

**From:** [Caspers, Dawn](#)  
**To:** [Nathan Bryant](#)  
**Cc:** [Laurie Luna](#); [Cobbett, Joshua](#)  
**Subject:** [External\_Sender] REVISED/NRC Letter  
**Date:** Friday, May 29, 2026 9:42:34 AM  
**Attachments:** Scan\_2026\_05\_29\_10\_38\_49\_866.pdf

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Hi Nathan,

Thanks for your patience. I was unexpectedly out of the office last week with an illness. I did receive your voicemail and called you back and left a message however the voicemail said it was for a Tammy hoping you got the message. I have attached the revised signed NRC letter for your review. Please respond back to this email to confirm that you have received the letter and let me know if there is any other information you need.

Thanks,

Dawn Caspers  
Operations Supervisor  
McLaren Cardiovascular Institute  
5210 Highland Rd Suite 200  
Waterford, MI 48327  
P:248-625-9099  
F:248-625-4632  
C:248-420-4616

McLaren confidentiality statement: "The information contained in this communication, including attachments, is confidential, may be privileged, and is intended only for the use of the named recipient(s). Unauthorized use, disclosure, forwarding or copying is strictly prohibited and may be unlawful. If you have received this communication in error, please notify me IMMEDIATELY at the phone number or pager listed above."



**RSO / EXECUTIVE MANAGEMENT  
DELEGATION OF AUTHORITY**

**McLAREN CARDIOVASCULAR  
INSTITUTE**

5210 Highland Rd.  
Suite 200  
Waterford, Michigan  
48327

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[mclaren.org](http://mclaren.org)

May 13, 2026

Kevin R. Carter, D.O.  
Radiation Safety Officer  
MCLAREN CARDIOVASCULAR INSTITUTE  
5210 Highland RD., Ste. 200  
Waterford, MI 48327

Re: Radiation Safety Officer / Executive Management  
Delegation of Authority

Dear Dr. Carter:

You have been appointed the Radiation Safety Officer (RSO) of this facility for our United States Nuclear Regulatory Commission Materials License. This "Delegation of Authority" is prepared to comply with Title 10 Code of Federal Regulations (CFR) Part 35.24(b). This section of the regulations requires that you agree in writing to the following:

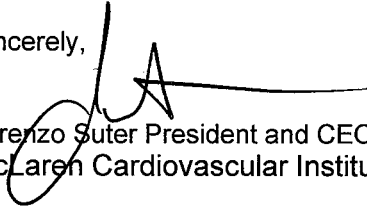
- Assume responsibility for implementing the Radiation Protection Program
- Ensure that radiation safety activities are being performed in accordance with our own approved procedures and all regulatory requirements.

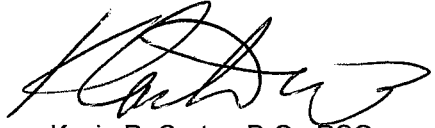
Furthermore, in compliance with 10 CFR 35.24(e),(g), the executive management of this facility agrees to provide you as RSO:

- Specific written notation of your authority, duties and responsibilities.
- Sufficient authority, organizational freedom, time, resources and management prerogative to:
  1. Identify radiation safety problems;
  2. Initiate, recommend, or provide corrective actions;
  3. Stop unsafe operations; and,
  4. Verify implementation of corrective actions.

Our signatures noted below will attest to the issues noted above. Please make a copy of this document for your files and return the original to my attention.

Sincerely,

  
Lorenzo Suter President and CEO  
McLaren Cardiovascular Institute

  
Kevin R. Carter, D.O., RSO  
McLaren Cardiovascular Institute

**From:** [Nathan Bryant](#)  
**To:** [lluna@mpcphysics.com](mailto:lluna@mpcphysics.com)  
**Subject:** CN 655009 Clarification  
**Date:** Thursday, February 12, 2026 3:08:00 PM

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Good afternoon, Ms. Luna,

I am reviewing the amendment request for McLaren Cardiovascular Institute Waterford, Materials License No. 21-35436-01. The signature space on cover letter and Delegation of Authority is titled McLaren Oakland and has an indistinguishable signature and no title. Please confirm a management representative signed these forms and provide their name and title. The signed response can be emailed back to me.

Thank you,

Nathan Bryant  
Health Physicist  
Materials Licensing Branch  
U.S. Nuclear Regulatory Commission  
Region III  
Office: 630-829-9861

