

Official Transcript of Proceedings
NUCLEAR REGULATORY COMMISSION

Title: Advisory Committee on Reactor Safeguards
Plant Operations and Fire Protection

Docket Number: (n/a)

Location: teleconference

Date: Tuesday, August 16, 2022

Work Order No.: NRC-2066

Pages 1-188

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UNITED STATES OF AMERICA

NUCLEAR REGULATORY COMMISSION

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ADVISORY COMMITTEE ON REACTOR SAFEGUARDS

(ACRS)

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SUBCOMMITTEE ON PLANT OPERATIONS AND FIRE PROTECTION

+ + + + +

TUESDAY

AUGUST 16, 2022

+ + + + +

The Subcommittee met via Teleconference,
at 9:30 a.m. EDT, Gregory H. Halnon, Chairman,
presiding.

COMMITTEE MEMBERS:

GREGORY H. HALNON, Chairman

RONALD G. BALLINGER, Member

VICKI M. BIER, Member

VESNA B. DIMITRIJEVIC, Member

WALTER L. KIRCHNER, Member

JOSE MARCH-LEUBA, Chairman

DAVID A. PETTI, Member

JOY L. REMPE, Member

MATTHEW W. SUNSERI, Member

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ACRS CONSULTANTS :

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P R O C E E D I N G S

9:31 a.m.

CHAIRMAN HALNON: Good morning, everyone.

This meeting will come to order.

This is the meeting of the Plant Operations and Fire Protection Subcommittee of the Advisory Committee on Reactor Safeguards.

As I mentioned, I'm Greg Halnon, Chairman of today's meeting.

ACRS members in attendance are -- the ones in the room here first -- Jose March-Leuba, Joy Rempe, Matt Sunseri, Ron Ballinger. Kirchner (audio interference) here. And then, online we have (audio interference). I think Dave Petti is on the line. Vesna's on. (Audio interference.)

Is this better? I just moved the microphone. So, it's loud in here. So, can you hear me okay, Court Reporter?

DR. BLEY: Hey, Greg, it's Dennis. The mics are cutting in and out. I'm not sure why.

CHAIRMAN HALNON: I can't get this one any closer to my face. So, if this is not adequate, we're going to have to work on (audio interference).

Okay, I'm going to continue on and I'll speak loudly. Hopefully, it will work here.

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1 Obviously, we have Dennis Bley, who is one
2 of our consultants. Ken Czerwinski is here in the
3 room as a consultant. And I didn't see Steve Schultz
4 on. Apparently, he's not on today. And Dennis Bley
5 is online.

6 Okay. During today's meeting, the
7 Subcommittee will hear presentations and hold
8 discussions from the NRC staff of Region III Operation
9 on their experiences in the area of risk-informed
10 technical specifications, inspection, and reactor
11 oversight processes, Davis-Besse performance issues,
12 and other topics as they come up.

13 Part of the presentation by the NRC staff
14 may be closed in order to discuss information that's
15 security-related, pursuant to 5 USC Part 52(b)(c)(3).

16 Attendance at the meeting that deals with
17 such information will be limited to the NRC staff and
18 its consultants and organizations who have entered
19 into appropriate confidentiality agreement with them.
20 Consequently, we need to confirm that we have only
21 eligible (audio interference) and participants in that
22 closed part of the meeting.

23 The rules for participation in all ACRS
24 meetings, including today's, were announced in The
25 Federal Register on June 13, 2019.

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1 The ACRS section of the U.S. NRC public
2 website provides our Charter, Bylaws, agendas, Letter
3 Reports, and full transcripts of all full and
4 subcommittee meetings, including slides presented at
5 these meetings. The meeting notice and agenda for
6 this meeting are posted there.

7 We have received no written statements or
8 requests to make an oral statement from the public.

9 Today's meeting is being held in Region
10 III with Microsoft Teams, which includes a telephone
11 bridge line allowing participation of the public over
12 their computer using Teams or by phone.

13 There will be an opportunity for public
14 comment, and we have set aside time at the conclusion
15 of the prepared open presentations and member
16 discussions from those comments.

17 A transcript of the meeting is being kept,
18 and it's requested that speakers identify themselves
19 and speak with sufficient clarity and volume, so that
20 they can be readily heard.

21 Additionally, participants should mute
22 themselves when not speaking. To mute/unmute on a
23 phone, please use *6.

24 We will now proceed with the meeting. And
25 I want to do another sound check. So, Dennis, you

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1 raised the question. Can you hear me now?

2 DR. BLEY: Yes, it's much better and it's
3 fine unless you turn your head away from the mic a
4 little, and then, it cuts out.

5 CHAIRMAN HALNON: Okay. We are in mask at
6 the meeting here today. So, it just exaggerates the
7 issue. You have to speak very clearly into the
8 microphone. You can see how close I am to it, and
9 regrettably, we're going to have to just accommodate
10 the best that we can.

11 Okay. Let me now proceed with the
12 meeting. I'd like to start by calling on the Region
13 III staff.

14 MR. SHUAIBI: Hello. Good morning.

15 My name is Mohammed Shuaibi.

16 Can you hear me okay? I'll try my best.

17 My name is Mohammed Shuaibi. I'm the
18 Deputy Regional Administrator in Region III.

19 I want to welcome (audio interference) to
20 Region III on behalf of the Regional Administrator,
21 myself, and the entire Region III staff. It's our
22 pleasure to host you here and to have this meeting
23 with you all.

24 And I want to cover a little bit of the
25 safety protocol here in the building in case of a fire

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1 alarm or a tornado. Follow some of our staff. For
2 tornado purposes, we would take the stairs down to the
3 parking lot of the building and we would gather down
4 in an area not far from the stairs to your right.

5 In case of a fire, we would go down to the
6 main level and exit to the back of the building and
7 gather for assembly in the back of the parking lot.
8 Again, just follow some of our staff and they'll lead
9 and make sure everybody's safe and accounted for.

10 Looking at the agenda, I think we've got
11 some pretty good topics here that are actually
12 relevant in today's environment. I appreciate the
13 coordination with your staff on these topics in the
14 agenda.

15 It ends up risk-informed decisionmaking
16 and use of risk information is happening in industry,
17 and we are very mindful of that and ourselves becoming
18 a more modernistic regulator. And we've actually got
19 quite a bit going on to focus on how we would use it
20 and how we would use it to invest in (audio
21 interference) safety. So, we've got a lot going on
22 that we'll talk about.

23 We've got Laura Kozak. She's our Senior
24 Reactor Analyst here in Region III.

25 Julio Lara is Director of the Division of

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1 Reactor Projects. He is also our lead for risk-
2 informed decisionmaking. He holds the (audio
3 interference) and sponsored a group here in the Region
4 to advance our thinking in risk information. He also
5 a lead on the agency level of risk-informed
6 decisionmaking. And he'll be speaking to some of
7 those activities.

8 A little later on the agenda, we'll talk
9 about how the pandemic, the COVID environment, has
10 changed the way that we get information and we use
11 information from licensees. Some of our Resident
12 Inspectors and some of our traveling DRS Inspectors
13 will be talking to you about some of the tools that we
14 use today that we didn't use before, not for lack of
15 availability of the tools necessarily, but the
16 pandemic did drive us to actually use those tools more
17 easily, or licensees were able to give them to us and
18 we were able to use them. In some cases, we had
19 visual tools that we brought to bear, just like we do
20 here in Teams, if you will.

21 Billy Dickson, at the end of the table, is
22 our Acting Deputy Division Director for the Division
23 of Reactor Projects. And he will be talking about
24 (audio interference) performance.

25 And then, I'll come back and I'll cover a

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1 little bit of trends and areas of focus for us. I may
2 cover some of the same material that you will hear
3 from our staff, but I'll come back and just summarize
4 some of that stuff and get any additional questions.

5 In the afternoon, we're going to be
6 talking about a couple of plant issues that we've had
7 at Davis-Besse. Both of them are (audio interference)
8 issues and both of them are the reasons that we'll
9 talk about later in terms of the (audio interference)
10 that we have created in Region III. That's in Volume
11 II of the ROP Action Matrix. So, we'll talk about the
12 Davis-Besse speed switch failure and the Davis-Besse
13 cybersecurity issue that we have.

14 People that are talking about these are a
15 good cross-section from the Region, if you will. We
16 have Resident Inspectors, our Senior Resident
17 Inspectors presenting. We have (audio interference)
18 Inspectors that (audio interference) on reactor safety
19 organizations. So, I'm glad that we've got the
20 opportunity to showcase both sides, if you will, of
21 how the Region is doing business for the reactor
22 world, the people that are stationed at the plants, as
23 well as the people travel out in the field and do
24 specialized inspection. We will hear directly from
25 them on things that they're seeing and things that

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1 they're experiencing as well.

2 So, again, on behalf of all of all Region
3 III, I welcome you. I hope you had safe travels and
4 a nice flight to get here. I know that's not a given
5 in these days.

6 And one thing, I am going to step out for
7 a little bit. I have some mandatory training today
8 that I'm in. So, I'll step out and leave you in good
9 hands with the team here and the team that's going to
10 be presenting. But I will be back in the 11 o'clock
11 session to kind of wrap up the morning.

12 Greg, any questions? Or if not, I'll turn
13 it back over to you.

14 CHAIRMAN HALNON: The only question I
15 have, I notice the microphone has changed. I'll just
16 ask Dennis, can you hear any better now?

17 DR. BLEY: Yes, it was pretty good.

18 CHAIRMAN HALNON: Okay. I'm thinking that
19 the change in microphones (audio interference).

20 (Pause.)

21 CHAIRMAN HALNON: Okay, I think we are
22 working on getting the table mics, rather than the
23 room mic, involved.

24 So, is that better? I'm talking in a
25 normal mode. Is that better, Court Reporter?

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1 COURT REPORTER: Yes.

2 DR. BLEY: Me, too.

3 CHAIRMAN HALNON: Okay. So, Mo, thank you
4 for your opening remarks and we look forward to the
5 presentation.

6 Joy?

7 MEMBER REMPE: I have a question. I
8 looked through the slides and I did not see anything
9 about what's going on with the Quad Cities and the
10 valve failure. Are you going to mention that when you
11 go through things later today?

12 MR. SHUAIBI: We can.

13 MEMBER REMPE: I'd appreciate it. I'm
14 just curious about what was going on with it.

15 MR. SHUAIBI: Yes. We weren't planning to
16 because it's still in process. But we did issue a
17 Choice Letter with a preliminary White finding. That
18 can change. I'm sure you're familiar with the
19 process. The licensee has a chance to submit
20 information or come in for a RAD conference. But we
21 have a team here that can speak to it; absolutely, we
22 can if you are interested in hearing about that.

23 MEMBER REMPE: All I read was what was the
24 popular press, but it sounds like that it was in that
25 state for quite a period of time. And so, I'd be

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1 interested in your thoughts.

2 MR. LARA: This is Julio Lara, NRC, Region
3 III.

4 We can certainly speak to it. We can
5 speak to material that's currently in the public
6 domain, the docket, and we can address some of the
7 questions you have.

8 Our Senior Reactor Analyst is about to
9 come on now. She's very heavily involved in this
10 issue. So, we can provide a current status, as well
11 as some of the history and the condition that it was
12 found in and has been for the period of time a
13 concern.

14 MEMBER REMPE: Okay. Thank you.

15 MR. LARA: Uh-hum.

16 CHAIRMAN HALNON: Any other members have
17 any questions or comments upfront?

18 (No audible response.)

19 Okay. Back to you, Mo, and your staff.

20 MR. SHUAIBI: All right. I'm going to go
21 ahead and turn it over to Laura Kozak.

22 Laura, are you on?

23 MS. KOZAK: I'm here.

24 MR. SHUAIBI: All right. You got it. So,
25 I'll turn it over to Laura Kozak, and I'll be leaving

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1 here. And I'll be back.

2 Thank you.

3 MS. KOZAK: So, good morning, everybody.

4 My name is Laura Kozak. I'm a Senior
5 Reactor Analyst here in the Region.

6 For those of you who might not be familiar
7 with the position of the Senior Reactor Analyst,
8 there's two in each Regional Office and two in
9 Headquarters. We are qualified inspectors who have
10 also gone through a training program to learn about
11 risk, PRA, in order to be able to help everybody in
12 the Region with risk-informed approaches to things,
13 and to do the risk assessments that are necessary to
14 support the ROP.

15 So, I'm going to talk to the first two
16 items on the agenda: our experience with risk-
17 informed tech specs, and then, the follow-on topic
18 about our use of PRA and our assessment of licensee
19 capabilities.

20 So, next slide, please.

21 So, I have been keeping this table for my
22 own personal use for quite some time, just to have
23 kind of on one page where are the licensees, the
24 utilities, in our Region with respect to some of the
25 more important risk-informed programs. And so, I

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1 present it here. I'm going to go through it a little
2 bit just to give you a flavor of what we have in the
3 Region.

4 So, we have our sites in Region III on the
5 lefthand column, and then, the first column is the
6 risk-informed program for surveillance frequency
7 control. So, of course, with respect to tech specs,
8 tech specs used to have very specific surveillance
9 frequencies for systems and components covered in tech
10 specs. Licensees can apply for and be granted this
11 Surveillance Frequency Control Program to take those
12 specific frequencies out from the tech specs and be
13 controlled by a program.

14 The program itself is covered by tech
15 specs in the admin section of tech specs. And so, you
16 can see from this chart that all of the licensees in
17 Region III are implementing the Surveillance Frequency
18 Control Program. And I can tell you that I understand
19 that all the sites in all the regions are using the
20 Surveillance Frequency Control Program. So, it's very
21 popular.

22 The next column is 50.69. So, 50.69, of
23 course, is a rule, a regulation, that allows for the
24 risk-informed categorization of structures, systems,
25 and components, and then, subsequent, alternate

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1 treatment, instead of having the special treatment
2 requirements apply. 50.69, you can see we have seven
3 plants in the Region that have applied for, and have
4 been granted, 50.69.

5 The next one, risk-informed completion
6 item, is probably the one of most interest. When I
7 looked at the agenda item risk-informed tech specs,
8 this is really the first one that people go to. Risk-
9 informed completion time allows licensees to extend
10 the existing completion times in their tech specs.
11 Common completion times could be 72 hours a system
12 could be out of service, or seven days, or 14 days.
13 The tech specs, then, get changed; for some tech
14 specs, for some completion times, they can be
15 extended, and those are specified in the tech specs.

16 So, again, a licensee needs to have a
17 risk-informed completion time program that's covered
18 under the admin portion of tech specs that allows them
19 to do a risk evaluation and extend certain completion
20 times up to a backstop of 30 days.

21 CHAIRMAN HALNON: Laura, this is Greg
22 Halnon.

23 On that one, I guess the most popular one
24 is the diesel maintenance and issues there with the
25 risk-informed completion times. What's the longest

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1 out-of-service diesel in the Region that you can
2 recall?

3 MS. KOZAK: Well, what I recall from
4 earlier this year, there was actually a diesel issue
5 at one of the plants and there were some emergent
6 issues. So, the RICT that they applied was
7 approaching the backstop of the 30 days. That's the
8 longest one I'm aware of.

9 And in that particular case, there even
10 began some conversations about, are there regulatory
11 processes to get even further relief? So, this was
12 actually one of our challenges I was going to mention
13 a little bit later. You know, confronted with that
14 information would be, would the agency grant another
15 license amendment to extend it further? Would we
16 entertain NOEDs? There's no black-and-white answer to
17 that.

18 If you look into our guidance documents,
19 it says we would consider such things on a case-by-
20 case basis, but the conversation that we were having
21 in the Region was this would be first of a kind. So,
22 again, we were sort of discussing it with
23 Headquarters: You know, how would we look at that?
24 Would we entertain that?

25 At the end of the day, the licensee

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1 restored it within that 30-day backstop, which was the
2 risk-informed completion time that they were working
3 under. That's the longest one that I'm aware of.

4 CHAIRMAN HALNON: Is the Region involved
5 in the extension beyond the normal typically seven
6 days, or whatever the originally out-of-service time
7 is? Or do you guys only get involved when it gets
8 towards that backstop?

9 MS. KOZAK: No, on my next slide, I'm
10 going to talk to you about how we use our inspection
11 program to look at the implementation of risk-informed
12 completion time. So, yes, we do get involved in many
13 of them on a sampling basis. We use our inspection
14 program.

15 CHAIRMAN HALNON: I'll wait. Thanks.

16 MS. KOZAK: Okay.

17 So, the next column is NFPA 805, which is
18 alternate fire protection program requires a robust
19 fire PRA. We have four plants in Region III that are
20 under NFPA 805.

21 And then, just as an add-on, a couple of
22 our plants have seismic PRAs that were performed as a
23 result of Fukushima actions. Those PRAs were
24 actually, at least portions of it, provided to the NRC
25 for NRC reviews. We have two in this Region that have

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1 done those seismic PRAs and that's Dresden and D.C.
2 Cook.

3 So, then, just as an overview, you know,
4 the Surveillance Frequency Control Program is being
5 used widely. 50.69 implementation has been rather
6 slow. Risk-informed completion time is ramping up,
7 and there's interest in that because of the
8 operational flexibilities. NFPA 805, of course, is in
9 use at the four sites, but we don't hear any
10 indications of other utilities transitioning to 805.
11 So, that's just an overview of some of sort of these
12 important risk-informed programs.

13 MEMBER DIMITRIJEVIC: Laura, this is Vesna
14 Dimitrijevic.

15 My question for you is, you know, when you
16 use this risk-informed, the intervals, what is your
17 basic PRA? Does it involve both fire and seismic? I
18 mean, is it a complete PRA that you use when you
19 monitor, you know, how long you can keep equipment
20 out?

21 MS. KOZAK: Right. So, the PRAs that are
22 required, the scope of the PRAs that are required
23 varies for these programs, with the risk-informed
24 completion time really requiring the most robust PRA.
25 And it gets the most scrutiny in Headquarters, as they

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1 are reviewing the license amendment.

2 For example, risk-informed completion time
3 does require a fire PRA, and that fire PRA
4 quantification must be part of the calculation of the
5 risk-informed completion time.

6 The scope of the PRAs are somewhat
7 different for the other programs, a bit lesser -- it
8 depends on how much the PRA is actually used for the
9 risk-informed decision. And so, the risk-informed
10 completion time, of course, heavily relies on the
11 quantitative evaluation. So, that tends to have sort
12 of the strictest PRA quality requirements when
13 Headquarters is doing the review of the license
14 amendments.

15 MEMBER DIMITRIJEVIC: So, do you use a
16 risk monitor for that, for those decisions?

17 MS. KOZAK: Well, the licensees all have
18 an online risk tool that they have long been using for
19 the Maintenance Rule (a)(4) requirements. And risk-
20 informed completion time has really required upgrade
21 of those licensee tools. So, yes, they have quite
22 good tools to perform those risk evaluations. And in
23 our inspection program, we do our best to become
24 familiar with the licensee's tools, the license's
25 application of those tools.

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1 MEMBER DIMITRIJEVIC: Okay. Thanks.

2 I will have more questions if you bring
3 50.69 later, just to see where you are. As I
4 understood, you submit it and you get approval, but,
5 usually, that just has an example of a couple of
6 systems. But I assume you didn't apply 50.69 across
7 the plant. So, you know, I saw on some of your slides
8 you use it in maintenance, but I will ask you later.

9 Thanks. Thanks.

10 MS. KOZAK: Yes, I'm going to talk a
11 little bit on 50.69 in the next couple of slides as
12 well.

13 So, are there any other questions on this
14 slide? Otherwise, I'll go to the next slide.

15 MEMBER KIRCHNER: Laura, this is Walt
16 Kirchner. Just a quick question on this overview
17 slide.

18 When you have a box checked with a "Y"
19 there, yes, that they've completed, is this
20 selectively applied to the tech specs or is this like
21 a blanket application to tech specs? In other words,
22 in each of these areas, does it apply for all
23 equipment or selected equipment, and so on?

24 MS. KOZAK: It's selected equipment. So,
25 when a licensee applies and submits a license

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1 amendment, they will -- for example, risk-informed
2 completion time -- they will specify which particular
3 tech spec completion times it applies to. And it does
4 not apply to every tech spec in the tech specs. So,
5 it's not global.

6 MEMBER KIRCHNER: Thank you.

7 MS. KOZAK: Okay. Next slide, please.

8 So, I wanted to talk about our experience
9 with our inspections and our oversight of the
10 implementation of these risk-informed initiatives.

11 So, first, I want to talk about baseline
12 inspections. The baseline inspection program is the
13 program every plant in the country, no matter of their
14 performance, gets the baseline inspection program,
15 which has a variety of inspection procedures.

16 What I've tried to highlight here -- and
17 I'll go through in a little bit of detail -- how we
18 use this inspection procedures to look at the
19 implementation of the risk-informed programs and tech
20 spec initiatives that I showed on the previous slide.

21 So, the first line item there is an
22 inspection procedure that's titled, "Maintenance Risk
23 Assessment and Emergent Work." This has long been
24 part of the baseline inspection program prior to risk-
25 informed completion time. And it was intended to look

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1 at licensees' control of online maintenance via the
2 Maintenance Rule 50.65(a)(4), where licensees are
3 required to assess and manage risk.

4 So, this inspection procedure was updated
5 to better address some of the newer environments of
6 risk-informed completion time.

7 I'm sorry, was there a question?

8 (No audible response.)

9 Okay. So, anyway, the techniques that
10 licensees use to implement risk-informed completion
11 time build on and are complementary to the existing
12 techniques that licensees had for Maintenance Rule
13 50.65(a)(4) assessments. But they really have
14 advanced, significant advancements in the software, in
15 the requirements that must be done and must be
16 considered under the risk-informed completion time.

17 So, we built into our inspection procedure
18 additional guidance for what our inspectors should
19 look for if a license is implementing RICT. We are
20 familiar with licensee software, as I mentioned. We
21 look at what is the scope of the impact of the
22 maintenance; what's out of service. Has that been
23 properly translated to the licensee's risk models?

24 Some of our inspectors are very familiar
25 with the software. They could actually try to

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1 reproduce it themselves.

2 We look at, then, what's required in terms
3 of common cause assessment in this evaluation. We
4 look at risk management actions that are required. We
5 look at the licensee's tracking. Licensees are
6 required, as part of the performance monitoring aspect
7 of all risk-informed license amendments. We look at
8 how the licensee is tracking the cumulative risk that
9 is incurred as a result of using risk-informed
10 completion times. So, a lot of this guidance has been
11 updated to our procedure, and these are the types of
12 things our inspectors would focus on in looking at the
13 application of risk-informed completion time.

14 Regarding our surveillance testing
15 inspection procedure, it provides the inspector
16 guidance to look at a variety of aspects associated
17 with surveillance testing: observing surveillance
18 testing, reviewing the adequacy of the procedure,
19 reviewing the results.

20 As the Surveillance Frequency Control
21 Program came into existence, this particular
22 procedure was changed to provide an appendix that is
23 optional. So, it's not required for our inspectors to
24 look at this, but it's optional for our inspectors to
25 pick up any type of evaluation of surveillance

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1 frequency changes and review it under the inspection
2 guidance.

3 Fire protection. We have a variety of
4 fire protection inspections in the baseline inspection
5 program. From a very detailed triennial inspection,
6 where, for example, under 805, that team would look at
7 changes that licensees are allowed to make under their
8 fire protection program using risk insights. So,
9 that's one of the powerful pieces of NFPA 805, that it
10 gives licensees authority to make some changes. So,
11 our team would be looking at those changes and looking
12 at the application of the fire PRA to make those
13 changes.

14 DR. BLEY: Laura, this is Dennis Bley.

15 Can you give us any examples of those that
16 have happened, say, more recently?

17 MS. KOZAK: So, I don't have a good
18 example in my head of a recent change to the fire
19 protection inspection program. But I will reach out,
20 if there's any inspectors online that might have
21 encountered that, I would invite them to speak up and
22 answer this question, if they're available.

23 (No audible response.)

24 DR. BLEY: It doesn't sound like it.

25 MS. KOZAK: It doesn't like it.

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1 DR. BLEY: Thank you, though.

2 MS. KOZAK: You know, I'll take a lookup
3 on that in the interim here and get back to you about
4 some examples.

5 DR. BLEY: Okay. I'd appreciate it. I
6 just haven't seen the kind of things people have been
7 coming in for in that area.

8 MS. KOZAK: Another application of our
9 fire protection inspection, our Resident Inspectors do
10 a variety of fire protection inspection walkdowns to
11 look at the standby readiness of fire protection
12 systems, detection systems, suppression systems; to
13 look for unapproved transient combustibles, fire
14 initiator-type concerns.

15 And so, we use this fire protection
16 walkdown inspection in conjunction with the
17 application of risk-informed completion times. So,
18 when a licensee enters a RICT, the evaluation that
19 they do for the configuration they're going to be in
20 also provides information about what other equipment;
21 what other operator actions; what fire areas are
22 important to the risk when the plant is in that
23 configuration. So, we use that information to apply
24 our inspection resources to choose in that
25 configuration that let's do our fire protection

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1 walkdown to make sure that those fire areas that are
2 of particular significance to that configuration are
3 in the appropriate condition.

4 Our Maintenance Rule inspections, again,
5 it's kind of a broad inspection about the
6 effectiveness of maintenance, the licensee's tracking
7 of the effectiveness under the Maintenance Rule. This
8 can be used in conjunction both with surveillance
9 testing and with risk-informed completion time -- all
10 of which are programs that might identify failed
11 equipment or might be addressing/correcting failed
12 equipment. So, our Maintenance Rule inspection can
13 allow us to back up and have sort of an assessment
14 overall of how that equipment is performing, given the
15 implementation of these programs.

16 Equipment alignment is an inspection
17 procedure that we use to select a certain system or
18 train of a system and do a very detailed walkdown
19 using licensee plant procedures, P&IDs, again, to
20 ensure that that system, that train, is in appropriate
21 standby readiness.

22 Again, the use of this during risk-
23 informed completion time is particularly important
24 because we know the plant is in a configuration with
25 equipment out of service. The risk profile of the

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1 plant, if you will, has changed, highlighting or
2 elevating certain systems or trains in importance.
3 And so, we can apply this particular equipment
4 alignment inspection at that time to focus on that
5 particular system in that configuration.

6 And then, plant modifications. We have a
7 procedure to look at plant modifications. Plant
8 modifications might be performed because of 50.69 and
9 implementing alternate treatment. So, again, even
10 with alternate treatment under 50.69, even though some
11 of the quality requirements are no longer there, the
12 system, the component, still has to meet all of its
13 functional requirements.

14 So, it's a perfect opportunity, if there's
15 going to be alternate treatment, for us to use our
16 plant modifications inspection sample to look at that
17 alternate treatment. So, that's one way we can use
18 plant mods to look at some of these risk-informed
19 initiatives.

20 So, what I've tried to demonstrate here is
21 how we use the existing baseline inspection program to
22 look at the implementation of some of these risk-
23 informed initiatives.

24 I will say, too, the baseline inspection
25 program, it continues to evolve. So, I, for one, have

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1 been on some working groups, and that continue to this
2 day: how do we need to update our baseline inspection
3 program to better look at some of these initiatives,
4 especially as they're growing in their use? So, we're
5 always open to feedback forms. We're still working on
6 better guidance for our inspectors.

7 CHAIRMAN HALNON: Hey, Laura -- and you
8 might be covering this later in the ROP stuff -- but
9 the new engineering inspection regime that's coming
10 down the pike, do you see any huge differences in the
11 way you'll be using your skills in helping the
12 engineering inspection folks focus-in on the right
13 areas to look at?

14 MS. KOZAK: I don't see anything new. I
15 will have to say that I have to do some reviews of
16 those procedures. I haven't looked at them in quite
17 some time.

18 But our intention is to increase our use
19 of risk information, to increase the interaction
20 between, for example, the SRAs and the teams that are
21 implementing these inspections. So, we hope to go in
22 the right direction to increase, not go backwards.

23 CHAIRMAN HALNON: Is two analysts a
24 region, is that enough? I mean, it sounds like you've
25 got a lot on your plate.

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1 MS. KOZAK: We do have a lot on our plate.
2 And we do the best we can. Right now, to be honest,
3 we actually have four in Region III because we have
4 two in training. So, right now, we have a pretty good
5 staff and it's working out pretty well.

6 CHAIRMAN HALNON: Okay. Yes. Well, I
7 know the sites have four or five people sometimes
8 trained up as an analyst, and I know they gang up on
9 you sometimes.

10 MS. KOZAK: We also have a strong
11 community of, as I mentioned, two SRAs in each of the
12 regions, two SRAs in Headquarters, along with a number
13 of just Risk Analysts, not particularly SRAs, but Risk
14 Analysts in Headquarters in Research, and we have our
15 folks at Idaho National Labs.

16 So, we work well as a community to support
17 each other. And if it so happens that a lot of stuff
18 is coming in at the same time, we have absolutely
19 reached out to others to bring them in to help us out.

20 CHAIRMAN HALNON: Okay. Thanks.

21 MS. KOZAK: So, then, I wanted to mention
22 this last bullet. Beyond the baseline inspections
23 that we have, we have a category of inspections called
24 special and infrequently performed inspections.

25 And there is a specific inspection

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1 associated with 50.69. So, this is a team inspection
2 that is intended to be implemented after a licensee
3 gets their license amendment for 50.69; they've done
4 some categorization of systems, and they've
5 implemented some alternate treatment. The idea is the
6 team will go out at that point, after some period of
7 implementation, and perform a rather detailed
8 inspection.

9 We have not yet implemented this
10 particular inspection in Region III. It is scheduled
11 to be performed for two of our sites next year.

12 A couple of the other regions have
13 implemented this procedure. I know I had the
14 opportunity a couple of years ago to go and observe
15 one in Region I for a week. It was very informative.
16 Again, our community has tried to work together to
17 improve procedures, educate people, bring people up-
18 to-speed, so that we are ready when we need to do this
19 inspection in our Region.

20 All right. Next slide.

21 MEMBER DIMITRIJEVIC: Okay. See, I
22 probably will ask you this at this moment, Laura. So,
23 for this 50.69, the special inspections, are those for
24 the systems which are safety-significant, but non-
25 safety? Is that where that special inspections come

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1 in? And in which category from 50.69 is the
2 inspection coming?

3 MS. KOZAK: So, what you are talking about
4 is risk-free components.

5 MEMBER DIMITRIJEVIC: Right.

6 MS. KOZAK: Right. In 50.69, there's a
7 category -- well, it's Risk 1, 2, 3, 4. And Risk 3
8 are those components that were previously known to be
9 safety-related, continue to be safety-related. But
10 through the classification system, they are put into
11 Risk 3, which is low safety significance. And then,
12 they can receive alternate treatment.

13 MEMBER DIMITRIJEVIC: Right.

14 MS. KOZAK: So, yes. Yes, Risk 3 --

15 MEMBER DIMITRIJEVIC: That's Risk 3,
16 because that's what I was wondering, is this Risk 3 or
17 Risk 2 category? You know, they're non-safety, but
18 they have been classified as risk-significant, and
19 now, they need the special attention. So, I wasn't
20 sure, is this Risk 2 or Risk 3 category?

21 MS. KOZAK: We would look at both in that
22 special -- in that procedure, we would look at both.
23 If a system has been classified and there are Risk 2
24 components -- and I will tell you, from what I've
25 seen, that population is pretty small. But Risk 2

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1 would be components typically classified as non-
2 safety-related, but with the risk-informed
3 categorization to have high safety-significance.

4 MEMBER DIMITRIJEVIC: Right. That's a
5 very small category, you're right.

6 MS. KOZAK: Yes.

7 MEMBER DIMITRIJEVIC: That's a usually
8 very small category.

9 MS. KOZAK: It's a small category, but we
10 pay attention to that because, per the rule, licensees
11 are supposed to review their treatment of those
12 components and --

13 MEMBER DIMITRIJEVIC: Right.

14 MS. KOZAK: -- make a conscious decision
15 as to whether they need to do something more for those
16 components.

17 So, yes, those components are subject to
18 the inspection, just like Risk 3 components are: have
19 they been classified properly? Is the alternate
20 treatment acceptable? All of that is within the scope
21 of the inspection that I just described on the
22 previous slide.

23 MEMBER DIMITRIJEVIC: Okay. Okay. Well,
24 thanks. Thank you.

25 MS. KOZAK: Sure.

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1 So, just to share some of our Region III
2 experience and observations in doing all of these
3 inspections.

4 The first thing I would say is we have not
5 identified any significant problems or significant
6 safety issues with implementation of these programs.
7 We do think that, overall, it is going pretty well.

8 I will say it's a learning process. It's
9 a learning for the utilities. It's a learning for
10 folks in the NRC. You know, the concept of safety-
11 related and non-safety-related has been around for a
12 very long time, and people are very used to that
13 paradigm. Taking it to a different paradigm, where
14 safety-related components can be treated differently
15 is something that people, to be honest, are
16 uncomfortable with. And so, we have to get used to
17 this process.

18 The same with risk-informed completion
19 time. Again, the completion times that have long
20 existed in tech specs, people are very comfortable
21 with. The idea of extending them for what feels like
22 a lengthy period of time, up to the backstop of 30
23 days, again, something everybody needs to get used to
24 -- utilities, ops folks, NRC folks.

25 DR. BLEY: Laura, it's Dennis Bley.

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1 I'm a little surprised by this because
2 that it's still so new. The approach has been
3 available and around for quite a while.

4 But can you say anything about what NRC is
5 doing to make sure we're looking at this the same way
6 across all the regions?

7 MS. KOZAK: I can. There has been a
8 significant amount of training, training modules; a
9 significant amount of knowledge management activities.
10 We have weekly knowledge management sessions. These
11 programs have often been discussed under those
12 programs.

13 We have done some Region-III-specific
14 activities. We call them tabletop exercises. Plants,
15 you know, when they were about to get risk-informed
16 completion time amendments, we sat down in small
17 groups with our Resident Inspectors and talked through
18 what the process looks like; what we should be focused
19 on. So, the agency, in my opinion, is doing quite a
20 bit to advance folks in this.

21 DR. BLEY: Okay. Thanks.

22 CHAIRMAN HALNON: So, NEI and NRC have
23 done workshops for the risk-informed side of it. Have
24 there been any recent workshops lately coming out of
25 the pandemic to reset the industry and the NRC on the

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1 same page relative to these types of risk-informed
2 applications?

3 MS. KOZAK: I am not aware of any recent
4 workshops.

5 CHAIRMAN HALNON: Okay.

6 MS. KOZAK: There certainly is quite a bit
7 of activity always between Headquarters, NRR, and
8 industry, NEI. The regions are not always involved in
9 that. And so, then, it becomes a matter of
10 Headquarters, NRR, you know, distributing that
11 information to the inspection program, to the
12 inspectors. And it's something that we're continuing
13 working on.

14 CHAIRMAN HALNON: I know that the RUGs
15 held some workshops in the past decade or so.

16 Julio, Billy, now you might have been part
17 of those, too. Do you all remember any of those, when
18 the last one was held? Probably in the '15 timeframe,
19 I would imagine. Okay.

20 I mean, that's another avenue. Maybe if
21 you find some deviation in understanding in how these
22 things are being applied, to Dennis' question, that's
23 one way that we get kind of consistency across the
24 board, when the NRUG and the RUGs get involved.

25 Okay. Go ahead, Laura. I'm sorry.

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1 MEMBER BIER: Hi. I have another
2 question. This is Vicki Bier. Can you hear me okay?

3 MS. KOZAK: Yes.

4 MEMBER BIER: Okay. I just wanted to
5 clarify, what are the actual activities that go on in
6 an inspection? Because in kind of the plain English
7 language, it would mean like going to look at the
8 equipment, but I assume you're also looking at
9 performance data and any new analyses that have been
10 done, et cetera. Can you talk through a little bit of
11 what that process actually entails?

12 MS. KOZAK: Sure. You're absolutely
13 right. I mean, we often focus on the equipment.
14 That's a very important part of the inspection
15 program.

16 But we also focus on the analyses that go
17 into some of these risk-informed programs. For
18 example, the categorization of a system for 50.69 is
19 a very involved document, hundreds of pages. Our
20 inspectors would obtain that document and they would
21 review it. In all likelihood, they would also consult
22 with an SRA to review that as well.

23 An important part of a number of these
24 risk-informed programs at the site involves the use of
25 an integrated decisionmaking panel. So, this is why,

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1 one of the reasons why, these programs are risk-
2 informed and not risk-based.

3 The technical information that's developed
4 to make such decisions, which includes PRA
5 information, but is not always exclusive to PRA
6 information, is developed in a package and presented
7 to an integrated decisionmaking panel at the plant.
8 That panel, typically, can consist of very
9 knowledgeable individuals in operations, engineering,
10 PRA, maintenance. And that panel will approve things
11 like surveillance frequency changes, or they will
12 approve the categorization document for 50.69.

13 So, an inspection activity, in addition to
14 reviewing such documents, may attend those integrated
15 decisionmaking panels to observe the interaction among
16 the panel members. Are they asking the right
17 questions? Are they holding the information? Do they
18 feel the information is complete? Are there any
19 questions there?

20 So, we are in the plant. We're reviewing
21 documents. We're observing these decisionmaking
22 activities. We're observing the application of the
23 PRA for risk-informed completion time. Has the whole
24 scope of what's out of service been properly
25 translated to the licensee's tool for estimating the

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1 risk-informed completion time? So, there's just a
2 variety of inspection activities, not just the plant
3 walkdowns.

4 Did that answer the question?

5 MEMBER BIER: Yes. Thank you very much.

6 MS. KOZAK: So, again, you know, it's been
7 a learning curve. It's still a learning curve. We're
8 still all learning. We're still trying to reassess
9 and update the inspection guidance and procedures.
10 We're still trying to educate. We still have things
11 to learn. But, so far, it seems to be working pretty
12 well.

13 We have found that emergent RICT, risk-
14 informed completion time, more challenging for the
15 licensee, more challenging, you know, for us as well.
16 Again, the plant has to consider the whole
17 configuration of the plant over the period of time
18 that they're planning to have a RICT. If they haven't
19 planned for that in advance, you know, that can be
20 difficult. So, we'll be there monitoring those
21 challenges versus, if they have a planned RICT
22 activity, three months in the future we're going to
23 implement RICT for a specific modification, then they
24 have the time available to do all those. So, again,
25 we see emergent RICT consent a little bit more

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1 challenging. So, we're focused there a little bit
2 more.

3 One of the items that comes up a lot in
4 the application of the risk tool for either an (a)(4)
5 or for risk-informed completion time are cases where
6 components might be considered inoperable, but PRA
7 functional or available. So, we spend a lot of time
8 discussing that with the licensee, asking questions,
9 asking the questions internally. Is that the right
10 decision? Is that the right categorization of that
11 piece of equipment? Because that can impact the
12 outcome of the risk evaluation, which, of course,
13 could impact the length of the allowed RICT. So, that
14 is one area where we continue to spend a lot of time,
15 talk internally. What does that mean? It's just some
16 of our observations.

17 CHAIRMAN HALNON: Laura, that situation,
18 when do those discussions take place? At least early
19 on, you know, that was one of the conditions that the
20 licensee would argue, I guess, with the NRC, but it
21 was typically towards the back end of the process,
22 where it was indicated it could be a greater than
23 Green finding. And, you know, the real deep
24 engagement started with those types of discussions on
25 completion time, or I mean out-of-service time, and,

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1 you know, the intricacies of the PRA and what
2 assumptions go into developing those results.

3 Have those conversations moved up in the
4 process at all to help get to the endpoint quicker
5 through -- what do we call those matrix? -- risk --
6 they lost me.

7 DR. BLEY: The Action Matrix?

8 CHAIRMAN HALNON: Yes, well, the Action
9 Matrix, but the procedures that develop the risk
10 numbers. The name of them escaped me because I
11 haven't had to argue with you for a while.

12 (Laughter.)

13 But I guess the question is, have those
14 conversations moved up in the process, so that we get
15 on the same page earlier?

16 MS. KOZAK: So, I think you're talking
17 mostly about SDP right now.

18 CHAIRMAN HALNON: SDP, that's it.

19 MS. KOZAK: Yes. I will tell you, our
20 goal in SDP, if we have a finding where we think
21 equipment is non-functional or unavailable, and
22 there's a risk increase and it's perhaps potentially
23 greater than Green, our goal is to have those
24 conversations as soon as possible, starting with
25 inspection, as some type of performance deficiencies

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1 developed.

2 Very early on in the process, if an
3 inspector identifies a performance deficiency, one of
4 the first things, as part of the inspection process,
5 is: how is that performance deficiency related to a
6 degraded condition in the plant? Is there a strong
7 enough relationship? What is that degraded condition?
8 Is the system -- was it non-functional or was it
9 functional? If it was non-functional, was it
10 recoverable? We strive to have those conversations as
11 early as possible in the inspection process.

12 Now, the truth is sometimes they continue.
13 And sometimes there are disagreements. And those get
14 sorted out through various processes: inspection,
15 preliminary significance, and then, sometimes it gets
16 to a formal process where we have RICT conferences or
17 we have information submitted on a docket. So, it
18 just continues throughout, but we try to do it as
19 early as possible.

20 CHAIRMAN HALNON: So, the timeline, what
21 is the goal now? Is it still 120 days to get the
22 final determination done?

23 MS. KOZAK: Well, there's a couple of
24 different goals. The goal is 90 days from when we
25 issue a preliminary significance to issuing a final

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1 significance. But we've put in some additional
2 metrics for other parts of the process, from the
3 initial identification of an issue to final. We have
4 a 255-day metric. That includes the inspection part
5 of things. So, we have a couple of other internal
6 metrics.

7 CHAIRMAN HALNON: And how are we doing on
8 those? Are we, I guess --

9 MS. KOZAK: Not good. Not good.

10 MR. LARA: As an agency, we're not doing
11 very well.

12 CHAIRMAN HALNON: Okay.

13 MR. LARA: And there's a lot of concerted
14 effort working with -- this is Julio Lara -- with
15 Headquarters, Division of Reactor Oversight, and what
16 can we do differently to challenge ourselves to be
17 more timely on the decisionmaking?

18 A large part of what impacts our ability
19 to get these decisions made on time is, frankly, a lot
20 of the conversation with the licensees where they seek
21 to provide additional information, additional testing,
22 additional research; modifying the existing PRA model,
23 and that takes a lot of time in our effort to be open
24 to such new information. That, ultimately, delays the
25 process in a good-faith effort to reach a good

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1 regulatory decision.

2 CHAIRMAN HALNON: Yes, I would expect many
3 times the deficiency has been long-term corrected
4 and --

5 MR. LARA: Yes.

6 CHAIRMAN HALNON: -- we're still going
7 through a process looking back upwards of a year --

8 MR. LARA: Absolutely.

9 CHAIRMAN HALNON: -- chewing your
10 resources and the site resources up, but there's no
11 deficiency anymore. So, it's more of an enforcement
12 issue than it is a safety issue at that point.

13 MR. LARA: In many ways, that has not
14 changed in the last 22 years, since the incept of the
15 ROP.

16 CHAIRMAN HALNON: Yes. Yes. I would hope
17 that, as we get better and get the SPAR models updated
18 and everything going forward, that we can concentrate
19 on today's safety as opposed to the safety non-issue
20 last year. So, okay.

21 MR. LARA: Yes.

22 CHAIRMAN HALNON: I'm off my soapbox. Go
23 ahead, Laura.

24 MS. KOZAK: I'm not sure exactly where I
25 left off, but I was talking about, again, risk-

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1 informed completion time, the tech specs. We think
2 that it is allowing that desired operational
3 flexibility that it was intended for. It has reduced
4 the need for NOEDs or other license amendments.

5 It's allowed significant modifications to
6 plants without multiple LCO entries. In the past, you
7 know, if there would happen to be a 72-hour LCO for a
8 component that affected a dual-unit site, you know,
9 now if they can extend that, they don't have to break
10 the work up into multiple pieces, which would require
11 multiple tagouts, multiple rearrangement of equipment,
12 multiple switching activities -- all of which are
13 opportunities for errors.

14 You know, the thought in time, being able
15 to control this, was that this would be more
16 efficient; might at the end of day reduce
17 unavailability time, and then, reduce the opportunity
18 for errors that could occur during some of these
19 activities in taking systems into non-service. So, we
20 do see that. We are seeing that.

21 And then, the last bullet here, I would
22 just again mention -- I think I've touched on this
23 before -- 50.69 implementation is a little bit
24 different than we envisioned by the inspection program
25 when the procedure was written. Our thought was that

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1 the licensees got the license amendment. They would
2 immediately categorize a number of systems and
3 immediately pursue alternate treatment.

4 But what we found is it's not being
5 implemented that way. It's more on a case-by-case
6 basis or an on-demand-type basis, where a licensee
7 sees the need to use alternate treatment. That will
8 prompt the system categorization for that single
9 activity.

10 And so, we've had to adjust our inspection
11 program to use our baseline inspection procedures to
12 look at that. We've had one alternate treatment in
13 the Region. Again, what we hear from people is that
14 this is quite a resource-intensive activity for the
15 categorization, and folks aren't clear about the
16 benefit of alternate treatment. And so, that's kind
17 of the reasons behind why it's being implemented in
18 this manner.

19 Okay. Next slide, please. I think this
20 might be my last slide.

21 MEMBER KIRCHNER: Before you go on, could
22 you just give a tangible example of that last bullet?
23 Your slide, yes, on 50.69 implementation. So, was
24 there any -- you say one alternate treatment observed.
25 Could you just expand a little on that, your comments

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1 that it seems different than envisioned. I mean, what
2 did you envision and what is actually happening in the
3 field, I guess is my question.

4 MS. KOZAK: So, I think we envisioned, and
5 we wrote an inspection procedure, that thought
6 licensees, when they got this amendment, they would go
7 off and categorize many systems and begin widespread
8 implementation of alternate treatment.

9 But what we've seen in practice is that is
10 not the case. A utility might see the need for
11 alternate treatment. In the case that we observed, it
12 was a non-Code-type repair, that, yes, they could do
13 under alternate treatment, but they did not fully
14 classify the system.

15 So, the need for that alternate treatment
16 came about, was going to be of benefit to them for
17 their resource savings. So, that prompted a
18 categorization at that time to support an identified
19 alternate treatment.

20 So, what we see is, on an as-needed or
21 case-by-case basis, the need for alternate treatment,
22 licensees will apply this program, versus, hey, we
23 have the license amendment; let's go forth and
24 categorize a whole bunch of systems and begin looking
25 at alternate treatment on a big scale.

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1 Did that answer the question?

2 MEMBER KIRCHNER: Yes. Thank you.

3 I wouldn't expect a lot of
4 recategorization of systems, actually, myself. But
5 that's why I was asking, you know, for a specific
6 example. I would think, going in, you would,
7 basically, have a good baseline for your power plant
8 and would not be making major changes of
9 categorization of importance to safety, or whatever.

10 MS. KOZAK: And perhaps that was the
11 utility perspective. And my comment here is to say
12 that our inspection process was designed for something
13 else really, versus building it into baseline
14 inspection procedures where we could respond on this
15 sort of as-needed basis. So, just perhaps a
16 disconnect between the way we built our inspection
17 program to address it versus maybe licensees always
18 intended to use it that way. That just isn't how we
19 built our inspection program.

20 MEMBER BIER: Walt, if I can interrupt for
21 a brief sidebar, do you think the reason that people
22 would not have recategorized a lot of equipment was
23 because it was already categorized correctly before
24 they did their PRA? That's not my experience with how
25 PRAs turn out, but I just wanted to clarify.

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1 MS. KOZAK: Right. So, what I kind of
2 hear through conversations is it's not that they
3 expect that there wouldn't be a difference in
4 categorization. What I hear is it's about resources.
5 A lot of resources to do categorization and not a lot
6 of confidence that the alternate treatments are
7 actually going to save on resources. So, "Is it
8 really worth it?" is what I've kind of hear through
9 conversations. We think utilities need to decide that
10 it's worth it to them to apply it.

11 MEMBER DIMITRIJEVIC: If I can add, I
12 mean, that's a general state in the industry. Maybe
13 only one plant applies full scope then, you know, the
14 50.69. It's just like there is no alternative
15 problems which had already developed that require an
16 effort. If it comes to repair/replacement, there are
17 no components. The industry is not ready for that
18 change yet. So, that may change, though, in time, but
19 the situation is that every plant which got 50.69
20 approved, to my knowledge now, only really selectively
21 applies it. Nobody other than South Texas has applied
22 that full scope, and that was very early application.

23 MS. KOZAK: Right. This is something
24 where I think it definitely has the potential to grow,
25 and we need to be prepared for that. Or when folks

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1 figure out exactly how to use it to their benefit, it
2 absolutely will grow.

3 So, going on to some hearings and
4 inspections, just to talk about frequently used PRA
5 tools, for us, we have our SPAR models that are
6 developed and maintained by Idaho National Labs. SRAS
7 use them frequently. Inspectors can also use them.
8 We have developed a module, a simplified interface
9 that inspectors can use the SPAR model, if they choose
10 to.

11 There's a companion document with the
12 complete SPAR model. It's called, "the PRIB," the
13 Plant Risk Information e-Book. And it takes the risk
14 insights out of the SPAR model and presents it in a
15 simplified fashion. Gives things like pie charts of
16 the various contributions of specific initiating
17 events to the overall baseline risk, as calculated by
18 the SPAR model. It will risk-rank systems and
19 operator actions and provide importance measures for
20 components.

21 We also have access to licensee risk
22 information. So, for example, we have a large
23 engineering team inspection that we conduct, although
24 that's going to be changing in the future, called the
25 Design Basis Assurance Inspection.

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1 In preparation for that inspection, and a
2 number of months in advance, we send a letter to the
3 licensee requesting a variety of information, so we
4 can prepare for our inspection. Part of that request
5 list is some PRA information. We look at risk-ranking
6 of components via enforced measures. We often request
7 system notebooks. So, we use that information to
8 select components, operator reactions, and we use that
9 information to prep, so that we understand from a PRA
10 perspective how that system is modeled in the PRA.

11 We also interface with licensee PRA staff.
12 I can tell you that our Resident Inspectors develop
13 relationships, get to know the PRA staff, just like
14 they would any other folks at the site -- Ops,
15 Maintenance, Engineering. So that they can reach out,
16 ask questions, get information.

17 And I did not put a bullet on here, but,
18 of course, the SRAs are a resource to everybody in the
19 Region to help them understand risk information. I
20 have participated on occasion with our inspectors in
21 conversations with licensee PRA staff, so that I can
22 help our inspectors understand what licensee PRA staff
23 are telling them.

24 So, we have a lot of tools that we use
25 frequently throughout the inspection program. So, on

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1 the bottom there: how do we use this information?
2 Well, first of all, we have to acknowledge that the
3 baseline inspection program, when it was developed in
4 the ROP, was intended to be risk-informed, the areas
5 that we're going to look at.

6 So, we brought into play cornerstones in
7 assessing performance via cornerstones. The three
8 cornerstones that have some direct relationship to PRA
9 are: initiating events, mitigating systems, and
10 barrier integrity. And within those, we identify the
11 various baseline inspection procedures that are
12 intended to focus on those areas and highlight any
13 performance issues with initiating events, mitigating
14 systems, and barriers.

15 And the baseline inspection program, of
16 course, always continues to evolve -- not fundamental
17 changes, but we try to incorporate additional risk
18 insights wherever possible, changing the program.

19 Inspector selection of specific inspection
20 samples. Of course, we do review every licensee
21 activity, every licensee document. We select things.
22 The inspection program is a sampling program. So, we
23 use our risk information to decide which activities to
24 select.

25 Did somebody have a question?

1 (No audible response.)

2 Okay. And then, of course, risk should
3 inform our level of effort and our focus areas, once
4 we do select those samples.

5 It came up just a minute ago. We use PRA
6 heavily to assess the significance of finding, the
7 risk-significance determination process, and then, we
8 also use PRA to evaluate the need for reactive
9 inspections.

10 Reactive inspections are in response to
11 events at plants, significant events, complex events.
12 We do an evaluation as to whether we need to do some
13 inspection above and beyond the baseline. That's
14 covered under our Management Directive 8.3. That's
15 the reference there.

16 And we use risk to help us decide, you
17 know, do we need to do a special inspection in
18 response to this complex event? Do we need to do the
19 next level up in terms of significance and augmented
20 inspection team? And then, the final level of
21 inspections for very, very significant events is the
22 incident investigation team.

23 CHAIRMAN HALNON: Hey, Laura, what's your
24 assessment of how well the SPAR models that you have,
25 and how up-to-date they are, reflect the actual risk

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1 at the site?

2 MS. KOZAK: I believe the SPAR models are
3 up-to-date and they are an excellent tool. We have
4 great confidence in the SPAR models. They are not
5 built to the level of detail of licensee PRA models,
6 and those that are using them understand those
7 limitations. And when we use our SPAR models, we
8 interact with licensees because we are aware of that.

9 We also have significant, excellent on-
10 call assistance from Idaho National Labs. So, at any
11 time that we need to use the SPAR model for a specific
12 activity -- say 8.3 or the SMP -- we are almost
13 immediately on the phone with Idaho to make sure the
14 model we're using is the most up-to-date. And if we
15 need to update it immediately, Idaho staff works with
16 us to get that turned around in a matter of days. So,
17 I am a huge supporter of the SPAR models. I don't
18 think the NRC could do its independent activities
19 without them.

20 CHAIRMAN HALNON: Thank you. That's good
21 to hear.

22 MEMBER BIER: Laura, another question.
23 This is Vicki Bier again.

24 It sounds like you're a big believer in
25 risk-informed applications. If you look across the

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1 staff in the Region, do you feel like there's a high
2 level of acceptance in general or some people that are
3 still kind of in a learning curve of getting used to
4 the idea of risk-informed?

5 MS. KOZAK: I'm in the second camp there.
6 I think we have a fair amount of people, not only in
7 the Region but from the agency, that there's a fair
8 amount of learning. You know, there's a fair amount
9 of kind of a negative attitude, if you will, that all
10 we're doing with risk is making things less
11 significant or implying we don't need requirements.
12 And I could tell you my personal experience is that
13 nothing could be farther from the truth. We're trying
14 to use it to make the best decisions that we can. So,
15 I do think that we have a fair amount of work to do to
16 bring the whole agency along.

17 I think I have one more slide. This is
18 part of the agenda, assessment of licensing
19 capabilities. I think I might be going over time.
20 So, I'll try to be kind of quick.

21 The first thing I wanted to say is the ROP
22 doesn't directly inspect or assess licensing PRAs or
23 PRA capabilities. Now that doesn't mean -- through
24 all of our interaction, hopefully, you can tell from
25 this discussion that, we have awareness of licensees'

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1 PRAs; what's in them; how they use them; the quality
2 of them.

3 But we have no specific inspection
4 procedure that says, "Go look at licensee PRA
5 capabilities." I will tell you that there is an
6 effort going right now, being led out of Headquarters,
7 should we incorporate into the baseline inspection
8 program something regarding PRA configuration control
9 going forward?

10 So, we all know that when these license
11 amendments are approved, utilities come to us; they
12 have built PRAs to standards. They've done PRA
13 reviews. They've followed processes to close any type
14 of PRA peer-review open items. They come for a
15 license amendment, which gets reviewed by
16 Headquarters, the audits, RAIs. And the PRA is
17 determined to be acceptable for use at the time of
18 licensing.

19 But, for the rest of the time that the
20 plant is going to be using this PRA to make risk-
21 informed decisions, which they're, arguably, growing
22 in number, what does that PRA configuration control
23 look like? How do we ensure the continued technical
24 adequacy of PRAs? What should be the oversight
25 footprint in that area? Those are the questions that

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1 we're asking ourselves right now.

2 And so, there's been a series of tabletops
3 led out of Headquarters, working with NEI and working
4 with volunteer utilities, to visit the sites; to learn
5 more about how the PRA configuration control programs
6 work. Again, I know some things about them because of
7 our interactions with licensees, but we never have a
8 specific procedure that says, "Go out and look at
9 this."

10 So, hopefully, by the end of the year, the
11 tabletop exercises will be done. There will be some
12 options for how to consider PRA configuration control
13 in the baseline inspection program. And we'll fill in
14 what we knew to be sort of a gap right now in terms of
15 ensuring that continued PRA acceptability for the life
16 of the plant.

17 I will say, also, we've had some
18 observation findings developed during inspections
19 about licensee capabilities; you know, kind of
20 knowledge of the tools; understanding of certain
21 things that are in the PRAs. A couple of times we see
22 via the corrective action program a licensee's
23 identified an issue with their PRA.

24 In one case, a licensee in their
25 corrective action program identified an issue. They

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1 suspended their risk-informed completion time program
2 until they resolved that issue. That's exactly what
3 we would expect licensees to do. That's in accordance
4 with the guidance.

5 So, again, from a problem identification/
6 resolution, we would monitor the licensee's corrective
7 actions and the fact that they would put that on hold
8 until they resolved it to use the risk-informed
9 completion time program again.

10 So, just a couple of examples of the types
11 of things that we observe; we monitor; we think, in
12 general, is going pretty well.

13 Regarding licensing capabilities, I just
14 put down here all of our licensees have internal
15 events, internal flood PRA models. They all have
16 online risk model software for either their (a)(4)
17 assessments, or if they have risk-informed completion
18 time, those have typically been upgraded. PARAGON and
19 Phoenix are a couple of the names of the online risk-
20 monitor tools that licensees use. Our inspectors,
21 like I mentioned, become familiar with those.

22 All licensees have a method for shutdown
23 risk assessment and management. It's a qualitative
24 approach, consistent with industry guidance from the
25 '90s, where certain shutdown key safety functions are

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1 identified. Licensees, through their planning of the
2 outage, will ensure that they have a sufficient amount
3 of equipment. It might be a certain point-based
4 system that they use. They might assign, you know, a
5 color then, like color-coded activities: Yellow for
6 reactivity management or Yellow for inventory control.
7 So, licensees do a lot of work in the area of shutdown
8 risk.

9 We, through our refueling outage
10 procedure, also take a very detailed look at those
11 plans, and we monitor the licensee's implementation of
12 the plans throughout the outage.

13 Also, in interactions, I would say
14 licensees have very well-trained PRA staff
15 knowledgeable in implementing these tools.

16 So, one or area or some areas where we see
17 some variability, the different sizes of PRA staffs
18 across the Region and the utilities. Some have a few
19 folks. Some have one person onsite that's sort of the
20 PRA site person, but they have a very strong presence
21 in their corporate office.

22 We see variability in external event
23 models. Some have fire PRAs because they're required
24 to. Others don't have anything; haven't done anything
25 since the IEEE days. Some have perhaps a draft fire

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1 PRA they began working on, but never finalized.

2 And the fire PRA capabilities across the
3 Region, I think at the licensee staff there's some
4 variability. Fire PRAs are very complex, and most
5 utilities have vendors work with them on that. So,
6 some folks get that back from the vendor and there
7 hasn't been a lot of involvement. They're not as
8 familiar with what's in that PRA as maybe they should
9 be. There's a learning curve there.

10 Other fire PRA staffs stay up-to-date on
11 all the work going into advanced fire PRA methods,
12 which is quite a bit coming out of our Office of
13 Research. And even though they might have a vendor
14 involved, they are very knowledgeable of fire PRA
15 techniques and what's in their fire PRA. So, again,
16 some variation in how the PRA community is working on
17 these items.

18 And that's all I had. I'm open to any
19 questions that people might have.

20 MEMBER KIRCHNER: Laura, this is Walt
21 Kirchner again.

22 Your presentation here, when you were
23 speaking about configuration control of the PRA,
24 struck me as important, especially looking ahead to
25 10 CFR 53, where the PRA becomes, essentially, the

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1 baseline approach to the licensing, potential
2 licensing, of new and advanced plants. Are your
3 observations on this particular topic, is that shared
4 with staff back in Headquarters who are working on
5 10 CFR 53?

6 MS. KOZAK: That's a very good question.
7 I don't know the answer to that, but I will take that
8 back to our working group and make sure that we have
9 that conversation. I know they have not been part of
10 the working group that we're working on for the ROP,
11 but that certainly sounds like that's important. So,
12 I'll take that back.

13 CHAIRMAN HALNON: Any other questions from
14 members or consultants?

15 (No audible response.)

16 Laura, thank you very much. That was
17 extremely informative and well done. Appreciate it.

18 MS. KOZAK: Thank you.

19 CHAIRMAN HALNON: Okay. So next is Julio.

20 MR. LARA: Yes, sir. Good morning.

21 I will cover the material that was
22 requested that's presented in the slides. However, I
23 will also make sure we leave some time to provide
24 additional information on the Quad Cities ERV issue
25 that's currently under consideration, and I'll give a

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1 warning to Chris Hunt and Laura that I may rely upon
2 you to help me fill in some of the gaps in terms of
3 how we reach our assessment.

4 So, in terms of program changes within the
5 ROP, there's a few items that I wanted to highlight
6 this morning for your awareness.

7 One of the changes that came about in 2015
8 was a change to the column definition for column 3 of
9 our Action Matrix. You may recall that the Action
10 Matrix is our way to assess and document our
11 assessment of licensee performance, column 1 being
12 defined as the licensee response column. And as
13 licensees move across the columns from 1 to 5, it
14 reflects a degrading performance, based upon our
15 assessment.

16 And the primary inputs to that Action
17 Matrix are performance indicators and a significance
18 determination of findings, the color of findings, if
19 you will. And in this particular case, column 3 was
20 defined as a licensee having degraded performance in
21 a cornerstone, based upon two White inputs. It could
22 be a performance indicator or a finding.

23 And the NRC and industry were concerned
24 and thinking about whether or not two White findings
25 truly reflected, quote, "degraded performance on the

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1 part of a licensee." So, a study was begun to
2 consider whether that was an appropriate
3 classification.

4 And we also recognized that there was a
5 lot of resources -- time, frankly, money -- on the
6 licensee's part trying to push back, as we call it
7 occasionally, on these White findings, the thought
8 being they did not want to move to column 3. So, they
9 would spend time and resources to preclude or not have
10 to get a White finding at the end. And the NRC,
11 likewise, was spending a lot of resources.

12 So, after a careful study and feedback
13 from the industry and the public, the agency did make
14 a change to that definition in column 3. So now,
15 today, three White inputs are required to move a
16 licensee to column 3.

17 We have performed an effectiveness review,
18 and Laura Kozak was part of that effectiveness review.
19 We did not see a change in our focus on our part in
20 terms of safety if a plant was, quote, "delayed" by
21 moving to column 3, based upon the changing inputs.
22 So, we didn't see that at all.

23 I will also note, as I mentioned earlier,
24 we also have not seen a lessening of licensee
25 pushback. So, we still get quite a bit of pushback on

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1 the White issues. So, we're still spending a lot of
2 time there.

3 CHAIRMAN HALNON: So, that didn't work?

4 (Laughter.)

5 MR. LARA: That didn't work. Yes, that
6 didn't quite work.

7 CHAIRMAN HALNON: Well, I mean, that was
8 one of the objectives that the industry put forward,
9 was that the executives would stop, or at least
10 lessen, the amount of resource put into that.

11 MR. LARA: Yes.

12 CHAIRMAN HALNON: Although I guess this is
13 more of "a feel" thing. Does it feel better or does
14 it feel like -- I mean, are less resources going into
15 it, less frequently, or, you know --

16 MR. LARA: It's still the same.

17 CHAIRMAN HALNON: Still the same?

18 MR. LARA: There's a lot of time, a lot of
19 money on the licensee's part, a lot of our time.
20 Hence, a big, as I said earlier, reason why we are not
21 able, in my estimation, we are not able --

22 CHAIRMAN HALNON: And that adds into the
23 whole SDP discussion we had earlier about the metrics,
24 and whatnot.

25 MR. LARA: That's correct, yes.

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1 CHAIRMAN HALNON: So, that's still an area
2 to work with industry on?

3 MR. LARA: Definitely.

4 CHAIRMAN HALNON: Okay.

5 MR. LARA: I do recall one case. We were
6 considering a preliminary Yellow finding at a
7 particular site, and after receiving further
8 information, we adjusted our program or our
9 assessment, and we were concluding that it was going
10 to be White instead of Yellow. And the licensee took
11 it, frankly. They said, "We're not going to do any
12 more research, any more testing. We'll take the
13 White." So, in that case perhaps a success, but, by
14 and large, the amount of effort, pushback, in my
15 estimation has not changed over the last 10 years, if
16 at all.

17 The second bullet I have on here is
18 program change, very low safety significance issue
19 resolution. We refer to it as B-lister. You may hear
20 about B-lister.

21 B-lister was an effort to address
22 instances/examples where inspectors identified
23 potential non-compliances, potential safety issues,
24 but the licensing basis wasn't clear. You would take
25 a look at the FSAR, the licensing documents, and it

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1 was not clear as to whether or not we, the agency,
2 approved the condition at hand or whether the licensee
3 was not meeting all the licensing basis requirements.

4 It's difficult to look at it 40-50 years
5 after a facility was licensed and try to assert or
6 ascertain what was in the mindset of the reviewer that
7 approved the condition, the design, how the plant was
8 built. And we struggled with that.

9 So, we, first, before we could make a
10 determination of whether a licensee was meeting its
11 licensing basis, we needed to answer that question
12 first, before we determined significance. So, we were
13 spending a lot of time working with NRR for very,
14 arguably, very low safety-significant issues. So, why
15 are we spending all that time?

16 So, the B-lister was designed to address
17 that particular case. That is, if the licensing basis
18 is not clear, and yet, we know it's low risk-
19 significance, can we provide an off-ramp to the
20 inspectors to document it in an inspection report that
21 the issue may not reach full resolution in terms of
22 answering the question, Is this issue within the
23 licensing basis or not? But at least we can move on.
24 Let's close it; document it low risk; lack of clarity
25 in the licensing basis, and then, we continue forward.

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1 So, that's a good-faith effort on our part
2 to really focus on the more safety-significant issues,
3 although this came about in 2019. So, when you look
4 at the numbers, nonetheless, across all regions,
5 there's 14 examples documented in all the regions.
6 Region II has two. So, we need to do more in that
7 area in its use and understanding are there any
8 barriers to preclude that perhaps in the inspectors'
9 minds they're not willing to go there a little bit
10 more.

11 MEMBER KIRCHNER: So, Julio, can you make
12 that tangible for us? What's a good example? Well,
13 not a "good example." That's a poor choice of words.
14 But what's an example --

15 CHAIRMAN HALNON: One of the two examples?
16 (Laughter.)

17 MR. LARA: Well, the one I recall is one
18 facility in a tech spec had a particular -- I may have
19 to rely upon Laura to help me a little bit. There was
20 a tech spec in the basis that talked about a barrier
21 to -- Laura, do you recall we had to do it on a fan
22 and whether a particular breaking system on a fan was
23 actually a barrier? And if it could be defined as a
24 barrier -- I'm struggling with the details. There
25 have only been two, and this was probably about right

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1 at the onset of that example. So, I apologize, I
2 don't have all the details to make a meaningful --

3 CHAIRMAN HALNON: So, did you rely on the
4 corrective action program onsite to fix the issue? I
5 mean, you can't leave a non-compliance.

6 MR. LARA: That's correct. The issue
7 still is resolved. And by and large, again, two
8 examples. The licensees are interested in fixing the
9 issue at hand. The challenge is really on our side,
10 that feeling that says, Am I walking away from
11 something that's potentially significant,
12 notwithstanding, from a risk perspective, we all agree
13 it is a very low risk-significant issue?

14 Go ahead.

15 MS. KOZAK: It was just some of the issues
16 in other regions have been related to tornado and
17 tornado missile issues that have been brought up.
18 We've used the very low safety-significant issue
19 resolution to close those issues out. It's not clear
20 that it's in the licensing basis.

21 This is Laura Kozak.

22 MR. LARA: Thanks, Laura.

23 We need to continue to do more and focus
24 on this a little bit more as a tool for our
25 inspectors.

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1 The third item, significant changes, Laura
2 briefed us on the approval of our risk-informed
3 initiatives. On our side, we do need to work a lot
4 more in developing what we refer to as "risk
5 thinkers."

6 For many years, we've thought about the
7 inspectors being engineering inspectors, design
8 inspectors, and then, handing off the issue to the
9 risk analysts, reactor analysts, to do the risk
10 thinking for us. We want to remove that barrier, that
11 mindset. We want everyone to be risk-informed in how
12 they not only plan for the inspection, but also the
13 conduct of the inspection and adjustments, as well as
14 on the evaluation of the significance of any issue.
15 So, we're doing a lot of work trying to remove those
16 lines and create/develop "risk thinkers," advance
17 their thinking. So, we're doing a lot of work in that
18 area.

19 Lastly, ROP implementation. And Mohammed
20 will talk about this a little bit down the road. But,
21 from 2015 onward, we notice a significant change in
22 the number of inspection findings across the agency.
23 As I recall, back at that time, we were probably 800,
24 close to 900, findings across all the regions, and we
25 noted a significant drop.

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1 So, we undertook with the program office
2 an effort to understand why; what is the cause for the
3 change, the reduction? And ultimately, we concluded
4 it is primarily attributed to three major areas?

5 One, trying to achieve regional
6 consistency, regional consistency with respect to the
7 evaluation of findings of performance deficiencies.
8 Are they minor or are they more than minor? So, we
9 provided additional guidance and examples in that
10 area.

11 We also increased our efforts to ensure
12 that the Branch Chiefs, the supervisors, appropriately
13 reviewed these findings to ensure that there was no
14 backfit implications in the assessment.

15 And we also focused on providing further
16 guidance as to identification credit. Is this a
17 licensee-identified deficiency or is it an NRC-
18 identified deficiency? Or is it self-revealing? And
19 what are those circumstances?

20 So, in ROP consistency, that I think was
21 a big contributor. We, obviously, also had feedback
22 from the industry, assertions/claims that we were
23 implementing backfits on the licensees. Backfits are
24 the imposition of new requirements on a licensee
25 without going through the formal process.

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1 So, on the backfit, that's the other most
2 significant change. The Commission took a significant
3 effort to revise/revamp the backfit guidance for the
4 NRC staff. It more prominently brought risk into the
5 conversation in terms of assessing whether or not the
6 backfit, the condition that we're proposing, meets the
7 adequate protection standards, and if we are proposing
8 a backfit, we have more clear thresholds to ensure
9 that there's appropriate controls and we're not
10 unnecessarily burdening the licensees with unapproved
11 backfits.

12 CHAIRMAN HALNON: So, Julio, I would like
13 to get your reaction to maybe two other bullets that
14 I would put on there.

15 One of them is these plants -- all but
16 one, I think, in your Region -- are licensed and in
17 their extended period of operation. So, after 40-plus
18 years of being inspected, could you see that as -- I
19 mean, maybe not a rapid dropoff, but, certainly, a lot
20 of the equipment issues and design basis questions,
21 and those types of things, should have been resolved
22 by now, don't you think?

23 MR. LARA: We're still coming up with
24 issues, but I agree, I think, by now, 40-50 years, a
25 lot of the issues have been scrubbed, looked at

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1 several times.

2 I was just briefed on an example at a site
3 yesterday that, to me, is very interesting; that,
4 apparently, has not been reviewed over many times.
5 But, up until 2015, we didn't see that change. The
6 numbers have gone up, continued going up, and it was
7 just a straight drop that told us something else is
8 occurring here.

9 And that's why the effort was to identify
10 what were those causes. Agency focus on minor, more
11 than minor? Agency focus on backfit? Agency focus on
12 consistency across the regions? So, we began doing,
13 for a particular inspection, cross-regional panels to
14 ensure that one region was not pursuing enforcement in
15 one area and another region was not.

16 CHAIRMAN HALNON: Okay. The second bullet
17 I would ask about is licensee performance. I mean,
18 again, after 40 or 50 years, even though that there is
19 a changeover in staff, the procedures are much more
20 mature, and the documentation, the PRAs, other things
21 are much more mature. Would you put that on a list as
22 well, maybe not as prominent as these, but --

23 MR. LARA: I think licensing performance
24 has improved, and we've noted that. The Commission,
25 the assessment process, has noted that, I believe,

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1 over the years. The licensees, also, are wrestling
2 with the same issues that we are: turnover, an aging
3 workforce, knowledge transfer/knowledge management.

4 You look at operators from 20, 30, 40
5 years ago who at some sites saw many reactor trips
6 while on duty. Nowadays, there's some sites that
7 hardly have any trips. So, their experience is really
8 in the simulator, and the like. And equipment is more
9 reliable. You look at the MSPIs that we track. That
10 will tell us that. So, engineers on their own,
11 likewise, corrective actions.

12 So, there is improved performance on the
13 part of licensees. That does, I believe, translate to
14 the performance indicators. But the findings
15 themselves, I think, with what we saw, that there was
16 something more in our expectations for the inspectors,
17 how that influenced the outcomes.

18 MEMBER BIER: Yes, it seems to me -- Vicki
19 Bier again -- that there's a mindset change that maybe
20 comes with the ROP. Because, before that, I think if
21 you were an expert in some particular area -- seismic
22 or I&C or thermal hydraulics, or whatever -- and you
23 see a way in which something could be improved from
24 your disciplinary perspective, there was little
25 barrier to saying, "Well, go improve it." And the ROP

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1 requires kind of a more overall, broad-brush look of,
2 you know, how big of an improvement would this really
3 be? And, yes, maybe, technically, in this one sense,
4 it might be a little better, but is it worth doing?
5 And so, hopefully, that's part of what is behind that.

6 MR. LARA: Yes.

7 Next slide, please.

8 I think we're at, I'll call it, a small
9 inflection point. You know, you hear the term about
10 modern risk-informed regulator. From my perspective,
11 it's not just a fancy phrase that's going away that
12 resonated for a year. I think it's here to stay.
13 That's my assessment -- with the completion times and
14 the other risk-informed initiatives, to me, being
15 bigger drivers, and impetus for us to really think
16 about how do we want to do things differently.

17 MEMBER SUNSERI: Yes, but before you jump
18 onto this slide, I had one question about the previous
19 one. And that's the very low safety-significant
20 resolution.

21 MR. LARA: Yes?

22 MEMBER SUNSERI: Do you trend or monitor
23 those issues for repetitiveness or cumulative effects
24 down the road? I mean, you know, if you were
25 continually finding something repeating or a couple of

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1 similar ones for a particular plant aggregated --

2 MR. LARA: Right.

3 MEMBER SUNSERI: -- would that increase
4 the significance of the finding?

5 MR. LARA: No, they're not tracked. We do
6 document them. We do not issue them tracking numbers.
7 But the number is just very low. And really, it comes
8 down to the uniqueness of each plant's licensing
9 basis. They're just so starkly different.

10 But I have confidence that, if we saw
11 issues relating to a particular component, perhaps
12 generic, perhaps something that reflects that through
13 our licensing process we didn't capture something, I
14 can't imagine, sitting here, what that could look
15 like, but I'm comfortable that we would raise those
16 up, if the numbers were there.

17 So, this last slide is just a summation,
18 and then, I'm going to go to Quad Cities. It's I
19 think we continue to work on the inspection program.
20 As we envisioned from the very beginning, it is a
21 learning program. The risk-informed initiatives I
22 think are a big part of that and demonstrate that.

23 We are continuing to focus and provide
24 tools for our inspectors to disposition issues that
25 are of low risk-significance -- Laura elaborated quite

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1 well -- and the various licensing actions in this
2 area.

3 And our footprint, trying to develop "risk
4 thinkers" to work with our SRAs and help us continue
5 moving forward, with the overall goal of becoming a
6 modern, risk-informed regulator.

7 With respect to the Quad Cities ERV, this
8 is an issue that's currently open. I'll call it open,
9 in that we have not made a final determination of
10 significance. We did issue a preliminary-like
11 determination.

12 We are awaiting a licensee response this
13 week, which that will detail, drive us to determine
14 what the next steps are, whether it's a RAD
15 conference, and anything else, additional information
16 they may want to provide.

17 In this particular case, this ERV was
18 installed in a previous operating cycle during an
19 outage, but it was installed improperly. The
20 mechanics did not follow the available instructions.
21 There was a misalignment of a component, a plunger.
22 And the licensee resumed plant operations.

23 And it is during the subsequent outage
24 where they tested the ERV, and the ERV failed to
25 operate as it was designed. So, then, our inspectors,

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1 Chris Hunt, who is online there, and the team onsite,
2 the Resident Inspectors began a review, a very
3 detailed review as to whether or not this was
4 something that the licensee could have foreseen and
5 prevented. Was it something within their control?
6 And the inspectors concluded that it was.

7 It was a degraded condition and it's
8 something the licensee could have precluded. And
9 hence, we continued with our risk assessment of that
10 issue.

11 Laura and another SRA are heavily involved
12 in that, assessing the significance of it. So, we
13 look at exposure period. We look at potential common
14 cause. Is this issue, this degraded performance
15 deficiency applicable to the other SRVs? Common
16 cause? Is it recoverable? And other PRA modeling
17 techniques that the SRAs are involved with. And it is
18 through those efforts that we have now concluded that
19 it's preliminarily White.

20 The exposure period is an interesting one.
21 We do have, the PRA practitioners have guidance, a
22 document that defines how to model when the exposure
23 period is greater than one year; in this case, a full
24 operating cycle. And under those circumstances, the
25 exposure period is limited, I'll call it, to one year.

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1 And I believe that's the modeling technique, the
2 approach, that the PRA, our SRAs took.

3 Laura, anything else on PRA/SDP that you
4 could offer? Did that cover the essence?

5 MS. KOZAK: I guess the only thing I would
6 say is, kind of -- in response to the previous
7 question on the presentation I gave -- is, as we began
8 working on this we discussed this with the Licensee
9 every step of the way, to get to this process. Of
10 course our approach is, we want no surprises, we want
11 them to know that we're considering the issues, the
12 errors in the maintenance program, we consider those
13 to be performance deficiencies, we consider them to be
14 more than minor.

15 We immediately talk to Licensees about the
16 assumptions we're going to make in a risk assessment,
17 we invite the Licensee to provide their risk
18 perspectives which, in this case, they did. We make
19 sure we both understand, you know, what's driving the
20 risk. We communicate to the Licensee what we're going
21 to put in our preliminary risk assessment that we send
22 to our cert panel.

23 So our desire is to communicate
24 frequently, clearly to make sure folks understand
25 where it is we're headed, so that a Licensee can be

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1 prepared to come to us to RIC conference or submit
2 information, new information, that might be
3 influential to our decision-making. And so we invite
4 that new information, and that's where we're at in the
5 process.

6 MEMBER REMPE: So thank you for -- the one
7 part that's new information to me is that it was
8 incorrectly installed, and again, I just saw what was
9 in one of these inside NRC news briefs. And that's a
10 little surprising because you'd think installation
11 would require some sort of test afterwards, so I'm
12 very surprised about that. And I assume the License,
13 as well as across the fleet, would require that in the
14 future.

15 MR. LARA: Yeah, that level of detail is
16 one area that Chris Hunt was heavily involved in,
17 trying to understand that very same point. Chris, any
18 thoughts here?

19 MR. HUNT: Yes, I can go into more
20 specifics about that. So this particular component
21 and its electromatic relief valve actuator, is taken
22 out of the plant every cycle to be rebuilt by the
23 Licensee's technicians. They have a rebuild procedure
24 that is supposed to walk through the technicians
25 through all of the different aspects of how to take it

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1 apart, how to put it together, and the various
2 different milestones they have to meet to make sure
3 the ERV -- the actuator, actually gets tested and is
4 put back together correctly.

5 So what they figured out on March 21,
6 during their cycling of the ERV post-shutdown, was
7 that the actuator was binding up when called upon to
8 work. So site did send it off and had a failure
9 analysis done on it, and there was two particular
10 pieces to the failure. One is an internal piece to
11 the system, there are plastic guides to reduce rubbing
12 internally to the solenoid plunger well actually are
13 removable, and can be oriented backwards, upside down,
14 in a different way than they're meant to be. And the
15 Licensee procedure didn't have guidance provided to
16 the technicians on, this is the correct way to put in
17 these two pieces.

18 That was one aspect of it and then a
19 separate aspect of it was, during the rebuild process,
20 technicians are directed to look at a particular
21 component on the actuator and see if it's straight and
22 flat, and suitable for reuse. And if it is, they can
23 reuse this particular component for the next cycle,
24 during the rebuild. What ended up happening was, they
25 had cleared that step in the procedure, but in a

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1 different step the technicians were directed to change
2 out that component.

3 And when they changed out that component
4 they got some new components from stores, and the
5 components they got from their supply were a different
6 size than what they're used to seeing, but that wasn't
7 immediately apparent to the operators -- or, sorry,
8 the technicians -- while they were doing the rebuild.

9 It wasn't a critical attribute identified
10 in the rebuild procedure, so when they were putting
11 this new component, this upper guide bracket that was
12 supposed to be straight and flat, onto this new
13 plunger, and they torqued it down, per their
14 procedure, it ended up causing a bow or a warp in this
15 upper guide bracket that had previously been flat but
16 now it's not flat. And there wasn't a kick-out in the
17 procedure readily apparent to the technicians to say,
18 we need to stop and assess this, so they just kept
19 going.

20 And ultimately, when the actuator was
21 built it was put back in the system, in order to fix
22 this bow in the upper guide bracket, technicians took
23 some, I'll call it artistic liberties, with the
24 procedure, and they manually straightened the bracket
25 which, from our review, wasn't an option that was

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1 afforded them during the rebuild procedure.

2 And when they manually straightened it,
3 they were able to get it to work on the workbench, and
4 they were subsequently able to get it to work when
5 they installed it in the system, but it's important to
6 know that when you install it in the system, it's
7 installed not at operating temperature, pressure, and
8 conditions and such that are experienced during the
9 operating cycle.

10 So everything's cold, thermal expansion
11 hasn't taken place, so the fact that they were able to
12 cycle it on the workbench, and cycle it for a PMT
13 after it was put in the system, was not indicative of
14 the valve being able to work correctly for the entire
15 operating cycle. Because they had changed physical
16 characteristics of the valve inappropriately when they
17 put it together, and their PMT wasn't going to be able
18 to catch that.

19 I hope that answers your question.

20 MEMBER REMPE: Yes, it does. Thank you
21 very much. It be interesting to see how this is
22 resolved and -- across the fleet, not just to this
23 plant to --

24 (Simultaneous speaking.)

25 DR. BLEY: Chris, this is Dennis Bley,

1 kind of surprised -- and unless it's a piece they
2 couldn't test at temperature -- the PMT didn't require
3 a test after it was heated up, or you can't do it?

4 MR. HUNT: It would be very difficult to
5 do a PMT at normal operating pressure and temperature,
6 because this is one of the high pressure Emergency
7 Core Cooling Systems. So the purpose of the automatic
8 depressurization system is, in the case that high
9 pressure core injection doesn't work, the pressure in
10 the reactor is too great for low pressure injection to
11 actually put water into the core.

12 So automatic depressurization system is
13 basically a pressure relief that lowers reactor
14 pressure down to where low pressure core injection can
15 actually work. So to test this at power, at normal
16 temperature and pressure, you would be inducing a
17 pressure transience on the system.

18 DR. BLEY: Okay, I get it. Thank you.

19 MEMBER BALLINGER: This is Ron Ballinger,
20 do I recall that these solenoids have had what I would
21 call, a checkered history? In the sense that they've
22 been problematic since, like, the early 2000s.

23 MR. HUNT: That's correct. And I'll keep
24 it generic, so early 2000s and then again in, I think,
25 around the 2014s-ish both, Quad Cities and Dresden,

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1 had a power up rate, and what both sides figured out
2 was, the induced vibration of the power up rate that
3 was greater than what the components were seeing, and
4 it caused some issues where the valves weren't
5 actuating because of the vibrations were basically
6 causing the actuators to eat themselves.

7 MEMBER BALLINGER: Break into pieces,
8 yeah.

9 MEMBER SUNSERI: This is Matt Sunseri,
10 Laura mentioned that -- excuse me -- that the operator
11 provided some risk insights into this issue, do their
12 risk insights differ significantly from what the NRC
13 is finding?

14 MR. LARA: The preliminary significance --
15 let me defer to Laura on that one.

16 MS. KOZAK: Our assessment was no, as we
17 looked at the Licensee's risk evaluation, application
18 of their PRA record would also consider this
19 particular configuration to be a white finding. The
20 Licensee has initially discussed the fact that they
21 might -- could modify their baseline PRA, that when
22 you applied the, what we call the degraded condition,
23 to the case, that perhaps the risk would be lower.

24 Those would involve some significant
25 changes to the base PRA model, and so those are the

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1 types of things that, if the Licensee wants to come
2 into a RIC conference, or submit information, we'll be
3 reviewing at that point. But our initial exchange of
4 information is that we're very close on this.

5 MEMBER BALLINGER: But even if the ERVs
6 didn't work at all, the target rod valves are still --
7 I mean, the system was still safe, right?

8 MS. KOZAK: So the answer to that question
9 is yes, this really represents a reduction in the
10 reliability of the depressurization system and, you
11 know, our assessment process is looking at changes in
12 risk that -- while we might end up calling it low to
13 moderate -- are really below any level of risk change
14 where we would say it's a, you know, a safety issue
15 where the plant is unsafe in this condition.

16 Did I answer that question?

17 MEMBER BALLINGER: Yeah, thank you.

18 MEMBER REMPE: Thank you again also for
19 discussing this, I realize it is in process and I
20 appreciate the information.

21 MR. LARA: Absolutely. We should know
22 more by the end of this week.

23 CHAIRMAN HALNON: Julio, does that
24 complete your presentation?

25 MR. LARA: Yes, sir.

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1 CHAIRMAN HALNON: Okay. It's time for a
2 break, it's 10:24 -- 10:25 -- we'll come back at 20
3 minutes to 11:00. We'll be in recess until 20 minutes
4 to 11:00 Central Time.

5 (Whereupon, the above-entitled matter went
6 off the record at 11:25 a.m. and resumed at 11:40
7 a.m.)

8 CHAIRMAN HALNON: It's time to reconvene
9 the Advisory Committee on Reactor Safeguards, Plant
10 Operations, and Fire Protection Subcommittee meeting,
11 and we'll turn this back over to the NRC staff.

12 (No audible response.)

13 CHAIRMAN HALNON: Sorry. Chris, are you
14 there?

15 MR. HUNT: I am here.

16 CHAIRMAN HALNON: All right.

17 (Simultaneous speaking.)

18 MR. HUNT: So good morning, everyone.
19 Again, I am Christopher Hunt, Senior Resident
20 Inspector at the Quad Cities Power Station. Also
21 presenting on this topic is Jorge Corujo-Sandin, he is
22 a Senior Reactor Inspector at Engineering Branch 2.
23 And next slide, please.

24 So Region 3 reached out to staff, and
25 these were the topics that were highlighted as being

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1 of interest for this discussion. So how were remote
2 inspections during the pandemic conducted to assure
3 adequate safety was being maintained, and what
4 pandemic remote practices are carrying over to a
5 routine way of doing business, and how are inspectors
6 keeping current on topics such as advanced technology
7 for monitoring, transmission of data, PRA methods,
8 reporting of issues, and (audio interference). Next
9 slide, please.

10 So I can speak from a resident inspector
11 perspective, specifically I was the resident inspector
12 at Byron when the pandemic started. So after remote
13 work was mandated, Region 3 established on-site
14 coverage requirements that aligned with the existing
15 guidance in inspection manual chapter 25-15, that we
16 continued to follow, through the pandemic.

17 So, specifically, at least one resident
18 inspector, or qualified regional base alternate,
19 should provide site coverage during the regular
20 workday, so Monday through Friday. And the intent of
21 the guidance was that site coverage by someone
22 qualified as an inspector, there not be a gap of
23 greater than three consecutive NRC working days, and
24 that's how we ended up working at Byron.

25 So during the early days of the pandemic,

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1 there wasn't a whole lot of reliable information with
2 how the virus was being transmitted, so myself and my
3 supervisor took a staggered approach to office
4 coverage. One of the goals of that was to avoid
5 physical overlap in the office, and to provide enough
6 time for anything that one of us might've accidentally
7 brought in the office to, you know, I'll call it,
8 decay away. I think at the time the common
9 understanding or accepted time for how long the
10 Coronavirus lived on surfaces was, like, 48 to 72
11 hours.

12 In addition, when one person left the
13 office for the day we would wipe all the common areas
14 down with disinfectant wipes, as an extra line of
15 defense.

16 So, because it was a staggered approach,
17 my supervisor and I touched based frequently about
18 plant status, status of inspection samples and
19 progress, and then any issues that we needed to follow
20 up on when one of us was on site. And additionally,
21 the resident office also supported our DRS inspections
22 as needed or requested. Next slide, please.

23 So with regards to Teams and technology,
24 at the start of the pandemic the NRC was using Skype
25 for remote communication, which didn't have the

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1 synergies that we have today with Teams, particularly
2 between the resident office and the Licensee.

3 However, since the Licensee transitioned
4 to remote work as well during that time period, the
5 residents were provided with Licensee laptops that we
6 were able to take home. So this allowed us to remain,
7 I'll call it plugged in, to the site's meetings, as
8 well as it facilitated access to Licensee staff for
9 follow-on questions or follow-up items, as they came
10 up.

11 In terms of agency communication,
12 relatively shortly into the pandemic the agency
13 shifted from Skype to Teams, and that gave us a -- as
14 an agency -- a standard way of communicating that
15 we're using today. Of note, the ability to share
16 documents and share your screen during interactions,
17 I think significantly increases the collaboration and
18 information exchange between inspectors, and it very
19 much is a useful tool, in that regard. Next slide,
20 please.

21 So I touched on it earlier, during the
22 start of the pandemic the Licensee provided the
23 residents with laptops. This allowed us to have the
24 same access to all of the usual programs that we would
25 use for things like plant status, corrective action

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1 program review, and the review of maintenance and
2 surveillance records.

3 Ordinarily when, you know, in a non-
4 pandemic time, if we were going to be doing something
5 like plant status, we would be pulling this
6 information up from the Licensee's desktop that's in
7 each one of the resident offices anyway. So to have
8 it on a laptop and do it remotely -- really the
9 transition was seamless, there wasn't any difference.

10 Anything that wasn't already digitized we
11 would review on paper during our next on-site coverage
12 day either, you know, myself or my supervisor, and
13 that's how we would deal with work orders and
14 surveillances that were of interest prior to being
15 digitized, because that takes a few days.

16 So that's the perspectives from the
17 resident office, and I'll turn it over to Jorge for
18 his perspectives on remote inspections for DRS.

19 CHAIRMAN HALNON: Hey, Chris, before we
20 move on -- this is Greg.

21 MR. HUNT: Yeah.

22 CHAIRMAN HALNON: We had at least one
23 issue in the press that dealt with the
24 comprehensiveness of walk-downs, without going into
25 the details of that one, did you find yourself out in

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1 the plant more often or stuck in the office looking at
2 those documents you just mentioned, that weren't
3 digitized?

4 MR. HUNT: Me personally, the documents
5 needed to be reviewed, whether they were going to be,
6 you know -- whether I was in the office or whether I
7 was out in the plant. Specific activities that
8 require plant presence, with the exception of the
9 portal monitors which, again, because of the way the
10 pandemic started and the understanding of the
11 transmission, so you got to put your face right next
12 to this plate that everybody going to the RCA is
13 putting their face next to, and so that was not
14 delightful.

15 But with the exception of that, most of
16 our inspections in the field are done by ourselves, so
17 the social distancing aspect of it, particularly plant
18 walk-downs, and follow up on equipment degradation
19 type stuff, I don't personally feel like I was
20 hindered in going out to the site -- out into the
21 plants. And the paperwork review was not outside of
22 normal amount of review in that case.

23 Does that answer your question?

24 CHAIRMAN HALNON: Yeah, in a sense. Did
25 you find yourself -- did you walk away from the plant

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1 thinking you had enough time in the plant to at least
2 target the right systems, or did you yearn for more
3 time? And I guess that's the, you know, the biggest
4 delta between the pandemic and not is the ability to
5 get into the plant, and then I guess second would be
6 to interact with the staff.

7 So I guess, you know, given the alleged
8 incomprehensive -- no, that's not the right word --
9 the deficient walk-down at this other site, I think it
10 was in Region 4, I guess the question was, did you
11 feel like you got enough in-plant time on the systems
12 to not feel like you were leaving something unturned?

13 MR. HUNT: Short answer is yes, I feel
14 like I had plenty of time to interrogate issues out in
15 the plant, that's a particular topic that my
16 supervisor and I focused on when we were on-site to
17 make sure that the time spent on-site was in the
18 plant, reviewing the things in the field that we
19 needed to review per our inspection procedures.

20 So the idea was, avoid going into the
21 office just to sit in the office. It was, you know,
22 your plant time, the day that you provide site-
23 coverage was the time that we were going to be out in
24 the plant. And we would hand off issues to each
25 other, hey, I saw this in the corrective action

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1 program, next time in it's your turn, can you go take
2 a look at this? And that's how we would handle it.
3 So the focus, when we were providing site-coverage
4 during that time was, be in the plant. So I didn't
5 find myself yearning for more time in the plant, but
6 it did take some conservative preparation up front in
7 order to make sure that that was a focus.

8 CHAIRMAN HALNON: Good, thank you.

9 MR. HUNT: Okay, Jorge, I'll turn it over
10 to you.

11 MR. CORUJO-SANDIN: Thank you, Chris. If
12 you could go to the next slide, please?

13 (No audible response.)

14 MR. CORUJO-SANDIN: Can you guys hear me?

15 CHAIRMAN HALNON: Yes, very well.

16 MR. CORUJO-SANDIN: Could you please go --
17 okay, there we go. So a quick introduction, as Chris
18 mentioned, my name is Jorge Corujo, and I am a
19 traveling inspector, mainly engineering type
20 inspections.

21 So from a traveling perspective, there's
22 a number of different inspections that our traveling
23 inspectors perform. There are the engineering ones
24 that I just mentioned, but we also have radiation
25 protection, we have security, so, like, ISIs (audio

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1 interference). So we have a number of different
2 disciplines that use the region as a base and then go
3 to the site to do their actual foreign inspections.

4 From a traveling inspector, a regional
5 based inspector perspective, you know, a couple of
6 things vary on how we perform these inspections, and
7 we ensure that they were able to meet all the
8 requirements so that we were assuring the safety of
9 the public.

10 One of the key things that played a big
11 part into how effective, or how we made these
12 inspections, is the on-site presence that we had for
13 the inspection. Now that can significantly vary, you
14 know, from the full remote inspections to the day
15 trip, to a hybrid, to a full on-site presence. And
16 very quickly, you know, full remote is, as the name
17 implies, it's completely remote. The inspectors never
18 put a foot on-site.

19 That is typically not the -- typically the
20 least desired option, but if depending on the COVID
21 conditions, that might've been an option we had to do.
22 Those are typically more paperwork-based inspections,
23 in those cases if we needed some site presence for
24 walk-downs, we would have tried to either, coordinate
25 with the resident inspectors -- considering that we're

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1 taking away time from their inspection activities --
2 or we could try to ask the Licensee's to provide us
3 pictures or videos. Again, that's why we're talking,
4 that's not necessarily the most preferred option.

5 From there you have, like, a day trip
6 which is, you know, that would be typically like a
7 representative, typically would be myself if I'm the
8 team lead. And you go to the site one or two days,
9 and you're going there -- as Chris mentioned, you have
10 a mission -- so you're trying to figure out, okay,
11 what do we need to see, what are the walk-downs we
12 have to complete, what are the things that someone
13 needs to be on-site for.

14 And we would go take care of those items,
15 we would go on-site, go on walk-downs, we'd take
16 pictures, videos, try not to take just the videos and
17 the pictures of the stuff you need immediately, but
18 you're trying to think ahead, what else am I going to
19 need, what else is my team going to need as we move
20 forward through this inspection.

21 So you're trying to capture that, just a
22 lot of detailed videos of components, broad pictures
23 of area. You're trying to put yourself in the mind
24 of, what is what you need, what's the follow up
25 question you're going to get, and if something doesn't

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1 seem right, just be conservative and take more and
2 more videos and pictures.

3 Some of our EP folks did something similar
4 to this, you know, when they're doing their EP
5 inspections, they had some program-based inspection --
6 they can do those more from a full-remote, that may be
7 a paperwork review. But the ones that they had to
8 observe drills, they would try to do the bulk of the
9 work, you know, remotely but then they would go to the
10 site to do the actual observations during the drill
11 day.

12 From there you have your hybrid -- hybrid
13 is just, I think it just implies, you know, part of
14 the team is on-site for part or most of the
15 inspection, and the other part of the team is remote
16 -- and that could be because, due to other individual
17 health concerns.

18 And then the gold-standard, if you will,
19 that's the full on-site presence. That's what we do
20 pre-pandemic, and now when we going back to our normal
21 -- to whatever the new normal is -- we can do it as a
22 full on-site presence for the entire team, for the
23 entire normal time, but then we enhance it with some
24 of the tools that we have learned that we can use, and
25 we'll cover those a little bit in a couple slides

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1 here. Next slide, please.

2 Some of the other items that are key to
3 being able to have a successful inspection, especially
4 in this COVID environment, is the access to technology
5 and the familiarity and comfort with its use. Chris
6 mentioned Microsoft Teams, that's one of the big
7 improvements that we had.

8 Office 365 sharing tools, access to the
9 cloud-based both file sharing -- those are Box,
10 Certrec -- that allows the inspection team and the
11 Licensee to exchange a lot of information. Some of
12 our inspections are very data heavy, and file heavy,
13 so depending on email has never really been a good
14 option. And the previous approach of using CDs and
15 DVDs became effectively impractical when no one's in
16 the office to receive them, and as computers move away
17 from allowing the use of CDs and DVDs.

18 Now the use of Teams is something that's
19 been a significant improvement -- as Chris mentioned,
20 we started with Skype -- Skype had a very limited
21 capability, in addition to other people were really
22 comfortable using them. Teams allows us to -- one of
23 the things we've done in my inspections is, we allow
24 (audio interference) are not the day-to-day full time
25 inspectors.

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1 For example, your branch chief, your SRAs,
2 your resident inspectors. We can create Teams and
3 allow them to share a lot of our real-time information
4 that we're using, that we're seeing. So they have
5 access to see -- we have issues board that allows them
6 to see where the inspection is looking into, what our
7 potential areas we're focusing in.

8 So for example, the SRAs, we call them,
9 embedded SRAs, they're doing all their normal duties
10 but they have access to a lot of the real-time
11 information the team is looking at. They can see
12 ongoing chats, discussions, they can see a lot of the
13 questions that are being asked, they're able to
14 participate in our team meetings. And as issues start
15 to develop they can provide a real-time feedback into,
16 not just the selected component that was looked at,
17 but would help us focus on specific areas as we go
18 through that inspection process.

19 One of the other big tools that Teams
20 allows is screen sharing. In the past you would have
21 to call the Licensee when you were remote and tell
22 them, hey, I'm going to email you this document, or go
23 find this document. Okay, now go to page 59, now look
24 at the top-third of the document, there's an equation.

25 So that eliminates a lot of that because

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1 we can just simply put a document in the same screen,
2 we can highlight, we can point, so we're working off
3 the same template, if you will. Again, there's
4 nothing as good as being there with that individual,
5 but it's a significant move forward.

6 And the other one is using those bigger
7 conference, similar to what we're doing today. You
8 know, we can see each other through the camera, we can
9 -- help us read a little bit more of that body
10 language. You know, some of those, again, those
11 intangibles are difficult to measure when we're
12 remote. So Teams particularly has been a significant
13 tool in our arsenal to make sure that we were
14 successful.

15 One of the other things is that some
16 inspection programs, like I mentioned, like, the EPs,
17 RPs, security, they do tend to have pre-established
18 professional relationships with their counterparts in
19 the plants. So anytime that that pre-existing
20 relationship existed a lot of those inspectors were
21 able to do their work -- you know, they already have
22 that either, trust or they know that some individuals
23 require a little bit more follow up -- so they can
24 bank on that in an effort to maximize their efficiency
25 and effectiveness remotely.

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1 And again, one of the key things we're
2 trying to do is we're trying to maintain that synergy,
3 especially for big team inspections. One of the
4 inspections I tend to work on particularly, just six
5 people, we might have observers, so trying to -- a lot
6 of good issues come because a lot of people are
7 working. I mean, if someone mentions something and
8 another inspector listens, and he can provide a little
9 nugget, and through that collaboration is where big
10 issues, or good issues, are developed.

11 And Teams allows us to kind of force, you
12 know, or pre-plan some of those opportunities to
13 discuss to try to maximize that synergy. Again,
14 remember, the gold-standard is we're all together, but
15 we're trying to get as close as possible with the
16 tools available. Next slide, please.

17 So key things to make sure this works, we
18 talked about what's needed, and I said the team has to
19 adopt to the fullest these technologies. Like said,
20 you know -- and Chris mentioned -- at the beginning
21 when we had Skype people were hesitant, (audio
22 interference) hesitant use particularly before the
23 pandemic. If you're in my team, you're going to come
24 out with a, almost an associate degrees of the use of
25 Teams, because we're going to use it every day, as

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1 much as we can.

2 So we're trying to, again, get everyone on
3 board, get everyone to participate as much as
4 possible.

5 Dealing with the validations and the
6 verifications for walk-downs, that is a challenge when
7 we're doing it remotely. And that's what I mentioned
8 before, we're trying to be very mindful of what we
9 need, trying to get the most of it -- trying to find
10 the right time to go, you know, for some inspections
11 going early on-site is key so we can put our eyes on
12 it. Some of them, it might be better to go a little
13 bit later in the inspection, once we might have a
14 couple things we might want to follow up on.

15 So it's a challenge, definitely.
16 Particularly the least presence you're trying to
17 maintain on-site -- again, depending on COVID
18 conditions, etcetera.

19 And a lot of information is available
20 remotely, that's one of the good advantages that's
21 happened through this. So we do have the ability to
22 try to get them either, sent to us, you know, the
23 document reviews -- some of the maybe security
24 inspectors, they do have the ability to have, like,
25 screen-shares temporarily for certain documents, they

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1 might want to have a little more control.

2 So, again, the tools are there, we do have
3 them, we are trying to use them, we're trying to
4 maximize their efficiency. Next slide, please.

5 And then, in a quick summary, so what are
6 the best practices carried forward? So as you heard
7 me say multiple times, it's the use of Teams. Now
8 there's always issues, we had a similar issue and
9 example at the beginning of this meeting, right?
10 Where there's some -- well, you know, someone can't
11 connect, or I can't hear you. And that's pretty
12 normal but the use of Teams is a pretty standard suite
13 that's being used by a lot of people, it does allow
14 for a significant improvement.

15 A lot of Licensees do have Teams, or their
16 systems allows them to connect to their Teams or our
17 Teams. They use Box, again, for sharing all the bulk
18 information, that's another great thing that we're
19 going to keep on using forward. It allows to exchange
20 a lot of information real-time, very fast, very
21 effectively. And by using common tools, like Box or
22 Certrec, it cuts down on the learning curve of people
23 to use them, on our side and the Licensee's side.

24 And then one of the big, big, big items
25 that came through this, and we're using forward, is

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1 our ability for the inspectors to submit questions in
2 writing, directly to the Licensee via email. In the
3 past that was not used, we had to do the bulk of our
4 questions through a verbal exchange. That would slow
5 us down, that would significantly require a lot of
6 back and forth, you know, three-way communication.
7 And while we do still have that tool and we still use
8 it, we do have the ability to put in, you know, quick
9 questions to the Licensee.

10 Now we do have, as the team leader and as
11 a civilian with this, you have to be careful how you
12 do that, you have to make sure that you're not putting
13 in conclusions or assessments, or something that can
14 be interpreted to be a change in a licensing basis,
15 right? So you have to be mindful, but it does allow,
16 again, that quick exchange of information, whereas in
17 the past if I was remote I would have to call the
18 Licensee, set up a meeting list, read them the
19 question, have them read them back to me. Now I can
20 quickly setup a couple quick questions, organize them,
21 send it to them, and I make sure that they acknowledge
22 that they received them, and they can move it along
23 their process significantly fast.

24 And then one of the other best practices
25 we found out, some of our other inspectors, they

1 didn't necessarily do a lot of -- what I'll call, prep
2 type information -- meaning, you put a request for
3 information ahead of time before the inspection, then
4 you get it before you show up on-site so you can kind
5 of maximize your inspection effort. The pandemic kind
6 of forced them to do that and they've actually found
7 it to be very effective, so they're moving forward
8 with that approach.

9 So before I move on back to Chris, are
10 there any questions for me?

11 CHAIRMAN HALNON: All right, this is Greg.
12 The inspection questions by email, I assume that
13 you're using a single point of contact on site to
14 submit those questions to so they can do the vetting.
15 Because it seems like that could be misused and just
16 sent to like an individual system engineer or
17 something to that effect. And the regulatory folks
18 and management not really know what the answer, since
19 it could, you know, just be between two people.

20 Is that -- is that accurate, or is it --

21 MR. CORUJO-SANDIN: So you're correct.
22 There's the potential for some missed communication,
23 lost. The -- what I -- what I do is, as the team
24 lead, I have -- I have every question that is sent out
25 to the licensee to -- so that they copy me.

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1 Again, that was mainly in the beginning to
2 kind of track progress, making sure everyone
3 understands what we should cover, shouldn't cover in
4 a question.

5 The other thing is we established with the
6 licensee who -- who do they want to receive the
7 question. Now, typically, when we have big team
8 inspections, each inspector has a counterpart. So the
9 way they'll typically with some exception is the
10 inspector will send the question to their counterpart.
11 They will copy me, for example. And then I offer the
12 licensee, hey, do you want someone else to be copied.

13 And they might choose to have either the
14 reg assurance person copied, or they might have their
15 team lead on their side copied. And so we establish
16 the ground rules head on. But you're correct, we have
17 to be very mindful of how we do it.

18 CHAIRMAN HALNON: And those are record --
19 I mean, inspection records, they're not necessarily in
20 ADAMS and that sort of thing as part of the inspection
21 report, is that correct?

22 MR. CORUJO-SANDIN: No, the way that
23 they're -- they're not treated as inspection records.
24 What happens is after that inspection is completed,
25 all -- and the report is issued, as those -- all that

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1 gets eliminated and deleted and cleared, and kind of
2 cleared out basically.

3 CHAIRMAN HALNON: Okay, so the inspection
4 report stands on its own, you don't need to fall back
5 on this database of questions to understand
6 information within the inspection report. Is that
7 correct?

8 MR. CORUJO-SANDIN: Correct.

9 CHAIRMAN HALNON: Okay, thanks.

10 MR. CORUJO-SANDIN: No problem.

11 CHAIRMAN HALNON: Okay, if there are no
12 other questions, Chris, I send that back to you.
13 Thanks for your time.

14 MR. HUNT: All right, thank you. And next
15 slide, please. Anybody else hearing a significant
16 amount of feedback?

17 DR. BLEY: Yes.

18 MR. HUNT: Okay, so on this slide, we're
19 going to go over some knowledge management tools and
20 some examples of how inspectors keep current on
21 regional and Agency issues, as well as industry
22 initiatives. Most of them are self-explanatory, but
23 I'll discuss a few in a little bit more detail.

24 So the power reactor issue safety meeting,
25 or as affectionately known as PRISM in Region III, we

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1 hold this every Wednesday, and it allows a more in-
2 depth technical discussion about issues that
3 inspectors are encountering out in the field or
4 regional issues and what approaches inspectors are
5 using to effectively evaluate those issues and
6 licensee performance.

7 And it provides more of an open forum for
8 asking those technical questions that sometimes is
9 difficult during a traditional status meeting like
10 that we have on Mondays of allowing to really get a
11 few layers deep into the technical discussion. And
12 gives the inspectors the freedom to explore some what-
13 if type scenarios.

14 So that's been particularly useful since
15 we've started that for knowledge retention and
16 transfer. DRS Inspection Debriefs, those are -- those
17 are specific to recent DRS inspections.

18 And again, it's an opportunity for the
19 individual inspectors to discuss their inspection at
20 the different sites and some of the issues that needed
21 to be resolved and reach out to their counterparts for
22 feedback and similar -- similar scenarios.

23 The Regional Utility Group meeting,
24 usually we call it the RUG, is a meeting that allows
25 licensees and other industry representatives to

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1 interact with one another and the regional office.
2 And I believe these are quarterly.

3 And they're good meetings to learn about
4 industry initiatives and perspectives and also get a
5 sense for either regional initiatives or if an
6 industry initiative are at the potential for being in
7 conflict with each other, discussions happen in that
8 arena early on.

9 Nucleopedia, that's an Agency initiative
10 similar to Wikipedia to catch and retain knowledge
11 management type information.

12 And then Region III Risk Cafés. Those are
13 Region III-specific right now, and they discuss how
14 the region has applied risk-informed decision-making
15 and also goes into the Agency's Be riskSMART
16 initiative and those types of topics. We get to talk
17 about and kind of embrace that risk-informed mindset.

18 So this isn't an all-extensive list, but
19 it is what I would say is good examples of how
20 inspectors are given the opportunity to stay up to
21 date on innovations within the Agency, and then within
22 the industry as well.

23 MEMBER REMPE: Chris, this is Joy. I'm
24 interested in the PRISM and the RUG meetings. I don't
25 -- maybe we've never asked the question when we used

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1 to go to the various regional offices, but I don't
2 recall hearing about such meetings.

3 When did they start, are they public? Do
4 you ever try and take insights from those meetings and
5 transfer it across to other regions? Tell me more
6 about it and some typical topics that are -- have been
7 discussed recently.

8 MR. HUNT: Okay. I can speak the most
9 about the PRISM meeting. That is an internal Region
10 III meeting. We used to have a status meeting for the
11 region every Monday and Wednesday.

12 And then the Wednesday meeting
13 transitioned to more of a power reactor-specific
14 meeting, as opposed to having the entire region's
15 buffet of topics. So we don't typically talk about
16 materials and issues in the PRISM. It's very specific
17 to reactors.

18 It's an internal meeting, so it's not
19 public. And for instance, some recent topics, we
20 discussed at length some of the issues Dresden was
21 having with brassing issues in their intake bay and
22 ultimate heat sink.

23 So inspectors gave a presentation, gave a
24 status of what the site was doing and how they were
25 responding to the issue. And it allowed other

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1 resident offices to take important data points from
2 that and apply it to our site.

3 So for instance, after that presentation,
4 I was able to do a walkabout at Quad Cities on the
5 Mississippi River, see what sort of buildup of
6 brassing was happening along Quad's intake structure,
7 and engage with some of their engineers in their
8 Operations Department to, you know, validate that
9 we're aware of the issue and that the issue was or was
10 not affecting them. And it turns out it wasn't.

11 And had a conversation with the plant
12 manager on different approaches that Quad Cities takes
13 for similar instances and how they track it, how they
14 monitor it.

15 So that would be an example of the
16 information exchanged during the PRISM, and then how
17 I specifically use that information to inform my
18 inspection activities at Quad Cities.

19 Now, the regional utility group meetings,
20 full disclosure, I've only been to one, and it was a
21 while ago. So I might have to default to somebody
22 perhaps in the room that has more experience with
23 going to those meetings and some of the specific
24 topics that are discussed.

25 MR. LARA: This is Julio Lara. At the RUG

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1 meetings, we often take some of our inspectors with us
2 to learn and be able to engage with the
3 representatives, you know, face to face real time on
4 either technical issues, sometimes contentious issues
5 where we disagree on particular issues.

6 And we don't talk specifics about the
7 particular finding, but rather how we can better
8 communicate, perhaps generic applicability, and why
9 the particular issues are of concern. So it's really
10 an open dialog.

11 It's not a public meeting, it's really a
12 meeting by the utilities. They invite us for a period
13 of a few hours periodically, and we engage on issues
14 that are perhaps impact not only the region, perhaps
15 even more broadly across all the regions.

16 MR. CORUJO-SANDIN: And if I may, I can
17 add a quick comment. The reason the logs were added
18 to this slide is we got feedback from our emergency
19 preparedness inspectors that that was a tool they used
20 during the pandemic to make sure that they were
21 talking, you know, across their differing licensees.

22 And it would help them stay in touch of
23 what was coming down the pike, you know, potential
24 changes or how they're managing the pandemic. Or
25 potential changes to their program. So I believe Greg

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1 Hansen is available, so he has specifics. I might try
2 to put him on the spot and ask him to do specific
3 questions if he's available. That's why I included in
4 this slide.

5 MR. HANSEN: Yes, Jorge, I am available if
6 there's any questions. But I believe you captured it.
7 You know, we have the quarterly RUG meetings. And the
8 area VP, and as Julio stated, it's our licensee
9 meeting.

10 And it covers all of the utilities in
11 Region III come together. We were using a virtual
12 format during the COVID, we're trying to get back to
13 an in-person because it promotes better discussions.

14 But those meetings are very useful in
15 sharing information, receiving information from the
16 licensees, and also providing them information and
17 answering questions that they may have or other person
18 -- other individuals attending may be spurred on to
19 asking questions based on the discussion topics that
20 occur.

21 MEMBER REMPE: Thank you.

22 DR. SCHULTZ: Just to follow this, this is
23 Steve Schultz, just to follow up there, our emergency
24 planning and the RUG meetings. The impression I get
25 is that those meetings are then -- the topics for

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1 those meetings are coordinated by the utility group.
2 Or do you have an opportunity to work in your topics
3 into those meetings are part of the agenda?

4 CHAIRMAN HALNON: This is Greg, allow me
5 to remove the veil from the RUG meetings. The
6 Regional Utility Groups is a national independent
7 group. It's independent from NEI, it's independent
8 from any organization. It's got its own charter.

9 And it's -- there's representatives,
10 typically subject matter experts, at the - sometimes
11 at the working level all the way up to the manager
12 level that gets together for a two- or three-day
13 meeting amongst themselves, and they develop the
14 topics that they want to discuss with the NRC.

15 They'll invite senior managers from the
16 NRC region to a two- or three-hour, sometimes a half
17 a day meeting. Mo, you've been there many times.
18 Regional administrators typically we invite. And they
19 often attend. Sometimes it's down to the director
20 level and sometimes even down to like was mentioned to
21 the inspector level. And sometimes ten, twelve NRC
22 folks show up.

23 And it's an interaction on clarification
24 of policies, clarification of issues. And other
25 things that go on. So the industry develops the

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1 agenda, they allow the NRC to say what's on your
2 minds, this is what's on our mind.

3 And it's an interactive type of meeting
4 that goes on. And there's one for EP, there's one for
5 security, there's one for regulatory. There's a
6 national organization that includes all the chairmans
7 of the different regions.

8 So that's sort of how it all works out in
9 the RUG arena. Mo, did you want to say something?

10 MR. SHUAIBI: No, I think you've lectured
11 it well, Greg. And I was just talking to Julio that
12 you were even a part of that at one point.

13 CHAIRMAN HALNON: Right, and RUG, was the
14 national RUG Chairman for six, seven years and the was
15 RUG Chairman for a few before that.

16 MR. SHUAIBI: That's right. So yeah,
17 specific to the question, if we have topics from the
18 NRC that we want to discuss at these meetings, yeah,
19 through our interaction and coordination for the
20 meeting, we do offer them and they do end up on the
21 agenda and we do end up talking about them. So we did
22 -- so.

23 And there's a national RUG, and every
24 region has its own RUG with its own licensees as well
25 so that they could have their own meetings relative to

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1 their -- to their regions. But you captured it very
2 well, Greg, I don't think I need to add any more.
3 Thank you.

4 MR. HUNT: Any more questions for us?

5 CHAIRMAN HALNON: Any members,
6 consultants, have questions?

7 DR. SCHULTZ: Chris, this is Steve Schultz
8 again. Just one question. You talked about during
9 the pandemic how you handled well the inspection
10 responsibilities with the units. My question is you
11 were talking about the NRC side of personnel
12 availability and so forth and how you organized that.

13 I presume that during the pandemic on the
14 licensee side, their personnel was sometimes on site,
15 sometimes offsite. And how did you handle the
16 personal interactions with those utility staff who I'm
17 sure you ordinarily would have been in contact with on
18 a very frequent basis and they weren't available on
19 site during the pandemic?

20 MR. HUNT: So one of the things that Jorge
21 impressed upon was having -- having that onsite
22 presence and developing the relationships with the
23 licensees.

24 Both myself and the Senior Resident were
25 fortunate that neither one of us were new to the site.

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1 And had developed what I would consider a strong
2 communication with the licensee in pretty much every
3 aspect of their organization.

4 So knowing who to go to and who's their
5 backup, how to reach out and get a hold of somebody.
6 Again, because the folks were not onsite but they --
7 the site did go to Teams. And there was the
8 expectation, as with everywhere else in the, you know,
9 in the working world that they were available
10 remotely.

11 If we weren't able to get a hold of
12 somebody, I mean, usually for us, it's nice to have
13 that relationship with senior leadership and
14 management at the site. So I don't have to find the
15 specific individual, I just need to know where the
16 manager is and say I have a question on this topic, I
17 need somebody to get a hold of me to answer these
18 questions.

19 And the -- let the site's leadership
20 figure who's going to answer that, then mail and the
21 question. Never, trying to think back, never had any
22 real issues getting hold of anybody because of that
23 expectation on the -- at -- on the licensee level is,
24 you know, that they told their folks, yes, you're
25 working remotely, but when needed you will be

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1 available.

2 And sometimes for inspection purposes,
3 when a team was coming on board, they would require
4 those folks to come in onsite and to be there as, you
5 know, in the pre-pandemic time period where, as Jorge
6 was mentioning, each inspection team member would have
7 a counterpart and they would have a team lead on the
8 licensee side.

9 I've seen that done too, where if your
10 group was the topic of an NRC inspection, then
11 everyone needed to be onsite and establish that
12 communication in face-to-face if it was onsite.

13 And sometimes they would come onsite and
14 work with the team remotely. So that's a roundabout
15 way of giving you a sense of how we handled it. And
16 additionally, you know, my senior resident and I
17 didn't let ourselves be encumbered by a dogmatic
18 adherence to every three days somebody needs to be
19 onsite, we can't go any sooner.

20 If there was an issue or we needed to be
21 onsite to talk to somebody, we would just come in
22 onsite. And we would take those precautions, social
23 distancing and masking was mandated then. And we
24 would just understand if there's extra precautions
25 that we would take in order to get the job done.

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1 And that particularly applied for
2 unexpected degraded conditions, assessments that
3 needed to be made, or meetings that needed to be had.
4 We were not encumbered by every three days is the
5 minimum or the maximum you can -- whatever I'm trying
6 to say. So if it happened more than every three days,
7 it happened. And we planned for it and we were able
8 to handle it.

9 DR. SCHULTZ: Good, thank you. An
10 excellent approach for both the inspectors and for the
11 licensee, I appreciate your explanation. Thank you.

12 MEMBER BIER: Another question from Vicki
13 Bier. It sounds like your relationships at Byron were
14 pretty cooperative during the pandemic, but also
15 before the pandemic.

16 Are you aware of situations within the
17 region where the relationships were more difficult,
18 either because the licensee was maybe not as
19 cooperative, there were some, you know, outstanding
20 issues that were in contention? Or just because again
21 there was maybe a new NRC staff person assigned who
22 didn't yet have those relationships?

23 MR. HUNT: Me personally, I am not aware
24 of any particular resident site that was having
25 difficulties in communication with their associated

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1 sites.

2 MR. LARA: Chris, if I could. This is
3 Julio Lara. I think more generically our challenges
4 in communications came about primarily during outages.
5 A lot of people onsite, a lot of contractors augmented
6 staff onsite and us trying to do -- get our job done
7 and find people to talk with with the protocol six
8 feet and mask and the like.

9 So that was our biggest challenge
10 communication-wise, but it wasn't because of a
11 licensee being difficult, let's say.

12 CHAIRMAN HALNON: Okay, I'm going to move
13 on here. We've got a lunch break from 11:30 to 1:00,
14 but we're going to push on and finish two
15 presentations and eat into that lunchtime a little
16 bit. So Billy, you're up on the field performance.

17 MR. DICKSON: All right, thank you. And
18 I've kind of truncated some of my -- some of this
19 presentation based on some of the time limitations.

20 But again, hello, my name is Billy Dixon.
21 I'm the acting Deputy Director in the Division of
22 Reactor Projects here in Region III. And today I will
23 be discussing -- briefly discuss the reactor fuel
24 performance at the operating plants in the region.

25 Here in the region, the daily monitoring

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1 and assessment of reactor fuel performance is
2 completed by resident inspector staff. This
3 monitoring takes place as far as the resident
4 inspector's review of data while completing plant
5 status activities.

6 This assessment includes comparison of the
7 actual core, thermal parameters to safety and
8 operating limits contained in the tech specs and in
9 the core operating limits report. Additionally,
10 inspectors trend -- monitor trends and plant
11 parameters such as offgas activity and the primary
12 coolant activities.

13 The residents also review and assess
14 information documented in the licensee's corrective
15 action programs. These issues have included vendor
16 performance issues and the results of licensee's post-
17 radiation fuel examinations.

18 The inspectors also shared -- share
19 observations with and concerns in this area with staff
20 from NRR to gain insights on past operating experience
21 and the results of the reactor fuel vendor inspections
22 and audits.

23 So based on the information I've gathered
24 from my discussions with some of the resident
25 inspector staff regarding this topic, currently there

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1 are no over-arching safety concerns relative to
2 reactor fuel performance or reliability at the
3 operating plants in the region.

4 It has been noted that the advance -- that
5 advances in operator, plant operators' ability to
6 detect, locate, and suppress leaking fuel rods early
7 has significantly reduced the number of root failures
8 over the last two decades.

9 With that said, the introduction of
10 debris, which has led to fretting, of grid to rod
11 fretting and baffle bolt jetting, remains challenging
12 in terms of limiting small localized leakers.
13 Licensees have noticed small leakers here in the
14 region in some of the recently completed operating
15 cycles.

16 Corrective actions to address -- to
17 address the -- this most common cause of fuel fretting
18 has led to new debris filters being introduced into
19 fuel designs and the development of licensees' initial
20 -- initiatives to increase worker sensitivity and
21 improve procedures focused on preventing foreign
22 material being introduced in the RCS during
23 maintenance activities.

24 One I believe noteworthy item I wanted to
25 mention today is that there has been no pellet clad

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1 mechanical interactions or PCI-related fuel leakers in
2 the region within the last five years or so, which I
3 think is a significant accomplishment by the industry.
4 Next slide, please.

5 So to get a more comprehensive assessment
6 of reactor fuel performance not only here in the
7 region but across the U.S., I will have to refer you
8 to the staff in the NRR's Division of Safety Systems,
9 in particular the Nuclear Methods and Fuel Analysis
10 Branch in that division.

11 Each year, each fuel vendor has a meeting
12 with the Division of Safety Systems technical staff to
13 present highly detailed technical information to
14 ensure that any diverse trend can be quickly and
15 appropriately treated.

16 That's the end of my presentation today,
17 are there any questions?

18 MEMBER MARCH-LEUBA: Yes, this is Jose.
19 The no PCI failures in the last five years, do you
20 attribute it to better quality fuel changes on
21 improved modern fuels, or more care on the operation
22 in the facility? And don't tell me both.

23 MR. DICKSON: So based on my conversations
24 with the folks at DSS on that particular hot topic,
25 it's a combination of all of the -- all of the -- all

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1 the above that you mentioned today. The licensees,
2 the procedures associated with changing powers of
3 broad exchanges have greatly improved -- greatly
4 improved over the last decade or so.

5 And the licensee quality assurance program
6 -- I mean the vendor's quality assurance program in
7 terms of fabrication is greatly -- have allowed better
8 materials in the fuel design. So it's a combination
9 of all the things that you mentioned today.

10 MEMBER MARCH-LEUBA: So do you think, I
11 mean, the introduction of the 11x11 fuel in BWRs --
12 maybe we'll ask this question from vendors. Actually
13 we're going to see one of them next month.

14 CHAIRMAN HALNON: And one thing to keep in
15 mind is the INPO has ratcheted up their performance
16 indicator to be zero leakage. So over the last five
17 or six years, that has greatly pushed the, both the
18 vendors and the utilities to improve fuel performance.

19 MEMBER MARCH-LEUBA: Yeah, but mostly
20 leakage happens because of vibration and loose parts,
21 right. So but the PCI is something that you have
22 control over. Asking the question, thank you.

23 CHAIRMAN HALNON: Thank you, Billy. Any
24 other questions on fuel? Okay. Mo, back to you to
25 bring it home.

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1 MR. SHUAIBI: All right, thanks, Greg.
2 Can we get the next slide, please.

3 All right, I'll try to be quick, I think
4 most of this stuff you've already heard about this
5 morning. So overall, the level of performance for
6 plants in Region III is good. We have all of our
7 plants with the exception of one in the licensee
8 response column, which is column 1, the best column to
9 be in for performance.

10 Davis-Besse is in column 2, the regulatory
11 response column. And the issues that put them in
12 column 2 you'll be hearing about this afternoon, so I
13 won't go into the details of that.

14 In terms of all oversight, we continually
15 assess what we find during our inspections and
16 operating experience and we continually adjust our
17 inspection activities to make sure that we're
18 addressing what we see. Also, once a year around the
19 February timeframe we get together and go through a
20 formal process of evaluating every plant's performance
21 for the previous year.

22 And based on that and operating
23 experience, we formally decide our adjustments, our
24 inspection schedule going forward. The result of that
25 effort usually ends up in a letter to the licensee of

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1 our assessment of their performance, as well as the
2 revised schedule for inspection activities that are
3 upcoming.

4 We also make decisions about public
5 outreach during those meetings in the context of end-
6 of-cycle public meetings that you've probably heard
7 about, I'm sure you've heard about.

8 So we talk about whether we do a formal
9 meeting with the licensee or a townhouse type meeting
10 or a poster session type meeting, depending on what
11 we're seeing in terms of performance as well as
12 depending on the level of interest in the area for
13 that particular plant.

14 Now, in addition to performance, we also
15 evaluate trends in industry, what initiatives they may
16 be undertaking. Laura has talked about several of
17 those. From a risk-informed perspective, the
18 licensees are pursuing several changes and have
19 pursued several changes. We want to be informed of
20 what's going on so that we can prepare for our own
21 inspection activities.

22 I'll give you an example for the risk-
23 informed completion times for tech specs, which Laura
24 covered earlier I believe. When industry started
25 going down that path, we started getting smarter by

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1 getting together, bringing in information for our
2 licensees, doing table talks with our senior reactor
3 analyst, our resident inspectors management teams to
4 make sure that we're -- we know what's happening at
5 these plants and we know how to inspect them, given
6 their new processes.

7 I think you've seen a matrix of all the
8 different activities that are being pursued by the
9 plant, so I won't go over that. I think Laura did a
10 good job of covering the details there.

11 Also for our own benefit and our desire to
12 become a more modern and risk-informed regulator,
13 Julio, as I mentioned earlier, is leading our region
14 and a team within our region, the risk-informed
15 decision-making team to -- through monthly risk cafés,
16 where we get together and we talk about how best to
17 incorporate risk insights into everything that we do.

18 We look to risk-informed decision-making
19 and use of PRAs and or to the Agency's Be riskSMART
20 initiative. We apply it to both technical and
21 nontechnical. As I'm sure you're aware, the riskSMART
22 framework can be used for nontechnical areas as well.
23 And we've been highlighting that as well through those
24 risk cafés.

25 As Jorge and others mentioned in their

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1 presentations, we use risk insights throughout our
2 inspections doing it specifically to inspections.
3 It's easy to consider how we would do sampling of what
4 we're going to look at at the front end of the
5 inspection.

6 We could use risk insights and we do risk
7 -- use risk insights to come up with samples. It's
8 easy to consider how we use risk insights after an
9 inspection when we have findings and issues like the
10 ones that you'll be talking about this afternoon.

11 But we've also highlighted and emphasized
12 and advanced our thinking in the context of let's use
13 risk insights every day throughout the inspection, if
14 you will.

15 Inspectors make real life, real time
16 decisions in the field all the time, so the more that
17 we consider risk insights in those kinds of decision-
18 makings, the better that we will be able to focus our
19 efforts to hit the most important stuff during our
20 limited time of inspections.

21 Let me get the next slide, please. So
22 this is a topic that has been discussed in various
23 forms. This is a trend in Region III of the
24 inspection findings from 2012 to 2021. The next slide
25 shows, if you give me the next slide, please, a

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1 similar trend across all regions.

2 So we've been thinking about what that
3 means and where that may be coming from. There's
4 various factors, and Julio has discussed some of
5 these.

6 For example, the Agency went through the
7 backfit training initiative that came out of the Byron
8 and Braidwood PORB issue that was considered a backfit
9 by the Agency. So we had to tighten kind of the way
10 that we look at things in the context of things that
11 come up during inspections, are they backfits or are
12 they legitimate violations or findings.

13 We've also utilized more risk-informed
14 thinking in the way we do things. We've had efforts
15 that were focused on bringing about consistency across
16 the four regions in the context of what things were
17 finding and how we're dispositioning them.

18 Some of those efforts resulted in clearer
19 guidance in our inspection -- in the inspection
20 process in relation to minor and more than minor and
21 distinguishing between the two. Minor issues wouldn't
22 show up on this chart, for example.

23 In addition, industry has been more
24 willing to challenge issues when they come up. I
25 remember being a licensing reviewing and others

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1 remember being inspectors where when issues come up,
2 licensees sometimes would accept an issue even if
3 there are some disagreements. Licensees are more
4 willing to challenge issues today if they have
5 disagreements than they were in the past.

6 And also, if you ask the inspectors, they
7 will share with you openly that NRC management has
8 been providing more scrutiny to issues when they come
9 up, I believe appropriately so.

10 So that, in a nutshell I believe, is what
11 would explain the trend in findings. So we are seeing
12 a lower trend. On its own, it's not really a concern
13 to me. If you just look at the trend, if we're in an
14 appropriate place now, this is where we've been,
15 that's not a problem from my perspective.

16 The issue that we need to deal with and
17 make sure that we're mindful of and monitor and
18 emphasize is we want to make sure that our inspectors
19 are not discouraged by the scrutiny that comes about,
20 either by licensees or by us, the licensees
21 challenging issues or by us challenging issues.

22 We want to make sure that they're willing
23 and able to raise issues, allow for appropriate
24 vetting that, sure, is maybe harder because of the
25 scrutiny that we get, but that's okay. That's a good

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1 part of the process for us to be able to go through
2 issues and at the end determine whether we have an
3 issue that we need to pursue or not.

4 So that is really the leadership
5 challenges for us to make sure that they continue to
6 be willing to raise those issues and that we're
7 appropriately dispositioning them.

8 So just to share numbers or the number,
9 the number -- the decline in numbers isn't the
10 concern. To me, it's more of making sure that our
11 inspectors are still willing and able and not
12 discouraged from raising issues.

13 From my perspective, I think they are. I
14 still seem them raise significant issues. I still see
15 them raise quite a number of issues. And I don't see
16 them as being shy from pursuing them and challenging
17 internally and externally, if you will, the different
18 views that may arise around those issues.

19 I have one other item that I'd like to
20 discuss that's not on the slides, and that is a
21 derecho that took place near the Duane Arnold Nuclear
22 Plant back in 2020. I'm sure you've heard about it.
23 It actually devastated the area.

24 We had a presentation from a
25 representative from the state Iowa that came and

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1 talked to us at our last counterpart meeting here and
2 showed a lot of the destruction that happened near the
3 plant, non-nuclear related, if you will.

4 The plant also took a hit. It did take
5 out their non-safety related cooling towers. It did
6 have an impact on offsite power. The plant lost
7 offsite power for about 24 hours. It did also
8 challenge their safety-related intake in the context
9 of debris that accumulated and ended up on screens in
10 the river.

11 Ultimately, the plant was operate safely
12 by the operators. They implemented their procedures
13 and the plant did -- was maintained in a -- in a safe
14 condition throughout the event. This event was
15 analyzed by the Accident Sequence Precursor Program by
16 the Agency. The risk analysis for that event came up
17 with a conditional core damage probability of E to the
18 -4, 8E to the -4.

19 In addition, it was analyzed by the
20 Agency's LIC-504 process, which takes events like this
21 and determines whether we need to present -- to pursue
22 any generic -- generic plant-specific or generic
23 actions that we've -- that we believe would be
24 appropriate from a public health and safety
25 perspective.

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1 And that was the result of -- the result
2 of all of that was documented in NRC Information
3 Notice 2021-03. And you could see the learnings
4 there.

5 Essentially, the main contributors to the
6 -- to the risk that was calculated, the conditional
7 core damage probability through the program was
8 station blackout. And design-specific aspects of the
9 plant being that it's a single-unit plant, there's no
10 cross-tide with other electrical power sources from
11 another unit, if you will or station blackout
12 capabilities that may exist.

13 It's also the major contributors to the
14 higher -- to the -- on the high side. On the low side
15 in terms of mitigating the numbers and not causing it
16 to be higher, flex strategies were approved, key to
17 making sure that it stayed below the -- either the -3
18 or higher -- higher risk values. So flex strategies
19 were the driving factor from a mitigation perspective.

20 So in summary, plants are performing well.
21 I believe our inspections are well-focused on plants
22 as they relate to issues and operating experience
23 we're seeing. Industry has been and continues to
24 pursue risk-informed initiatives. We continue to
25 advance our thinking and our ways of being ready and

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1 being a modern, risk-informed regulator.

2 And lastly, we're mindful of the trends
3 we're seeing in our inspection work, the trends that
4 I showed you on the inspection findings. We're very
5 mindful of those and we will continue to work to make
6 sure that we maintain a strong presence and a strong
7 focus on safety.

8 And that concludes my presentation.

9 MEMBER REMPE: I have a couple of --

10 MR. SHUAIBI: Yeah.

11 MEMBER REMPE: I have a question but I
12 also have a comment. On the Duane Arnold event, it
13 wasn't just the flex strategies. My understanding is
14 they actually had revised the operator guidance based
15 on insights from Fukushima and subsequent testing to
16 operate the RCIC more effectively and have a more
17 orderly shutdown where they didn't actually -- they
18 overrode some trips.

19 And so is that your conclusion also, that
20 this was a very effective improvement in the way the
21 operators handled it?

22 MR. LARA: Okay, I'm trying -- Laura
23 Kozak, are you on? Laura and I had many conversations
24 on that very point, so I'll defer to Laura.

25 MS. KOZAK: So certainly we believe that

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1 RCIC was operated effectively and that contributed to
2 keeping the risk low. What was an interesting aspect
3 of that, and it shows up in the ASP event, is that the
4 operators utilized an option in their procedures to
5 raise reactor water level and bypass the trips. And
6 so that was -- that was an interesting aspect.
7 Certainly done properly.

8 But from a risk perspective, if done
9 improperly in control of that level, water gets into
10 the steam lines, then that can affect both HPCI and
11 RCIC. So you will see that as a risk insight showing
12 up in the overall ASP analysis for the -- for the
13 event.

14 It shouldn't be viewed as any type of an
15 improper action. I believe that action came about in
16 EOPs as kind of a result of post-Fukushima response,
17 if I'm not mistaken. So it's really sort of the first
18 time that at least I've seen it used in response to an
19 event like this.

20 So again, a unique implementation of the
21 EOPs. Important for us when we respond to events to
22 review to make sure it's performed in accordance with
23 procedures and training, and we found that it was.
24 And so it was an effective strategy.

25 But certainly understanding it, and if

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1 it's done improperly, the implications of that would
2 have some impact on those systems. So that gets
3 included in the risk analysis. So you see that if you
4 read the ASP evaluation.

5 MEMBER REMPE: And so I'll try and read
6 this, but to try and make sure I understand what
7 you're saying is yes, they did it effectively and they
8 followed the procedures, but perhaps your evaluation
9 has helped them realize that it could lead to an
10 ineffective way of responding to the accident.

11 And they need -- and are they going to
12 revise the EOPs a bit more to try and make sure
13 operators better understand the implications of what
14 they're doing?

15 MS. KOZAK: Well, of course Duane Arnold
16 is shut down now, so they're revising.

17 MEMBER REMPE: Yeah.

18 MS. KOZAK: EOPs.

19 MEMBER REMPE: There are other BWRs with
20 RCICs.

21 MS. KOZAK: Right, so our hope through
22 things like the LIC-504 process and the IN and the ASP
23 evaluation is that that operating experience gets out
24 and that people review that and then, you know,
25 incorporate that into their training and their

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1 guidance as appropriate.

2 We did not find anything improper or wrong
3 about the procedure or the response. But it certainly
4 is a risk insight that we would hope people would take
5 away and be aware of. When we have these actual
6 challenges to the plant where operators are actually
7 having to use RCIC and use HPCI, even when they do it
8 effectively, it's risk-informed inspection to go in
9 and review, you know, how that was accomplished over
10 a 24-hour period of time.

11 We don't see, you know, loss of offsite
12 power events of this duration very frequently. So
13 it's an excellent opportunity for us to review and for
14 industry to review the challenge to that plant and
15 take away whatever learnings they can.

16 MEMBER REMPE: Thank you, I appreciate the
17 additional information.

18 The other things is in your plot where you
19 show the three findings, how -- you're about three-
20 fourths of the way through the year, how many findings
21 do you have now on Region III?

22 MR. SHUAIBI: I don't have the data for
23 this year yet, we didn't generate it yet. We
24 generated this one in support of end of cycles and RIC
25 meeting for last year. So I'm not really checking the

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1 exact number of findings for this year. But I'll look
2 around the room and see if anyone --

3 MR. LARA: Yeah, I haven't tracked them.

4 MEMBER REMPE: Because it's interesting
5 both nationally as well as region III are going up.
6 And I'm just wondering if it's continuing to go up, if
7 it's leveling, or that you have no -- like you're not
8 a 50 yet or 75. There's just no insights at all.

9 MR. LARA: Well, I have tracked them.
10 We're right now, the reports were just issued for the
11 very -- the six month, the first six months of the
12 year. So the reports just came out last week, so now
13 if we wanted to, we could pull the data and see what
14 the numbers looked like. But I haven't done that as
15 of yet.

16 MR. SHUAIBI: And I fully expect that at
17 next year's end of cycles, beginning of the year,
18 February timeframe, we'll probably see an updated
19 version of this plot just to see how it's doing. I
20 mean, I can't tell you that the bump-up is real or not
21 real. I mean, there is some speculation that the
22 bottoming out could be for lack of presence from
23 COVID, for example.

24 MEMBER REMPE: Right, that's what I was
25 curious about.

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1 (Simultaneous speaking.)

2 MR. SHUAIBI: -- or so. But we can get
3 you that information at the end of the year if you're
4 interested.

5 MEMBER REMPE: It's just interesting,
6 yeah.

7 MR. SHUAIBI: We can get you that. This
8 is a topic that's been discussed in many forums, even
9 at the RIC it came up and you know, it's one that all
10 the regional administrators and the agencies looking
11 at in the context of how can we, you know, what can we
12 take away from this, right.

13 MEMBER KIRCHNER: I have a few questions
14 on that plot.

15 MR. SHUAIBI: Sure.

16 MEMBER KIRCHNER: Over here, Walt
17 Kirchner. So the findings are going down. That
18 generally, that's positive. The licensee is learning
19 what the inspectors are looking for, perhaps, and
20 improving over time.

21 But are you finding out as the numbers
22 drop, are the findings -- do you group them by
23 category some way? Are you finding more electrical
24 findings versus -- I'm making this up -- versus
25 mechanical condition? Or what's the baseline now?

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1 Assume for the moment that the curve is going to
2 flatten out. What categories are most of the
3 findings?

4 MR. LARA: Yeah, we don't -- we don't
5 categorizes them. There was a study trying to
6 evaluate whether they were associated with a
7 particular inspection procedure, for example. If a
8 particular procedure had more findings than others
9 relatively speaking. Perhaps that was indicator. But
10 we don't track them by discipline. And I can't recall
11 whether --

12 MEMBER KIRCHNER: Do you not track them by
13 systems or?

14 MR. LARA: No.

15 MEMBER KIRCHNER: Is that worthwhile
16 doing? Because if indeed you continue to have
17 findings and you find, I'll make this up again
18 rhetorically, it's in the compressed air systems. It
19 may be because they're aging or whatever.

20 That's what I would look -- when I see
21 data like this, sure, the overall trend is where you
22 want it to be. But hopefully it would be continuing
23 down. But if there's repeat offenders in the group,
24 then you've got indicators of either, you know,
25 mechanical aging problems or I don't know, insulation

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1 and electrical cables, etc., etc.

2 Does anyone look at that and say, okay,
3 over the fleet we're seeing that we continue to have
4 findings in this area? And should that be of concern?
5 Maybe not, but. That's what I would do with data like
6 this if I were in your shoes.

7 MR. LARA: Yeah, we don't -- we don't look
8 at that. We also rely upon the maintenance through
9 inspection where we look at the licensee's
10 categorization and reliability numbers for particular
11 systems components to see if in the A-1 category
12 reflecting poor performance, lack of reliability.
13 Findings themselves, I can't think.

14 Laura, you have some thoughts?

15 MS. KOZAK: Well, I was just going to add
16 certainly you could tell the numbers of findings in
17 each of the cornerstones. So we monitor safety with
18 each of the cornerstones. And I would tell you just
19 from my experience the majority of our findings are in
20 the mitigating systems cornerstone.

21 Now, to break that down further, I would
22 suspect that our operating experience group in
23 headquarters does reviews of that, and they often
24 issue what are called operating experience smart
25 samples, where they are seeing trends for us to go out

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1 and take advantage of our inspection procedures to
2 look at that.

3 And then the other good data source I
4 would tell you you could go to, again, the Accident
5 Sequence Precursor Program has a great dashboard that
6 you can go to, and you can sort on which initiators
7 cause the most ASP events. Which systems and
8 components contribute to the most ASP events.

9 So it's a very effective tool that brings
10 together a lot of data that we can -- that we can go
11 to to see where there might be some trends or some
12 issues.

13 MEMBER KIRCHNER: Maybe you should look at
14 events.

15 MS. KOZAK: Sorry, what word?

16 MEMBER KIRCHNER: I would use the word
17 events.

18 MS. KOZAK: Oh.

19 (Simultaneous speaking.)

20 DR. BLEY: Yeah, quite a few years ago NRC
21 had a group that was charged with doing just that, and
22 they did a lot of trending work. In fact, the station
23 blackout stuff came out of their group.

24 Then it was dissolved sometime in the last
25 ten or 15 years and perhaps absorbed into OPE,

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1 although it's not clear to me who's really doing that
2 function anymore or if anyone is. So I think it's a
3 good thing to bring up back at headquarters with,
4 probably with the OPE folks and ask them who's --
5 who's doing that work now.

6 MR. LARA: Yeah, that's a great point. It
7 used to be AEOD, and Laura worked in that
8 organization. And now it is OPE, and she's right,
9 there's different ways to parse data.

10 CHAIRMAN HALNON: Yeah, and keep in mind
11 finding is a sort of a course adjust to licensing
12 performance. You have the licensees are tracking at
13 a much lower level and not just findings but
14 observations and comments and all that.

15 And that's a key input to the RUG agendas
16 when they come to you saying we're seeing a trend in
17 this area. So a lot of that trending, Walt, is done
18 by the licensees and by these organizations. You
19 mentioned Certrec several times, Scientek, all these,
20 Bechtel. They all have these databases that they
21 slice and dice them many different ways for the
22 licensees.

23 I'm going to go ahead and get us down to
24 the end. Just any other overriding comments or
25 questions from the members or consultants before I

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1 work through this closing?

2 Okay, Mo, you guys, thank you very much.
3 Very informative, well done presentations. We
4 appreciate it. I think it was enlightening in many
5 different ways for many of us. We really appreciate
6 it.

7 We're going to recess for lunch and come
8 back at one o'clock. And then we'll have a focused
9 conversation at one o'clock Central Time on Davis-
10 Besse's performance on the diesel. And then we'll
11 work through the afternoon into our closed for the
12 security information that we'll be talking about.

13 So at this time, I'm going to recess until
14 one o'clock.

15 (Whereupon, the above-entitled matter went
16 off the record at 12:56 p.m. and resumed at 2:00 p.m.)

17 CHAIRMAN HALNON: Okay. This is Greg
18 Halnon, Region III. We're going to continue with our
19 Plant Operations and Fire Protection Subcommittee
20 meeting, and we'll bring it back into session at 1:00.

21 So our first presentation is on the Davis-
22 Besse emergency diesel generator speed switch failure.
23 So with that, I'll turn that back over to the Division
24 of Reactor Safety. Kevin --

25 MR. BARCLAY: Good afternoon.

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1 CHAIRMAN HALNON: There you are. Okay.
2 You got it, Kevin. Go ahead.

3 MR. BARCLAY: Sounds good. Thank you.

4 Well, good afternoon. I'm Kevin Barclay
5 from Engineering Branch III. I was one of the
6 inspectors on the 2021 Special Inspection Team at
7 Davis-Besse. The special inspection was chartered to
8 review circumstances associated with degraded diesel
9 performance from the 2019 to the 2021 time frame as
10 well as a complicated reactor trip that occurred on
11 July 8th.

12 Today I'm going to summarize one of the
13 issues reviewed during the special inspection
14 associated with the failure of the Division 2 diesel
15 generator speed switch and also discussion the related
16 finding and violation.

17 Next slide. All right. To summarize the
18 event at a high level, on September 4th of 2020 during
19 a monthly surveillance test diesel generator No. 2
20 locked out on a failure to start. A lockout means the
21 diesel attempted to start by engaging the air start
22 motors but did not reach a minimum speed within a
23 certain time period. When a lockout occurs the diesel
24 stops its automatic starting sequence. The licensee's
25 troubleshooting efforts found thermal damage on the

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1 diesel speed switch and they replaced that and
2 restored the diesel to an operable status on September
3 7th.

4 Next slide. Visually the speed switch is
5 a small metal enclosure with multiple connections used
6 to secure input and output wires. The speed switch
7 measures pulses generated from a sensor which is
8 mounted on the diesel near the flywheel. As the metal
9 teeth of the flywheel pass near the sensor a pulse is
10 generated and those pulse counts are associated with
11 certain diesel speeds and as the switch energizes
12 different relays as the diesel passes through the
13 various speed milestones.

14 You will see a couple output types there:
15 speed signal as well as relay contacts. That speed
16 signal is for indication only. The relay contacts
17 really accomplish the safety-related function.

18 Next slide. Okay. We could take a brief
19 look at some of the functional examples associated
20 with the speed switch. During the air start, or
21 during the starting process the air start provides the
22 initial engine rotation during the starting process,
23 and after the diesel is started and just provided its
24 own mechanical power those air start motors need to
25 disengage to prevent damage. Other functions include

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1 the room cooling ventilation, flashing the generator
2 magnetic field.

3 A little bit more on that: Before the
4 generator can generate its own electrical power its
5 magnetic field needs to be temporarily supplied by the
6 station's DC distribution system and the speed switch
7 controls the timing of that magnetic field during the
8 starting sequence.

9 Additionally, the speed switch supports
10 trouble alarms and engine lockout if the diesel
11 doesn't start as expected, kind of like what we
12 discussed in the previous slide.

13 And next slide? All right. Here we can
14 see the damage speed switch after it was removed from
15 the diesel. If we take a look at that horizontal card
16 across the bottom, that is the main circuit card for
17 the speed switch. And then the vertical one that's
18 facing the photo, that is one of the auxiliary cards
19 and it's associated with the input power portion of
20 the speed switch. Those round devices -- I think one
21 of them is kind of -- you can see a little bit of the
22 red poking through there. They're normally red. And
23 those are metal oxide varistors, and we'll be talking
24 more about those later on in the presentation.

25 Next slide. Okay. Initial findings. As

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1 expected, the licensee entered the speed switch
2 failure into their Corrective Action Program. Given
3 the switch was installed only for a short duration
4 before it failed the licensee did send that switch off
5 to an external vendor for inspection, and that vendor
6 found damage to the input power section of the speed
7 switch and concluded that the damage may have been
8 associated with power supplied to the switch.

9 Next slide. So given that information
10 from the vendor, the licensee went ahead and performed
11 a review of their DC system and found that a ground
12 had occurred around the same time on the same DC bus
13 a week prior to the diesel failure. So the licensee
14 did conclude that a speed switch component shorted to
15 ground coincident with a separate independent ground
16 on the same electric DC bus and those two grounds
17 allowed the excess DC current to flow and damage the
18 speed switch.

19 Next slide. Okay. Before we go any
20 further I want to describe a few different battery or
21 DC distribution design styles in the industry. If you
22 look at the left side, you'll see two independent
23 batteries each providing a different voltage. I would
24 say this is more of the typical design in industry and
25 even some plants only use a single DC voltage. And

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1 then when we look at the right side, this is more of
2 an uncommon design and it's seen in very few plants.

3 In this particular design two smaller
4 batteries or two lower-voltage batteries are connected
5 together in series. And so if you want to power in
6 this particular case a component that needs 125 volts
7 DC, you'll connect it either to the top connections,
8 which is the positive, and the center one, which we
9 call the neutral. Or if you needed maybe a larger DC
10 motor to be powered, you could power that across the
11 positive and then all the way at the negative at the
12 bottom to get that full 250 volts DC.

13 And we can go to the next slide. So for
14 the specific DC bus that we're going to be looking at
15 we can see the diesel speed switch is powered by that
16 upper battery from the positive and the neutral bus
17 connections and the ground detection circuit is
18 connected across the lower battery on the neutral and
19 the negative bus connections.

20 Just a brief discussion on the metal oxide
21 varistor. We kind of talked about that a little bit
22 before. They're used in electromagnetic compatibility
23 and surge protection circuits. They kind of act a
24 voltage relief device and they can kind of -- for
25 voltage surges they're going to protect the main

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1 circuit. So if you have input power that surges, from
2 a voltage perspective the input power surges, the
3 metal oxide varistor acts like a short circuit to
4 ground and takes that excess voltage and funnels it to
5 ground protecting the main circuit. So that's what
6 the function of the metal oxide varistor typically is
7 and kind of what -- in this particular how it's being
8 used.

9 Additionally, the ground detection
10 circuit, that's a simple design there. It consists of
11 a grounded connection between two large resistors and
12 the current meter. When an unintentional ground
13 develops, current flows to the ground detector
14 connection through the current meter and then alarm
15 set points on the current meter alert the control room
16 operator to the presence of a ground. In ideal
17 situations those control reactor operators will be
18 able to identify and correct the ground before a
19 second ground develops.

20 Next slide, please. Okay. So this
21 illustration shows the MOV failed or shorted to ground
22 and the resulting current path. If we start at --
23 we're looking at the upper battery. If we start at
24 that positive terminal of the upper battery and follow
25 that up and across through the metal oxide varistor to

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1 the ground connection, then the current flows through
2 the ground connections over to the ground detector.
3 And then you'll see it takes a couple paths to get
4 back to that negative terminal of the upper battery.
5 So as it flows through that meter that sets off a
6 control room alarm. And that was the case on August
7 25th, 2020 when the initial or the first ground came
8 in.

9 If we can go the second slide? Sometimes
10 between August 28th and August 29th the ground
11 detection circuit switched to a hard neutral ground.
12 With two grounds in an ungrounded system we can see
13 the current path is now changed. This is the majority
14 of the current path. There still is some current
15 going through the ground detector, but in this
16 particular scenario it's very insignificant compared
17 to the main current flow. The currents would flow in
18 this situation through that metal oxide varistor
19 through the second ground and back to that negative
20 battery.

21 In the lower case in that ground detection
22 circuit those large resistors on the previous slide
23 prevented large current. They keep a current and a
24 ground situation when there's only a single ground
25 extremely low and that prevents the current from

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1 damaging components.

2 And in that particular case from the
3 August 25th until that August 28th time frame the
4 diesel speed switch would have functioned. But once
5 that second ground came in, we're bypassing those
6 large resistors and so we don't have anything to stop
7 that current flow. So we end up with that large
8 current flow that damaged the metal oxide varistor and
9 gave us that damage that we saw in the previous
10 picture.

11 Next slide. So after the thermal damage
12 occurs we can see the main current path at this point
13 would then be through the second ground that occurred
14 on the lube oil pump for the high-pressure injection
15 pump. And then that would go to the ground detection
16 circuit and then back to the negative terminal of the
17 lower battery.

18 Let's see. All right. Next slide. And
19 now we can kind of look at a summary. I've kind of
20 gone through three different scenarios, but we can
21 kind of look at the summary and the timeline of the
22 failed speed switch. And that was really the first
23 ground starting on August 25th. The actual diesel
24 restored and then returned to an operable status on
25 September 7th.

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1 So starting over here on the left you can
2 see where the ground detection circuit came in at the
3 -105, which signifies on the legend there a positive
4 ground, or a ground on the positive bus. And that
5 lasted until log reading on August 28th at 8:00 p.m.
6 And then that was the last time it was logged at that
7 -105 value.

8 And then the next time it was logged on
9 August 29th at 8:00 a.m. it was the hard neutral
10 ground value of 0 milliamps. And that stayed
11 approximately at that level until the September 1st
12 time frame when the ground hunting process found the
13 ground on the high-pressure injection DC lube oil pump
14 and they opened up that breaker. And at that point
15 those grounds returned to close to normal, but they
16 still have some oscillations in there.

17 And then once on September 5th when they
18 were troubleshooting to diesel to start and they
19 opened the breaker up for that speed switch, then the
20 grounds returned to normal.

21 All right. Next slide. Okay. So the
22 initial conclusions of the licensee were that a random
23 early life failure of a speed switch sub-component
24 created an electrical short or ground, they believe
25 the speed switch replacement resolved the issue, and

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1 they documented a lot of these conclusions in Licensee
2 Event Report 2021-001 in April of 2021.

3 The special inspection started on July
4 26th of 2021. And up until that point the licensee
5 had been working on an EDG reliability study because
6 in addition to the failure they had -- this would have
7 -- the failure we're talking about was the September
8 time frame of 2020 -- they had an additional diesel
9 failure on May 27th of 2021 and then another diesel
10 issue in the June time frame of 2021. And as these
11 additional failures happened the licensee began
12 conducting an EDG reliability study and kind of
13 reviewing the 2019 to 2021 failures for those diesel
14 generators.

15 In addition to that, the NRC -- we started
16 asking some preliminary questions prior to the SIT,
17 and we had some initial thoughts or concerns related
18 to a Part 21 that came out from Engine Systems,
19 Incorporated, the safety-related provider of the
20 switch.

21 And that was documented -- I don't know if I said
22 that. 2017-050 was the Part 21 number.

23 And that Part 21 described how components
24 associated with the output contacts of the speed
25 switch shorted from voltage spikes created from an

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1 inductive kick of external relay coils that were
2 nearby. And we were concerned that the input power to
3 this switch was close to that inductive kick
4 phenomenon and started asking some questions about
5 components on that auxiliary card and their rating.
6 So we asked some questions associated with that.

7 And at the same time the licensee started
8 asking questions and reviewing those previous
9 conclusions. But what they found was the speed switch
10 design was not compatible with their DC distribution
11 system. That metal oxide varistor is rated for 170
12 volts DC, however it was exposed to about 201 volts DC
13 on a continuous basis. But that was not just when the
14 switch was used for the starting circuit of the
15 diesel. That 201 volts is applied always. Concluded
16 that the MOV likely failed or shorted from the over-
17 voltage condition. And I already talked about the
18 drivers for the updated conclusions.

19 Next slide. So this will help explain a
20 little bit why the 125-volt DC circuit ended up with
21 the 201 volts being applied to the speed switch. If
22 you look at the upper battery you'll see
23 -- these are nominal -- normal system voltages.
24 Before I had nominal system voltages up there. But
25 you'll normally see about 130 volts on that upper

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1 battery or when you combine it with a battery charger.

2 And so when you take that 130 volts from
3 the upper battery and then we go look at that ground
4 detection circuit on the lower battery, those large
5 resistors that we talked about that really keep that
6 current flow low, they do a little bit of voltage
7 division. And so there's actually a voltage potential
8 at that ground where that ground is hooked up to the
9 station ground of about 71 volts between the ground
10 and the neutral bus. And then you can see that
11 there's 13 volts between the neutral bus and that
12 upper positive bus giving that -- given that 201
13 volts.

14 Next slide. So essentially that 201 volts
15 is continuously applied to that metal oxide varistor.
16 And it really comes down to that three-wire hybrid
17 design for the battery system.

18 Next slide.

19 MEMBER MARCH-LEUBA: Hey, Kevin. While
20 you have -- this is Jose. Can you go back to the
21 previous slide? The 201 volts is independent of the
22 failure on the HPI -- the high-pressure -- the
23 additional failure, correct?

24 MR. BARCLAY: That's correct. That 201
25 volts was applied from the day they put it in in I

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1 think October of 2019 all the way up through the
2 failure.

3 MEMBER MARCH-LEUBA: So was a previously
4 a failure of design?

5 MR. BARCLAY: That's correct.

6 MEMBER MARCH-LEUBA: The second failure
7 didn't have anything to do with it?

8 MR. BARCLAY: Right, the second failure
9 was completely independent.

10 MEMBER MARCH-LEUBA: Okay. Thank you.

11 MR. BARCLAY: Next slide? All right.
12 From a performance deficiency finding perspective the
13 licensee failed to select a speed switch replacement
14 that was suitable to the application. They failed to
15 evaluate how the electromagnetic compatibility
16 portions and surge suppression portions of the speed
17 switch circuit interfaced with the existing plant
18 design in its equivalency evaluation process. And
19 that really should have been identified through vendor
20 drawing reviews, discussions with the vendor, or
21 providing the vendor with design information
22 associated with their hybrid three-wire DC
23 distribution system.

24 CHAIRMAN HALNON: Kevin, that first
25 bullet; this is Greg, when they replaced the switch

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1 did they do that under a modification, or was it a
2 like-for-like, or how did that --

3 MR. BARCLAY: Yes, I believe it was an
4 equivalency evaluation, which would be a like-for-
5 like. They have to evaluate the old characteristics
6 of the switch and then evaluate the new
7 characteristics of the switch. And they did not --
8 they looked at the -- they really looked at the input
9 voltages. The old switch was 125 -- rated for 125
10 volts DC. The new switch was rated for 125 volts DC.
11 So that evaluation -- because they switched from a
12 design that had this electromagnetic compatibility
13 feature in it the ground came into more of a -- more
14 consideration in this newer design.

15
16 CHAIRMAN HALNON: So, but it was a
17 documented evaluation, whether it was a modification
18 or commercial grade or --

19 MR. BARCLAY: Yes. Yes, it was a
20 documented evaluation --

21 CHAIRMAN HALNON: Okay. Thank you.

22 MR. BARCLAY: -- in the equivalency
23 evaluation process. It wasn't a full-blown
24 modification. It was more of a like-for-like
25 evaluation.

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1 Next slide? The violation is against
2 Title 10, Part 50, Appendix B, Criterion 3, Design
3 Control for the failure to establish measures for the
4 selection and review for suitability of application of
5 parts that are essential the safety-related function
6 of the diesel speed switches. And that was really for
7 the failure to establish those voltage potential
8 specifications between the positive and the ground and
9 the neutral and the ground.

10 From an SDP perspective the finding was
11 evaluated to be a white finding. And that's for an
12 exposure time of nine days. And that was evaluated as
13 the diesel fails to start.

14 Next slide?

15 MEMBER MARCH-LEUBA: This is Jose again.
16 This failure of the big resistors, was it because they
17 were testing or was it happening before they tested?
18 I'm asking whether the exposure time was nine days or
19 was it longer? Did the burnup of those circles;
20 varistors I think you called them, happen when you
21 tried to test the diesel generator or did the failure
22 occur -- have occur two months before and it was
23 (audio interference) --

24 (Simultaneous speaking.)

25 MR. BARCLAY: I understand the question.

1 The failure occurred on the -- we believe between the
2 August 28th and August 29th log readings. So the
3 testing of the diesel did not initiate the failure.
4 It was a failure that was undetected from the August
5 28th to the 29th.

6 MEMBER MARCH-LEUBA: So what my point is,
7 it wasn't an incipient -- it was a failure that was
8 just ready to happen when you turned the switch on.
9 So the exposure time was longer than nine days. But
10 anyway, they fixed it already. So I mean, it may have
11 been there for several months. And indeed it was
12 there since the beginning of time when you installed
13 the switch because it may have fail at any time. On
14 any demand it may have fail.

15 MR. BARCLAY: Right, but the failure of
16 the switch -- when you have a single ground, you'll
17 get the ground detection alarm for that positive
18 ground that came in on that positive bus. And that
19 was August 25th. So we know when the ground -- we
20 know when the first ground came in. And the switch
21 would have functioned from August 25th until August
22 28th with a single ground, but once that second ground
23 comes in and you get those high currents, then the
24 thermal damage occurs. Also the licensee does test
25 the diesel on a monthly basis, so additionally there's

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1 the monthly test.

2 MEMBER MARCH-LEUBA: So for the burnup of
3 the components you needed the additional ground?

4 MR. BARCLAY: That's correct. Yes, we
5 needed the second independent ground for the burnup to
6 occur.

7 MEMBER MARCH-LEUBA: Okay. Now I got it.
8 Thanks.

9 CHAIRMAN HALNON: When you had the first
10 alarm come in; I guess it was what, the 25th, did the
11 licensee institute their ground searching applications
12 there looking for that first ground?

13 MR. BARCLAY: They did. They did. And
14 ground hunting can take some time. Obviously when
15 they go do ground hunting they have to open up a lot
16 of different breakers, and obviously they'll have to
17 comply with their tech specs. So that takes some time
18 for -- sometimes a little bit of work week planning
19 and figuring out what breakers to open, what sequences
20 to open them.

21 Sometimes you'll get grounds as well that
22 are kind of moisture-based. You may get some wet
23 weather, some rain, and you're going to get some
24 grounds that come in. And there are some grounds that
25 are more of a long-term challenge for licensees

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1 because they may come in for a day and then that
2 moisture kind of evaporates or goes away and the
3 grounds gradually go away. And then they have to just
4 kind of keep track of their ground hunting efforts.
5 And then when they get another moisture event continue
6 on with that process.

7 CHAIRMAN HALNON: Okay. So they're
8 actions during that time was -- they were prudent.
9 They were looking for it. I mean, I realize that
10 ground hunting is more of an art than sometimes a very
11 involved process.

12 Prior to that, absent of any grounds, the
13 switch was adequate for the voltage going through it,
14 recognizing that a second ground put too much voltage
15 through it?

16 MR. BARCLAY: Right, the switch -- or the
17 metal oxide varistor was only rated for 170, so by
18 seeing that 201 components -- or 201 volts, it had
19 that continuous degradation going on over that 10
20 months or 11 months and that eventually that
21 degradation led to the failure, which was the ground.
22 So the first failure is the ground itself. That metal
23 oxide varistor is not needed for the speed switch to
24 function. It's really, like I said, a protective
25 device from voltage surge, but after that second

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1 ground came in you had that high current flow through
2 there. The thermal damage eventually affected the
3 main circuit as well of the speed switch.

4 CHAIRMAN HALNON: Okay. So the 10 months
5 prior to that it was -- the diesel was fine? It was
6 just not a matter of it hadn't failed yet because
7 the --

8 MR. BARCLAY: Right, the diesel would have
9 functioned during those 10 months.

10 CHAIRMAN HALNON: Has this been able to be
11 recreated to confirm that? I mean, it seems like it
12 would be pretty easy to put that voltage across it for
13 a period of time and determine whether or not it was
14 an actual degradation issue.

15 MR. BARCLAY: I don't know that the
16 licensee did that testing.

17 CHAIRMAN HALNON: Okay. Thanks.

18 MR. BARCLAY: Yes.

19 MEMBER DIMITRIJEVIC: This is Vesna
20 Dimitrijevic. I'm a little confused. Is this
21 considered a single diesel generator, right? Division
22 -- which division was it?

23 MR. BARCLAY: It was Division 2 for the
24 failure, but both of the diesels had the same
25 vulnerability. Division 1 and Division 2 diesels had

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1 the same design issue.

2 MEMBER DIMITRIJEVIC: Right, but since you
3 just explain to us that that only happen after you
4 have a two grounds, you -- this is not considered
5 common -- was it considered common-cause failure of
6 diesel generators?

7 MR. BARCLAY: I believe common cause was
8 considered in the SDP process because the potential
9 existed for the common cause. So that's evaluated in
10 the risk assessment process.

11 MEMBER DIMITRIJEVIC: Yes, but that would
12 not be right finding if you will lose both of your
13 emergency power supplies for nine days. I'm surprised
14 with that, so this is why I'm sort confused. Was this
15 consider loss of one division or the both divisions?

16 MR. BARCLAY: It was considered loss of
17 one division, but I believe an additional factor is
18 applied for the common cause portions of the SDP. And
19 we'd have to talk to Laura or John, if they're there,
20 to get -- if we're going to get too much further into
21 the details of the weighting and of the common cause.

22 MS. KOZAK: Right. Right. Kevin is
23 correct. For the risk evaluation one diesel was
24 considered to be unavailable for the nine days, but
25 because of the common design deficiency we look at the

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1 potential for common cause. And we have some
2 probabilistic techniques to adjust that probability of
3 common-cause failure even when we haven't seen an
4 actual failure on the second division. And that's how
5 we treated it.

6 MEMBER DIMITRIJEVIC: So you basically
7 increase the planar probability of the second diesel
8 generator? Is that how that was done?

9 MS. KOZAK: Yes, that's how it works.

10 MEMBER DIMITRIJEVIC: Okay.

11 MEMBER KIRCHNER: Just out of curiosity,
12 how would you estimate the probability of another
13 ground fault? It would be pretty high, wouldn't it?

14 MS. KOZAK: It's not at that level of
15 detail --

16 MEMBER KIRCHNER: Oh, okay.

17 MS. KOZAK: -- yes, that we would do this
18 common-cause approach that we use. It doesn't get
19 down to that level of detail.

20 MR. BARCLAY: Okay.

21 CHAIRMAN HALNON: Go ahead, Kevin.

22 MR. BARCLAY: Next slide. Oh, was there
23 another question?

24 CHAIRMAN HALNON: No, I was just
25 encouraging you to continue.

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1 MR. BARCLAY: Okay. Sounds good.

2 Next slide? Okay. Corrective actions.

3 The licensee documented the updated conclusions on
4 July 25th, essentially the very first day of the
5 special inspection. And since it was identified as a
6 design issue, the licensee didn't obviously have a
7 design prepared to immediately install in both
8 diesels, so they did have to come up with an interim
9 corrective actions as well as their long-term final
10 corrective actions.

11 The interim corrective actions, one of the
12 main items was the Operations Department ground
13 hunting procedures were updated to prioritize the
14 diesels. So if you get a ground in that case, they
15 could prioritize making sure the speed switch is not
16 the source of the ground. Recall that the diesel was
17 functional from the August 25th time frame through
18 that August 28th time frame. So if the licensee can
19 find that initial ground before a second ground
20 occurs, the components should remain functional or
21 operable.

22 They also replaced both speed switches.
23 Now they had to replace them with speed switches that
24 had the same design vulnerability, but at least they
25 had new metal oxide varistors in there. So if the

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1 degradation mechanism of that 10 months is the time-
2 based degradation, they had a fresh set of metal oxide
3 varistors in both of the diesel generators.

4 And then they also implemented a six-month
5 speed switch replacement frequency if the design
6 upgrade took longer than the initial six months. And
7 I think the installation dates I think were the end of
8 January or beginning of February of 2022, so it was
9 taken care of earlier this year with speed switches
10 that were compatible with the DC distribution system.

11 CHAIRMAN HALNON: Kevin, this is Greg
12 again. If they're operating with one ground how did
13 they get by the single failure issue to keep the
14 diesel operable?

15 MR. BARCLAY: Are we talking about past
16 operability or --

17 CHAIRMAN HALNON: I'm thinking here we are
18 cooking away with one ground and we have two operable
19 diesels. Then if you assume another hard ground
20 somewhere that would cause the voltage to --

21 MR. BARCLAY: I understand your question.
22 I don't know if that's been -- and I thought of that
23 a little bit during the inspection, and I don't know
24 how much the agency has evaluated grounds in general.
25 Take this out of the context of the diesel for now.

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1 Grounds in general -- licensees get grounds not
2 frequently, but it's not unheard of for licensees to
3 have a ground. How is that treated in the single
4 failure criterion and one additional failure? I don't
5 know that there's a very direct position on that, or
6 if there is, I don't have it.

7 CHAIRMAN HALNON: Yes, it's curious.
8 Maybe we can have a follow-up later on. Go ahead.

9 MR. BARCLAY: Okay. All right. Next
10 slide.

11 MEMBER KIRCHNER: Just before you go on;
12 this is Walt Kirchner again, so the fix was to have an
13 MOV, the varistor replaced with something that was
14 260-volt compatible? Or what was the fix?

15 MR. BARCLAY: The final fix -- I don't
16 have the details of the final design. That will be
17 reviewed here starting August 29th when the Inspection
18 Procedure 95001 starts. But the design is really to
19 change the speed switch model overall. I believe ESI
20 had a different model that -- I believe it had a
21 separate power supply and it just -- it was able to
22 handle the voltages. So it wasn't that they went in
23 and replaced a specific component of the existing
24 speed switch. They just went to a different speed
25 switch model that -- yes, there we go, that Dan Mills

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1 put that in the chat -- has a final -- the final
2 design has a separate power supply that can handle the
3 voltages.

4 MEMBER KIRCHNER: Now does that have to be
5 -- I assume this is a safety function. So it's
6 independent then of the DC power supply that supports
7 a lot of the other plant functions? Or is the DC
8 power supply just for the diesels?

9 MR. BARCLAY: No, the DC -- these are
10 being powered --

11 (Simultaneous speaking.)

12 MEMBER KIRCHNER: (Audio interference)
13 pump and other things that suggested that DC power
14 supply serves more than the diesel generators.

15 MR. BARCLAY: Oh, yes. I didn't mean to
16 -- I should have said that when I was going over those
17 diagrams. There's many, many loads that are powered
18 from the licensee's DC distribution system. I only
19 threw a couple up for the purpose of this discussion,
20 but there's many different loads that could have
21 grounds for various reasons.

22 Next slide?

23 And next slide? Oh, somewhere we had a
24 questions and discussions there, but that's all I had
25 for the formal presentation.

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1 CHAIRMAN HALNON: Questions from the
2 members? Any other questions, consultants?

3 (No audible response.)

4 CHAIRMAN HALNON: So we expect the
5 supplemental report out approximately when, the 95001?

6 MR. BARCLAY: The 95001 will start out as
7 a one-week inspection. And it closes at the end of
8 that inspection, that report should be out in I
9 believe 45 days from that time frame.

10 CHAIRMAN HALNON: Okay. So end of the
11 year approximately?

12 MR. BARCLAY: Yes.

13 CHAIRMAN HALNON: Thereabouts?

14 MR. LARA: Yes, we'll also -- you'll hear
15 at the next session a discussion of the other
16 inspection finding that's greater than green. And
17 we'll conduct a supplemental inspection for that as
18 well. And based upon the outcomes of both of those
19 we'll determine how and when the licensee moves over
20 to column (audio interference)?

21 CHAIRMAN HALNON: Okay. The diesel has a
22 performance indicator as well, at least from the MSPI?
23 Is that still green with this?

24 MR. LARA: Kevin or Daniel Mills,
25 performance indicator data on diesel generators, what

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1 do those look like? You guys know?

2 MR. BARCLAY: It stayed green.

3 CHAIRMAN HALNON: Okay. So that won't
4 factor into the --

5 (Simultaneous speaking.)

6 MR. LARA: Yes, I don't that's (audio
7 interference).

8 MR. BARCLAY: Some of these failures from
9 the SIT factored into that, but it didn't cross the
10 threshold.

11 CHAIRMAN HALNON: Okay. Good.

12 Any other questions, comments?

13 (No audible response.)

14 CHAIRMAN HALNON: Okay. Thank you, Kevin.
15 Good presentation. We appreciate the concise review
16 of that.

17 MR. BARCLAY: Thank you.

18 CHAIRMAN HALNON: At this point I'm going
19 to open it up for public comment and reminding that if
20 you're on Teams, un-mute yourself, provide your name,
21 affiliation if appropriate, and make your comment. If
22 you're on just on the phone, *6 will un-mute you. So
23 at this point we will wait for public comments.

24 (No audible response.)

25 CHAIRMAN HALNON: Okay. Hearing no

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1 comment --

2 MEMBER BIER: If not, I have one follow-up
3 question.

4 CHAIRMAN HALNON: Oh, yes. Okay. Please
5 do.

6 MEMBER BIER: Sorry. I just wasn't quick
7 enough.

8 I know that Davis-Besse was responsible
9 for -- or FirstEnergy was responsible for a couple of
10 other big problems back a decade or two ago. And you
11 had a very clear explanation of the cause of this, but
12 I'm just curious whether there's any indication that
13 the initial design error was in any related to some of
14 the corporate culture issues that were identified
15 earlier in earlier events or if this was just
16 something that could have happened to any plant?

17 MR. LARA: Kevin, are you still there?

18 MR. BARCLAY: Yes, I am. Just trying to
19 get my --

20 MR. LARA: Yes, go ahead.

21 MR. BARCLAY: -- get the Teams working.
22 Okay.

23 No, we did not identify any cultural ties
24 related to this issue, to the -- it was more of the
25 technical review and the engineering work in this

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1 particular case.

2 CHAIRMAN HALNON: Okay. Since we didn't
3 have any public comments, we're in discussion mode.
4 Is there any other comments or questions and/or
5 discussion from the ACRS?

6 Go ahead?

7 DR. BLEY: This is Dennis. Yes, Dennis
8 Bley. You talked some about improvements in ground
9 hunting procedures and is that spelled out in the SIT?
10 Is it spelled out somewhere else? I'd be real
11 interested. I mean, this isn't a new problem. Fifty,
12 sixty years ago we had the same kind of problems. And
13 whenever you get grounds weird stuff happens. This is
14 pretty weird after you tracked it all down. And not
15 finding the grounds and cause of grounds often leads
16 you into trouble later on. So can you tell us
17 anything more about the improvement in the ground
18 hunting procedures?

19 MR. BARCLAY: Well, what I was describing
20 as far as the changes for the ground hunting was
21 really more of an interim corrective action. Many
22 times there's a systematic way for them to search for
23 the grounds. What they did for that interim action;
24 you know, maybe diesel was No. 37, they moved diesel
25 up to way up on the high top of that list.

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1 So when a ground comes in, if you have to
2 go through a very structured process, they wanted that
3 diesel to be one of the very first things that's
4 looked at so if it had -- knowing that they had the
5 new -- or knowing that they had the old design in
6 there and they were waiting on a new design and that
7 there was that vulnerability, they wanted to be able
8 to quickly identify if a ground occurred on a diesel
9 generator so they could get that fixed and not have
10 another situation where that second ground comes in
11 and the thermal damage occurs.

12 So the changes to the ground hunting
13 procedures that I talked about really was just a
14 prioritization, not necessarily a structured overall
15 process change of ground hunting.

16 DR. BLEY: And --

17 MR. BARCLAY: I didn't mean to imply that,
18 if I did.

19 DR. BLEY: -- (audio interference) whether
20 EPRI that often chases this stuff has weighed in
21 because of this event and is doing anything. Have you
22 heard anything about what they might be up to in this
23 area?

24 MR. BARCLAY: I am not aware of anything.

25 DR. BLEY: Okay. Thank you.

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1 MR . BARCLAY : Yes .

2 CHAIRMAN HALNON: So, Kevin, did you guys
3 take a look at why this hadn't happened in the last 50
4 years of operation? I mean, if this has always been
5 over-voltage on it, how -- they've had to have two
6 grounds in the past.

7 MR. BARCLAY: Well, the new diesel -- this
8 new switch design was installed in 2019. Prior to
9 that I don't believe that design had these metal oxide
10 varistors in it. Prior designs I don't think had the
11 electromagnetic compatibility and some of those new
12 design features that maybe the industry is looking at
13 now. And when you bring some of those design features
14 in associated with electromagnetic compatibility and
15 the surge suppression and some of that stuff on the
16 input power, the ground comes into play where
17 previously the ground may not have even been used on
18 the switch other than maybe for the enclosure.

19 DR. BLEY: So this is really unintended
20 consequences of what was seen as an improvement at the
21 time?

22 MR . BARCLAY : Right .

23 CHAIRMAN HALNON: But do you know if
24 there's an extent of condition done relative to any
25 other improvements made in that same modification or

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1 was this a single modification improvement in 2019?

2 MR. BARCLAY: I believe this was just a
3 single item that the licensee wanted to pursue based
4 on some operating experience that they became aware of
5 related to electromagnetic interference.

6 Oh, and Daniel came in there and said
7 that, that was the only change in 2019.

8 MEMBER BALLINGER: Well, thinking about
9 this, how does this -- I don't know how a white
10 finding gets arrived at or what the -- well, I guess
11 I can. But what I'm thinking is that the ability was
12 give it a white finding for something out of its
13 control, to budget unintended consequences that were
14 unforeseen and maybe could not have been foreseen. Is
15 that correct?

16 MR. BARCLAY: No.

17 MEMBER BALLINGER: Where am I wrong here?

18 MR. BARCLAY: No, for the performance
19 deficiency we're saying that the licensee should have
20 identified this in the modification equivalency
21 evaluation process to look at the vendor drawings for
22 this new design, to look at -- to have discussions
23 with the vendor, to inform them this is the power
24 supply we're going to be putting this into, we have
25 the special three-wire DC distribution system, or

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1 doing those drawing reviews themselves. That should
2 have been done during the equivalency evaluation
3 process and review.

4 MEMBER BALLINGER: So you're saying it was
5 not done?

6 MR. BARCLAY: That's correct.

7 CHAIRMAN HALNON: So Dan Mills has been
8 putting stuff on the chat that's answering
9 specifically the questions. And I have to ask Dan if
10 he would chime up.

11 Because the chat doesn't go on the record
12 and you're providing some technical information and
13 substantial information. So if you have a comment,
14 I'd appreciate just un-muting and either -- or raising
15 your hand so you can be recognized.

16 MR. MILLS: Okay. Yes, this is Daniel
17 Mills. I'm sorry. Kevin was doing a great job
18 answering the questions. I had a little bit of
19 additional information related to the question about
20 the speed switch.

21 In 2019 they had a failure of a station
22 blackout diesel generator speed switch and replaced
23 it. That failure was related to that 2017 Part 21.
24 Having this -- it's a Dynalco speed switch. Having
25 these in stock for the EDGs, later that year in 2019

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1 they replaced the EDG speed switches. And they
2 thought that was a conservative measure to replace all
3 the speed switches in all three diesels. Well, not
4 all the speed switches, but the operative speed
5 switches in the three diesels.

6 In doing so they replaced an older design
7 speed switch in the two EDGs with this newer Dynalco-
8 type. And it appears that in doing so they introduced
9 this vulnerability that was not present prior.

10 CHAIRMAN HALNON: Thanks, Daniel.

11 I guess the question I have that -- I had
12 written down also with what Ron was asking, what was
13 in control and out of control of the licensee, in the
14 equivalency evaluation for this I'd assume that that
15 is the document itself that's under the violation for
16 the design control. Was the documentation provided by
17 the vendor adequate to the level of detail to see this
18 voltage difference in the MOV versus the previous
19 design?

20 MR. BARCLAY: Not in the material that was
21 added to the equivalency evaluation package. But the
22 point I was trying to make is that that's information
23 that should have been requested by the licensee and
24 reviewed during the design equivalency process.

25 CHAIRMAN HALNON: Would you expect that

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1 for every component on that board? I mean, it just
2 seems like that level of detail is --

3 MR. BARCLAY: And Kenn Miller should be on
4 as well and he had previous equivalency -- previous
5 experience with that information as well.

6 MR. MILLER: Yes, can you hear me? This
7 is Kenn Miller.

8 CHAIRMAN HALNON: Yes, go ahead.

9 MR. MILLER: Yes, I'm in the Office of
10 Research. I worked with -- supported Kevin on this
11 inspection. And his presentation has been very good
12 covering this issue.

13 I would say that -- and my background was
14 -- I was at the Calvert Cliffs plant as a design
15 engineer doing design changes as well as equivalency
16 evaluations like should have been done correctly in
17 this case.

18 And as far as the detail of the component
19 to be replaced and whether or not they had adequate
20 drawings, as Kevin correctly said, the design engineer
21 needs to be requesting schematics of all the -- full
22 schematics of the components you're putting in so that
23 you can assess that compatibility of that design to
24 the interfacing system, which in this case, as he
25 said, the DC system with its shared -- with its

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1 cascaded batteries and ground detection systems --
2 that should have all been looked at by the engineer.

3 And like he said, if they had not provided
4 a detailed drawing of the switch including the
5 varistors, they should have asked for it. I mean,
6 that's fundamental. They've got to have adequate
7 schematics of the device you're putting -- that you're
8 replacing so that you can do a proper initial like-
9 for-like evaluation. Or if it's -- if there's
10 changes, then you have to do an equivalency, which
11 gets into evaluating why the different component is
12 going to be compatible with your design.

13 So I definitely view that as a failed
14 engineering process and the licensee should have
15 requested that they needed to properly evaluate it.

16 CHAIRMAN HALNON: Okay. So given that,
17 and of course we're looking through a hindsight 20/20
18 vision issue, did the process require that, what you
19 just mentioned, to that level of detail or was there
20 -- have to be a change to the process to ensure that
21 there was a comprehensive request for this level of
22 detail?

23 MR. MILLER: I don't have specific
24 knowledge of their engineering process or procedures,
25 but in general for engineering good practice, yes,

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1 you've got to have adequate -- in this case of
2 electrical equipment schematics of the component along
3 with the schematics of the -- where the component
4 interfaces with your system. And that all has to be
5 looked at. That is standard engineering practice.

6 So if their processes don't address that
7 or allow for that, then that's -- yes, you're right,
8 that would -- to me, in mind that would be a flawed
9 process. But I don't know that to be the case.

10 CHAIRMAN HALNON: Okay. And I asked the
11 question, Kenn, because there's -- you didn't
12 highlight any of the corrective actions relative to
13 the process, which is in my mind what fell down on us.
14 I mean, I understand the fundamental engineering thing
15 that Kenn just mentioned, however our nuclear
16 processes don't rely on, especially in this situation,
17 expertise-of-the-craft-type of thing. It goes into
18 what's in the procedure.

19 So is there any procedural issues that
20 they had to revise to ensure that this was not a
21 continuing problem with their equivalency process?

22 MR. BARCLAY: I don't know what procedure
23 changes were made from a design perspective. That is
24 something that would likely be looked at from the
25 95001 perspective next -- August 29th.

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1 I was able to pull some of the words out
2 of the violation and that we -- that I pulled out of
3 the licensee's equivalency evaluation process; they
4 have a procedure and a form they use for that, and
5 some of the questions or discussions in there.

6 Does the replacement component part have
7 any critical characteristics, material, weight, power
8 requirements, brake horsepower, voltage ranges of
9 operation that are different from the original.
10 Consider that the replacement item's conformance to
11 the original material of construction, structure,
12 internal configuration specification that's standard
13 to the original. Consider the interface to the plant
14 design. And state the basis if applicable and
15 document the differences.

16 So knowing that they added the
17 electromagnetic compatibility portion and some of that
18 surge protection, there are some generic design
19 aspects that should probably make an engineer question
20 If you're adding some of those features, to go that
21 extra mile and dig deeper into those drawings.

22 MR. MILLER: That procedure that he -- or
23 that he just quoted there, to me that definitely
24 envelopes exactly what we're saying here in terms of
25 proper engineering practice in assessing a different

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1 component including looking at the drawings of said
2 components to ensure compatibility with your
3 application.

4 CHAIRMAN HALNON: Well, fundamental to
5 this issue is whether that, which I call a very
6 generalized statement as make sure it's okay,
7 translates into the level of detail of looking at an
8 individual component on circuit card, whether or not
9 it has the compatibility with the voltage.

10 I can understand you can look back and say
11 yes, it's definitely there, but I'm just questioning
12 whether or not it was interrogated enough during the
13 inspection to see if that was really where the problem
14 was. We've had issues with counterfeit parts in the
15 past. We've had issues with vendors not having their
16 vendor manuals and specs up right. Part 21 obviously
17 was an issue where a vendor was inappropriately not
18 providing the parts they said that they should
19 provide. So they got all these other peripheral
20 issues that could have occurred. I just hope that the
21 inspection interrogated it down to that was the
22 problem.

23 And I didn't hear that going through this
24 presentation and I don't see that in the final
25 corrective action, so I'm just wondering how much of

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1 a focus that was. Sure, the 95001 will interrogate
2 that, I get that; that's what it's for, but it's a
3 year after the fact. So whatever issue is in that
4 procedure continues on, if in fact that's the problem.

5 MEMBER BALLINGER: So any lessons learned
6 or things from this would probably be documented in
7 the corrective action? I'm trying to figure out a way
8 not to have this happen again to anybody.

9 MR. LARA: I think that will be -- this is
10 Julio Lara. As Kevin said and Greg acknowledged, when
11 we complete our supplemental inspection here later
12 this month that -- those are the areas that we should
13 be probing: Corrective actions, extent of condition,
14 needed design control measure changes, process
15 changes. So that's what we expect from the 95001 to
16 address those (audio interference).

17 (Simultaneous speaking.)

18 MEMBER BALLINGER: Yes, what I'm saying is
19 I'm sure Davis-Besse knows that now.

20 MR. LARA: Yes.

21 MEMBER BALLINGER: But other plants might
22 need -- might benefit from that information.

23 MR. LARA: Yes, I agree. And I'll add the
24 questions that you're raising, Greg, we spent a lot of
25 time with those very questions. Is it foreseeable?

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1 Should the licensee -- could they prevent it from
2 occurring? We spent a lot of time on that. And at
3 the end we relied upon best available information,
4 judgment. We have a panel of senior managers that at
5 the end makes a call on do we have enough to proceed?
6 Is there a performance deficiency and the like? We
7 spend a lot of time on those questions.

8 DR. BLEY: Hey, this is Dennis Bley. For
9 the rest of us, tell us what the 95001 is.

10 MR. LARA: The 95001 is an inspection
11 procedure that is implemented as a follow-up
12 inspection to any inspection finding that was
13 determined to be of white risk significance. So once
14 we issue that inspection finding of white
15 significance, we issue that and make that publicly
16 available. The licensee takes a look at that and then
17 they will inform us when they are ready for us to
18 conduct that inspection procedure. The procedure, the
19 criteria that's within is publicly available.

20 And once they inform us their readiness,
21 then we will schedule our inspections to
22 confirm/verify that they have addressed the underlying
23 cause of the issue, corrective actions, extent of
24 conditions. And then we use that inspection outcome
25 to make a determination of whether or not we can move

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1 them back to the -- a column placement, if you will,
2 to a different column of the action matrix, or
3 otherwise close that issue on its own.

4 DR. BLEY: Okay. I've got a question for
5 Kenn, I think. I kind of agree with everything you've
6 been saying. And I haven't been through this
7 equivalency process at a detailed level; I do have an
8 electrical background, but I would think if you hit
9 the point where you see there's something different
10 and you have to go in and analyze whether there's a
11 problem, you're essentially doing a review like you
12 would for an original license. And all of the IEEE
13 standards that apply at that point would apply here,
14 too. Is that correct?

15 MR. MILLER: You mean in terms of doing
16 the engineering evaluation?

17 DR. BLEY: Yes, the detail at which you
18 have to do this evaluation. I'm looking for something
19 that points to exactly what you were saying as to why
20 this is important and I -- good engineering practice
21 is a high-level thing, but I think some of those IEEE
22 standards for which you have to look for at the design
23 and new equipment -- probably get into the detail Greg
24 was pushing at.

25 MR. MILLER: Yes, I don't -- I'm not sure

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1 I would necessarily say that an IEEE standard
2 especially addresses this particular issue here with
3 the varistors or the design of the switch, but it
4 certainly is again fundamental in terms of you're
5 doing an engineering review of a replacement
6 component. And the first thing you do is look at it
7 and decide is it a like-for-like component, which in
8 this case it clearly wasn't like-for-like, which now
9 means you're into the equivalency evaluation, which is
10 the engineering process. And when you get into --

11 DR. BLEY: Which means --

12 MR. MILLER: -- the engineering process --

13 DR. BLEY: You have to look for failures,
14 right?

15 MR. MILLER: Pardon?

16 DR. BLEY: Which means you have to look
17 for potential failures that are unique to this
18 compared to your original design?

19 MR. MILLER: Well, okay. But I'm just
20 saying what you're really doing then is you're
21 assessing what's different about this new component
22 and is it compatible with your design including the
23 interfacing system that it's connected to.

24 In this case the varistor, which normally
25 would see 125 volts on a 125-volt system -- but

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1 because this was a cascaded battery system with a
2 ground detection circuit it introduces this other
3 voltage divider which -- and higher voltage which
4 makes that design of that switch incompatible in terms
5 of the application of voltage to that varistor.

6 So again that's getting into the specifics
7 of the equivalency evaluation of that particular
8 switch and its interface with that -- with the plant's
9 design, which the engineer has to look at. You can't
10 just throw a switch in without looking at those
11 details. You have to answer those questions, which
12 would include looking at the resulting schematic with
13 that switch connected to that DC system and how those
14 grounds and voltages impact all the components in the
15 switch. And that's to -- the outcome of that is a
16 proper design and then you don't get the kind of
17 failure that happened in this case where you've got a
18 device that's being constantly over-voltaged.

19 MEMBER BIER: So, this is Vicki Bier again
20 and getting back to my earlier question, it seems like
21 it might be worth a little bit of digging to see
22 whether this was a one-time goof by one engineer or
23 whether there is kind of a general practice in the
24 engineering department of saying, ah, the-vendor-said-
25 this-is-fine- so-we'll-accept-it-type of thing. So

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1 there's no way from one incident.

2 MR. MILLS: This is Daniel Mills. I'd like
3 to respond to that. That's a concern that all
4 inspectors have in general, certainly something that
5 the resident inspectors -- myself and Russ Koser, the
6 resident, have focused on over the last -- well, at
7 least 18 months, and we haven't identified that as a
8 -- I guess a trend. And at this time we don't have
9 any evidence that that is a problem organizationally
10 at Davis-Besse. But it is something that we are
11 focused on.

12 MEMBER BIER: Excellent. Thank you very
13 much.

14 CHAIRMAN HALNON: Other questions/
15 comments?

16 (No audible response.)

17 CHAIRMAN HALNON: Good discussion. Okay.
18 With that, I'm going to adjourn the open session and
19 we will transition to the closed session. It is about
20 2:00 right now Central Time. We will start back up at
21 2:20 Central Time in the closed session. 2:20. So
22 we're in recess until 2:20 until we enter the closed
23 session. Thank you.

24 (Whereupon, the above-entitled matter went
25 off the record at 2:58 p.m.)

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RIII Experience with Risk- Informed Technical Specifications

Laura C. Kozak
Senior Reactor Analyst
Region III

RIII Risk-Informed License Amendments

| Site | Surveillance Frequency Control Program (SFCP) | 50.69 | Risk-Informed Completion Time (RICT) | NFPA 805 | Seismic PRA (Fukushima action, not a LAR) |
|----------------|---|-------|--------------------------------------|----------|---|
| Clinton | Y | Y | Y | | |
| Dresden | Y | | | | Y |
| LaSalle | Y | Y | Y | | |
| Quad Cities | Y | | | | |
| Davis-Besse | Y | | | Y | |
| Perry | Y | | | | |
| Braidwood | Y | Y | Y | | |
| Byron | Y | Y | Y | | |
| Monticello | Y | Y | Y | | |
| Prairie Island | Y | Y | Y | Y | |
| DC Cook | Y | | | Y | Y |
| Fermi | Y | | | | |
| Point Beach | Y | Y | In progress | Y | |
| Total | 13 | 7 | 6 (1 in-progress) | 4 | 2 |

RIII Experience - Inspections

- Baseline Inspections
 - Maintenance Risk Assessment and Emergent Work
 - Surveillance Testing
 - Fire Protection
 - Maintenance Rule
 - Equipment Alignment
 - Plant Modifications
- Special and Infrequently Performed Inspections
 - 10 CFR 50.69 Risk-Informed Categorization and Treatment of Structures, Systems, and Components Inspection

RIII Experience - Observations

- No significant safety issues identified with implementation
- Risk-Informed Technical Specifications is allowing desired operational flexibility
 - Reduced need for NOED
 - Allows significant modifications without multiple LCO entries
- 50.69 implementation different than envisioned by inspection program – limited system categorization, one alternate treatment observed, more “on-demand” than anticipated

PRA Use in Inspections

Frequently Used PRA Tools:

- SPAR model – Plant Risk Information E-Book (PRIB)
- Licensee Risk Information (PRA notebooks, importance measures)
- Interface with licensee PRA staff

Risk Insights/PRA Information Used to:

- Development of baseline inspection program
- Inspector selection of specific inspection samples
- Inform level of effort/focus areas
- Assess significance of findings (Significance Determination Process)
- Evaluate the need for reactive inspections (MD8.3)

Assessment of Licensee Capabilities

- NRC ROP does not directly inspect/assess licensee PRA capabilities
- Some observations/findings developed during inspection provide insights into licensee capabilities
- All RIII licensees have:
 - Internal events/internal flood model
 - On-line risk model/software
 - Method for shutdown risk management
 - Trained PRA staff
- Significant variability observed:
 - Size of PRA staff
 - External event models
 - Fire PRA capabilities

Reactor Oversight Process Changes, Enhancements, Cumulative Effect of Changes in Last 5-8 Years

Julio Lara
Director

Division of Reactor Projects

Program Changes and Adjustments

- Plant Assessment Action Matrix (2015) - changed to definition of Column 3
 - Changed from “two” to “three” White inputs in a cornerstone
 - Column 3 - One Degraded Cornerstone (3 White inputs or 1 Yellow input), or any 3 White inputs in a strategic performance area
 - Changes did not have an adverse impact on safety or agency assessment
- Very Low Safety Significance Issue Resolution (VLSSIR)
 - All Regions: 14; RIII: 2
- Approval of Risk-informed initiatives
 - Need to increase Regional focus on risk principles and oversight
- ROP Implementation
 - Between 2015 and 2018, drop in number of findings from 816 to 476, a 42 percent reduction
 - Most likely attributed primarily to implementation of the ROP
 - efforts to improve regional consistency
 - increased engagement by industry in the findings process
 - outcomes related to the agency’s initiatives on backfit

Cumulative Effect of Changes and Region III Focus

Oversight

- Support inspection findings with consistent application of ROP
- Utilize program tools to disposition findings of low-risk significance
- Regulatory footprint on oversight of risk-informed initiatives
- Continue work to support agency goal of “modern, risk-informed regulator”

Inspector Insights

Jorge Corujo-Sandín

Senior Reactor Inspector, Engineering Branch 2

Christopher Hunt

Senior Resident Inspector, Quad Cities Power Station

Topics

- How were the remote inspections during the pandemic conducted to assure adequate safety was being maintained?
- What pandemic-remote practices are carrying over into the routine way of doing business?
- How are inspectors keeping current on topics such as advanced technology for monitoring, transmission of data, PRA methods, reporting of issues, and innovation?

Pandemic Inspection Activities

Resident Inspectors' Perspectives

- No more than three consecutive working days without at least one qualified inspector on site (IMC 2515)
- Communication between resident and senior resident key
 - Staggered coverage
 - Person on site performed any required in-person follow-ups/walk downs
 - Resident team supported DRS inspections as needed

Pandemic Inspection Activities

Resident Inspectors' Perspectives

○ Teams/Technology

- Most licensee meetings went to Teams as most licensee staff not in the Operations Department shifted to remote work.
- The synergies of Teams facilitated easier access to licensee staff for questions and follow up items

○ Regional meetings shifted to Skype at first, and then Teams

- Provided a standard of communication
- Allowed for document sharing and presenting not available via phone

Pandemic Inspection Activities

Resident Inspectors' Perspectives

- Licensees provided laptops and/or web portals to access key licensee databases remotely
 - Logs, engineering evaluations, and CAP reviews remained unaffected since both were done via licensee computers before and during the Pandemic.
 - Paperwork that wasn't digitized was reviewed during the next onsite coverage day in the office.

Pandemic Inspection Activities

Traveling Inspectors' Perspectives

- Regional Based Inspections during the pandemic varied depending on several factors, including:
 - Level of on-site presence of Inspectors
 - FULL Remote
 - Day Trip(s)
 - Hybrid
 - FULL On-site Presence (pre-pandemic standard practice)

Pandemic Inspection Activities

Traveling Inspectors' Perspectives

- Access to technology and familiarity/comfort with its use.
 - Microsoft TEAMS
 - Office 365 (sharing/collaborating tools)
 - Access to cloud based bulk file sharing (BOX, Certrec, etc.)
- Pre-Established professional relationships amongst the team and with the licensee, if any.
 - On occasions inspectors never met face-to-face with their licensee counterparts nor their NRC team members.
 - Establishing and maintaining overall synergy of the inspection team was a challenge

Pandemic Inspection Activities

Traveling Inspectors' Perspectives

- It is crucial the entire inspection team adopts and uses to fullest the available technology tools.
- Validation and verification (e.g. field configurations) can be achieved via proper coordination of on-site visits.
- Majority of documents available to the typical on-site inspector can be available to the remote inspector (with some key exceptions).

Best Practices Carried Forward

- Adoption of Microsoft TEAMS
- Maximize the use and access to cloud based bulk file sharing (BOX, Certrec, etc.)
- Inspection questions can be submitted in writing directly to the licensee via e-mail
- Some groups have now added the practice of getting inspection preparation material prior to the on-site portion

Knowledge Management

- Power Reactor Issue Safety Meeting (PRISM)
- DRS Inspector Debriefs
- KM Sessions
 - RIII - Inspectors Guide to Universal Knowledge
- Regional Utility Group Meetings
- External Training “182 Training”
- Nucleopedia
- Risk Café
- Working Groups
- Use of Teams for reaching out to branch members and other inspectors

Reactor Fuel Performance in Region III

Billy Dickson

Deputy Division Director (Acting)
Division of Reactor Projects

Reactor Fuel Performance (Region III)

There have been no overarching safety concerns related to reactor fuel performance or reliability in Region III.

- Reliability improvement initiatives developed by reactor fuel vendors and licensees over the last decades have lowered the number of leaking fuel rods.
- Within the region, advances in plant operators' ability to detect, locate and suppress these leaking fuel rods early have significantly reduced the number of gross rod failures over the last two decades.
- Debris leading to fretting (dominant fuel failure mechanism noted in BWRs), grid-to-rod fretting, and baffle bolt/jetting leakers (especially in the downward flow plants) remain challenging.
 - Licensees have noted small leakers during some recently completed operating cycles. (e.g., Perry, LaSalle, Clinton)
 - New debris filters are being introduced in fuel assemblies.
 - Increase worker sensitivity and procedure improvements related to foreign material, such as during maintenance activities.
- No PCI or PCMI-related fuel leaker was identified in Region III within the last five years.

Reactor Fuel Performance (Region III)

Each year, each fuel vendor has a meeting with NRR/DSS technical staff to present this information to ensure that any adverse trends can be quickly and appropriately treated.

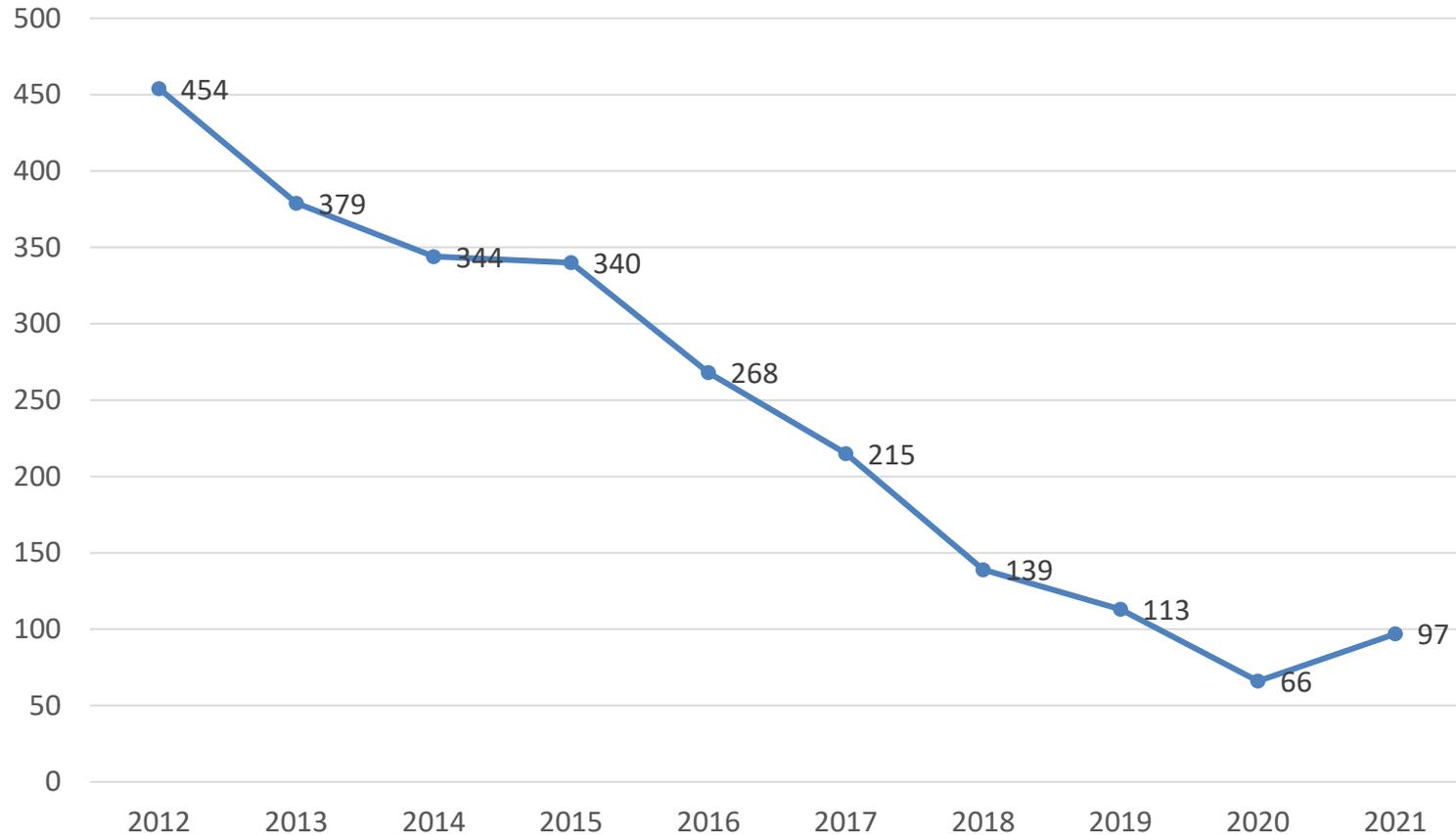
Perspectives & Areas of Focus

Mohammed Shuaibi
Deputy Regional Administrator
Region III

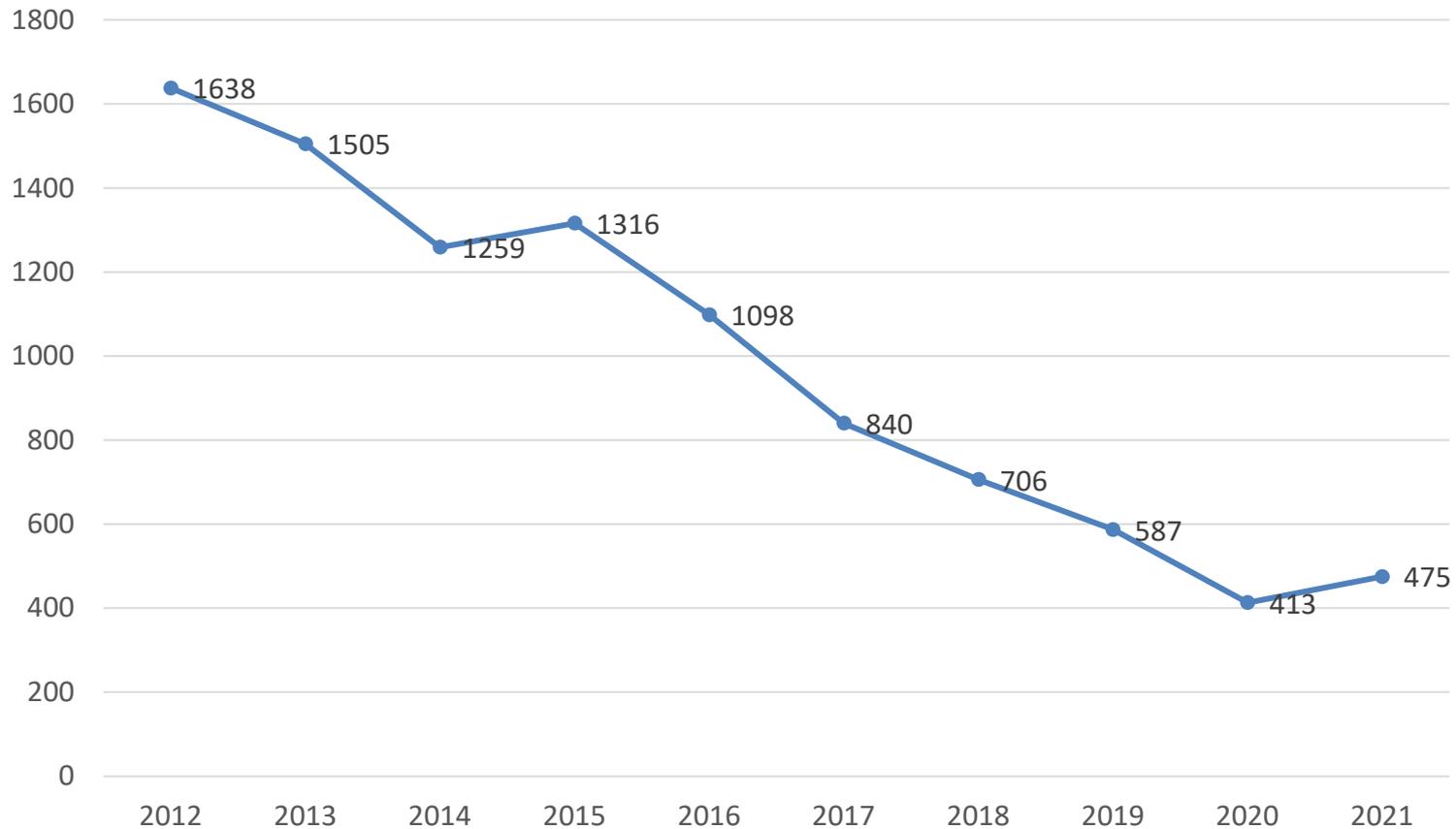
Overall Perspectives

- Plant Performance – Most Under “Licensee Response” column of Action Matrix
- Assess plant performance and cross-cutting issues during End-of-Cycle Meetings
 - Adjust inspection plan accordingly (samples)
- Some licensees incorporating risk-informed initiatives
 - Operational flexibility while managing risk
 - Licensees implementing initiatives appropriately
- Region III focus on advancing risk-knowledge and oversight
 - Monthly Risk Cafés – risk principles and Be riskSmart
 - Risk insights a part of all discussions and decision-making
 - Tools available for inspectors and supervisors
- Trends in inspection findings

Findings Trend – Region III



Findings Trend – All Regions



Davis-Besse Emergency Diesel Generator Speed Switch Failure

Kevin Barclay
Reactor Inspector
Division of Reactor Safety

Event Summary - September 4, 2020

- EDG 1-2 failed to start during the monthly technical specification surveillance test (slow-start test)
- Licensee troubleshooting found thermal damage to the EDG speed switch
- Licensee replaced the speed switch and restored the EDG to an Operable status on September 7, 2020

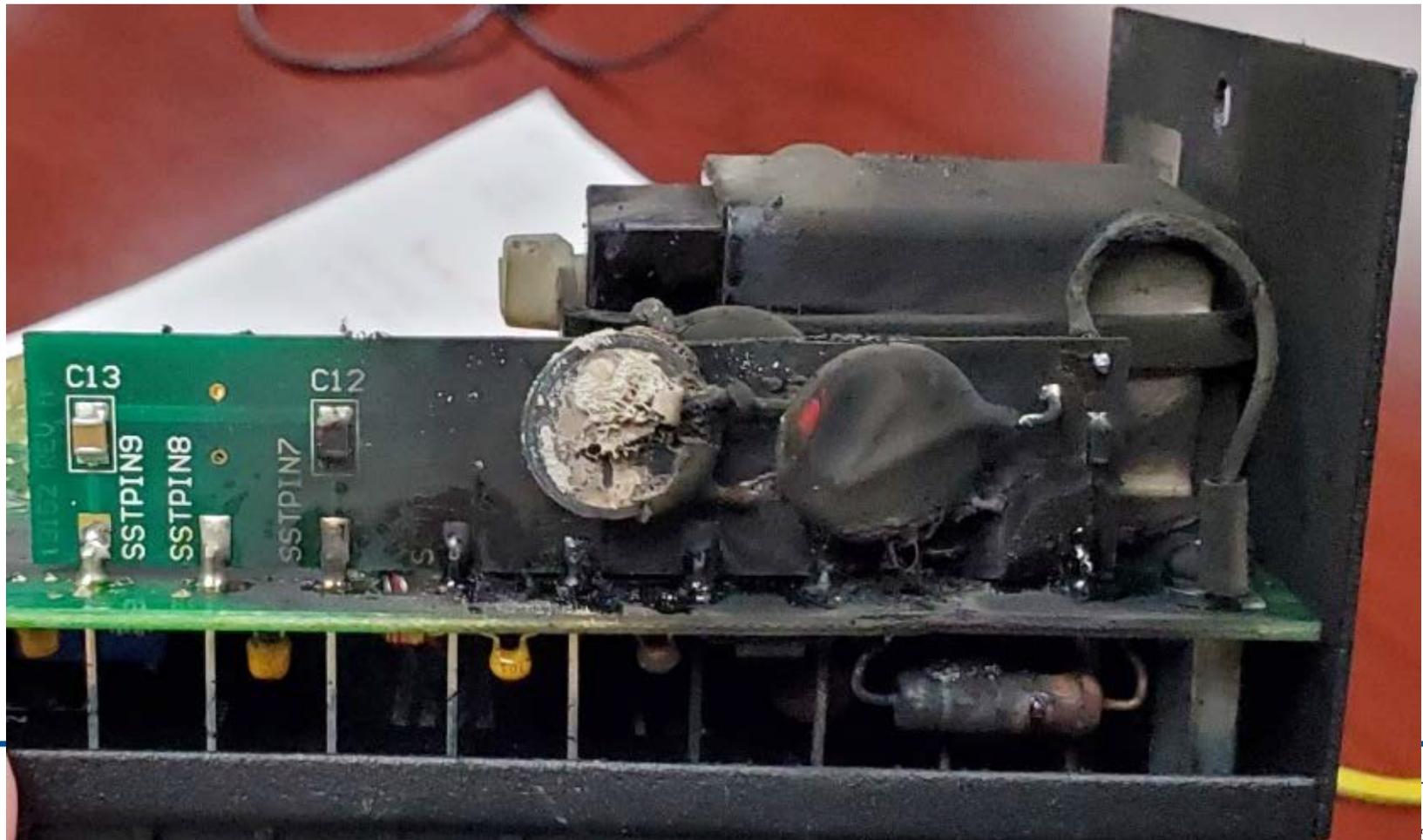
Speed Switch Function

- Speed switch operation is necessary for the EDG to perform its safety-related function
- Actuates relay contacts at discrete speed setpoints to properly sequence start-up and shutdown activities
- | Inputs | Outputs |
|----------------|---------------------------|
| - 125 Vdc | - Speed Signal |
| - Speed Sensor | - Relay Contacts (4 sets) |

Speed Switch Function Examples

- Air Start System
 - Disengage starting air motors when specified speed is reached
- Start EDG Room Ventilation Fans
- Flash Generator Field
- Trouble Alarm / EDG Lockout
 - EDG doesn't reach speed / time milestones

EDG 1-2 Failed Speed Switch

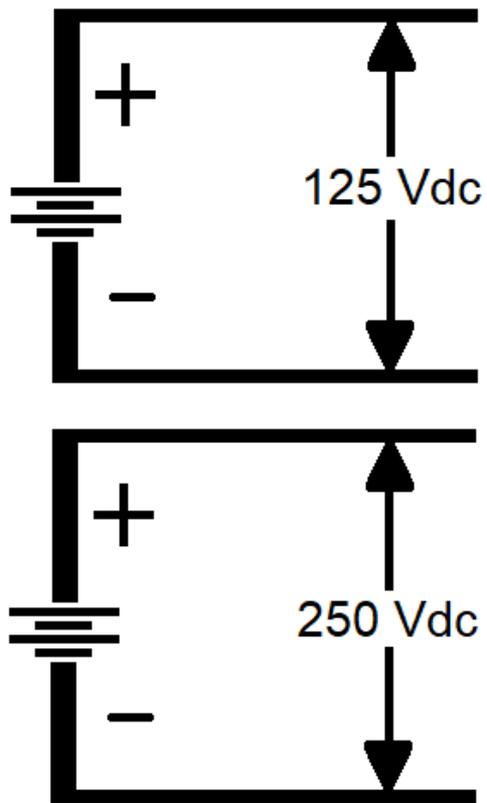


Initial Licensee Findings

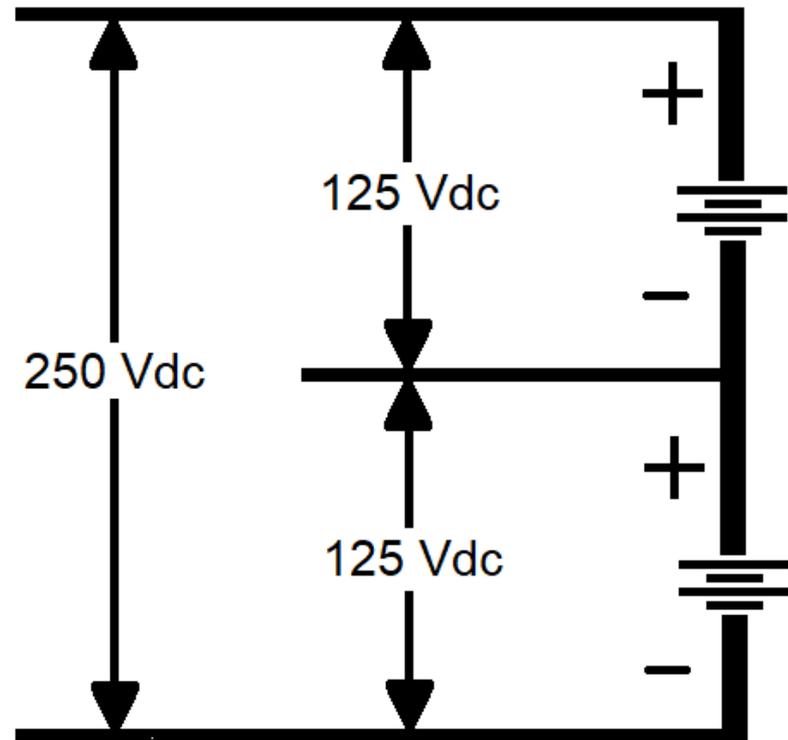
- Failed after only ten months in-service
 - Installed October 2019
- External vendor inspection found excessive damage at the input power section of the speed switch
- Vendor concluded failure may have been related to the power supplied to the switch

Initial Licensee Findings

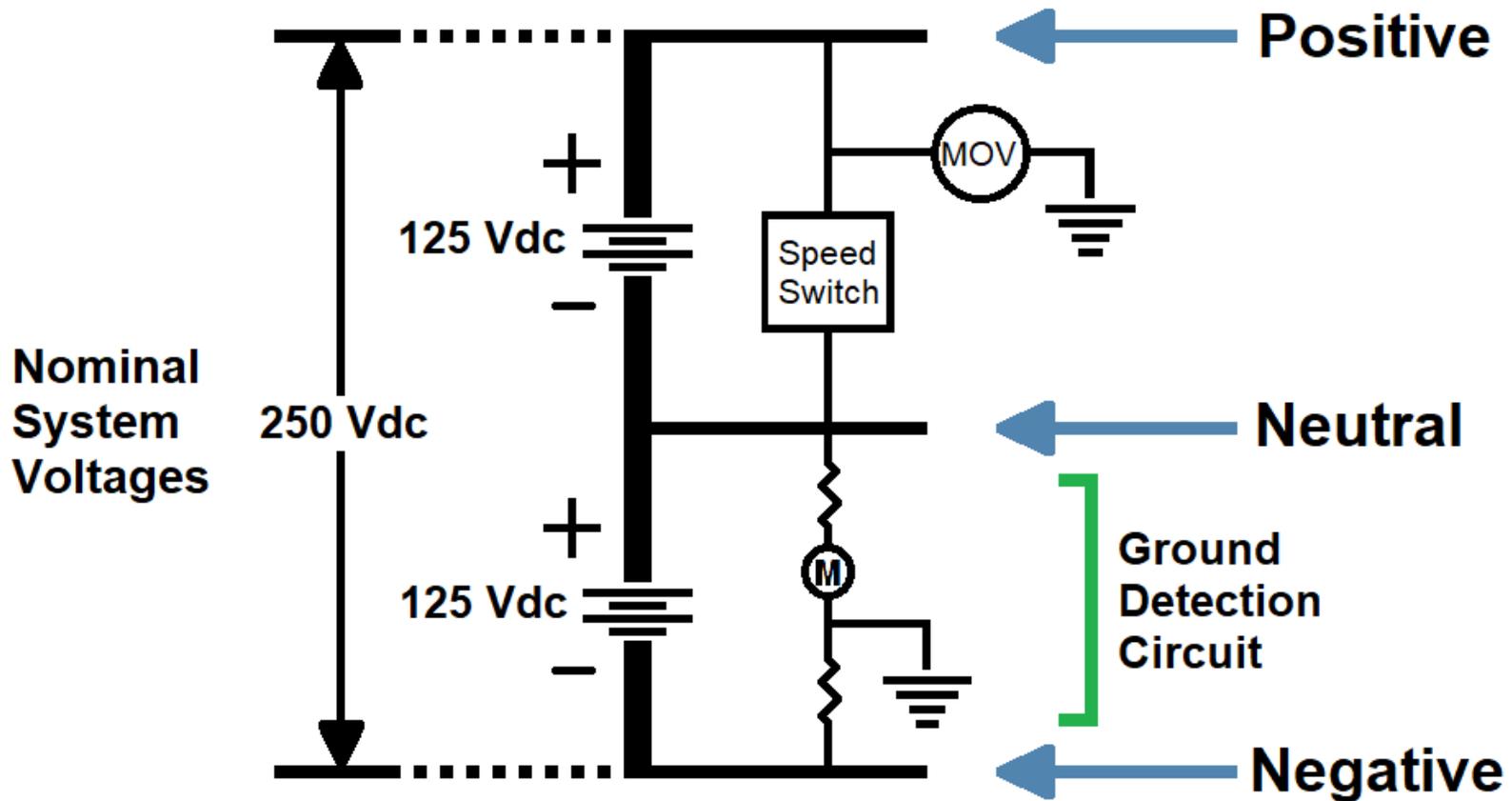
- Licensee performed a historical review of the 125 / 250 Vdc system performance
- Licensee concluded:
 - A speed switch component shorted to ground coincident with a separate independent ground on the same DC Bus.
- The two grounds allowed excess DC current to flow and damaged the speed switch.



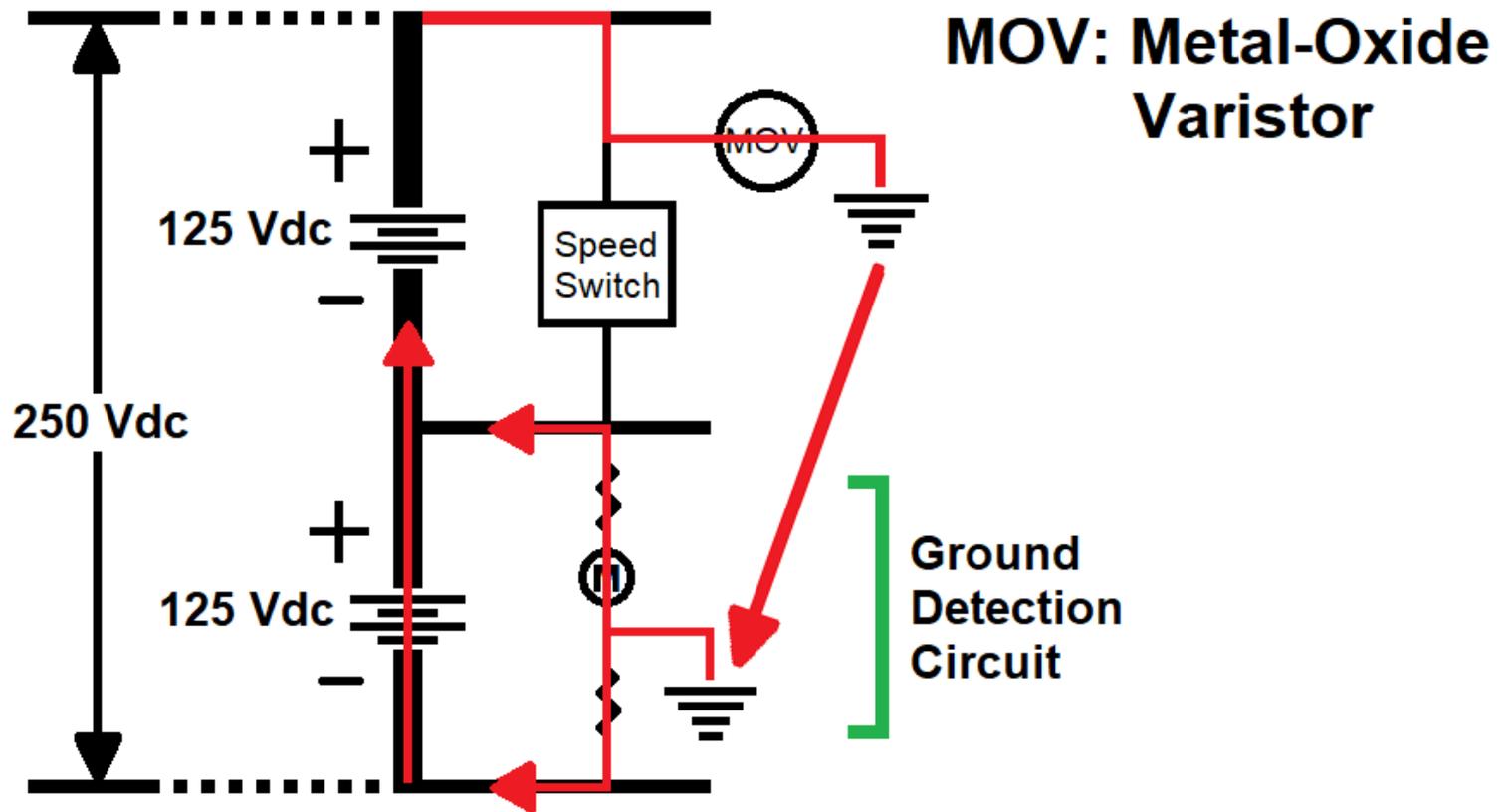
**Single Voltage
Independent Batteries
(Common Design)**



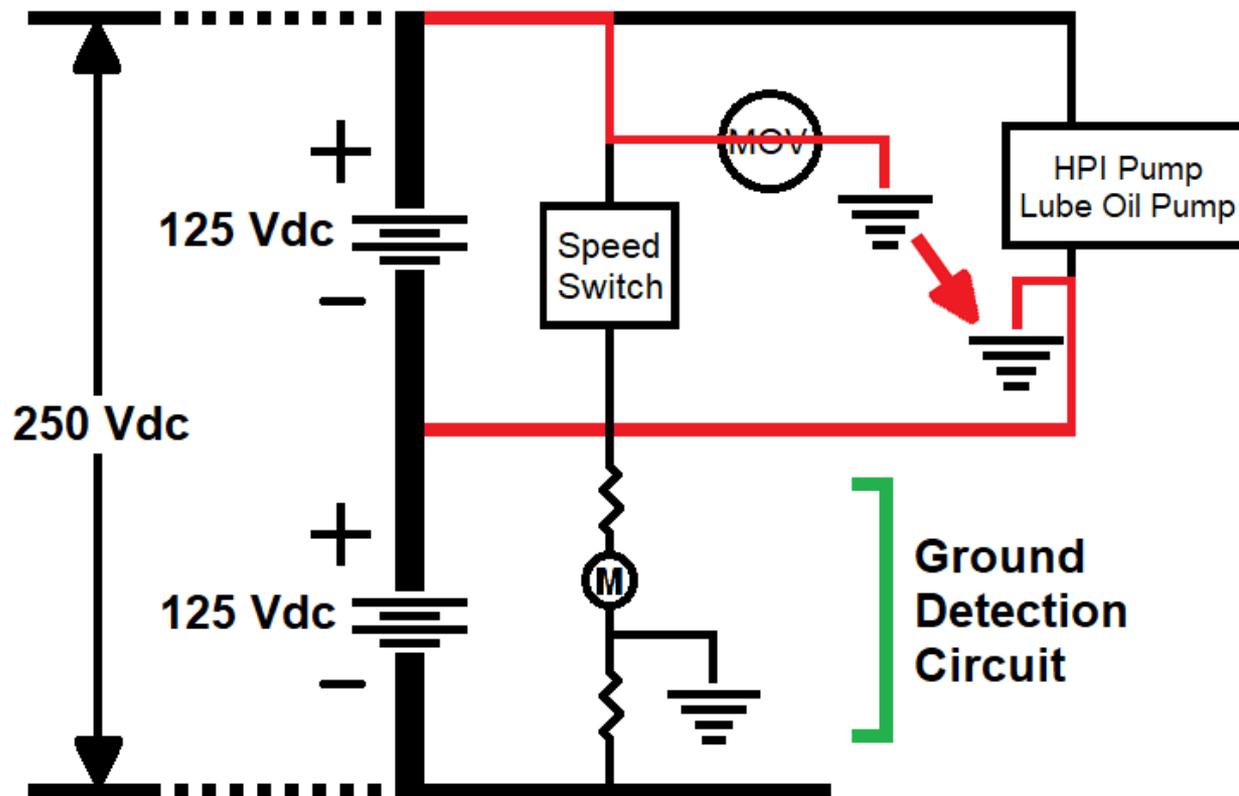
**Dual Voltage
Combined Batteries
(Uncommon Design)**



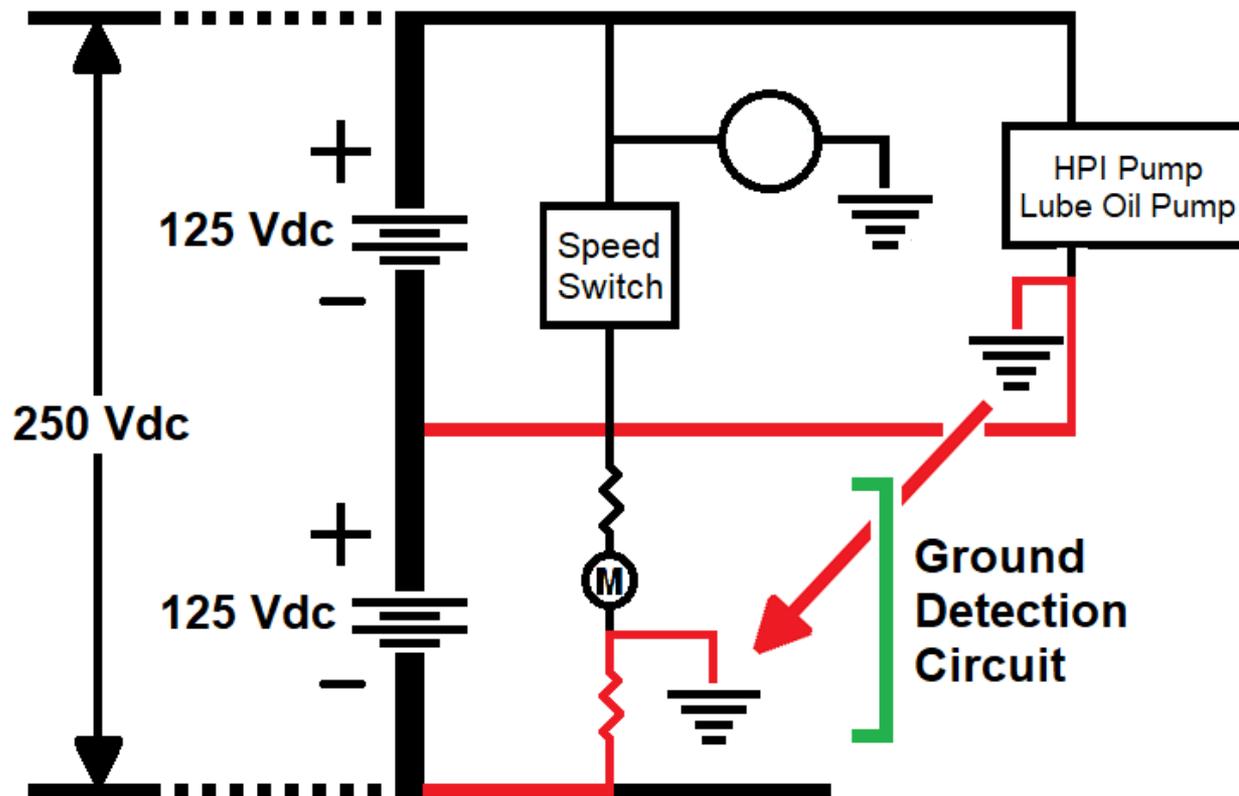
DC Motor Control Center (DCMCC) 2



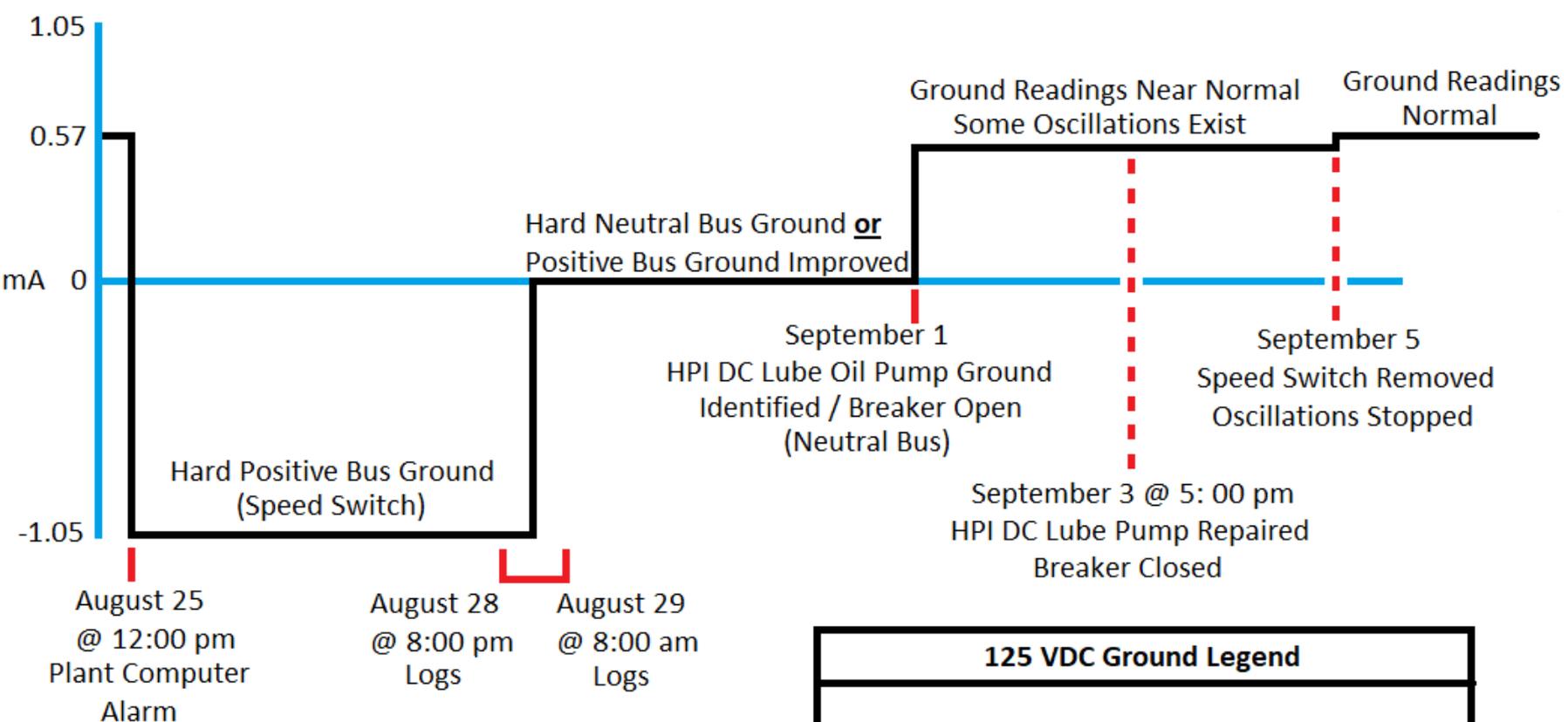
DCMCC 2 - MOV Short Circuit / Ground



DCMCC 2 - Second Ground (Lube Oil Pump)



DCMCC 2 - Post MOV Damage



| 125 VDC Ground Legend |
|--|
| No Grounds (+ 0.57 mA) |
| Negative Bus Ground (+ 0.80 mA) to (+ 1.05 mA) |
| Positive Bus Ground (+ 0.40 mA) to (- 1.05 mA) |
| Neutral Bus Ground (+ 0.40 mA) to (0 mA) |
| *Bold Indicates Hard Ground (max current flow) |

Conclusions

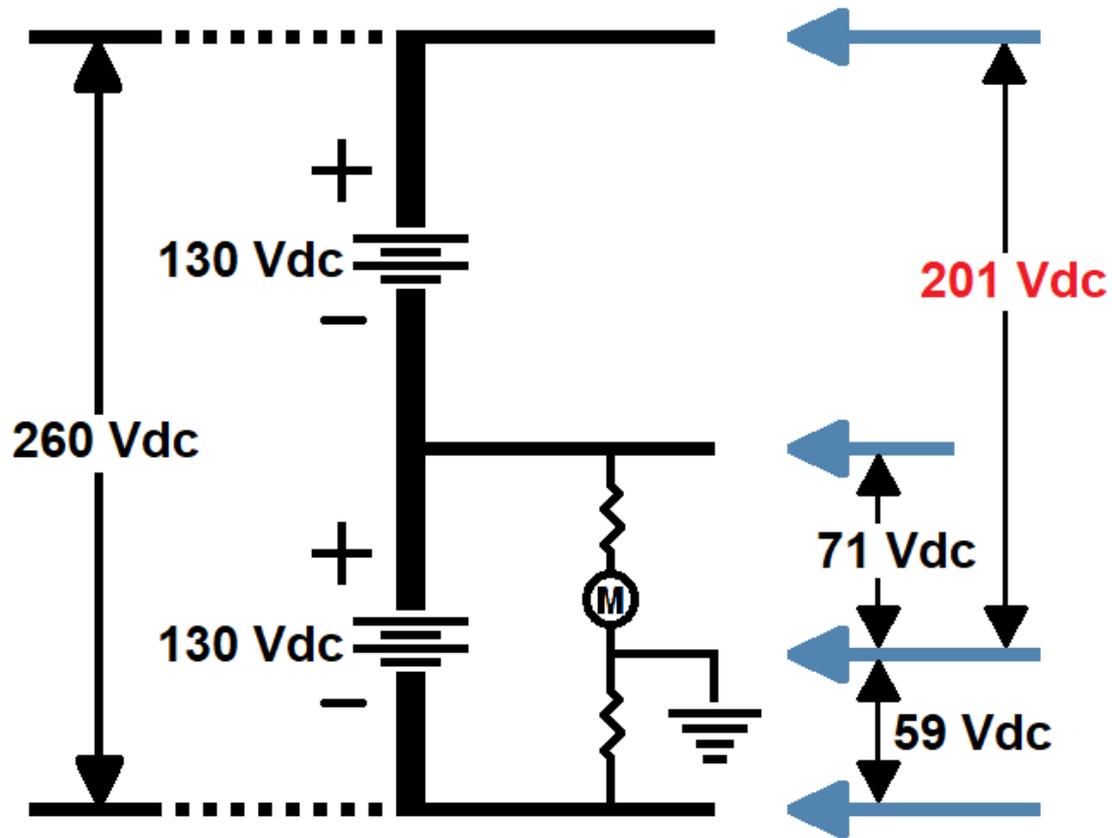
- Initial Conclusions

- Random / early life failure of a speed switch subcomponent created the electrical short / ground
- Speed switch replacement resolved issue
- LER 05000346 / 2021-001 (April 2021)

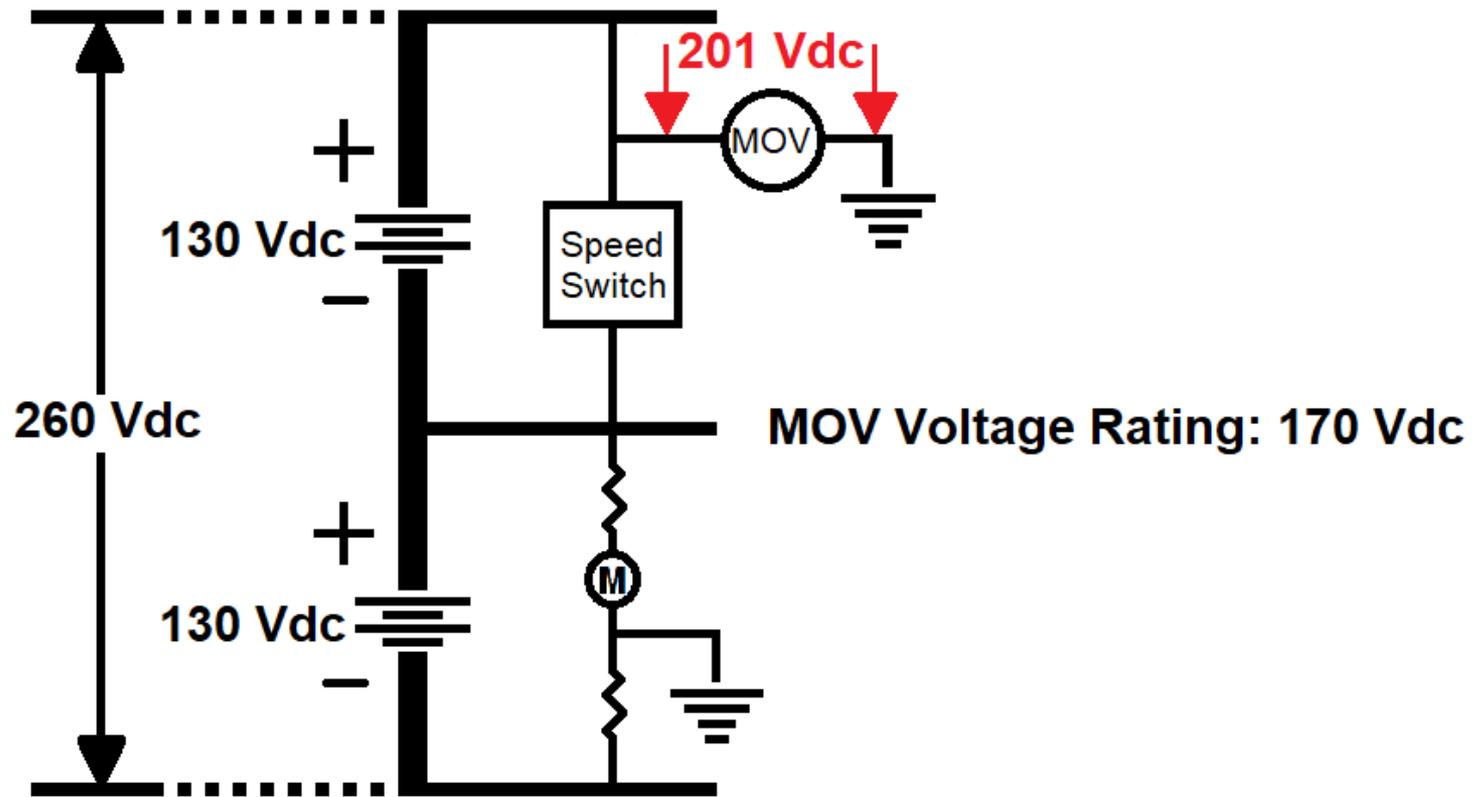
- Revised Conclusions

- Speed switch design not compatible with DC dist. system
- MOV rated for 170 Vdc was exposed to approx. 201 Vdc
- MOV likely failed (shorted) from the over-voltage condition
- Drivers for updated conclusions:
 - Licensee's EDG Reliability Study / Pre-SIT NRC Questions

Normal
System
Voltages



DC Motor Control Center (DCMCC) 2



DC Motor Control Center (DCMCC) 2

Performance Deficiency / Finding

- The licensee failed to select a speed switch replacement that was suitable to the application.
- The licensee failed to evaluate how the electromagnetic compatibility portions of the speed switch circuit interfaced with the existing plant design in its equivalency evaluation process.
- The relevant information should have been identified through:
 - vendor drawing reviews
 - discussions with the vendor, or
 - providing the speed switch vendor with plant design information associated with the station's hybrid three-wire DC distribution system.

Violation

- Title 10 of the Code of Federal Regulations (CFR) Part 50, Appendix B, Criterion III, “Design Control”
 - Licensee failed to establish measures for the selection and review for suitability of application of parts, that are essential to the safety-related functions of the Division 1 and 2 EDGs speed switches. Specifically, the licensee failed to establish the required voltage potential specifications for the positive DC bus to ground and the neutral DC bus to ground.
- White Finding
 - Exposure Time: 9 days
 - Evaluated As EDG 1-2 Fails To Start

Corrective Actions

- Interim Corrective Actions
 - Operations Department Ground Hunting Procedures Updated To Prioritize EDGs
 - Both Speed Switches Replaced
 - Implemented a Six-Month Speed Switch Replacement Frequency
- Final Corrective Actions
 - Licensee Installed Speed Switch Models Compatible With DC Distribution System
 - Switch Installation Completed Early 2022

Supplemental Inspection

- Inspection Procedure 95001: “Supplemental Inspection Response To Action Matrix Column 2 (Regulatory Response) Inputs”
- Scheduled: August 29, 2022

Public ADAMS Documents

- Licensee Event Report **ML21105A489**
- Special Inspection Report **ML21321A365**
- Preliminary White Finding **ML21340A221**
- Final Determination Letter **ML21356A058**
- Supplemental Inspection Notification and
Request For Information **ML22202A052**