# **Application of Human Reliability Analysis to DI&C Control Room Modernization**

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#### **ABSTRACT**

Many operating U.S. plants are planning modernization projects to replace their analog instrumentation and control systems and human-system interfaces with new digital systems. Nuclear power plant control room modernization introduces digital instrumentation and control (DI&C) systems and digital human-system-interfaces to operators. These new systems expectedly will offer functions and capabilities that are vital for performance and plant safety. Although digital technology potentially can improve operational performance, there are challenges to using this technology. Moreover, introducing new technologies to control rooms would introduce new operator actions, change existing operator actions, and change the context of actions. The impact of such changes on operator performance and plant safety should be evaluated as new technologies are being introduced. This paper describes the process and two case studies of applying the NRC's human reliability method, the Integrated Human Event Analysis System for Event and Condition Analysis (IDHEAS-ECA), to the analysis of changing operator actions with the introduction of control room digital systems. The process with the case demonstration can be used along with human factors engineering process to systematically identifying and analyze potential risks associated with DI&C control room modernization. This paper also demonstrates the applicability of IDHEAS-ECA in human reliability analysis of DI&C working environment.

*Keywords*: Human reliability analysis, IDHEAS-ECA, digital instrument and control, digital modernization

#### **1. INTRODUCTION**

Nuclear power plant (NPP) control room modernization introduces digital instrumentation and control (DI&C) systems and digitized human-system-interfaces to operators. The DI&C systems sense basic parameters, monitor the plant's processes and various barriers that prevent release of radioactive material, and adjust operations as needed. Employing these techniques will introduce more intricate control of plant systems and processes. DI&C systems also support increased automation and new forms of automation that make greater use of interactions between personnel and automatic functions. DI&C systems interact with plant personnel through various human-system-interfaces such as soft controls, advanced displays, alarm systems, computerized procedures, and advanced communication systems.

DI&C may increase sensing capabilities, information-processing support, intelligent agents, automation, and software-mediated interfaces. This extends the "distance" between personnel and the physical plant by adding many processes between plant's physical signals and operators that respond to the physical signals and manipulate plant status. Although these technologies potentially are beneficial, they add to complexity for personnel operating and maintaining the plant, and thus adversely affect the human-system-interfaces and operator performance. Thus, it is important to perform human factors engineering on DI&C systems to ensure human performance and to perform risk assessment to identify and prevent human errors in digital working environment.

The U.S. Nuclear Regulatory Commission (NRC) uses probabilistic risk assessment (PRA) technology in its regulatory and licensing activities. The risk-informed approach complements the NRC's deterministic approach and supports the NRC's traditional defense-in-depth philosophy [1]. PRA models the reliability

of systems and personnel to mitigate a system abnormality and prevent it from developing undesired consequences. It addresses three key questions: what can go wrong, how likely is it to go wrong, and what are the consequences [2]. Human reliability analysis (HRA) is an essential part of PRA. HRA is an engineering approach that systematically analyzes human performance for events or specified conditions. The Integrated Human Event Analysis System for Event and Condition Assessment (IDHEAS-ECA) is a HRA method developed by the NRC staff to support risk-informed decisionmaking [3]. IDHEAS-ECA analyzes human events and estimates human error probabilities (HEPs) for use in PRA applications.

IDHEAS-ECA method is based on the General Methodology of an Integrated Human Event Analysis System (IDHEAS-G) (NUREG-2198) [4]. IDHEAS-G and IDHEAS-ECA were developed because, in recent years, the scope of application of HRA has expanded into situations beyond the scope of existing HRA methods. The application scope of IDHEAS-ECA is broad. The method has a set of cognitive failure modes to model failures of any human tasks. IDHEAS-ECA models human actions in a PRA (i.e., human failure events) using five macrocognitive functions: *Detection*, *Understanding*, *Decisionmaking*, *Action Execution*, and *Interteam Coordination*. The failure of a human action is caused by the context that challenge human performance. IDHEAS-ECA uses a comprehensive set of performance-influencing factors (PIFs) that model the context of a human event. The method covers all the PIFs in existing HRA methods and the factors reported in the broad literature, including studies on traditional human-machine interfaces and new technologies powered by advanced human-system-interfaces and digital instrument and controls. Because IDHEAS-ECA is cognition-centred with the comprehensive PIF structure, IDHEAS-ECA can model the context of human events inside and outside the control room of a NPP, and it is technology-neutral. In principle, the method can be used for HRA of human actions with DI&C technologies in advanced control rooms and DI&C modernization. This paper analyzes IDHEAS-ECA application in DI&C environment and demonstrate the use with two examples of human actions in control room DI&C upgrades.

# **2. OVERVIEW OF IDHEAS-ECA METHOD**

## **2.1. IDHEAS Macrocognition Model**

A human action or a critical task involves performing cognitive activities, which demand brain resources. IDHEAS-ECA models the cognitive demands of a task using five macrocognitive functions, which are the high-level brain functions that must be successfully accomplished to achieve a task. IDHEAS-ECA uses the following macrocognitive functions:

- Detection (D) is noticing cues or gathering information in the work environment.
- Understanding (U) is the integration of pieces of information with a person's mental model to make sense of the scenario or situation.
- Decisionmaking (DM) includes selecting strategies, planning, adapting plans, evaluating options, and making judgments on qualitative information or quantitative parameters.
- Action Execution (E) is the implementation of the decision or plan to change some physical component or system.
- Interteam Coordination (T) focuses on how various teams interact and collaborate on a critical task.
- The first four macrocognitive functions (D, U, DM, and E) may be performed by an individual or a team, and Interteam Coordination is performed by multiple groups or teams.

With the macrocognition model, IDHEAS-ECA provides a set of five cognitive failure modes (CFMs) to model failure of a task. Each CFM represents the failure of a macrocognitive function demanded to accomplish the task. The CFMs are defined as follows:

- CFM1 Failure of Detection
- CFM2 Failure of Understanding
- CFM3 Failure of Decisionmaking
- CFM4 Failure of Action execution
- CFM5 Failure of Interteam coordination

IDHEAS explains the process of achieving each macrocognitive function, and the elements of the process are referred to as processors. Thus, a human error made to a processor can be viewed as a detailed failure mode or an error mechanism for the CFM. IDHEAS-ECA guidance recommends that HRA analysts use the processors to verify the selection of the applicable CFMs and distinguish between the CFMs. Table 1 shows the processors associated with each CFM, respectively.

<b>D</b> - Detection	<b>U</b> - Understanding		$DM -$	$E -$ Action	T – Interteam
			Decisionmaking	Execution	Coordination
D1 - Initiate		$U1 -$	DM1 - Select	E1 - Assess action	T <sub>1</sub> - Establish or
detection		Assess/select	decisionmaking	plan and criteria.	adapt interteam
D2- Select, identify,		data.	model.	E2- Develop or	coordination
and attend to sources		$U2 - Select/$	DM2 - Manage the	modify action	T <sub>2</sub> - Manage
of information.		adapt/develop	goals and decision	scripts.	information
D <sub>3</sub> - Perceive,		the mental	criteria.	E <sub>3</sub> - Coordinate	T3 - Maintain
recognize, and		model.	DM3 - Acquire and	and command	shared situational
categorize		$U3$ – Integrate	select data for	action	awareness.
information.		data with the	decisionmaking.	implementation.	T4 - Manage
D4 - Verify and		mental model	DM4 - Make decision	E4 - Implement	resources
modify the outcomes		U4 - Verify and	DM5 - Evaluate the	action scripts.	T5 - Plan interteam
of detection.		revise the	decision or plan.	E5 - Verify and	collaborative
$D5 - Retain$ or		understanding	DM6 - Communicate	adjust execution	activities
communicate the		U5 - Export the	and authorize the	outcomes.	T6 - Implement
outcomes.		outcome.	decision.		decisions and
					commands

**Table 1: IDHEAS-ECA Cognition Model: Macrocognitive Function Processors**

## **2.2 PIF Structure**

IDHEAS-ECA process begins with analyzing a scenario and searching for the context that challenges or facilitate human performance. The method uses 20 PIFs and the associated attributes to model the scenario context. The IDHEAS PIF structure is composed of the following: 1) PIF category, (2) PIFs, and (3) PIF attributes. PIFs are categorized into the four categories of event context: environment and situation, system, personnel, and task. They are described as follows:

1) Environment and situation context — This consists of conditions in personnel's work environment and the situation in which actions are performed. It includes the weather, radiation or chemicals in the workplace, and any extreme operating conditions.

2) System context — Systems are the objects of the HFEs. The actions' objectives are achieved through systems, which include operational systems, supporting systems, instrumentation and control (I&C), physical structures, human-system interface (HSI), and equipment and tools.

3) Personnel context — Personnel are the people who perform the action. Personnel includes individuals, teams, and organizations. The personnel context describes who the personnel are; their qualifications, skills, knowledge, abilities, and fitness to perform the action; how they work together; and the organizational measures that help personnel work effectively.

4) Task context — The task context describes the cognitive and physical task demands for personnel and special conditions in the scenario that make tasks difficult to perform. An action may consist of one or more discrete tasks.

IDHEAS-ECA uses PIFs to characterize the contexts. IDHEAS-ECA has 20 PIFs in the four context categories as shown in Table 2. This list of PIFs covers all PIFs in existing HRA methods and factors reported in the literature and nuclear human event databases.

<b>Environment and situation</b>	<b>System</b>	Personnel	<b>Task</b>
• Work location $\bullet$ accessibility and habitability • Workplace visibility • Noise in workplace and $\bullet$ communication pathways • Cold/heat/humidity $\bullet$ • Resistance to physical movement	System and 1&C transparency to personnel Human-system interfaces Equipment and tools	$\bullet$ Staffing • Procedures, guidelines, and instructions $\bullet$ Training • Teamwork and organizational factors • Work processes	Information availability $\bullet$ and reliability Scenario familiarity Multi-tasking, $\bullet$ interruption and distraction Task complexity $\bullet$ Mental fatigue $\bullet$ Time pressure and stress ٠ Physical demands

**Table 2 PIFs in IDHEAS-ECA**

A PIF is characterized with a set of attributes. A PIF attribute is an assessable characteristic of a PIF and describes a way the PIF increases the likelihood of error in the macrocognitive functions. HEP estimation of a CFM is based on the assessment of PIF attributes applicable to the CFM. Appendix B of IDHEAS-ECA report [1] lists all the attributes for IDHEAS PIFs. Table 3 shows the attributes for PIF *Human-System Interface* as an example*.*

# **Table 3. Attributes of PIF Human-System Interface**

 $\Gamma$ 

### **Human-System Interface**



## **3. ANALYSIS OF IDHEAS-ECA APPLICABILITY TO DI&C ENVIRONMENT**

Analysis of IDHEAS-ECA applicability to DI&C needs a description of DI&C features with respect to human performance. Presley et al [5] developed a template to organize human performance information relevant to the use of digital technologies in control rooms. Because the HRA performance influencing factors correlate closely with design elements associated with human factors engineering, Presley et al used HFE design elements as the basis for organizing DI&C features for HRA data collection. Using the human factors engineering design elements allows data from diverse sources to be compared and evaluated via a common lens. As a preliminary effort, we used this taxonomy to show that IDHEAS-ECA is capable of modeling human performance aspects of the DI&C human factors design elements. Table 4 demonstrates a portion of the analysis. The first and middle columns are the design elements and their associated class types from Presley's et al. The third column shows some examples of IDHEAS-ECA PIF attributes that are more likely being affected by the DI&C elements compared to the traditional analog systems. This list is for proof of concepts. It is not exclusive and the PIFs may come to play important roles for specific design elements and class types.







Next we analyzed more detailed design features using IDHEAS-ECA cognitive failure modes and PIF attributes. HRA uses failure modes to generalize or categorize various human errors made in performing tasks. Thus, identifying failure modes needs to first define the tasks that the design features serve. For demonstration, we did not perform task analysis of the digital systems. Instead, we used the generic tasks associated with various DI&C human-system-interfaces in control rooms by O'Hara et al [6]. The taxonomy of the generic tasks is similar to the macrocognitive functions in IDHEAS. For example, the task for using alarm systems is to receive and respond to alarms. This corresponds to the macrocognitve function of Detection. We then evaluated the processors of Detection and identified potential ways that personnel could make errors to the processor in digital environment. IDHEAS General Methodology [4] defines a set of generic errors to the processors and refers those as detailed failure modes. Digital design features change the characteristics of personnel's tasks, therefore may incur different detailed failure modes that traditional analog systems would not incur [7].

We demonstrate the potential detailed failure modes and PIF attributes for the example design features from Presley et al, as shown in the first column of Table 5 below. The second column shows the potential detailed failure modes that are more likely contribute to the CFM due to the characteristics of human tasks in using the design feature; The right-most column shows the PIF attributes that could be potentially affected by the design feature.

Digital design features	<b>Potentially incurred</b>	<b>Potentially affected PIF attributes</b>	
	detailed failure modes		
Alarm - Information	D2- Not attending to	HSI3 - Related information for a task is spatially	
salience (e.g., scroll list,	sources of information.	distributed, not organized, or cannot be accessed at the	
visual panels)	$D3$ – Incorrectly	same time	
	categorizing / responding	Poor salience of the target (indicators, alarms, HSI5	
	to the alarm	alerts) out of the crowded background	
Alarm complexity and	$D1$ – Incorrectly	C4 - Detection criteria are highly complex	
priority functioning:	prioritizing alarms	- multiple criteria to be met in complex logic,	

**Table 5. IDHEAS-ECA Failure Mode And PIF Analysis Of Digital Design Features**



With the preliminary analysis, we demonstrate that IDHEAS-ECA is capable of identifying and modeling human errors in DI&C design elements and features. Because the CFMs are based on the five macrocognitive functions, they are technically neutral and applicable to any human tasks. DI&C and traditional analog systems may be prone to human errors in different processors or error mechanisms of the same CFM. Similarly, While IDHEAS-ECA PIFs are comprehensive and are capable of modeling the design elements and features of DI&C and traditional analog systems, DI&C design may affect different attributes of the same PIF from those attributes that are more likely being affected by analog systems.

## **4. TWO CASE STUDIES OF HUMAN EVENT ANALYSIS IN DI&C ENVIRONMENT**

IDHEAS-ECA has eight steps to perform HRA of a human event. The purpose of the case studies here is to demonstrate the applicability of IDHEAS-ECA to DI&C events, thus the paper only presents a portion of the full HRA analysis with the focus on cognitive failure modes, performance influencing factors, and recovery of human errors. The two cases analyzed are for demonstration and they were modified from real DI&C events. Both events are human actions maintaining or operating DI&C systems, not control room actions for operating reactors. The recover analysis is for recovering the human errors made in the events, not the recovery later on by control room operators operating the reactor. The IDEHAS-ECA analysis of the two cases are presented in Table 6 and Table 7.



# **Table 6. Case Study 1**

# **Table 7. Case Study 2**





The two case studies involve simple, straightforward action execution in DI&C environment. Performing such simple human actions is highly reliable with traditional analog systems using physical components such as dials, knobs, indicators. However, using soft controls of DI&C human-system-interfaces, personnel lose feedback of action manipulation through visual and touch senses, and peer-checking is either lost or less effective. In addition, DI&C system behaviors may be less transparent to personnel. The associated PIF attributes can increase the likelihood of human errors. Moreover, while DI&C systems

have the advantage of processing information faster and simplifying human actions, it leaves less opportunities for personnel to detect the error made and recover the error because the error leads to undesired consequences.

Because the two cases were made generic for demonstration without the specific context of a read event, we were not able to evaluate many PIFs in IDHEAS-ECA. For example, DI&C systems may have advantages to traditional analog systems by reducing personnel' workload (e.g., the removal of the indication lights in Case Study 2 was intended to reduce operator workload of monitoring the lights), simplifying human actions, and possibly reducing interruptions / distractions personnel experience during performing an action. Such positive context could mitigate negative PIF attributes thus increase human reliability. Therefore, the overall impact of DI&C systems on human reliability depends on the contexts that challenge and facilitate human performance.

### **5. CONCLUSIONS**

It has been questioning whether traditional HRA methods, largely developed for analog control rooms, are applicable to digital control rooms. IDHEAS-ECA was developed as a technology-neutral HRA method, and it was based on state-of-art research and human error data in traditional analog and advanced digital work environment. It should be, in principle, applicable to digital systems inside and outside control rooms. This paper presents a preliminary analysis of the applicability and demonstrates the applicability with two case studies. The study shows that IDHEAS-ECA can be used for understanding the impact of digital interfaces on crew reliability. A more thorough validation of the applicability is a continuous process as more human performance data with DI&C systems become available.

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