

From: ManageBetter.biz Insider [RaganNewsstand.7@reply.ms00.net]
Sent: Wednesday, March 16, 2011 10:58 AM
To: Collins, Elmo
Subject: Keep third-shifters safe; How to hire an honest staff; Basics of motivating employees; and more ...

manageBetter.biz
Insider

your workplace survival guide



Motivational Manager
Focus on the basics of motivation

Motivating employees doesn't have to be complicated. Behind all the details of recognition plans and bonus strategies are these essentials every manager should keep in mind...

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Leading for Results
A formula for growth: How to coach your employees

Coaching is about helping employees grow--so it makes sense to remember the acronym GROW in your coaching sessions...

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Employee Recruitment and Retention
Hire an honest staff with these key tips

In 2009, employee theft cost retailers \$15.9 billion each year. What to do? Start with hiring. Here are good guidelines to follow...

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Communication Solutions
How to avoid being put on the defensive

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EMPLOYEE Recruitment & Retention

COMMUNICATION SOLUTIONS

LEADING FOR RESULTS

THE MANAGER'S INTELLIGENCE REPORT

Motivational Manager

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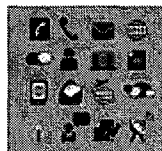


Managing work time effectively

Price: \$139

Member Price: \$99

Wednesday, May 4, 2011 • 2-3:15 p.m. Central



Tweet, talk or text: How to effectively communicate in a high-tech world

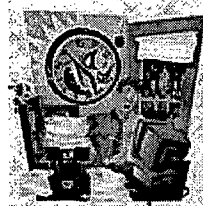
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Wednesday, April 20, 2011

When conversations threaten to spin out of control, try this technique to get them back on track...

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Managers Intelligence Report **Keep graveyard shift staffers safe and productive**

Shift work is the norm in some industries. If you're responsible for staffers working 11 p.m. to 7 a.m., or something similar, you need to manage them with extra care...

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BLOGS

Efficiency

Work Life Balance: Defining it for Yourself

As each of us is different, how we do our job and set our priorities is an individual undertaking. The same is true when defining who we are as people and determining our personal responsibility. The only person who can...

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Coaching Success

PowerPoint Presentation Tip for Spanish-Speaking Audience Members

I recently delivered a presentation skills training program to a group of urologists from Mexico, Central and South America - with the training conducted in New York. These physicians mostly present slides in Spanish, and they taught me a few...

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Spark

I'm Certain About Uncertainty

We all want the guarantee--our lovers will love us forever, our investments will increase in value, our jobs will last until we retire, our computers will never crash. If you are over the age of 15, you have come to learn there are no guarantees--your pa

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WHAT OUR MEMBERS ARE READING NOW

Managers Intelligence Report

2-3:15 p.m. Central



25 tips to lead your team through change

Price: \$139

Member Price: \$99

Wednesday, April 6, 2011

2-3:15 Central



Efficiency techniques for administrative professionals

Price: \$139

Member Price: \$99

Tuesday, March 29, 2011

2 - 3:15 p.m. Central

FEATURED BLOGGER:



K.J. McCorry is the CEO of Officiency Enterprises ® Inc., a professional productivity, efficiency and sustainability consulting company based out of Boulder, Colorado. K.J.'s work in office process simplification has been recognized locally

and nationally in the New York Times, International Herald Tribune, Chicago Tribune, Real Simple, Better Homes & Gardens with TV and radio appearances on the Do It Yourself Network, The Peter Boyles Show, and World Talk Radio. She is also the author of Organize Your Work Day In No Time, released in April 2005 by Que Publishing. She is currently working on her second book on becoming a 'paperless' office.



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Leading for Results

Published: Monthly

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Price: \$139



Communication Solutions for Today's Manager

Published: Monthly

Newsletter + Membership

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Price: \$179



■ **Your friend is now your boss: How to handle the new relationship**

Here's how to maintain your harmony...



Leading for Results

■ **R-E-S-P-E-C-T: Build a culture of respect in your workplace**

Build a culture of respect in your organization with these tips...



Employee Recruitment and Retention

■ **Are workers happy? Don't guess--ask**

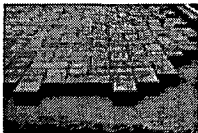
Happy employees tend to be more engaged and committed to the organizations they work for. But employees won't always tell you if they're dissatisfied...



Communication Solutions

■ **Respond to complaints without apologizing**

Take the initiative when a colleague or customer brings you a complaint...



Motivational Manager

■ **Put rewards programs on the right footing**

Use these building blocks to get started...

Employee Recruitment & Retention

Published: Monthly

Newsletter + Membership

[Learn more...](#)

Price: \$179



The Manager's Intelligence Report

Published: Monthly

Newsletter + Membership

[Learn more...](#)

Price: \$139



The Motivational Manager

Published: Monthly

Newsletter + Membership

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This message was sent to eec@nrc.gov
pmguid:1ao.jen6.e36y

Owen, Lucy

From: etravel@carlson.com
Sent: Wednesday, March 16, 2011 11:39 AM
To: Collins, Elmo; elmoandkaren@gmail.com; Owen, Lucy
Subject: Your Travel Authorization has been approved - 2559020

Dear ELMO COLLINS,

Your authorization has been approved and you are authorized to proceed with travel.

Access eTS and print a copy of your Approved Authorization before departure.
Per diem authorized at ROCKVILLE, MD

Trip ID : 2559020
Traveler : COLLINS, ELMO
Destination: ROCKVILLE, MD
TDY Type : INFORMATION MEETING
Purpose : Attendance at ERB Succession Planning Meeting on 3/24/2011
Trip Dates : 2011-03-21 To 2011-03-24
Status : Pending Authorization Approval

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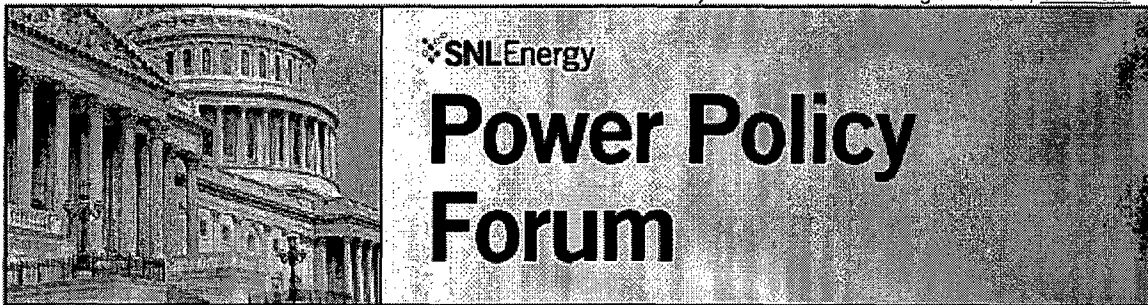
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Owen, Lucy

From: SNL Energy [info@snlcenter.com]
Sent: Wednesday, March 16, 2011 12:55 PM
To: Collins, Elmo
Subject: Registration now open for the 2011 Power Policy Forum

**Get an inside look at critical upcoming Federal policy and regulatory developments.
Register now and save \$150!**

If you have trouble viewing this email, [click here](#).



June 7, 2011 • The Union League Club • New York, NY

Website: www.snlcenter.com/EPF

The SNL Power Policy Forum brings panels of Washington insiders to New York to clarify and opine on Federal action in the energy sector and its impact on power companies and their investors. If you develop corporate strategy, advise on it, or assess it, come prepared for a full day of intelligence-gathering on potentially market-moving developments driven by Federal action.

Key topics:

- The impact of primacy decisions and cost allocation on the expansion of America's transmission infrastructure
- Dodd-Frank, the Commodity Futures Trading Commission and energy trading
- The effect on utilities and the energy chain of proposed EPA revisions to the Clean Air Act
- The congressional legislative agenda under the current political regime

Click [here](#) to see the agenda.

Registration is easy:

Online: www.snlcenter.com/EPF

Phone: (434) 951-7786

Early bird price: \$725 (Good through 4/22/11. Price afterward will be \$875)

Confirmed speakers:

- **Kevin Book** – Managing Director, Research, ClearView Energy Partners, LLC
- **McKie Campbell** – Republican Staff Director, Senate Energy and Natural Resources Committee
- **Bruce Edelston** – President, Energy Policy Group, LLC
- **Craig Glazer** – Vice President, Federal Government Policy, PJM Interconnection
- **James J. Hoecker** – Senior Counsel, Husch Blackwell LLP
- **Mary Johannes** – Senior Director, Head of U.S. Public Policy, International Swaps and Derivatives Association
- **James Lucier** – Managing Director, Capital Alpha Partners
- **Mike McKenna** – President, MWR Strategies
- **Phillip Moeller** – Commissioner, Federal Energy Regulatory Commission
- **Christine Tezak** – Director; Senior Energy and Environmental Analyst, Robert W. Baird & Company

Additional speakers are confirming their attendance. Click [here](#) for updates.

Also of interest in the power sector:

Essentials of Regulatory Finance

June 9-10 – Washington, D.C. • October 18-19 – Denver, CO • [More info](#)

Principles of Power Valuation

September 21-23 – Denver, CO • December 5-7 – Houston, TX • [More info](#)

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Owen, Lucy

From: government2-bounces+eec=nrc.gov@lists.aliconferences.com on behalf of Lisa McClear, ALI Conferences [lisamcclear@aliconferences.com]
Sent: Wednesday, March 16, 2011 1:33 PM
To: Collins, Elmo
Cc: ALI Conferences Government Notification List - Part 2
Subject: 8th Strategic Internal Communications in Gov't Conference: May 23-26, 2011 in D.C. - Register Soon to Save

Register by next Thursday, March 24th to save \$400 at the 8th updated forum packed with proven strategies to help your government agency revitalize its internal communications...

STRATEGIC INTERNAL COMMUNICATIONS in GOVERNMENT:

How To Use SOCIAL MEDIA &
TRADITIONAL COMMUNICATIONS
To Engage Your Employees,
Drive Performance & Add Value

May 23-26, 2011 - Washington, DC

Complete Agenda Details:
http://www.aliconferences.com/conf/internal_comm0511/index.htm

Attend this conference to discover actionable tools and breakthrough strategies to help you leverage the power of social media and traditional communications to forge stronger employee engagement, drive bottom-line results, and prove your worth. You'll learn practical advice from:

- 1) U.S. Department of the Interior
- 2) San Diego County Regional Airport Authority
- 3) U.S. Department of Defense
- 4) NASA, Langley Research Center
- 5) U.S. Government Printing Office
- 6) Smithsonian Institution
- 7) U.S. Food and Drug Administration
- 8) Montgomery County, Maryland
- 9) U.S. Air Force Medical Service
- 10) Federal Aviation Administration

11) U.S. Department of Homeland Security

12) Beekeeper Group

and more...

To view the detailed agenda or to register:

CALL: 888-362-7400, x1 -or- 773-695-9400, x1

ONLINE: http://www.aliconferences.com/conf/internal_comm0511/index.htm

** Please mention EMAIL CODE "EB5-G" upon registration to ensure early bird rates.

DISCOUNTS for Strategic Internal Communications in Government:

1) TEAM Discount: Register 3 and send a 4th for free!

2) RETURNING ATTENDEE Discount: Save an additional \$200 off your next conference!

3) EARLY BIRD Discount: Save \$400 by March 24th!

AGENDA SUMMARY

"Strategic Internal Communications in Government"

General Sessions

Tuesday, May 24 - Wednesday, May 25, 2011

AGENDA, DAY ONE, Tuesday, May 24, 2011

8:30 Chairperson's Welcome & Opening Remarks

-- BEEKEEPER GROUP and

U.S. "Shadow" Representative, District of Columbia

8:45 Understanding Your Internal

Audience -- Across A Widespread

Organization -- So That Your

Message Connects, Is Remembered

And Influences Behavior

-- FEDERAL AVIATION ADMINISTRATION

9:30 Implementing The Latest Tools

To Engage Your Employees, Build Your

Strategic Framework, And Communicate

Strategic Direction For Your Organization

-- NATIONAL AERONAUTICS AND SPACE ADMINISTRATION,

LANGLEY RESEARCH CENTER

10:15 Break-Out Blitz!

Network And Discuss Communication

Challenges With Your Fellow Conference Attendees

11:15 Strong Communication Starts

At The Top: Strategies For Enhancing
Leadership Communications
-- U.S. FOOD AND DRUG ADMINISTRATION

12:00 Communicate To Motivate:
How To Get Your Employees Aligned
With Your Organizational Goals
-- NATIONAL ASSOCIATION OF GOVERNMENT COMMUNICATORS

2:15 How To Become A More Effective
And Efficient Communicator By
Improving Your Communication Style
-- U.S. DEPARTMENT OF THE INTERIOR

3:20 Overcoming Internal Barriers
And Setting Social Media Expectations
With Your Employees
-- U.S. DEPARTMENT OF DEFENSE

4:05 How To Use Social Networking
Tools To Foster Collaboration And
Enhance Your Internal Communications
-- U.S. AIR FORCE MEDICAL SERVICE
-- EVOLVENT TECHNOLOGIES

4:50 End Of Day One & Networking Reception

AGENDA, DAY TWO, Wednesday, May 25, 2011

8:30 Chairperson's Opening Of
Day Two & Presentation:
How To Use Collaboration Tools
To Advance Your Internal Communications
-- BEEKEEPER GROUP and
U.S. "Shadow" Representative, District of Columbia

9:30 Inform, Recognize And
Involve Employees: Using
Electronic Billboards To
Improve Employee Communication
And Engagement Across A
Large, Diverse Organization
-- U.S. GOVERNMENT PRINTING OFFICE

10:45 How To Develop And
Implement Value-Adding Internal
Communication Strategies That
Reinforce Organizational Priorities
Without Adding Any New Costs To The Budget
-- MONTGOMERY COUNTY, MARYLAND

11:30 How To Super-Size Traditional
Communications With Strategic
Integration Of Six Low-Cost,
High-Impact Social Media Tools
-- SAN DIEGO COUNTY REGIONAL AIRPORT AUTHORITY

1:45 Group Exercise: Brainstorm Solutions
And New Ideas You Can Use

2:15 How To Effectively Communicate
The Launch Of A New Performance
Management System To Guarantee Success
-- SMITHSONIAN INSTITUTION
-- STRATEGIC PARTNERS, INC.

3:15 How To Use Strategic
Internal Communications To
Ensure Success In Organizational
Change Management
-- U.S. DEPARTMENT OF HOMELAND SECURITY

4:00 Key Takeaways And What To Do
When You Get Back To The Office

5:15 Close Of General Sessions

EXPAND YOUR LEARNING...

You may choose to attend one of more of these optional, hands-on WORKSHOPS:

PRE-CONFERENCE WORKSHOPS:

MONDAY, May 23, 2011

Choose A or B or BOTH

Morning PRE-Conference Workshop A, 8:30am - 11:30am

"Performance-Based Communications: Creating A Culture Of "Yes" Through
The Design And Implementation Of Internal Communication Strategies"

In this interactive and forward-thinking workshop, we will discuss the
process of:

- * Discovering the reality of your current organizational communications culture

- * Dreaming about your own culture that would support internal communication strategies

- * Rediscovering what could be by combining a reality with a "wouldn't it be great..." vision

- * Designing cultural shift strategies to address how to get colleagues to want to do what you want

- * Developing action steps within your internal communications calendar to focus on opportunities to synchronize efforts

- * Delivering an annual culture shift plan that incorporates the ideas learned...the "ah-has"...to accomplish your dream

WORKSHOP LEADERS: Linda Brown Rivelis, President, and Michelle Bond, Project Manager, at Campaign Consultation, Inc., work with individuals and organizations at local, state, national and international levels to achieve media & marketing, community development, fund raising, diversity utilization, as well as organizational and business development success.

Afternoon PRE-Conference Workshop B, 1:00pm - 4:00pm

"How To Use Collaborative Social Media Tools To Reinvent Your Internal Communications: Developing Policies, Setting Metrics And Engaging Employees"

At the conclusion of the workshop, you will be able to:

- * Create a Conversation Map of web and social media activity most relevant to your agency's mission and communication goals
- * Develop a Performance Scorecard that defines success through attainment of key metrics for internal stakeholders in areas of Activity, Reach and Engagement
- * Develop a social media policy that protects the agency by proactively addressing current and future engagement concerns
- * Create a social media orientation and support program that provides instruction to employees before they engage in online conversations and just-in-time help when they are engaging, including the grooming of agency ambassadors
- * Create an internal community site to keep employees engaged with the use freely available open source tools already in use at other government agencies
- * Develop presences on government-friendly social media sites and networks that have been used by your counterparts that provide privacy and "terms of service" elements your legal department requires

WORKSHOP LEADER: Barry Reicherter is Senior Vice President – Digital Strategy & Ideas at Widmeyer Communications. Widmeyer Communications' clients include: the U.S. Consumer Products Safety Commission, the U.S. Department of Health and Human Services, Pfizer, Nestle, and Pearson.

POST-CONFERENCE WORKSHOPS:

THURSDAY, May 26, 2011

Choose C or D or BOTH

Morning POST-Conference Workshop C, 8:30am - 11:30am

"Creating An Action Plan To Reinvent The Role Of Internal Communications In Your Government Organization: What To Do When You Get Back To The Office"

At the end of this workshop, you will leave with:

- * An action plan for prioritizing ideas and concepts learned during the

conference

- * A specific structure for ensuring personal accountability for implementing specific communication strategies as a follow-up to the conference

- * Three great questions to ask to check on your progress

- * Five ideas to help you measure the impact of specific communication strategies

WORKSHOP LEADER: Ken Boxer is the Founder and President of Strategic Partners, Inc. (SPI), a coaching, consulting, and training firm. Ken is well known throughout the consulting industry as a forward thinker and a leader in providing integrated solutions to address clients coaching, consulting and training needs.

Afternoon POST-Conference Workshop D, 1:00pm - 4:00pm

"How To Engage Government Employees And Drive Performance During Change, While Maximizing Enthusiasm, Productivity And Results"

Through discussion of best practices and case studies, you will learn ways to create break-through communications about your own business strategy that are focused and engaging by:

- * Developing clear and concise messaging that resonates with employees

- * Defining and supporting the leaders' role in communicating about the business

- * Using creative ways to energize employees and truly engage them in the strategy

WORKSHOP LEADER: Lawrence Polsky is a Managing Partner at PeopleNRG, a change consulting firm in Princeton, New Jersey. Since 1993, Lawrence has assisted dozens of organizations as an author, consultant, coach, and trainer in the areas of leadership, change management, team building, and professional development.

"Strategic Internal Communications in Government"

REGISTRATION FEES include:

Conference attendance, continental breakfasts, refreshments, evening networking reception, attendees, a detailed conference workbook, access to the conference wiki, and all meeting materials.

1) TEAM Discount: Register 3 and send a 4th for free!

2) RETURNING ATTENDEE Discount: Save an additional \$200 off your next conference.

3) EARLY BIRD Discount: Save \$400 by March 24th!

Conference Only (May 24-25th):

\$1,299 (by March 24)
\$1,699 (after March 24)

Conference Plus ONE Workshop:
\$1,699 (by March 24)
\$2,099 (after March 24)

Conference Plus TWO Workshops:
\$1,999 (by March 24)
\$2,399 (after March 24)

Conference Plus THREE Workshops:
\$2,199 (by March 24)
\$2,599 (after March 24)

Conference Plus ALL FOUR Workshops:
\$2,299 (by March 24) ****BEST VALUE****
\$2,699 (after March 24)

WORKSHOP TOPICS:

PRE A: Performance-Based Communications: Creating A Culture Of "Yes"
Through The Design And Implementation Of Internal Communication Strategies

PRE B: How To Use Collaborative Social Media Tools To Reinvent Your
Internal Communications: Developing Policies, Setting Metrics And
Engaging Employees

POST C: Creating An Action Plan To Reinvent The Role Of Internal
Communications In Your Government Organization: What To Do When You Get
Back To The Office

POST D: How To Engage Government Employees And Drive Performance During
Change, While Maximizing Enthusiasm, Productivity And Results

To view more "Strategic Internal Communications in Government"
conference details or to register:

CALL: 888-362-7400, x1 -or- 773-695-9400, x1

ONLINE: http://www.aliconferences.com/conf/internal_comm0511/index.htm

* Please mention EMAIL CODE "EB5-G" upon registration to ensure early
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- Mashable, <http://mashable.com/>
- Federal Communicators Network (FCN), jbrooke@gpo.gov
- National Association of Government Communicators (NAGC), <http://www.nagc.com>
- The Center for Excellence in Public Leadership (CEPL), George Washington University, <http://www.leadership-programs.org/>
- GovLoop, <http://www.govloop.com/>
- brandchannel, <http://www.brandchannel.com>
- Gov 2.0 Radio, <http://gov20radio.com/>

FORWARD TO A COLLEAGUE!

If you know of anyone tasked with transforming the role of internal communications to one that adds value and drives change to achieve results, please forward this email to a colleague who may benefit from best practices and lessons learned in using social media and traditional communications more effectively - and proving their value to the organization!

STRATEGIC INTERNAL COMMUNICATIONS in GOVERNMENT:

How To Use SOCIAL MEDIA &
TRADITIONAL COMMUNICATIONS
To Engage Your Employees,
Drive Performance & Add Value

May 23-26, 2011 - Washington, DC

http://www.aliconferences.com/conf/internal_comm0511/index.htm

* 20 speakers sharing their strategies and experiences in strategic internal communications

* Your choice of 4 hands-on, how-to, interactive workshops

* The chance to benchmark best practices with your colleagues from a variety of organizations

P.S. Don't forget to reserve your space by MARCH 24th to save your organization's training budget \$400.

=====

More Upcoming TRAINING OPPORTUNITIES:

1) DIGITAL Marketing & Communications for CANADIAN PHARMA, March 22-23, 2011, Toronto

<http://www.aliconferences.com/conf/pharma0311/index.htm>

2) SOCIAL MEDIA for Government, April 4-7, 2011, Vancouver

http://www.aliconferences.com/conf/social_media_govt0411/index.htm

3) SOCIAL MEDIA for PHARMA, May 2-4, 2011, Princeton
http://www.aliconferences.com/conf/social_media_pharma0511/index.htm

4) Strategic INTERNAL COMMUNICATIONS - Canada, May 16-19, 2011, Toronto
http://www.aliconferences.com/conf/internal_comm_ca_0511/index.htm

5) TALENT MANAGEMENT for Government, June 13-16, 2011, Washington, DC
http://www.aliconferences.com/conf/talent_mgt_govt0611/index.htm

6) Meeting The New GOVERNMENT PERFORMANCE & Results Act, June 20-23, 2011, Washington, DC
http://www.aliconferences.com/conf/GPRA_requirements0611/index.htm
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<http://www.aliconferences.com>

Your Government Training Partner Since 1997

From: Ragan Communications [ragan@reply.ms00.net]
Sent: Wednesday, March 16, 2011 2:26 PM
To: Collins, Elmo
Subject: Why social media is the perfect HR recruiting tool



How to use social media to build your employment brand

Wednesday, March 30, 2011 • 2–3:15 p.m. Central

- Why is social media the perfect tool for corporate recruiting?
- How can social media connect HR and the talent your company seeks?
- How do you find superior talent through Facebook and Twitter?

Get answers to these critical HR questions in the new Ragan webinar led by HR expert Jessica Lee, "How to use social media to do employment branding," on March 30 from 2:00-3:15 p.m. Central Time.

Don't waste the social media channels that breed great talent!

Register for this webinar and you'll learn:

- The basic principles of social media for employment branding
- How to get transparency in social media recruiting
- The pros and cons of Twitter, YouTube, Flickr, Facebook, and LinkedIn for employment branding
- How to enroll current and former employees as ambassadors for your employment brand



A 75-minute webinar featuring
Jessica Lee, HR Professional for
APCO Worldwide

REGISTER TODAY!

Phone registrations, please call
800.493.4867 and mention code **TEPN**.

Unable to attend the webinar on
Wednesday, March 30, 2011 at 2 p.m.
Central?

No problem! Order a multimedia CD

- How to start branding your company online immediately with Twitter, YouTube, Facebook, etc.
- To challenge your preconceived notions of what an HR pro is
- The most effective ways to build your employment brand online
- How to decode your levels of online engagement with job candidates
- And much more!

recording of this event. (The CD includes all presentation handouts.)

What is a HR Communicator webinar?

A HR Communicator webinar is a 60-minute real-time audio presentation (presented over the phone) combined with a simultaneous, visual presentation on the web. The presentation is followed by a 15-minute live Q&A with the speaker.



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Owen, Lucy

From: Tom Greaves [tom.greaves@sparpointgroup.com]
Sent: Wednesday, March 16, 2011 2:20 PM
To: Collins, Elmo
Subject: SPAR International 2011 starts in 5 days - Don't miss out.

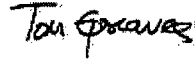
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Tom Greaves, Managing Director
SPAR International 2011

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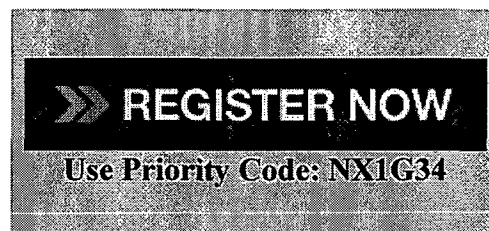
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Owen, Lucy

From: HSToday [noreply@newsletters.hstoday.us]
Sent: Wednesday, March 16, 2011 3:38 PM
To: Collins, Elmo
Subject: Homegrown Terrorists, Lone Wolves, Public Safety - Conference Education - Just \$495



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Moderator: Glenn Bartholomew, Security Knowledge Solutions

Panelists: Art Roati and Cynthia White, Bureau of Diplomatic Security, U.S. State Department

(View the complete list of Critical Infrastructure Protection Sessions.)



DI-2: An Update on Homegrown Terrorists & Lone Wolves

Jennifer Hesterman, Director, National Security Studies Program, American Military University; Matt Branigan, CPP, CHS-III, President, Watermark Risk Management International, LLC and Rich Sanoske, 5th Generation Warfare Institute



DI-4: The Human Factor in Catastrophic, Unexpected Events - Attack on the Pentagon

Matthew Klimow, U.S. Department of State

DI-5: Mumbai & Beyond: Lessons for American Law Enforcement

Don Alwes, National Tactical Officers Association

(View the complete list of Domestic & International Terrorism Sessions.)



TC-4: Geek Squads - Maintaining a Cyber Savvy Law Enforcement Cadre

David Daniels, Liaison to Federal Bureau of Investigation, National Security Cyber Unit

(View the complete list of Protecting from Cyberterrorism and Cybercrime Sessions.)



LE-3: 4th Generation (4G) Mobile Broadband Applications for Public Safety

Eddie Reyes, Alexandria Police Department

(View the complete list of Law Enforcement: Case Studies, Tactics and Technologies Sessions.)

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Owen, Lucy

From: Project Management Training [skillpath@skillpath.rs3.com]
Sent: Wednesday, March 16, 2011 3:38 PM
To: Collins, Elmo
Subject: Here's a BETTER way to manage your projects, plus save \$40

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From: [Elly Kreijkes](#)
To: [Borchardt, Bill](#)
Subject: Cleaner fossil power approaches in Indonesia, Thailand and Malaysia
Date: Thursday, March 17, 2011 12:05:57 AM

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Dear Bill Borchardt,

The agenda for [Clean Power Asia 2011](#), taking place in June 2011 in Bangkok, is soon to be finalized and we are pleased to share the preliminary programme with you. You may have already received a hard copy of this. If not, you can download it directly below:



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Alstom's investment in technologies for capture of CO2 from power generation plant including an update on six pilots that are in commissioning/operation stage and four commercial scale demonstrations
*Gwen Andrews, Vice President, Power and Environmental Policies Australia/Asia, **Alstom**, Australia*

PLN's approach in coal power production in the most environmentally friendly way using innovative approaches and technologies such as lignite drying technology
*Mr Nur Pamudji, Director for primary energy, **PPT LN (Persero)**, Indonesia*

Structuring of high calibre, innovative carbon deals
*Mark Meyrick, Head Carbon Desk, **Eneco**, The Netherlands*

Technology update on the clean' 660MW coal-fired power plant in Thailand (Gheco-One)
*Mr Heikki Pudas, Executive Vice President Project Development and Business, **Glow Energy Public Co. Ltd**, Thailand*

Critical success factors for hydro power project developments in the Philippines
*Emmanuel Rubio, CEO, **SN Aboitiz Power Benguet (SNAP-Benguet)**, Philippines*

Plan, Policy and Performance, the key for promotion of renewable energy and China's wind power development
*Maofeng Luo, Vice President, **China WindPower**, China*

Limited Recourse Financing in Hydropower Development in Laos
*Xaypaseuth Phomsoupha, Director General, **Department of Energy Promotion and Development, Ministry of Energy and Mines**, Lao PDR*

AG/9

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Leading industry and government stakeholders from **Thailand, Indonesia, Malaysia, the Philippines, Singapore, China, Laos, Vietnam and other countries** have already confirmed their participation. Further details can be found at www.cleanpower-asia.com

CONTACT

For more information, please contact:

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Mrs Elly Kreijkes
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Phone: +65 6590 3972
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From: Holahan, Patricia
To: Lubinski, John; Cool, Donald; Reis, Terrence; Holahan, Vincent; Milligan, Patricia; Sullivan, Randy; Tappert, John; Lui, Christiana; Gibson, Kathy; Coe, Doug
Subject: Re: PMT Director Deputy - Rev 1
Date: Thursday, March 17, 2011 12:26:48 AM

Looks OK to me

From: Lubinski, John
To: Cool, Donald; Reis, Terrence; Holahan, Patricia; Holahan, Vincent; Milligan, Patricia; Sullivan, Randy; Tappert, John; Lui, Christiana; Gibson, Kathy; Coe, Doug
Sent: Wed Mar 16 16:04:54 2011
Subject: PMT Director Deputy - Rev 1

Thanks for the quick responses. I have made a revision to account for some conflicts that people have identified. These are included in **bold**.

Please let me know by noon tomorrow if ok. I feel very comfortable with the first 4 days so if a problem let me know asap.

AG/10

Owen, Lucy

From: Hilton HHonors [hhonors@h1.hiltonhhonors.com]
Sent: Thursday, March 17, 2011 12:35 AM
To: Collins, Elmo
Subject: Vote for Hilton HHonors in the 2011 Frequent Traveler Awards

Cast your vote for Hilton HHonors™ today

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Hilton HHonors is proud to announce its recent nomination in two categories for the 2011 Frequent Traveler Awards!

The Frequent Traveler Awards represent excellence in frequent travel programs, rating the best frequent flyer and frequent guest programs. This year, Hilton HHonors is nominated in the following categories:

- Best Earnings Promotion for our "Fast Ways to Free Stays" promotion
- Best Redemption Promotion for our "Points Stretcher" program
- Best Loyalty Credit Card for the Hilton HHonors American Express
- Best Redemption Availability
- Best Customer Service
- Best Elite Program
- Program of the Year

We've made it this far, but our winning depends on your votes, so we'd like to ask for your support!

Cast your vote today and let the world know that you're a proud member of HHonors. Winners will be announced at the Frequent Traveler Awards Ceremony on April 28, 2011. We look forward to sharing good news!

Thank you for your loyalty,

Jeffrey Diskin
Senior Vice President, Customer Marketing
Hilton Worldwide



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Owen, Lucy

From: The Hardage Group [NoReply@UniFocusSurvey.com]
Sent: Thursday, March 17, 2011 2:46 AM
To: Collins, Elmo
Subject: Chase Suite Hotel Rockville Customer Satisfaction Survey (20823380)

Dear ELMO,

On behalf of the staff of Chase Suite Hotel Rockville I would like to thank you for choosing to stay with us. It was our pleasure to have you as our honored guest and we look forward to your next visit.

Please take a few moments to go to the Internet link listed below. This will take you to a short survey about your stay. We realize your time is valuable but it is through feedback and input from our Guests that we are able to meet, and exceed, your expectations. The information we receive from you will be reviewed by the Management staff of our Hotel, as well as senior management to ensure that we are consistently offering the highest levels of service, in functional and relaxing surroundings.

Please [click here](#) to take the survey.

Thank you for choosing Chase Suite Hotel Rockville, and for your comments. We look forward to serving you again soon and hope you consider any one of our nationwide hotel locations for your upcoming travel needs. Why not save time and money when making reservations and book online with us <http://thehardagegroup.com/hotel-reservations/index.cfm> or by using our toll free number: 1-800-WOODFIN.

Sincerely,

Dionne Dabney
General Manager

If you wish to opt-out of Chase Suite Hotel Rockville guest feedback system, you can [click here](#) and you will be removed from future invitations for feedback.

From: [ANS Broadcasts](#)
To: [Grobe, Jack](#)
Subject: Media Outreach Clarification
Date: Thursday, March 17, 2011 3:16:30 AM

Dear ANS Member,

We have encouraged you to join us in educating the public and defending the nuclear industry. In doing so, we mentioned specifically contacting the media. **We want to be clear that each individual should work through their employer's media team in this regard.** Most employers have policies regarding media contact that can, in some cases, even extend to family members.

There is no doubt that the events upon us are unique, however we want to be sure that our guidance does not conflict with the needs of our industry and the companies that support us all.

Thank you for your support of the nuclear community.

Sincerely,

Jack Tuohy
Executive Director
American Nuclear Society

AG/13

From: M.Svab@iaea.org
To: Ilari.Aro@stuk.fi
Cc: Jukka.Laaksonen@stuk.fi; Hannu.Koponen@stuk.fi; albert.frischknecht@ensi.ch; fumio_kudough@yahoo.co.jp; Grobe, Jack; cgv@csn.es; M.Lipar@iaea.org; Skeen, David; patrick.majerus@ms.etat.lu; peng.jun@mep.gov.cn; Borchardt, Bill; nnsalgj@sina.com
Subject: RE: Rapporteur of CG 1 of 5th Review Meeting
Date: Thursday, March 17, 2011 3:36:28 AM

Dear Ilari,

Thank you very much to you and to STUK.
As soon as I know something new I'll inform you.

Best regards
Miroslav

From: Ilari.Aro@stuk.fi [mailto:Ilari.Aro@stuk.fi]
Sent: Thursday, 17 March 2011 08:27
To: SVAB, Miroslav
Cc: Jukka.Laaksonen@stuk.fi; Hannu.Koponen@stuk.fi
Subject: RE: Rapporteur of CG 1 of 5th Review Meeting

Dear Miroslav
For STUK DG, Jukka Laaksonen it is OK to take Rapporteur role to STUK. Please let me know as soon as possible if you wish me to do the job so that I can arrange change to my travel and hotel.
Best regards
Ilari Aro

From: Aro, Ilari
Sent: Thursday, March 17, 2011 9:11 AM
To: 'M.Svab@iaea.org'
Cc: Laaksonen, Jukka; Koponen, Hannu
Subject: RE: Rapporteur of CG 1 of 5th Review Meeting

Dear Miroslav
Personally I am willing if needed. I am participating in the meeting during the first week anyway and I do not have any hinders to stay for two weeks either. I will ask if STUK lets me to take this job if needed.
Best regards
Ilari Aro

From: M.Svab@iaea.org [mailto:M.Svab@iaea.org]
Sent: Wednesday, March 16, 2011 9:30 AM
To: Aro, Ilari
Subject: Rapporteur of CG 1 of 5th Review Meeting

Dear Ilari,

I haven't talked to you for long time but I hope everything is OK with you.

AG/14

The 5th RM of Contracting Parties to the CNS will be held in Vienna, 4 – 14 April 2011. Rapporteur of Country Group 1, Mr Kudo (see enclosed list of officers) from Japan is very busy with Fukushima accident. His trip to Vienna could be cancelled by the Government.

I know you as an experienced Rapporteur I would highly appreciate to help us as the Rapporteur of CG1 if needed. I know the meeting is very close but situation is extraordinary.

Could you please let me know if you would be available and willing to participate, as an Rapporteur if Mr Kudo is not coming.

Thank you very much indeed.

Best regards

Miroslav

Miroslav Svab

Acting Scientific Secretary of CNS

Regulatory Activities Section - NSNI

Phone: (00-431) 2600-26629

e-mail: m.svab@iaea.org

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From: [GovExec.com newsletters](#)
To: [Ruland, William](#)
Subject: GovExec Today: Unions ask, Where are the shutdown plans?; New rule says noncompetitive contracts need justification
Date: Thursday, March 17, 2011 5:01:19 AM



Today

THURSDAY, MARCH 17, 2011

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HEADLINES

1. Labor leaders demand answers on agency shutdown plans
2. House GOP, White House ramp up talks on budget deal
3. Clinton not interested in second term at State or presidential run
4. Lucrative sole-source contracts to 8(a) firms now require justification
5. From Nextgov.com: Private sector not adequately defending U.S. cyberspace, security expert warns
6. Experts call on agencies to narrow performance goals
7. Group says biometric screening could reduce airport hassle
8. EPA bill passes House committee, amid climate science debate
9. GSA building its brand as government's consulting agency
10. OPM chief calls for new performance review system
11. Fedblog: Not Exactly Charlie Sheen, But...
12. Today's column: Pay and Benefits Watch
13. The Earlybird: Today's headlines
14. Quote of the Day

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[Cybersecurity Report: Updates on the battle to protect data and systems](#)

AG/15

Check out Nextgov's cybersecurity blog delivering breaking news and insights on federal cybersecurity efforts. **Don't miss the latest cybersecurity updates – [click here!](#)**

1. Labor leaders demand answers on agency shutdown plans

By Emily Long

Lack of information about furloughs and pay is causing concern among employees, unions say.

Full story: http://www.govexec.com/story_page.cfm?articleid=47354&dcn=e_gvet

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2. House GOP, White House ramp up talks on budget deal

By Dan Friedman and Humberto Sanchez, National Journal

Shutdown threat remains as negotiations begin between OMB Director Jacob Lew and top House appropriator Rogers.

Full story: http://www.govexec.com/story_page.cfm?articleid=47359&dcn=e_gvet

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3. Clinton not interested in second term at State or presidential run

From National Journal

Secretary tells CNN she does not wish to be Defense chief or vice president, either.

Full story: http://www.govexec.com/story_page.cfm?articleid=47358&dcn=e_gvet

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4. Lucrative sole-source contracts to 8(a) firms now require justification

By Robert Brodsky

Rule change targets Alaska native corporations, which are among those eligible to receive noncompetitive contracts of any size.

Full story: http://www.govexec.com/story_page.cfm?articleid=47355&dcn=e_gvet

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5. From Nextgov.com: Private sector not adequately defending U.S. cyberspace, security expert warns

By William Matthews

Companies own 85 percent of the critical infrastructure and haven't invested enough to protect against cyber attacks, an analyst told lawmakers.

Full story: http://www.govexec.com/story_page.cfm?articleid=47357&dcn=e_gvet

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6. Experts call on agencies to narrow performance goals

By Robert Brodsky

Witnesses tell Senate task force that the government's performance management system in many cases is understood only by insiders.

Full story: http://www.govexec.com/story_page.cfm?articleid=47352&dcn=e_gvet

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7. Group says biometric screening could reduce airport hassle

By Sara Sorcher, National Journal

Passengers who volunteer personal biometric data - possibly including iris scans or fingerprints - and answer questions would glide through airport security.

Full story: http://www.govexec.com/story_page.cfm?articleid=47353&dcn=e_gvet

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8. EPA bill passes House committee, amid climate science debate

By Olga Belogolova, National Journal

GOP plan would strip agency of authority to regulate greenhouse-gas emissions.

Full story: http://www.govexec.com/story_page.cfm?articleid=47350&dcn=e_gvet

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9. GSA building its brand as government's consulting agency

By Robert Brodsky

Administrator Martha Johnson explains how the agency is taking on a more facilitative and advice-driven role.

Full story: http://www.govexec.com/story_page.cfm?articleid=47349&dcn=e_gvet

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10. OPM chief calls for new performance review system

By Kellie Lunney

John Berry says current process has 'dehumanized' management.

Full story: http://www.govexec.com/story_page.cfm?articleid=47348&dcn=e_gvet

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11. Fedblog: Not Exactly Charlie Sheen, But...

By Tom Shoop

Outside the bureaucracy, looking in.

Wednesday, March 16, 2:33 p.m. ET:

The Government Accountability Office's recent [report](#) on duplicative federal programs has been garnering a good bit of attention in the media and on Capitol Hill. It's also apparently very popular with the public.

Read blog: <http://blogs.govexec.com/fedblog/>

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12. Today's column: Pay and Benefits Watch

Hitting the Ceiling

What happens to federal employees' benefits when the government bumps up against its debt limit?

Full column: <http://www.govexec.com/dailyfed/0311/03171pb.htm>

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13. The Earlybird: Today's headlines

Get links to the top news of the day:

<http://www.govexec.com/dailyfed/ebird.htm>

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14. Quote of the Day

If you have 50 priorities, then you have no priorities.

-- Senate government performance task force Chairman Mark Warner, D-Va., on agencies that are trying to [accomplish](#) too much.

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From: [FLTCIP Open Season](#)
To: [Virgilio, Martin](#)
Subject: FLTCIP Open Season: April 4 through June 24, 2011
Date: Thursday, March 17, 2011 5:03:40 AM

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The Federal Long Term Care Insurance Program



Announcing the 2011 Federal Long Term Care Insurance Program Open Season: April 4 through June 24, 2011.

The Federal Long Term Care Insurance Program (FLTCIP) is conducting an Open Season this spring from April 4 through June 24, 2011. The FLTCIP is administered by Long Term Care Partners. It is underwritten by John Hancock Life & Health Insurance Company under a contract with the U.S. Office of Personnel Management.



What makes this opportunity so special?

During the FLTCIP Open Season, you can apply using the abbreviated underwriting application (you answer fewer health questions.) This is the first abbreviated underwriting opportunity for new applicants since 2002.

Eligibility

Abbreviated underwriting is available for actively at work Federal and U.S. Postal Service employees (civilian workforce members) and their spouses/same-sex domestic partners and active members of the uniformed services and their spouses who are not currently enrolled in the FLTCIP. Non-enrolled annuitants and other qualified relatives can apply for coverage at any time, but must complete a full underwriting application.

Important considerations

Long term care is the care you need if you cannot perform activities of daily living (such as bathing or dressing) on your own.

It is expensive and is generally not covered by health insurance, including FEHB or Medicare.

The FLTCIP can help protect you from the high costs of this care.

FLTCIP insurance is comprehensive, covering care provided in a variety of settings, including at home, in an assisted living facility, in a nursing home, and in other settings.

Take action today

Visit www.LTCFEDS.com to see what long term care costs are in your area.

Have a [Certified Long Term Care Insurance Consultant](#) call you.

Apply now online using a full underwriting application or during our Open Season using the abbreviated application.*

For more information on the FLTCIP Open Season
Visit www.LTCFEDS.com or call **1-800-LTC-FEDS**
(1-800-582-3337) TTY 1-800-843-3557

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*Note: Premiums are based on your age when we receive your application. If your birthday is between now and Open Season, you may wish to apply now with full underwriting to take advantage of the rates at your current age.

Certain medical conditions, or combinations of conditions, will prevent some people from being approved for coverage. You need to apply to find out if you qualify for coverage under this program.

REF009106 (0311)

The Federal Long Term Care Insurance Program



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Jack Reilly
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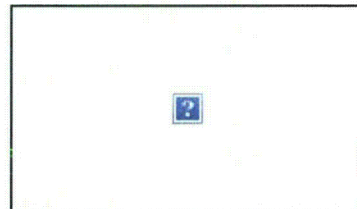
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THURSDAY, MARCH 17, 2011



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- OMB approved Homeland Security's flawed financial management contract award
- Private sector not adequately defending U.S. cyberspace, security expert warns
- Battlefield brain-injury assessment tool has high failure rate
- Agencies on track to implement White House IT strategy, CIOs say
- Group says biometric screening could reduce airport hassle
- New FBI system to use hands, faces, irises, in addition to 70 million fingerprints to ID suspects
- White House calls for stricter copyright laws, greater enforcement authority
- Successor to virtual border fence faulted by auditor
- GSA's wiki platform is improving efficiency and performance, senior official says
- Defense blocks access to 13 websites to conserve bandwidth for Japan operations

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- Role Reversal

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- Google Apps for Government

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- Cybersecurity and Public-Private Partnerships

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ARTICLES

AG/17

▪ **OMB approved Homeland Security's flawed financial management contract award**

BY ALIYA STERNSTEIN

The Homeland Security Department improperly awarded CACI a contract worth nearly \$500 million for a financial management system by changing contract requirements mid-competition without allowing vendors to submit revised proposals, according to a legal decision by federal auditors.

Full story: http://www.nextgov.com/nextgov/ng_20110316_2282.php?oref=rss?zone=NGtoday

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▪ **Private sector not adequately defending U.S. cyberspace, security expert warns**

BY WILLIAM MATTHEWS

For more than a decade, the United States has relied mainly on voluntary action by private companies to protect the nation's critical cyber infrastructure, but "it's not working," a cybersecurity expert told lawmakers.

Full story: http://www.nextgov.com/nextgov/ng_20110316_8174.php?oref=rss?zone=NGtoday

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▪ **Battlefield brain-injury assessment tool has high failure rate**

BY BOB BREWIN

This is the seventh story in an ongoing series.

Full story: http://www.nextgov.com/nextgov/ng_20110316_3265.php?oref=rss?zone=NGtoday

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▪ **Agencies on track to implement White House IT strategy, CIOs say**

BY GEORGE A. WARNER

The Obama administration's recently-unveiled information technology roadmap is helping agencies push forward toward their IT goals, according to leading government chief information officers who spoke at a conference roundtable on Wednesday. But much work remains to be done before declaring success, the CIOs warned.

Full story: http://www.nextgov.com/nextgov/ng_20110316_1946.php?oref=rss?zone=NGtoday

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- **Group says biometric screening could reduce airport hassle**

BY SARA SORCHER, NATIONAL JOURNAL

A voluntary biometric screening system to identify "trusted" air travelers will reduce the hassle of air travel and free up Transportation Security Administration employees to look more closely at higher-risk passengers, security and travel experts said on Wednesday.

Full story: http://www.nextgov.com/nextgov/ng_20110316_9400.php?oref=rss?zone=NGtoday

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- **New FBI system to use hands, faces, irises, in addition to 70 million fingerprints to ID suspects**

BY WILLIAM MATTHEWS

If you get stopped by the police in Houston, it will take them just 16 seconds to compare your fingerprints to the 2 million that are in a database of terrorists, sex offenders, criminals with outstanding arrest warrants and others.

Full story: http://www.nextgov.com/nextgov/ng_20110315_9026.php?oref=rss?zone=NGtoday

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- **White House calls for stricter copyright laws, greater enforcement authority**

BY JOSH SMITH, NATIONAL JOURNAL

The Obama Administration is calling for greater law enforcement authority and tougher penalties, including prison in some cases, for people convicted of copyright infringement.

Full story: http://www.nextgov.com/nextgov/ng_20110315_4128.php?oref=rss?zone=NGtoday

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- **Successor to virtual border fence faulted by auditor**

BY ALIYA STERNSTEIN

The Homeland Security Department has provided no evidence that a new plan to intertwine surveillance technologies across the nation's southern border will be more practical and cost-efficient than the failed \$1.5 billion virtual fence the project is supposed to replace, a federal auditor said on Tuesday.

Full story: http://www.nextgov.com/nextgov/ng_20110315_9810.php?oref=rss?zone=NGtoday

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- **GSA's wiki platform is improving efficiency and performance, senior official says**

BY GEORGE A. WARNER

Government transparency efforts should focus more on improving performance management, an Office of Management and Budget official said Tuesday.

Full story: http://www.nextgov.com/nextgov/ng_20110315_1321.php?oref=rss?zone=NGtoday

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- **Defense blocks access to 13 websites to conserve bandwidth for Japan operations**

BY BOB BREWIN

U.S. Cyber Command has blocked access to 13 commercial websites from Defense Department networks to conserve bandwidth needed to support relief operations in Japan.

Full story: http://www.nextgov.com/nextgov/ng_20110315_6342.php?oref=rss?zone=NGtoday

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WHAT'S BREWIN'

Bob Brewin's Take on Defense Information Technology

▪ Role Reversal

BY BOB BREWIN | 3/16/11 | 4:21 P.M. ET

In his role as a Congressman with a seat on the Military Personnel Subcommittee of the House Armed Services Committee, Joe Heck, had the opportunity yesterday at a hearing to grill Jonathan Woodson, assistant secretary of defense for health affairs on the 2012 Military Health System budget and other topics.

Read More: http://whatsbrewin.nextgov.com/2011/03/role_reversal.php

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Cybersecurity: The Threat Within

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- What is the percentage of insider threats vs. outsider threats?
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WIRED WORKPLACE

A Look at Issues Facing Federal IT Workers

▪ Google Apps for Government

BY BRITTANY BALLESTEDT | 3/16/11 | 11:33 A.M. ET

Government Computer News has a review of the Google Apps for Government suite that enables federal workers to collaborate online through a variety of tools. The ramped-up version of Google's popular free application suite caters exclusively to government users, is more secure than what the public uses and offers more tools to government agencies, *GCN* reports.

Read More: http://wiredworkplace.nextgov.com/2011/03/google_apps_for_government.php

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CYBERSECURITY REPORT

Updates on the battle to protect data and systems

▪ Cybersecurity and Public-Private Partnerships

BY JESSICA HERRERA-FLANIGAN | 3/15/11 | 5:30 P.M. ET

A coalition of information technology and civil liberties organizations released a joint white paper last week on improving cybersecurity through public-private partnerships. The report is an interesting synthesis of the priorities and concerns of a very broad coalition, and worth reviewing. Larry Clinton, the President and Chief Executive Officer of the Internet Security Alliance, played a central role in the study and took time to answer a few brief questions.

Read More: http://cybersecurityreport.nextgov.com/2011/03/qa_with_isa_ceo_larry_clinton_public-private_partnership.php

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HEALTH IT UPDATE

The latest developments in the e-health world

- **Bending Health IT's Learning Curve**

BY JOHN PULLEY | 3/16/11 | 2:53 P.M. ET

Can you teach an old doc new tricks? That's what hospitals are trying to figure out as they grapple with how to train physicians and other clinicians on new health IT systems.

Read More: http://healthitupdate.nextgov.com/2011/03/can_you_teach_an_old.php

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- **Despite Benefits, Hurdles Remain for EHR**

BY ROSS GIANFORTUNE | 3/16/11 | 12:18 P.M. ET

Even though health IT efforts are worthwhile despite the costs, two anecdotal newspaper stories illustrate the serious roadblocks to implementation.

Read More: http://healthitupdate.nextgov.com/2011/03/despite_benefits_hurdles_still_remain_for_ehr.php

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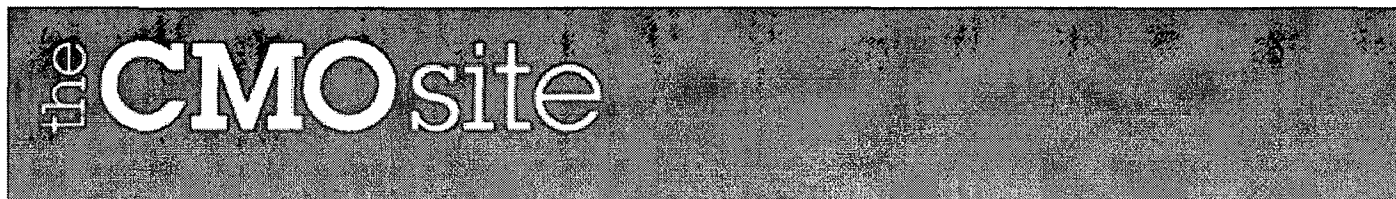
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From: TechWeb [techweb@omnichnlbase.com]
Sent: Thursday, March 17, 2011 5:32 AM
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Subject: Starbucks Card & Marketing Automation Customer Retention Webinar on The CMO Site

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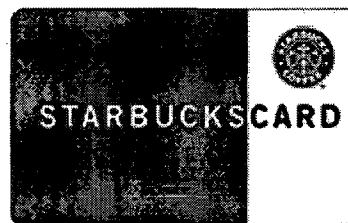
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To: Trapp, James
Subject: Out of Office: 18時SPEEDI単位量放出図形イメージの送付
Date: Thursday, March 17, 2011 5:45:16 AM

I am currently out of office.

For urgent matters, please contact Sam Miranda at samuel.miranda@nrc.gov.

Thank you,

Tony Nakanishi

AG/19

From: [GovExec.com newsletters](#)
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Date: Thursday, March 17, 2011 6:03:26 AM



Pay and Benefits Watch

THURSDAY, MARCH 17, 2011

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Hitting the Ceiling

By Kellie Lunney

The ongoing threat of government shutdown this year has sparked talk of furloughs and concern over federal pay. But there's another crisis looming that temporarily could affect employees' benefits -- the creep toward the debt ceiling.

When the federal government's spending outstrips its revenue, the Treasury can borrow money by selling bonds to the public; these bonds comprise the public debt of the United States. But when that debt increases toward the maximum allowed by current law, Congress either must reduce the debt or raise its ceiling. To avoid exceeding the ceiling, the Treasury secretary is authorized to temporarily suspend investment of amounts in the Civil Service Retirement and Disability Fund, and in the Thrift Savings Plan's government securities (G) fund, the most stable offering in TSP's portfolio of retirement investments. The G Fund is invested in interest-bearing Treasury securities -- bonds - that comprise the public debt. The Civil Service Retirement Fund finances benefit payments under the Civil Service Retirement System and the basic retirement annuity of the Federal Employees' Retirement System, and those investments are made up of securities also considered part of the public debt.

The government will hit the congressionally mandated debt limit of \$14.3 trillion sometime between April 15 and May 31, and so far Congress has not made much headway staving off that potential mess. House Speaker John Boehner, R-Ohio, has expressed resistance to raising the debt ceiling if more spending cuts don't materialize in the next iteration of the continuing resolution.

So what does this mean for feds? Not much, actually. Federal law (Sections 8348 and 8438 of U.S. Code Title 5) requires the Treasury secretary to refill the coffers of the G Fund and the CSRF once the issue of the debt ceiling is resolved, and to make up, in addition, for any interest lost on those investments during the suspension. This is what happened during the [1995-96 debt ceiling crisis](#).

"No one who has invested TSP contributions in the G Fund can suffer any reduction in assets or loss of interest income as a result of the actions taken by the secretary of the Treasury," stated a 2002 memo from the Congressional Research Service on federal employee retirement funds and the public debt limit.

In other words, you'll still get your money, even if Congress can't get it together to raise the debt

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AG/20

ceiling in the near future.

Bargaining Bill

Earlier this week, Sen. Sherrod Brown, D-Ohio, reintroduced a bill ([S. 572](#)) that would expand Veterans Affairs Department health care professionals' collective bargaining rights relating to compensation.

Current law prohibits VA health care professionals from negotiating with management on a range of compensation issues. VA health workers, for instance, cannot collectively bargain when management withholds overtime, weekend premium pay or wage survey data.

Brown's bill would give VA workers the right to bargain over some of those issues, but not allow them to negotiate on basic pay. He introduced similar legislation in 2010.

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China's coal-to-chemicals sector will flourishing in 2011

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ntures in the U.S. and China, as well as supply agreements. PetroChina Co. said last week it will pay US \$5.4 billion for a stake in Calgary-based I
n China.

romotion policies and the markets of the unconventional hydrocarbon and the exploration and production technologies in the field of CBM and shale
g unconventional gas suppliers, buyers, E&P and solution providers. The UHS 2011 will come along with the pace of the unconventional hydrocarb

公司Wood Mackenzie估计，美国潜在的页岩气资源达650万亿立方英尺。相比之下，据《BP统计评论》（BP Statistical Review）的数据，截至2009
由（PetroChina Co.）上周宣布出资54亿美元收购加拿大能源公司（Encana Corp., 总部设在加拿大卡尔加里）页岩气和深井天然气资产
页岩气开发事宜。同时中石油、中石化等国内石油天然气巨头也在国内积极进行页岩气资源的勘探和项目实验。

的市场。

主办的基础上，为了进一步打造中国非常规油气产业领域首屈一指的高质量交流平台，第二届中国非常规油气大会2011将进一步丰富交流形式，拓宽

UPCOMING EVENTS 即将召开的盛会

 The 7th Clean Coal Forum 2011
第七届洁净煤论坛2011

 The 2nd Hydrocarbons Summit 2011
第二届中国非常规油气大会2011

 7th Annual China Nuclear Energy Congress 2011
第七届中国核能国际大会2011

 China Vaccine Focus 2011
2011年中国疫苗聚焦峰会

 6th Annual China Luxury Summit 2011
第六届中国奢侈品峰会2011

 The 6th Annual Asia Gas Congress 2011
第六届亚洲天然气峰会2011

 The 4th China Industrial Real Estate Summit 2011
第四届中国产业地产高层峰会2011

 The 5th Annual Asia Mining Partnering Forum 2011
第五届亚洲矿业合作论坛2011

 The 5th Annual China Petrochemical Focus 2011
第五届中国石化产业聚焦2011

EVENT CALENDAR 日程安排

3月 March

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6月 June

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9月 September

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11月 November

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30	31					

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McKelvey, Harold

From: Collins, Elmo
Sent: Thursday, March 17, 2011 6:55 AM
To: Etheridge, Peggy
Subject: FW: BIO FOR ELMO E. COLLINS
Attachments: Collins, Elmo Bio. and Picture.doc

Attached as requested
Elmo

From: Owen, Lucy
Sent: Wednesday, March 16, 2011 2:54 PM
To: Etheridge, Peggy
Cc: Collins, Elmo
Subject: BIO FOR ELMO E. COLLINS

Hi Peggy – Attached is Mr. Collins bio and picture. Should you need additional information, please let me know.

Thank you.

Lucy Owen

Lucy A. Owen

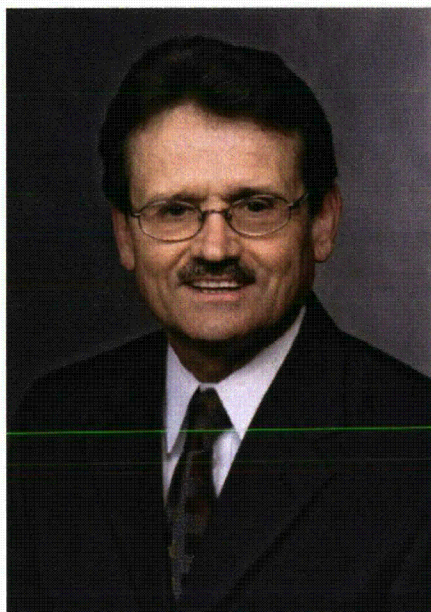
*Administrative Assistant to RIV Regional Administrator
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612 E. Lamar Blvd. Suite 400
Arlington, Texas 76011-4125
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Biography – Elmo E. Collins

Elmo E. Collins was assigned as the Regional Administrator for the Region IV Office in September 2007. NRC Region IV is one of four regional offices. NRC Region IV is responsible for the inspection and safety assessment of 14 nuclear power plant sites (21 reactors). Region IV covers 22 states, including Alaska and Hawaii, overseeing the inspection and licensing of medical, academic, and industrial users of radioactive materials. Sixteen of those states are Agreement States which implement the NRC's materials inspection and licensing programs. Region IV also performs licensing and evaluation of nuclear power plant control room operators. Mr. Collins, originally from Oklahoma, graduated from the U. S. Naval Academy at Annapolis, MD in 1976.

Mr. Collins has broad and extensive experience in the nuclear industry. He served for 6 years in the U. S. Navy as a nuclear trained submarine officer, serving on the USS Thomas A. Edison (SSBN 610). Mr. Collins completed his qualification to serve as engineering officer on nuclear powered submarines in May 1980. After leaving the Navy, Mr. Collins worked in the commercial nuclear industry as a startup engineer with General Electric from 1983 to 1987, receiving certification as a Senior Reactor Operator.

Mr. Collins joined NRC Region I in 1987 as a resident inspector at Oyster Creek, where he later became the Senior Resident Inspector. In 1991, Mr. Collins transferred to NRC Region IV as a Senior Project Engineer. In Region IV, he subsequently held positions as Inspection Team Leader, Senior Reactor Analyst, Reactor Projects Branch Chief, and Nuclear Materials Branch Chief. Mr. Collins was appointed to Senior Executive Service in May 2000 as the Deputy Director for the Division of Reactor Projects. In February 2003, Mr. Collins was assigned the position of Director, Division of Nuclear Materials Safety in Region IV. In July 2004, Mr. Collins was re-assigned to NRC Headquarters Office of Nuclear Materials Safety and Safeguards (NMSS) in Rockville, Md. as the Deputy Division Director for the licensing and inspection of the high-level radioactive waste repository at Yucca Mountain. In October 2006, Mr. Collins was assigned to the Office of Nuclear Reactor Regulation (NRR) as the Director, Division of Inspection and Region Support.

During his career, Mr. Collins has been involved in inspection and oversight of nuclear power plants, licensing and oversight of users of radioactive materials, and licensing of the high-level radioactive waste repository. In NRR, Mr. Collins was responsible for the operating reactor inspection and assessment, operator licensing, and operating experience programs. Mr. Collins

has participated with the International Atomic Energy Agency Teams evaluating the performance of nuclear regulatory programs and assessment of nuclear plant operational safety performance in other countries.

From: [Homeland Security NewsWire](#)
To: [Leeds, Eric](#)
Subject: U.S. nuclear plant worry | Libya update | Autonomous spy robot
Date: Friday, March 25, 2011 7:01:36 AM

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Insider Threat: Solutions & Technologies by Homeland Security NewsWire at GovSec



Homeland Security News Wire



Vol. 5, no. 70, Friday, 25 March 2011

In Today's Issue

Nuclear matters

NRC: Not all equipment failures at U.S. nuclear plants are reported

Companies that operate U.S. nuclear power plants are not reporting some equipment defects that could create safety risks, according to a new report; the Nuclear Regulatory Commission's (NRC) inspectors found at least twenty-four instances where possible equipment defects were identified but not reported to the agency from December 2009 through September 2010; the NRC inspector general also raised questions in the report about the agency's oversight, saying reporting guidelines for the nuclear industry are "contradictory and unclear"; unless the NRC takes steps to improve its reporting guidelines, "the margin of safety for operating reactors could be reduced" the report said

[Read more](#)

Libya update

NATO to take command over stalemated campaign

Agreement has been reached for NATO to take over command of the Libya campaign from the U.S. Africa Command; the question of command and control has been resolved, but the questions about strategy and direction of the operation have not; it is not easy to see how, short of a ground intervention by an outside force, the operation can escape the current stalemate

[Read more](#)

Disasters

Nuclear countries glean lessons from Japan's disaster

Japan's effort to contain the escalating nuclear disaster reveals a series of missteps, bad luck, and desperate improvisation; what also emerges is a country that has begun to question some of its oldest values: Japanese have long revered the country's bureaucratic competence, especially when it is contrasted with its political dysfunction; Japan has also proudly often chosen to go its own way and turn down outside assistance; other countries relying on nuclear power generation are trying to see whether the Japanese disaster holds lessons for them

[Read more](#)

Indian Point 50-mile evacuation plan unrealistic

Located only thirty-five miles north of New York City, the most populous area in the United States, is the Indian Point nuclear reactor; safety officials are questioning the wisdom of operating a plant so close to New York City; a fifty mile evacuation radius around the plant would affect nearly twenty million people and some say evacuating that many people on short notice is a "fantasy"; NRC is currently conducting a thorough safety review of U.S. nuclear plants and the Indian Point reactor is one of seventeen under scrutiny; New York Governor Andrew Cuomo recently called for the plant to be shut down

[Read more](#)

Predictive crime analysis

DigiSensory cameras predict crime before it happens

With DigiSensory Technologies' sophisticated cameras and sensor systems, law enforcement agencies and transportation departments across the United States are now able to proactively monitor and respond to crimes or accidents as they unfold; the company's Avista sensors process the images that its 3.2 megapixel high-resolution camera records in real time and can automatically detect when a crime is occurring; when it senses something it will alert law enforcement officials instantly; the sensors can also assist transportation departments in analyzing traffic patterns in real time; the system could allow officials to change one way streets, design real time traffic signals, and multiple speed limits to make traffic flow more smoothly

AG/23

[Read more](#)

Critical infrastructure

Businesses cannot defend against cyber attacks, expert says

In a recent testimony before Congress, a cyber security expert warned that the private sector in the United States has proven unable to defend the nation's critical cyber infrastructure from attack; businesses own 85 percent of critical infrastructure and they have not invested in the skills or technology to secure it from cyber attack leaving the electrical grid, financial services, and other key elements vulnerable; foreign intelligence agencies, organized gangs, and corporate spies have successfully infiltrated banks, multinational corporations, and even government websites and stolen sensitive data; cyber security experts urged for greater government regulation to secure U.S. networks

[Read more](#)

Biolabs

Controversy of Kansas biosecurity lab continues

KSU attracted the \$650 million National Bio and Agro-Defense Facility for making vaccines and anti-virals to combat the world's most dangerous animal diseases, beating out the competition during a multi-year screening process; in addition, KSU is planning a 26 April open house for a brand-new "innovation campus" west of Kansas City that will provide graduate level and professional science master's degree programs (targeted versions of traditional academic programs) as well as industry training in animal health, food safety, and bio-security for more than 120 companies located in the "Kansas City animal health corridor"; critics say that building such a lab in Kansas -- one of the largest livestock producing states, and a state which lies at the nation's transportation crossroads and in the middle of Tornado Alley -- is not such a good idea

[Read more](#)



Cybersecurity

Android and Windows 7 phone confound hackers in competition

Android smartphones and the Windows 7 phone foiled hackers at the recent Pwn2Own hacking competition, while the Apple iPhone and Blackberry were successfully broken into; the results do not necessarily mean that Android and Windows 7 phones are more secure; several factors determine the relative protection a device has against hackers including the security of the software itself and the amount of research that has already been conducted on the device's weakness; observers were surprised to see the Android repel attacks, but were not shocked when the iPhone was hacked

[Read more](#)

Surveillance

Lockheed developing autonomous and covert rover

A surveillance robot aims to operate around humans without being detected by them; the machine uses a laser scanner to build a 3D computer model of its surroundings and uses a set of acoustic sensors to distinguish the proximity and direction of footsteps

[Read more](#)

Smart grid

Alstom acquires CA company, seeks to enter U.S. smart grid market

French electrical grid manufacturer Alstom recently acquired Utility Integration Solutions, Inc. (UISOL) in its efforts to expand its smart grid control room capabilities and enter the U.S. market; UISOL specializes in demand response management systems, which are critical to the operation of smart grids; analysts believe that this could put Alstom in position to become an integrated systems provider for smart grids in the United States on par with ABB, Siemens, and General Electric

[Read more](#)

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From: Andy Chan (A Timeless Tailor)
To: Leeds, Eric
Subject: A Timeless Tailor - USA Spring Tour April 2011
Date: Thursday, March 17, 2011 7:02:43 AM

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如閣下未能讀電郵,請按 處。

Dear Mr. Eric Leeds

A Timeless Tailor - USA Spring Tour Apr 2011



AB/24

Warmest regards
Andy Chan
Managing Director
A Timeless Tailor -
web: <http://www.atimeless.com>
email: atimeless@atimeless.com
tel: (852) 2366 6926
fax: (852) 2621 3939

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如 選 不再收取我們公 發出 電子郵件,請按下這個連結。 

From: [Holian, Brian](#)
To: [Ruland, William](#)
Subject: RST for 4/1 and 4/2
Date: Thursday, March 17, 2011 7:03:01 AM

Bill...take a few days and look at your "social calendar"...

Just wondering if you'd be interested in swapping your Swing Shift to my Day Shift on Sat and Sun (4/1 and 4/2) – And I'd take your swing shift those two days....

Sat is the more important one as of now I have a church retreat Friday night thru daytime on that Saturday. I can get out of it....so no big deal.

- B

AG/25

From: [Federal Computer Week and GCN](#)
To: [Virgilio, Martin](#)
Subject: How Government Can Achieve Sustainable Cost Savings
Date: Thursday, March 17, 2011 7:09:46 AM

Dear Martin,

Strategies To Cut Costs And Improve Performance

The International Monetary Fund (IMF) estimates the annual federal deficit could reach \$1 trillion by 2015. By adopting commercial best practices, the federal government can achieve sustainable cost savings and reach high levels of operational efficiency. [Read this paper](#) to learn about the IBM 7-point strategy and unmatched portfolio of offerings that can help federal agencies stabilize a fiscal imbalance. [Click here to learn more](#)

This Federal Computer Week and GCN complimentary White Paper is sponsored by IBM

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This message has been sent to: martin.virgilio@nrc.gov

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Beasley, Benjamin

From: Beasley, Benjamin
Sent: Thursday, March 17, 2011 7:16 AM
To: Coyne, Kevin
Subject: Weekly with OEGIB

Do you want to have the weekly meeting (11:30 today)? I do not have anything I need to discuss.

Ben

From: [Homeland Security NewsWire](#)
To: [Leeds, Eric](#)
Subject: UAVs over Mexico | SBInet's successor questioned | Privacy-protecting undies
Date: Thursday, March 17, 2011 7:16:30 AM

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ISC West 2011 International Security Conference & Exposition, April 5-8, Las Veg



Homeland Security News Wire



Vol. 5, no. 63, Thursday, 17 March 2011

In Today's Issue

Mexico war

U.S. UAVs track drug gangs in Mexico

The war in Mexico -- between the drug cartels and the government, and among the drug cartels themselves -- has been increasingly spilling across the border into the United States; some cartels now maintain outposts in the Arizona desert; to gather more information about the cartels, and to help the Mexican authorities in their war against them, the United States has been flying unarmed surveillance UAVs over Mexico; the flights are made in coordination with and at the request of the Mexican government; the Mexican authorities also choose the target of drone surveillance; drones had gathered intelligence that led to the arrest in Mexico of several suspects in connection with the murder of a U.S. immigration agent, Jaime Zapata

[Read more](#)

Aviation security

TSA retests body scanners amidst radiation exposure concerns

The Transportation Security Administration (TSA) recently announced that it was retesting all of its full-body scanners over concerns that they were emitting high levels of radiation; maintenance records have shown that some scanners emitted radiation levels ten times higher than expected; TSA says that these increased levels were simply the result of a math mistake and that the machines do not pose a health risk; one type of body scanner in use relies on backscatter X-rays which produce very low levels of ionizing radiation; experts worry about the long-term effects of repeated exposure at low levels

[Read more](#)

Battle over private airport security screeners rages on

Republican lawmakers launched a fresh set of attacks against the Transportation Security Administration (TSA) in the continuing dispute over the private security screener program; Representative John Mica accused the TSA of inflating cost estimates of the private security screener program in an attempt to end it; the charges come after a new Government Accountability Office (GAO) report was released that found private security screeners would cost just 3 percent more; in 2007 TSA published a study that found using private screeners would cost 17 percent more

[Read more](#)

Border security

Auditor faults SBInet's successor

A federal auditor has found that DHS has not provided evidence that their plan to integrate surveillance technologies across the nation's southern border will be more practical and cost-efficient than the failed \$1.5 billion virtual fence the project is supposed to replace; GAO as well as security and technology experts, say the substitute plan closely resembles the original project that wasted hundreds of millions of dollars and years of work on tools that malfunctioned in the severe heat

[Read more](#)

Disasters

Shock absorbers making buildings earthquake-proof

An upstate New York manufacturer has developed dampers, or shock absorbers, which increase the earthquake resistance of a building by threefold; the patented dampers are based on technology first developed by the military to protect U.S. missile silos against Russian attacks during the cold war

[Read more](#)

Minnesota braces for spring floods

AG/28

As dense snow packs in Minnesota begin to melt, officials are preparing for what may be their worst spring flooding yet; with record snow falls and heavy rains expected, weather officials are forecasting that floods are on their way; last September's heavy rains saturated the soil with water which will exacerbate spring floods this year; officials are preparing the state for floods and St. Paul city officials have sent letters to all residents warning that they should find alternative places to stay and keep their vehicles in safe areas if they are forced to evacuate as water levels rise

[Read more](#)

China syndrome

China overwhelming U.S. with counterfeit goods

U.S. companies are losing hundreds of millions of dollars a year in sales from products that are counterfeited overseas and shipped to America; since most fake products are never seized by authorities, the federal government cannot get an accurate measurement of the economic loss; according to CBP, these fake goods "threaten America's economic vitality and national security, and the American people's health and safety"

[Read more](#)

Law enforcement technology

NYPD's combat vessel will thwart Mumbai-like attacks

To prevent a Mumbai-like attack in New York, the NYPD will be getting a high-speed combat vessel; the 71-foot craft, which can hit speeds of 40 knots and will be able to carry up to thirty police officers fully armed with heavy weapons; the high-speed boat will be outfitted with radiation detection equipment and infrared cameras, as well as a satellite communication facilities

[Read more](#)



Biometrics

Biometric ATMs appearing in Poland, U.S. lags far behind

More banks around the world are installing biometric ATMs that use finger vein scanning technology to authenticate a customer's identity before they can withdraw cash; unlike current fingerprint scanners, the finger vein scanner uses infrared light to analyze the micro veins beneath the surface of the finger; banks around the world including Japan, Mexico, and Africa have begun installing these new ATMs, but they have yet to appear in the United States; critics worry that the ATMs are too invasive and a study last year found that 50 percent of Europeans would not use them; banks in the United States lack the financial incentive to install these devices

[Read more](#)

Privacy protection

Dignity preserving undies under development

New undergarments aim to protect air travelers' privacy and dignity; the underwear is covered with a special paint made from a mixture of barium sulphate, aluminum, ground glass, and other materials that work to reflect and scatter X-rays; the undergarments block out passengers' privates, while still allowing operators to see dangerous objects such as guns, knives, and explosives

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Dean, Bill

From: HRMSBulletin.Resource@nrc.gov
Sent: Thursday, March 17, 2011 7:26 AM
To: Dean, Bill
Subject: Payroll Reminder

Your earnings and leave statement (ELS) is available on Employee Express (EEX) as of close of business Thursday March 17, 2011. NRC's Official pay date is Tuesday March 22, 2011 and your direct deposit will be available by this date. To access EEX, click here:

<https://www.employeeexpress.gov/>

Questions can be directed to the Department of Interior Payroll Operations Help Desk at 1-888-367-1622.

Reminder: All employees are responsible for reviewing their ELS for accuracy of data.

From: West, Stephanie
To: Sydnor, Russell
Cc: Richards, Stuart; Lorette, Phillip; Rini, Brett; Case, Michael
Subject: RE: [FYI] UMD Cybersecurity Conference
Date: Thursday, March 17, 2011 7:26:18 AM

Russ,

Is there anything that I can do to assist on this, or has the matter been resolved?

Thank you,
Stephanie West

From: Case, Michael
Sent: Monday, March 14, 2011 8:14 AM
To: Sydnor, Russell
Cc: Richards, Stuart; West, Stephanie; Lorette, Phillip; Rini, Brett
Subject: RE: [FYI] UMD Cybersecurity Conference

We'll have to figure out a way to pay. I don't think you can do conference fees on local travel. I would talk to Teresa to see what the best way to get it done (maybe credit card). Otherwise, if we have to call it training and do it that way, that would be fine.

Steph/Phil, which one of you are taking over training from Brett?

From: Sydnor, Russell
Sent: Friday, March 11, 2011 7:57 AM
To: Case, Michael
Cc: Richards, Stuart
Subject: FW: [FYI] UMD Cybersecurity Conference

Mike, there is a major commercial nuclear power cyber security conference at UMD on May 4 & 5. NSIR is heavily involved, I believe Wiggins is giving a key note. This is not in the external training list as we were not aware of it at that point. Since it is more of a working conference we could treat it as travel. The conference fee is \$650, but there would be almost no travel costs as it is being held at UMD.

I would like to be able to send 1 or 2 people.

Russell Sydnor
Branch Chief
NRC/RES/DE/DICB
301-251-7405
Russell.Sydnor@nrc.gov

From: Siu, Nathan
Sent: Thursday, March 03, 2011 3:26 PM
To: Sydnor, Russell; Birla, Sushil
Subject: [FYI] UMD Cybersecurity Conference

AG/30

Sorry if you're already patched in...

http://www.enme.umd.edu/news/news_story.php?id=5514

Dean, Bill

From: McNamara, Nancy
Sent: Thursday, March 17, 2011 7:29 AM
To: Barkley, Richard; Dean, Bill
Cc: Tiff, Doug
Subject: RE: I'll Have DRM Load This on The Projection System if You are Okay With it

Yes Rich, we passed it along to the management team and OPA last night. Here is the link:
<http://www.capitaltonight.com/2011/03/cuomos-concern-over-indian-point-renewed/>

And Yes, OPA and SLOs we were answering to it all evening.

Thanks for having our back and keeping an eye open on information that is out there.

From: Barkley, Richard
Sent: Wednesday, March 16, 2011 7:00 PM
To: Dean, Bill
Cc: McNamara, Nancy
Subject: RE: I'll Have DRM Load This on The Projection System if You are Okay With it

You did well – I asked Keith Heater if he was able to follow you, and he said he could – That is what we were shooting for.

Watched the ABC news tonight – They mentioned that Governor Andrew Cuomo has called for an immediate review of the seismic adequacy of Indian Point.

I can't find any info of that on the Governor's website – I hope Nancy heard about this and fed it to you. It may be something very hot off the press.

From: Dean, Bill
Sent: Wednesday, March 16, 2011 6:33 PM
To: Barkley, Richard
Subject: RE: I'll Have DRM Load This on The Projection System if You are Okay With it

Thanks for doing this. It helped I think.

Bill

From: Barkley, Richard
Sent: Wednesday, March 16, 2011 1:29 PM
To: Dean, Bill
Subject: I'll Have DRM Load This on The Projection System if You are Okay With it
Importance: High

From: HRMSBulletin.Resource@nrc.gov
To: [Grobe, Jack](#)
Subject: Payroll Reminder
Date: Thursday, March 17, 2011 7:34:07 AM

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<https://www.employeeexpress.gov/>

Questions can be directed to the Department of Interior Payroll Operations Help Desk at 1-888-367-1622.

Reminder: All employees are responsible for reviewing their ELS for accuracy of data.

AG/32

From: HRMSBulletin.Resource@nrc.gov
To: [Lubinski, John](#)
Subject: Payroll Reminder
Date: Thursday, March 17, 2011 7:36:50 AM

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Questions can be directed to the Department of Interior Payroll Operations Help Desk at 1-888-367-1622.

Reminder: All employees are responsible for reviewing their ELS for accuracy of data.

AG/33

From: Wood, Jeffery
To: Coyne, Kevin
Subject: RE: SAPHIRE 8 request - Callaway Plant
Date: Thursday, March 17, 2011 7:40:19 AM

Thanks, Kevin.

From: Coyne, Kevin
Sent: Wednesday, March 16, 2011 6:39 PM
To: Wood, Jeffery
Cc: Kuritzky, Alan
Subject: RE: SAPHIRE 8 request - Callaway Plant

Jeff -

I approve the request for SAPHIRE 8.

Kevin

From: Wood, Jeffery
Sent: Wednesday, March 16, 2011 4:13 PM
To: Coyne, Kevin
Cc: Kuritzky, Alan
Subject: RE: SAPHIRE 8 request - Callaway Plant

Kevin,
The poc verified that their visas are current.

-Jeff

From: Coyne, Kevin
Sent: Wednesday, March 16, 2011 1:38 PM
To: Wood, Jeffery
Cc: Kuritzky, Alan
Subject: RE: SAPHIRE 8 request - Callaway Plant

Jeff -

We had gone through this a while ago, and I think some of the Visa information for two of the Callaway Chinese citizens may need to be updated (see attached email). Can you verify with the licensee point of contact their new visa dates expiration dates?

Thanks!

From: Wood, Jeffery
Sent: Wednesday, March 16, 2011 8:37 AM
To: Coyne, Kevin
Subject: SAPHIRE 8 request - Callaway Plant

Kevin,

AmerenUE Callaway Plant has requested a copy of SAPHIRE Version 8 for reviewing the

AG/34

Callaway SPAR model. AmerenUE has previously provided a non-disclosure agreement (NDA) in November 2009 for distribution of SAPHIRE Version 7. The point of contact confirmed that the contact information on the NDA is still valid. The acceptance of the NDA conditions has been signed by a representative from the company who has indicated that he is a US citizen. The NDA indicates that the listed code users includes individuals with US citizenship, two individuals with China citizenship and one U.S. permanent resident.

With your approval, I will request that INL distribute SAPHIRE version 8 to AmerenUE Callaway Plant.

Thanks
Jeff

From: LIA07 Hoc
To: Cohen, Shari
Cc: Schwarz, Sherry; Leeds, Eric
Subject: RE: Updates to the "Go Books" with the latest information from the Ops Center
Date: Thursday, March 17, 2011 7:46:13 AM

Excellent! Will do.

Thank you,

-Jim

Jim Anderson
Office of Nuclear Security and Incident Response
US Nuclear Regulatory Commission
james.anderson@nrc.gov
LIA07.HOC@nrc.gov (Operations Center)

From: Cohen, Shari
Sent: Thursday, March 17, 2011 7:43 AM
To: LIA07 Hoc
Cc: Schwarz, Sherry; Leeds, Eric
Subject: FW: Updates to the "Go Books" with the latest information from the Ops Center

Request on behalf of Mr. Eric Leeds:

Please add: Shari Cohen and Sherry Schwarz to your Go Books distribution – we are Eric's administrative support staff who will be making sure these materials are being updated as they come in. Please call if you have questions (x 1270).

Thank you very much!

Shari Cohen, Contract Secretary
Office of Nuclear Reactor Regulation, USNRC
Room – O-13H18 / Mail Stop - O13H16M
Phone – 301-415-1270
Fax - 301 - 415-8333
Email - shari.cohen@nrc.gov

From: Leeds, Eric
Sent: Wednesday, March 16, 2011 6:02 PM
To: Schwarz, Sherry; Cohen, Shari
Subject: FW: Updates to the "Go Books" with the latest information from the Ops Center

Let's discuss first thing in the am. Thanks!

Eric J. Leeds, Director
Office of Nuclear Reactor Regulation
U.S. Nuclear Regulatory Commission

AG/35

301-415-1270

From: LIA07 Hoc

Sent: Wednesday, March 16, 2011 2:37 PM

To: Borchardt, Bill; Virgilio, Martin; Weber, Michael; Jaczko, Gregory; Pace, Patti; Speiser, Herald; Gibbs, Catina; Leeds, Eric

Subject: Updates to the "Go Books" with the latest information from the Ops Center

Please find attached updated information for the "Go Books" provided earlier today.

The updates include:

- The 1400, 3/16/11 Status Update
- The 1400, 3/16/11 Talking Points Two-Pager
- The latest ET Chronology
- The latest NRC Press Release (11-050)
- The latest NRC OPA Talking Points

Please let me know if you have any questions or concerns.

Jim Anderson

Office of Nuclear Security and Incident Response

US Nuclear Regulatory Commission

james.anderson@nrc.gov

LIA07.HOC@nrc.gov (Operations Center)

From: Cool, Donald
To: Lubinski, John; Reis, Terrence; Holahan, Patricia; Holahan, Vincent; Milligan, Patricia; Sullivan, Randy; Tappert, John; Lui, Christiana; Gibson, Kathy; Coe, Doug
Subject: RE: PMT Director Deputy - Rev 1
Date: Thursday, March 17, 2011 7:46:17 AM

Ok for me

From: Lubinski, John
Sent: Wednesday, March 16, 2011 4:05 PM
To: Cool, Donald; Reis, Terrence; Holahan, Patricia; Holahan, Vincent; Milligan, Patricia; Sullivan, Randy; Tappert, John; Lui, Christiana; Gibson, Kathy; Coe, Doug
Subject: PMT Director Deputy - Rev 1

Thanks for the quick responses. I have made a revision to account for some conflicts that people have identified. These are included in **bold**.

Please let me know by noon tomorrow if ok. I feel very comfortable with the first 4 days so if a problem let me know asap.

AG/36

Owen, Lucy

From: Clark, Jeff
Sent: Thursday, March 17, 2011 7:53 AM
To: Collins, Elmo; Dricks, Victor; Uselding, Lara
Cc: Owen, Lucy; Tannenbaum, Anita
Subject: FYI: Directions and Info for Omaha Hilton Garden Inn (EOC Mtg)

Folks,

The Fort Calhoun EOC public meeting is scheduled for 6:00 PM on April 6, at the Hilton Garden Inn in downtown Omaha. The Hotel is at 1005 Dodge Street (corner of 10th and Dodge). This is a very short drive from the airport (Eppley Field). From the rental car garage at the airport, turn **Left** onto **Abbot Dr.** Take Abbot to 10th Street (about 3 miles) and turn **Left**. Go about half a mile on 10th to the corner of 10th and Dodge. Note: the hotel has a parking garage (\$9/nt).

Alternatively, if you only plan to arrive the afternoon of the 6th and return on the 7th, a taxi would be the easiest.

Jeff Clark, P.E.

BC-PBE (ANO/FCS/W3)

RIV/DRP

(817)860-8147

Jeff.Clark@nrc.gov

From: HRMSBulletin.Resource@nrc.gov
To: [Ruland, William](#)
Subject: Payroll Reminder
Date: Thursday, March 17, 2011 7:53:12 AM

Your earnings and leave statement (ELS) is available on Employee Express (EEX) as of close of business Thursday March 17, 2011. NRC's Official pay date is Tuesday March 22, 2011 and your direct deposit will be available by this date. To access EEX, click here:

<https://www.employeeexpress.gov/>

Questions can be directed to the Department of Interior Payroll Operations Help Desk at 1-888-367-1622.

Reminder: All employees are responsible for reviewing their ELS for accuracy of data.

AG/38

From: [Dennig, Robert](#)
To: [Bettle, Jerome](#)
Cc: [Ruland, William](#)
Subject: RE: A. Gundersen Question Reply letter
Date: Thursday, March 17, 2011 8:01:34 AM

Can cc RIC coordinators. Your stuff looks great. Go final when you have McKirgan's input. Please see if ADAMS has the address of Mr. Gundersen's business, and use that for the response. Thanks.

From: Bettle, Jerome
Sent: Wednesday, March 16, 2011 6:20 PM
To: Dennig, Robert
Subject: A. Gundersen Question Reply letter

Bob,

Attached is what I have so far. Suggestions/edits are welcome? I am expecting some input from McKirgan and Klein tomorrow.

A suggestion was made to me that perhaps these questions/responses should be forwarded to whomever is collecting the Q/A for the RIC. Thoughts?

Jerome Bettle
Reactor Systems Engineer
NRR/ADES/DSS/SCVB
301-415-1314
O-10G5
Mail Stop O-10A1

AG/39

From: [Newswatch](#)
To: [Virgilio, Martin](#)
Subject: When Employee Bloggers Attack: Responding to Negative Employee Comments on the Web March 30, a Lorman Audio Conference
Date: Thursday, March 17, 2011 8:08:42 AM

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Wednesday, March 30, 2011

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AG/40

tips for anyone looking to develop a policy that regulates employee online conduct.

AGENDA

Types of Online Media Social Networking Tools and Resources

Laws Impacting Employee Online Behavior and Its Effects in the Workplace

- National Labor Relations Act
- State Off-Duty Conduct Statutes
- Whistleblower Statutes
- Anti-Discrimination and Harassment Statutes

How Should an Employer Respond?

- Discipline or Terminate Employee
- Include and Enforce Confidentiality and Non-Disparagement Provisions in Employment Contracts and in Employee Policies and Procedures Handbooks
- Litigation Strategy to Protect Trade Secrets
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Thérèse P. Miller, Shook, Hardy & Bacon L.L.P.
Jennifer K. Oldvader, Shook, Hardy & Bacon L.L.P.

William C. Martucci, Esq.

- Partner in the Washington, D.C., office of Shook, Hardy & Bacon, L.L.P.
- Practice emphasizes all aspects of national employment litigation and policy matters, with particular focus on national class action litigation (employment discrimination, wage and hour, and litigation with the EEOC)
- Chambers USA America's Leading Business Lawyers notes: "Bill Martucci is worth having on any dream team for employment litigation and policy issues"
- Featured in the National Law Journal
- Listed in Chambers USA and The Best Lawyers in America for national employment litigation, and cited as one of the few American practitioners in The International Who's Who of Management Labour & Employment Lawyers and in The Legal Media Group Guide to the World's Leading Labour and Employment Lawyers
- Named in Lawdragon and Human Resource Executive as one of America's Most Powerful Employment Lawyers
- Member of the Bar Association of the District of Columbia, New York State Bar Association, Kansas Bar Association, and Missouri Bar
- Executive education, Harvard Business School
- LL.M. degree, Georgetown University Law Center
- J.D. degree, Leflar Law Center, University of Arkansas
- A.B. degree, Rutgers College
- Can be contacted at wmartucci@shb.com or 816-

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Thérèse P. Miller, Esq.

- Of counsel with Shook, Hardy & Bacon L.L.P., in the San Francisco office
- Technology and systems analyst by training before obtaining law degree making her the perfect liaison between information technology personnel and corporate decision makers
- Advises on electronic data management and information law relative to electronic discovery, data security and privacy rights, records management and legal technology
- Trained teams on document review and fact investigation using electronic review tools and other forms of data technology
- Focuses on matters concerning the Internet and computers, including addressing disputes involving domain names, Internet service providers, websites and file sharing
- Particular experience advising on security and management risks associated with Web 2.0 technologies and cloud computing
- Previously worked as webmaster for CITGO Petroleum Corporation and the University of Tulsa
- Committed to promoting diversity and mentoring initiatives, received the Shook Hardy & Bacon Mosaic Award for Diversity in 2005
- Member of The Missouri Bar and the Kansas Bar Association
- J.D. degree, The University of Tulsa College of Law; B.S.B.A. degree, The University of Tulsa, most outstanding management information systems graduate
- Can be contacted at tpmiller@shb.com or 415-544-1900

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Jennifer K. Oldvader

- Associate with the Kansas City, Missouri, law firm of Shook, Hardy & Bacon, L.L.P.
- Litigation practice focuses exclusively on representing corporate employers on a national scale, both in federal and state courts, as well as before administrative agencies
- Extensive experience with claims in the areas of discrimination and harassment, wage and hour, and retaliation
- Guides clients through the administrative charge process, litigates with the EEOC and advises clients on employment-related counseling matters, including providing guidance on drafting employment policies and in dealing with personnel matters
- B.A. degree, University of Missouri-Columbia
- Master's degree, University of California, Berkeley, and spent two years teaching history and Latin
- J.D. degree, University of Missouri School of Law
- Can be contacted at 816-474-6550 or joldvader@shb.com

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From: Lorette, Phillip
To: Case, Michael
Subject: RE: Brian's 8:45
Date: Thursday, March 17, 2011 8:10:05 AM

Tom Koshy will cover.. Want me to cancel the 8:15 with the branch chiefs?

-----Original Message-----

From: Case, Michael
Sent: Thursday, March 17, 2011 8:08 AM
To: Lorette, Phillip
Cc: Sydnor, Russell
Subject: Brian's 8:45

Hi Phil. I'm running behind. Can you get Russ or another BC to cover the 8:45?
Sent from Blackberry
Michael Case.

AG/41

From: [Chan, Deborah](#)
To: [Richards, Stuart](#); [Case, Michael](#); [Coe, Doug](#); [Coyne, Kevin](#)
Subject: A couple of changes in the spreadsheets...
Date: Thursday, March 17, 2011 9:53:59 AM

Good morning,

I just found a couple of folks that weren't moved to new orgs., so please disregard them in your spreadsheets. There may be others that I didn't catch also (unfortunately), so please advise if you see other oversights.

Mike/Stu – K. Lam should now be in PMDA and will receive her mid-year there.
Doug/Kevin – Sibel Goldfeiz should now be in PMDA (and does not need a mid-year from DRA).

Thanks,
Debbie

AG/LV

From: [OPA Resource](#)

To: [Ash, Darren](#); [Barkley, Richard](#); [Batkin, Joshua](#); [Bell, Hubert](#); [Belmore, Nancy](#); [Bergman, Thomas](#); [Bollwerk, Paul](#); [Bonaccorso, Amy](#); [Borchardt, Bill](#); [Bozin, Sunny](#); [Brenner, Eliot](#); [Brock, Terry](#); [Brown, Boris](#); [Bubar, Patrice](#); [Burnell, Scott](#); [Burns, Stephen](#); [Carpenter, Cynthia](#); [Chandraithil, Prema](#); [Clark, Theresa](#); [Collins, Elmo](#); [Courret, Ivonne](#); [Crawford, Carrie](#); [Cutler, Iris](#); [Dacus, Eugene](#); [Dapas, Marc](#); [Davis, Roger](#); [Dean, Bill](#); [Decker, David](#); [Dricks, Victor](#); [Droggitis, Spiros](#); [Flory, Shirley](#); [Franovich, Mike](#); [Gibbs, Catina](#); [Haney, Catherine](#); [Hannah, Roger](#); [Harbuck, Craig](#); [Harrington, Holly](#); [Hasan, Nasreen](#); [Hayden, Elizabeth](#); [Holahan, Gary](#); [Holahan, Patricia](#); [Hollan, Brian](#); [Jacobssen, Patricia](#); [Jaczeko, Gregory](#); [Jasinski, Robert](#); [Jenkins, Verlyn](#); [Johnson, Michael](#); [Jones, Andrea](#); [Kock, Andrea](#); [Kotzalas, Margie](#); [Ledford, Joey](#); [Lee, Samson](#); [Leeds, Eric](#); [Lepre, Janet](#); [Lew, David](#); [Lewis, Antoinette](#); [Loyd, Susan](#); [Magwood, William](#); [McCrary, Cheryl](#); [McGrady-Finneran, Patricia](#); [McIntyre, David](#); [Mensah, Tanya](#); [Mitlyng, Viktoria](#); [Monninger, John](#); [Montes, David](#); [Nieh, Ho](#); [Ordaz, Vonna](#); [Ostendorff, William](#); [Owen, Lucy](#); [Powell, Amy](#); [Quesenberry, Jeannette](#); [Reddick, Darani](#); [Regan, Christopher](#); [Reyes, Luis](#); [Riddick, Nicole](#); [RidsSecyMailCenter Resource](#); [Riley \(OCA\), Timothy](#); [Rohrer, Shirley](#); [Samuel, Olive](#); [Satorius, Mark](#); [Schaaf, Robert](#); [Schmidt, Rebecca](#); [Scott, Catherine](#); [Screnci, Diane](#); [Shaffer, Vered](#); [Shane, Raeann](#); [Sharkey, Jeffrey](#); [Sheehan, Neil](#); [Sheron, Brian](#); [Siurano-Perez, Osiris](#); [Steger \(Tucci\), Christine](#); [Svinicki, Kristine](#); [Tabatabai, Omid](#); [Tannenbaum, Anita](#); [Taylor, Renee](#); [Temp, WDM](#); [Thomas, Ann](#); [Uhle, Jennifer](#); [Uselding, Lara](#); [Vietti-Cook, Annette](#); [Virgilio, Martin](#); [Virgilio, Rosetta](#); [Walker-Smith, Antoinette](#); [Weaver, Doug](#); [Weber, Michael](#); [Weil, Jenny](#); [Werner, Greg](#); [Wiggins, Jim](#); [Williams, Evelyn](#); [Zimmerman, Roy](#); [Zorn, Jason](#)

Subject: Press Release: NRC Cancels Crystal River Plant Restart Meeting

Date: Thursday, March 17, 2011 9:56:54 AM

Attachments: [11-009.ii.docx](#)

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AG/43



NRC NEWS

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No. II-11-009

March 17, 2011

CONTACT: Roger Hannah (404) 997-4417
Joey Ledford (404) 997-4416

E-mail: OPA2@nrc.gov

NRC CANCELS CRYSTAL RIVER PLANT RESTART MEETING

The Nuclear Regulatory Commission staff has cancelled a meeting to discuss the restart of the Crystal River plant after indications of a new separation or gap in the concrete containment.

The meeting was scheduled to be held at 1 p.m. on Tuesday, March 22 near the plant, which is operated by Progress Energy on the west coast of Florida about 80 miles north of Tampa. A similar meeting will be scheduled by the NRC in the area before the plant restarts.

Progress Energy has reported that there are indications of additional separation or gap resulting from the repair work on the original containment wall. NRC inspectors will closely follow Progress Energy's analyses as well as any planned repairs.

The Crystal River plant shut down in the fall of 2009 for a planned refueling outage that included replacement of the steam generators. To move the large steam generators into the containment building, workers removed concrete to create the necessary opening. During that work, the plant staff discovered a separation or gap in the concrete containment wall. The Crystal River plant has been shut down since then while Progress Energy investigated the cause of the gap and repaired the concrete containment.

###

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From: Borchardt, Bill
To: Leeds, Eric; Haney, Catherine; Sheron, Brian; Johnson, Michael
Cc: Weber, Michael; Schmidt, Rebecca; Batkin, Joshua; HOO Hoc
Date: Thursday, March 17, 2011 9:44:14 AM

17:26
Senate EPW staff has requested a briefing Fri @9:30 (location TBD). I believe that Pete Lyons will be representing DOE. I am planning to represent NRC. I invite any of the 4 addressees of this email (the 4 new "Communicators") to come along to get a sense of what the hill is interested in, etc. It is totally your call. I plan to be in the ops center at 7am to get a last minute update and then take metro (7:45) downtown.

Please let me know whether you plan to attend or not.

Bill

AG/44

From: Case, Michael
To: Graves, Herman
Cc: Hogan, Rosemary; Richards, Stuart
Subject: RE: Concrete in Paris- OECD/CCNI Workshop
Date: Thursday, March 17, 2011 9:51:00 AM

I think we tried our best on the Mita angle and Brian wasn't buying.

From: Graves, Herman
Sent: Wednesday, March 16, 2011 5:38 PM
To: Case, Michael
Cc: Hogan, Rosemary; Richards, Stuart
Subject: FW: Concrete in Paris- OECD/CCNI Workshop

Mike,

Rosemary asked that I provide additional justification for Mita and Lili for the attached foreign travel to France to participate in the OECD/CSNI Workshop on "Post-tensioning Methods for Containment Buildings: greased or cement grouted tendons, Monitoring, Testing and analysis," April 20-21, 2011.

The justification sent to front office is attached for your review. In addition the final workshop announcement is attached.

I have been tasked to lead the workshop discussion on the "monitoring and testing" as well as to help draft and edit the final workshop report. Lili Akin (Sandia) will present results of the finite element analysis being done at Sandia in the "numerical simulation" portion of the workshop.

Mita will eventually become program manager for this activity, thus the thought was to have her attend the workshop to get to know others working in this area and to hear firsthand what the issues are [knowledge transfer]. Mita has done an outstanding job in working on the updates of regulatory guides 1.107, "Qualification for Cement Grout," [RG 1.107 will be published as final RG revision April 2011] and RG 1.90, "ISI for Prestressed Concrete Containments," [RG 1.90 will be issued for draft April 2011]. Since I have been tasked with working on the OECD workshop final report Mita could contribute to this task as well.

In order to meet the 30 day metric travel documents have to be completed by Friday, March 18.

Any feedback will be appreciated.

<<Herman>>

<<301.251.7625>>

mail to: Herman.Graves@nrc.gov

From: Hogan, Rosemary
Sent: Friday, March 11, 2011 5:52 PM
To: Graves, Herman
Subject: FW: Concrete in Paris

AG/45

Can you provide additional justification for Mita or maybe for Lili too?

From: Richards, Stuart
Sent: Friday, March 11, 2011 5:36 PM
To: Hogan, Rosemary
Cc: Case, Michael
Subject: Concrete in Paris

Rosemary

Brian is not convinced that we need to send Herman, Mita, and Lili Akin to Paris in April on concrete. We discussed the knowledge transfer aspect, but we need to discuss further.

Please call Mike on this one.

Thanks
Stu

From: Federal Computer Week and GCN Magazine
To: Case, Michael
Subject: Register Today: How Agencies Can Improve Citizen Benefit Services
Date: Thursday, March 17, 2011 10:01:21 AM

FCW



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AG/46

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From: Karen DiMartino
To: Virgilio, Martin
Subject: Early bird seats available at the Kaplan-Norton BSC Certification Boot Camp in April
Date: Thursday, March 17, 2011 10:04:39 AM

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AG/47

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Warm regards,

Karen DiMartino
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McKelvey, Harold

From: Collins, Elmo
Sent: Thursday, March 17, 2011 10:08 AM
To: Hays, Myra; Howell, Art
Subject: RE: DRMA Counterpart Mtg

Thank you!
I look forward to us hosting the meeting
Elmo

From: Hays, Myra
Sent: Thursday, March 17, 2011 8:24 AM
To: Howell, Art; Collins, Elmo
Subject: DRMA Counterpart Mtg

Don't remember if I told you all but we are having our annual DRMA Counterpart Mtg in the Chicago office April 25-27. Region III is hosting and HQ program offices will be coming there to talk to us about any issues or items of concern etc we have. John Pellet will be going with me being that he is Dep DRMA. I will probably agree to host the next counterpart meeting here in Arlington being we will be in our new bldg.

Myra

From: Case, Michael
To: Hicks, Angelisa
Subject: RE: RIC Backfitting Slides
Date: Thursday, March 17, 2011 10:09:00 AM

Hi Angelisa. Both set of slides should be on the RIC website.

From: Hicks, Angelisa
Sent: Wednesday, March 16, 2011 1:37 PM
To: Case, Michael
Subject: RIC Backfitting Slides

Mike,

I am preparing information for a meeting with Geary Mizuno regarding the implementation section. I was told by Tom, that your presentation on backfitting during the RIC would be useful in preparation for this meeting; however, he stated that the slides on the web differed from the ones that were actually presented. Could you please provide me your latest slides, and if possible, Jennifer's slides? I really would appreciate any help you could provide. Thank you.

Angelisa Hicks

Regulatory Guide Development Branch
Division of Engineering
Office of Nuclear Regulatory Research
Mail Stop: CSB-2A07
Phone: 301-251-7448

"It is a bad plan that admits of no modification" - Publilius Syrus

ALB/49

From: Goldberg, Francine
To: Hackett, Edwin; Hawken, Roy; Bell, Hubert; Lee, David; Burns, Stephen; Vietti-Cook, Annette; Brenner, Eliot; Hayden, Elizabeth; Schmidt, Rebecca; Powell, Amy; Poole, Brooke; Doane, Margaret; Mamish, Nader; Dyer, Jim; Brown, Milton; Borchardt, Bill; Virgilio, Martin; Greene, Kathryn; Stewart, Sharon; Howard, Patrick; Miller, Charles; Moore, Scott; Cohen, Miriam; Tracy, Glenn; Haney, Catherine; Dorman, Dan; Johnson, Michael; Holahan, Gary; Leeds, Eric; Boger, Bruce; Grobe, Jack; Wiggins, Jim; Dapas, Marc; Zimmerman, Roy; Campbell, Andy; McCrary, Cheryl; Krupnick, David; Boyce, Thomas (OIS); Schaeffer, James; Sheron, Brian; Uhle, Jennifer; Kelley, Corentis; Williams, Barbara; Dean, Bill; Lew, David; McCree, Victor; Wert, Leonard; Casto, Chuck; Satorius, Mark; Pederson, Cynthia; Collins, Elmo; Howell, Art; Gallo, Jenny; Whetstone, Jack; Huber, Deborah; Tenaglia, Mickey; Powell, Amy; Poole, Brooke; McDevitt, Joan; Rough, Richard; Dambly, Jan; Webber, Robert; Shay, Jason; Pulliam, Timothy; Gusack, Barbara; Givvines, Mary; Rheame, Cynthia; Ficks, Ben; Valentin, Andrea; Baker, Pamela; Coleman, Judy; Holt, BJ; Hays, Myra; Ash, Darren; Holonich, Joseph; Corbett, James; Rich, Thomas; Shields, James; Voytko, Victoria; Coplin, Seth; Daniel, Susan; Kemerer, Myron; Qusley, Elizabeth; Bell, Marvin; Szyperski, Bill; Turner, Joseph; Rasouli, Houman; Sealing, Donna; Nichols, Russell; Ricketts, Paul; Lyons-Burke, Kathy; Graham, Thorne; Trocki, Tamara
Subject: IT/IM Strategic Plan Update
Date: Thursday, March 17, 2011 10:09:35 AM

All –

I just wanted to update all of you who participated in the SWOT analyses for the IT/IM Strategic Plan last fall. Your input, especially your suggestions for improvements, has been essential in helping us develop the strategies, measures, and key activities for each of the IT/IM goals.

Although the plan is not yet final, you can get a preview of what it will contain at the following SharePoint site: <http://portal.nrc.gov/edo/ois/itimstratplan/default.aspx>

In particular, I'd like to draw your attention to the following SharePoint views in the middle of the page:

IT/IM Strategic Plan Reports

Plan Components

[Goals and Strategies](#)

[Strategies and Associated Measures by Goal](#)

[Strategies and Associated Activities by Goal](#)

Once again I'd like to express my appreciation for your participation in this effort. We plan to use the plan as the framework and key driver for future revisions to the IT Roadmap, the OIS and CSO operating plans beginning in FY 2012, and the IT/IM budget.

If I have omitted any of the attendees from your organization who attended the SWOT meetings, please pass this along.

Francine F. Goldberg

Senior Advisor for IT/IM Strategic Planning and Communication

Francine.Goldberg@nrc.gov

(301) 415-6921 (O)

NRC Operator - Best way to reach me on Mondays and Wednesdays

AG/50

From: Case, Michael
To: Rivera-Lugo, Richard
Subject: FW: ONE-WEEK LOOK AHEAD QUESTION
Date: Thursday, March 17, 2011 10:10:00 AM
Importance: High

Richie. Could you track this down and reply to Shirley?

From: Flory, Shirley
Sent: Wednesday, March 16, 2011 1:30 PM
To: Case, Michael
Subject: ONE-WEEK LOOK AHEAD QUESTION
Importance: High

Mike:

I see you have a meeting next week (3/22) NRC Research – EPRI Information Exchange.
Should you do a One-Week Look Ahead on that?

Thanks - Shirley

AG/51

From: Rini, Brett
To: Case, Michael
Subject: Out of Office: DS 367 - rev. 6.2
Date: Thursday, March 17, 2011 10:19:50 AM

I am currently out of the office. For RES TA issues, please contact Jeanne Dion at 301-251-7482.

Brett A. Rini
Technical Assistant
U.S. Nuclear Regulatory Commission
Office of Nuclear Regulatory Research
Division of Engineering
(301)251-7615
Brett.Rini@nrc.gov

AG/52

From: [Lubinski, John](#)
To: [Thomas, Brian](#)
Subject: RE:
Date: Thursday, March 17, 2011 10:23:00 AM

For everyone? 2/3 of us had a 1/2 follow-up. The other 1/3 had 2 day training. If all are cancelled, please send e-mail to all BCs and Michele Evans so that they are aware OR confirm that PMDA will send an e-mail.

Thanks

From: Thomas, Brian
Sent: Thursday, March 17, 2011 10:15 AM
To: Lubinski, John
Subject:

John,
The difficult conversations sessions next week will be canceled.

Brian E. Thomas, Acting Deputy Director
Division of Component Integrity (DCI)
Office of Nuclear Reactor Regulations (NRR)
U. S. Nuclear Regulatory Commission
(301) 415-2803

AG/53

A.R.

From: [Barnes, Valerie](#)
To: [Coe, Doug](#); [Lui, Christiana](#)
Subject: Volunteering
Date: Thursday, March 17, 2011 10:23:55 AM

I'm not trained to work in the incident response center, but as you know, I'm a really fast typist. When I joined the agency, Becky Karas tried to get me to sign up to be one of the people who takes notes of the conversations, etc but things have been a bit too busy for me to do that.

Anyway, I suspect that the trained people are getting tired by now, so I'm wondering if I can provide untrained help by at least offering my typing services. I'm still in a delightful workload lull at the moment and have some AL planned, but could work next week, Tues-Thurs.

Chris, I'm including you on this because Kevin mentioned yesterday that you've been working many hours.

Pls let me know if I can help.

Val

AG/54

From: [SNL Energy](#)
To: [Borchardt, Bill](#)
Subject: Smart Utility Customer Engagement & Satisfaction Summit
Date: Thursday, March 17, 2011 10:30:23 AM



Smart Utility Customer Engagement & Satisfaction Summit.

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**Glendale Water
and Power**



Betty Ann Kane
Chairman
**DC Public Service
Commission**



Chris Chen
*Market
Development
Manager for
Electric Vehicles*
**San Diego Gas &
Electric**

AG/SS

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011222

From: [Program on Negotiation](#)
To: [Coe, Doug](#)
Subject: Setting the Stage for Productive Negotiations
Date: Thursday, March 17, 2011 10:30:35 AM

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Connect with us:

Thursday, March 17, 2011



Professor Guhan Subramanian Sets the Stage for Productive Negotiations with Strategies for Successful Deal-making



Before you start any negotiation, from buying a car to buying a company, you've got to do your homework. Do you know your BATNA? Your reservation value? Or the ZOPA? These three core elements are the basis for Professor Guhan Subramanian's strategies for successful negotiation. And he'll show you how you can use them to your advantage during the first segment of a three-day course.

The Program on Negotiation at Harvard Law School (PON) has developed an engaging and interactive course called the Program on Negotiation for Senior Executives. The first segment of the course starts out with *Setting the Stage for Productive Negotiations*. Professor Subramanian will take you through real-life situations and his own experiences to illustrate the preparation, strategies and potential of analyzing both sides of the bargaining table. He'll use actual case studies--from the car lot to the Hollywood studio lot, from a drug developer to a shopping center developer--to demonstrate the specific tactics used to reach agreements.

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- *Dealing With Difficult People and Difficult Situations*
- *Diagnosing and Responding to Manipulative, Hard Bargaining Tactics*
- *Putting It All Together: Applying the Theory to Real-World Difficult Negotiations*

**[For full course information and registration options, visit
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Meet this instructor on March 29:



AG/56

Guhan Subramanian will teach the first segment of this course AND you have a special opportunity to speak with him personally over dinner. As a registrant of the March 2011 course, you can sign up for a three-course meal on March 29 from 6:30-9:00 p.m. at The Charles Hotel. Sign up for this unique opportunity during your course registration. Availability is extremely limited.

Biography:

Guhan Subramanian is Joseph Flom Professor of Law and Business, Harvard Law School, and Douglas Weaver Professor of Business Law, Harvard Business School. His research focuses on negotiations, corporate deal making and deal process design. He is the only person in the history of Harvard University to hold tenured appointments at both Harvard Law School and Harvard Business School.

Professor Subramanian has written numerous articles, working papers and case studies. In 2010 he published his book *Negotiauctions: New Dealmaking Strategies for a Competitive Marketplace*, which explores the middle ground between negotiations and auctions. He has been involved with many major public-company deals and is a consultant on issues of deal making and corporate governance.

[Click here to view his full biography.](#)

In the News

Professor Subramanian featured in *The New York Times DealBook*

As the author of the book *Negotiauctions: New Dealmaking Strategies for a Competitive Marketplace*, Professor Subramanian was featured in the *New York Times DealBook* discussing the effectiveness of go-shop provisions in contracts.

Professor Guhan Subramanian Featured in *Forbes India*

Professor Guhan Subramanian was featured in *Forbes India* discussing his book *Negotiauctions: New Dealmaking Strategies for a Competitive Marketplace*, which was published in February 2010.

Professor Guhan Subramanian Featured in *The Deal*

Described as "one of the most prominent--and ambitious--legal academics of his generation," by *The Deal*, Professor Subramanian was featured prior to the publication of *Negotiauctions*.

The Program on Negotiation for Senior Executives

Setting the Stage for Productive Negotiations is part of the Program on Negotiation for Senior Executives, designed to enhance decision-making and leadership skills. The Program on Negotiation faculty includes experts in all aspects of conflict resolution. The next session will be held at The Charles Hotel in Cambridge, MA. from March 28-30. (The three-day course will be followed by a one-day Author Session called "Creating a World-class Negotiating Organization", taught by Professor Lawrence Susskind.)

This is an executive education program you can't afford to miss.

[Click here to register for the 3-Day program.](#)

Watch for our highlight on the next topic: Negotiating Better Outcomes

Spring 2011 Executive Education Program Calendar

PROGRAMS	March	April	June
Program on Negotiation for Senior Executives	28-30	18-20	20-22
1-DAY AUTHOR SESSIONS	March	April	June
Creating a World-Class Negotiating Organization Professor Lawrence Susskind Author of <i>Built to Win</i>	31		
Bargaining with the Devil Professor Robert Mnookin Author of <i>Bargaining with the Devil</i>		21	
Negotiating Better International Deals Professor Jeswald Salacuse Author of <i>The Global Negotiator</i> and <i>Seven Secrets for Negotiating with Government</i>			23



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From: [Ruland, William](#)
To: [Jarvis, Rodney](#)
Subject: Re: Trip Home
Date: Thursday, March 17, 2011 10:33:08 AM

3 pm
Bill Ruland, from
USNRC Blackberry

From: Jarvis, Rodney
To: Ruland, William
Sent: Thu Mar 17 10:08:55 2011
Subject: Trip Home

Bill,

Are you still interested to riding home together? What time do you think you'll want to leave? Where are you parked?

R/S, Rod

AG/57

Owen, Lucy

From: SkillPath Seminars [skillpath@skillpath.rsys3.com]
Sent: Thursday, March 17, 2011 10:34 AM
To: Collins, Elmo
Subject: Get your social media marketing off the ground with this brand-new how-to conference

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From: [Lubinski, John](#)
To: [Thomas, Brian](#)
Subject: FW: Difficult Conversations POSTPONED!
Date: Thursday, March 17, 2011 10:36:00 AM
Importance: High

Fyi - done

From: Nguyen, Quynh
Sent: Thursday, March 17, 2011 10:36 AM
To: Douglas Stone; Sheila Heen; Heather Sulejman
Cc: PDC Resource; Orlando, Dennise; Grobe, Jack; Leeds, Eric; Boger, Bruce; Deeds, Erin; Scales, Kerby; Lichatz, Taylor; Bahadur, Sher; Blount, Tom; Brown, Frederick; Cheok, Michael; Evans, Michele; Galloway, Melanie; Giitter, Joseph; Givvines, Mary; Hiland, Patrick; Holian, Brian; Howe, Allen; Lee, Samson; Lubinski, John; Lund, Louise; McGinty, Tim; Nelson, Robert; Quay, Theodore; Ruland, William; Skeen, David; Azeem, Almas; Cartwright, William; Cusumano, Victor; Heida, Bruce; Mahoney, Michael; Meighan, Sean; Nguyen, Quynh; Roquecruz, Carla; Susco, Jeremy; Titus, Brett; Valentine, Nicholee; Wertz, Trent
Subject: Difficult Conversations POSTPONED!
Importance: High

Doug & Sheila,

Due to recent events, we are going to POSTPONE the training (originally scheduled for March 21-23). New dates TBD.

Thank you all for your understanding!

Thanks,
Quynh

AG/59

From: IHS Herold
To: Leeds, Eric
Subject: Last Chance: Hear experts reveal energy M&A trends and macro economic impacts for 2011 & beyond
Date: Thursday, March 17, 2011 10:43:04 AM

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AG/60

From: Bowman, Tim
To: Leeds, Eric
Subject: Re: B.5.B Background
Date: Thursday, March 17, 2011 10:45:03 AM

I am not sure you really wanted to invite me to this

From: Leeds, Eric [mailto:Eric.Leeds@nrc.gov]
Sent: Thursday, March 17, 2011 09:33 AM
To: Bowman, Tim; McGinty, Tim <Tim.McGinty@nrc.gov>; Rosenberg, Stacey
<Stacey.Rosenberg@nrc.gov>; Westreich, Barry <Barry.Westreich@nrc.gov>; Boger, Bruce
<Bruce.Boger@nrc.gov>
Subject: B.5.B Background

When: Thursday, March 17, 2011 1:00 PM-1:30 PM (GMT-05:00) Eastern Time (US & Canada).

Where: O13 D20

Note: The GMT offset above does not reflect daylight saving time adjustments.

~~*~*~*~*~*~*~*~*

Requested by Tim McGinty

AG/61

Beasley, Benjamin

From: Beasley, Benjamin
Sent: Thursday, March 17, 2011 10:50 AM
To: Spencer, Ruth
Cc: Hudson, Daniel; Demoss, Gary
Subject: RE: Change in Operating Experience Product Title

I'll take door number 1.

Gary and I agreed that "Operational Events Analysis" is a reasonably accurate three word description of what we do.

Ben

From: Spencer, Ruth
Sent: Tuesday, March 15, 2011 2:56 PM
To: Beasley, Benjamin
Subject: RE: Change in Operating Experience Product Title

What do you think of:

Operational Events Analysis
Industry Reliability and Performance
Reactor Performance Data Analysis
Industry Trends
Industry Performance Trends

A few PMDA came up with.

Ruth

Ruth Spencer, NRC/RES, 301 251 7921

From: Beasley, Benjamin
Sent: Tuesday, March 15, 2011 11:09 AM
To: Spencer, Ruth; Hudson, Daniel; Demoss, Gary
Cc: Stout, Kathleen
Subject: RE: Change in Operating Experience Product Title

Ruth,

Gary is out of the office until Friday. When do you need to make a decision on a title?

Other thoughts on possible titles:

- Event assessment and data trending
- Event risk assessment and data trending
- Event assessment and risk data management
- Risk based event and data assessment
- Risk based event assessment and data trending

AG/62

Ben

From: Spencer, Ruth
Sent: Tuesday, March 15, 2011 9:34 AM
To: Beasley, Benjamin; Hudson, Daniel; Demoss, Gary
Cc: Stout, Kathleen
Subject: RE: Change in Operating Experience Product Title

Ben, FYI we have determined that combining them will probably require a ton of admin work. We really don't want to go there.

Not sure we have the right title though, that will let folks know what the work is without have to ponder too hard. We'll keep thinking. Let us know if you had any other inspiration on titles.

Ruth

Ruth Spencer, NRC/RES, 301 251 7921

From: Beasley, Benjamin
Sent: Friday, March 11, 2011 3:33 PM
To: Spencer, Ruth; Hudson, Daniel; Demoss, Gary
Cc: Stout, Kathleen
Subject: RE: Change in Operating Experience Product Title

Combining is the first choice of us guys that do not have to do all the work fixing JCNs.

If we need a new title, Gary and I agreed on "Data and Risk Assessment." Admittedly, it is similar to other titles, but we hope that starting with data will make it sufficiently different.

Ben

From: Spencer, Ruth
Sent: Friday, March 11, 2011 3:25 PM
To: Beasley, Benjamin; Hudson, Daniel; Demoss, Gary
Cc: Stout, Kathleen
Subject: RE: Change in Operating Experience Product Title

I'm pretty sure that would draw the immediate question of why we're not combining it.

Does "Risk-Informed Data Assessment" take your terms-of-art too far? And even that may raise the same question, of course.

This is so frustrating. Kathleen suggested we might want to talk with OCFO about the B&R problem – perhaps there is a work around to fix the JCNs (Operating Experience has about 15 active ones) that wouldn't mean have to kill them all. I'll talk with Teresa about that.

Ruth Spencer, NRC/RES, 301 251 7921

From: Beasley, Benjamin
Sent: Friday, March 11, 2011 3:05 PM
To: Spencer, Ruth; Hudson, Daniel; Demoss, Gary

Cc: Stout, Kathleen
Subject: RE: Change in Operating Experience Product Title

Gary and Dan,

Does "Risk Data and Assessment" work for you? The definition is:

Resources support the operating experience database system and Accident Sequence Precursor (ASP) analyses to evaluate the risk associated with nuclear power plant operational events and conditions. Resources support the Significance Determination Process (SDP) and the determination of any necessary follow-up actions resulting from Reactor Oversight Process (ROP) evaluations, and coordination of the Risk-Informed Performance-Based Plan.

Ben

From: Spencer, Ruth
Sent: Friday, March 11, 2011 12:32 PM
To: Hudson, Daniel; Beasley, Benjamin; Demoss, Gary
Cc: Stout, Kathleen
Subject: RE: Change in Operating Experience Product Title

Correct. If we rename the Product we can keep the B&R. But moving all that work into Risk changes the B&R.

Ruth Spencer, NRC/RES, 301 251 7921

From: Hudson, Daniel
Sent: Friday, March 11, 2011 11:48 AM
To: Spencer, Ruth; Beasley, Benjamin; Demoss, Gary
Cc: Stout, Kathleen
Subject: RE: Change in Operating Experience Product Title

Ruth,

Just to be clear, if we just rename the Product, the B&R won't change? The existing B&R would just be tied to a differently named Product. Is that correct?

Daniel W. Hudson
Technical Assistant
U.S. Nuclear Regulatory Commission
Office of Nuclear Regulatory Research
Division of Risk Analysis
Daniel.Hudson@nrc.gov
301-251-7919

From: Spencer, Ruth
Sent: Friday, March 11, 2011 11:37 AM
To: Beasley, Benjamin; Hudson, Daniel; Demoss, Gary
Cc: Stout, Kathleen
Subject: RE: Change in Operating Experience Product Title

Well, in addition to the size, it will mean creating TONS of new JCNs under a new B&R. Operating experience already exists (and did last year) so all those JCNs will be dead. Lots of admin work.

Ruth

Ruth Spencer, NRC/RES, 301 251 7921

From: Beasley, Benjamin
Sent: Friday, March 11, 2011 9:20 AM
To: Spencer, Ruth; Hudson, Daniel; Demoss, Gary
Subject: RE: Change in Operating Experience Product Title

Ruth,

I do not recall the discussion about why we left Operating Experience as its own product. Could it have been that it has enough resources to warrant its own product (\$3M and 20 FTE)?

From looking at the work that is done, the name I was going to propose is Risk Data and Analysis. That name could raise questions because it is so close to the existing Risk Analysis product. To me, it makes sense to combine them.

Ruth, I think it should be your call.

Ben

From: Spencer, Ruth
Sent: Thursday, March 10, 2011 2:18 PM
To: Beasley, Benjamin; Hudson, Daniel; Demoss, Gary
Subject: RE: Change in Operating Experience Product Title

Yeah....well, we told OCFO months ago (see attached e-mails) that we didn't want Op Ex combined with anything else.

Not saying that we can't undo that now, but we did already say no. Ben, do you recall if Chris Lui did weigh in? I couldn't find an e-mail from her.

Good news is that our OCFO analyst has changed; perhaps no one remembers but me.

Ruth

Ruth Spencer, NRC/RES, 301 251 7921

From: Beasley, Benjamin
Sent: Thursday, March 10, 2011 2:05 PM
To: Hudson, Daniel; Demoss, Gary
Cc: Spencer, Ruth
Subject: Re: Change in Operating Experience Product Title

That is a good idea. If it is okay with Ruth, we could add the OpE resources to Risk Analysis and adjust the narrative as appropriate.

Ben

Benjamin Beasley
Sent from an NRC Blackberry.

From: Hudson, Daniel
To: Beasley, Benjamin; Demoss, Gary
Sent: Thu Mar 10 13:50:47 2011
Subject: RE: Change in Operating Experience Product Title

Ben,

After I saw your description for the Operating Experience Product yesterday, I actually wondered why we didn't just roll that into the Risk Analysis Product.

How would you feel about that? I don't know whether or not that is a viable option, but I thought I'd throw it out there.

Best,
Dan

Daniel W. Hudson
Technical Assistant
U.S. Nuclear Regulatory Commission
Office of Nuclear Regulatory Research
Division of Risk Analysis
Daniel.Hudson@nrc.gov
301-251-7919

From: Beasley, Benjamin
Sent: Thursday, March 10, 2011 1:22 PM
To: Demoss, Gary
Cc: Hudson, Daniel
Subject: FW: Change in Operating Experience Product Title
Importance: High

Gary,

We need to come up with a new name for the Operating Experience product.

The existing definition:

Resources support the operating experience database system and Accident Sequence Precursor (ASP) analyses to evaluate the risk associated with nuclear power plant operational events and conditions. Resources support the Significance Determination Process (SDP) and the determination of any necessary follow-up actions resulting from Reactor Oversight Process (ROP) evaluations, and coordination of the Risk-Informed Performance-Based Plan.

Proposed product name:
Risk Data and Analysis

Any thoughts?

Ben

From: Spencer, Ruth
To: Beasley, Benjamin
Sent: Thu Mar 10 09:06:06 2011
Subject: FW: Change in Operating Experience Product Title

We won the battle but gained a To-Do Item.

What could we call it instead? And does a title change mean altering the definition at all?

Ruth

Ruth Spencer, NRC/RES, 301 251 7921

From: Smolik, George

Sent: Thursday, March 10, 2011 8:27 AM

To: Spencer, Ruth

Cc: Golder, Jennifer; Peterson, Gordon; Allwein, Russell; Williams-Johnson, Patrice; Sheldon, Jeffrey

Subject: FW: Change in Operating Experience Product Title

Ruth,

Jim Dyer is fine with keeping RES' operating experience resources in the Research product, however, he wants to rename it so that it does not cause confusion with the operating experience currently undertaken in the oversight product line under Operating Reactors. Please provide me with a different name for the operating experience product under the RES product line that still reflects the work your office workload. The product name should be short (preferably no more than two words) so that the name does not get truncated when running resource reports from BFS.

Thank you.

George

From: Smolik, George

Sent: Wednesday, March 09, 2011 4:30 PM

To: Dyer, Jim

Cc: Golder, Jennifer; Peterson, Gordon; Allwein, Russell; Tabakov, Emil

Subject:

Jim,

Below is the Office of Research response to the question regarding what differentiates RES' "Operating Experience" workload from the NRR workload conducted under the "Event Evaluation" product in the same business line. RES believes that the resources should remain under the Research product line because it includes work other than collecting information from event reports and other sources.

George

The RES Operating Experience product does not fit under Event Evaluation. Although the RES Operating Experience work collects information from event reports and other sources, it does not do so to assess safety significance, generic implications, or further regulatory action. RES uses operating experience in a database system to estimate PRA input parameters and perform risk studies. The Operating Experience product also supports Accident Sequence Precursor (ASP) analyses, the Significance Determination Process (SDP) and the Risk-Informed Performance-Based Plan. Thus, the RES Operating Experience product should remain under the Research product line in the Operating Reactors business line.

Owen, Lucy

From: Tannenbaum, Anita
Sent: Thursday, March 17, 2011 10:51 AM
To: R4
Subject: Reminder - Current Events begins at 11:00 AM

Importance: High

From: [Federal Computer Week and GCN Magazine](#)
To: [Ruland, William](#)
Subject: Register Today: How Agencies Can Improve Citizen Benefit Services
Date: Thursday, March 17, 2011 10:56:41 AM

FCW



This Federal Computer Week and GCN exclusive webcast is sponsored
by IDC Government Insights and Pegasystems

Dear William,

Agencies that deliver citizen benefits must decrease costly errors which contributed to **billions of dollars** in federal improper payments last year.

With reduced budgets and resources, agencies are now under pressure from policy makers and citizens demanding greater efficiency and service.

[Join this webcast](#) and hear our featured speaker **Thom Rubel** from IDC discuss practical solutions and key takeaways agencies can adopt to meet these challenges.

FEATURED SPEAKER

Thom Rubel
IDC Government Insights, Vice President
of Research



Thom has 20 years of experience in government and IT research organizations. Delivering research specifics to strategies, operations, programs, policies, and technologies unique to government markets... [read more.](#)

During this webcast, you will:

- Hear best practices and trends of agency benefits services delivery from a leading government research organization
- Learn about a proven Eligibility/Enrollment solution that improves benefits delivery and reduces improper payments
- Discover how to develop agency solutions that are built for change

LIVE WEBCAST

Register Now



Webcast Details

[Effective Citizen Benefit
Services Delivery:
Eligibility & Enrollment Solutions](#)

Date: **Wednesday,
March 23, 2011**
Time: **11 am ET / 8 am PT**
Location: **Your Computer**
Cost: **Complimentary**

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Presented By:



AG/64

Register Now

Register now to reserve your space.

This message has been sent to: william.ruland@nrc.gov

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From: [Inverso, Tara](#)
To: [Helton, Shana](#); [McGinty, Tim](#); [Blount, Tom](#); [Quay, Theodore](#); [Clifford, Paul](#); [Ruland, William](#); [Flanagan, Michelle](#); [Gibson, Kathy](#); [Landry, Ralph](#); [Ader, Charles](#); [Mizuno, Geary](#); [Uhle, Jennifer](#); [Scott, Michael](#); [Lee, Richard](#)
Subject: Canceled: 50.46(b) Division Director Alignment Meeting
Importance: High

When: Thursday, March 17, 2011 11:00 AM-12:00 PM (GMT-05:00) Eastern Time (US & Canada).
Where: HQ-OWFN-10B06-12p

Note: The GMT offset above does not reflect daylight saving time adjustments.

~~*~*~*~*~*~*~*~*

This Division Director alignment meeting is canceled.

The working group is scheduled to have its weekly meeting tomorrow (Tuesday) afternoon. Following that meeting, I will send an e-mail with the working group's revised rulemaking schedule, deliverables, and intermediate milestones. If the need for an alignment meeting is identified at that point, one will be scheduled.

Please let me know if you have any questions. Thank you,

Tara

Please attend a 50.46(b) Division Director meeting. The purpose of this meeting will be to align on the revised rulemaking schedule and intermediate milestones. An agenda and bridge line will be provided prior to the meeting.

Thank you,

Tara

AG/65

Zabel, Joseph

Subject: Canceled: Plain Writing Working Group
Location: NRR-OWFN-13B04-33p

Start: Thu 3/17/2011 11:00 AM
End: Thu 3/17/2011 12:00 PM
Show Time As: Free

Recurrence: (none)

Meeting Status: Not yet responded

Organizer: Ellmers, Glenn

Required Attendees: Suttenger, Jeremy; Hayden, Elizabeth; Thompson, Jon; Orr, Mark; Bonaccorso, Amy; Finch, R Lynne; Ryan, Michelle; Virgilio, Rosetta; Garrity, Paula; Zabel, Joseph; Goldberg, Francine; Azariah-Kribbs, Keith; Gibney, Lisa; Loyd, Susan; QTE Resource; Hannah, Roger

Optional Attendees: Harrington, Holly; Couret, Ivonne

Importance: High

AG/66

From: [Riverbed Technology](#)
To: [Ruland, William](#)
Subject: Wireshark Kung Fu: Troubleshooting and Network Forensics with Wireshark
Date: Thursday, March 17, 2011 11:03:46 AM

If you are having trouble reading this email, [read the online version](#).



Wireshark Kung Fu: Troubleshooting and Network Forensics with Wireshark®



Event: Troubleshooting and Network Forensics

Time: 8:00am - 4:00pm

Instructor: Laura Chappell
Founder of Chappell University and Wireshark University



Date: Monday, April 4th, 2011

Location: Tampa Westshore Marriott
1001 N Westshore Boulevard
Tampa, Florida



Date: Tuesday, April 5th, 2011

Location: Fairview Park Marriott
3111 Fairview

A special one-day hands-on workshop focused on Wireshark tips and tricks to identify the cause of network performance problems and security issues

This workshop focuses on the tips and tricks used to identify performance and security issues on the network with Wireshark®, the world's most popular network analyzer (www.wireshark.org).

In her typical dynamic manner, Ms. Chappell begins the day with a list of the common causes of poor network performance and quickly delves into what to do if you are experiencing a performance problem or see if your network under attack. You will deep dive into the most effective methods to identify the source of network performance pain and tricks for making Wireshark scream when it sees various security issues, keeping in mind the Mandarin Kung Fu philosophy, "The most important part of a fight begins before you draw your sword."

You will learn these valuable skills:

- What key Wireshark features will make my job easier?
- How do I locate the source of performance problems on my network?
- What are the top signatures of traffic to/from breached hosts?
- How can our costly infrastructure devices be killing our performance?

With training you can take back and use immediately following the course, this special free event will be one you don't want to miss.

Ms. Chappell's customers include the United States Navy, Naval Criminal Investigative Services (NCIS), United States Arsenal, Macau Police Department, Australian High Tech Crime Centre, Hong Kong Police Department, Lockheed Martin, Microsoft Corporation, IBM, Capital One Financial Services and a few other not-to-be-named entities.

Event Schedule:

8:00am Coffee and Registration
9:00am Troubleshooting/ Network

AG/67

Park Drive
Falls Church, VA



Date: Wednesday,
April 6th, 2011

Location: **Grand Hyatt**
600 East Market
St.
San Antonio, TX



Date: Thursday,
April 7th, 2011

Location: **Courtyard**
Denver Cherry
Creek
1475 S. Colorado
Blvd
Denver, CO



Riverbed

10:30am

10:45am

12:00pm

12:45pm

2:00pm

2:15pm

4:00pm

Forensics Tips

Coffee Break

**Wireshark Analysis Tips and
Tricks**

Lunch (provided)

**Catching the Top Performance
Problems**

Afternoon Coffee Break

**Signatures of Suspect Traffic/
Anomalies**

Event Conclusion

JOIN US FOR SHARKFEST '11!



Wireshark® Developer and User Conference

STANFORD UNIVERSITY, June 13 – 16

<http://sharkfest.wireshark.org/>



ID: 2982

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Zabel, Joseph

From: Betancourt, Luis
Sent: Thursday, March 17, 2011 11:05 AM
To: Zabel, Joseph
Subject: TECH EDIT - NUREG-I/A and Foreword

Hi Joe,

Next week I'm planning to send you for tech edit a 44 page NUREG-I/A and a one page foreword for your review. I'll be first sending you the one page foreword possibly on Monday. How is your schedule in the next coming days so I can plan ahead?

Let me know if you have any questions.

Thanks,

Luis D. Betancourt, EIT

Digital I&C Engineer
U.S. Nuclear Regulatory Commission
Office of Nuclear Regulatory Research
Digital Instrumentation and Control Branch
21 Church Street, Rockville MD, 20850, USA

 C-2A07M

 301-251-7409

 301-251-7422

Luis.Betancourt@nrc.gov

"We are what we believe we are" - C.S. Lewis

 Please consider the environment before printing this e-mail

From: American Management Association
To: Case, Michael
Subject: Stop Procrastinating! How to Boost Your Productivity
Date: Thursday, March 17, 2011 11:05:56 AM



If you are unable to see the message below, click here to view



2011 Top 20 Leadership Training Companies
Selected by TrainingIndustry.com

AMA Webinar - World Class Training for Business Professionals



Procrastination to Productivity: 6 Ways to Get Started, Get More Done and Have More Energy



When you procrastinate, you affect both your career and your personal life.

This Webinar gives you step-by-step tools you can use to overcome your single most negative behavior to become far more productive ... and happy!

What You'll Learn

- How to identify and understand the four types of procrastination behaviors that can control your actions
- 3 practical techniques you can do in your office or cubicle to change your energy state when you feel tired and don't feel like getting started on a task that requires mental effort
- Guidelines for moving past your own indecision so you can make decisions swiftly and meet deadlines
- Tips for eliminating the fear of "what other people think" so you don't hesitate to put your work out for a lot of people to see
- And more!

Participation is limited at this Webinar to optimize the interactive learning experience for each attendee. Register Now—please use priority code **EJR** when you do.



REGISTER NOW!

Webinar Details:
April 14, 2011

Time:
1:00–2:30 p.m. Eastern

Meeting Number:
82019-00006



PRESENTER



Sharon Melnick, Ph.D.
Executive Coach and
Dynamic Corporate Trainer

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AG/69

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Customer Service
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From: RidsEdoMailCenter@nrc.gov
To: [Stevens, Mackenzie](#); [Stevens, Mackenzie](#); [Taylor, Renee](#); [Hasan, Nasreen](#); [Borchardt, Bill](#); [Recio, Arthur](#); [Debnam, Consuella](#)
Subject: Action: EDATS Task FSME-2011-0044 for EDO-DEDO Signature SUBJECT: Direct Final Rule to Revise the 10 CFR Part 72 List of Approved Spent Fuel Storage Casks (MAGNASTOR) Certificate of Compliance No. 1031, Amendment No. 2 (Request EDO Signature 5 Working ...
Date: Thursday, March 17, 2011 11:13:15 AM

This is to notify you that the Federal Register Notice required for EDATS Task Number FSME-2011-0044 has been reviewed and is ready for signature. A new work item for this task has been sent to your EDATS work list.

Subject: Direct Final Rule to Revise the 10 CFR Part 72 List of Approved Spent Fuel Storage Casks (MAGNASTOR) Certificate of Compliance No. 1031, Amendment No. 2 (Request EDO Signature 5 Working Days from Receipt of Document)

Description:

You may use the following link to access your EDATS work items: [EDATS](#).

AG/70

From: [Peter Scourby](#)
To: [Virgilio, Martin](#)
Subject: Performance Strategies for GPRA
Date: Thursday, March 17, 2011 11:13:07 AM

Hi Martin,

Federal agencies are taking a major hit with the onslaught of deficit reduction initiatives and continuing resolution extensions. Ready your agency for diminished resources and institutional changes by attending The Eleventh Annual Government Performance Summit hosted by The Performance Institute in Washington, DC. Get the actionable strategies your agency needs to improve overall performance and comply with GPRA.

At The Performance Institute, we understand Federal agencies are currently facing serious funding challenges, which is why we have a variety of special fellowships available to help you and your colleagues attend this important event.

May I email you or your colleagues the program and fellowship information?

Best Regards,
Peter

Peter Scourby
Program Director
The Performance Institute
805 15th Street, NW, 3rd Floor
Washington, DC 20005
202-739-9591
Peter.Scourby@PerformanceInstitute.org
www.PerformanceInstitute.org

PS. You can also visit www.GovernmentPerformance.org to learn more.

AG/71

The Performance Institute | 805 15th Street, NW, 3rd Floor | Washington, DC 20005
Voice: (877) 992-9521 | Fax: (866) 234-0680

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From: [Wiggins, Jim](#)
To: [Virgilio, Martin](#)
Subject: Out of Office: Additional support
Date: Thursday, March 17, 2011 11:13:48 PM

I am out of the office. I will return on Monday, 3/21/11.

Since I just can't bring myself to completely shutdown, I'll be occasionally checking messages via Blackberry and CITREX. However, if you need something done in the office, please call Michele Evans or Amy Salus (415-7476).

AG/72

From: Wilson, George
To: Howe, Allen
Cc: Hiland, Patrick; Skeen, David; Case, Michael; Glitter, Joseph; Chokshi, Niles; Munson, Clifford; Kammerer, Annie; Raione, Richard; See, Kenneth; Cook, Christopher; Flanders, Scott
Subject: Points of Contact
Date: Thursday, March 17, 2011 11:16:56 AM

External Events

Seismic – DE Point of Contact Meena Khanna – {We will need support from Res (Jon Ake, Marty Stutzke, and Anne Kammerer) and NRO (Cliff Munson, Niles Chokshi)}

Flood – DE Point of contact – George Wilson - {We will need support from NMSS (Rex Wescot) and NRO (Richard Raione, Ken See and Chris Cook)}

Tsunamis – DE Point of Contact – Meena Khanna - {We will need support form NRO (Cliff Munson, Niles Chokshi, and Richard Raione)}

Severe Accidents

SBO – DE point of contact – George Wilson

Long Term Actions

Resolution of GSI 199 - DE Point of Contact – Meena Khanna {We will need support from Res (Jon Ake and Marty Stutzke)}

George Wilson
USNRC
EICB Branch Chief, Division of Engineering
Mail Stop O12H2
301-415-1711

From: McGinty, Tim
To: Nelson, Robert; Howe, Allen; Westreich, Barry; Brown, Frederick; Cheok, Michael; Hiland, Patrick; Thomas, Eric; Skeen, David; Burnell, Scott; Williamson, Edward; Gitter, Joseph; Evans, Michele
Cc: Boger, Bruce; McDermott, Brian; Leeds, Eric; Blount, Tom; Quay, Theodore; Bowman, Eric; Rosenberg, Stacey
Subject: FYI: Plans to Draft and Issue an NRC Information Notice on the Japanese Earthquake/Tsunami Effects on Japanese Power Plants
Date: Thursday, March 17, 2011 11:17:06 AM

This is an FYI:

DPR staff (Eric Bowman, lead) is developing an Information Notice on the above Subject for near-term issuance.

I anticipate that it will go into concurrence today, and we will ask concurrence of DIRS, DE, and NSIR.

Upon having the necessary comments and concurrences (by noon tomorrow), we plan to share the draft for "awareness" to ensure full coordination prior to issuance. For awareness, we anticipate sharing with the DRA's, DORL, OPA, OGC and the Executive Team in the Operations Center. Our goal is to be in a position to issue the Information Notice early next week.

We are open to suggestions on this plan, so please don't hesitate. If you want to identify a primary contact for us to work with, in your organization, please respond to Eric Bowman, Stacey Rosenberg or myself.

Thanks in Advance for your Support, Tim

AG/ 74

From: [Federal Daily e-Newsletter](#)
To: [Ruland, William](#)
Subject: [Federal Daily News] Be honest-how much are you motivated by pay?
Date: Thursday, March 17, 2011 11:20:33 AM

Federal DAILY

News and Resources for Federal and Postal Employees

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» DefenseSystems » FederalComputerWeek

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Date: March 17, 2011

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Please forward to your friends and colleagues — and sign up now, FREE, at www.FederalDaily.com

1. From Gov Career Blog: Be honest—how much are you motivated by pay?

Office of Personnel Management Director John Berry made an interesting statement today during a speech at the Interagency Resources Management Conference.

» [Read and comment on this blog by clicking here](#)

2. CBO report targets fed pay, benefits among deficit-reduction measures

Feds could face pay cuts, see their benefits trimmed and be forced to pay more for health care coverage if lawmakers adopt some of the recommendations ...

» [Read the complete brief for free by clicking here](#)

3. 'Insight' by Mike Causey (FEND issue dated March 14, 2011)

Many, if not most, Americans don't want the government running their lives. Nor, probably, do most citizens like the idea of Uncle Sam playing policeman/savior to the world. That said, Americans want the government to respond quickly when there is real trouble on the horizon. Mike Causey says it can be summed up in one simple phrase: "Somebody should do something!"

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4. House passes latest continuing resolution

The House has passed the latest short-term funding measure to head off a government shutdown.

» [Read the complete brief for free by clicking here](#)

5. Even after substantial training, interns remain inexperienced

New, highly certified acquisition employees still need supervision and intervention from more experienced contracting officers, officials say.

» [Read the complete brief for free by clicking here](#)

Federal Employees News Digest

Get an early warning on changes affecting your federal career, plus practical advice on how to protect your future with a subscription to [Federal Employees News Digest](#). You will have a direct line to the facts — and time to prepare. You won't get fluff, spin, or "Federal-ese." Just clear, easy-to-read, unbiased reporting from the most trusted source around. [Subscribe today](#)

6. Union withdraws from DoD personnel talks over retaliation allegation

The American Federation of Government Employees withdrew from a labor-management panel considering an overhaul of DoD's defunct pay-for-performance civilian ...

» [Read the complete brief for free by clicking here](#)

7. Air Force launches integrated employee development tool

The Air Force has launched an updated version of the Airmen Development Plan, an online collaborative tool which now allows civilian employees to chart their career development plans.

» [Read the complete brief for free by clicking here](#)

8. Visit FederalSoup.com

AG/75

FederalSoup.com



Participate with other federal and postal employees in active discussions at www.FederalSoup.com.

9. Q&A - Federal Soup's Popular Question and Answer Forum

Moderated by FEND's expert in federal financial and retirement planning, Federal Soup's Q&A provides you with answers to important questions regarding your financial well-being. Here is a sample question from this past week. View the answer (and post your own questions) in the Q&A forum at www.FederalSoup.com. It's FREE!

"How many hours of sick leave does it take to add one month of service time to your time worked for retirement purposes?"

» See the expert answer to this question by clicking here

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From: [Ruland, William](#)
To: [Matheson, Mary](#)
Subject: question
Date: Thursday, March 17, 2011 11:21:00 AM

Mary,

So if I'm a Reactor Safety Team Director, which is a managerial role, but not my normal, one, how should I charge my time?

Thanks.

Bill

AG/76

From: [HSToday](#)
To: [Grobe, Jack](#)
Subject: HSToday Daily Briefing - Focus on Intelligence
Date: Thursday, March 17, 2011 11:25:42 AM



Thursday, March 17, 2011

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DAILY NEWS BRIEFING

Terrorists' Use of Internet, Problems Combating it Detailed in Congressional Report

A Congressional Research Service (CRS) report released last week, Terrorist Use of the Internet: Information Operations in Cyberspace, "describes the ways that international terrorists and insurgents use the Internet... »



TODAY'S NEWS ANALYSIS

DHS Working to Operationalize Cybersecurity, Reiterating Says

A congressional panel expressed concern Wednesday that the Department of Homeland Security (DHS) might not be well equipped to deal with a catastrophic cyber attack, lacking the authority and a strong relationship with the... »



White House Intensifies Search for Next FBI Chief

The Obama administration is ramping up its search for a new FBI director, as Robert Mueller's term approaches its end in early September, with former Bush and Clinton administration officials and a federal judge among those... »

Napolitano: Algorithms a Big Key in Solving Security, Big Data Puzzle

Better algorithms to spot patterns and trends in the serious mass of information the Department of Homeland Security sees everyday is key to national security. Click here to read full story. »

Intelligence Report Confirms Viability of MLK Day Bomb

An unclassified Joint Intelligence Bulletin written earlier this month gave an in-depth analysis of the MLK Day bomb and described the maker of the MLK Day Bomb as someone who "possesses a higher degree of knowledge and skill... »

Napolitano: More Terror Plots are Homegrown, Sharing Intelligence Locally is Key

Homeland Security Secretary Janet Napolitano says joint intelligence centers are one of the "centerpieces" in the fight against terrorism. Click here to read full story. »



TODAY'S HEADLINES

US Drone Kills Five Militants in Pakistan: Official

A US drone strike in Pakistan's lawless northwest tribal belt on Wednesday killed at least five militants, security officials said, as the covert campaign steps up in the border region. Click here for the full story »

DHS Faces Challenges in IT Hiring Process

The Homeland Security Department needs hundreds of information technology workers — especially in the cybersecurity arena — but it faces considerable obstacles in doing so. Click here for the full story »

Tennessee Revamps Driver's Licenses

Changes are designed to counter document fraud and will use new credentialing technology, according to an announcement from Tennessee Department of Safety and Homeland Security Commissioner Bill Gibbons. Click here for the full... »

AG/77

Panel Urges TSA to Implement 'Trusted Travelers' Program

Treating every airport passenger as a potential terrorist slows the security system, is needlessly frustrating and deters some people from flying, according to a report that recommends ways to ease bottlenecks at security... »

Napolitano Tells Denver Confab That US Drills for Disasters Like Japan's

The Department of Homeland Security is regularly practicing for large-scale disasters similar to the earthquake and tsunami in Japan, Secretary Janet Napolitano said Tuesday. Click here for the full story »

CORRESPONDENTS WATCH

Britain Convicts Awlaki Acolyte Targeting US Bound Planes

Last week a court in London convicted Rajib Karim, a 31-year-old Bangladeshi national in the UK working for British Airways of plotting with the Yemeni-American Al Qaeda in the Arabian Peninsula (AQAP) leader, Anwar Al... »



NEWS SHORTS

DoD Must Step Up Fight Against Pirates, GAO Says

US and coalition forces have driven Somali pirate attacks from their original focus area but attacks have become more frequent and more diffused, warned congressional investigators in testimony Tuesday. From 2007 to 2010, pirates... »



GRANTS & FUNDING

Funding & Resources: Emergency Healthcare's Unique Funding Track

One of the four funding priorities supported by the Homeland Security Grant Program (HSGP) — the largest and most well-known homeland security funder—is, according to its mission statement, "Improving preparedness for, response... »



INDUSTRY ANNOUNCEMENTS

FedStore Corporation Names 'Skip' Trahern President

FedStore Corporation, Rockville, Md., an IT solutions provider, has announced the appointment of Skip Trahern, a 27-year industry veteran, as President. Mr. Trahern is charged with leading FedStore during its period of... »

Elbit Systems and Israel Aerospace Industries Establish Joint Company

Elbit Systems Ltd., Haifa, Israel, an international defense electronics company, has announced the signing of a founder's agreement (the "Agreement") with Israel Aerospace Industries Ltd. ("IAI"), Ben-Gurion... »

Raytheon Completes Work on Upgraded Early Warning Radar in Greenland

Raytheon Company, Tewksbury, Mass., a developer of technology systems and solutions, has announced that it has completed all system requirements and testing of the Upgraded Early Warning Radar at Thule Air Base, Greenland. With... »

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From: Csontos, Aladar
To: RES DE CIB; Rachel Vaucher; Benson, Michael; Case, Michael; Sangimino, Donna-Marie; Nove, Carol
Subject: Going Away Luncheon for Rachel Vaucher

When: Thursday, March 17, 2011 11:30 AM-12:30 PM (GMT-05:00) Eastern Time (US & Canada).
Where: Branded 72 - Gude Drive

Note: The GMT offset above does not reflect daylight saving time adjustments.

~~*~*~*~*~*~*~*

AG/78

From: [Ragan Communications](#)
To: [Ruland, William](#)
Subject: HR's most powerful recruiting and retention weapon
Date: Thursday, March 17, 2011 11:37:16 AM

Nine out of ten corporate employees, including the most intelligent, the most ambitious self-starters, do better work if they've had professional training.

Then why do even the most wide-awake corporations resist committing enough resources to training and learning?

Find out from Sue Drake, president of Drake Resource Group, in her new Ragan webinar, "[Your most critical investment: How successful organizations find and grow talent](#)," airing on April 14, from 2:00-3:15 p.m. Central Time.

Sue Drake is one of the most passionate advocates of strong corporate professional development you'll ever meet. Her insights will amaze you:

- The four main obstacles any corporate training program MUST take into account
- The No. 1 mistake corporate professional development programs make: Corporate leaders fail to adapt their adult learning programs to today's Web-literate, virtual-reality-learner populations. How to present new e-learning to corporate leaders
- Why the main issue in corporate training ISN'T technology: it's the kind of technology and the way that it is used that is absolutely crucial to success
- How to answer when your CEO says, "Our employees can learn new stuff on the job, the way I did!"
- Why the end of a serious recession—now—may be the best time to push for a modernized, expanded program of corporate professional development
- How do you know if your employees learned anything?
- How do you truly engage today's short-attention-span adult learners in their training?

Leading corporations are quickly moving to new learning styles—blended learning, self-paced instruction, virtual learning—to get big chunks of information and ideas across to many employees in a short time. Don't be left behind!

Join us on April 14 to learn why strong professional development is the single most powerful recruiting and retention weapon in your company's arsenal.

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AG/79

Owen, Lucy

From: Homeland Security Outlook [reply@hsoutlook.com]
Sent: Thursday, March 17, 2011 11:40 AM
To: Collins, Elmo
Subject: Hotels Announced for International Crisis & Risk Communication Conference May 10-11

ICRC Conference
2011

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12125 High Tech Avenue
Orlando, FL 32817
Phone: (407) 275-9000

Gov't Per Diem/Conference Rate: \$94/night - Use Group Code "ICRC" to reserve.

[Read more](#) important reservation information

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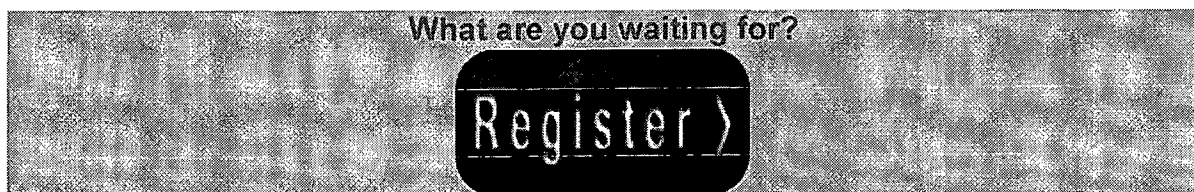
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- * Continuity of Operations Planners
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From: Coe, Doug
To: Peters, Sean
Cc: Coyne, Kevin
Subject: RE: April high reliability workshop in DC at NTSB
Date: Thursday, March 17, 2011 11:41:22 AM

Sean - there appears to be several opportunities to engage HRO inter-agency workshops and conferences. Another one was passed on by Brian just today. Kevin has more details. All of these we need to work through OE, since as far as I know they continue to have the NRC lead in these engagements, via their internal safety culture work. Latest guidance I have is that only mission-critical training will be approved. Not sure under current budget that you can justify mission-critical unless OE or NRR requests our engagement.

From: Peters, Sean
Sent: Thursday, March 17, 2011 3:00 AM
To: Coe, Doug
Subject: Fw: April high reliability workshop in DC at NTSB

Hey Doug,

Can we add this one to our training plan too?

Sean
Sent from my NRC Blackberry
Sean Peters
202-669-0650

From: Morrow, Stephanie
To: Barnes, Valerie; Peters, Sean
Sent: Thu Mar 10 20:36:05 2011
Subject: RE: April high reliability workshop in DC at NTSB

No, I did not mention this one. Val, we are registered to go to the free talk the day before the conference, but not the conference. I wasn't sure if I could add this to the training plan with our current budget issues, given that it would be a new request and not a swap of an existing request.

Registration is \$450/person before March 21st (\$525 after). It is local, so travel costs would be minimal (~\$20).

Stephanie

From: Barnes, Valerie
Sent: Thursday, March 10, 2011 5:33 PM
To: Peters, Sean; Morrow, Stephanie
Subject: FW: April high reliability workshop in DC at NTSB

Sean, did Stephanie talk to you about this one?

From: Coe, Doug
Sent: Monday, February 14, 2011 8:36 AM
To: Peters, Sean; Barnes, Valerie
Cc: Lui, Christiana
Subject: FW: April high reliability workshop in DC at NTSB

Sean – This group is something you/Stephanie should be aware of, in case OE wants us to engage.

AG/81

Val can provide further details on what this group does wrt safety culture in HROs.

Doug

From: Carnes, Earl [mailto:Earl.Carnes@hq.doe.gov]

Sent: Friday, February 11, 2011 4:33 PM

To: Barnes, Valerie; 'Henry Bastian DOI-Fire'; Beausoleil, Geoffrey; 'Jim Belke EPA'; Bernal, Sara; 'Robert Brandenburg OSHA'; 'John Bresland CSB'; 'Michael Bromwich MMS/BOE'; Cai, June; 'David A. Christenson NAFRI'; Coe, Doug; 'Carlos Comperatore U.S. Coast Guard'; 'Michael Coplen DOT-FRA'; 'Joan Devine FAA ATO'; 'Tracy Dillinger NASA'; 'Cindy Douglass PHMSA'; 'Vern Ellingstad NTSB'; Firth, James; Flack, John; 'Darlene Grasdock SUPSHIPNN'; 'Christopher A. Hart NTSB'; 'Leslie Holland US Coast Guard'; 'Nathan Hoyt NTSB'; Hudson, Jody; Ibarra, Jose; 'Rick Kowalewski DOT-PHMSA'; 'Katherine Lemos FAA'; 'Cheryl MacKenzie CSB'; 'Harkey Mayo NTSB'; 'Amy McCormick CSB'; 'Benjamin Moore PHMSA'; 'Stephanie Morrow DOT - Volpe Center'; 'Jordan Multer Volpe Center'; 'Sean O'Kelly NIST'; 'Mark Parrella US Navy'; 'Jim Pates PHMSA'; 'Julia Pounds FAA/AOV'; 'Paula Sind-Prunier NTSB'; 'Mark R. Rosekind NTSB'; 'Gordon Sachs Forestry Service'; 'Armando Santiago EPA'; Schwartz, Maria; Sieracki, Diane; Sigmon, Rebecca; 'Capt John Slaughter NAVAIR'; 'Capt Ralph T. Soule USN Newport News'; rtoule198214@netscape.net; 'Jack Spencer NTSB'; 'Michael Stamatelatos NASA'; 'Orhan Suleiman FDA'; 'Robert Sumwalt NTSB'; 'Ken Sundberg WMATA'; Thompson, Catherine; 'Gary Visscher CSB'; 'Fred Wetzel FWS'; 'Jeff Wiese DOT-PHMSA'; Witt, Kevin; 'William Wright CSB'; Zimmerman, Roy; 'Henry_Bastian@ios.doi.gov'; 'belke.jim@epa.gov'; 'Brandenburg.robert@dol.gov'; 'John.Bresland@csb.gov'; Cai, June; Coe, Doug; 'Michael.Coplen@DOT.gov'; 'Tracy.Dillinger@nasa.gov'; 'Ellingv@ntsb.gov'; 'Chris.Hart@faa.gov'; 'Leslie.h.holland@uscg.mil'; 'Bill.Hoyle@csb.gov'; 'Nathaniel.hoyt@ntsb.gov'; 'Rick.Kowalewski@dot.gov'; 'katherine.lemos@ntsb.gov'; 'Cheryl.MacKenzie@csb.gov'; 'Amy.McCormick@csb.gov'; 'Benjamin.moore@dot.gov'; 'Stephanie.Morrow@DOT.gov'; 'Jordan.multer@dot.gov'; 'James.Pates@DOT.gov'; 'Julia.pounds@faa.gov'; 'sindprp@ntsb.gov'; 'Remines@ntsb.gov'; 'gsachs@fs.fed.us'; 'santiago.armando@epa.gov'; 'jack.spencer@ntsb.gov'; 'Robert.Sumwalt@ntsb.gov'; 'Debbie.taylor@ntsb.gov'; 'Gary.Visscher@csb.gov'; 'fred_wetzel@fws.gov'; 'Jeff.Wiese@dot.gov'; 'William.Wright@csb.gov'; 'Bill.Hoyle@csb.gov'; hoylebill@hotmail.com; 'Gannaway, Cynthia C.'; 'Flanigon, Mike (FTA)'; Sullivan, Judy R.; 'paulw@cycla.com'

Subject: April high reliability workshop in DC at NTSB

Colleagues,

To continue our discussions and education on High Reliability this is to let you know of an upcoming workshop in April of this year. Here is a brief description and the url for more information and registration.

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Link for agenda and registration <http://www.high-reliability.org/>

Earl

W. Earl Carnes

Senior Advisor, High Reliability & INPO Liaison

301-903-5255

earl.carnes@hq.doe.gov

blog <http://hsshpi.wordpress.com/>

HS-31, GTN Rm C-156

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From: [Beckford, Kaydian](#)
To: [Taylor, Robert](#)
Cc: [Hardies, Robert](#); [Karwoski, Kenneth](#); [Johnson, Andrew](#); [Dykert, Jason](#); [RidsNrrDciCsgb Resource](#); [Lubinski, John](#); [Harris, Charles](#); [Murphy, Emmett](#); [Terao, David](#); [Makar, Gregory](#); [RidsOgcMailCenter Resource](#); [Caponiti, Kathleen](#); [jhr@nei.org](#); [RidsEdoMailCenter Resource](#); [RidsNrrOd Resource](#); [Klein, Paul](#); [Thomas, Brian](#)
Subject: OAR "Summary Of 2/18/2011 Public Meeting With NEI And Industry To Discuss Steam Generator Issues"
Date: Thursday, March 17, 2011 11:45:39 AM
Attachments: [ML110670283.APK](#)

Enclosed is the electronic distribution of the Public Meeting Summary Package:

Subject:

SUMMARY OF THE FEBRUARY 18, 2011, CATEGORY 2 PUBLIC MEETING WITH THE NUCLEAR ENERGY INSTITUTE (NEI) AND INDUSTRY TO DISCUSS STEAM GENERATOR ISSUES

To: Robert M. Taylor

From: Andrew B. Johnson

ADAMS ACCESSION PACKAGE NO.: ML110670283

AG/82

Attachment ML110670283.APK (107 Bytes) cannot be converted to PDF format.

From: CSC_PasswordStation@nrc.gov
To: [Lubinski, John](#)
Subject: NRC Customer Support Center: Your Password Will Expire in 5 Days
Date: Thursday, March 17, 2011 11:46:00 AM

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We recommend that you change your network password now to avoid any potential difficulties logging in to your workstation.

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<http://www.internal.nrc.gov/ois/CScatalog/customerservicecatalogs/announcements/changingpassword.html>

If you already know how to change your password using Password Station, and would like to go to Password Station now, click the following link: <https://selfservice.nrc.gov/aims/ps/default.aspx>

Note: If you're reading this email through Outlook Web Access, this link will not work. Please log in to the NRC network directly, or through Citrix remote access, to use Password Station.

If you require additional assistance, please contact the Customer Support Center (CSC).

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Mon – Fri 6:00 AM – 9:00 PM (EST) and Sat and Sun 9:00 AM – 9:00PM (EST)

Phone: 301-415-1234, Option 2

Email: CSC@nrc.gov

Note: Please do not reply to this email. This is for notification only and your emails will not be received.

AG/83

From: [Simon & Schuster](#)
To: [Ruland, William](#)
Subject: March New Releases from Simon & Schuster
Date: Thursday, March 17, 2011 11:49:45 AM

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To ensure delivery of Simon & Schuster emails to your inbox, please add
newsletter@news.simonandschuster.com to your safe sender list in your address book.

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In this issue: [Staff Picks](#) | [Pimsleur Foreign Language](#) | [New Releases](#) | [Featured Customer Reviews](#) | [March Features](#)

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By Ellen Sandbeck
- 4 [Unclutter Your Life in One Week](#)
By Erin Rooney Doland

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By Mary Higgins Clark
- 2 [Wrecked](#)
By Carol Higgins Clark
- 3 [The Ice Princess](#)
By Camilla Läckberg
- 4 [Altar of Bones](#)
By Philip Carter

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- 2 [Marlene](#)
By Charlotte Chandler
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By Ayaan Hirsi Ali
- 4 [Living History](#)
By Hillary Rodham Clinton

A6/84

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5 **The Mozart Conspiracy**
By Scott Mariani

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From: [Doane, Margaret](#)
To: [Borchardt, Bill](#)
Subject: Re: Lunch
Date: Thursday, March 17, 2011 11:43:54 AM

Call on my bb

Sent from an NRC Blackberry
Margaret Doane

----- Original Message -----

From: Borchardt, Bill
To: Doane, Margaret
Sent: Thu Mar 17 11:36:03 2011
Subject: RE: Lunch

Chmn is suppose to be coming up on the bridge in a minute. I'll call as soon as he's done.

-----Original Message-----

From: Doane, Margaret
Sent: Thursday, March 17, 2011 11:31 AM
To: Borchardt, Bill
Subject: Lunch

I'm ready to go.

Sent from an NRC Blackberry
Margaret Doane

AG/85

From: James Ramirez
To: Terao, David; Norato, Michael; Ray, Neil; Moyer, Carol; Case, Michael; Csontos, Aladar; Norris, Wallace; Boyce, Thomas (OIS)
Cc: John J. Koehr; John Bendo; Uhle, Jennifer
Subject: ASME SMR Symposium on September 28-30 in Washington D.C. - Hyatt Regency Washington on Capitol Hill
Date: Thursday, March 17, 2011 11:55:59 AM

Al,

As per our discussion last week and today (some of you). Here is the link to the ASME SMR Symposium.

Once again I would like to highlight that this symposium unlike many others you may have attended is aimed at removing our "designers" hat and putting on our "manufacturing building" hats. As such we are engaging the supply chain, regulators, and academia so we can have strong technical panel discussions as to what it will take to build and SMR including obtaining a manufacturing license from the NRC.

Please consider submitting papers and becoming panel members.

<http://www.asmeconferences.org/smr2011/>

Best Regards,

James Ramirez, MBA
Vice President, Business Development
ASME Standards Technology, LLC
917-882-6219
212-591-7196
ramirezj@asme.org

AG/86

Kauffman, John

From: Jones, Steve
Sent: Thursday, March 17, 2011 11:57 AM
To: Kauffman, John
Subject: RE: Documenting completion of a GI
Attachments: image001.gif

John,

Thanks for the response. The problem I'm having is that the programs/processes for completion of GI-186 and GI-189 (i.e., essentially regulatory commitments because of marginal/low safety significance) are not defined by an Office Instruction or similar policy document. The only precedent I know of is GI-163, which was complicated by a DPO resolution. Therefore, I've been trying to develop a comprehensive set of documents similar to GI-163 closure documents in my spare time.

I'll continue down the GI-163 path for now. I have been discussing the issues with ACRS staff to understand the level of involvement they would like in the closure.

Steve

From: Kauffman, John
Sent: Thursday, March 17, 2011 11:05 AM
To: Jones, Steve
Cc: Killian, Lauren; Beasley, Benjamin
Subject: Documenting completion of a GI

Steve,

Page 9 of the MD 6.4 handbook simply indicates that GIs in regulatory office implementation (ROI) are tracked and updated in GIMCS through completion of actions. The memo (ML071630094) that transferred GI-189 (and some others) to ROI states "the status updates, tracking, and reporting for these GIs will cease when NRR informs RES that regulatory actions and follow-on closure actions identified in the transition memorandum (and other documents) have been completed in accordance with applicable Regulatory Office programs and processes." Accordingly, all the GI Program needs from you is a notification via e-mail, GIMCS input, or memo (that is in ADAMS or that we can put in ADAMS and reference). If the NRR programs or processes used for GIs 186 and 189 completion do not include ACRS briefing or endorsement prior to completion, you may want to consider doing that because of previous ACRS involvement with these issues.

I hope this answers your question. If I can be of further assistance, please let me know.



John V. Kauffman
Senior Reactor Systems Engineer
US NRC/RES/DRA/OEGIB
Washington, DC 20555 Mail Stop: C-2A07M
Phone: 301-251-7465
Fax: 301-251-7410

Please visit the [internal GIP web page](#) or [external GIP web page](#).

From: Killian, Lauren

Sent: Wednesday, March 16, 2011 7:03 PM

To: Kauffman, John

Cc: Jones, Steve

Subject: FW: REMINDER - RE: Update requested for GI-186 and GI-189 (editable files attached) RE: Update of the Generic Issue Management Control System Report (FY 2011, Q2)

Steve – Thank you for your email.

John – Could you address Steve's questions about closure and MD 6.4?

Thank you!

Lauren

From: Jones, Steve

Sent: Wednesday, March 16, 2011 3:54 PM

To: Killian, Lauren

Cc: Casto, Greg

Subject: RE: REMINDER - RE: Update requested for GI-186 and GI-189 (editable files attached) RE: Update of the Generic Issue Management Control System Report (FY 2011, Q2)

Lauren,

I have updated the GIMCS files using tracked changes and attached them. The principal change is to extend the closeout memorandum date due to shortage of resources and minor continuing issues in GI-186 space. However, I have been struggling with what constitutes GI closure and how to call the issue closed under the 11/2009 version of MD 6.4. All implementation and verification actions are complete and only final documentation of issue completion remains.

Please provide some guidance on how I should proceed to complete closure without another date extension. The MD 6.4 guidance lacks a clear process for closure. As a result, I feel I've made the closure process more complex than necessary, and that has contributed to the delays.

Thanks!

Steve

From: Killian, Lauren

Sent: Monday, March 14, 2011 4:52 PM

To: Jones, Steve

Subject: REMINDER - RE: Update requested for GI-186 and GI-189 (editable files attached) RE: Update of the Generic Issue Management Control System Report (FY 2011, Q2)

Hello Steve,

This is a reminder to please submit the GI-186 and GI-189 updates for the GIMCS report by this Wednesday (March 16th).

Thank you!

Lauren

From: Killian, Lauren

Sent: Thursday, March 03, 2011 5:33 PM

To: Jones, Steve

Subject: Update requested for GI-186 and GI-189 (editable files attached) RE: Update of the Generic Issue Management Control System Report (FY 2011, Q2)

updated email

Hello Steve,

I am the RES point-of-contact for collecting the second quarter 2011 GIMCS report updates. As indicated in the attached memo (ML110590511) issued March 1, 2011 by Ben Beasley, RES is requesting updated information on the status of GI-186 and GI-189 by March 16, 2011. As the reporting period for this report extends to February 28, 2011, we are requesting updates that occur only up to that date.

As in previous quarters, attached word files contain the text from the last quarterly report (1st quarter 2011). Please use track changes when making edits and do not worry about formatting. Once approved, please return edited files to me to provide your comments.

Again, please use track changes to indicate any changes you made to the GIMCS report.

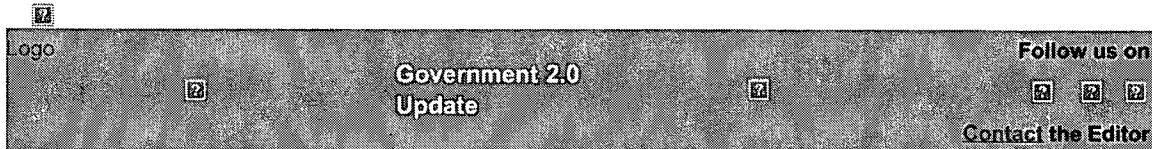
Please let me know if you have any questions.

Thank you,
Lauren

Reliability and Risk Engineer
RES/DRA/OEGI
Lauren.Killian@nrc.gov
Church St. 2 - C 12
301-251-7475

From: FCW Government 2.0 Update
To: Case, Michael
Subject: Federal IT Dashboard has inaccurate data, GAO finds
Date: Thursday, March 17, 2011 12:01:23 PM

Having trouble viewing this e-mail? [Click here](#) to view as a Web page.



3/17/2011

Federal IT Dashboard has inaccurate data, GAO finds

The Office of Management and Budget's IT Dashboard, a website intended to improve transparency by tracking the status of about 800 federal IT spending programs, has data flaws, according to a Government Accountability Office report released March 15.

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AG/88



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This message was sent to: mjc@nrc.gov

From: Security IT Update
To: Case, Michael
Subject: Crunch time for PIV cards | DOD's weak spots
Date: Thursday, March 17, 2011 12:03:28 PM

Having trouble viewing this e-mail? [Click here](#) to view as a Web page.



1105 Government Information Group



Security IT Update



3/17/2011

Time running short for personal identity card plans

With smart PIV cards now in the hands of most federal workers and contractors, agencies are being told to put them to use both for physical and logical access control. The technology is available, but some hurdles remain to fully implementing systems.

DOD wounded by lax information security, WikiLeaks

DHS buying SBInet-like system for border despite uncertainties, GAO says

Tokenization: A privacy solution worth watching

DOD blocks video-streaming sites in wake of Japan

Malware found in Google Android security app

NJ discovers secure data on end-of-life computers

GovSec - The Government Security Expo & Conference

March 29-31, 2011 - Washington D.C.

GovSec is the most comprehensive FREE security and law enforcement expo of 2011.

[Learn more](#)

Download Resources

Mobile Security

Attacks on mobile networks and devices have grown in both number and sophistication. This report discusses how IT administrators can securely manage mobile devices.

[Learn more](#)

At home and abroad

[Proposed laws on ID tech take privacy to the extreme](#)

[Time to rethink the cyber defense equation](#)

Research Special Report: Cloud Computing

Sponsored by: Lockheed Martin

Like it or not, cloud computing is here to stay. Although cloud computing will not completely replace on-site data centers in the federal government, the cloud will dominate new applications developments.

[Read the full article](#)

More news

[Spotting insider threats on the front lines](#)

[Adobe Flash hacked](#)

[Google Chrome triumphs in hacker challenge](#)



Featured jobs from the Government Career Network

Information Architect - Taxonomy Services - Abbott - Lake Forest, IL

Management Consultants, Global Public Sector - PRM Management Consultants

A6189

LLC - Washington, DC
Government Relations Professionals - The Raytheon Company - Washington, DC
TMAS (TFE-TIM) Tax ERP Senior Associate - PricewaterhouseCoopers - NY
Senior Lobbyist, Federal Relations - Syngenta - Washington, DC



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1105 Government Information Group
3141 Fairview Park Drive, Suite 777
Falls Church, VA 22042
703-876-5100

Security IT Update

Online Editor-in-Chief - Susan Miller | Managing Editor Daily Report - Michael Hardy

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This message was sent to: mjc@nrc.gov

Beasley, Benjamin

From: Dehn, Jeff
Sent: Thursday, March 17, 2011 12:05 PM
To: Beasley, Benjamin
Subject: EU/JRC OEF Clearinghouse and Topical Reports

Ben,

Here is a little bit of info we discussed. The clearinghouse Michel Bieth was mentioning lives here:
<https://clearinghouse-oef.jrc.ec.europa.eu/>

Some summaries of topical reports are here:

<https://clearinghouse-oef.jrc.ec.europa.eu/documents-1/summary-reports-on-selected-topical-operational-experience-reports>

I'm guessing they don't post the full reports publically since they're resource intensive for the "full members" to create.

I'll still ask him to send over whatever info he can, maybe one sample full report, to help us help them.

Thanks,
Jeff

Jeff Dehn

International Relations Specialist
Office of Nuclear Regulatory Research (RES)
US Nuclear Regulatory Commission
jeff.dehn@nrc.gov
301-251-7672
C-6D22

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From: Federal Computer Week
To: Case, Michael
Subject: Don't Miss the Federal IT Acquisition Summit - April 26 - Register Free
Date: Thursday, March 17, 2011 12:06:54 PM

Federal IT Acquisition Summit



Join *Federal Computer Week* in partnership with NASA SEWP for the "2011 Federal IT Acquisition Summit."

Register today and attend this free one-day program and tailor your participation to meet your personal and professional priorities.

Select from these Educational Sessions:

- > The State of Federal IT Acquisition and What's Changing
- > Leading the Way: A Vision-Based Acquisition Perspective
- > Information Management Perspectives: Streamline and Strengthen Information Technology Acquisition Processes
- > Order the Easy Way: Government Wide Acquisition Contracts (GWACs)
- > Understand the Contract Proposal Process from an Industry Perspective
- > Seek Professional Help: Assisted Acquisition Options
- > Utilize Schedules and Large Agency Contracts
- > Certify and Educate the Acquisition Professional: What's Available?
- > Support the Acquisition Community through Industry Partner Associations
- > Moving Toward Acquisition Excellence

[Click Here to View the Full Agenda](#)

Six (6) Continuing Education Units (CEUs) will be offered to attendees of this program.

This intensive one-day program was designed by and for those in public service to understand procurement options, professional training alternatives, and available acquisition resources to support agency business and mission objectives.

Don't miss the "2011 Federal IT Acquisition Summit."

Register Today Free



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Presented By:



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This message has been sent to: mjc@nrc.gov

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From: [Lubinski, John](#)
To: [Cusumano, Victor](#)
Cc: [Thomas, Brian](#)
Subject: RE: ACTION: G20110183 - Due Today
Date: Thursday, March 17, 2011 12:11:00 PM

Unfortunately not. We had some people on list of experts to support OGC with contentions/filings. I recall 5-6 people. Probably need to send to all. Or get list of those who potentially supported from OGC – Brooke Poole office/division.

From: Cusumano, Victor
Sent: Thursday, March 17, 2011 11:36 AM
To: Lubinski, John
Subject: FW: ACTION: G20110183 - Due Today
Importance: High

John,
My initial take is that this does not apply to anyone in DCI. Is that a fair assumption?
Vic

From: Meighan, Sean
Sent: Thursday, March 17, 2011 11:19 AM
To: Azeem, Almas; Cartwright, William; Cusumano, Victor; Heida, Bruce; Mahoney, Michael; Scales, Kerby; Susco, Jeremy; Titus, Brett; Valentine, Nicholee
Subject: ACTION: G20110183 - Due Today
Importance: High

TAs:

Action: Please provide **estimate of a reasonable date** that the (below requested) information can be provided to OGC.

Due: Today NLT 1500.

Negative response required if applicable.

Announcement No. 033

Date: March 15, 2011

To: All NRC Employees
SUBJECT: DOCUMENT HOLD INSTRUCTIONS RE: YUCCA HIGH LEVEL WASTE REPOSITORY

The House of Representatives Committee on Oversight and Government Reform has requested documents and information related to the Yucca High-Level Waste Repository matter. NRC employees are directed to maintain all pertinent documents falling within the scope of the request, which is described below. Requested records, documents, data, or information should not be destroyed, modified, removed, transferred or otherwise made inaccessible. The request includes documents or information in your possession or control or held by employees or agents acting on your behalf. The request includes electronically stored information (ESI) which is the preferred format, as well as hard copies of documents.

What You Need to Do

It is your responsibility to ensure that any potentially relevant information related to this matter/case that is

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within your possession, custody, or control, is preserved and not destroyed, even if the policy or practice of your office would normally dictate otherwise.

What Must Be Preserved

The information that must be preserved includes Electronically Stored Information ("ESI"), hard copies of documents, and tangible things. ESI includes, but is not limited to, computer files of any type (word processing documents, e-mail messages, spreadsheets, calendar entries, and flash memory media, including USB drives and memory cards). It includes not only information stored on NRC computers but can also include information stored on home computers, personal laptop computers, PDAs such as Palm Pilots and Blackberries, and mobile phones, if used for NRC work.

All information, including privileged information, must be preserved.

If you identify responsive documents, you will receive additional instructions for producing this information for provision to the Committee. In the meantime, please carefully review this e-mail and preserve all materials in accordance with these instructions.

Thank you in advance for your cooperation in this matter. If you have any questions regarding which materials should be preserved or how they should be preserved, or suggestions, please do not hesitate to contact Patricia Hirsch, Assistant General Counsel for Legal Counsel, Legislation and Special Projects at 301-415-1607 or by [e-mail](#).

RECORDS and INFORMATION REQUESTED:

1. A timeline of significant events related to the Commission's review of the ASLB's decision on DOE's motion to withdraw the license application, Including, but not limited to the following:
 - a) Filing of each Commissioner's vote
 - b) Withdrawal of any Commissioner's vote
 - c) Active deliberation or discussions between Commissioners or their staffs.
2. Documents and communications, including e-mails, relating to the Commission's review of the ASLB's decision on DOE's motion to withdraw the license application.
3. Documents and communications, including e-mails, relating to reasons for the delay between the filing of the final Commissioner's vote and the scheduling of the affirmation session.
4. A timeline of all significant events related to the "orderly closure" of the High-Level Waste Program and the use of Nuclear Waste Fund resources under the Continuing Resolution, including but not limited to the following:
 - a) Communication to or among the Commissioners or their respective staffs
 - b) Internal communication to NRC staff
5. Documents and communications, including e-mails, relating to all significant dates concerning the "orderly closure" of the High-Level Waste Program and the use of Nuclear Waste Fund resources under the Continuing Resolution.
6. Documents and communications, including e-mails, exchanged among or originated by the Commissioners, their respective staffs, and the Commission staff relating to the funding of the High-Level Waste Program in FY2011. This request includes any reviews or recommendations provided by the Office of the General Counsel.
7. Documents and communications including e-mails exchanged among or originated by the Commissioners, their respective staffs, and Commission staff relating to the release of Volume III of the SER.
8. A statement by each individual responsible for reviewing and signing Volume III of the SER

specifying whether he/she received the document for final concurrence and whether and when he/she gave that concurrence.

9. Documents and communications, including e-mails, related to the decision to develop a report separate from the SER to document the NRC staff's technical review activities completed to date.
10. Volume III of the SER, in un-redacted form.

/RA/

Stephen G. Burns
General Counsel

-----Original Message-----

From: RidsNrrMailCenter Resource
Sent: Thursday, March 17, 2011 11:13 AM
To: RidsNrrOd Resource
Cc: Meighan, Sean; Nguyen, Quynh
Subject: ACTION: G20110183 - Due Today
Importance: High

Attached is a green ticket due today on Document Hold Instructions Regarding Yucca High Level Waste Repository - Estimate of Time.

I will issue the ticket once the TAC number has been assigned.

Thanks,
Patti

-----Original Message-----

From: Jaegers, Cathy
Sent: Thursday, March 17, 2011 11:06 AM
To: RidsNrrMailCenter Resource; RidsNroMailCenter Resource; Berry, Lee; RidsNsirMailCenter Resource; Wimbush, Andrea; RidsFsmeOd Resource; Tressler, Patricia; Fleming, Barbara; RidsNmssOd Resource; Rodgers, Mary; Walker, Dwight; RidsResPmdaMail Resource; Johnson, Kevin; Dempsey, Heather; RidsOiMailCenter Resource; Boyd, Lena; RidsOeMailCenter Resource; Riddick, Nicole; RidsOIS Resource; Fry, Jeannie; RidsCsoMailCenter Resource; Daniels, Stanley; Moore, Mary; RidsAdmMailCenter Resource; Clarke, Deanna; RidsHrMailCenter Resource; Thomas, Loretta; RidsRgn1MailCenter Resource; Matakas, Gina; RidsRgn2MailCenter Resource; Miles, Patricia; RidsRgn3MailCenter Resource; Buckley, Patricia; RidsRgn4MailCenter Resource; Owen, Lucy; Andersen, James; Frazier, Alan
Subject: ACTION: G20110183 - Due Today

Attached is the action green ticket for OEDO OD/RAs. The ADAMS version will be sent after DPC processes.

From: headlines=renewgridmag.com@reply.brnto.com on behalf of [Renew Grid](#)
To: [Virgilio, Martin](#)
Subject: Latest News Headlines from Renew Grid
Date: Thursday, March 17, 2011 8:13:32 AM

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To ensure delivery directly to your inbox, please add headlines@renewgridmag.com to your address book today.



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[FERC Ruling Clears The Way For Demand Response In Wholesale Markets](#)

NRG

on 16 Mar 2011 by Laura DiMugno



The Federal Energy Regulatory Commission (FERC) has issued an order establishing new rules for the compensation of demand-response (DR) resources in organized wholesale energy markets - an action FERC says will help remove the barriers to the participation of DR resources in these markets. The new rule requires organized wholesale [\[read more\]](#)



[PSE&G Seeking BPU Approval For Major Transmission Upgrade](#)

on 16 Mar 2011 by Renew Grid



Public Service Electric and Gas Co. (PSE&G) says it is seeking approval from the New Jersey Board of Public Utilities (NJBPU) for the North Central Reliability Project, which would upgrade transmission lines and substations from existing 138 kV power to 230 kV power in northern and central New Jersey. The [\[read more\]](#)

[SustainX Receives Funding From GE To Develop Energy-Storage Technology](#)

Solectria

on 16 Mar 2011 by Renew Grid



Thanks to a \$14.4 million grant from GE Energy Financial Services and other investors, New Hampshire-based SustainX will continue to develop its compressed-air energy-storage technology. The company is currently working with AES Energy Storage to demonstrate a full-size system in the field that is capable of storing enough energy to [\[read more\]](#)



[Survalent Commissions SCADA System For Texas Utility](#)

on 16 Mar 2011 by Renew Grid



Survalent Technology, a provider of smart grid solutions for the control room, says it has commissioned a new supervisory control and data acquisition (SCADA) system for Texas-based New Braunfels Utilities (NBU). The new system features Survalent's dual-redundant, open-architecture system based on Windows Server 2008. The system includes several of Survalent's [\[read more\]](#)

SandC Electric

[UTILICASE Opens Chicago Office](#)

on 16 Mar 2011 by Renew Grid



UTILICASE - a provider of software and services designed to help power companies optimize and manage resources to ensure reliability, reduce risk and improve efficiencies - has opened a new office in Chicago. The new office will be located at 1 South Dearborn St., and will be dedicated to customer [\[read more\]](#)



[NV Energy Seeking Approval For Over 100 MW Of Solar And Geothermal Projects](#)

on 15 Mar 2011 by Renew Grid



NV Energy says it is seeking approval from the Public Utilities Commission of Nevada to enter into long-term power purchase agreements (PPAs) for 50 MW of new solar energy from two proposed photovoltaic projects in southern Nevada and 51 MW from a new geothermal project slated for Churchill County, Nev. [\[read more\]](#)

[Global Investment In Smart Meter Security To Total \\$1.6B Over Five-Year Period](#)

on 15 Mar 2011 by Renew Grid



Global investment in smart meter security is forecast to total \$1.6 billion during the period from 2010 to 2015, concludes a new report from Pike Research. This figure, which has been revised

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based on new research on smart meter cybersecurity issues, represents an increase of the firm's previous estimate of [\[read more\]](#)

FERC Appoints New Administrative Law Judge

on 15 Mar 2011 by Renew Grid  

The Federal Energy Regulatory Commission (FERC) says its chairman, Jon Wellinghoff, has appointed Judge Steven L. Sterner as a FERC administrative law judge. Sterner has been an administrative law judge with the Office of Medicare Hearings and Appeals at the Department of Health and Human Services since 2005. Prior to [\[read more\]](#)

PortaOne Rolls Out MDM Software Platform For Utilities

on 15 Mar 2011 by Renew Grid  

PortaOne Inc., a provider of software for the communications and utility industries, has introduced PortaMDM, a meter data management (MDM) and billing software platform for utilities. Compatible with all major brands of smart meters, PortaMDM is a unified, real-time billing, and supervisory control and data acquisition application. Also suitable for [\[read more\]](#)

Tridium Introduces New OpenADR Client Driver

on 15 Mar 2011 by Renew Grid  

Tridium says it has released a new Open Automated Demand Response (OpenADR) simple client driver for the NiagaraAX framework. This software driver is based on OpenADR specification 1.0, and enables communication between NiagaraAX hosts and utilities, allowing independent system operators and aggregators to support OpenADR programs, Tridium explains. The OpenADR [\[read more\]](#)

Telefonica O2 UK, G4S Partner On Smart Metering In The U.K.

on 15 Mar 2011 by Renew Grid  

Telefonica O2 UK says it has signed a multimillion-pound contract with G4S Utility Services (G4S), an international security solutions group and a smart meter operations service provider, to simplify the remote management and monitoring of the company's national smart meter network. Over the three-year contract period, Telefonica O2 UK will [\[read more\]](#)

Bonneville Power Administration Appoints VP For Transmission Planning

on 15 Mar 2011 by Renew Grid  

The Bonneville Power Administration (BPA) says it has named Hardev Juj vice president for transmission planning and asset management. He has served as acting vice president for transmission planning and asset management since spring 2009. In this capacity, Juj will also serve as BPA's chief engineer and will be responsible [\[read more\]](#)

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[Renew Grid](#), Zackin Publications Inc. | P.O. Box 2180 | Waterbury, CT 06722-2180 | United States

From: [i360Gov Daily Download](#)
To: [Leeds, Eric](#)
Subject: U.S. hints at Libya air strikes as Gadhafi pounds rebels
Date: Thursday, March 17, 2011 8:26:29 AM

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cdwg



i360Gov Daily Download

Policy & Technology. News & Analysis.

March 17, 2011

Federal Policy & Business

Cantor: Next step on government funding debate is up to Senate

The Washington Post: House Majority Leader Eric Cantor (R-Va.) said Wednesday that when it comes to figuring out a way forward on funding the federal government through the end of the fiscal year, the ball is in Senate Democrats' court.

Asked whether it's necessary for the Senate to pass its own funding resolution in order for negotiations between congressional leaders and the White House to progress, the number-two House Republican responded, "Well, I mean otherwise, you're just negotiating with yourself. We have no concept of where the Senate can be as far as its 60 votes, and that's what we keep asking Leader [Harry] Reid for. I mean, step up and lead." [MORE](#)

Watchdog panel gives bailout a mixed verdict

Houston Chronicle: WASHINGTON — The government's bailout of banks, automakers and insurers helped prevent a more severe economic crisis but might have sowed the seeds of the next one, a congressional watchdog group said Wednesday in its final report.

The Congressional Oversight Panel said that the government's rescue fund may have prevented an economic depression by sending billions of dollars to companies crippled in the financial crisis that erupted in 2008. But little has been done to aid to homeowners facing foreclosure or others far from Wall Street, it said. [MORE](#)

Lawmaker targets poor performers

Federal Times: Rep. Dennis Ross, R-Fla., wants to make it easier for managers to discipline poorly performing employees and lengthen the probationary period for new employees from one year to two.

Ross, a freshman lawmaker who is chairman of the House Oversight and Government Reform subcommittee on the federal work force, told *Federal Times* that the current disciplinary process favors employees and places too much burden on managers to prove their case. [MORE](#)

U.S. working to move citizens from affected areas in Japan

CNN: The State Department announced late Wednesday that it has approved the departure of family members of U.S. government personnel from certain areas of Japan in the aftermath of the earthquake, the tsunami and the nuclear power plant crisis.

Charter flights will be made available to the approximately 600 people, according to Under

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Secretary of State Patrick Kennedy. [MORE](#)

More federal government policy/business news & analysis at i360GovBusiness.com

Government IT

Report Cards Planned For Federal IT Reform Plan

InformationWeek: The White House plans to give detailed updates every six months, beginning in April, on how well or how poorly the federal government is implementing the 25-point federal IT reform plan of federal CIO Vivek Kundra. The twice-yearly report card will help the public hold the government accountable, Kundra said Wednesday during a panel discussion at an event in Washington, D.C. [MORE](#)

White House to Congress: Pass online privacy bill of rights

Los Angeles Times: The Obama administration Wednesday asked Congress to pass legislation to protect online consumers' privacy.

"The administration urges Congress to enact a consumer privacy bill of rights to provide baseline consumer data privacy protections," Lawrence Strickling, assistant secretary for communications and information at the Commerce Department, said in written testimony to the Senate Commerce Committee. [MORE](#)

Why It's Time to Embrace the Cloud Now: IDC

eWeek: SAN JOSE, Calif. -- IDC's frontman, Senior Vice President and Chief Analyst Frank Gens, sees a significant fork in the IT road in 2011 similar to one that happened 25 years ago.

Back in 1986, PCs and desktop computers were 5 years old and starting to work their way into daily use in dedicated enterprise networks and in home offices, replacing typewriters and word processors. The Internet to connect them all was still a decade away, but the groundwork was already being laid for it. [MORE](#)

OMB approved Homeland Security's flawed financial management contract award

Nextgov: The Homeland Security Department improperly awarded CACI a contract worth nearly \$500 million for a financial management system by changing contract requirements mid-competition without allowing vendors to submit revised proposals, according to a legal decision by federal auditors. [MORE](#)

More government IT news & analysis at i360GovIT.com

Special Reports & Whitepapers

Best Practices for Achieving Migration to a Cloud Model

An i360Gov special report: Recent initiatives, including the just-published Federal Cloud Computing Strategy, the 25-point Implementation Plan to Reform Federal IT Management published in December and its accompanying 'Cloud First' acquisition strategy are forcing federal agencies to figure out how to quickly 'get their IT operations in shape' to embrace cloud computing.

This i360Gov's special report explores the steps agencies should take to aid their migration to cloud-based operations.

[Download](#) special report. Sponsored by: DLT Solutions, NetApp, and Red Hat

i360Gov Proof Points: Trends in Digital Archiving of Legislative Records

Despite the availability of electronic records preservation solutions, nearly 60% of our

survey's respondents said they still don't possess an easily accessible electronic repository of all state laws, present and past, hindering each organization's ability to provide advanced web-based or online constituent services.

[Download](#) this special report to see the full results of this study. Sponsored by: EMC

Energy Efficient Cooling for Data Centers: A Close-Coupled Row Solution

Abstract: The trend of increasing heat densities in data centers has held consistent with advances in computing technology for many years. As power density increased, it became evident that the degree of difficulty in cooling these higher power loads was also increasing. In recent years, traditional cooling system design has proven inadequate to remove concentrated heat loads (20 kW per rack and higher). This has driven an architectural shift in data center cooling. The advent of a newer cooling architecture designed for these higher densities has brought with it increased efficiencies for the data center. This article discusses the efficiency benefits of row-based cooling compared to two other common cooling architectures.

[Download](#) the complimentary [report](#).

Sponsored by: APC / Schneider Electric

Guide for Reducing Data Center Physical Infrastructure Energy Consumption in Federal Data Centers

Abstract: In an effort to create a clean energy economy, recent US presidents and congress have issued a series of legislation and executive orders requiring federal agencies to increase energy efficiency and reduce carbon emissions in government facilities. Vivek Kundra, Federal Chief Information Officer, is supporting that effort by establishing a Federal Data Center Consolidation Initiative to help reduce energy consumption in over 1, 100 Federal data centers. US Federal data center managers are on a timeline to respond with their final consolidation plan. This paper analyzes the implication of these mandates and offers recommendations for how to improve energy efficiency in Federal data centers. This paper is written for a US-only audience.

[Download](#) the complimentary [report](#).

Sponsored by: APC / Schneider Electric

Desktop Virtualization Rolls into Public Sector IT Organizations

An *i360Gov* special report. As the federal government strives to modernize IT operations, desktop virtualization is becoming one technology agencies are starting to embrace to help simplify management, improve security and reduce both costs and energy consumption.

Driven in part by the cost and space savings gained in server virtualization efforts, many public sector organizations are now investigating desktop virtualization to give federal employees and contractors more flexible access to government resources and information, while centralizing control over management, administrative and security headaches...

[Download](#) the [report](#). Watch the [webinar](#).

Sponsored by: VMware

Redefining 'Making Do': How state governments are leveraging technology to decrease budget deficits

An *i360Gov* special report. Excerpt: After several years on a steady diet of tight budgets, revenue shortfalls and the ongoing weakened economy, it would seem state and local governments might by now be unable to maintain current IT operations, much less build new services or applications.

However, despite ongoing hardships, states and localities have developed strong survival

strategies, ferreting out cost reductions and reusing savings from ongoing data center consolidation efforts, for example, rather than seeking new funding for planned IT upgrades....

Download the [report](#). Watch the [webinar](#).

Sponsored by: DLT Solutions, Informatica, Red Hat, Solarwinds, Symantec

Data Center Consolidation

An *i360Gov* special report. Excerpt: Data center consolidation is now a top federal IT priority, as the White House leads the charge in driving a government-wide effort to reduce IT costs, lower energy consumption, improve IT security and enable a shift to more efficient IT platforms, such as cloud computing.

Driven by a few recently formed initiatives, a Presidential Executive Order, memos and other guidance, federal agencies are now working out plans to streamline data center operations, gain greater efficiency and meet a mandated goal to achieve \$3 billion in cost savings by the end of fiscal 2012...

Download the [report](#). Watch the [webinar](#).

Sponsored by: Ciena

Countering Advanced Persistent Threats with Cyber Forensics

Many security teams have been caught unprepared by recent advances in targeted attacks. Multi-stage, multi-vector campaigns now steal sensitive and classified data, access privileged accounts, and spy on public sector organizations. This white paper explains the need for new security tactics and rapid response technologies to counter these advanced persistent threats. This whitepaper will demonstrate the need for forensic-grade technology in order to combat advanced persistent threats and minimize the attack surface of an agencies' sensitive data.

Read the [report](#).

Sponsored by: Guidance Software

Government Healthcare - Policy & IT

Grassley says HHS working on provider-lawsuit regs; Sebelius mum

Modern Healthcare (online registration required): The right of Medicaid healthcare providers to sue over payment cuts is the focus of not only a recently accepted Supreme Court case but also of coming HHS regulations, according to a senior Republican senator.

HHS Secretary Kathleen Sebelius would not respond to direct questions from Sen. Chuck Grassley (R-Iowa) about whether her department is promulgating such regulations but neither she nor the department's staff members denied it. HHS officials declined to comment on the issue, citing the active court case. [MORE](#)

California Insurer Won't Raise Rates

The Wall Street Journal (online subscription required): Nonprofit health insurer Blue Shield of California has withdrawn its rate filing with the state's insurance department and said Wednesday it won't increase rates to any individual or family-plan member for the rest of the year.

The insurer, which has 340,000 individual- and family-plan members in the state, had been criticized by California's insurance commissioner early this year for planning "excessive" premium increases on individual policies and, in response, ... [MORE](#)

Panel examines information exchange goals for 2013 meaningful use

Government Health IT: A panel of the Health IT Policy Committee is exploring gaps in the infrastructure of health information exchange, solutions for which will be critical to some of the proposed objectives for stage 2 of meaningful use, such as incorporating lab results in structured data.

The meaningful use work group wants to be sure that technologies, policies and standards will be in place in 2013 to support exchange goals. [MORE](#)

New health statistics show Americans living longer

Reuters: Life expectancy in the United States has reached an all-time high, the Centers for Disease Control and Prevention said on Wednesday.

In 2009, life expectancy increased to 78.2 years, up from 78 years in 2008, it said. [MORE](#)

More healthcare policy/technology news & analysis at i360GovHealthcare.com

Webinars

TUESDAY: i360Gov Proof Points: How to Achieve Private Cloud Formation

Tuesday, March 22, 2011 at 2:00 PM Eastern

To comply with federal mandates, agencies are being challenged to invest in cloud computing, to reduce IT costs and streamline operations. Despite the benefits of the cloud, many questions remain about security and the privacy of sensitive or classified information. Industry observers predict the strong push toward cloud-based services will lead to a rise in private cloud implementations in the coming year.

This i360Gov educational webinar and corresponding special report will highlight what government organizations should do to ensure security, while still adhering to federal cloud-focused mandates. The tools, assistance, guidance and advice of industry experts will be incorporated into the corresponding special report, called Private Cloud Formations, which will hone in on how this technological alternative may work best for a wide range of government applications. [Register Now](#) (no cost)

Sponsored by:



The Records Management Challenge: A Strategy for Paper Records

Wednesday, March 30, 2011 at 2:00 PM Eastern

Is your agency plagued with paper documents and manual processes associated with managing government paper records? Attend this i360Gov educational webinar and learn how leading agencies have modernized their paper-based process and the benefits they are realizing.

Our panelists, including Ray Miller, formerly with the NY State Dept of Health, will discuss how the process of managing paper records has evolved, what new techniques and technologies governments can employ to modernize this process, and how these improvements can impact your agency's bottom line. [Register Now](#) (no cost)

Sponsored by:



i360Gov Proof Points: Trends in Digital Archiving of Legislative Records

Despite the availability of electronic records preservation solutions, nearly 60% of our survey's respondents said they still don't possess an easily accessible electronic repository of all state laws, present and past, hindering each organization's ability to provide advanced web-based or online constituent services.

Join this complimentary educational webinar to see the full results of this study presented along with expert analysis. You will also hear experts present case studies highlighting the latest initiatives and best practice advice for building and maintaining electronic repositories.

[View Now](#) (no cost)

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Leveraging Technology to Fight Budget Difficulties in State & Local Governments

Under the gun to provide more and better services while striving to manage shrinking resources, state and local governments are seemingly being squeezed from multiple directions. Luckily there are some technological tools available to help, such as web-based self services and desktop virtualization, among others.

Join i360Gov's panel of government experts for this live event as we highlight the solutions that best aid these government organizations in closing budget deficit gaps while delivering greater agility to constituent-facing services. [View Now](#) (no cost!)

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How server and datacenter consolidation can simplify and maximize cloud computing success

Many Federal agencies are already pursuing consolidation and cloud computing initiatives, but OMB's 25-point mandate for government-wide IT reform has accelerated things significantly. Would you like to hear about a proven path forward to datacenter consolidation, transforming to a cloud-ready infrastructure and ultimately being able to adopt that cloud-first policy?

Join i360Gov for a live webinar on datacenter consolidation and how to build your cloud. Virtualization is a critical first step in consolidation and cloud computing, and with it, Federal agencies can leverage proven strategies to:

- Increase datacenter services, while decreasing infrastructure
- Build a scalable cloud infrastructure
- Integrate consolidation and cloud plans and maximize resources
- Leverage existing infrastructure to complete the transformation

Our panel of subject matter experts includes **Anil Karmel** (Los Alamos Labs) and **Doug Bourgeois**, formerly with U.S. Department of the Interior and the U.S. Patent and Trademark Office. [View Now](#)

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Energy - Policy & Technology

Key house leader to push speed-up in Gulf drilling

Houston Chronicle: WASHINGTON — A top House Republican said Wednesday he would advance bills to speed up offshore drilling in the Gulf of Mexico, open new coastal waters for oil and natural gas exploration and spur more domestic energy development.

Rep. Doc Hastings, R-Wash., the head of the House Natural Resources Committee, promised one of the drilling measures "would put the Gulf of Mexico back to work." [MORE](#)

EPA proposes rules to limit emissions from coal-fired plants

USA Today: The U.S. Environmental Protection Agency proposed rules Wednesday that would — for the first time — The U.S. Environmental Protection Agency proposed rules Wednesday that would — for the first time — limit the emissions of mercury, arsenic and other pollutants from coal-fired power plants.

Environmental and health groups, which long sought the rules, welcomed them as a way to reduce respiratory illnesses, heart disease and developmental problems in children. Some industry groups said they would cost jobs and raise electric rates. [MORE](#)

Japan quake puts spotlight on aging U.S. nuclear reactors, cost of building new ones

The Washington Post: One day before the nightmare began at the Fukushima Daiichi nuclear plant in Japan, a reactor in Vermont with the same decades-old design was getting a big thumbs-up from U.S. regulators.

The 38-year-old Vermont Yankee plant, which state lawmakers say is well past its prime, has an operating license that is set to expire next year. Last Thursday, the Nuclear Regulatory Commission (NRC) agreed to add 20 more years to the life of the plant. [MORE](#)

Governments pump money into charging stations

Detroit Free Press: CHICAGO -- When politicians tout the benefits of public subsidies for electric vehicles, the argument inevitably comes down to two words: Chicken. Egg.

It works like this: Consumers won't buy electric vehicles without somewhere to charge them. But no one will build charging stations without electric vehicles to use them. [MORE](#)

More Energy Policy/Technology News & Analysis at i360GovEnergy.com

Defense / Intelligence / Homeland Security - Policy & Technology

U.S. hints at Libya air strikes as Gadhafi pounds rebels

CNN: Air strikes against Libyan leader Moammar Gadhafi's forces are among options being discussed as diplomats try to hammer out a U.N. Security Council resolution, a diplomatic source said.

The U.S. ambassador to the U.N. raised the possibility of "going beyond a no-fly zone," Wednesday as Gadhafi's troops pounded the rebel-held cities of Misrata and Ajdabiya. [MORE](#)

TSA defends safety of scanners

USA Today: A national expert on radiation safety questioned why the Transportation Security Administration is opting to use a type of airport X-ray scanner that exposes travelers to low doses of radiation when the agency already has another type of scanner that poses no known safety risks.

David Brenner, director of Columbia University's Center for Radiological Research, noted that the TSA uses the full-body X-ray scanners at some airports but allows passengers at other airports to pass through millimeter wave scanners, which do not use ionizing radiation. There

are no known health risks of the millimeter wave machines, Brenner told lawmakers during a congressional oversight hearing Wednesday. "X-rays," he said, "are a carcinogen." [MORE](#)

Intel contract staffs need freedom, encouragement to innovate, experts say

Federal Times: MIAMI — Industry should be given more freedom in determining how to meet the contract needs of defense intelligence agencies, experts say.

Former national intelligence director Michael McConnell, speaking at the Defense Intelligence Acquisitions Conference here this week, said intelligence officials have to be willing to think outside the norm as they try to prepare for future threats. [MORE](#)

Most Americans back women in combat roles, poll says

The Washington Post: Seven in 10 Americans support permitting women in the military to serve in ground units that engage in close combat, according to a new Washington Post-ABC News poll.

The findings come as the Pentagon prepares to review whether women should continue to be barred from combat units even though many of them often engage opposing forces in Iraq and Afghanistan. [MORE](#)

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cdwg



State & Local Government - Policy & Technology

WI: Wis. DA files lawsuit challenging union law

San Francisco Chronicle: Republican lawmakers violated Wisconsin's open meetings law when they amended a contentious plan that bars most public employees from collective bargaining, a Madison prosecutor alleged in a lawsuit Wednesday.

Dane County District Attorney Ismael Ozanne's legal challenge is the second from a county official since Gov. Scott Walker signed the bill into law Friday. Ozanne filed his lawsuit after Democrats in the Wisconsin Assembly alleged Republican leaders didn't give enough public notice that a committee planned to meet to amend the bill. [MORE](#)

Say What?

"No man will ever bring out of the Presidency the reputation which carries him into it. . . . To myself, personally, it brings nothing but increasing drudgery and daily loss of friends."

—Thomas Jefferson

AZ: Arizona to cut fewer adults from Medicaid

Stateline: ARIZONA REPRIEVE: After getting federal approval to discontinue a special Medicaid plan that covers 250,000 childless adults, Arizona Governor Jan Brewer changed her mind. In an announcement this week, she said only 120,000 people would be dropped from the rolls, but future enrollment would be frozen. The plan would require most patients to pay more for their care, and doctors and hospitals would get lower fees, according to a report in *The Arizona Republic*. Some of her proposals have been rejected by the federal government when they have been tried before. [MORE](#)

OH: Ohio Governor Kasich tries to sell his budget cuts to a skeptical public

The Washington Post: COLUMBUS, OHIO — Gov. John Kasich unveiled an austere budget this week that includes painful cuts to close Ohio's \$8 billion shortfall. But in announcing his

proposals, Kasich himself was anything but austere. He didn't grimly warn voters that it is time to sit up and take their medicine. Instead, in a marathon stage show that was part Steve Jobs and part Anthony Robbins, the Republican governor enthusiastically tried to convince Ohioans that the cuts are a good thing — and that they will be better off with less. [MORE](#)

FL: Gov. Rick Scott's 32,000 projected port jobs face sizable hurdles

Orlando Sentinel: Hours after rejecting Florida's high-speed train, Gov. Rick Scott declared the state would spend \$77 million on dredging the Port of Miami — a project he said would create 30,000 permanent jobs.

But some experts contend digging out the Miami channel will not boost employment by anywhere near that number, much less ensure more shipping to the port. [MORE](#)

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From: [Coyne, Kevin](#)
To: [Kuritzky, Alan](#)
Subject: notes for branch meeting
Date: Thursday, March 17, 2011 8:29:00 AM
Attachments: [PRAB Branch Meeting February 2011.docx](#)

Here's last month's... I just update with meetings, other topics of interest as best I can...
Check the branch calendar for travel (ICDE, WGRisk, etc.). I'll also share my calendar with
you so you can grab RMT meetings and other things of interest....

Thanks!

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PRAB Branch Meeting February 17, 2010

1. Status of Key PRAB Activities

- Pete – Peer Review Follow-up, Key Technical Issues, SPAR E-Books (soon to be available on Kindle ...)
- Alysia – Halden Project, HRA Empirical Study
- Michelle – New Reactor SPAR models, SPAR routine updates, PRA glossary, SAMG Training contract, Fuel Cycle Oversight (ISA/PRA comparison)
- Charlie – C-SGTR Validation, piping reliability
- Don - Long Term Research Project (Level 2/3), RI RGs, success criteria
- Alan – Digital System & Software Reliability, KAERI Collaboration
- Walt – Contracts...
- Dan – SAPHIRE Maintenance, Long Term Research, Turnover
- Selim – LPSP SPAR, ISL C-SGTR Calculator, all hazards SPAR
- Maggie – Training, WGRisk KM Paper - PSA-2011, RI License Amendment Review
- Jeff – Advanced and SMR Reactor PRA, UMD CCF Grant, Long Term Research, non-LWR PRA standard

2. Items of Interest

- Be on the lookout for potential daily notes, weekly highlights, etc.
- DRA Common Sharepoint Site:
<http://portal.nrc.gov/edo/res/dra/Shared%20Documents/Forms/AllItems.aspx>
- Work at home – remember to send an email with hours/activities for each work at home day
- Travel budget is being watched very closely – cuts expected
- Management Assistant coverage – Sibel moves to PMDA at end of the month, Chon Davis coming up to speed...
- **RES suggestion Program:**
<http://portal.nrc.gov/edo/res/OfficeWide/Suggestions/default.aspx>

3. Required Training

- Yellow Announcement 169, "Annual Ethics Training..." (attached)
- Annual PII Refresher Training (on iLearn) – due April 2011.
- FY11 Annual Computer Security Awareness Course – due August 15 (but the Office is tracking quarterly completion rate)
- Project Manager Training
<http://portal.nrc.gov/edo/adm/dc/pms/Guidance%20and%20Procedures%20for%20Federal%20Acquisition%20Ce/Forms/AllItems.aspx>
- New Office Instruction on Domestic Conference participation (ADM-014, Revision 0, "Participation in Domestic Conferences, Symposia, and Code Committee Meetings")
 - Office Director approves groups of four or more
 - Division Director approves groups of three or fewer
- RES IT contact – John Wucher is now the primary contact with Shane Rupinta and Dennis Lam serving backup.

4. Contracts, Spending, and Op Plan

- Keep the new Op Plan SharePoint site updated (contact Juan Jimenez w/ questions).
 - i. All key contract milestones must be reflected in the Op Plan.
- 90% of prior year money must be spent by April – keep a close eye on carryover spending (we may need to either explain or deobligate)
- ROMA spending plans – keep contract spending updated. Normally, spending projections should reflect the spending rate contained in the latest approved 189 or spend plan. We need to discuss any exceptions and make sure ROMA has appropriate annotation
- Process incremental funding actions – fund through April 30 and make sure ROMA reflects funding needs (use comment field if we are off the spending plan)
- IPACs- PMDA assures us that the system is working now...
- RES Project Manager's Web site: <http://www.internal.nrc.gov/RES/policy/pm/>

5. Let's put basketball behind us and now look forward to baseball season.....

USA TODAY/ESPN Top 25 coaches' baseball poll

Jan. 27, 2011 — preseason poll / Rank School (first-place votes)

1	UCLA (9)
2	TCU (9)
3	Florida (7)
4	Vanderbilt (1)
5	<u>Clemson</u>
6	Oklahoma
7	Texas
8	South Carolina
9	Cal State Fullerton
10	Oregon
11	<u>Florida State</u>
12	Arizona State
13	Texas A&M
14	<u>Virginia</u>
15	LSU
16	Stanford
17	Rice
18	<u>Miami (Fla.)</u>
19	<u>Georgia Tech</u>
20	Coastal Carolina
21	Louisville
22	Connecticut
23	Auburn
24	Arkansas
25	Arizona

6. Upcoming Meetings and Events

NRO/NRR/RES Strategic Planning Session, **tbd**
RMT Meeting – February 16
Seminar: Radiation Protection, February 22, 2011
Brown Bag Lunch with Brian and Jennifer, February 28, 2011
RMT Meeting, March 2, 2011
Thermal Hydraulic/SDP Brainstorming Session, March 3, 2011
RIC 2011 – March 8-10, 2011
PSA' 11, Wilmington, NC in the March 13-17, 2011
SRA Conference Call, March 14, 2011
RMT Meeting, March 16, 2011
CCF Workshop, March 21-23, 2011
Harris All Hazards/Fire Site Visit, March 21-24, 2011 (schedule TBD)
Seminar: Seismic Research at LBNL, March 22, 2011
Commissioner Briefing on Small Modular Reactors – March 29
ACRS Subcommittee Meeting on C-SGTR, April 6, 2011
Seminar: C-SGTR PRA, April 19, 2011
WGRisk Working Meeting on Digital Failure Taxonomies, May 16-20, 2011
SRA Counterpart Meeting, May 24-26, 2011
Halden Board Meeting, June 2011
WGRisk Advanced Reactor Workshop, June 20-24, 2011
WGFCs Workshop, September 27-29, 2011

Next Branch Meeting – March 17

Randall, Bob

From: Coyne, Kevin
Sent: Thursday, March 17, 2011 8:30 AM
To: Kuritzky, Alan
Subject: Sharing invitation: Coyne, Kevin - Calendar

Microsoft Exchange Calendar:

Coyne, Kevin - Calendar
Coyne, Kevin (Kevin.Coyne@nrc.gov) has invited you to view his or her Calendar.

From: [Coyne, Kevin](#)
To: [Ott, William](#)
Cc: [Coe, Doug](#)
Subject: RE: DRA Midyear Appraisal Meeting
Date: Thursday, March 17, 2011 8:31:00 AM
Importance: High

Bill –

Then we will need your input prior to the meeting. Please set up a separate briefing for me and Doug when we're all available next week to go through your recommended ratings.

Kevin

-----Original Appointment-----

From: Ott, William
Sent: Wednesday, March 16, 2011 8:00 PM
To: Coyne, Kevin
Subject: Declined: DRA Midyear Appraisal Meeting
When: Friday, March 25, 2011 10:00 AM-12:00 PM (GMT-05:00) Eastern Time (US & Canada).
Where: HQ-CSB-04C19-18p-VTC

Sorry. I will be out Monday and Friday. I have fixed my calendar, will check the Division tomorrow.

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From: FCW Daily
To: Case, Michael
Subject: Permission to fail | Berry on pay and performance
Date: Thursday, March 17, 2011 8:30:56 AM

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How to get permission to fail

Agencies can undertake risky projects, but they should expect Congress to be watching closely and demanding accountability.

OPM's Berry: Performance and pay need not be linked

Too much training still leaves interns inexperienced

IRS needs to improve taxpayer information security, GAO says

DHS buying SBInet-like system for border despite uncertainties, GAO says

Faraway lands

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[DOD shuts access to video-streaming websites](#)

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Visit www.dlt.com/EY-archiving to learn more.

In case you missed it

House passes latest short-term funding measure

Rating feds' performance: Changes are in the works

Chris Kemp to quit NASA's CTO job

More resources

Pragmatic Advice on Optimizing Data Centers

To truly optimize data center operations and get the biggest return on related investments, government organizations must take a more 'holistic' view of the equipment housed there, say industry observers.

Rogue mobile devices threaten enterprise security

Although a growing number of employees are coming to IT with their own tablets and mobile devices demanding network access, many IT managers feel the practice of using smartphones in an enterprise increases its security vulnerabilities.

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Let's Talk: Desktop Virtualization Exploring the Security, Efficiency and ROI Benefits. Presented By: GTSI, NetApp and Cisco

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Migrate Legacy Applications for Cost Savings and Modern Capabilities

Maintaining legacy mainframe applications has become exponentially more expensive for government agencies. Micro Focus can help agencies migrate expensive applications off the mainframe for in-year savings, with low cost and risk. Across the federal government, many agencies still count on legacy mainframe applications to run their mission-critical business processes. Whether it's logistics, accounting or human resources, legacy mainframe applications can be found behind the scenes. However, maintaining mainframe applications has become exponentially more expensive for many government agencies. Some agencies will face doubling, even tripling, maintenance costs this year. [Learn more.](#)

Best Practices for Virtual Infrastructure Management

IT leaders determined to get the most value from their virtualization technology investments need reliable networking infrastructure solutions that integrate easily into their existing enterprise environments. [Read more.](#)

Project Management Office Best Practices: A step-by-step plan to build and improve your PMO

Today, project management efficiencies are more important than ever. Companies using integrated program management processes and governance, stand the best chance of identifying the right projects, anticipating and minimizing risks, and allocating the best resources to projects and meeting their objectives on time and within budget. A Project Management Office (PMO) can streamline efficiencies and position your company for future project success. [Learn more.](#)

Planning and design for smarter cities

With IBM Rational solutions, cities and their partners are merging physical and digital assets in an interconnected and intelligent way to create a citizen-centered approach and make the smarter city vision a reality. [Read more.](#)

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This message was sent to: mjc@nrc.gov

From: [Chan, Deborah](#)
To: [Valentin, Andrea](#)
Cc: [Richards, Stuart](#); [Case, Michael](#)
Subject: RE: SES Mid-year Reviews
Date: Thursday, March 17, 2011 8:33:03 AM

Andrea,

Yes – you were on cc for this message as an fyi for what went to the SES. Your normal GG mid-year will be done by Stu/Mike.

Debbie

From: Valentin, Andrea
Sent: Thursday, March 17, 2011 7:42 AM
To: Chan, Deborah
Cc: Richards, Stuart; Case, Michael
Subject: RE: SES Mid-year Reviews

Debbie,

I am assuming that Stu and/or Mike will complete my review since I am not SES and I don't have a performance plan. Please confirm.

Thanks

From: Chan, Deborah
Sent: Wednesday, March 16, 2011 5:00 PM
To: Case, Michael; Richards, Stuart; Coe, Doug; Lui, Christiana; Uhle, Jennifer; Gibson, Kathy; Muessle, Mary
Cc: Rini, Brett; Donaldson, Leslie; Oklessen, Edward; Valentin, Andrea; Kardaras, Tom
Subject: SES Mid-year Reviews

RES Division Directors/Deputy Division Directors –

Shirley provided you with your FY-2011 SES Performance Plan for completion of the Progress Review portion on pages 12-13 (Key Programmatic Objectives and Key Leadership Attributes) in preparation for your mid-year reviews. Also provided were your Executive Development Plans (EDP), which should be updated to the extent that you can, as part of the mid-year review.

Once you have completed these documents, please return them electronically to Shirley with a copy to me and Brett Rini. Shirley will schedule mid-year review discussions with Brian for the division directors during the week of May 9. Division directors should schedule mid-year reviews with the deputies. All mid-year discussions should be completed by May 13.

Both the SES performance plan with pages 12-13 completed and the EDP will be provided to HR following your mid-year review.

Brett will oversee the SES/SPO mid-year process. I'll be available to make sure we are

AG/99

meeting all of our administrative milestones. If I can be of any assistance, please feel free to contact me.

Thanks,
Debbie

Murphy, Andrew

From: Bayssie, Mekonen
Sent: Thursday, March 17, 2011 8:43 AM
To: Rivera-Lugo, Richard; RES_DE
Subject: RE: NRC's Congressional Hearing - March 16th

The Full Hearing could be found on C-span on
<http://www.c-span.org/Events/Congress-looks-at-Nuclear-Safety-and-Crisis-in-Japan/10737420229-1/>

From: Rivera-Lugo, Richard
Sent: Thursday, March 17, 2011 8:39 AM
To: RES_DE
Subject: NRC's Congressional Hearing - March 16th

FYI - Article from the NY Times about Chairman Jaczko's Congressional hearing on March 16th.

http://www.nytimes.com/2011/03/17/science/earth/17nrc.html?_r=2

Richard Rivera-Lugo, EIT, MEM
Technical Assistant (Acting)
U.S. Nuclear Regulatory Commission – HQ
RES/DE
Ph. 301-251-7652
Fax 301-251-7420
Mail M.S. C5C07M
E-mail Richard.Rivera-Lugo@nrc.gov



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AG/100

From: [Hyatt Hotels](#)
To: [Ruland, William](#)
Subject: Pamper Yourself with Hyatt Pure spas
Date: Thursday, March 17, 2011 8:46:32 AM

March 17, 2011

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William Ruland,



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From: GCN Daily
To: Leeds, Eric
Subject: Android wants BlackBerry's job | Tweets feds can trust
Date: Thursday, March 17, 2011 8:47:28 AM

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3/17/2011

Can Android take BlackBerry's government job?

Android has overtaken the BlackBerry in the mobile-phone sweepstakes, but Google must fix security and device management before taking up residence in government.

Good for gov: Twitter boosts its security

4 steps to securing your Android

NIST aids the cause of real-time security

DOD blocks employees from video sites in wake of Japan crisis

Google Apps for gov a boon for teleworkers

Tools you can use

iLegislate: An iPad app for local governments

HP to launch public cloud service

Research Special Report: Cloud Computing

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Cloud computing could help the government become significantly more efficient. But is it always the right choice?

Read the full article.

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Rogue mobile devices threaten enterprise security

Although a growing number of employees are coming to IT with their own tablets and mobile

Special Report: Mobile and Wireless

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Federal agencies are adding tablets to their IT mix for good reasons: they fulfill niche requirements, and improve mobility for the workforce.

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'Storage Efficiency' for Dummies - eBook Guide

Budget issues are not the only struggle agencies encounter. Efficiently managing data - and for the least cost - can also be a challenge. **Learn more.**

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devices demanding network access, many IT managers feel the practice of using smartphones in an enterprise increases its security vulnerabilities.



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This message was sent to: eric.leeds@nrc.gov

From: [Balarabe, Sarah](#)
To: [Ruland, William](#)
Subject: Out of Office: ET Significant Topic CANCELLED
Date: Thursday, March 17, 2011 8:47:31 AM

I will be out of the office on Thursday, March 17, 2011. If you need immediate assistance, please contact Tonna Weaver. She can be reached 301-415-3283.

Thanks,
Sarah

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From: [Caponiti, Kathleen](#)
To: [Lubinski, John](#); [Thomas, Brian](#)
Subject: The 9:45 AM ET Significant Topic has been cancelled
Date: Thursday, March 17, 2011 8:50:42 AM
Importance: High

Kathleen Caponiti, Administrative Assistant
Division of Component Integrity (DCI)
301-415-3290
kathleen.caponiti@nrc.gov

AG/104

From: Case, Michael
To: Ruland, William
Subject: Midnight update
Date: Thursday, March 17, 2011 8:51:20 AM

At our 7:00 call, Bechtel had found all the pumps and parts for 4 systems in Australia. We're trying to move them to Yokota.
Sent from Blackberry
Michael Case.

AG/105

From: [Coyne, Kevin](#)
To: [Kuritzky, Alan](#)
Subject: FW: ACRS Biennial Review Ticket 2010503
Date: Thursday, March 17, 2011 8:55:00 AM

Fyi...

From: Ibarra, Jose
Sent: Thursday, March 17, 2011 8:55 AM
To: Salley, MarkHenry; Ott, William; Beasley, Benjamin; Peters, Sean; Marksberry, Don; Demoss, Gary; Wood, Jeffery; Coyne, Kevin
Subject: ACRS Biennial Review Ticket 2010503

BC's,

Please complete by stated due dates Tasks 1, 2, and 3, in order to update the table at <http://portal.nrc.gov/edo/res/OfficeWide/ResQuality/ACRS%20Program%20Reviews/Forms/AllItems.aspx>. Send me an e-mail when you have completed your part. Note that DRA has only to do the appropriate updates in Tasks 1, 2, and 3. The rest of the Tasks are listed for your information. These efforts are associated with ticket RES 2010503, ACRS Biennial Review.

- Task 1 (March 28): Enter the relevant technical area from the dropdown list provided by ACRS. (DE/DRA/DSA)
- Task 2 (March 28): Review the text in the Scope, Regulatory Use, and Objective fields to ensure it's up to date. If those fields are modified, add a "Yes" to Column O, so that the new information can be put into ROMA. (DE/DRA/DSA)
- Task 3 (March 28): Review the Current User Need entry and enter the correct value in the Proposed User Need field. (DE/DRA/DSA)
- Task 4 (March 30): Sort the final inputs by technical area and provide to FO for review (B. Rini)
- Task 5 (April 1): Send data on which projects are under each technical area to ACRS (B. Rini)
- Task 6 (April 15): Work with PMDA to get user need info and other JCN background info into ROMA (B. Rini)

Thanks,
Jose

AG/106

From: [Case, Michael](#)
To: [Cupidon, Les](#)
Cc: [Boyce, Tom \(RES\)](#); [Hicks, Angelisa](#)
Subject: FW: CRGR Charter Revision 8 March 2011
Date: Thursday, March 17, 2011 8:58:00 AM
Attachments: [ML1106206180.pdf](#)
[ML1105911410.pdf](#)

Thanks Les.

From: Cupidon, Les
Sent: Thursday, March 17, 2011 8:47 AM
To: Case, Michael
Subject: CRGR Charter Revision 8 March 2011

Mike,

As I spoke with you at the RIC regarding the possibility of the footnotes, attached is the revised CRGR charter. This may impact the footnotes in the draft revised regulatory guide implementation section that your division is working on.

Les

AG/107

From: [Federal Computer Week and GCN Magazines](#)
To: [Case, Michael](#)
Subject: Public Sector Business Intelligence Strategy 101
Date: Thursday, March 17, 2011 9:01:22 AM

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Speakers:



Michael Lock, Senior Research Analyst for Business Intelligence at Aberdeen Group
SAP Experts on Business Intelligence for the Public Sector

AG/108

This message has been sent to: mjc@nrc.gov

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From: [Bahadur, Sher](#)
To: [Savoy, Joanne](#); [Ruland, William](#)
Subject: RE: Just wanted to say
Date: Thursday, March 17, 2011 9:01:32 AM

Thank you for the offer, Joanne.

SHER BAHADUR; DEPUTY DIRECTOR, NRR/DSS
301-415-3283
sher.bahadur@nrc.gov

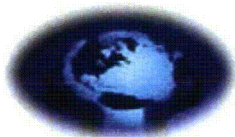
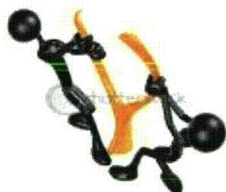
From: Savoy, Joanne
Sent: Thursday, March 17, 2011 8:15 AM
To: Ruland, William; Bahadur, Sher
Subject: Just wanted to say

Good Morning Bill and Sher,
I just wanted you let you guys know that if you needed help with anything please let me know. I know that Sarah is out today.

Have a good one!

Jo

Joanne M. Savoy
U.S Nuclear Regulatory Commission
Licensing Assistant
OIP/ECIO
Phone. 301-415-2333
Fax. 301-415-2400
Location. O4C6
Joanne.Savoy@nrc.gov



AG/109

Owen, Lucy

From: Owen, Lucy
Sent: Thursday, March 17, 2011 9:06 AM
To: Vogel, Anton; Kennedy, Kriss; Caniano, Roy
Cc: Collins, Elmo; Howell, Art
Subject: RE: Are you available to act as RA March 31st and April 1st?

Super! Thanks Tony

From: Vogel, Anton
Sent: Wednesday, March 16, 2011 8:06 PM
To: Owen, Lucy; Kennedy, Kriss; Caniano, Roy
Cc: Collins, Elmo; Howell, Art
Subject: Re: Are you available to act as RA March 31st and April 1st?

Lucy
I am in both days and can act as RA.
Thanks
Tony V

From: Owen, Lucy
To: Kennedy, Kriss; Caniano, Roy; Vogel, Anton
Cc: Collins, Elmo; Howell, Art
Sent: Wed Mar 16 18:37:47 2011
Subject: Are you available to act as RA March 31st and April 1st?

Elmo will be traveling to Callaway for operator license evening presentation; returning to the area Friday April 1st.

Art will be on annual leave 3/30 through 4/1.

Thank you!

PS: Please reply to All

From: Coe, Doug
To: Case, Michael
Subject: Out of Office: Response requested: Assistance with Commission Brief
Date: Thursday, March 17, 2011 9:06:43 AM

I am currently out of the office and will return on Monday March 21.

In my absence, the acting RES/DRA Director is Kevin Coyne who can be reached at 301-251-7586.

If you need immediate assistance, please call 301-251-7430.

Thank you,
Doug Coe
Deputy Director
Division of Risk Analysis
Office of Nuclear Regulatory Research

AG/III

From: [Harvard Monthly](#)
To: [Leeds, Eric](#)
Subject: Harvard Monthly: Harvard Welcomes Back ROTC
Date: Thursday, March 17, 2011 9:14:18 AM

Harvard Monthly header



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Top story



Harvard Thinks Big

Ten of Harvard's great minds gathered at Sanders Theatre for the second annual [Harvard Thinks Big](#), a student-organized discussion in which faculty members each took 10 minutes to explore a topic near and dear to their hearts.

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Harvard Welcomes Back ROTC

After a 40-year hiatus, Harvard University will again host a Reserve Officers' Training Corps (ROTC) program on campus, according to an agreement signed March 4 by President Drew Faust and Navy Secretary Ray Mabus, J.D. '76.

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Science & Research



AG/112

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Harvard Art Museums - Milan Past and Present

The Harvard Art Museums invite you on a special travel program in Milan, Italy, and its environs, culminating in a private visit with Renzo Piano, internationally acclaimed architect - and designer of the Harvard Art Museums' building renovation and expansion currently under way--at his Building Workshop in Genoa. This trip will be led by Stephan Wolohojian and will concentrate on the art and architecture of Milan, Turin, Parma, and Genoa.

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Meet HSPH anti-smoking crusader Gregory Connolly and learn about tools he's used to fight the addiction worldwide--including ads to scare smokers into quitting.

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From: [Cusumano, Victor](#)
To: [Thomas, Brian](#); [Lubinski, John](#); [Hardies, Robert](#); [Karwoski, Kenneth](#); [Lupold, Timothy](#); [McMurtray, Anthony](#); [Mitchell, Matthew](#); [Taylor, Robert](#)
Subject: Update of NRC Info Digest - Input from DCI?
Date: Thursday, March 17, 2011 9:16:03 AM
Attachments: [ACTION_G20110156.msg](#)

We were not tasked in the attached Green Ticket.

We have, however, been given the opportunity to comment on information that will go in the next revision of the info digest. The draft is in SharePoint here:

<http://portal.nrc.gov/edo/staff/CPI/Shared%20Documents/Forms/AllItems.aspx>

if you wish to comment, please work through me. Usually, comments only come in from DLR, DORL, DIRS, and DPR.

Thanks,
Vic

AG/113

Attachment ACTION G20110156.msg (2560 Bytes) cannot be converted to PDF format.

From: [Lubinski, John](#)
To: [Karwoski, Kenneth](#)
Cc: [Thomas, Brian](#)
Subject: RE: Technical Consistency
Date: Thursday, March 17, 2011 9:17:00 AM

Thanks – I believe John Tsao was our guy on the group. Looks like good recommendations.

From: Karwoski, Kenneth
Sent: Tuesday, March 15, 2011 12:07 PM
To: Lubinski, John
Cc: Thomas, Brian
Subject: Technical Consistency

John,

As you may know, there was an effort looking at assessing our interface on topical reports.

The group is finishing their effort and I believe they will be recommending (1) that the Tech Consistency office instruction be expanded to discuss the role of project managers at ensuring technical consistency and (2) that the Topical Report office instruction be modified to provide more guidance to PMs regarding interfaces with other offices.

I don't have a problem with their recommendation, but it will involve modifying this Office Instruction (i.e., resource expenditure).

I am letting you know for information. If you have any concerns, please let me know.

Thanks,

Ken

AG/114

From: [Karwoski, Kenneth](#)
To: [Lubinski, John](#)
Subject: Out of Office: Technical Consistency
Date: Thursday, March 17, 2011 9:17:10 AM

I will be out of the office until March 21st.

If you need immediate assistance, please contact the division secretaries at 301-415-2795.

I will be periodically checking my e-mail during this period.

Thanks,

Ken

AG/115

From: [Lubinski, John](#)
To: [Karwoski, Kenneth](#)
Cc: [Thomas, Brian](#)
Subject: RE:
Date: Thursday, March 17, 2011 9:20:00 AM

Thanks – please continue to be our contact working with Wally on the next call. Let me know if you need my support.

From: Karwoski, Kenneth
Sent: Wednesday, March 16, 2011 8:11 AM
To: Lubinski, John
Subject: RE:

John,

No concerns with this memo (it summarizes our call with ASME on 2/14). Of the action items discussed, two apply to DCI.

One is that we will be meeting over the next few months to discuss resources and priorities to revise 50.55a (formatting of 50.55a).

The other involves inviting ASME to participate in our periodic meetings on Buried Piping. In discussing with Bob, he indicated we have already contacted them and they will be participating in the next meeting (which I believe he indicated is at the end of March).

Ken

From: Lubinski, John
Sent: Tuesday, March 15, 2011 9:12 AM
To: Karwoski, Kenneth
Subject: FW:

Please let me know if there are any major concerns with the attached and what actions items are assigned to DCI.

Thanks

From: Lorette, Phillip
Sent: Friday, March 11, 2011 11:12 AM
To: Csontos, Aladar; Norris, Wallace
Cc: Lubinski, John; Karwoski, Kenneth; Lupold, Timothy; Manoly, Kamal; Bergman, Thomas; Norato, Michael; Terao, David; McIntyre, Richard; Reichelt, Eric; Moyer, Carol; Stevens, Gary; Focht, Eric; Hardies, Robert; Evans, Michele
Subject:

March 10, 2011

MEMORANDUM TO: Aladar A. Csontos, Chief
Component and Integrity Branch
Division of Engineering
Office of Nuclear Regulatory Research

AG/116

FROM: Wallace E. Norris, Senior Materials Engineer /RA/
Component and Integrity Branch
Division of Engineering
Office of Nuclear Regulatory Research

SUBJECT: SUMMARY OF TELEPHONE CALL BETWEEN NRC AND ASME

From: Compton, Makeeka
To: Leeds, Eric
Subject: TAC information changed to the work load
Date: Thursday, March 17, 2011 9:20:43 AM

The TAC information has been changed on the work load of ERIC LEEDS:
by the License Fee's Specialist

TAC No: ZM0002

TAC Title: MANAGEMENT SUPERVISION - 2010 IRRS MISSION SUPPORT

AG/ 117

Beasley, Benjamin

From: Beasley, Benjamin
Sent: Thursday, March 17, 2011 9:26 AM
To: Dehn, Jeff
Cc: Lane, John
Subject: RE: ACTION: Interest & Availability for meeting with Euratom/EU's Joint Research Centre on April 14

I will attend. If he is available, John Lane should also attend.

Ben

From: Dehn, Jeff
Sent: Monday, March 14, 2011 4:37 PM
To: Beasley, Benjamin; Kauffman, John; Lane, John; Helton, Donald; Hoxie, Chris; Calvo, Antony; Carpenter, Gene; Kirk, Mark; Lee, Richard; Zaki, Tarek; Armstrong, Kenneth; Hudson, Daniel; Rini, Brett
Cc: Eisenberg, Wendy; Sangimino, Donna-Marie
Subject: ACTION: Interest & Availability for meeting with Euratom/EU's Joint Research Centre on April 14

All,

Euratom/the EU's Joint Research Centre has requested a meeting on 4/14 to discuss several topics. These topics are follow-up items from past meetings/telecons or areas that Euratom/JRC would like to discuss with us. They will be in the US for additional meetings with DOE. A

By COB 3/21, please let me know if you would attend a portion of this meeting – based on their initial draft agenda below and attached, or additional items you want to add. Also see minutes from the last VTC attached.

Each item could be from 10-30 minutes. Depending on your availability and interest, we will adjust the agenda appropriately.

DSA

- RELAP/Thermal Hydraulic Codes (Chris Hoxie or CDB)
- Fuel behavior during spent fuel storage (Richard Lee or FSTB)
- Reactor Safety and Severe Accident Management:
 - 1. SARNET2 (Richard Lee/FSTB)
- Heat application of nuclear fission
 - 1. EUROPAIRS (Tarek Zaki/NARB)
- Generation IV reactor safety principles (NARB? Goal of this topic is not clear)

DE

- IFRAM (Gene Carpenter/DE-CMB)
- Plant Life Management:
 - 1. NULIFE (Gene Carpenter/DE-CMB)
 - 2. PERFORM 60 (Mark Kirk/DE-CIB)
- Development of an RPV embrittlement database (Mark Kirk/DE-CIB)

DRA

- NPP Operating Experience and Clearinghouse (Ben Beasley/OEGIB)
- ASAMPSA2 (Don Helton/PRAB)

Thank you,

Jeff Dehn

International Relations Specialist
Office of Nuclear Regulatory Research (RES)
US Nuclear Regulatory Commission
jeff.dehn@nrc.gov
301-251-7672
C-6D22

USNRC – EURATOM Coordination Meeting April 14, 2011

Welcome and introduction (10 min)

Approval of Agenda (10 min)

Review of Minutes and Actions from Previous Meeting (10 mins)

Collaboration status between USNRC and JRC

- RELAP/Thermal Hydraulic Codes (20 minutes)
- IFRAM (10 minutes)
- Development of an RPV embrittlement database (20 minutes)
- NPP Operating Experience and Clearinghouse (20 minutes)
- Generation IV reactor safety principles (30 minutes)
- Fuel behaviour during spent fuel storage (unknown)

Collaboration status between USNRC and DG Research & Innovation (1h)

- Plant Life Management:
 - NULIFE (NRC contact point: Gene Carpenter)
 - PERFORM 60 (NRC contact point: Mark Kirk)
- Reactor Safety and Severe Accident Management:
 - SARNET2 (NRC partner: Richard Lee)
 - ASAMPSA2 (NRC contact point: Don Helton)
- Heat application of nuclear fission
 - EUROPAIRS (NRC contact point: Tarek Zaki)

A.O.B.

Conclusion and action list (20m)



EUROPEAN COMMISSION
DIRECTORATE-GENERAL JRC
JOINT RESEARCH CENTRE

Brussels, 22 July 2010

**TECHNICAL EXCHANGE AND
COOPERATION ARRANGEMENT
BETWEEN THE UNITED STATES
NUCLEAR REGULATORY COMMISSION
(USNRC) AND THE EUROPEAN ATOMIC
ENERGY COMMUNITY (EURATOM)**

Minutes of the 1st Coordination Meeting

**JRC Corporate Services (Brussels, Belgium), JRC Institute
for Energy, Petten (NL), USNRC Headquarters (USA)**

July 20, 2010

Introduction

This first coordination meeting between the United States Nuclear Regulatory Commission (USNRC) and the European Atomic Energy Community (Euratom) was held by videoconference on July 20, 2010 at three sites: Joint Research Centre (JRC) Headquarters (Brussels, Belgium), JRC Institute for Energy, Petten (NL), United State Nuclear Regulatory Commission (USNRC) Headquarters (USA). The meeting was chaired by J. Dehn and D. Haas, the coordinators for the U.S. and EURATOM, respectively. The agenda is included as Attachment 1, and meeting participants are listed in Attachment 2. Attachment 3 contains the collaborations held with DG RTD coordinated projects.

1. Opening remarks, agenda.

From the Euratom perspective, the videoconference link was good between Brussels and Petten but was very weak with the US and for most of the meeting only audio and a static image was available. From the perspective of the US, video and audio connection with the feeds from Brussels and Petten was of average quality, but was intermittent with the connection being lost several times throughout the call. In each case it appeared that the Euratom signal was able to redial and reconnect to the USNRC.

D. Haas, welcomed the participants for this meeting and introductions were made from all parties. For the USNRC, B. Sheron provided an introduction and began introductions.

2. Collaboration status between NRC and JRC on "Direct Actions"

RELAP/Thermal Hydraulic Codes.

The USNRC briefly reviewed the history of this umbrella agreement and pointed out that this meeting should include a follow-up of a previous action on the JRC IE to review their research programme (that could be found in NUREG-1925), and that one focus for this call should be the CAMP agreement and the financial/in-kind contributions to be made.

JRC IE replied that they have received the draft agreement and made minor modifications. They further proposed to lift to annual fee of 50,000 US\$ since the JRC is a research centre, and instead to compensate with in-kind contributions on the topic of liquid metal reactors, which could possibly include the application of the RELAP5 code to the sodium fast reactor design. If successful, the application may extend to lead fast reactors as well.

The USNRC pointed out that there are restrictions on commercial use of the code especially on using it for design purposes for reactors that are in competition with the

US ones, and would likely need to seek specific guidance from their Office of General Counsel to review any potential conflict.

The JRC IE underlined that activity with the codes is only focussed on benchmarking it with other European codes (CATHARE, ATHLET) for Gen4 liquid metal fast reactors and only for safety analysis and in no way the JRC is involved in the design phase of these reactors.

The USNRC proposed that TRACE should be used rather than RELAP as the latter does not have any more technical support or follow-up. JRC IE indicated that they are familiar with the TRACE code, but have more in-house experience with RELAP. JRC IE indicated that their main objective is to find a computer code that can be used as an alternative code to benchmark the calculations that are generated from the other European codes. Finally, in order to assess the request to lift the CAMP fee the USNRC would need budgetary evidence of the JRC IE to justify the request. Additionally, USNRC staff would need to communicate that sort of fee reduction through the highest ranks and would need approval from the Commission.

Due to time constraints it was decided that bilateral discussions will continue between the USNRC and JRC IE. The USNRC noted that this was a good starting point and look forward to reviewing the input from JRC IE.

ACTION 1.1 JRC IE will assess with its staff the possibility to work with TRACE.

ACTION 1.2 JRC IE will send to the USNRC budgetary information to justify the request for lifting of the CAMP fee and proposed in-kind contributions to compensate it.

Generation IV reactor safety principles

The JRC IE informed its interest in safety requirements for new reactors with its participation in IAEA groups and was interested in collaboration with the USNRC in this domain.

The USNRC pointed out that specific division in their organisation deals with it and focus is currently set on the HTGR and on the integral light small modular reactors supported by industry. They also informed that there is ongoing a research program to investigate the behaviour of graphite at high temperatures with first results due in 2013.

The USNRC pointed out that there is public available documentation of its areas of research and will transmit it to the JRC IE. The IE mentioned the HTR 2010 conference in Prague, where JRC plays significant role as one of the main co-

organizers. The US NRC representatives will also participate in this conference and further exchange of information can be expected

ACTION 1.3 USNRC will send to JRC IE and to DG RTD the available documentation on GenIV activity (HTGR), including the Phenomena Identification and Ranking Table (PIRT) reports conducted by the USNRC, the USNRC research plan for HTGR/NGNP, the USNRC Integral Modular Reactor research plan and the US Department of Energy Research Plan for HTGR/NGNP.

NPP Operating Experience and Clearinghouse

The JRC IE briefly summarized the last actions on the European Clearinghouse on Operational Experience Feedback (NUSAC) and pointed out that there is already a contact but via the USNRC "office of nuclear reactor regulation" (NRR) rather than the "office of nuclear regulatory research" (RES). The primary contact for the USNRC is John Thorp (NRR) and the senior manager is Eric Leeds (Director of NRR). The USNRC pointed out that internal discussions are needed in order to know exactly how to pursue the collaboration.

The USNRC described its current contributions to OEF for use by the European Clearinghouse and other members, via its IRS reports (25% of them originate from the US) and by providing feedback to the OECD/NEA group on OEF.

In August 2010 the USNRC will send a lecturer to a workshop to be held in Petten at the JRC IE. In January 2011 the NRC is invited again to be an observer in the annual Clearinghouse meeting.

During the conference call, there was a question of whether the Arrangement between Euratom and NRC covers this sort of information exchange. The Arrangement does cover all sorts of unclassified information exchanges, not just research.

ACTION 1.4 – As soon as determined, USNRC will inform JRC IE on its plans for further collaboration with the European Clearinghouse on Operational Experience Feedback.

3. Collaboration status between NRC and RTD on "Indirect Action"

DG RTD prepared a table providing the lists of existing and potential collaborations of NRC in the RTD FP7 Indirect Actions. It concerned 7 projects: PERFORM 60, SARNET2, ASAMPSA2, EUROPAIRS, NULIFE, Phébus FP and ISTP. This table

was distributed (Attachment 3).and the status and contact points of each project were addressed.

An ASAMPSA2 workshop will be held in Spring 2011 in Europe. USNRC will ensure the appropriate contact, Don Helton, is aware of this.

For EUROPAIRS, USNRC identified the contact as Tarek Zaki, Tarek.Zaki@nrc.gov. For the USNRC, concern remains over the industry-heavy participation in EUROPAIRS. USNRC is currently participating to learn about ongoing efforts, not to contribute resources. JRC IE spoke of a new effort that will begin soon that will be composed of mostly regulators – JRC IE will provide information when available.

4. Long-term operation of NPP to be discussed in future conversations

IFRAM (International Forum for Aging Management)

The JRC IE pointed out that USNRC is already informed via Mr. G. Carpenter. The DG RTD project NULIFE is represented in IFRAM with the presence of Mr. Rintamaa in its Steering Committee.

Development of an RPV embrittlement data base

This subject was not developed as the participants were not available

NULIFE (P. Manolatos, G. Carpenter):

This subject was not developed as the participants were not available

Fuel behaviour during spent fuel storage

The USNRC pointed out their interest in the behaviour of spent fuel in dry casks relative both to the fragility associated with the reorientation of the hydrides to a radial configuration (during transportation) and to the evolution of its chemical/mechanical characteristics during very long dry storage. The USNRC identified Richard Lee, Richard.Lee@nrc.gov as the appropriate contact.

The JRC informed the USNRC about the fuel activities in JRC ITU that focus on corrosion, damage due to helium build-up. The appropriate contact at ITU (programming level) is franck.Wastin@ec.europa.eu.

6. Next meeting:

The JRC suggested the meeting to be held on either April 14 or 15, 2011 at the premises of USNRC since there is a similar coordination meeting of EURATOM with DOE in Washington DC, on April 12-13, 2011.

7. List of Action Items

ACTION 1.1 - JRC IE would assess with staff the possibility to work with TRACE.

ACTION 1.2 - JRC IE will send to the USNRC detailed budgetary information to justify the lifting of the CAMP fee and proposed in-kind contributions to compensate it.

ACTION 1.3 - USNRC will send to JRC IE and to DG RTD the available documentation on GenIV activity (HTGR)

ACTION 1.4 – As soon as determined, USNRC will inform JRC IE on its plans for further collaboration with the European Clearinghouse on Operational Experience Feedback.

Date: _____

Jeff Dehn

US Coordinator

US Nuclear Regulatory Commission

The United States of America

Date: _____

Didier Haas

EURATOM Coordinator

Joint Research Centre

European Commission

Brussels, Belgium

NRC – EURATOM Video-conference

July 20, 2010 – 9:00 US/15:00 EU

1. Participants

2. Welcome and introduction (B. Sheron, D. Haas)

3. Collaboration status between NRC and JRC on "Direct Actions"

- RELAP/Thermal Hydraulic Codes (20-25 min)
(V. Rangelova, J. Uhle/C. Hoxie)
 - o JRC's plans for/history of using codes for analyses (RELAP, TRACE)
 - o NRC input on CAMP program
- Generation IV reactor safety principles (20-25 min)
(V. Rangelova, J. Uhle)
- NPP Operating Experience and Clearinghouse (20-25 min)
(M. Bieth, John Thorp)
 - o JRC's ongoing program
 - o NRC's participation and ongoing activities

4. Collaboration status between NRC and RTD on "Indirect Action"

5. Long-term operation of NPP to be discussed in future conversations

- IFRAM (International Forum for Aging Management (M. Bieth, G. Carpenter). This subject will be developed if participants are available
- Development of an RPV embrittlement data base (M. Bieth, M. Kirk). This subject will be developed if participants are available

- NULIFE (P. Manolatos, G. Carpenter). This subject will be developed if participants are available

In addition:

- Fuel behaviour during spent fuel storage

6. Conclusion and action list

Attachment 2: Meeting Attendees

European Commission

Didier Haas

Adviser to the JRC Director General,

Joint Research Centre

Didier.haas@ec.europa.eu

Andrea Bucalossi

Programme Officer

Joint Research Centre

andrea.bucalossi@ec.europa.eu

Michel Hugon

Scientific Officer

DG RTD

michel.hugon@ec.europa.eu

Vesselina Rangelova

Unit Head: Safety of Future Nuclear Reactors

Joint Research Centre

vesselina.rangelova@jrc.nl

Michel Biéth

Unit Head: Safety of Present Nuclear Reactors

Joint Research Centre

michel.bieth@ec.europa.eu

US Nuclear Regulatory Commission

Brian Sheron, Office Director	Nuclear Regulatory Research (RES)
Jennifer Uhle, DSA Director	RES/Division of Systems Analysis (DSA)
Kathy Gibson, DSA Dep. Dir.	RES/DSA
Donna-Marie Perez (IPT)	RES/PMDA/International Programs Team
Joseph Kelly Branch (NARB)	RES/DSA/New and Advanced Reactors
Tarek Zaki	RES/DSA/NARB
Chris Hoxie	RES/DSA/Code Development Branch (CDB)
Antony Calvo	RES/DSA/CDB
Jack Ramsey	Office of International Programs (OIP)
John Thorp	Office of Nuclear Reactor Regulation (NRR)
Robin Baum	Office of General Counsel
Jeff Dehn	RES/PMDA/IPT

Additional individuals mentioned:

Richard Lee	RES/DSA/Fuel & Source Term Branch
Mark Kirk (DE)/Component Integrity Branch	RES/Division of Engineering
Gene Carpenter	RES/DE/Corrosion and Metallurgy Branch

(email addresses for all individuals can be formed by using the first.last@nrc.gov format)

Attachment 3: U.S. – EC/Existing and Under Negotiation Nuclear Technologies Co-operation EC Projects (RTD) – Indirect actions of the Euratom FP7 – US NRC

Project	Title	US Contact	Co-ordinator	Start Duration	Total Budget (M€)	EC Budget (M€)	Euratom Contact	Comments/Status	Means of Collaboration
RTD 4 / FP7	Prediction of the Effects of Radiation For reactor pressure vessel and in-core Materials using multi-scale modelling – 60 years foreseen plant lifetime (PERFORM 60)	R. Bass (ORNL) R. Stoller (ORNL) M. Kirk (NRC) M. EricksonKirk (Phoenix Engineering Associates) M. M. Behravesch (EPRI)	A. Al-Mazouzi (EDF)	Mar '09 4 years	13.6	6.0	M. Hugon	Very effective collaboration via in kind contribution from ORNL funded by NRC. Looking for appropriate framework of collaboration. Phoenix funded by EPRI. EPRI also in the user group.	Users' Group Participation Agreement?? (Decision in June 2010)
RTD 5 / FP7	Network of Excellence for a Sustainable Integration of European Research on Severe Accident Phenomenology and Management – Phase 2 (SARNET2)	Richard Lee (NRC)	J. P. Van Dorsselaere (IRSN)	Apr '09 4 years	38.94	5.75	M. Hugon		NRC signed the grant agreement without EC funding in April 2009.
RTD 6 / FP7	Advanced Safety Assessment Methodologies: Level 2 PSA (ASAMPSA2)	Don Helton (NRC)	E. Raimond (IRSN)	Jan.'08 3 years	2.14	1.5	M. Hugon	Participation of Don Helton (NRC) in ASAMPSA2 workshop in	Participation in workshops

Project	Title	US Contact	Co-ordinator	Start Duration	Total Budget (M€)	EC Budget (M€)	Euratom Contact	Comments/Status	Means of Collaboration
								Hamburg in Oct.'08.	
RTD 9 / FP7	End User Requirement fOr Process heat Applications with Innovative Reactors for Sustainable energy supply (EUROPAIRS)	Tarek Zaki (NRC) tarek.zaki@nrc.gov C. Sink (DOE-NE)??	E. Bogusch (AREVA-NP)	Sept.'09 21 months	1.4	0.8	P. Manolatos	F. Goldner will report on US contact and status of interest.	Participation in meetings and workshops
RTD 19 / FP 7	NUclear plant LIFE Prediction (NULIFE)	Gene Carpenter (NRC) gene.carpenter@nrc.gov EPRI	R. Rintamaa (VTT)	Oct.'06 5 years	8.2	5	P. Manolatos	M. Hugon will check the name of EPRI contact.	t.b.d.
RTD 1	Phébus FP	Jennifer Uhle (NRC) Richard Lee (NRC)	V. Rouyer (IRSN) R. Zeyen (JRC/IE)				M. Hugon		NRC signed the Phébus agreement.

Project	Title	US Contact	Co-ordinator	Start Duration	Total Budget (M€)	EC Budget (M€)	Euratom Contact	Comments/Status	Means of Collaboration
RTD 2	International Source Term Programme (ISTP)	Jennifer Uhle (NRC) Richard Lee (NRC)	V. Rouyer (IRSN) R. Zeyen (JRC/IE)	May '05 to Dec. '10		4.5	M. Hugon		NRC signed the ISTP agreement.

From: [Rivera-Lugo, Richard](#)
To: [Rini, Brett](#); [Bonaccorso, Amy](#)
Cc: [Case, Michael](#); [Richards, Stuart](#)
Subject: RES/DE Feedback on the RIC 2011
Date: Thursday, March 17, 2011 9:26:49 AM
Attachments: [RIC 2011 Feedback DE.docx](#)

Brett and Amy,

As requested, please see the attached document which contains the feedback from the RES/DE staff on the RIC 2011. References of the people or branch that provided each of the comments was included in case that further information on particular comments is necessary.

Should you have any questions please contact me at your earliest convenience,

Regards,
Richie

Richard Rivera-Lugo, EIT, MEM
Technical Assistant (Acting)
U.S. Nuclear Regulatory Commission – HQ
RES/DE
Ph. 301-251-7652
Fax 301-251-7420
Mail M.S. C5C07M
E-mail Richard.Rivera-Lugo@nrc.gov



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AG/119

Feedback from RES/DE Staff

What went well?

1. The session coordinators managed to have speakers lined up sequentially so that the materials they presented would be unnecessarily repeated to save time and avoid boring the attendees. (M. Bayssie)
2. There was diversity among the speakers and the topics that each of them covered. (M. Bayssie)
3. Having free parking available for the attendees was an excellent idea, as it encouraged more people to attend the RIC, especially NRC staff located in satellite buildings. (M. Case)
4. The NRR team did an outstanding job organizing the event long before it happened. From session coordinator tools, to the internal RIC website, to training for presenters, and responsive key personnel on several process/protocol-like questions, I must say that they made it very easy to the session coordinators. The hard work done by the NRR RIC team clearly paid off as evidenced by the success of the conference and the organization through the 3 days of the conference. (DE/DICB)
5. The audio visual equipment was great. The sessions were extremely informative and generally on time. (DE/DICB)
6. The presentation quality was very good- the RIC speaker training was very good and helped presenters prepare for addressing a large audience. (DE/DICB)
7. There was outstanding support from the room monitors and other volunteers who successfully fulfilled last-minute requests from the session coordinators. (DE/DICB)
8. Audiovisual tech personnel were very attentive and responsive to our requests. Presentations were uploaded to the corresponding session rooms with no issues at all. (DE/DICB)
9. Hotel personnel turned around the plenary session into breakout rooms with sufficient time to allow session coordinators to prepare for their sessions. (DE/DICB)
10. I heard from our customers that the Digital I&C session went very well. The NRO/DE Acting Deputy Director (J. Dixon-Herrity) was sitting in the front row, and said that the presentations were excellent. (S. Birla)
 - Dan Santos quoted a visitor from "Naval Reactors" saying that "he was hearing a different NRC, i.e., a refreshing perspective".
 - Tom Bergman and Pat Hiland mentioned that they heard the messages they wanted to get across to the audience. Example: Consistent hammering on the complexity issue.
 - Speakers managed their timing well, not encroaching on Q&A time.
 - Q&A time was well used. We got good questions, which allowed us to send the right messages home.
11. About the sessions on "Seismic Analysis Activities for Operating Reactors" and "Regulatory Challenges in New Reactor Technical Reviews" (R. Roche):

- Both sessions were very well coordinated and conducted. The room size selected for these subjects were appropriate. The session panelists included very knowledgeable professionals (from both the NRC and the Public). The presentations were based on current topics of interest. Questions were answered satisfactorily with appropriate level of details. Finally, I think these sessions provided a great forum for the exchange and discussion of seismic related technical information, and the overall regulatory challenges from both the NRC's and the public's perspective.

What didn't go well?

1. We limit the number of posters in total and we keep them against the wall or at an acute angle instead of making a T with the windows. This created traffic jams down the main hallway and people used the poster alcoves as sanctuaries from the traffic which resulted in less people being able to view or question the presenters. (A. Csontos)
2. The exit doors to the hotel's terrace were a concern for the poster staff when standing by their poster. Cold wind and rain was a nuisance. (DE/DICB)
3. Some of the presenters at the RIC did not finish their presentations due to the time constraints. (DE/DICB)
4. Session on "Seismic Analysis Activities for Operating Reactors" (R. Roche):
 - There were some technical difficulties with the computer (i.e. a delay in the slide progression), although it was resolved in a timely manner.

What do you recommend for next year to improve the event?

1. On the sign up page it would be helpful if a synopsis of the papers to be presented were available. It was difficult to choose between a few of the sessions based only on the title. (T. Herrity)
2. The speakers should decide to speak to us as professionals. Let us ask questions if we don't understand. A few speakers wasted half their time with very basic information that a professional level audience should know. (Respect the audience, don't talk down to them.) (T. Herrity)
3. The speakers should be required to do a timed "dry run" in front of the other members of the panel or at least the panel chair. The guests could do it via tele-conference with the slides e-mailed for the panels viewing. This would avoid some running way over their time. Also, several speakers (particularly NRC employees) frequently stumbled and hunted for the next word. An occasional "umm" or "uh" is OK. But, when they get to frequent that makes the speaker look unsure of the subject. That really detracts from their presentation and the public image of the NRC. (T. Herrity)
4. Speakers should be aware that just reading the slides to the audience is not an effective presentation. It's boring and insulting. Why should an audience member go to the trouble and expense of attending, just to be read to. An audience member could stay home or attend another session and read these slides on the web after the RIC. The audience wants to hear the presenter's view and opinion on the subject. (T. Herrity)

5. Limit the number of posters or make them smaller so that they are not perpendicular to the flow of hallway traffic. The poster orientation significantly reduced the walking space and made the RIC seem very crowded in between sessions. It also made viewing posters difficult if the posters weren't located on the end. (DE/DICB)
6. Have more signage directing people entering the hotel from the metro/white flint buildings to go downstairs to the check in area for registration. One of our staff members was manning a table top and was bombarded with registration questions instead of people interested in the tabletop topic. (DE/DICB)
7. Some presenters were not able to see comments from the audience, apparently a portion of the comment cards/feedback in certain sessions did not get back to the presenters. This was not the case in our session. (DE/DICB)
8. Provide handouts in each session, some sessions did not have printed handouts available. (DE/DICB)
9. Be clearer on the content and intended audience for the sessions. Maybe if organizers provide specific details on what topics the session(s) will cover it could lead to a better selection of sessions by the audience. (DE/DICB)
10. Again organize a Digital I&C research session that looks above and beyond the fray of day-to-day licensing review disagreements between staff and industry. (S. Birla)
11. Have more speakers on the panel from outside the NRC, including other federal agencies and federally funded R&D labs. Examples (S. Birla):
 - Software Certification Consortium: Dr. Alan Wassying
 - Jet Propulsion Lab: Dr. Gerard Holzmann
 - Naval Research Labs: Dr. Constance Heitmeyer
 - SRI: Dr. John Rushby
 - MIT: Dr. Nancy Leveson
12. Availability of Teleconferencing and GoToMeeting should be considered. (S. Birla)
13. I would recommend to always considering including sessions in the RIC related to *Earthquake Engineering* and *Regulatory Challenges in New Reactor Technical Reviews*. (R. Roche)

POC: Richard Rivera-Lugo
Technical Assistant (Acting)
RES/DE