

1 UNITED STATES OF AMERICA

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3 JOINT MEETING OF THE
4 FEDERAL ENERGY REGULATORY COMMISSION (FERC)
5 AND THE NUCLEAR REGULATORY COMMISSION (NRC)
6 ON GRID RELIABILITY

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8 PUBLIC SESSION

9 + + + + +

10 WEDNESDAY

11 MAY 28, 2014

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13 The Commissions met in the Commissioners'
14 Conference Room, 1st Floor, NRC Headquarters Building, One White
15 Flint North, Rockville, Maryland, at 9:00 a.m., Allison M. Macfarlane,
16 NRC Chairman, presiding.

17 Before the U.S. Nuclear Regulatory Commission:

18 Allison M. Macfarlane, Chairman

19 Kristine L. Svinicki, Commissioner

20 George Apostolakis, Commissioner

21 William D. Magwood, IV, Commissioner

22 William C. Ostendorff, Commissioner

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PRESENT:

FEDERAL ENERGY REGULATORY COMMISSION:

CHERYL A. LAFLEUR, Acting FERC Chairman

PHILIP D. MOELLER, FERC Commissioner

JOHN R. NORRIS, FERC Commissioner

TONY CLARK, FERC Commissioner

WILLIAM H. ALLERTON, FERC

J. ARNOLD QUINN, FERC

THOMAS BURGESS, NERC

BRIAN SMITH, NRC

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PROCEEDINGS

9:02 a.m.

NRC CHAIRMAN MACFARLANE: Good morning everyone. So we're a little cozy here with two Commissions. We're going to be conducting a Joint Commission meeting with the Federal Energy Regulatory Commission to discuss topics of mutual interest to our agencies.

In recent years, I believe we've been having joint meetings between our Commissions about every two years. The last one occurred, I think, just before I came on the Commission. So I'm looking very much forward to today's presentations and discussion.

I'd like to welcome Chairman LaFleur and her fellow Commissioners to the NRC. We have -- our two agencies have an existing memorandum of understanding that facilitates interactions between our agencies, on matters where we have mutual interest pertaining to the nation's electric power grid reliability, including cyber security-related issues.

We have a very full agenda today. We're going to have several topics to discuss, and we're going to have a luncheon and a tour of the NRC Operations Center, the brand new NRC Operations Center. I was just down there yesterday. Again, it's very nice, you'll like it.

The first part of the meeting is open, and is going to focus on grid reliability, nuclear power plant license renewals and dam safety, and the second part of the meeting will be closed to the public,

1 and for that portion of the meeting, we're going to relocate to the second
2 floor of this building. So we'll take a little break to do that.

3 On the agenda for the first part of the meeting, related
4 to grid reliability, we're going to be hearing from Mr. Thomas Burgess
5 from the North American Electric Reliability Corporation; Mr. J. Arnold
6 Quinn from the Federal Energy Regulatory Commission; Mr. Bill
7 Allerton from the Federal Energy Regulatory Commission, and Mr.
8 Brian Smith from the Nuclear Regulatory Commission.

9 For the second topic -- oops, that was the second.
10 For the second topic on dam safety, we're going to have Mr. Allerton
11 and Mr. Smith. So we're going to conduct a question and answer
12 session after each topic. Let me ask Chairman LaFleur if she has any
13 opening remarks.

14 FERC ACTING CHAIRMAN LaFLEUR : Well thank
15 you very much Chairman Macfarlane, and thank you for hosting us.
16 It's wonderful to be here and meet so many folks from the NRC, and I'm
17 happy to have a lot of FERC staff here with us. It's very important for
18 us at FERC to have strong relationships with other agencies at the
19 federal and state level, that regulate the same companies we do, other
20 aspects of the same work that we do, and that's particularly true of the
21 NRC, with our long-standing MOU.

22 The meeting today focuses on several aspects of
23 mutual interest. I particularly am interested in the report on the state of
24 the nuclear fleet, current and future. We've been talking about that
25 actually quite a bit at our recent -- our own open meetings, because the
26 fleet accounts for 20 percent of our electric generation resource mix in

1 the country, very important to reliability. It's more than half of the
2 carbon-free generation in the country.

3 So we've very interested in all the things that both of us
4 do that affect the long-term vitality of that resource. So happy to be
5 here.

6 NRC CHAIRMAN MACFARLANE: Great. Would
7 any one of my fellow commissioners like to make any opening
8 remarks?

9 NRC COMMISSIONER SVINICKI: Just briefly,
10 Chairman. I just want to welcome our Commission colleagues and
11 Chairman LaFleur here as well. As she has noted, this is not only an
12 acknowledgment of our long-standing and close working relationship,
13 but I think it's very timely as well. I look forward to today's
14 presentations and welcome.

15 NRC COMMISSIONER APOSTOLAKIS: Yeah. I
16 join my fellow Commissioners in welcoming you here. I think the idea
17 of us meeting periodically is a great one. I would also like to welcome
18 the staff members from both FERC and NERC, who will give us
19 presentations on the issues of mutual interest, and I'm looking forward
20 to our discussions. Thank you.

21 NRC COMMISSIONER MAGWOOD: Thank you,
22 Chairman. I'd like to also add my welcomes to Chairman LaFleur and
23 the other Commissioners. It's our turn to host you. Sorry, we don't
24 have the space that you do in your facility, but we do make do.

25 And again, I'd also like to welcome the staff of FERC
26 and NERC, and I wanted to also have a special shout out to our Office

1 of the Secretary, Rochelle and her folks, for working so hard to pull this
2 together. I know this was a big effort. So good work, and thank you.
3 Thank you, Chairman.

4 NRC COMMISSIONER OSTENDORFF: Thanks for
5 coming. This relationship between our two agencies is very important,
6 and I think this is a really timely meeting. Thank you.

7 NRC CHAIRMAN MACFARLANE: Would any of the
8 FERC Commissioners like to make any opening remarks?

9 FERC COMMISSIONER MOELLER: Of course, of
10 course. Well thank you again for having us. These are not only
11 helpful because we get a chance to talk to each other and develop the
12 relationships, but I also think it forces the staffs to work together, and
13 sometimes that's even more beneficial than actually the public meeting.
14 So again, thank you for your hospitality.

15 FERC COMMISSIONER NORRIS: Great to be here.
16 Thanks for hosting us. I look forward to our conversation.

17 FERC COMMISSIONER CLARK: Good morning,
18 and thanks for the invitation to be here. I understand I'm in Rochelle's
19 chair. Someone already told me that, so thanks for borrowing -- letting
20 me borrow your usual spot. I'm the newest to the Commission, so this
21 is my first one of these that I've had an opportunity to attend.

22 I think the last one was maybe after I was confirmed,
23 but literally days before I took office. So I've been in for a full two
24 years. But thanks for the use of your space, and look forward to a
25 good meeting.

26 NRC CHAIRMAN MACFARLANE: Great, thank you.

1 Okay. I think we're going to turn to our first topic right now, which is
2 grid reliability, markets and extended loss of all AC power. So I'm
3 going to turn it over to Mr. Burgess from the North American Electric
4 Reliability Corporation.

5 MR. BURGESS: Thank you very much, and it's really
6 a pleasure to be here and Chairman of the NRC and Commissioners,
7 Chairman of the FERC, Commissioners, it's a pleasure to be here.

8 My name is Tom Burgess. I'm the Vice President of
9 Reliability, Assessments and Performance Analysis, and in that
10 capacity, we oversee the development of reliability assessments and
11 gauge the performance of the -- reliability performance of the bulk
12 power system.

13 So what I'd like to do today is provide you with a brief
14 overview of the report, which summarizes what we refer to as the state
15 of reliability. That is, a premier report which describes the behavior,
16 the reliability, characteristics of the bulk power system of the prior
17 year.

18 That report contains key findings, and it's based on a
19 solid, technical framework that arises from merging data analysis, event
20 evaluations, root cause reviews, and represents an integrated review of
21 reliability.

22 Next slide, please. We should be having slides.
23 There we go. So it's an independent review of performance. It
24 attempts to identify trends and issues that potentially raise risks for the
25 bulk power system reliability. We use that to formulate
26 recommendations, and use that as a risk basis to provide

1 recommendations to what we refer to as the Reliability Issues Steering
2 Committee, which ranks and prioritizes the efforts that we undertake to
3 improve and enhance reliability.

4 It is an input stream to the development of standards,
5 the most important standards that we want to pursue. An initiative that
6 we've undertaken, which is referred to as the Reliability Assurance
7 Initiative, is also a risk-based approach to assuring reliability.
8 Ultimately, it merges the concepts of event analysis, reliability
9 assessment and even the cyber environment.

10 By providing an advanced indication or identification of
11 trends and emerging potential risks, we believe that we can get in front
12 of those risks, and initiate actions that can help alleviate the effects of
13 those risks, or lessen the severity of those conditions.

14 Next slide, please. The first key finding is that the bulk
15 power system has a sustained high performance level. This chart is a
16 composite index chart, which is comprised of all the days of the year
17 sorted from highest to lowest, in terms of severity.

18 The severity is an index comprised of transmission
19 loss, generation loss and load loss. So that severity risk for every day
20 of the year then is charted, and we can do a year-by-year comparison of
21 the performance of the bulk power system on those measures.

22 In '13, our performance was as good as it's ever been
23 in the years that we have been measuring reliability performance. So
24 that is a good measure. The second thing is that we also track -- in the
25 small box there, we track the high stress days which are occurring on
26 the grid, and in this case we have no high stress days that exceeded

1 five on our index.

2 AC transmission circuit availability remains very high at
3 over 97 percent, and AC transition transformer availability remains
4 high, at over 98 percent. So all in all, a good performance on the bulk
5 power system.

6 Next slide, please. We also monitor frequency
7 response. Frequency response is a very important measure that
8 allows us to understand the behavior of bulk power system generators.
9 We're observing steady frequency response across all of the four
10 interconnections that we monitor.

11 The Eastern interconnection has a slight downward
12 trend, but it is not statistically significant. So this is an area where we
13 want to continue to monitor the activity and the behavior in the Eastern
14 interconnection. We've also shown on these charts of the various
15 interconnections an interconnection frequency response obligation for
16 each interconnection.

17 There are some instances where the behavior has
18 fallen below that interconnection frequency response. So those are
19 areas that we're going to continue to investigate and try to understand
20 common threads, common trends, common modes that we may be
21 able to act upon.

22 A couple of pointers is that we have initiated -- we
23 received approval of BAL-003 it's a frequency response standard,
24 which sets minimum frequency response obligation, and it allows for
25 uniform calculation of frequency response or frequency bias. So that
26 is beginning to emerge.

1 One point to note is that currently, Texas has probably
2 the largest concentration of variable energy resources in the mix, and
3 that gives rise to some of the dispersion in the data points there.

4 Next slide, please. What we have provided here is I
5 want to talk about two key findings that we've observed. One is
6 protection system misoperations, and failed AC substation equipment.

7 With respect to misoperations, these are -- these
8 cause more severe transmission events than otherwise would be the
9 case. There's a significant probability of their occurrence, and they are
10 correlated with transmission severity. So the lines to the right have a
11 high correlation with transmission severity.

12 There's about 2,000 operations per year and an
13 average ten percent misoperation rate. However, that ranges in some
14 regions from as low as five percent, which is a good performance rate,
15 to 16 percent. So the root causes that we've identified have to do with
16 settings, logic and design; have to do secondly with communication
17 failures and thirdly with relay failures themselves.

18 This information comes to us from a series of different
19 databases that we've analyzed. We have a database on
20 misoperations themselves and the mitigation steps that are being
21 implemented. We have a transmission availability data system
22 database which is applicable to 200 kV and above assets, and then we
23 have an events analysis work that indicates that approximately 40 to 50
24 percent of all the system events that occur have some involvement in
25 misoperations.

26 So this is a priority that's been identified by the Risk

1 Committee. We do have reliability standards that are underway, to try
2 to help address this, and we have a close working coordination effort
3 with the North American Transmission Forum, to try to identify the three
4 root causes and what we might do about addressing them.

5 Next slide, please. With respect to the other high
6 correlation to transmission severity item, which is transmission system
7 or substation equipment failures, we have formulated -- we've identified
8 this. We've put together a task force to try to validate the findings and
9 identify root cause, formulate some recommendations and solutions.

10 We anticipate that they would be producing this report
11 by the end of this year, in December '14. We have seen some
12 improvement in a particular metric that we have been monitoring, and
13 I'd like to highlight one instance where we have identified a root cause,
14 we have initiated some action, and that has to do with 345 kV SF6
15 puffer breakers.

16 We've identified a failure trend and initiated a Level 1
17 alert. There's about 1,000 breakers across the system which are of
18 this type, and we've collaborated with the North American Transmission
19 Forum, and we have gone in and done maintenance activities.

20 Since that service alert, we have not encountered any
21 further of these type of failures. So we'll be continuing to monitor that,
22 to make sure that that alert is effective.

23 Next slide, please. The final key finding that we have
24 identified is that the use of EEA Level 3 had begun to decline, and that's
25 a good news story. EEA-3s are those where firm load shed is
26 imminent or in progress, to preserve liability of the local area.

1 Oftentimes, this is an issue with real time adequacy,
2 whether that be fuel supply, generation supply or on the transmission
3 system. There were only seven in 2013 and only one of those was
4 involved with actual load shed.

5 We also monitored other types of load shed, eight load
6 sheds that were used to mitigate actual or post-contingency
7 transmission systems. All of those were less than 300 megawatts, and
8 only one exceeded four hours. So we're going to continue to monitor
9 this. This is a good news story and less EEA-3s being required.

10 Last slide. So just to summarize, these findings and
11 these trends are used to integrate with risk control projects, to refine our
12 security metrics and address integrating variable resources, and a
13 historic change in the resource mix. We use event analysis, actual
14 event analysis and root cause analysis to make sure that we are
15 properly reviewing and evaluating our data.

16 So with that, I would be welcome to consider any
17 questions.

18 NRC CHAIRMAN MACFARLANE: Great, great.
19 Thank you very much. All right. I'm going to start off with a really --
20 with a quick question. As a result of the Fukushima accident in Japan,
21 we have asked our power plants to install additional backup systems to
22 provide AC power in the event of loss of offsite AC power, and they're
23 doing so.

24 But I'm interested in whether you guys track whether or
25 how well restoration of power after loss of power is done.

26 MR. BURGESS: Restoration and recovery is an

1 important area that we have done a number of activities on. One of
2 those had to do with a GridEx II event that we convened last fall, really
3 to test the system to breaking, and then engage both our preparedness,
4 our communications and then our recovery steps that occurred beyond
5 that.

6 Actually having a metric, though, on the actual
7 conditions, the actual restoration in the system, we do not have
8 currently that kind of a metric. That's probably something that we
9 should investigate.

10 NRC CHAIRMAN MACFARLANE: Yeah, it would be
11 helpful, especially for those of us who live in this area, and constantly
12 lose power and don't get it restored for a week or more. It's of personal
13 interest. Commissioner Svinicki.

14 NRC COMMISSIONER SVINICKI: Thank you, Mr.
15 Burgess. Your evaluation is done at a pretty high granularity level.
16 As a non-expert in this area, I read in the trade press and other places
17 about difficulties in the kind of investment in the bulk power system that
18 is needed, difficulties in siting and adding capacity, and then challenges
19 with the fuel -- the capacity mix, now that there's more intermittent
20 power.

21 How do I square those generalized concerns with what
22 appears to be the outcome of your analysis, which is that we should
23 reside pretty high confidence in the bulk power system reliability?

24 MR. BURGESS: Okay. A couple of aspects to that.
25 The one -- the first is that the one area that was responsible for the
26 majority of the EEA-3s is in the SPP region, and in the SPP region, they

1 have in fact implemented a variety of transmission reinforcements.

2 Those have had the effect of relieving some of the
3 stress and the pressure on the system, and so we've seen a decline.
4 There's been some other changes in that area that are widening the
5 dispatch horizon, the dispatch areas. So that has had a beneficial
6 effect as well.

7 With respect to variable energy resources, we are
8 beginning to see the emergence of the effects of variable energy
9 resource impacts on the bulk power system. Last fall we completed a
10 joint study with the California ISO, which highlighted attention on that
11 very topic, and what might need to be done.

12 So as a consequence of that, we have initiated a work
13 effort this year and next year, to develop better insights and technical
14 understanding about what we're referring to as essential reliability
15 services.

16 So that is all those characteristics and behaviors of
17 reliability that needed to be attended to as the resource mix changes
18 and the penetration, if you will, of variable resources continues to grow.

19 NRC COMMISSIONER SVINICKI: Thank you.

20 NRC CHAIRMAN MACFARLANE: Commissioner
21 Apostolakis.

22 NRC COMMISSIONER APOSTOLAKIS: I'm
23 interested in the misoperations issue, where you say that one out of ten
24 operations is a misoperation and the causes are typically design errors
25 or miscommunications. Now these are not recent results. Surely, the
26 industry must have known about these things for decades; is that

1 correct?

2 MR. BURGESS: That's true. There's a couple of
3 factors that we've been monitoring. One is that there's been an
4 emergence of electronic-type relays, and those electronic-type relays
5 have a lot more flexibility and capability, but they have different kinds of
6 failure modes. So that we're seeing a rotation of electromechanical
7 into electronic types of devices. So that's one factor.

8 A second thing is that we do have standards which are
9 relevant to misoperations, and part of that process is that for each and
10 every misoperation that occurs, is to come up with a cause and a
11 resolution, mitigation if you will, of that misoperation.

12 So while we've seen that, we haven't seen the kind of
13 decline that we believe is important to ensuring reliability, and that's
14 why we're taking additional steps to try to improve the performance, and
15 reduce the misoperations rates.

16 NRC COMMISSIONER APOSTOLAKIS: So the one
17 in ten is not acceptable?

18 MR. BURGESS: I don't believe it is.

19 NRC COMMISSIONER APOSTOLAKIS: In our
20 world, that's an extraordinarily high number. Okay, thank you.

21 NRC CHAIRMAN MACFARLANE: Commissioner
22 Magwood.

23 NRC COMMISSIONER MAGWOOD: Thank you for
24 your presentation. Just very briefly wanted to follow up on something
25 you said earlier. You mentioned there was a joint study with the
26 California ISO. Could you just briefly summarize what came out of that

1 study?

2 MR. BURGESS: A couple of key findings that
3 emerged out of that were that as the proportion of variable energy
4 resources grows, and the conventional resources begins to decline, we
5 had a different reliability behavior on the part of the entire fleet, if you
6 wanted to think of the composite fleet.

7 So for example, we begin to have less actual spinning
8 frequency response, frequency devices that are out there. So there's
9 less spinning mass. So that's one characteristic.

10 The other characteristic is with a lot of distributed solar,
11 for example, that we're anticipating by the end of the next decade, we
12 would expect to see less control over those kinds of devices, and
13 consequent high levels of ramp rates being required, and fewer
14 conventional resources to actually accomplish that.

15 So as the mix changes and there's a greater amount of
16 variable energy resources available or in the mix, these essential
17 reliability services like active control, ramp capability, frequency
18 response, those begin to be strained.

19 So what we're attempting to do is to provide the sort of
20 technical framework to understand when do we get to the point that we
21 need to insist on more frequency response or greater ramp capability,
22 etcetera, so that that -- those conditions don't propagate to the
23 neighboring regions.

24 NRC COMMISSIONER MAGWOOD: I think
25 European countries have a little bit more experience with this. They've
26 gone a little bit further than we have with the use of variable sources.

1 Are there some lessons learned?

2 MR. BURGESS: There are, and one of the reasons
3 for initiating this in a full-scale effort is that we want to avoid some of the
4 lessons that have been learned in, for example, Germany, where most
5 of the variable resources are located in the north. The load centers are
6 in the south, and the system has become very fragile as a result.

7 So what they have encountered is with the new
8 generation of variable resources, that being windmills, with the right
9 kind of inverters they can mimic some of the essential reliability
10 services. But they have to retrofit about ten gigawatts of old machines.
11 So that's at a cost of hundreds of millions of dollars.

12 So we're hopeful that we can provide the right
13 framework, the right guidance so that we avoid those kind of retrofit
14 needs.

15 NRC CHAIRMAN MACFARLANE: Okay.
16 Commissioner Ostendorff.

17 NRC COMMISSIONER OSTENDORFF: Thank you,
18 Chairman. Thank you for your presentation. I want to go back to a
19 comment that Commissioner Apostolakis made on the misoperation.
20 We've very familiar with on the nuclear power plant side operator
21 training and the Institute for Nuclear Power Operations what they do for
22 training evaluations across the nuclear fleet.

23 I personally am not familiar at all with what happens
24 outside the nuclear fleet as far as operator training and industry
25 standards. Could you comment very briefly on the non-nuclear
26 generation side, as to how they approach training and dealing with the

1 operation issues that have previously been queried?

2 MR. BURGESS: Well, an important component of the
3 root causes that we have identified does in final assessment land on
4 human performance. So we have increased our attention on human
5 performance. We have an annual event analysis, situation awareness
6 and human performance conference that tries to marry up lessons
7 learned and best practices in that arena.

8 So we have done so. We have not formalized that in
9 the sense of specific I'll say training.

10 NRC COMMISSIONER OSTENDORFF: Okay, thank
11 you.

12 MR. BURGESS: You're welcome.

13 NRC COMMISSIONER OSTENDORFF: Thank you,
14 Chairman.

15 NRC CHAIRMAN MACFARLANE: Thank you.
16 Chairman LaFleur, do any of your folks have questions or comments?

17 ACTING FERC CHAIRMAN LaFLEUR: Well, in the
18 interest of time, I'll turn first to my colleagues.

19 FERC COMMISSIONER MOELLER: Very briefly,
20 could you describe your relationship with NERC with the Transmission
21 Forum? The forum we encouraged was basically modeled on INPO
22 for transmission issues, and we don't have much time. But I think it's
23 helpful to describe the Forum and the relationship you have with the
24 Forum.

25 MR. BURGESS: Thank you very much. Yes, we are
26 -- we have been nurturing our interaction and work with the Forum.

1 The misoperations area is one area where they have provided -- they're
2 beginning to provide some best practices and lessons learned, and
3 ways to deal with that.

4 So our relationship is one of viewing them as a partner
5 that can help accelerate the promulgation of guidance and techniques
6 that allow the actual registered entities to perform better. So we
7 encourage that.

8 FERC COMMISSIONER CLARK: Just quickly. I'm
9 curious, following up on some of Commissioner Magwood's questions.
10 With regard to VERS and you talked about lessons learned with regard
11 to VERS and conventional sort of base load power plants. Are there
12 lessons learned around the world between high VERS integration and
13 specific to nuclear, heavy nuclear sort of regions of the world or
14 country? I'm curious.

15 MR. BURGESS: Yeah. I'm trying to think of any
16 such instances, and none are coming to mind at the moment.

17 ACTING FERC CHAIRMAN LaFLEUR: Ontario I
18 thought was one that had a lot of nuclear and a lot of wind and very little
19 in between.

20 MR. BURGESS: There we go.

21 ACTING FERC CHAIRMAN LaFLEUR: They've
22 struggled a little bit.

23 MR. BURGESS: They have struggled.

24 NRC CHAIRMAN MACFARLANE: Okay, great. All
25 right. Anything else?

26 ACTING FERC CHAIRMAN LaFLEUR: No. You

1 can move on. Thank you.

2 NRC CHAIRMAN MACFARLANE: All right, great,
3 excellent.

4 ACTING FERC CHAIRMAN LaFLEUR: Thank you,
5 Tom.

6 NRC CHAIRMAN MACFARLANE: So next is Mr.
7 Quinn from FERC. Go ahead.

8 MR. QUINN: Good morning. Thanks for the
9 invitation. I'll talk a little bit about the market factors influencing nuclear
10 power economics.

11 First slide. As a result of the shared jurisdiction
12 between federal and state, nuclear power plants operate under a
13 number of market and regulatory regimes, and to a large degree these
14 regimes dictate that plant's exposure to wholesale electricity market
15 outcomes.

16 Plants that are in states that have not restructured
17 remain part of a vertically integrated utility, and those resources depend
18 on the state regulatory decisions for their cost recovery. So as long as
19 state retail rates are set in a way that will allow cost recovery, those
20 plants are fine.

21 Plants in states that underwent restructuring however,
22 I'm going to call those merchant plants, must rely on market revenues to
23 recover their costs. These market revenues come from transacting in
24 the markets administered by the centralized market operators. In the
25 Mid-Atlantic states, that's PJM, and they do this in a couple of ways.

26 Some of those plants sign bilateral contracts. The

1 bilateral contracts last from, you know, a fairly long period of time, say
2 three to ten years, and the price for that bilateral contract is dependent
3 on finding a willing buyer and a seller that gets a sufficient price,
4 because both the buyers and sellers are transacting in our organized
5 markets, the price for that bilateral contract typically will be influenced
6 by market outcomes.

7 But while that contract is in place, the nuclear power
8 plant that's operating under that contract is insulated from market
9 outcomes, until the contract rolls over. Nuclear plants that don't have
10 bilateral power purchase agreements depend entirely on the wholesale
11 markets for their revenues, and thus they're entirely dependent on
12 those market outcomes for cost recovery.

13 In the rest of what I talk about, I'll focus on those plants,
14 because those are the plants over which FERC has jurisdiction.

15 Next slide. I'll talk a little bit about what those
16 wholesale markets look like. Broadly speaking, nuclear power plants
17 provide two kinds of services that are compensated, energy and
18 capacity. The energy market is designed to select the lowest cost that
19 a resource is needed to serve load.

20 Because many of the resources that are providing
21 electricity need to be postured for service well ahead of time, the energy
22 market works on two time frames. On a day-ahead of operation,
23 resources bid in to supply electricity for each hour of the next day, and
24 the market operator determines the lowest cost set of resources
25 needed to meet expected load for each hour of that next day.

26 The day ahead energy price is based on the highest

1 cost resource needed to serve load, taking into account system
2 constraints. Resources are selected are financially obligated, in the
3 sense that what they're paid is that day-ahead price times whatever
4 their day-ahead award is.

5 On the day of operation, the market operator basically
6 follows the same kind of procedures. Resources bid in. A price is set
7 based on the constraints in the system, and then a resource's real time
8 payment is based on that real time price, at any difference between
9 what their real time award is and what their day-ahead award was.

10 For the most part, base load resources like nuclear
11 power plants operate on that day-ahead basis, because they're one of
12 those units that take a long time to get going and to be postured. Any
13 difference between the energy market payment that that resource gets
14 and their operating costs are revenues available to recover fixed costs.

15 In regions of the country where the state does not take
16 an active role ensuring that the fleet of resource is sufficient to meet
17 peak load, centralized markets have been developed to ensure that
18 there is a resource adequacy on a long-term basis.

19 These are called capacity markets. They're
20 bid-based markets. In theory, existing resources bid into these
21 markets, based on their going forward fixed costs. New resources bid
22 into this market at the cost of new entry. When there are no new
23 resources needed in an area to ensure resource adequacy, then the
24 capacity price is based on the highest cost existing unit.

25 In areas where there are new units that are needed to
26 ensure resource adequacy, the price is based on the cost of that new

1 unit. This is little over-simplified, because there are some new
2 resources, things like unit uprates or demand response, that can be
3 lower cost than some of the more expensive existing resources, and at
4 times they'll displace those new -- or those existing resources.

5 In the end, the capacity markets are designed to
6 ensure that the combination of energy market revenue and capacity
7 revenue is sufficient to allow a new entrant to recover its costs over the
8 life of the plant.

9 Next slide, please. Any generator that has relied on
10 the wholesale energy markets as its primary source for income has
11 experienced lower revenues in the last several years, which is part of
12 the reason we're talking about this today. The market monitor for PJM
13 estimates that a nuclear generator's net energy and capacity
14 revenues have dropped from more than \$300,000 per megawatt year in
15 2010 and 2011, to about \$220,000 per megawatt year in 2012, and
16 \$240,000 per megawatt year in 2013.

17 There are a number of market dynamics putting
18 downward pressure on wholesale electricity prices. There is currently
19 a very robust debate about the relative importance of those potential
20 drivers, and I'll note that FERC staff hasn't come up with an
21 independent opinion on which of those drivers is more important than
22 the others. But I'll talk about those drivers next.

23 Next slide, please. So as I mentioned, energy prices
24 are typically based on the marginal cost of serving load in any hour or
25 any moment in time. Thus, as natural gas prices, and to a lesser
26 extent coal prices have gone down, so has the marginal cost of serving

1 load and thus so has the price for electricity.

2 In addition, the lumpiness of new entry means that the
3 electric market has historically gone through periods where there's
4 been excess supply and then relative supply shortages.

5 In periods where there's less excess supply, energy
6 prices tend to increase on average. But the current experience with
7 relatively low load growth means that we've stayed in the current period
8 of excess supply for longer than we typically have.

9 Finally, some owners of nuclear generation also point
10 to an increase in wind output, particularly during low load periods, as
11 contributing to low energy prices. These assertions appear to identify
12 several distinct issues. The first is simply that wind generation is a low
13 marginal cost source of electricity. So any increase in wind output
14 tends to displace more expensive generators, and then as a result,
15 depresses the energy price.

16 Further, wind generators tend to be located remote
17 from load, and electricity prices are designed to reflect the constraints
18 on the system. So any generator that's on kind of an export constraint
19 part of the system will experience low prices that are meant to signal the
20 fact that that transmission system is constrained.

21 When wind output grows faster than the transmission
22 designed to deliver it, and any other market reform is designed to kind
23 of operate around the way variable energy resources work, you'll get
24 that kind of increase in transmission constraint and that depression on
25 electricity prices.

26 Finally, the production tax credit probably contributes

1 to both of these factors. First, it supports entry of new wind
2 generators. So it's just increasing the supply of low cost units on the
3 system, and second, the production tax credit creates an incentive for
4 that wind plant to stay on while energy prices get really low, and as a
5 result, they're kind of insensitive to the signals that the prices are
6 sending to them.

7 Finally, capacity market prices have faced downward
8 pressure from low cost alternatives like demand response and
9 generation uprates. These alternatives have been displacing
10 relatively expensive existing resources and reducing the need for new
11 entry, such that capacity prices have been lowered lately.

12 Some of these market dynamics may reverse in the
13 future. For instance, with the implementation of the EPA's match
14 regulations, we're likely to see some generation retirement, and as a
15 result some increases in capacity prices, and probably for that matter
16 energy prices.

17 In addition, transmission investment and some market
18 reforms are reducing that bottleneck on transmission. So some of the
19 energy price depression is also starting to go away. But the degree to
20 which any of these future changes will result in a full recovery of
21 revenue levels is just uncertain at this point. That completes my
22 presentation. I'm happy to answer questions.

23 NRC CHAIRMAN MACFARLANE: Great. Thank
24 you very much. I appreciate it, and I appreciate you being very timely.
25 So as a nuclear safety regulator, we don't prognosticate about the
26 future of nuclear power. We make sure that the existing facilities and

1 the ones that are under construction are being run safely.

2 Nonetheless, I think your analysis is very interesting,
3 and just a quick question on your last slide about the energy market
4 drivers. You spend a lot of time talking about wind. How much
5 generation is wind? You make it sound like it's ten percent or more.

6 MR. QUINN: Yeah I think -- I probably focused on
7 wind, because that's been the nature of the debate lately. I think -- I
8 really do feel like FERC staff hasn't come up to an independent
9 assessment of which one of those drivers are more important, and
10 that's really where the debate is these days.

11 NRC CHAIRMAN MACFARLANE: But wind is less
12 than one percent of electricity generation?

13 MR. QUINN: Well, I think it -- the nature of the
14 discussion is that especially in low load periods, in places like the
15 Midwest, it can be a substantial portion, 30 percent of the electricity
16 that's being produced, and as in those kind of isolated hours, all
17 electricity prices can actually go negative, which is a little
18 counterintuitive.

19 But it essentially is a generator paying to stay on the
20 system, and the nature of the debate lately has really been focused on
21 kind of those low load periods, and the degree to which it's wind
22 generators that are driving kind of the overall lower energy prices, or it's
23 just these other drivers like low gas prices and low coal prices and low
24 demand growth.

25 NRC CHAIRMAN MACFARLANE: Well yeah. I
26 think it seems demand is an issue. You have a depressed area, you

1 know, a restructured market, a demographic shift to the South and
2 East, right.

3 MR. QUINN: No. There's no question at all. I think
4 all of the drivers I discussed and probably more contributes to the
5 overall lower revenues that we saw in the last two years. This last
6 winter, generally electricity prices were fairly high. It will be interesting
7 to see kind of what the results are at the end of the 2013, and that's --

8 At the end of the day, that's the nature of electricity
9 markets as well, is that we go through these kind of periods of relative
10 shortage and relative excess, and you can go for relatively long periods
11 where you have fairly moderate prices, which are generally good for
12 consumers, but can put stress on generators.

13 Then you'll have these isolated moments where prices
14 get very high, and to some degree that's the -- the system has been
15 designed so that's where a lot of cost reoccurs.

16 NRC CHAIRMAN MACFARLANE: Okay, thank you.
17 Commissioner Svinicki.

18 NRC COMMISSIONER SVINICKI: Well, the beauty
19 of these independent Commissions is that they're designed to be
20 contrarian. So I'm going to have a prognostication question. But I
21 agree with Chairman Macfarlane. This isn't really an area that we
22 focus on.

23 So laying aside your description of the rate regulated,
24 because that seems more straightforward. So my question has to do
25 with the merchant environment. It seems to me, based on the market
26 dynamics as you've described them, you could draw two conclusions

1 with near 100 percent certainty, and I'm going to ask you to challenge
2 me on that if it's not true.

3 The first conclusion would be that in the merchant
4 environment, no new nuclear, including small modular reactors, based
5 on the economics that we've heard of what they might cost, no new
6 nuclear would be built in that market environment with the conditions
7 we have right now.

8 Then the second conclusion is that it's a near certainty
9 that there would be additional existing nuclear plant retirements in the
10 U.S. So I -- based on the market dynamics existing as they exist right
11 now, as you've described them, those two things seem nearly
12 unavoidable conclusions. What's your reaction to that?

13 MR. QUINN: I'm a fact and data-driven person by
14 nature. So I'll state the fact that no new nuclear power plant has been
15 proposed in our regulated wholesale markets in the last eight years.
16 Though some have come under development, none have been
17 completed.

18 The one caveat I'll make is that it's my understanding,
19 and subject to check, that some uprates of nuclear units may have been
20 kind of supported by the wholesale electricity markets, in particular the
21 capacity markets. So certainly the fact that no brand new nuclear
22 power plant has been built in the wholesale electricity markets, despite
23 the fact that at least one set of units were at least under development at
24 one point.

25 As to whether we'll have retirements, there's absolutely
26 been the case that we have seen some retirements in the last years.

1 We absolutely have owners of nuclear power plants telling us that they
2 feel that there is financial strain, and that they are actively considering
3 whether they will need to retire their generators, and that that decision
4 is coming in the near term.

5 I guess where I'll push back a little bit is the degree to
6 which those issues are plant-specific issues. So you have a unit that
7 happens to just need a lot of maintenance.

8 It's coming onto a cycle where it needs to, you know,
9 do the kind of maintenance that you do to any kind of power plant to
10 keep it going, and is facing kind of more expensive investment,
11 near-term investment decision, and is asking itself whether -- well, the
12 revenues it will receive over the next say three to five years make that
13 new investment profitable or not.

14 You know, for units that are kind of humming along and
15 not facing that big, new investment decision, it's not clear yet whether
16 those kinds of units are facing that kind of stress.

17 NRC COMMISSIONER SVINICKI: Thank you.

18 NRC CHAIRMAN MACFARLANE: Thank you.
19 Commissioner Magwood.

20 NRC COMMISSIONER MAGWOOD: I just wanted to
21 first thank you for your comments. Very interesting presentation.
22 Just to follow up on something. You were talking about the low margin
23 of cost of wind and how that was affecting some of the base load plants.

24 You didn't mention portfolio standards, and I'm curious
25 as to how that comes into play. Can you discuss that a little bit?

26 MR. QUINN: Sure. I'll be happy to do that, and I

1 think it's absolutely fair to say that renewable portfolio standards and
2 kind of the renewable energy credits that go along with them play a very
3 similar role to what the production tax credit plays.

4 So to the extent that there's a kind of a dollar value on
5 every megawatt of production, the kind of incentives to operate during
6 these low load periods work exactly the same for a renewable portfolio
7 standard that they do for the production tax credit.

8 NRC COMMISSIONER MAGWOOD: It's not
9 specifically a nuclear problem. It's more of a base load plant issue?

10 MR. QUINN: Yes, that's exactly right.

11 NRC COMMISSIONER MAGWOOD: And so as from
12 a FERC perspective, as you take market away from base load plants
13 and they become less cost effective, what does that do? And maybe
14 this gets back to Mr. Burgess a little bit. What does that do to the
15 reliability?

16 MR. QUINN: I'm an economist, so they don't usually
17 let me talk about reliability.

18 (Laughter.)

19 MR. QUINN: So I'll answer a different question that
20 an economist gets to answer, which is kind of what can we do to make
21 sure that resources that are providing reliability on the system are
22 getting compensated, and that's absolutely something that the
23 Commission is right now actively considering, both how our capacity
24 markets are designed, and whether the full value of a base load plant is
25 included in the payments they're getting from the capacity market.

26 But also whether we have the right set of products out

1 there, that will incent the resources that can provide reliability, are
2 getting paid and can survive to provide those services.

3 NRC CHAIRMAN MACFARLANE: Okay.
4 Commissioner Ostendorff?

5 NRC COMMISSIONER OSTENDORFF: I must
6 applaud Chairman LaFleur for her training of the staff to stay in their
7 lanes. No. I'm sure you have an open environment to discuss
8 whatever you want to discuss, so I thought that was a great comment.

9 I wanted to kind of touch on topic that others have
10 already addressed. But after the January 2014 "polar vortex," there's
11 lots of discussion about base load generation and the impact in the
12 Mid-Atlantic, in the New Jersey-Pennsylvania area, with a load
13 temperature spike in demand for natural gas, affecting natural gas
14 powered electricity plants, transmission problems because of lower
15 temperature.

16 Those kind of issues and some of the nuclear industry
17 said as a result of that experience in January of this year, they had
18 concerns as to whether or not the base load capacity was appropriately
19 valued in the United States, and that's a very broad statement.

20 But I'm curious as to your thoughts on that kind of
21 remark that we have all been hearing, I believe.

22 MR. QUINN: Yeah, I think that's -- we've heard
23 exactly the same set of comments. One of the things I'll note is that
24 any nuclear generator that was providing electricity in those hours, the
25 electricity price in some of those hours was \$1,000 per megawatt hour.

26 So if you were a base load unit and you were

1 operating, you were receiving \$1,000 a megawatt hour and you know,
2 your marginal cost was down at, you know, 15 or 20 dollars a megawatt
3 hour. There was a lot of money there to be earned, to recover some
4 fixed costs.

5 So the electricity markets are designed to provide that
6 kind of reward for service when the system is stressed, and it's a very
7 direct reward. If you were on, you get paid; if you were not on, you do
8 not get paid.

9 The next question then though is that the only -- is that
10 simple source of revenue enough, and does -- do we have to make
11 some other payment that -- probably through our capacity markets, that
12 reflect that inherent kind of value? And that's something that the
13 Commission and staff are currently actively thinking about.

14 NRC COMMISSIONER OSTENDORFF: Thank you.
15 Thank you, Chairman.

16 NRC CHAIRMAN MACFARLANE: Chairman
17 LaFleur.

18 ACTING FERC CHAIRMAN LaFLEUR: Well, thank
19 you. I want to pick up on the exchanges with Commissioner Magwood
20 and Commissioner Ostendorff. We are actively looking at FERC at
21 really all the competitive markets, but particularly the capacity markets,
22 because were in an investment cycle for generation in the country, with
23 so much change in resource mix, and it's important that the markets
24 function to attract and retain the resources we need.

25 And the markets by design are fuel blind, but we do at
26 times identify capabilities, such as ramping capability that a market

1 might need. Picking up on the discussion of whether base load is
2 being under-compensated in some theoretical way, I'm interested from
3 Tom or Arnie to comment on what are the sort of reliability increments
4 that the nuclear fleet provides?

5 It's obviously doesn't ramp up and down with the wind.
6 That's the opposite of what it does. But it certainly has its own
7 characteristics, and I'd be interested in your comments on that, from
8 either an economic or a reliability standpoint.

9 MR. BURGESS: You want to go first?

10 MR. QUINN: I'll go.

11 MR. BURGESS: He can go.

12 MR. QUINN: So I think probably one of the things that
13 we saw during last winter was this kind of element of fuel security that,
14 you know, a lot of the stress that we heard about in our technical
15 conference was simply arranging the delivery of fuel on a day-ahead
16 basis, when you're not exactly sure which units are going to need to run,
17 when those marginal units are gas units.

18 And even we heard some stories about some of the
19 coal piles going down, and constraints on the railroad system. And so,
20 you know, fuel security and knowing that you've got a stock of fuel
21 onsite that's available and will be there for the entire length of a weather
22 event, provides something you don't have to pay -- it's another thing you
23 don't have to pay attention to.

24 MR. BURGESS: From a reliability perspective, that's
25 exactly one of the things that we hope to understand better with our
26 essential reliability services evaluation, and that is that when I say the

1 resource mix is changing, it's changing in a lot of different ways.

2 One is that we're rotating from coal-fired to gas-fired.
3 So we've now got about 40 percent, 40 plus percent that is gas-fired,
4 and around 30 percent that is coal-fired. So one of the things that is
5 associated with the resource mix is how much of that is base load.
6 How much of that is mid-merit, that can accommodate ramps or
7 accommodate changes in the needs of the system, and then how much
8 of that is peaking or non-controllable VER-type assets.

9 That's an important question. We don't have the
10 answer for that right now, but that is an important thing that we want to
11 look at.

12 FERC COMMISSIONER NORRIS: You touched on a
13 number of things that get me excited, so let me just start down the list
14 here. First of all Kristine, you are -- the answers to your questions
15 Arnie is doing a great job of providing analysis which the answers to
16 your questions are yes and yes.

17 NRC COMMISSIONER SVINICKI: I appreciate that
18 clarity.

19 FERC COMMISSIONER NORRIS: Absolutely. It's
20 been a concern of mine, I mean and Bill, thanks for your comment
21 about the base load of this. I mean I like it. The metaphor for me is
22 how much do you need a good resting heart rate, and that's what
23 nuclear provides. I think you can draw all kinds of metaphors for that.
24 But as a society, we've kind of devalued that and -- but when you call
25 upon it, it needs to be there.

26 And so it's critical to me that we look at -- there seems

1 to be confluence of factors that are impacting nuclear generation
2 facilities right now. Arnie touched on the ones economically, the
3 market, the low gas prices, the production tax credit.

4 Those are factors that we're looking at, to try and
5 unravel. I find it much easier to unravel, but hard to put it back together
6 to figure out how to get these plants through this period, but -- and I may
7 be breaking rules here and you don't have to answer this question, but
8 I'm going to follow up with you or at least confirm for me.

9 Another factor is one of the biggest expenses of
10 nuclear facilities are CAPEX, and one of the bigger segments of that
11 are security-related CAPEX. In 2006, according to NEI, we spent
12 about \$60 million on CAPEX expenditures. It ramped up to \$750
13 million in 2010. Now it's dropped back down in 2012 to 360.

14 Do you -- so that's, I think, a factor in this as well. As
15 costs are going up, I think post-Fukushima some of the standards
16 you've put in plant, rightfully so. At the same time, you've got gas
17 prices driving prices down, wind driving prices down. A number of
18 plants going through relicensing as well.

19 So how do we keep this resting heart rate alive or
20 recognize the importance of it in capacity, in our markets, to keep these
21 plants here? They're very critical to our base load, keeping our electric
22 system in place.

23 So would that reflect your understanding, that there
24 has been a peak of security related CAPEX in 2010? Do you see that
25 coming down now or leveling off? You can follow up with staff on that
26 as well. But I'm curious as to how much of a factor that will be in the

1 next few years, as we get nuclear through this stressful period
2 economically.

3 NRC COMMISSIONER OSTENDORFF: I'll just
4 speak, John. Personal opinion, individual Commissioners or others
5 may have different views. I personally think that the physical security
6 posture at U.S. nuclear power plants is robust, and that there does not
7 need to be an enhanced spending profile for that, for physical security.

8 In parallel, I think the cyber security domain is very
9 complicated. Licensees are in the process of implementing a cyber
10 rule that we passed in 2009. We're inspecting to that rule, as of
11 January 2013. So I think some of those expenditures are perhaps in
12 the cyber domain, which we all are concerned about. But that's just my
13 personal view.

14 NRC CHAIRMAN MACFARLANE: We're going to
15 talk about cyber later, so in the interest of time, I think we should --

16 FERC COMMISSIONER CLARK: This probably goes
17 in the comment bucket more than question one. But Arnie, if you want
18 to respond, feel free. I think you correctly assessed that the challenge
19 that nuclear units face is especially acute in these restructured regions
20 of the country. So a lot of it has to depend on the regulatory regime
21 that the state itself has chosen region to region.

22 It seems to me that perhaps an elegant solution that fits
23 within our markets that we've dealt with a long time is the issue of
24 portfolio standards, and typically we've -- states that have adopted them
25 have gone the renewable portfolio standard route, which itself can
26 cause challenges for nuclear units that are maybe looking to clear and

1 receive bilateral contracts, or receive bilateral contracts.

2 So an elegant solution might be just pivoting to a clean
3 energy standard, if the concern of the state is emissions and particularly
4 if we're moving into a 111(d) world, where carbon emissions are going
5 to be regulated. These would seem to be some of the most valuable
6 units we have.

7 Has there been any movement that we've observed to
8 clean energy standards in states, which would seem to solve a lot of
9 these concerns and problems, and might increase the revenue stream
10 for nuclear units while maintaining the valuable environment benefits
11 that they have.

12 MR. QUINN: Yeah, that's a good question, and I think
13 we've heard discussion from a couple of our state regulatory colleagues
14 about at least the discussion of whether they can sign contracts. The
15 kind of state signing contracts with the nuclear fleet in their state has
16 definitely come up.

17 You know, I think the portfolio standard version of that
18 might make it simpler. The problems that we've heard, that our state
19 colleagues struggle with is, you know who -- and especially in
20 restructured states, who they have authority left over to direct a bilateral
21 contract being signed with, you know.

22 So some of the states feel a little hamstrung outside of
23 a portfolio standard saying okay, I have these, you know, these four
24 nuclear power plants. I, the state regulator, have decided they're
25 critical for kind of our energy infrastructure. I continue to have
26 jurisdiction over that, and I want someone to sign a contract with them.

1 Then they look up to find out who that someone is, and
2 they can't quite identify who they still have jurisdiction to require the
3 contract to be signed with.

4 FERC COMMISSIONER CLARK: I'm just wondering
5 if it would operate in a similar manner, as any of the RPSs do in states
6 that have restructured, where the obligation would be on the
7 load-serving entity, and then they would enter into whatever contract
8 they have to --

9 MR. QUINN: Right, yeah. That seems like a
10 possible way around any limit on jurisdiction.

11 NRC CHAIRMAN MACFARLANE: Okay, all right.
12 Just as a time check, we're now ten minutes behind. We'll try better
13 next time. Now we're going to hear from the NRC, Mr. Brian Smith.
14 Go ahead.

15 MR. SMITH: All right, thank you Commissioners.
16 The purpose of this presentation is to provide updated information
17 regarding the NRC's activities in the areas of nuclear power plant
18 license renewals, projections of new units and mitigation strategies for
19 extended loss of all AC power.

20 Next slide. The Atomic Energy Act and NRC
21 regulations limit commercial power reactor licenses to an initial 40
22 years, but also permits such licenses to be renewed. When these
23 licenses are renewed, they are extended for an additional 20 years.
24 To date, the NRC has renewed -- the NRC has issued renewed
25 licenses for 73 units at 44 sites.

26 NRC has received notice that three of the units with

1 renewed licenses have ceased or plan to cease operations prior to their
2 renewed license expiration date. Specifically, Kewaunee ceased
3 operations last year. Vermont Yankee plans to cease operations this
4 year, and Oyster Creek in 2019.

5 By the end of this year, 38 of the units renewed will
6 have entered the period of extended operation, meaning they will have
7 been operating for more than 40 years. Currently, the NRC has
8 renewal applications for 18 units at 11 sites under review. Nine
9 additional units at seven sites have submitted letters of intent, indicating
10 they will submit applications for license renewal.

11 Additionally, the NRC recently received the application
12 for the Fermi license renewal, and it is currently undergoing an
13 acceptance review. The agency is currently considering issues
14 associated with subsequent license renewal, that being the renewal of
15 operating licenses beyond 60 years.

16 The NRC also expects the first subsequent license
17 renewal application in 2018. However, we have not yet received any
18 letters of intent. The first units expected to operate for 60 years will
19 occur in 2029, and these units include Nine Mile Point Unit 1, Dresden
20 Unit 2 and Ginna.

21 Next slide. There are five designs that are either
22 certified or are in the review process that are being considered by
23 combined operating license applicants. Of these five, the two that are
24 certified are the advanced boiling water reactor or ABWR, and
25 advanced passive 1000 or AP 1000. A design certification is valid for
26 15 years from the date of issuance. It can be renewed for an additional

1 10 to 15 years.

2 Next slide. This slide depicts the locations of new
3 reactor applications, as well as the combined operating licenses issued
4 for the Vogtle Units 3 and 4 in Georgia and V.C. Summer Units 2 and 3
5 in South Carolina.

6 The NRC has received 18 combined license
7 applications. Eight are under active review and the others have been
8 suspended for various reasons. The eight applications under review
9 plan to use four of the designs listed on the previous slide.

10 Next slide. Construction activities are currently
11 underway at three sites in the U.S.: the Watts Bar site located in
12 Tennessee, the Vogtle site in Georgia and the V.C. Summer site in
13 South Carolina. The construction of Watts Bar Unit 2, a Westinghouse
14 designed pressurized water reactor, was suspended in 1985.

15 The construction permit was reactivated in 2008, and
16 the plant is expected to begin commercial operations by December
17 2015. The units under construction at Vogtle and Summer are
18 Westinghouse AP 1000s. The combined licenses for the Vogtle and
19 Summer units were issued in early 2012. Each site has one unit
20 scheduled to begin operation in December 2017, and one unit in
21 December of 2018. Combined, these units will add over 5,000
22 megawatts to the grid.

23 Next slide. The picture on the left shows the first
24 nuclear concrete placement for the Vogtle Unit 3, which was completed
25 a few days later. The picture on the right shows the first nuclear
26 concrete placement for the first V.C. Summer unit completed in March

1 of 2013, approximately 7,000 cubic yards of concrete replaced.

2 The NRC implements a stringent construction
3 inspection program during the period between licensing and initial
4 operation. It is primarily implemented by the Region II office in Atlanta,
5 Georgia.

6 Region II dispatches as many as five resident
7 construction inspectors to a new reactor site during the pre-operational
8 phase of construction to oversee the day-to-day activities of the
9 licensee and its contractors.

10 Additional inspections will be performed by personnel
11 from Region II, other regional offices and headquarters technical staff
12 as needed, to ensure that the as-built facilities conforms to the
13 conditions of the license.

14 Next slide. The nuclear island structures include the
15 containment, the shield and auxiliary buildings. The fixture on the left,
16 from March of 2014, shows the placement of the 1,100 ton CA-20
17 module into the Vogtle auxiliary building. This module is more than
18 five stories tall, and will house plant components such as the spent fuel
19 pool and rad waste storage tanks.

20 The picture on the right shows Summer's auxiliary
21 building construction and preparation for the lift of the CA-20 module,
22 which was recently completed.

23 Next slide. Reactor designers are developing a
24 number of small light water reactor and non-light water reactor designs.
25 These designs can be used for generating electricity in isolated areas,
26 or producing high temperature process heat for industrial purposes.

1 These are some of the potential small modular reactor
2 designs NRC might see in the future. Small modular reactors can be
3 either non-light water reactors, like those on the left, or light water
4 reactors like those on the right.

5 The light water reactors on the right are integral
6 pressurized water reactors. These reactors combine primary and
7 secondary systems into a single assembly, which means that the steam
8 generators are integrated inside the reactor pressure vessel.

9 NRC staff is currently engaged in pre-application
10 activities, and expects the design and certification application for the
11 NuScale design to be submitted in late 2016.

12 Next slide. On this slide and the next, I will address
13 the issue of extended loss of all AC power mitigation strategies. At the
14 Fukushima nuclear power plant in Japan, flooding from the tsunami
15 disabled internal electrical power systems. After the earthquake, it cut
16 off external power sources, leaving the plants with only a few hours'
17 worth of battery power.

18 Nuclear power plants need electrical power, even
19 when nuclear reactors are shut down, to run any equipment that cools
20 the reactor core and spent nuclear fuel. The NRC issued a mitigation
21 strategy order in March of 2012, requiring all U.S. nuclear power plants
22 to implement strategies that will allow them to cope without their
23 permanent electrical power sources for an indefinite amount of time.

24 Mitigation strategies are strategies to maintain or
25 restore core cooling, containment, and spent fuel pool cooling following
26 beyond design basis external events. The mitigation strategies are

1 expected to use a combination of currently installed equipment, for
2 example, steam-powered pumps, additional portable equipment that is
3 stored on site, and equipment that can be flown in or trucked in from
4 support centers, also known as flex equipment.

5 The three-phase approach involves the initial coping of
6 the event, relying on installed plant equipment, transition from installed
7 plant equipment to on site flex equipment, and finally the site obtains
8 additional capability and redundancy from off site equipment until
9 power, water and coolant injection systems are restored or
10 commissioned.

11 Next slide. In the area of order implementation, NRC
12 staff issued interim evaluations in late 2013 and early 2014. Also, the
13 NRC staff is conducting reviews at licensees' facilities. NRC staff will
14 issue final safety evaluations between late 2014 and 2018. NRC staff
15 will then conduct post-compliance inspections at each site.

16 NRC staff is also pursuing a rulemaking that will
17 permanently write into the agency's rules the requirements already
18 imposed by the mitigation strategies order. The final rule will ensure
19 that if a plant loses power, it will have sufficient procedures, strategies
20 and equipment to cope with the loss of power for an indefinite amount of
21 time. That completes my presentation.

22 NRC CHAIRMAN MACFARLANE: All right, thank you
23 very much. Okay, and you've saved us two minutes. Points to you
24 Brian. All right. Chairman LaFleur.

25 ACTING FERC CHAIRMAN LaFLEUR: Well, thank
26 you very much. That was really interesting. Thinking about just the

1 conversation we had earlier on economics, there just seemed to be a
2 big difference between the economics of an existing plant, and how
3 expensive and difficult it is to build a new one.

4 I think I heard you say that you're exploring potential
5 post beyond 60 year operation of the plants. I'm interested in a little bit
6 more about that, and what we think the -- I know this is kind of on the
7 edge, but like what's the engineering life of these -- this fleet that we
8 have?

9 Because I remember when we never -- we thought 40
10 was it. Obviously, we're past that now, and they're not easily replaced.
11 So I'm interested in how you're looking at that.

12 MR. SMITH: All right. There's a number of factors
13 here. I'll touch on a couple of them, but then maybe ask a person from
14 the staff to come up and answer in a little more detail. We look at
15 things from an ongoing standpoint, an aging management standpoint,
16 and we have lessons learned from the past that we look at when we
17 evaluate the license renewal applications.

18 We also have a maintenance rule that requires certain
19 active components to be monitored and maintained during the life of the
20 plant, and then for the passive features, we have the ongoing analysis
21 of those components as well. John.

22 MR. LUBINSKI: Hi. John Lubinski. I'm the Director
23 of the Division of License Renewal in NRC. Currently, with respect to
24 subsequent license renewal as we're referring to it, we have a paper
25 with the Commission at this point that was issued in January of this
26 year, which really scoped out the staff's recommendation for how to

1 proceed.

2 So there are some regulatory issues associated with
3 that that are still under consideration by the Commission, so I won't
4 speak to those. But what I will speak to is the technical issues that
5 Brian referred to.

6 As we looked at aging management, and that's really
7 the specifics we're looking at from license renewal, when we got to 40
8 years, what we looked at is do you have an aging management
9 program that's able to identify the degradation mechanisms and the
10 effects of those mechanisms before they become a safety issue.

11 When you look beyond 60 years, the question is
12 whether or not those programs continue to remain adequate or need to
13 be enhanced. From the standpoint of the aging management
14 programs, that could be a monitoring program, that could be mitigation.
15 That could also be repair and replacement, and then it comes down to
16 the economics is the cost of replacement.

17 If those components can't be determined that they can
18 go beyond 60 years or getting beyond 60 years, you don't have an
19 adequate aging or monitoring program, it comes to the point to decide
20 whether or not the cost of replacing that component is offset by the
21 continued operation.

22 ACTING FERC CHAIRMAN LaFLEUR: Thank you.
23 Colleagues.

24 FERC COMMISSIONER MOELLER: Yeah. I've
25 always thought that there was great promise in small modular reactors
26 for the future of the nuclear fleet, but I guess the challenge is they've

1 had a really hard time getting the cost down disproportionately lower
2 than the unit size. It's more of an economics question. But thoughts
3 on when those designs might become more economically palatable,
4 with where the markets are going now, for any of you?

5 MR. SMITH: That's not my area.

6 NRC CHAIRMAN MACFARLANE: We're the safety
7 regulator. We don't do economics.

8 FERC COMMISSIONER MOELLER: Understood,
9 okay. Well, all right. Some questions fall flat.

10 NRC COMMISSIONER SVINICKI: Bill, could I just
11 make a comment on that though, is that it's important to note the NRC
12 staff's presentation of that we don't even have any applications for
13 design certification in-house.

14 So although we won't evaluate the economics, there's
15 still significant uncertainty about what the approved form of a design
16 might look like once it goes through our very rigorous review process.
17 So even that's unknown right now.

18 NRC CHAIRMAN MACFARLANE: Yeah, right. The
19 latest information we've gotten is that they've all delayed submitting the
20 design certification applications.

21 FERC COMMISSIONER MOELLER: Thank you.

22 ACTING FERC CHAIRMAN LaFLEUR: In other parts
23 of the world, are some of them in operation?

24 NRC CHAIRMAN MACFARLANE: No, unless you
25 count the floating reactor in Russia. But otherwise, no. Other
26 questions? No? Over to you guys. Anybody? Comments?

1 NRC COMMISSIONER MAGWOOD: Just a quick
2 comment. Chairman LaFleur mentioned the 40 year initial license
3 period. It's often thought that that was considered to be an
4 engineering lifetime for the facilities. It really wasn't. There's a lot of
5 history of why that 40 year value was chosen, but it had more actually --
6 even though we're not an economic regulator, it had more to do with
7 economics than with the physical capabilities of the facilities to continue
8 operating.

9 I think the experience we've seen from the license
10 renewal periods that we've undergone so far demonstrate that these
11 facilities are -- they're not the facilities that were built 20 to 30 years ago.
12 Many of the components were replaced over periods of time.

13 We have the aging management program, to make
14 sure that larger passive components, you know, everything from reactor
15 pressure vessels to containment buildings, are monitored and we
16 understand what the conditions are.

17 So our program is really built around observing the
18 aging of these larger components, and making sure that the active
19 components are well-maintained. In that respect, you know, the
20 lifetime of the plants is really limited by -- I think as Brian said, by how
21 much the licensees are willing to pay to continue those kinds of
22 activities.

23 NRC CHAIRMAN MACFARLANE: Yeah. I think this
24 is an area of active debate and discussion, and internationally, there are
25 different views on this topic. Anybody else? Okay, all right. Then
26 we're going to move over to dam safety, and we're going to hear from

1 our two speakers first before we have questions. We'll start off with Mr.
2 Allerton from FERC.

3 MR. ALLERTON: Okay. Thank you for allowing me
4 to speak very briefly about dam safety. My day-to-day function at the
5 Commission is to administer the dam safety program. We have a large
6 number of dams in our inventory, over 2,500. The largest dirt
7 embankment is in California that we regulate, Oroville Dam and of
8 course mom and pop facilities. They could be a one foot high dam.

9 The challenge is to implement a scalable dam safety
10 program that's applicable both to large and small owners. This coming
11 Saturday, May 31st, is a very important day in the history of dams. 125
12 years ago, South Fork Dam failed in Johnstown, PA, and it killed over
13 2,200 people. There's a -- so a lot of lessons to learn from that dam
14 failure. In 2012, FEMA declared May 31st National Dam Safety
15 Awareness Day, to encourage individuals in communities on
16 responsibilities and best practices of dam safety.

17 So I encourage any of you that are in the area of
18 Johnstown, PA to drop by the museum. It's a very interesting museum
19 with a lot of history and lessons learned on dam safety.

20 So first I'd like to report that there's a very cooperative
21 agreement going on between NRC and FERC, in implementing dam
22 safety. The federal guidelines for dam safety issued by FEMA require
23 that all federal agencies that own, operate and regulate dams to have
24 good management practices for planning, design, construction,
25 operation and regulation of dams.

26 These guidelines also require annual inspections be

1 performed by qualified dam safety engineers, and both FERC and NRC
2 have comprehensive dam safety programs. You'll hear from Mr. Smith
3 who follows me about the successful relationship in performing annual
4 dam safety inspections by FERC for NRC, through an MOU.

5 By using FERC expertise in overseeing our inventory
6 of over 2,500 dams, NRC benefits in using FERC inspectors by not
7 having to maintain a separate dam safety program for the very limited
8 number of dams that they have.

9 I would also like to mention that both FERC and NRC
10 serve as members of the Interagency Committee on Dam Safety,
11 ICODS, in which we share resources and expertise to further our
12 understanding of dam safety.

13 ICODS meets quarterly and allowing all the federal
14 agencies that own and operate and regulate dams to share their
15 expertise. Recently, the Fukushima incident has resulted in NRC and
16 FERC working even more closely together, and Mr. Smith will comment
17 on this further in his remarks.

18 FERC also is incorporating risk-informed
19 decision-making into the FERC dam safety program, and in April, both
20 NRC and FERC co-sponsored a very successful workshop on
21 improving or moving the state of the practice forward and the use of
22 probabilistic flood hazard analysis. Based on comments that we
23 received, it was a very successful workshop, and we hope to have more
24 workshops like that in the future.

25 So that concludes my remarks, and if there's any
26 questions, I'll take them or turn it over to Mr. Smith.

1 NRC CHAIRMAN MACFARLANE: Okay, Brian.

2 MR. SMITH: Thank you, Bill. I would like to highlight
3 three areas where we have interacted with the FERC on dam safety
4 issues. The first is the inspection of dams on nuclear sites. The
5 second is our interaction with FERC on the dams upstream of the
6 Oconee site, and the third is our interaction with FERC on the
7 reevaluation of flooding levels at nuclear power plants.

8 Next slide. As Mr. Allerton indicated, the federal
9 guidelines for dam safety has guidance with respect to performing dam
10 inspections. There are nine dams on nuclear facilities that fall under
11 these federal guidelines. Seven of these nine dams are at nuclear
12 power plant sites, and these are Catawba, Comanche Peak, Farley,
13 Harris, McGuire, North Anna and Summer.

14 The remaining two dams are at uranium recovery sites,
15 and these are Crow Butte and Smith Ranch. The dams at the nuclear
16 power plants are primarily used to impound water for emergency core
17 cooling, and the dams at the uranium recovery sites are used for the
18 storage and evaporation of processed water.

19 These dams are inspected every two years for the
20 power plants and every three years for the uranium recovery sites.
21 NRC inspections are performed by FERC, and the FERC inspector is
22 accompanied by an NRC staff member. The performance of these
23 inspections has been coordinated with FERC since the early 1990's.

24 The slide is a photograph taken of a dam at the Smith
25 Ranch uranium recovery site in Wyoming. The two individuals in the
26 picture are a FERC inspector and an NRC employee. The picture

1 shows the inspectors finding a crack in the embankment of the dam,
2 which was subsequently repaired. The purpose of the slide is to
3 illustrate that these inspections are effective in ensuring the adequacy
4 of the dams.

5 Next slide. There are dams upstream of several
6 nuclear power plant sites. In some cases, failure of these dams could
7 result in inundating the nuclear site and surrounding area with water.
8 In the 2000's, the licensee for the Oconee site performed assessments
9 of the consequences of upstream dam failures at their site.

10 These types of assessments potentially have
11 implications for the nuclear site and for emergency planning in the
12 surrounding community. The most significant dams upstream of the
13 Oconee site are owned and operated by the nuclear utility and
14 regulated by FERC.

15 NRC staff has been working closely with FERC on
16 these flooding assessments. In addition, we continue to work closely
17 with FERC on assessing potential mitigating actions being considered
18 by the utility, and interactions have been very effective.

19 Following the accident at Fukushima nuclear power
20 plant resulting from the earthquake and subsequent tsunami, the NRC
21 requested licensees in part to reevaluate the flooding hazard at their
22 sites, using updated flooding hazard information and present-day
23 regulatory guidance and methodologies.

24 Flooding can occur at a nuclear site for a variety of
25 reasons, including extreme precipitation and upstream dam failures at
26 sites located near rivers or lakes, or for coastal plants, storm surge from

1 approaching hurricanes.

2 Many nuclear sites are located on waterways
3 controlled, operated and regulated by other federal agencies such as
4 the Army Corps of Engineers, the Bureau of Reclamation and FERC.

5 In order to perform these reevaluations, the NRC and
6 our licensee need information pertaining to these waterways.
7 Recognizing this, the NRC staff reached out to its federal partners on
8 the Interagency Committee on Dam Safety or ICODS, as Bill
9 mentioned. As a result of these interactions, we have ensured that we
10 are aligned with our federal partners. Our interactions with FERC on
11 this topic have been very beneficial.

12 These flooding reevaluations are ongoing at each
13 nuclear plant site, and once completed, the NRC will ensure that the
14 licensees take appropriate actions, as needed, to continue to protect
15 public health and safety from a flooding event that could impact the site.

16 In addition, we have found participation in the
17 semi-annual FEMA senior leadership meetings on dams to be
18 beneficial, and look forward to the next meeting in July, which will be
19 held at FERC. In summary, we have worked well with FERC on areas
20 of mutual interest, including our dam inspections and all flooding
21 reevaluations.

22 We look forward to working with them on these issues
23 in the future. This concludes my presentation.

24 NRC CHAIRMAN MACFARLANE: Thank you, Brian.
25 Thank you guys. Okay. We'll turn it over to FERC for questions.

26 ACTING FERC CHAIRMAN LaFLEUR: Well, thank

1 you very much. I have to admit that when I first saw this topic on the
2 agenda, I thought dam safety; why is that even a topic? But then I
3 started thinking of the dams upstream of nuclear units. But what really
4 strikes me is that, you know, the dam safety part of FERC is not our --

5 Maybe it doesn't get as many headlines, but we do
6 have inspectors all around the country, and the work that we do with the
7 hydro units is in many ways analogous to the work that NRC does with
8 the nuclear units.

9 Our hydro resources are also aging, invaluable and not
10 easily replaced, probably harder to replace than a nuclear plant. At
11 least some of those are being built. Small hydro we're seeing a big
12 growth in. I'm interested in whether there are -- is like a sharing of best
13 practices or, you know, beyond just the direct work that you do together
14 on a dam that affects a nuclear unit?

15 Are there ways that we can learn from each other,
16 because we have such a -- this part of our operation a similar mission.
17 NRC is like the preeminent safety regulator around, because of the
18 criticality of what you do. Are there things we can learn or have
19 learned in this program?

20 MR. ALLERTON: Well, my comment is as we're trying
21 to move the dam safety program to risk-informed decision-making,
22 there's a lot of things that NRC -- that we can leverage off of in doing
23 that.

24 Of course, it starts with potential failure modes, how
25 could the project fail, the risk reduction measures that can be
26 implemented, probabilities of failure for the different events, you know,

1 the instrumentation, you know, what can be done.

2 So there's a lot of things that we can learn from NRC in
3 moving our program to risk-informed decision-making. It's really a big
4 hurdle to educate engineers that have been quote "standards-based" in
5 their career, and then moving them towards risk-informed
6 decision-making. It's a really big challenge. Any comments?

7 MR. SMITH: I know sharing information's always very
8 important, and we feel it's very important to have our staff go out with
9 the FERC inspectors as well, to all the inspections, to better educate
10 our staff as well. We mentioned the ICODS group. We're active
11 participants in that; the senior leadership meeting on dams as well.

12 So we're trying to stay engaged on this topic and we're
13 going to pass along information as much as we can.

14 ACTING FERC CHAIRMAN LaFLEUR: Thank you.
15 Commissioner Hydro is here.

16 (Laughter.)

17 FERC COMMISSIONER MOELLER: Thank you,
18 Madam Chair. A question primarily for Mr. Smith. We had the
19 incident, I think it's been two years now in the Nebraska plant, and those
20 rather dramatic pictures of it essentially being surrounded by water.
21 Were there lessons learned or successes or any other perspective from
22 that event, that you think are relevant going forward?

23 MR. SMITH: I'm going to have to ask for some
24 assistance on this question from someone on the staff. I'm not as
25 familiar with that event.

26 MR. HILAND: Pat Hiland. I'm the Director of the

1 Division of Engineering. Yes, we had a number of lessons learned
2 from that event, particularly in the area of preparation. What is your
3 preparation for the maximum flooding event that you can have for your
4 site? When we went back and looked, there were preparations in
5 place. The procedures weren't always up to date. The material
6 wasn't readily available.

7 Although the site was well-protected, if you saw there,
8 there was a donut around the site that they almost made it through the
9 entire event. But it was broken, I think, at the very end. But we had a
10 special panel, what's called an 0350 panel that was established for the
11 Fort Calhoun site.

12 That panel was in existence for I believe almost two
13 years, and all of the corrective actions were in place before we
14 permitted the plant to restart.

15 FERC COMMISSIONER MOELLER: Thank you.

16 NRC CHAIRMAN MACFARLANE: Questions? All
17 right. Well I'll have a quick question. So what do you, in your view,
18 both of you, view as the biggest challenges going forward? As
19 Chairman LaFleur pointed out, you know, a lot of this infrastructure is
20 aging, and so what are some of the biggest challenges or concerns you
21 have?

22 MR. ALLERTON: Well as I mentioned, identifying the
23 potential failure mode of the project. I didn't want to talk about this
24 project, Wanapum Dam at Columbia River in Washington, and a very
25 unfortunate incident there. It was a potential failure mode that we
26 weren't even focused on. No one really in the world was focused on,

1 and then we got down and looked at it.

2 There were just a number of -- it wasn't really one big
3 thing that caused the failure. It's just a number of things that kind of
4 aligned. The stars aligned in it and it failed. So from a dam -- from my
5 perspective, making sure that we are appropriately focused on what the
6 potential failure mode is for the project.

7 The next big challenge for me is, as I mentioned,
8 educating engineers from a standards-based to risk-informed
9 decision-making. That's a big challenge. It's going to take a number
10 of years to implement it, and it starts with training and I think those are
11 the two biggest challenges I face, that the Commission faces.

12 MR. SMITH: From the NRC perspective, I would
13 guess that it's the flooding reanalysis that all the licensees are going
14 through now, and in particular for those licensees that when they do the
15 analysis and determine that they're now beyond their design basis.

16 And so it would be the review of the plans that those
17 licensees have to address those issues and going forward.

18 NRC CHAIRMAN MACFARLANE: Okay, great.
19 Commissioner Svinicki.

20 NRC COMMISSIONER SVINICKI: I appreciate that
21 both of your were complimentary of the good work done by the
22 Interagency Committee on Dam Safety. But as I have met with the
23 NRC staff on this issue, I've become aware that NRC has a little bit of a
24 fundamental point of departure in our framework for looking at dam
25 failures, and it arises from our mission.

26 At bottom, it's this. It's for many other federal

1 agencies involved in looking at dam safety, they would be looking at the
2 progression of perhaps a dam failure, and then evacuating populations
3 of concern.

4 NRC is required to frame the issue a little bit differently,
5 because what we have to do for nuclear power plants is look at how the
6 site would be inundated and then we have to maintain some sort of set
7 of responders at that plant, to take the actions that are necessary
8 subsequent to the inundation.

9 As a result of looking at both probability, but maybe
10 more significantly consequence at a nuclear power plant, we don't have
11 the basic luxury of saying we can remove worker populations. So we
12 need to have people that can survive that event on site, and take the
13 subsequent actions.

14 So as a result of the high consequence of perhaps not
15 being able to do that, we look at some probabilities that are a bit lower
16 than other agencies, or we need to have a regulatory framework that
17 analyzes and considers some lower probability events.

18 So I wonder if either of you would address how it is, if
19 that's been any point of friction in the interagency work that NRC has to
20 basically look at, and then characterize some events and probabilities
21 that other agencies might lay aside as an extreme event outside their
22 framework?

23 Is there anyone or anyone in the NRC staff that wants
24 to point to that? I don't think that it's been a point of disagreement, but
25 it has certainly been a point of departure from my understanding.

26 MR. ALLERTON: I guess I could comment a little bit.

1 It again involves the Oconee nuclear facility. In general, the dam
2 safety community is probably at a 10 to the minus 4 probability of failure.
3 In the NRC world, you're 10 to the minus 6, 10 to the minus 7.

4 So there's a little bit of difference in there. The way I
5 understand that NRC is implementing protections of facilities from a
6 dam failure is not to look at -- assume the dam fails, but then look for
7 worse case scenario.

8 What needs to be done to protect that facility by
9 building maybe a moat around it, so that facility remains dry and if
10 there's workers there, they'd be able to continue to do their job. So
11 that's my view of what's going on.

12 NRC COMMISSIONER SVINICKI: Okay, thank you.

13 MR. COOK: This is Chris Cook. I'm chief of the
14 Hydrology and Meteorology Branch, Office of New Reactors. This was
15 a topic that came up when we were developing the guidance, the Japan
16 lessons learned interim staff guidance that was there, that was looking
17 at dam failures that we were applying the post-Fukushima
18 Recommendation 2.1 activities.

19 And so the discussions of certainly of this came up, and
20 certainly what you mentioned was one of the points, was you know,
21 looking at a nuclear power plant, the fact that we did not want to
22 evacuate the site; we wanted to maintain people that were there, and
23 looking at both ways to protect the site as well as maintain the essential
24 core functions that were there.

25 So that that was one of the differences that came up,
26 versus say evacuation plans, oh we could just remove people. So that

1 was indeed a fact that came out with the discussions, and one of the
2 things that we looked at incorporating into our guidance.

3 NRC COMMISSIONER SVINICKI: Okay, thank you.
4 Thank you, Chairman.

5 NRC CHAIRMAN MACFARLANE: Commissioner
6 Apostolakis.

7 NRC COMMISSIONER APOSTOLAKIS: Mr. Allerton,
8 you mentioned risk-informed decision-making six, seven times in the
9 last minute of your presentation. Glad you actually stopped, because I
10 wasn't able to control my happiness with all this?

11 MR. ALLERTON: We missed you at the workshop.

12 NRC COMMISSIONER APOSTOLAKIS: Now one of
13 the things that we have to deal with here, as we develop methodologies,
14 risk-informed methodologies for flooding, is the probability of failure or
15 the frequency of failure of dams, and I -- when I visited Oconee and the
16 Jocassee Dam, I was told that some university had done a study and
17 came up with some number.

18 Is there a more concerted effort to develop an
19 acceptable methodology for estimating the frequency with uncertainties
20 of failures of various types of dams? Is somebody trying to do that, or
21 has it already been done?

22 MR. ALLERTON: Yeah. The biggest problem in the
23 dam safety industry is incident reporting, and in the nuclear world, you
24 have a good procedure for reporting, recording failures, you know, what
25 caused the failure. But in the dam safety world, there isn't really a
26 good or one entity that's recording all this data.

1 On the National Dam Safety Review Board, we're
2 trying to make that happen. But it comes down to who owns the data,
3 who's going to pay to maintain it, and there's always this concern that
4 the owner has about liability, about accurately explaining what the
5 failure mode was, and there's always -- they want to keep the
6 information close to hand and not make it available to others.

7 We're trying -- the hurdle is having one central
8 depository of all this information, so you can do a really good statistical
9 analysis of dam failures, and incidences, and really -- I guess we're
10 really only in modern times, only have about 100 years of good record
11 making on --

12 NRC COMMISSIONER APOSTOLAKIS: So there is
13 such a repository or you're talking about having a repository?

14 MR. ALLERTON: There are about three entities out
15 there that record this information. We're trying to get just one person
16 or entity to do it. We haven't been successful to date, but that's really
17 been the big hurdle. So in the nuclear industry, you don't have that
18 issue, but we have it.

19 NRC COMMISSIONER APOSTOLAKIS: Yeah. Mr.
20 Smith, can you comment on that?

21 MR. SMITH: No sir.

22 NRC COMMISSIONER APOSTOLAKIS: Do you
23 know what the probability of the failure of a dam is?

24 MR. SMITH: We rely upon the information provided
25 by the other agencies.

26 NRC COMMISSIONER APOSTOLAKIS: Oh my God.

1 (Laughter.)

2 NRC CHAIRMAN MACFARLANE: Commissioner
3 Magwood.

4 NRC COMMISSIONER MAGWOOD: It's always
5 tough following him. Just a quick -- well first, let me comment. You
6 know, before -- really before Fukushima I hadn't given a great deal of
7 thought to dam failures. Certainly after Fukushima, you know, it's one
8 of the scenarios that comes to mind for U.S. nuclear power plants, when
9 you think about how do you get a large quantity of water to attack a plant
10 very quickly. Obviously, dam failure is one that comes pretty
11 immediately to mind.

12 So since Fukushima, I've visited several dams near or
13 upstream of U.S. plants, and both FERC regulate and Army Corps. I
14 found -- one thing I walked away with is this is an extraordinarily
15 complicated issue. It's far more complex than I think many people
16 realize.

17 So I mostly comment I appreciate the fact that, you
18 know, FERC's expertise has come into this discussion. I think it's very
19 important we work closely together on this, because we do have
20 people, as you've heard, that have -- who have expertise in many
21 aspects of hydrology and other things. But we're going to really have
22 to rely very much on your expertise and on the Army Corps, you know,
23 as we think about these issues going forward.

24 One question I do have for you. You know one, we
25 are not the only country that has both dams and nuclear power plants,
26 and I haven't really heard much conversation about dam failures in

1 other countries. Have you engaged this with overseas, with any of our
2 overseas partners?

3 MR. ALLERTON: Yeah. There is -- there's an entity
4 called CIATI. It's a Canadian firm that gets together owners across the
5 world that own dams, and this is where the interaction and leveraging
6 off what everybody else is doing. So there is a good exchange of
7 information that goes on, and from my perspective, not hearing too
8 much about dam failures, means we're probably doing a pretty good
9 job.

10 My worse nightmare is to wake up and find out that
11 maybe a FERC dam is not performing good. So I think that's good. I
12 think the dam safety community -- as a whole, I think we are -- we have
13 a good record. I don't know how else to respond to your question.

14 NRC COMMISSIONER MAGWOOD: Maybe I should
15 be more specific. I wasn't I think saying I didn't hear much about dam
16 failures. I guess dam failure analysis, though. How are other
17 countries approaching the analysis of dam failures? Do they look a
18 probabilistic approaches or how are they discussing this?

19 MR. ALLERTON: Well again, it starts with your failure
20 mode. What's the failure mode for the project?

21 As far as we look at sunny day type failures, what
22 would happen if the dam just vaporizes and what happens with that
23 slick of water as it comes down?

24 We also look at the various loading conditions, seismic,
25 flood loading and determine if that dam can safely pass that flood
26 loading if it were a seismic loading. And if it can't, look at what the

1 impacts would be downstream.

2 NRC COMMISSIONER MAGWOOD: We'll leave it at
3 that. Thank you, Chairman.

4 NRC CHAIRMAN MACFARLANE: Mr. Ostendorff?
5 Okay. All right. I think we have come to the end of the open session
6 this morning. I appreciate very much everybody's presentation and the
7 discussion.

8 I think it was a great opportunity to discuss a number of
9 topics of mutual interest to us. So I'm glad we had that opportunity. I
10 guess we'll do it again in two years, at least that portion. Chairman
11 LaFleur, did you want to make any comments?

12 ACTING FERC CHAIRMAN LaFLEUR: Well just to
13 say thank you and I think we just scratched the surface of a lot of the
14 topics that are of mutual interest.

15 So it's good that at the staff level and in other more
16 informal ways, we have ongoing relationships between the two years.
17 But because it's quite clear that we're all involved in on big ecosystem
18 that delivers power, including through nuclear. So thank you very
19 much.

20 NRC CHAIRMAN MACFARLANE: Great. For those
21 FERC folks who aren't going to the closed meeting, there will be the tour
22 of the Operations Center at 1:30, and they will meet where Rochelle?

23 MS. BAVOL: In the lobby in Three White Flint.

24 NRC CHAIRMAN MACFARLANE: Okay. You'll
25 meet in the lobby at Three White Flint, which is across the street, across
26 Marinelli, just that way. It's the new building just next to the Metro. So

1 you'll meet in the lobby there at 1:30. Okay. All right. Well with that,
2 I adjourn the meeting.

3 (Whereupon, at 10:41 a.m., the meeting was
4 adjourned.)