

## **Thomas Houghton**

Thomas C. Houghton is Director, Safety-Focused Regulation at the Nuclear Energy Institute and is responsible for leading industry activities in the areas of the Reactor Oversight Process, the industry nuclear safety culture initiative, and the new plant construction reactor oversight process.

Mr. Houghton has been with NEI for ten years. His previous assignments included managing the initial development and implementation of the Reactor Oversight Process, and addressing security, quality assurance, infrastructure and financial issues for new plant deployment. He also served as the Deputy to the Chief Nuclear Officer and Director, Strategic Regulatory Programs. He is now enjoying working with the Office of New Reactors on the “Construction Reactor Oversight Process.”

Prior to joining NEI, Mr. Houghton was co-owner of H&P, Inc., a management and engineering company which provided services to government laboratories and commercial nuclear power plants, assisting them in improving their resource staffing, organization development, and process improvements.

Mr. Houghton has over forty years experience in nuclear power. He served eleven years in the nuclear navy and qualified as Chief Engineer. He retired as a Captain in the U.S. Naval Reserve. He also served as a licensing project manager at the U.S. Nuclear Regulatory Commission.

He graduated with distinction from the United States Naval Academy in 1968. He holds a Master of Management Science from the Naval Postgraduate School and an MBA in Finance from the George Washington University, where he has additional extensive graduate study in the area of organization behavior and dynamics.