

Boyle, Patrick

27  
96

**From:** Kulesa, Gloria *nrk*  
**Sent:** Friday, September 09, 2011 7:56 AM  
**To:** Howe, Allen  
**Cc:** Boyle, Patrick  
**Subject:** RE: suggestion for North Anna Re-start support

For your consideration Allen -

---

**From:** Boyle, Patrick *nrk*  
**Sent:** Friday, September 09, 2011 7:18 AM  
**To:** Kulesa, Gloria  
**Subject:** suggestion for North Anna Re-start support

Gloria,

This may be a dirty word, but we should seriously consider assembling a task force to coordinate the re-start effort for North Anna. It became very clear this past week that we have an enormous number of stakeholders (internal and external). A task force would have the manpower and associated senior management (sponsor) guidance to consolidate these concerns for a concise communication to the licensee. I would expect about 5 or 6 people to be on the team (part-time with a full time team leader). The greatest advantage would be involved with the development of a charter and communication plan, then setting out time lines for the myriad of reviews.

I had worked with a focus team (yes, this avoids both the task force and focus group titles) during my time in NRO and it was used to develop the preliminary safety culture approach to use during construction. The focus team included membership from NRO, OE, NRR, and NMSS. The results of the team's efforts allowed for option development, presentation at public meetings, and ultimately adoption of safety culture elements in the first round of manual chapters for new reactor construction under Part 52. The team was run by someone brand new to the agency (less than 3-months from hire date) and was successful because it had the right players (knowledgeable and interested) and sufficient senior management involvement (Deputy Division Director involvement and occasional Office Director briefings, which were highly interactive). NRO was still running at that time with a reduced administrative burden, so the team productivity was not inhibited by some of the processes that would be involved in NRR with a task force.

The North Anna restart could use the same focused attention and requires someone in a coordination role to ensure all of the pieces are identified and completed in a timely manner.

Patrick

*D*  
96