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UNITED STATES OF AMERICA

NUCLEAR REGULATORY COMMISSION

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RIC 2014

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26th ANNUAL REGULATORY INFORMATION CONFERENCE

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TECHNICAL SESSION W22: REGIONAL SESSION -  
CONTEMPORARY NUCLEAR POWER PLANT/REGULATORY ISSUES

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WEDNESDAY,

MARCH 12, 2014

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Technical Session W22 of the Regulatory Information Conference convened in the Grand Ballroom of the Marriott Bethesda North, 5701 Marinelli Road, Rockville, Maryland, at 3:30 p.m., Lawrence Kokajko, Moderator, presiding.

PANELISTS:

MARISSA BAILEY, Director, Division of Fuel  
Cycle Safety and Safeguards, NRC

JOSEPH GIITTER, Director, Division of Risk  
Assessment, NRC

GREG HALNON, FirstEnergy

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SHANA HELTON, Division of Policy and

Rulemaking, NRC

LAWRENCE KOKAJKO, Director, Division of

Policy and Rulemaking, NRC

DAVID LOCHBAUM, Union of Concerned Scientists

MIKE WELLING, Chair, Organization of

Agreement States

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P-R-O-C-E-E-D-I-N-G-S

(3:30 p.m.)

MR. JOHNSON: Good afternoon, everyone.  
Hi, Jack. Hi, Eric.

Welcome, everyone, to the regional session on contemporary nuclear power plant and regulatory issues. Please take your seats. Please close the doors.

It really is an opportunity for me to moderate this session. I consider it an honor to participate on the panel, along with the NRC's Regional Administrators, as well as two very capable industry leaders. And I look forward to the discussion that we will have this afternoon.

Before I begin the introductions and before we begin the panel, I do want to remind you that as a courtesy to the presenters and to the panelists, please do silence your electronic devices. Also, if you need to take a break during the session, please find a way to do so in a manner that minimizes disruption. Thank you in advance for that.

The panelists today really need no introduction. And so, we will spare you a lengthy introduction for them. We are certainly joined by Bill Dean, who is the Regional Administrator from Region I;

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1 Vic McCree, who is the Regional Administrator for  
2 Region II; Cindy Peterson, who is the Regional  
3 Administrator for Region III; Marc Dapas, who is the  
4 Regional Administrator for Region IV; Maria Korsnick,  
5 who is the Acting Chief Executive Officer and Chief  
6 Nuclear Officer for Constellation Energy Nuclear  
7 Group; and Danny Bost, who is the Executive Vice  
8 President and Chief Nuclear Officer of Southern Nuclear  
9 Company.

10 Well, as we begin the session or before we  
11 begin the session, I want to provide an opportunity to  
12 start where, really we started the session, the  
13 executive session this morning. As a number of people  
14 have noted, and certainly as we discussed in that  
15 session, both the industry and NRC senior managers had  
16 an opportunity to travel to Japan on almost, for us,  
17 almost leading up to the third anniversary that we  
18 marked on the 11th of March.

19 We as a group from the NRC, speaking for  
20 the NRC, traveled as a group of senior managers and  
21 found that visit to be highly impactful. And I know  
22 that the industry Chief Nuclear Officers also found  
23 that trip to be very valuable.

24 And so before we begin the detailed  
25 questions, I would like to provide an opportunity for

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1 the panelists to spend a few minutes to talk about a  
2 few of their perspectives, based on that trip. And so,  
3 I will start with Vic and then ask Cindy to go next.  
4 We will ask then Marc to go. And then Bill, would you  
5 go? And then we will go with the industry, Maria, and  
6 then Danny last.

7 So, let me just turn over the floor to Bill.  
8 Please begin, Vic.

9 MR. MCCREE: Thanks, Mike. The first  
10 thing I would like to do is thank Mike Johnson for his  
11 foresight and vision and courage, actually, to take all  
12 of his direct reports out of the country for about seven  
13 days on an unprecedented visit. This was the first  
14 time that all of the reactor direct reports to Mike  
15 Johnson have taken a trip such as this. And again, I  
16 want to thank Mike for that.

17 As you can imagine or perhaps already know  
18 either from the CNOs in this room who visited last fall  
19 or others who are aware of what happened in Japan almost  
20 three years ago, this was an awesome, awesome  
21 experience. And at times, I was humbled and  
22 overwhelmed by what we saw, particularly at Fukushima  
23 Daiichi and Fukushima Daini. And even three years'  
24 later, the damage from the seismic event and the tsunami  
25 was still evident and it was very sobering, as was

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1 indicated again this morning driving through the towns  
2 that had been abandoned.

3 During our visit, we had the opportunity  
4 to meet with regulatory officials, and the new  
5 regulator, JNRA, as well as industry officials,  
6 including folks from the Tokyo Electric Power Company,  
7 TEPCO, who were actually at the site on the day of the  
8 event and the days following.

9 And among the things that made a lasting  
10 impression upon me was their moving personal accounts  
11 of what transpired again that day and during the days  
12 following. As we listened to their descriptions of  
13 what happened, you could hear the anguish in their  
14 voices. Their personal impact was really evident,  
15 even through the translators you could just see and feel  
16 that.

17 Some of those folks worked for days without  
18 knowing whether their families were alive or not or  
19 where they were. And again, it was truly moving. They  
20 worked under some very hazardous conditions. Many  
21 talked about the fact that they thought they were going  
22 to die at any moment. The radiation levels were very,  
23 very high. And their professionalism, their  
24 dedication, their perseverance were just very apparent  
25 and just reminded me, as a regulator, how important it

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1 is that we make the right decisions to ensure that U.S.  
2 operators are never placed in a similar situation.

3 At this morning's plenary, mike mentioned  
4 the three collective or shared lessons learned. And  
5 in case you didn't hear them, they were one, to assure  
6 that U.S. plants and the NRC are prepared for the  
7 unexpected. Secondly, to ensure that the lessons  
8 learned from Fukushima are implemented, they are  
9 maintained, and they are exercised going forward. And  
10 thirdly, that NRC and the industry appropriately deepen  
11 the technical expertise that we need that was so  
12 necessary and demonstrated at Fukushima Daiichi.

13 And on a personal note, I gained a much  
14 deeper appreciation for the stakes involved and hazards  
15 associated with the industry that NRC regulates and  
16 that the industry operates. And I believe it is very  
17 important that we establish and we cultivate a culture,  
18 a safety culture, if you would, that recognizes the  
19 possibility that an accident can happen and that we put  
20 in place measures to, whether it is equipment,  
21 processes, procedures, or people, to make sure that we  
22 can prevent or mitigate any adverse consequences,  
23 should that occur. And I believe in doing so, the  
24 health and safety of the public will be ensured and the  
25 environment will be protected. Thanks.

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1 MS. PEDERSON: Good afternoon. One of  
2 the things that I wanted to reflect on and share with  
3 you today is the striking visual images that we saw as  
4 we drove up to Fukushima Daiichi. It was a beautiful  
5 day, when we should have been expecting to see people  
6 out and about. But as we drove through, you noticed  
7 cars in the driveways. You noticed product on the  
8 store shelves. But there are no people around. And  
9 when you think about it, it was basically a manmade  
10 ghost town. These people were no longer there. They  
11 had been evacuated. And they were just ordinary people  
12 living ordinary lives, never expecting to have to move  
13 on. They trusted the operator. They trusted the  
14 regulator to keep them safe. And these accidents were  
15 just a huge breach of the public trust.

16 They had expected to live there for their  
17 lives. Now, granted the doses were at the point where  
18 there were deaths or significant doses to the  
19 population. You could say evacuation worked. But  
20 when these people trusted in the organizations around  
21 them, the licensee and the regulator, I'm sure they  
22 never expected to have to leave their homes.

23 Three years' later, those places are still  
24 vacant. Some folks may never return to their homes.

25 And as I thought about if we had a similar

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1 situation here, what it must have been like for the  
2 officials to have to tell their local populations that  
3 they had to move and they may never be back. And as  
4 folks, like we are, that work for the public can't quite  
5 imagine how difficult that must have been in the  
6 Japanese communities that had to be evacuated.

7 I certainly gained a greater appreciation.  
8 I mean we all exercise these processes. We train on  
9 these processes. We know these kind of things can  
10 happen. But when you see it first-hand, and you see  
11 the impact on the people that were there, it was really  
12 a very, very sobering experience and one that I truly  
13 hope none of us in this room or our colleagues ever have  
14 to face.

15 MR. DAPAS: Good afternoon. There were a  
16 number of things that resonated with me and left a  
17 lasting impression from our trip to both Fukushima  
18 Daiichi and Fukushima Daini and as a result of our  
19 discussions with the various operators and site  
20 management that were involved in the event response.

21 But one thing I wanted to share with you  
22 in particular and similar to Vic's accounting or  
23 discussion of the impact from talking to the various  
24 operators and site managers, I had a similar reaction  
25 when you listened to the first-hand accounts of the

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1 individuals that were involved in providing for a  
2 response, the extraordinary challenges they face, the  
3 continual setbacks, the tremendous difficulties that  
4 they had to overcome. It was compelling in terms of  
5 the resiliency and perseverance that was demonstrated  
6 by those TEPCO employees.

7           You know examples of some of the daunting  
8 challenges, three teams that were dispatched in order  
9 to be able to operate the air operated valve and the  
10 motor operated valves in the vicinity of the torus in  
11 order to establish a containment venting path and they  
12 are dealing with aftershocks and safety relief valve  
13 lifting.

14           And one individual indicated that he  
15 thought he was not going to get back without the loss  
16 of his life, not knowing whether family members were  
17 safe as a result of the earthquake and tsunami, dealing  
18 with high dose, high temperatures. The environment  
19 was certainly very, very challenging. You are in a  
20 control room. You have no power, so you have no  
21 lighting, no instrumentation. And the efforts to use  
22 car batteries to power instrumentation to obtain  
23 indications on reactor pressure vessel level and  
24 temperature, as well as containment pressure, those are  
25 just some examples of some of the challenges that the

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1 TEPCO operators and response managers found themselves  
2 having to confront. I would describe those as the use  
3 of heroic actions.

4 And I think in understanding what the  
5 operators and managers faced, the quote from Ikuo  
6 Izawa, who was the shift manager for the Fukushima  
7 Daiichi Units 1 and 2 during the event, he said to us  
8 when he was giving us a briefing when we were at the  
9 TEPCO headquarters in Tokyo, the impact of the tsunami  
10 was totally bigger than that what we expected, trained,  
11 prepared for, or believed was possible. It was  
12 unimaginable. We must always be prepared for the  
13 possibility that something much bigger can happen.

14 So from my perspective, the significant  
15 take-away was being prepared for potential beyond  
16 design basis events means that we ensure that the  
17 people, and I say we, both the industry and our role  
18 as a regulator, we ensure that the people, processes,  
19 and equipment, as well as the infrastructure are in  
20 place such that we don't find ourselves relying on  
21 heroic actions to ensure plant safety.

22 I would offer if we find ourselves in that  
23 situation, we have failed as a regulator and we have  
24 failed as an industry. And so I feel that really  
25 underscores the great importance of ensuring that the

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1 Fukushima lessons learned and the required actions are  
2 fully implemented, maintained, and exercised. Thank  
3 you.

4 MR. DEAN: So between what you heard from  
5 Mike and Dennis this morning, if you sat in on their  
6 plenary session and then what you have heard from my  
7 fellow Regional Administrators here in the past few  
8 minutes, there is plenty there that have resonated with  
9 all of us. And what they have expressed eloquently  
10 describes many of the things that resonated with me.

11 But there is a couple of things that I  
12 wanted to share with you and one is somewhat duplicative  
13 of what you heard from Commissioner Ostendorff this  
14 morning regarding how well this agency and industry  
15 have worked to frame what are really the important  
16 issues that we should be working on in the aftermath  
17 of the Fukushima accident.

18 And I truly came away from our visit to  
19 Japan with a strong belief that we indeed did do a very  
20 good, the Near-Term Task Force in terms of framing the  
21 issues for our consideration; the efforts of the  
22 Japanese Lessons Learned Directorate and the Steering  
23 Committee in terms of providing the Commission their  
24 views of what ought to be the priorities in the Tier  
25 1 areas and then the Tier 2 and Tier 3; and then the

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1 Commission's endorsement of that approach.

2 So, I am fully aligned with what you heard  
3 from Commissioner Ostendorff, that we did pick the  
4 right things and my visit to Japan reinforced that in  
5 my mind.

6 The second thing that I took away, besides  
7 the things that you have heard already from my peers  
8 up here is the importance of our incidence response  
9 program and the training of our licensed operators.

10 The incident response program that exists  
11 in this country is pretty robust. We frequently  
12 exercise biennial exercises involving our state and  
13 local officials. And organizations that work with the  
14 licensees and FEMA and NRC's oversight and evaluation  
15 of those exercises provide us with a fairly strong  
16 framework for assuring public health and safety, if,  
17 indeed, those events that we don't believe will occur  
18 may occur. And so it is important to sustain that  
19 robust incident response program.

20 And with respect to our licensed  
21 operators, it is very important that we don't  
22 overburden our license operators, particularly in  
23 terms of training and procedures that will distract  
24 them from their focus on safe plant operation in the  
25 here and now. And so we have to be very careful in terms

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1 of the balance with which we apply training and  
2 procedural requirements on operators for these very,  
3 very infrequent and likely never to occur situations  
4 so that they can assure that they sustain their focus  
5 on what they need to know to operate the plan safely  
6 now, and particularly the events that would be more  
7 predictable to occur so that we can prevent any sort  
8 of event that could create core damage from occurring.

9 Thank you.

10 MS. KORSNICK: Thanks, Bill. I attended  
11 a trip with the Chief Nuclear Officers across the United  
12 States back in the September time frame, both Danny and  
13 I did.

14 My reflections of that time really fall  
15 into three categories: my deep respect for the  
16 response teams at both Daiichi and Daini, the value of  
17 training, and the importance for defense-in-depth and  
18 beyond design basis scenarios.

19 The respect for the response team was  
20 somewhat stated here. It was amazing to me the number  
21 of attempts and failures and challenges that they had  
22 really at both Daiichi and Daini and the number of  
23 creative solutions that they tried and attempted. The  
24 tenacity that they had under such extremely stressful  
25 conditions was really, really noteworthy to me. And

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1 as we stated, we practice our emergency response plans  
2 frequently and I have confidence in them. But it was  
3 something else to really be in the midst of it and  
4 appreciate that as a leader you might be sending  
5 somebody into harm's way in terms of the course of the  
6 accident, in terms of trying to get things in a better  
7 condition. And he shared that honestly with me that  
8 says, I asked this team to go out and I didn't know if  
9 I was ever going to see them again. And so that really,  
10 as a leader, puts things in perspective for you.

11 The value of training. We take training  
12 very seriously here. The number of hours of training  
13 that we have not only for our operators but for all of  
14 our craft and engineering talent. It really left a  
15 deep impression upon me how important it is that we  
16 continue with the value that we do have of our training  
17 programs, especially the hands-on familiarity that we  
18 have with our plants and with our systems.

19 And in terms of the defense-in-depth,  
20 given that we have all the redundancy that we do have,  
21 all the procedures that we do have, the reality is, even  
22 with all that, we need to absolutely be able to provide  
23 the basics under all conditions. And that is water and  
24 power. And with those two ingredients, there is no  
25 question that we will be able to safely manage our way

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1 through. And that is why the value of our solution here  
2 in the United States with our flex program, I have high  
3 confidence because I watched them do it on the fly, if  
4 you will, at Daini and how successful that they were.  
5 And that we need to put our operators in a position where  
6 they have those tools, if you will, in the tool kit,  
7 and they are ready under any conditions.

8 Danny?

9 MR. BOST: Okay. Getting to go last, they  
10 covered all of my stuff. You guys, I am not going to  
11 go back through everything that they talked about. For  
12 25 CNOs to band together and go to Japan to see a  
13 first-hand account of what happened there, that was  
14 unprecedented. We thought it was important. We  
15 thought it was important that we go and get that  
16 first-hand account of what happened and why did it  
17 happen and gain a deeper understanding.

18 We all had read the reports. We have all  
19 got all the timelines. We have all went through that  
20 stuff but we very much wanted to go see it. So, kind  
21 of like Cindy said, it was pretty overwhelming. When  
22 you start getting in close to the plant and not to the  
23 plant, close to the plant, you start seeing the effects.  
24 Pretty overwhelming stuff there. I am not going to go  
25 back through it. I thought Cindy did a pretty good job

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1 of talking through that.

2 Vic talked about the moving personal  
3 accounts. We heard the same thing. In fact, that is  
4 one thing that I brought back with me. When you look  
5 at our emergency response organization, what we tend  
6 to do is we go find somebody that is very technically  
7 savvy and they can get through these flowcharts. And  
8 they are the best technically at getting through these  
9 flow charts. But if you go listen to these moving  
10 personal accounts about when I sent somebody out there,  
11 I wasn't sure if I was sending them to their death or  
12 if they were coming back, you realize the amount of  
13 leadership that you need to have in that emergency  
14 response organization.

15 So, I brought that back with me. That is  
16 something we are working on but we need to improve the  
17 leadership capability in our emergency response  
18 organization. It is not just a technical answer, a  
19 technical business. You have got to have that  
20 leadership piece.

21 And the last thing, with the FLEX mods that  
22 we are all doing, it will work. It will work. If you  
23 look at what happened there and why it happened and you  
24 look at what we are all doing at our sites for flex  
25 modifications, it will work. So, I feel very good

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1 about the changes that we are implementing for FLEX and  
2 the benefits that is going to bring to us.

3 MR. JOHNSON: Thanks, everyone. Let me  
4 just ask, seconds anyone?

5 MS. KORSNICK: Actually, I would.

6 MR. JOHNSON: Okay.

7 MS. KORSNICK: There was one thing I did  
8 want to mention. One of my first impressions really  
9 is that it is not over yet and I don't mean that the  
10 cores aren't being safely cooled, because they are.  
11 But the accident really isn't over yet. If you see the  
12 number of tanks that are stored on-site with  
13 radioactive water inside and the challenge is that they  
14 have, even today, many years after, in terms of how to  
15 deal with that water and I would say that until we  
16 understand and they are able to manage that large volume  
17 of water that are stored on-site in those tanks and they  
18 are building more each and every day to store additional  
19 water, the accident isn't over and we shouldn't feel  
20 that it is over. And we should work as best we can to  
21 help them not only process that but safely discharge  
22 it.

23 MR. JOHNSON: Maria's point resonates  
24 with me conversations that we had yesterday or I guess  
25 two days around with the regulator, NRA. We learned

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1 in fact that as they continue to decontaminate the  
2 plant, there is a concern, for example, that they might  
3 undergo an activity that would result in dust, that  
4 dust being carried offsite and potentially  
5 recontaminating land that has been released. And so  
6 they will face those kinds of issues, continuing as they  
7 move forward.

8 So again, great insights from the panel.  
9 I didn't dare start this panel without an opportunity  
10 for each of the panelists to share their insights.  
11 Thanks. Great insights.

12 So, let's begin the session. I want to  
13 just tell you that the session is intended to be on  
14 contemporary nuclear power plant regulatory issues.  
15 To identify topics of interest, of course, we  
16 communicated with the industry, Chief Nuclear Officers  
17 that posed questions for our panel, we collected as well  
18 questions that we thought might be asked. And we have  
19 developed more questions that really represent, I think  
20 a compilation of the questions from the list that was  
21 provided. And each of the regional administrators  
22 will respond to one of those questions and will ask one  
23 of the industry reps, Maria or Danny to respond to those  
24 questions.

25 But I just want to remind you that this

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1 session really is intended to generate discussion,  
2 questions from you. So, I would invite you to, as we  
3 begin working through the questions, if those questions  
4 generate questions in your mind or if there is some  
5 other question that you think we ought to ask, please  
6 jot those down on a card that will be supplied to you  
7 and we will get them brought forward and get those teed  
8 up for the panelists.

9 So, let's get into it, if you will.

10 The first question deals with safety  
11 culture and substantive crosscutting issues. The  
12 question is: What is the NRC's perspective on how the  
13 adoption of common nuclear safety culture language will  
14 affect the assessment of substantive crosscutting  
15 issues? Include the effectiveness of the SCCI process  
16 or NRC openness to a different approach.

17 And I would like also, for the industry  
18 representatives, then, what are your perceptions  
19 regarding the effectiveness of SCCI.

20 Bill, would you start with the answer,  
21 please?

22 MR. DEAN: Sure. So, those of you who  
23 know me probably are not surprised that I spent a lot  
24 of my formative years in front of the television  
25 watching cartoons. And so one of my favorite cartoons

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1 was The Adventures of Peabody and Sherman, which is now  
2 a full-length movie. You may want to go out and see  
3 it. I haven't seen it yet. But I want to take you in  
4 the Wayback Machine for a couple of times as we talk  
5 about this.

6 So back in 2008, the Commission directed  
7 the staff, through a staff requirements memorandum to  
8 take an evaluation of the agency's safety culture  
9 policy and to evaluate it to see whether there was any  
10 unique aspects of the burgeoning security area in the  
11 post-9/11 environment that ought to be incorporated  
12 into the safety culture policy, as well as looking at  
13 expanding the safety culture policy to incorporate a  
14 broader set of licensees and certificate holders within  
15 the agency. Up until then, it really was sort of  
16 focused on nuclear power plant operations. And the  
17 sense was we ought to really expand safety culture to  
18 the whole suite of licensees who we have authority over.

19 And so that was done and over about a three  
20 and a half year period, the staff did what I believe  
21 a really phenomenal job in terms of engaging with a wide  
22 variety of stakeholders. And not only industry and  
23 INPO but they talked to fellow regulatory agencies here  
24 in the United States. They talked to international  
25 counterparts. They engaged the public and other

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1 industries to ultimately develop a safety culture  
2 policy statement that had ascribed to it nine traits.  
3 And that was issued in June of 2011.

4 The other thing that that endeavor  
5 revealed was there was really a challenge in terms of  
6 the nomenclature and the language that existed within  
7 the industry between how the NRC talked about safety  
8 culture, how industry or INPO talked about safety  
9 culture, that there was a true need to harmonize that  
10 language and be able to come up with common language  
11 that, whether it was the regulator or the regulated  
12 entity, we knew we were all speaking from the same sheet  
13 of music.

14 And so, that was a very important byproduct  
15 of this effort. And in December of 2012, INPO put out  
16 a document INPO 12-012, Traits of a Healthy Safety  
17 Culture. Now I talked about wanting to harmonize them.  
18 They had ten traits. Our safety culture policy has  
19 nine. So, we didn't achieve nirvana there but I will  
20 say the one area that was different, the one trait that  
21 was different in INPO was one that was a fairly  
22 important one to INPO dealing with decision-making.

23 And I will talk a little bit about aspects  
24 of these traits. All the aspects from that  
25 decision-making trait have been incorporated into the

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1 NRC's Lexicon. So, in reality, we have captured that  
2 but we just have nine traits and INPO has ten in their  
3 document.

4 So, now let me take you into the Wayback  
5 machine to 1999. The director of oversight process  
6 formation incorporated this concept called  
7 crosscutting areas, CCAs, human performance, problem  
8 identification resolution, safety conscious work  
9 environment and those remain today. We have not  
10 changed those since the beginning of the reactor  
11 oversight process. But what has changed over the past  
12 decade and a half is how do we take those crosscutting  
13 areas and how do we incorporate them into our assessment  
14 of plant performance?

15 The intent of these crosscutting aspects  
16 and the aspects assigned to each of these crosscutting  
17 areas was to be able to provide some early warning  
18 signals, as you will, for licensees. If through our  
19 inspection process we determine that a number of our  
20 findings had elements of one of these crosscutting  
21 areas, we will provide that information to the licensee  
22 so they could look at that and see if there was some  
23 trend there that they needed to address.

24 Now, unfortunately, the crosscutting  
25 issue process has been beset with a lot of issues,

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1 inconsistency in how they were utilized in the  
2 different regions, a high degree, potentially, of  
3 subjectivity in terms of how you characterize something  
4 as a crosscutting area. Really, not much regulatory  
5 teeth, even if we identified a substantive crosscutting  
6 issue in terms of what we could do with it as a  
7 regulator.

8 And so there has been a lot of debate and  
9 angst over the use of substantive crosscutting issues  
10 over the years. And I think there might be another  
11 session on the ROP enhancement project. But over the  
12 last year or two, there has been actually two  
13 independent activities. One, directed by the  
14 Commission, which specifically said take a relook at  
15 substantive crosscutting issues and see if they make  
16 sense and then also the Agency's own independent ROP  
17 enhancement project.

18 And so we are in the process of digesting  
19 the recommendations from both of those groups. So, you  
20 may see some more changes in terms of how we utilize  
21 crosscutting areas. And I know that we have had  
22 meetings recently with industry and we are very open  
23 to other potential alternatives in that regard.

24 But for the here and now, at the end of 2013  
25 was the last year that we had the crosscutting areas

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1 as previously designed. And what we have done is we  
2 done a crosswalk to now leverage the new traits that  
3 are identified in the agency safety culture policy into  
4 the new approach for how we do assessment of licensees'  
5 inspection -- licensee findings through our inspection  
6 process.

7 And so in the end of cycle letters that just  
8 came out very recently, there was a paragraph in there  
9 that described this transition. In terms of what its  
10 impact might be, my understanding is from a back of the  
11 envelope evaluation of doing this crosswalk, there  
12 might have been maybe one or two sites across the  
13 country that perhaps would have gotten a theme  
14 identified in their end of cycle letter under the new  
15 criteria that didn't exist under the old criteria.

16 So, I see no real impact on how we apply.  
17 I think the real benefit is that now we are all speaking  
18 from the same sheet of music in terms of what do we mean  
19 when we talk about various aspects under safety  
20 culture?

21 MR. JOHNSON: Thanks, Bill.

22 Danny? Again, the question is safety  
23 culture, substantive crosscutting issues, your  
24 perspectives regarding how well it works or any  
25 thoughts related to that.

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1 MR. BOST: Thanks, Michael.

2 For us to get to common language, I mean  
3 to have a common nuclear safety culture language was  
4 a positive development for us from an industry  
5 perspective. I mean we are having to keep two sets of  
6 books. We have got one set of books that we use for  
7 the ROP language and we have got another set of books  
8 that we use for our NEI INPO safety culture monitoring  
9 program and commitments that we made there. So, we are  
10 having to keep two sets of books. So, we get one set  
11 of books now that we can keep track of things. So we  
12 see that as very positive. I see that as positive.

13 Bill, you talked about a number of issues  
14 and implementing the substantive crosscutting issues  
15 and I agree with that. It is somewhat of a subjective  
16 process. It is very difficult to see how it is  
17 effectively identifying a weakness or a degrading  
18 trend. And if you go through and look at how we are  
19 using it and this would be the NRC industry, I mean we  
20 are spending significant resources trying to decide do  
21 we open up substantive crosscutting issue. If we do  
22 open it up, how do we address it and how do we close  
23 it? And it is just a tremendous amount of resources  
24 that we apply to that program and it is detracting from  
25 resources that could be placed on matters of greater

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1 safety significance.

2 If you look at what we do, I mean our CAP  
3 program has advanced greatly since we implemented  
4 substantive crosscutting issues. And we also have  
5 implemented our nuclear safety culture monitoring that  
6 we do. So, I mean I think we can take those two programs  
7 and get done what we are doing under the SCCI program  
8 now. So, I mean what I would recommend is take a hard  
9 look at can we use the CAP program at the sites and our  
10 safety culture monitoring program that we do with  
11 oversight and use those as opposed to the SCCI program?

12 MR. JOHNSON: Okay. Anyone with  
13 additional thoughts? Okay.

14 All right, the second question really  
15 relates to the Government Accountability Office report  
16 that was recently issued that you might have seen. And  
17 that accountability report really looked at  
18 inconsistencies or tried to get into what would be  
19 causing inconsistencies and implementation of the  
20 reactor oversight process across the regions.

21 And so the specific question is, what  
22 processes, measures, or approaches are used to ensure  
23 reliable and consistent implementation of the reactor  
24 oversight process across the regions.

25 Cindy, would you start with the answer,

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1 please?

2 MS. PEDERSON: Sure, thanks. My Wayback  
3 doesn't go quite as far back as Bill's, but I am going  
4 to go back in history just a touch.

5 In 2000, as you know, the reactor oversight  
6 process was created with a significant difference in  
7 how we had done assessment prior to that time. But the  
8 ROP was developed to be a reliable and efficient way  
9 to assess licensee performance and for determining  
10 appropriate regulatory response.

11 We all use the same procedures. We all use  
12 the same guidance documents. And for those things of  
13 higher significance, we also include more people. We  
14 include the Office of Enforcement or NRR as  
15 appropriate. So, for things of greater significance,  
16 our process has increased checks and balances.

17 Now, the ROP was not created to be an  
18 assessment tool for regional performance. It was  
19 focused on licensee performance. But that said, we can  
20 use it as an input into looking at how we do our own  
21 business because we are, certainly, a believer in  
22 continuous improvement.

23 Now the topic of reliable implementation  
24 of the ROP or, as some may say, consistent  
25 implementation has come up multiple times, including

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1 here in this RIC forum over a number of years, and  
2 certainly in the GAO report that Mike mentioned. So,  
3 it is something that we have been working on for a number  
4 of years, specifically starting in 2010, the regions  
5 in consort with headquarters started what we called the  
6 ROP reliability initiative, where we started taking on  
7 various pieces of our program to look for greater  
8 reliability in our application of the process.

9 Certain things that we did were, for  
10 example, increasing our sharing of inspectors across  
11 the regions, benchmarking at the staff level. We also  
12 had branch chiefs go to different regions to benchmark  
13 and see how they did business.

14 We also created a forum for discussions of  
15 various ROP topics, as an example, application of  
16 substantive crosscutting issues and how did each region  
17 do that. And we made some checks and adjustments. And  
18 we also, of course, looked at our documentation, our  
19 own inspection reports.

20 And then more recently, we did a  
21 comprehensive review of the problem identification and  
22 resolution inspection and looked at how the regions all  
23 did business.

24 Now, since we have received the GAO report,  
25 we have also taken some further actions and those are

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1 very actively being worked right now. I do want to note  
2 that the focus of this are on the lower risk, less  
3 significant. As the GAO pointed to, those seem to be  
4 the area where they concluded there was less  
5 consistency. And we acknowledge there is some greater  
6 variation on those lower risk, less significant  
7 findings.

8 So, we wanted to look at how to maximize  
9 our examination. So, we looked at what procedures  
10 seemed to have the greater differences. And we  
11 identified the following four procedures for intense  
12 review. That is the component design basis  
13 inspection, operability evaluations, equipment  
14 alignment, and maintenance risk assessment.

15 We are currently in the process of  
16 evaluating some results of some exercises we conducted.  
17 The exercises took minor and green findings. We put  
18 them in a format where inspectors and branch chiefs  
19 could review them and come to their assessments. And  
20 then those assessments are being compared and we are  
21 looking for themes. We are looking for insights.

22 We don't have those insights yet. Those  
23 assessments haven't been finished. But those  
24 assessments and those recommendations will also be  
25 worked with NRR and NSIR in the regions. But some

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1 possible outcomes of that could be increased training  
2 maybe on the underlying requirement, if you see some  
3 lack of clarity there, or on existing guidance. I  
4 think it is probably likely we will see some changes  
5 in guidance to try to make it more clear and more  
6 apparent, so we can have greater application.

7 But I think we need to keep focused on we  
8 can't expect that there will be a common outcome. We  
9 are measuring or trying to do our best to measure  
10 licensee performance. And licensees aren't all  
11 performing in the same way. So, we shouldn't have an  
12 expectation that we are going to have these same  
13 outcome. And that is why we have kind of steered away  
14 from the consistency and talked more about reliable  
15 application of the ROP. And I, too, would put a plug  
16 in for the two ROP sessions that are coming up tomorrow  
17 morning. Session number 35, talking about those  
18 enhancement projects. Thanks.

19 MR. JOHNSON: Thank you, Cindy. Maria,  
20 you may have perspectives regarding differences seen  
21 between regions. Interested in your thoughts.

22 MS. KORSNICK: Yes, thanks, Mike. We  
23 actually have, as an industry, seen a similar trend as  
24 to what was identified in the GAO report in terms of  
25 seeing some differences across the region. Some

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1 examples of this are some over-reliance on URIs or  
2 unresolved issues in one region, say relative to  
3 another.

4 We have other examples of 10 CFR 50.72 and  
5 50.73 reportability and seeing some of those  
6 differences as it is applied across regions.

7 We also have seen, in some cases, where we  
8 have some newer inspectors that have a lesser  
9 understanding of some of the older plant licensee  
10 bases. And, therefore, they have a tendency to really  
11 want to address everything under a more current  
12 perspective. So, those are some examples where I think  
13 we do, as an industry, see this variability across the  
14 regions.

15 There are a couple of vehicles for us to  
16 create that discussion. There is the regulatory users  
17 groups. NEI has an ROP task force. And we also just  
18 recently formed, again, within NEI, a working group,  
19 regulatory issues working group. And these are all  
20 forums where we have an opportunity to discuss and  
21 create conversation with the NRC about apparent  
22 inconsistencies that we are seeing in the application  
23 of the ROP, as well as the conduct of inspection and  
24 enforcement activity.

25 In addition, I guess I would point that the

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1 NRC region staff does use technical interface  
2 agreements or TIAs to ensure that the NRC headquarters  
3 is involved in resolving technical differences and  
4 issues that might otherwise be resolved  
5 inconsistently.

6 And I think recently you guys announced  
7 that you will take actions to make the TIA process a  
8 little more transparent. And I think that would be  
9 helpful.

10 MR. JOHNSON: Thank you very much.  
11 Anyone want to weigh in with additional comments?

12 Okay, this next question really relates to  
13 the use of contractors by licensees and oversight of  
14 contractors. And so a specific question I will ask  
15 Marc to answer and again Maria, from a regulatory  
16 perspective, how well has the industry been doing with  
17 oversight of contractors? And from an industry  
18 perspective, what are some of the challenges in  
19 determining the proper level of contractor oversight?

20 MR. DAPAS: Thanks, Mike. Mike had asked  
21 earlier when we were providing our significant  
22 take-aways or impressions from our visit to Fukushima  
23 Daiichi and Fukushima Daini if we had any seconds. And  
24 I had one thought and I had planned to talk about it  
25 in the context of this question.

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1                   There was a particular impression I had and  
2 I think Dennis Koehl talked about this in the special  
3 plenary session, and that was the extensive use of  
4 contractors at Fukushima Daiichi and Daini, where when  
5 the contractor staff had to evacuate the site, the  
6 workforce that remained did not have the skillsets to  
7 implement or to conduct a number of work activities.  
8 For example, installing and connecting  
9 instrumentation, installing temporary power supplies  
10 and terminating cablings, et cetera.

11                   So, I thought that was particular of  
12 interest and I am sure the industry looks at to what  
13 degree does that apply to their sites when you are  
14 looking at implementing FLEX in your on-site staffing  
15 analysis, et cetera.

16                   But here regarding regulatory insights  
17 with respect to the use of contractors, I particularly  
18 appreciate the opportunity to answer this question  
19 because we have had some significant events and  
20 conditions in Region IV that have resulted from  
21 challenges with inadequate control of contractors.

22                   I think everyone recognizes that the  
23 licensees retain ultimate responsibility for  
24 activities affecting quality that is prescribed by 10  
25 CFR Part 50 Appendix B. And certainly contractors can

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1 be effective for highly specialized or infrequently  
2 performed evolutions, where it may not be practical for  
3 a licensee to retain the resources to perform in-house.

4 And then you have the aspect, I would call,  
5 of what I termed contractor oversight cascading effect.  
6 You like to see contracts for specialized work  
7 activities and then they end up contracting with a  
8 separate engineering organization to provide an  
9 independent review because the licensee didn't possess  
10 the on-site engineering expertise to perform the  
11 oversight function.

12 And I think most significantly is this  
13 perception regarding contractors as experts. And that  
14 impression can create some additional challenges in  
15 providing contractor oversight. I was talking to site  
16 management at one site in Region IV about controlling  
17 contractors and a significant event that had occurred  
18 at that site. And one of the observations provided by  
19 site management was that what is the expected quality  
20 or pedigree of contractor deliverables? When you  
21 contract with an organization and they have extensive  
22 experience in that area, what is it reasonable to expect  
23 in terms of a deliverable and how much oversight do you  
24 need to exercise? And it was my understanding from  
25 talking to that site vice president that there has been

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1 some discussion in the context of INPO in trying to  
2 understand what is the right balance and how intrusive  
3 does the licensee need to be.

4 I think another challenge that we see with  
5 use of contract organizations for licensing and  
6 design-based modification activities, it can be  
7 problematic in that the in-depth knowledge of  
8 design-basis documents does not then reside within the  
9 licensee staff. And that can complicate things like  
10 50.59 reviews for plant changes. It certainly  
11 complicates inspection activities and potentially  
12 emergency response.

13 So, I would offer we have certainly seen  
14 challenges with the control of contractors and there  
15 are, certainly, organizations that have done a very  
16 good job in that regard. But there are challenges  
17 there and certainly an area that I think the industry  
18 needs to ensure that they continue to devote an  
19 appropriate level of attention.

20 MR. JOHNSON: Maria?

21 MS. KORSNICK: Yes, thanks, Mark. Well,  
22 just to state the obvious, I mean we, absolutely as the  
23 license holder understand that we own the performance  
24 of our contractors and we take that very seriously.  
25 And the relationship with the contractor starts well

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1 before they are actually on-site to perform any work.  
2 And I think that is very important.

3 If you look at the contrast with our  
4 employees who are there with us each and every day, you  
5 have an environment where you can impress upon them the  
6 right standards for safety and for human performance  
7 and the right values. And you don't have that luxury  
8 when you are working with a contractor. So, you have  
9 to take very deliberate steps as you integrate a  
10 contractor into the broader workforce. And as I  
11 stated, that starts well before the job at hand.

12 A couple of things that we do to facilitate  
13 that is, in fact, meeting with members of the management  
14 team of the contracting organization. And so an  
15 example for that is a refueling outage is an area where  
16 we bring in several contractors. And for our vendors,  
17 we meet with them well in advance of that refueling  
18 outage and we talk about the standards that we have and  
19 how are we going to impress those standards and, in some  
20 cases, use contractual language for incentives or  
21 penalties based on human performance and safety  
22 performance so that they can take it as seriously,  
23 obviously, as we do, as they are impressing the same  
24 message on the folks that work for them.

25 And then in addition, we have a very

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1 rigorous process as we bring folks on-site and  
2 especially if they are going to play any sort of  
3 supervisory role, where we conduct oral boards, if you  
4 will, ask them questions and make sure that they have  
5 sufficient rigorous understanding of the standards in  
6 our practices before they are even allowed to perform  
7 that role as a supervisor.

8 And as Mark stated, as an industry, we have  
9 worked together with INPO and have provided or produced  
10 some industry guidance relative to contractor  
11 oversight and ownership. I would guess just about at  
12 any station that you go in the United States, it would  
13 be very similar. And that would be any contractor  
14 would have an on-site sponsor. And that on-site  
15 sponsor's role and responsibility is to make sure that  
16 they are very familiar with the rules and the standards  
17 of the station.

18 And then of course, span of control is  
19 important, too. So, you need to make sure that you have  
20 the right level of supervision overseeing the  
21 contractors, so that you have the right level of span  
22 of control. And that is something that we monitor very  
23 closely, to make sure that we have the right level of  
24 engagement and oversight.

25 But even with all that prescription, it is

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1 a challenge for us, obviously, each and every day to  
2 ensure that we are in fact being rigorous and intrusive,  
3 after you have paid for this subject matter expert to  
4 come in and do some work for you, that you value their  
5 subject matter expertise. But you also need to make  
6 sure that it is being brought into your organization  
7 in a way that is within your guidelines and policies.

8 Thank you.

9 MR. JOHNSON: Thanks, Mark. Thanks,  
10 Maria.

11 I am going to again offer the opportunity  
12 for seconds, if anyone feels compelled. It's like  
13 herding cats in Japan. I don't know why we are so --  
14 just kidding.

15 So, this next topic, 50.59, is one that has  
16 been, of course, important. That regulation is  
17 important for us and for licensees. Of course 50.59  
18 reviews and inspections, 50.59 have gotten visibility,  
19 let's just say, in the last year and a half, greater  
20 visibility in the next year and a half. And this next  
21 question really relates to the recent results of 10 CFR  
22 50.59 inspections.

23 And I am going to ask, actually, Vic, to  
24 tee up to answer this question. And actually, Danny,  
25 I will ask you to start first. The question is: As

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1 a result of recent 10 CFR 50.59 inspections indicate  
2 the need for prior NRC approval for replacement parts  
3 that have digital components. In some cases, this  
4 could delay safety improvement to stations.

5 Are there opportunities that could provide  
6 licensees the ability to more rapidly address digital  
7 obsolescence issues?

8 So, Danny, the subject of 50.59 and those  
9 inspections.

10 MR. BOST: Okay. Yes, I will go first.  
11 That's fine. We will give Vic the last word.

12 So, 50.59 is real important to us. I mean  
13 that is what authorizes us to go and make changes to  
14 our facility without having to get prior approval.  
15 It's a big deal for us. Our plants are getting older.  
16 We are going out and we are replacing components and  
17 we are upgrading components and we are making our plants  
18 more reliable by replacing these older systems.

19 And what we are finding out is some of these  
20 newer systems will have some type of digital logic piece  
21 or something on it. And Michael mentioned the 50.59  
22 inspection that was performed at another facility, not  
23 at one of mine. But we are getting ready to change some  
24 cards at our Farley station. And we were going to do  
25 that last spring, spring of 2013. We had to put them

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1 on hold because they needed prior NRC approval. That  
2 is what the 50.59 inspection concluded was the digital  
3 devices need prior approval before you can go put those  
4 in.

5 So, you know a year later, I still don't  
6 have them in and I would like to get them in this fall  
7 but I still don't have a clear path there, yet. We are  
8 getting closer. We are trying to work that. But  
9 broadly speaking, going forward, we are going to have  
10 this in a lot of different areas of our stations. And  
11 if we go through and put these types of controls on  
12 getting additional reliability in the units, then we  
13 are really going to be retarding, getting the units  
14 modified, getting them upgraded, and getting them in  
15 the shape that we need to have them in.

16 So, it is hurting reliability of the units.  
17 So, we need to take a look at this digital piece. Is  
18 this what is intended? And I am not going to get down  
19 into the nuts and the bolts because it really doesn't  
20 matter. The bottom line is, we would like to be able  
21 to go out and have a program -- don't know what the  
22 program looks like but we would like to be able to  
23 upgrade our stations without having to get some  
24 prescribed preapproval so that we can get them upgraded  
25 and more reliable sooner. I mean, that is where we want

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1 to get to.

2 MR. McCREE: Thanks. And Mike, we are  
3 trying to be disciplined because one of the feedbacks  
4 that we had gotten from this session is that we haven't  
5 allowed much time for Q&A from the floor. So, we want  
6 to do that.

7 I recall from the plenary session this  
8 morning one of the last questions to the panelist was  
9 what are your top few key technical safety issues going  
10 forward. I remember Tony mentioned that digital  
11 obsolescence was one of them. So it is an important  
12 issue.

13 You did advise everyone to turn their  
14 phones off, right?

15 MR. JOHNSON: Please silence your phones.

16 (Laughter.)

17 MR. McCREE: That's a clear sign.

18 So, Danny alluded to the finding last year  
19 at one plant, it was a 50.59 mods inspection that did  
20 identify that a complex programmable logic device, a  
21 CPLD, a software-based device had been installed  
22 through an inadequate 50.59 screening. It did require  
23 a license amendment request because of the potential  
24 to introduce adverse consequences, unlike fixed logic  
25 devices or circuit cars, which most everyone uses.

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1           And this isn't a new issue. The industry  
2 recognized it almost more than ten years ago. In 2002,  
3 NEI provided guidelines for digital upgrades in  
4 NEI-0101, based on an EPRI Technical Report. And NRC  
5 issued a Regulatory Issue Summary 2002-22 that endorsed  
6 or at least okayed the use of this as an acceptable  
7 approach to upgrading to digital software-based  
8 devices.

9           It did include a disclaimer, though. It  
10 indicated that it cautioned against using this guidance  
11 for safety significant applications such as the reactor  
12 protection system or engineering safeguard, SFAS  
13 systems. And in this case, it was introduced into a  
14 solid state protection system. So, there was a  
15 concern. And there was, perhaps, a misinterpretation  
16 and not just by one, but perhaps several licensees  
17 because the vendor did provide a sample screening  
18 approach, 50.59 screening. And again, there may have  
19 been some misinterpretation of the NEI guidance.

20           Since that time, we have been engaged with  
21 the industry and PWR owners group very closely on this  
22 issue. We have received in our evaluating for  
23 acceptance review a topical report in this area. We  
24 are making a lot of good progress on it.

25           NRR does plan to issue an information

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1 notice in this area very soon, accompanied by an  
2 enforcement guidance memorandum that will address this  
3 issue, as well, again, to make sure that we know exactly  
4 what is going on. And there are some provisions of that  
5 that I know we have talked with NEI about.

6 And we also understand that NEI is planning  
7 a revision to NEI-0101 or the accompanying 50.59  
8 guidance, 9607 that will also help in this regard.

9 In the end, I believe it is up to licensees  
10 to do adequate 50.59 screenings. I believe that part  
11 of our regulations has been -- it is well understood.  
12 I believe it has been used well. We don't typically  
13 identify a large number of issues in this area.  
14 However, this is an area where we can do better. So,  
15 we will continue to work with you on that.

16 MR. JOHNSON: Okay, very good. Thank  
17 you.

18 This next question comes from the  
19 audience. I'm excited for that. Let's start with  
20 that question.

21 The question is: With five plants  
22 starting to decommission and five plants being  
23 constructed, what extra steps are the regional  
24 administrators taking to provide good communication  
25 models with the plants? And can or will you apply those

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1 models to the rest of the fleet?

2 And so I will open it up for the regional  
3 administrators to touch on. I think Bill, Cindy, Marc,  
4 but also Vic, in any order.

5 MR. DEAN: Well, let me just start. Since  
6 we have had recently the opportunity to engage in  
7 decommissioning activities associated with, believe it  
8 or not, Crystal River, which is a Region II site, but  
9 it was recently transferred to Region I ownership  
10 because of a reorganization that we did some years ago,  
11 where basically Region I handles all the materials,  
12 related activities for the entire East Coast, including  
13 all the Region II states.

14 And so we have applied some pretty, I  
15 think, basic communication tools. We have had  
16 management meetings with the decommissioning  
17 management team from Duke. That occurred not long  
18 after we took over responsibility for Crystal River.  
19 There have actually been several public meetings that  
20 have been held in the vicinity of Crystal, and one which  
21 I was really happy to see was conducted by the licensee.  
22 I would encourage licensees that are going through the  
23 decommissioning process to conduct their own public  
24 meetings to talk to the public and explain to them what  
25 the process is going to be and how you are going to

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1 manage activities during decommissioning in a safe  
2 manner.

3 And we have also had use of webinars as a  
4 means to communicate with the public. And I know that  
5 Cindy has used webinars quite a bit in Region III. And  
6 so we have stole that tactic and technique from her.

7 So, I think, obviously some basic things.  
8 I don't think that there are things that are necessarily  
9 greatly different than what we do to try and communicate  
10 with operating plants, but they do carry that different  
11 cache. And, of course, those of you who are familiar  
12 with the decommissioning process know that there are  
13 actually scheduled or required meetings that take place  
14 during certain stages of the decommissioning process  
15 that are already pretty well dictated.

16 MS. PEDERSON: Maybe just to add a little  
17 bit. It is really always case by case on developing  
18 a communication strategy for a site or for the issues.  
19 And so I think we try to model what it is we need to  
20 communicate, based on what our stakeholders are  
21 interested in. So, we work closely with our public  
22 affairs staff, who happen to be right here, to try to  
23 discern what level of communication would be most  
24 appropriate.

25 So, we certainly communicate with the

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1 licensee but we also have government to government  
2 meetings, if that is appropriate for the topics in the  
3 area. As Bill mentioned, we have used a lot of webinars  
4 as a good tool to get out information to our various  
5 stakeholders, public meetings, whether it is a formal  
6 meeting or it is an open house because we think people  
7 will be more comfortable in asking questions and  
8 communicating with us.

9 So it really is, whether it is an operating  
10 reactor decommissioning or materials facility, we try  
11 to create a communication strategy that fits the topics  
12 that the stakeholder are interested in.

13 MR. DAPAS: I would just like to offer a  
14 perspective in dealing with San Onofre Nuclear  
15 Generating Station. I know a number of you in this room  
16 can probably appreciate the very interested external  
17 stakeholder environment that exists in the State of  
18 California. And we have gone to, I would offer, great  
19 lengths to ensure that we are communicating with the  
20 public, such that they have a clear understanding of  
21 how we are implementing the decommissioning process.

22 We did conduct a public meeting, I think  
23 it was back in October or November, where we went  
24 through the decommissioning process. We had a senior  
25 manager, Larry Camper, that led that discussion.

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1           We have also made our inspection reports  
2 available to a number of people that have requested it.  
3 They have been added to the Listserv. And as Cindy  
4 said, I agree it is a case by case. And we have a civic  
5 communication plan. We are trying to engage the  
6 stakeholders to ensure they have a clear understanding.

7           And then I think the licensee recognizes  
8 the importance of ensuring that they are openly  
9 communicating with members of the community. In the  
10 case of San Onofre, they have established a community  
11 engagement panel and have generated a charter to  
12 provide for input for interested stakeholders.

13           I think the degree of public interest  
14 dictates how frequently we conduct public meetings and  
15 outreach, to ensure that we are adequately  
16 communicating the information and the results of our  
17 inspection activities. And we have had instances  
18 where state officials have requested to accompany our  
19 inspectors on various inspection activities. And  
20 there is a protocol that we go through to provide for  
21 that.

22           So, I would just underscore that the  
23 approach that we adopt is really a function of the  
24 external stakeholder environment and the interest in  
25 ensuring that our inspection results are transparent

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1 and clearly understood.

2 Thanks.

3 MR. MCCREE: So, just quickly, Mike,  
4 thanks. The question asked for communication models  
5 for the five plants being decommissioned and the five  
6 plants under construction. So, I think that  
7 communication first starts internally. We have to get  
8 alignment within NRC, within the Region, the  
9 headquarters program offices on first how we are  
10 organized, who has the lead, if you would, lead role  
11 in communicating. We have to have frequent  
12 interactions to make sure that there is a shared  
13 understanding internally on what we are doing, why we  
14 are doing it, and how we are doing it.

15 And the same holdss true on our engagement  
16 with our respective licensees. And we have set up the  
17 organization within Region II for those plants under  
18 construction. A good while ago, I see Loren Plisco  
19 back there. He certainly played a key role in getting  
20 us organized the right way.

21 We have frequent discussions, frequent  
22 public meetings, certainly, for Watts Bar. We have the  
23 Watts Bar Restart Assessment Group and there are  
24 meetings that are coordinated -- that are held  
25 quarterly and they are joint meetings between Region

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1 II and NRR and the licensee. And they are held either  
2 near the site or in Atlanta, or here in headquarters.

3 And similarly, the two AP1000 sites are  
4 under the construction reactor oversight process. So,  
5 we are following that model in terms of the public  
6 meetings that we have to have for that process as well.

7 MR. JOHNSON: Okay, was there anyone else  
8 who was going to weigh in on that question?

9 All right, this next question, I think, may  
10 be intended to be a little bit provocative. I will ask  
11 it.

12 Given all of our comments on Fukushima and  
13 the importance of those issues that we need to work on,  
14 why are we allowing inspectors to reopen  
15 licensing-basis questions that were resolved years ago  
16 and have little to no safety significance? It doesn't  
17 align with what all of you spoke about, nor what the  
18 Commissioners stated in their comments about aggregate  
19 regulatory impact.

20 So, I am going to ask Marc, if you would  
21 start with that and then we will see if others want to  
22 weigh in.

23 MR. DAPAS: I asked for the opportunity to  
24 respond to this question because I do have some sites  
25 in Region IV where site management has communicated

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1 this very point to me during my visits to the sites here,  
2 as I was transitioning to my responsibilities here in  
3 Region IV. And there are a number of factors that come  
4 into play here.

5 I think it is very important that we have  
6 a shared understanding regarding what is the potential  
7 safety significance of an issue. Sometimes you are  
8 dealing with pre-GDC plants. Sometimes in the  
9 licensing documentation, there may have been a meeting  
10 between the licensee and the NRC and there is not a lot  
11 of specificity regarding the discussions and the  
12 conclusions.

13 And other issues that we have dealt with  
14 is retrievability of the licensing documentation. An  
15 inspector brought an issue forward with one licensee  
16 regarding tornado missile protection. And the  
17 licensee's response was well, that is not in our  
18 licensing basis. And the context here was either  
19 horizontal or vertical protection. And the senior  
20 resident, without a lot of effort, conducted some  
21 research. And sure enough, in the licensing basis  
22 documentation with reference to the facility needing  
23 to be protected against a vertical tornado missile  
24 hazard.

25 So, I think there is a couple of factors

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1 that come into play. One, it is important that the  
2 inspectors are not dedicating time and effort to issues  
3 that have relatively limited safety significance. And  
4 I see the importance of the branch chief exercising  
5 appropriate oversight in understanding the issues that  
6 the inspectors are identifying and assuring there is  
7 agreement that that  
8 issue is of potential significance such that it  
9 warrants some additional follow-up. But I also think  
10 licensees have a responsibility to be able to retrieve  
11 the licensing basis documentation that does  
12 disposition the issues.

13 And I have examples there where we had  
14 inspectors who were bringing some issues forward and  
15 the licensee's response was well, we already know we  
16 have challenges in that area. But if the inspectors  
17 have a question regarding operability or the adequacy  
18 of a 50.59, they can't just say okay, the licensee is  
19 aware there are challenges in that area and not address  
20 that.

21 So, I guess in summary what I would say is  
22 it does take an effort by both the licensee and the NRC  
23 to ensure that we understand whether there is an issue  
24 of particular safety significance and whether we are  
25 dedicating an appropriate level of resources to

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1 evaluate that.

2 But for me, it is an issue that is on my  
3 radar screen and I know that there are some challenges  
4 in that area that we need to make sure we get our arms  
5 around.

6 MR. JOHNSON: Danny, I will start with you  
7 and then also, Maria. I ask, given, Danny, your role  
8 with respect to cumulative effects of regulation and  
9 in the context of Fukushima as the question was posed,  
10 do you have a perspective you want to share regarding  
11 issues be dealt with in the mind of the person asking  
12 the question at a low level, given the issues that we  
13 are dealing with, with respect to Fukushima and other  
14 nuclear issues.

15 MR. BOST: Yes, Mike, I do have a couple  
16 of thoughts and then I will let Maria add on.

17 You know, once a compliance issue is out  
18 there on the table, to me that is one thing. But we  
19 seem to be applying a lot of resources and inspection  
20 hours and a lot of work, to me, in the areas that are  
21 not as safety significant. And that is the ones where  
22 we probably ought to have them directed on the items  
23 that are safety significant.

24 I mean, once you have got a compliance  
25 issue identified, I mean we, as licensees, we have got

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1 to go fix that. We have got to go make that right and  
2 that is ours to go do. We just want to make sure that  
3 we are not distracted from what our focus should be  
4 every day, the safe and effective operation of the  
5 units. That is where we want to be. And we don't need  
6 to have our operators distracted. There is only a  
7 certain number of management attention units that we  
8 have at the sites as well. So, we are very -- we are  
9 protective right now over what are we going to add.  
10 What are we going to do different? What are we going  
11 to start doing from this day forward? We are still  
12 having additional programs that come out over the last  
13 decade. We have had additional rules that have been  
14 passed. So, we have got additional inspections. We  
15 have got additional scope to worry about.

16 So, I do understand the question. I know  
17 why they asked the question. We just need to make sure  
18 we got our resources focused on what is important and  
19 what is going to bring the best safety and the best value  
20 to both the regulators, as well as the stations.

21 MS. KORSNICK: Yes, thanks, Danny.

22 Well, we talked about five plants being  
23 decommissioned and five starting up. And we also  
24 talked about Fukushima. And I would just paint in that  
25 picture the real onus is on both of us to be effective

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1 and efficient and to ensure that we are spending our  
2 time wisely. And I think there are cases where things  
3 get kicked up and we spend time, energy, and effort on  
4 those. When you have this volume of things that you  
5 are dealing with, it is very easy to get task-focused  
6 and just keep running down the path and you sort of lose  
7 sight of what is the most important thing.

8 And I think the challenge in this case,  
9 really, is on both sides. It is on the industry side,  
10 as well as it is on the regulatory side, to make sure  
11 that we are focused on the most important stuff; we are  
12 being as effective and efficient as we can; and create  
13 dialogue when we find in fact, these examples. If we  
14 think that we are sort of chasing after something that  
15 is not really value-added, I think the real onus is on  
16 us to create the right conversation to say I am looking  
17 at it differently. Glad to fix it, if it is something  
18 that needs to be fixed, but really let's not spend undue  
19 time if it is not value-added.

20 MR. DAPAS: If I could just add one real  
21 quick point to that. What Maria said really resonated  
22 with me in that I do know some examples where when I  
23 was at the site and I asked the licensee, well, have  
24 you elevated this concern and the answer is no. And  
25 I would offer what Maria said underscores the

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1 importance of ensuring if you feel that the inspectors  
2 are engaging in an area that, as you described, is not  
3 value-added and would result in an unnecessary  
4 expenditure of resources to result, that needs to be  
5 elevated such that we can step back, look at that, and  
6 reaffirm either it is something that we need to pursue,  
7 or, if necessary, quite frankly, opportunity for some  
8 coaching and calibration.

9 MR. JOHNSON: Okay, this next question  
10 actually stays with a little bit the theme regarding  
11 inspections and issues, significance of those issues.  
12 And we haven't said significance determination process  
13 yet, I think, in this discussion.

14 The question is: What insights can you  
15 provide on experience with the application of the SDP  
16 when evaluating events involving operator actions?

17 And I am going to ask, I think, Cindy, if  
18 you would start with that.

19 MS. PEDERSON: Yes, thanks. This was one  
20 that we thought might come up. So, we did some polling  
21 with our SRAs, as well as people that have been dealing  
22 with the SDP process. And it is not an easy area when  
23 we are talking about human reliability. And it is an  
24 area when we do have regulatory conferences that we have  
25 a lot of discussion about what appropriate credit is.

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1           And so when we look back at our risk  
2 analysts, we have a certain set of tools that we use.  
3 That is our SPAR-H model. Our folks have training in  
4 that and they are the ones that exercise that program,  
5 as well as peer reviews. Our SRAs don't work in  
6 isolation.

7           So, we are getting multiple risk analysts  
8 that put their heads together because it isn't a cookie  
9 cutter approach. There are judgments involved. And  
10 I think what we tend to find is the more difficult areas  
11 is operators recovering unknown situations, things  
12 that they don't have procedures for, things they didn't  
13 necessarily have training for, where they would have  
14 to do more diagnosis, figure out what to do, how to  
15 approach it and so forth. And so our assessment of that  
16 hasn't always aligned with industry's assessment of  
17 that, where industry tends to give a little bit more  
18 credit for that, and we probably are a bit more  
19 conservative on it.

20           But it is an area where we don't have a lot  
21 of hard and fast easy to point to data. And so there  
22 is some judgment involved and it is an area where we  
23 do our best set of assumptions and our best set of  
24 reviews.

25           The point I guess I would offer to you is

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1 the earlier you have insights, provide them and have  
2 our risk analysts talk with your risk analysts because  
3 often, we can come to come to some common understanding.  
4 But there will be times when we agree to disagree. But  
5 the earlier we can have those interactions, the better.  
6 Unfortunately, sometimes these interactions have been  
7 very late in the process and it makes it more difficult  
8 for all of us.

9 Anything to add?

10 MS. KORSNICK: Yes, I guess I will reflect  
11 on that. I had some personal experience with that in  
12 2013.

13 So, I will reflect on it a couple of ways.  
14 I appreciate the rigor of model that the NRC uses. I  
15 do think that there are valid justification to adjust  
16 the numbers used when you are talking about procedures  
17 and training, ample crew staffing, this kind of thing.  
18 And so, I do think we need to create some openness  
19 relative to sort of all the processes that we do utilize  
20 and, in some cases, I think play a significant role.

21 My personal experience through this one,  
22 I guess I would also offer it appears to me that we  
23 create an undue weight for automatic actuation of  
24 systems. And I guess I would ask for that to be really  
25 looked at.

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1           In the case that we found ourselves in, you  
2 know you could have put a system on automatic, which,  
3 quite frankly, if it had automatically actuated, could  
4 have actually created a much more challenging situation  
5 to deal with. And so in this case you, and in some  
6 cases, purposely don't want to have something on  
7 automatic because you want thoughtful operator action  
8 to evaluate the situation and make sure that you want  
9 something or you don't want something.

10           And by doing that and crediting that  
11 thoughtful operator action, it actually worked  
12 against, if you will, the formula, let me just say, that  
13 you get sort of more credit with the automatic  
14 operation.

15           So, I think this very much is a case where  
16 there is never going to be one formula that is going  
17 to work, when we talk about human reliability analysis.  
18 But I think there does need to be more openness to  
19 relative to some of the credits that can be applied and  
20 not just a floor or a ceiling, if you will, for the  
21 number.

22           MR. JOHNSON: Okay, we have got a couple  
23 of questions that relate to Fukushima either the  
24 Near-Term Task Force recommendation. In this case,  
25 recommendation for the seismic evaluation, I will give

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1 you that question in a second. Also, a question that  
2 relates to what we were able to see in Japan regarding  
3 the use of or the installation of filtered severe  
4 accident-capable vents, filters on those vents for  
5 BWRs.

6 And so let me actually start with that.  
7 The question is: During the visit to Japan, did NRA  
8 talk about its mandate to require filtered severe  
9 accident-capable vents on BWRs?

10 Given the commissioner's decision not to  
11 support the NRC staff recommendation for identical  
12 safety countermeasures for USBWRs, please comment on  
13 your comfort level with "it can't happen here."

14 I think I recognize this handwriting.

15 (Laughter.)

16 MR. JOHNSON: The answer to the instant  
17 question is no, we didn't actually probe with the  
18 Japanese regulator in any depth their regulatory  
19 requirements. I think the comment earlier this  
20 morning or one of the speakers earlier this morning sort  
21 of drew the parallel to the response that the Agency  
22 took or the country took actually following 9/11 and  
23 how serious it was for us because it happened here and  
24 what we recognize as really the role or the posture that  
25 the regulator in Japan is taking with respect to its

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1 seriousness, given what they faced.

2 We did see at Kashiwazaki Kariwa, for  
3 example, that they are installing filters. In fact,  
4 they are installing two filters; a filter that is below  
5 grade, actually, because of local prefecture when it  
6 was concerned about that. And so we do know, at least  
7 based on what we were able to see there, that there are  
8 filters being added.

9 We were surprised, or at least the  
10 impression that I had was, how small that footprint was.  
11 And I hadn't actually appreciated the size of the  
12 footprint. And so, I think we were, as a group, sort  
13 of impressed by that.

14 You know I do what to recognize that the  
15 Commission does have the issue, did decide on the issue.  
16 Ultimately, the Commission will have to decide on where  
17 we end up with respect to the recommendation. And it  
18 could look like, actually filters or it could look like  
19 use of filtering strategies or a combination of the two  
20 of those.

21 So, that is how I would leave the answer  
22 to that question. I do want to pause and see if anyone  
23 would add anything. Maria, you have had really close  
24 involvement on this. So, what would be perspective?

25 MS. KORSNICK: Yes, thanks. So, I told

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1 Danny it was his to answer.

2 (Laughter.)

3 MS. KORSNICK: So yes, I have been very  
4 engaged with this, as you know, across the industry.  
5 And I guess I just wanted to be very clear, it has always  
6 been our perspective that we very strongly support  
7 filtering. There is no question on the need for  
8 filtering and we are very passionate about it.

9 Our challenge is that there is more ways  
10 to accomplish that than simply an external filter. And  
11 our passion has really been to make sure that that  
12 filtering works. And by putting the right tools in the  
13 hands of our operators, we are ensuring absolutely that  
14 we are maintaining containment. And if we are  
15 maintaining containment, then it can be used as a  
16 reservoir, if you will, for filtering.

17 And so we are very passionate about the  
18 fact that it needs to be filtered. Our challenge is,  
19 again, not to be locked in. There is only way to do  
20 it and we feel very strongly that there are other ways  
21 to accomplish it. In fact, other ways that put the  
22 operators in a position where they absolutely know they  
23 need to add water and keep that core cool because,  
24 ultimately, that is the solution set that maintains  
25 containment and that is the focus.

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1 MR. JOHNSON: Thanks, Maria.

2 This other question related to Fukushima  
3 and Near-Term Task Force Recommendation 2.1, the  
4 seismic hazard reevaluation, is that licensees'  
5 seismic hazard submittals are due March 31, 2014 and  
6 NRC prioritization is due April 30, 2014, only 30 days.  
7 How will the NRC work with the 2.1 Seismic Industry Task  
8 Force to assign Group 1, Group 2, Group 3, for priority  
9 plants and will consideration be made to keep the  
10 industry seismic resources on existing seismic PRA  
11 projects already underway pre-Near-Term Task Force  
12 Recommendation 2.1?

13 So again, a very good question related to  
14 how we are moving forward. And the person raising the  
15 question has the dates just right.

16 We worked considerably with respect to  
17 making sure that we are clear on the part of the NRC  
18 but also in terms of working with the Seismic Industry  
19 Seismic Task Force, that we are clear about what we need  
20 to see, in terms of that submittal on the 31st of March  
21 and how we expect that submittal to be factored in or  
22 considered by the NRC, in terms of us making a near-term  
23 decision with respect to prioritization and a near-term  
24 decision with respect to what, if any interim actions  
25 are needed for those plants and where they are

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1 necessary.

2 I think rather than try to answer the  
3 details of the question, I won't do it justice. I will  
4 say that we have considerable interaction. We issued  
5 a letter. NRR issued a letter actually to the industry  
6 that talks about our expectations with respect to, for  
7 example, operability and reportability. That letter  
8 is certainly publicly available. We call it the Leeds  
9 Letter but I am told that Jennifer signed out the last  
10 one I know. But it is still called, we still refer  
11 to it as the Leeds Letter.

12 But I think that provides clarity with  
13 respect to sort of the immediate decisions that  
14 licensees have to make. There is a more detailed  
15 approach that we will use in terms of stepping through  
16 the decisions that we have to make. We have begun  
17 sharing that. We will share that broadly. We are  
18 sharing it internally. We will certainly share that.  
19 In fact we had an interaction in the last couple of days  
20 about how we roll that out from a communications  
21 perspective. We do want there to be clarity with  
22 respect to how licensees would respond.

23 And we are, in terms of looking at -- there  
24 will be a product from the NRC that provides that  
25 binning, if you will, that was very similar to a letter

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1 that provided binning for the case of the initial work  
2 that we did on flooding, the flood reevaluation. There  
3 will be a very similar and we will interact with the  
4 working group in terms of how we set those bins up, being  
5 mindful of the fact that we do really want to make sure  
6 that we get after, if you will, the plants -- we consider  
7 where the plants fall out in that bin, based on the  
8 priority that we see arrive at, based on what is  
9 provided in the reanalysis.

10 So, I will just try to leave it there. And  
11 I will indicate that there are folks in the room who  
12 can provide additional answers and there will be more  
13 information coming with respect to that.

14 I want to switch gears and talk about Part  
15 37.

16 MR. BOST: Hey, Michael, can I add one  
17 thing to that discussion you just had?

18 MR. JOHNSON: Please do. Yes, sir.

19 MR. BOST: It is really from the point of  
20 prioritization. I mean if I look at where I think our  
21 units are going to wind up, I have got a pretty good  
22 feel for what priority they are going to fall in and  
23 where they are going to be and what we are going to do.

24 But if you look across the nuclear fleet,  
25 I mean we need some help with prioritization. You know

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1 that. We have been talking about having to go do these  
2 SPRAs. So, we are going to go do seismic PRAs. We know  
3 that is where we want to go and we know there is a limited  
4 resource in providing those. So, we are just asking  
5 that we take a look at how many of these are going to  
6 be required, who needs to do them and when they need  
7 to have them done and lay off that prioritization,  
8 effectively. I think that is something that would help  
9 the industry out a lot in getting these things done in  
10 the right order.

11 MR. JOHNSON: Yes, absolutely, Danny. In  
12 fact, the way in which we approach the -- we have sort  
13 of been alluding to the follow-on steps and, for  
14 example, the use of the expedited approach. For  
15 example, the way in which we structured all of that is  
16 to recognize that there are some things that can be done  
17 nearer term. We want to screen out and then screen  
18 down, and have actions in place to buy the time that  
19 we need for plants to do a seismic PRA for that small  
20 subset, hopefully smaller subset of plants that have  
21 to do a seismic PRA. So, we have built that approach  
22 in mind, again, with actions to take -- interim actions  
23 and actions through the expedited approach for plants.  
24 And if you do that, you buy that time.

25 MS. KORSNICK: Yes, we have been working

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1 together, as you know, Michael, very hard on this. I  
2 am hoping to say that we can reflect back on this one  
3 and it will be a success story of both the industry and  
4 the regulator in terms of ensuring that we are using  
5 effectively our resources and we are spending those on  
6 the ones that need it. And at the same token, given  
7 credit for previous analyses, like IPEEEs, to use the  
8 results of that to say based on that, I don't need to  
9 spend resources on this one over here.

10 So, a lot of hard work has gone into this  
11 prioritization and the screening process. And, I  
12 think, a job well done on both the regulator and the  
13 industry's part.

14 MR. JOHNSON: Okay, so we have five  
15 minutes. I think that is time, maybe for one more  
16 question. It will be Part 37. And the question is:  
17 What impacts are you seeing as a result of preparations  
18 for the new Part 37 Rule at operating reactors?

19 Bill, do you want to start?

20 MR. DEAN: Sure. So, let's go back on the  
21 Wayback Machine one more time. So, the events of 9/11  
22 led to a flurry of activity by the Agency, in terms of  
23 putting out a number of orders to a variety of  
24 licensees, both reactor materials, licensees, in terms  
25 of enhanced security measures that we expected them to

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1 take. So, some years ago, we issued Part 73, the  
2 Revised Security -- Power Reactor Security Rulemaking.  
3 And when we issued that, we had a bit of a leap in the  
4 gain realization that oh, by the way, this rule applies  
5 to Part 50 licensees and there is a number of  
6 decommission sites that are basically ISFSIs,  
7 Independent Spent Fuel Storage Installations, that  
8 fall under Part 50 and the rule applies to them as well.

9 And that led to a flurry of activity and  
10 probably some unnecessary regulatory burden on some of  
11 those licensees in order to try and resolve that issue  
12 through the appropriate regulatory processes.

13 So, Part 37 is basically the codification  
14 of the increased controls orders that were issued for  
15 materials licensees. And so it is being called the  
16 Materials Security Rulemaking. Well, low and behold,  
17 again, sort of late in the game, so this demonstrates  
18 that even though we talk about being a learning  
19 organization, maybe we are not as good as we can be  
20 sometimes, that power reactor licensees also had a  
21 piece of the pie.

22 Now, that doesn't mean that our Part 37  
23 Rule specifically addresses Part 73 and basically  
24 exempts licensees from having to apply Part 37  
25 requirements, but basically within a protected area and

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1 taking credit for the licensee security plan.

2 But what we didn't think about was that  
3 there are outside of the protected area at nuclear power  
4 plants certain large components, many of them stored  
5 in robust structures, things like steam generators that  
6 were removed from the plant or reactor vessel heads and  
7 so on. So, these huge monstrous components but they  
8 meet the requirements of Part 37 because they contain  
9 Category 1 or 2 quantities of material.

10 And so, here we are with the rule coming  
11 into implementation on March 19th, working to get out  
12 an enforcement guidance memorandum that will provide  
13 some relief to the nuclear power plant industry,  
14 relative to these large components so that we can  
15 appropriately not cause them to be in violation of Part  
16 37 because of the sort of the late thought that those  
17 needed to have the same sort of controls as materials  
18 licensees.

19 So, that EGM, I think, is going to be out,  
20 if it is not out already, it should be out fairly soon.

21 MR. MCCREE: We concurred.

22 MR. DEAN: Yes, it has been concurred but  
23 I am not sure if it has been publicly released yet.

24 So, we are working with industry. I think  
25 there has been a couple of meetings in the very recent

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1 past to talk about this. I guess I would be interested  
2 in Danny or Maria's views in terms of how they feel that  
3 dialogue is going.

4 MR. BOST: I got one thought and Maria, I  
5 will let you have it.

6 The biggest thing to me is that if we have  
7 got a Part 73 rigorous security program at the plant,  
8 then we shouldn't be applying for Part 37 on top of Part  
9 73. To me, that is the biggest thing. We have got  
10 overlapping programs. Part 73 is robust. We know it  
11 is good. So, we have got it inside the fence.

12 So, I think we should support a change that  
13 says hey, if you have got Part 73, then Part 37 does  
14 not apply.

15 MS. KORSNICK: Yes, I agree with Danny's  
16 request. I do think ultimately we need to look at that  
17 and the industry would support a change to Part 27 that  
18 would exempt, based on our already robust physical  
19 security measures that we have in place.

20 You did mention the large components, like  
21 old steam generators and reactor vessel heads. There  
22 are, in some cases, some sites that also have some  
23 Category 1 and 2 material like resins and those kinds  
24 of things that are located in the owner-controlled  
25 area. And so those are things yet that we need to

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1 ensure are covered under this Part 37. But I do believe  
2 NEI has taken the appropriate action and they have an  
3 industry template for these plans to be completed. And  
4 it is expected that all of the sites will in fact have  
5 a Part 37 security plan in place by March 19th. So,  
6 I think the immediate items will be in place. But I  
7 do think as an opportunity for us to step back, again,  
8 going back to where we focused on the most important  
9 stuff, and make sure there was a need for Part 37 to  
10 be applied, as opposed to just taking credit for our  
11 already robust security plan.

12 MR. JOHNSON: Okay, we are out of time. I  
13 have one more question that I held hoping we would be  
14 out of time so we wouldn't have to deal with it.

15 (Laughter.)

16 MR. JOHNSON: And I am happy to say we  
17 didn't ask it and we won't answer it. But the question  
18 is: If a situation like Fukushima occurred in the  
19 U.S., how would the regulator, and I would extend that  
20 to how would the industry deal with the build-up of  
21 large quantities of contaminated water. And again, we  
22 will answer that question as we answer questions that  
23 don't get asked in session. But that question, I  
24 think, points to the fact that with respect to  
25 Fukushima, we will continue to learn lessons. I think

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1 it was an eye-opener because I think Tony mentioned in  
2 the earlier session just the quantities of waste water  
3 and how do you deal with that, the decisions that Japan  
4 is making with respect to allowing people back in. All  
5 of those things that they will have to work through will  
6 be opportunities for us to learn and to look and to see  
7 whether the things that we need to do with respect to  
8 either our posture as a regulator or things that  
9 industry would need to do.

10 So, it is a good question. We will answer  
11 it.

12 I want to just pause and say thanks to the  
13 panelists. I think you all did a wonderful job.

14 (Applause.)

15 MR. JOHNSON: Thank you for your  
16 attendance.

17 (Whereupon, at 5:01 p.m., the foregoing  
18 proceeding was adjourned.)  
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