

NUCLEAR REGULATORY COMMISSION

BEFORE THE COMMISSION

IN THE MATTER OF:

PRESENTATION BY

BECHTEL REPRESENTATIVES ON

NUCLEAR POWER PLANT STANDARDIZATION

Place - Washington, D. C.

Date - Friday, 10 February 1978

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UNITED STATES OF AMERICA
NUCLEAR REGULATORY COMMISSION

PRESENTATION BY
BECHTEL REPRESENTATIVES ON
NUCLEAR POWER PLANT STANDARDIZATION

Room 1130
1717 H Street, N. W.
Washington, D. C.

Friday, 10 February 1978

The presentation was convened, pursuant to notice, at
9:45 a.m. before the Commission.

BEFORE:

- DR. JOSEPH M. HENDRIE, Chairman
- RICHARD T. KENNEDY, Commissioner
- VICTOR GILINSKY, Commissioner

PRESENT:

On behalf of Bechtel: Messrs. C. D. Statton, D. W. Halligan,
B. L. Lex, S. A. Bernsen, and R. H. Stone.

On behalf of NRR: Messrs. E. Case, R. DeYoung and
R. Mattson.

P R O C E E D I N G S

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1 CHAIRMAN HENDRIE: Well, we're glad to see you.

2 I wasn't sure whether we would turn out a quorum today, but
3 we have, so it's a Commission meeting and we scheduled it
4 in case we could gather a quorum.

5 I guess you want to tell us where you are going
6 on standardization, Bechtel style. Please do.

7 MR. STATTON: Okay. We're prepared to proceed.
8 I'll kick it off for Bechtel.

9 We represent Bechtel Power Corporation, and my
10 name is Charles Statton, and my associates are Mr. Halligan,
11 Mr. Lex, Mr. Bernsen, and Mr. Stone.

12 The Bechtel Power Corporation's strategic plan
13 provides for a periodic reappraisal or reassessment of the
14 direction we've elected to take in serving the electric
15 utility industry.

16 Now, we also attempt to assess the directions that
17 the industry is taking; the impact of the agencies that look
18 after those matters; as well as those things that occur from
19 the manufacturers.

20 We attempt to assess those from the standpoint of
21 how they might change our long- or short-term plan.

22 Based upon those appraisals and assessments, we
23 then prepare a definitive plan. We present that to our
24 chairman and the board of directors.

25 We have, on two occasions -- and as you will hear

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1 further today — discussed the Bechtel Power Corporation's
2 position respecting standardization of nuclear generating
3 facilities. The first occasion was in 1973. We have
4 looked objectively at those conclusions that we have made,
5 and what we have done with that conclusion over these past
6 five years, and we'd like to share some of those results
7 with you today.

8 We would like to solicit as many of your comments,
9 as we proceed, as we believe that your comments are pertinent
10 in developing any modification that might occur to our plan
11 within Bechtel Power. So, for that purpose, we would like
12 to keep this as generally informal as possible, so feel free
13 to interrupt.

14 Our presenter is Mr. Lex. Berté

15 MR. LEX: Our purpose today, gentlemen, is to
16 discuss the NRC Nuclear Power Plant Standardization Program,
17 and exchange views on the nature of a Reference Design
18 Application which the Bechtel Power Corporation might submit.

19 As you may know, we have long been a strong
20 supporter of efforts to promote standardization in the
21 nuclear power plant industry, and have carried on an extensive
22 standardization program on our own part, but we have not
23 elected to submit a Standard Reference Design Application.

24 It appears to us that your recent efforts to
25 expand and strengthen the standardization program may now

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1 offer new opportunities for our participation, and it is
2 that possibility which we wish to discuss.

3 First, however, because some of you may be
4 unaware of the structure and range of operation of the
5 Bechtel Group of Companies, we thought it well to spend
6 a few minutes giving a brief thumbnail sketch of our
7 organizational structure, as well as of our internal Bechtel
8 standardization program. When we have accomplished that, we
9 will then present our views on standardization and examine
10 how they might match your requirements.

11 Please feel free to interrupt my presentation at
12 any time that you have questions which you would like
13 clarified. Could we have Slide 1, please?

14 (Slide.)

15 The Bechtel Group of Companies is composed of
16 three principal operating entities -- the Bechtel Power
17 Corporation; the Bechtel Corporation; and Bechtel,
18 Incorporated -- all reporting to the chairman and senior
19 executive management under the direction of Mr. Stephen
20 D. Bechtel, Jr.

21 We undertake engineering, construction, and
22 construction management projects, both domestically and
23 internationally, through eight operating divisions which
24 report to different operating companies and which serve
25 specific industrial areas of activity -- such as thermal

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1 power, refining and chemical, and mining and metals areas.

2 Our general corporate services -- such as legal,
3 finance and accounting, personnel and procurement -- are
4 carried out by Bechtel Corporation for all three operating
5 companies.

6 (Slide.)

7 The Bechtel Power Corporation serves the electric
8 utility industry through three operating divisions -- Los
9 Angeles, San Francisco, and Gaithersburg -- reporting to
10 President Harry O. Reinsch and a senior management staff.
11 The Los Angeles Division sponsors an Area Office in Houston,
12 and the San Francisco Division sponsors an Area Office in
13 Ann Arbor.

14 (Slide.)

15 Each of our divisions employs the same basic
16 organizational structure composed of departments for business,
17 development, construction, engineering, project operations,
18 quality assurance, and services -- all reporting to a
19 division manager, although obviously with minor variations
20 to suit local needs.

21 (Slide.)

22 The work undertaken on individual contracts is
23 performed through a project team organization where all
24 personnel necessary to the direct execution of that project
25 are assembled in one physical location organized under the

jwb 1 direction of a project manager, and work only on that
2 project.

3 The typical team structure provides for
4 engineering, construction, quality assurance, and cost and
5 schedule services. The engineering portion of the team is
6 broken down into the classic engineering discipline groups
7 of civil, mechanical, electrical, control systems, nuclear,
8 and architectural.

9 (Slide.)

10 This slide is intended to display for you the
11 responsibility and reporting relationships between corporate
12 management, division management, and project management.

13 Corporate management is composed of Mr. Reinsch,
14 Mr. Statton, and four functional managers -- myself, in
15 Engineering; and managers of Construction, Operations and
16 Services, and Quality Assurance. I have reporting to me
17 four chief engineers who coordinate the technical activities
18 in the principal engineering discipline areas.

19 The division division managers report directly
20 to Mr. Reinsch and Mr. Statton. The basic departments of
21 their organizational structure receive line direction from
22 their division manager, and functional guidance from the
23 functional managers at the corporate level.

24 The engineering department has chief engineers
25 in the disciplines to oversee the technical work of the

jwb 1 technical work of the engineering department. These chief
2 engineers receive functional guidance from the corporate
3 chief engineers.

4 At the project level, the project manager and key
5 team members receive line direction from their respective
6 department management. The project manager provides
7 project direction to the key team members, and the divisional
8 chief engineers provide functional guidance to the discipline
9 engineering groups.

10 (Slide.)

11 Bechtel's nuclear power experience started as early
12 as the construction of the Experimental Breeder Reactor at
13 Arco, Idaho; and participation in the Nuclear Power Study
14 Group in Chicago. This slide tabulates the light-water
15 reactor nuclear power stations in the U.S. and abroad for
16 which Bechtel has performed engineering and/or construction
17 services since 1959. The 24 BWR units total 20,112 megawatts,
18 and the 50 PWR units total 48,236 megawatts. Neither
19 sodium-cooled nor helium-cooled units are included in these
20 totals.

21 (Slide.)

22 This slide shows the locations of our current
23 major domestic nuclear projects, consisting of 36 units at
24 20 plant locations around the U.S. The overlay adds the
25 locations of 26 units previously completed and in operation.

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1 The addition to 12 overseas units at 7 plant locations
2 brings you to the total of 74 nuclear units in which
3 Bechtel has been involved in engineering and construction.

4 This wide geographic location of site locations
5 have required that our designers respond to virtually every
6 level and combination of seismic criteria, environmental
7 and climatic conditions -- such as tornado design, wind
8 and temperature extremes, tsunami, et cetera -- and soils
9 conditions which it is possible to encounter.

10 (Slide.)

11 Our activity is the performance of engineering
12 and construction services tailored to the needs of our
13 client. The scope of services we contract to undertake
14 therefore covers virtually every variation or combination
15 of direct execution or management of engineering, procurement,
16 and construction activities, as summarized on this slide.

17 Typical projects illustrating some of these
18 examples are: engineering, procurement, and construction
19 job: Arkansas 1 and 2 Units; the engineering, procurement,
20 construction, management variation: Trojan and Rancho Seco
21 were handled under those contracts; engineering only, a good
22 example of that is the Oconee Nuclear Island design;
23 construction only: the Ginna Project; engineering and
24 procurement is best illustrated by the SNUPPS Project,
25 which is a powerblock design and a major equipment

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1 procurement assignment; engineering management is the
2 typical mode of operation of our overseas projects in
3 Spain and elsewhere; technical service agreements covers
4 areas of continuing operating plant support such as
5 the Pilgrim I contract.

6 (Slide.)

7 Within the general categorization of scope of
8 services offered, we encounter many variations needed to
9 respond to the requirements of individual electric utilities.
10 Some typical examples are summarized on this slide.

11 On some occasions we will undertake engineering
12 at the very earliest conceptual stages of a project where a
13 client involves us in site selection, NSSS specification
14 and bid evaluation, but quite frequently we will encounter
15 clients who have already selected their site and perhaps
16 awarded their NSSS and T-G, and we come in with certain
17 preestablished ground rules to work to.

18 On the licensing and PSAR side, we have been
19 called upon to coordinate the preparation and publishing
20 complete task on PSAR; we've been called upon to support
21 our client who was handling the coordination and
22 publishing. We have occasionally worked with use of outside
23 clients in addition to the basic -- pardon me, outside
24 consultants, in addition to the basic trimverate of client,
25 NSSS supplier, and architect-engineer.

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1 Procurement is handled in almost any fashion
2 you can imagine. Bechtel sometimes functions as a direct
3 purchasing agent, sometimes as agent for the owner, sometimes
4 as a supplier of specifications and bid analysis for owner
5 procurement; and occasionally specifications supplier for
6 contractor or subcontractor purchase.

7 Thank you for bearing with me for this thumbnail
8 sketch of the organization and of the backlog of nuclear
9 experience which is represented in our group.

10 Now let me turn your attention to the Generic
11 Nuclear Plant Standardization Program which Bechtel has been
12 carrying out since the early 1970s.

13 In common with many other architect-engineers and
14 NSSS suppliers, Bechtel had already taken some internal steps
15 at standardization of designs when the AEC standardization
16 policy was announced in 1972. After careful consideration of
17 the policy, we concluded that it was too restrictive in
18 application to meet the needs of the electric utility
19 industry and the responsiveness to site-unique
20 utility-unique requirements which our clients expected of
21 us.

22 We completed development of the Generic
23 Modular Power Plant concept upon which we were working at
24 that time, and prepared a presentation on our Generic
25 Standardization Program. This presentation, and our views

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1 on what was needed for a viable standardization program
2 were discussed with the AEC by Messrs. Allen, Collins,
3 and Schmitz, on January 31st, 1973; and by Messrs. Reinsch,
4 Collins, and Schmitz, on February 1st, 1974.

5 (Slide.)

6 That program is summarized on this slide. It is
7 composed of six key elements: criteria definition, criteria
8 application, licensing, basic systems design, physical
9 layout, and procurement.

10 The element of "criteria definition" is handled
11 through two activities. First is the participation in
12 national codes and standards writing groups. During 1977,
13 some 162 Bechtel people have engaged in 301 separate and
14 distinct code- or standard-writing committee assignments
15 under the auspices of the primary technical societies who
16 direct and coordinate these activities.

17 The second aspect of "criteria definition" is
18 the embedment of established design criteria and regulatory
19 requirements in our engineering standards program, which
20 encompasses preparation and dissemination of standard
21 specifications; standard drawings for typical engineering
22 details; design guides governing methods of criteria
23 specification, selection, and application; preparation of
24 instructions; and the design control procedures.

25 The second key element of our standardization

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1 program is criteria application, which is implemented
2 through technical topical reports prepared to facilitate
3 licensing.

4 These reports cover detailed design or analysis
5 methods for subjects such as post-tensioned containment
6 design, missile impact analysis, and so on. Bechtel has
7 13 current topical reports, 11 of which have been approved
8 by the Commission, and 2 of which are under review at
9 present.

10 The third key element is the Bechtel standard
11 safety analysis report. This is an internal "PSAR without
12 numbers" which provides basic text for use by our engineers
13 in preparing safety analysis reports in conformance with
14 the NRC standard format.

15 The fourth key element is a set of key design
16 documents which we have prepared to outline basic systems
17 designs. These are standard systems descriptions, describing
18 the design and functional performance criteria for nuclear
19 safety related and auxiliary systems, systems flow diagrams,
20 preliminary piping and instrument diagrams, basic system
21 control logic diagrams, and electrical single-line diagrams.

22 The fifth key element of the standardization
23 program is the generic modular plant arrangement. There are
24 some eight or nine basic building blocks of which a complete
25 power plant is composed. Each of these blocks has a number

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1 of restrictions requiring internal consistency of design,
2 but a relatively small number of interface requirements for
3 association with other blocks. This permits standardization
4 of the basic building blocks themselves, while retaining
5 some flexibility in their arrangement on a particular site.

6 The last key element of our standardization
7 program is in the area of procurement, which is addressed
8 by the extensive standard specification program described
9 earlier, and by standardization of procedures for supplier
10 qualification and surveillance inspection activities.

11 You might ask: What have been the benefits of
12 your program? Or how many plants have used this generic
13 approach and generic modular arrangement at Bechtel?

14 (Slide.)

15 Of 8 BWR units undertaken since 1972, 4 units
16 have made partial use of the generic, and 2 units have
17 followed it directly. Of 23 PWR units, 3 have made partial
18 use of the generic, and 12 have followed it directly. In
19 power generation capability terms, some 25,000 out of
20 35,000 megawatts of capacity have been based on partial or
21 full application of the generic designs since 1972.

22 The Generic Design has continued to evolve during
23 this time, as feedback was received from projects employing
24 BESSAR to help prepare their license application, as
25 experience has accumulated in the execution of detailed plant

jwb 1 designs based on the Generic Modular Arrangement, and as
2 new regulatory guides have been issued and regulatory
3 positions established.

4 This feedback has been incorporated into BESSAR
5 through periodic updates, and in our Generic Modular Nuclear
6 Power Plant Manuals for both the BWR and the PWR. These
7 manuals contain plant and equipment layout drawings,
8 standard system design criteria and functional descriptions,
9 preliminary piping and instrument diagrams, and control
10 logic diagrams.

11 In combination with our standard specifications,
12 these documents have permitted an extremely rapid start
13 of design and licensing for several foreign and domestic
14 jobs, including the Florida Power and Light South Dade
15 Nuclear Project, with a high level -- on our part -- of
16 confidence of the technical adequacy and safety of the
17 design. It is indeed unfortunate that Florida Power and
18 Light had to defer South Dade.

19 Now, with that background on the Bechtel internal
20 effort at nuclear power plant standardization, let us finally
21 turn our attention to the form in which we believe that a
22 standard reference design application could be carried out.

23 (Slide.)

24 We would prefer to see a standard reference
25 design process which we would call "Generic Reference Design,"

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1 which provides for a modular plant layout coupled with
2 standardized design criteria and standardized system
3 design, but with sufficient flexibility to accommodate:
4 each of the major NSSS packages; each of the major
5 turbine-generator sets available; and a family of site
6 specific design parameters -- including seismic design
7 levels; tornado design levels; other safety related natural
8 or man-made hazards phenomena; soils/foundation conditions;
9 and topography, cooling water source, access requirements,
10 and visual impact.

11 (Slide.)

12 To be viable, a Generic Reference Design approach
13 requires: an extensive data base of experience; top
14 technical resources available and dedicated; acceptance by
15 potential utility clients; and demonstration of its
16 licensability.

17 We believe that the first three points are
18 adequately covered, and it is the fourth point which we
19 are discussing with you today.

20 The several slides present the key characteristics
21 of a Generic Reference Design which we believe can be defined
22 or specified with sufficient exactness to allow an
23 independent examination and finding that a plant meeting them
24 can be designed, constructed, and operated safely. They
25 concentrate on the establishment of the safety design

jwb 1 criteria, and the methods of design and analyses which will
2 be employed to meet these criteria, as well as on the
3 acceptance limits or bounding conditions which must be met
4 by the design.

5 They do not require completion of the final
6 detailed design, but allow sufficient flexibility in detailed
7 design to accommodate equipment from any qualified supplier,
8 and to meet site-specific and utility-specific needs.

9 These key characteristics include:

10 (Slide.)

11 Firm design criteria for safety-related systems,
12 components, and structures including identification of
13 applicable codes and standards and conformance to NRC
14 requirements and guidance.

15 Criteria would address those characteristics of
16 the items that are important to safety to the same level of
17 detail as a typical safety analysis report.

18 The various key design documents such as system
19 descriptions, piping and instrument diagrams, electrical
20 single-line drawings, and control logic diagrams which are
21 currently required for SARs would be provided in preliminary
22 form but with sufficient detail to identify features of the
23 systems to satisfy the design bases.

24 The report would commit to specific analytical
25 methods and associated acceptance criteria for analyzing

jwb 1 the consequences of accidents and for radioactive waste
2 management.

3 Design and analysis methods would be described
4 and appropriate acceptance criteria provided for engineered
5 safety features and other systems as currently required for
6 SARs.

7 (Slide.)

8 All material covered in Bechtel Topical Reports
9 would be included or incorporated by reference. Criteria
10 and design rules governing physical separation, fire
11 protection, access controls, and radiation zoning would
12 be provided consistent with current regulatory requirements.

13 Standardized design details, such as typical
14 Penetrations, seismic supports, pipe whip restraints, and
15 other installations would be included.

16 The report would contain the required general
17 listings and description of safety-related components,
18 however in most instances specific numerical data on size,
19 capacity, horsepower, and so on, would be replaced by
20 definitive criteria for setting these values.

21 Interface requirements for each NSSS turbine
22 generator system would be included.

23 (Slide.)

24 The report would contain sufficient layout
25 information to define firm arrangement and relative location

jwb 1 of safety-related features. To the extent possible, specific
2 dimensions would not be included, however, except in
3 instances such as the turbine generator unit where its
4 orientation and separation from safety-related structures
5 might be defined by limiting dimensions.

6 A family of site-related design bases would be
7 presented, and specific change in plant criteria and
8 in features to accommodate each set of site parameters
9 would be defined.

10 The report would also contain sufficient utility
11 interface criteria to show how site-dependent features, such
12 as cooling water and ultimate heat sink and multi-unit
13 arrangements, would be accommodated.

14 (Slide.)

15 Many of the key characteristics of a Generic
16 Reference Design, as we have just described them, are clearly
17 in conformance to the Standard Format for SARs and the
18 Standard Review Plans. Several may not be, or we may be
19 misinterpreting those requirements, based on our experience
20 with custom SARs. This slide compares our concept of a
21 "GRD," or a Generic Reference Design, to our understanding
22 of a PDA/SDA, and highlights the things we believe differ.

23 To pick two examples: Take the seismic basis
24 where the present PDA/SDA scheme requires a single seismic
25 design envelope — placing this in the position of having

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1 to make a cut between various geographical areas of the
2 country that can or cannot be met by a given seismic
3 design. We would prefer to include, in a Generic
4 Reference Design Application, several discreet seismic
5 intensity level bases to bracket a wider range of sites,
6 without penalizing a low-intensity level with a design
7 for a high-intensity case.

8 Another example is the "containment", where the
9 present standard review plans and format end up driving us
10 into a fully dimensioned presentation on the containment.

11 We believe that our topical report describing the analysis
12 and the design methods for the containment, the handling of
13 critical details, and telling you virtually everything
14 about a post-tension containment except the diameter and
15 the height of a particular containment, provides an
16 entirely adequate design base for a safety finding on
17 containment. We believe the plant design can be licensed
18 on a generic-reference basis, without limiting the
19 particular dimension that it must be specified for a
20 given NSSS and utility site condition.

21 We find customers with various problems, in terms
22 of the physical limitations of the site, that may lead to a
23 minimum needed containment diameter vs. units like Calvert
24 Cliffs and the Pilgrim 2 Project up at Plymouth Rock, where
25 local scenic conditions and historic interest leads to a

jwb 1 desire to have the lowest profile plant possible -- hence
2 the maximum reasonable containment diameter. We need
3 room for that variation.

4 I don't intend to go through every one of those
5 items on the slide. We would ask if there are any questions
6 or comments, or discussions you would like to have around
7 it at this moment.

8 (No response.)

9 MR. LEX: Dr. Bernsen, is there anything you'd
10 particularly care to single out on there?

11 DR. BERNSEN: Well, for example there might be
12 some concern in the looseness of defining "containment,"
13 if necessary, for example, some minimum containment volume
14 might be identified, and things of that sort. But we'd like
15 the flexibility in diameter, and height, and things like that.

16 And again, in the case of arrangement, as we have
17 said before, the relationship of components, without
18 necessarily specific dimensions, or typical dimensions.
19 Because, particularly in preliminary cases, it appears that
20 the important features are the criteria, and not the
21 preliminary dimensions.

22 We have commitments to satisfy a certain
23 safety objectives, and if the dimensions have to change to
24 meet those, we do that anyway, normally, in a given situation.

25 But I think we could get into that discussion

jwb 1 a little further later on.

2 CHAIRMAN HENDRIE: I guess I'll want to come
3 back to this. I don't know whether I'll want to comment
4 now.

5 MR. STATTON: It would be appropriate.

6 CHAIRMAN HENDRIE: Maybe I would do better to
7 hear some more, and then -- Okay?

8 MR. LEX: Well, it is apparent from this slide
9 that the basic difference is in the lack of specific
10 numerical data, rather than in criteria bases, design
11 methods, features, analytical approaches, or acceptance
12 limits.

13 (Slide.)

14 The benefits of standardization have been described
15 in many ways and from many perspectives. Underlying the
16 perspectives of the regulator, the utility owner, the
17 equipment supplier, and the architect/engineer, however,
18 are two fundamental objectives: to expedite the licensing
19 process, thereby shortening licensing schedules and
20 improving the utilization of the NRC staff; and to stabilize
21 designs and design and analysis methods, thereby allowing
22 projects to proceed in a more orderly fashion with less
23 exposure to late redesign, and allowing the NRC staff to
24 conduct more thorough reviews and develop greater confidence
25 that important issues have been identified and resolved.

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1 (Slide.)

2 We believe that a Generic Reference Design has
3 several definite advantages in meeting the Objectives of
4 standardization.

5 A GRD would stabilize design features by
6 establishing the design and performance criteria significant
7 to safety, and the acceptance criteria or limiting conditions,
8 which must be met by a safe design.

9 A GRD would allow flexibility for response to
10 site-unique and utility-unique design features without
11 sacrifice in underlying safety criteria.

12 A GRD would minimize the potential cost penalty
13 of unneeded overdesign forced by "enveloping" criteria.

14 A GRD, by focusing on design and safety criteria
15 rather than on final detail, would permit more timely
16 updating to meet changes in the state of the art with
17 minimum impact on overall design and project schedules.

18 A GRD will provide stabilization of the design
19 process in a manner which will permit an optimum and
20 competitive response by the industry.

21 Finally, a GRD will have broader acceptability
22 in the utility industry than a "single-case" reference
23 design.

24 Gentlemen, that completes the formally prepared
25 presentation. We have copies of it for you, which copies

jwb 1 do include two appendices providing some backup detail
2 relating to the containment design question, and to the
3 manner in which system descriptive information would be
4 presented in a generic reference design.

5 CHAIRMAN HENDRIE: Okay, and I hope there are a
6 couple of copies so that the staff can have copies.

7 Well, let me tell you how it strikes me, and I'll
8 ask other Commissioners to comment. Perhaps we can hear from
9 the staff.

10 I've recognized Bechtel's reluctance to come down
11 the path that others have come with this on standardization,
12 going back a long time -- there were some meetings in '73 and
13 '74, some in Gaithersburg, and in our offices in which we
14 covered many of these same subjects. And the reasons that
15 seemed to you, in the light of your experience and the way
16 you do your work, were good reasons not to come in and focus
17 down on single designs, and this is certainly consistent
18 with that thrust.

19 From my standpoint, I must say that as I look at
20 standardization propositions -- do it this way; do it that
21 way; try some variation here; the various options -- I keep
22 looking at it from the standpoint: If we accept a particular
23 option or avenue, okay, and go down that line, after the
24 staff has argued with you over whatever there is to argue
25 in that option and that's settled and agreed upon, and then

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1 we come to put a specific unit into the process, I ask
2 myself: What does the staff have to do in order to go
3 forward and get a construction -- make a case to justify,
4 as appropriate in the particular case, the necessary
5 findings for the construction permit?

6 To the extent that that work that was done
7 previously on the so-called "Standardization Module," or
8 design, or whatever, is complete and specific enough so that
9 this work that staff has to do for a specific unit, for a
10 specific CP is either zero -- which is an unrealizable
11 ideal -- but at least minimum, then I have a higher regard
12 for the standardization option.

13 Conversely, to the extent that the option has --
14 that that particular standardization approach has, as yours
15 does, a considerable variability into it -- so that when I
16 come and have the specific application for the specific unit--
17 then I think there's still a substantial amount of staff
18 work to be done.

19 And that, it seems to me from my standpoint, makes
20 it a less desirable option from our standpoint.

21 Now, I'm willing and I recognize that I have to
22 temper this view, also, and take into account what is
23 practicable from the standpoint of the people who have to
24 prepare these designs in advance of specific orders, or
25 "modules," or whatever, and carry the burden forward of

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1 developing them far enough, and defending them in the staff
2 review, being able to carry that preinvestment --- you know,
3 normally engineering firms aren't like heavy capital
4 intensive firms; their stock and trade is in their heads
5 and in their design notebooks, and you typically don't put
6 it to work until you've got an order; you don't have a lot
7 of expensive machinery that you have to buy before you can
8 be in the business. And in a way, the standardization things
9 are going in that direction.

10 It's your form of buying a lot of heavy machinery,
11 which doesn't pay off for you until you get an order for a
12 product.

13 So, there are some practicality limits there, in
14 terms of what you can stand to do. And those limits vary
15 from firm to firm. They're different between the vendors --
16 the NSSS vendors -- and architect/engineer firms, clearly.

17 There are also the antitrust considerations,
18 which mean that we cannot be in a position of locking into
19 specific suppliers on components that may reasonably be
20 supplied by a number of people in the field. We can't lock
21 in on one and, you know, get him a preferred position because
22 he happened to be the guy whose design got used by an
23 engineer in presenting the thing. That clearly is a place
24 we have to go back to performance specs and so on and work
25 fairly closely with the antitrust people to make sure that

jwb 1 it's -- But in spite of those elements of practicality and
2 the antitrust considerations, I must say my own view about
3 the possible ways to standardize is that: The closer we
4 can get to the place where the thing that we talk about
5 in the beginning -- apart from any specific application --
6 just comes and is as specific as it can possibly be, and
7 allows us to settle the differences of opinion that there
8 may be, and get agreed on what's going to be acceptable
9 before we get to the specific application, that's where I
10 think the payoff in the desirable path is, from our side.

11 Now, as I look at your generic modular approach,
12 it does appear to me to lack that degree of specificity which
13 would allow us to go into the construction permit review on
14 a specific item using it, with really a great deal of the
15 safety review already in hand, and written down in the generic
16 staff safety evaluation report that goes with the design.

17 It seems to me that what you have here in the
18 direction you go is one in which we can get a piece of that
19 done ahead. Your generic standardization -- the module
20 scheme -- amounts, in effect, to a series of presumably
21 coherent and internally consistent topical reports, to the
22 same extent that other topical reports, dealing with how
23 you do a certain piece of analysis, or what your approach is
24 on some design -- safety related design problem.

25 To the extent that these can be thrashed out

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1 ahead of time with the staff, then when they arise in a
2 particular case, why we already know what your point of
3 view is, we already know what the staff's point of view
4 is, and that's a help in getting on forward with it.

5 But it does seem to me that your approach would
6 leave -- for a specific CP application for a specific unit --
7 would still leave the staff with a review effort which, while
8 perhaps somewhat less than that that might be involved with
9 a complete custom-design, still is pretty extensive.

10 And I wouldn't be surprised to see that the
11 differences in the manpower investment and the time investment
12 on the staff's side, between that and sort of a
13 run-of-the-mill custom design, is not all that great.

14 After all, not only would the staff have to look
15 at the way in which you have linked the modules and to go
16 over the interfaces, but considerably beyond that, in numbers
17 of areas, instead of presenting specific designs, specific
18 analyses, you say: Here's how we're going to do the
19 analysis. Or, here are the rules we are going to follow to
20 do the design.

21 Now, we may have agreed back yonder that those
22 were reasonable ways to do the analysis, reasonable rules
23 for the design. Now you've got a specific design. We're
24 going to have to look at it. The staff has to come forward
25 in that CP review and say "we know what the specific design

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1 is"-- preliminary design, at least. "We've looked at it,
2 and we can find this and that about the safety standpoint."
3 They're going to have to look at that specific design you
4 present, now, and decide whether in fact they agree that
5 you've applied the criteria rules in a way that they agree
6 with.

7 And by the time they get through doing that, I've
8 got a notion there may not be a great deal of manpower
9 difference on the staff's part between doing that and having
10 taken a specific custom design presented and just said
11 "good," start at day one, and we'll work through it and see
12 whether we agree with it or not.

13 Now, obviously there would be some areas where
14 that's not so and where there is considerable advantage,
15 but I'm afraid there'd be a number of other areas where it
16 wouldn't.

17 COMMISSIONER GILINSKY: Could I ask something
18 before --

19 CHAIRMAN HENDRIE: Yes. That sort of runs me
20 down.

21 COMMISSIONER GILINSKY: Yes, I'm anxious to hear
22 your response on this.

23 But to what extent is your thinking tied to
24 coping with the licensing process? And to what extent is it
25 really driven by other considerations. You could mention

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1 that in responding to Joe.

2 CHAIRMAN HENDRIE: Yes; it's a useful point.
3 Because, from my standpoint, you know, if pretty well driven
4 by the licensing process, and that's sort of the end of it.

5 COMMISSIONER GILINSKY: Well, because one of the
6 things that impressed me -- going up and looking at the
7 SNUPPS Project, was that there are just a lot of other
8 important aspects about standardization, having to do with
9 the way you built the plant, and so on, which are quite
10 apart from the licensing project.

11 MR. STATTON: Yes, much more than we can deliver
12 in a written document to you.

13 Well, generally, of course we wanted to address
14 the two objectives that we outlined there -- that we wanted
15 to ease the licensing time, if we could; and I think you've
16 become, of course, a little bit attached to whether or not,
17 does a number make the license process easier for your staff
18 or doesn't it? Does the height and the containment, or the
19 diameter, does it make it easier? I don't know.

20 We have suggested that perhaps it really doesn't
21 make it that much easier --

22 COMMISSIONER KENNEDY: Could we --

23 MR. STATTON: I don't want to interrupt now --

24 COMMISSIONER KENNEDY: I don't want to interrupt
25 now --

jwb 1 MR. STATTON: Go right ahead.

2 COMMISSIONER KENNEDY: I want to come back to
3 that, because that relates to some assumptions, I think,
4 from your side as to how this process does or ought to
5 work.

6 MR. STATTON: Yes, and I think this is the sort
7 of exchange we really want from you. Because we're not here
8 to try and "convince" you, or turn you around, or anything.
9 I think we are really trying to get your rebound from the
10 presentation we have made.

11 So that that issue should be addressed. Does the
12 number, does the height, does the diameter conveniently
13 provide you with more reason to give that a CP or not? I
14 don't know.

15 COMMISSIONER KENNEDY: Will you, later -- not now,
16 because I don't want to interrupt what you're trying to get
17 at in response to Mr. Gilinsky's point -- but will you
18 explain later why you think it need not?

19 MR. STATTON: Yes. If I may call on some of my
20 partners here to help do that?

21 COMMISSIONER KENNEDY: Sure.

22 COMMISSIONER STATTON: The other point is, looking
23 at all the experience that Bechtel has had -- and particularly
24 the experience we had in getting the SNUPPS Group together.
25 There was originally some 26 utilities involved that we

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1 suggested ban together to do what 5 of them ended up doing.
2 The reasons we lost the other 21 were varied. Some of the
3 very same reasons we're talking about generic designs.

4 One happened to be right in this area. His
5 reasons were: Look, he didn't feel that he wanted to be
6 penalized for the site envelope conditions, if we felt we
7 had to envelope so we could cover at least the 4 sites that
8 we had. So, you lose someone on the basis of economics of
9 a design.

10 In looking at the broad experience that we've
11 had as Bechtel, from seismic character from the West Coast
12 to the East Coast, to the South, we have made quite an
13 analysis of the changes that really need to be respected
14 from any one design to another, insofar as seismic is
15 concerned. And we have a pretty good idea of those things
16 that really need to be addressed.

17 And in some cases, the seismic character of a
18 plant can be treated very easily, going from one location to
19 another, simply by addressing the specific areas that we
20 have a pretty good feel for where those characteristics
21 need to be changed within the design.

22 So, from the point of view of having a specific
23 design with dimensions, our experience tells us that the
24 market for that, or the useability of that with the
25 utility industry, is going to be substantially limited.

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1 Because the utilities have an economic thing that they must
2 consider: Is that the most economical design for the plant
3 that they have?

4 We have probably — in the Gaithersburg Office,
5 alone — no fewer than 5 or 6 audits a year by the Public
6 Utilities Commissions, coming to take a look: Are we in
7 fact spending the utilities money as well we we should?

8 So you can't avoid certain of the economics. And
9 yet, on the other hand, we have to address the fact that
10 we are trying to provide something that has a safety
11 character well enough to get licensed.

12 So it is for those particular reasons that we
13 have some hesitation of picking "a" NSSS supplier, "a" unit
14 size, "a" containment dimension, and coming in and getting
15 that licensed, and expecting it to have the broad market
16 value or utility interest that we have seen we've been able
17 to get under the generic approach.

18 COMMISSIONER GILINSKY: Isn't the penalty for
19 enveloping a number of sites really pretty small? In other
20 words, from maximum to minimum?

21 MR. STATTON: I'm going to let you address that
22 one.

23 COMMISSIONER GILINSKY: Because I remembered it was
24 a very small percentage.

25 MR. STATTON: Within the SNUPPS character, you are

jwb 1 absolutely right. In the locations of those plants, the
2 enveloping that we ended up with was of a very little
3 impact, say from New York to Kansas. So, it didn't have
4 that much.

5 MR. LEX: But what's the seismic --

6 COMMISSIONER KENNEDY: You indicated earlier that
7 it might have been quite different, as to a number of other
8 sites which are not in that package.

9 MR. STATTON: That's right; that's right.

10 COMMISSIONER KENNEDY: I guess that's the question
11 that Mr. Gilinsky's talking to.

12 MR. STATTON: Now the exact value of that, we
13 didn't take time to look at. I mean, we didn't go down and
14 investigate the detail, because at the time there wasn't
15 that much detail to look at. But it did bother a number of
16 the utilities that the enveloping was going to be at some
17 particular penalty to their utility.

18 MR. LEX: Well, our experience, in looking at the
19 cost differentials in particularly civil structural design
20 considerations, and secondarily to some extent the increased
21 quantities of piping, and electrical, and heating, and
22 ventilating, and all these other good things that come along
23 as your plant grows larger, in translating from some low
24 seismic intensity sites to examining .35 and .45 and .55
25 G-type things, we're looking at more than just a few percent.

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1 We can get up into ranges of 10 to 20 percent
2 pretty rapidly. It's a very awkward thing to put a very
3 specific number on, because you're always looking at apples
4 and oranges -- or else, a hypothetical treatment. But our
5 data do not allow us to concur in the 1 or 2 percent, or
6 5 percent range, whatsoever.

7 The cost of these on San Onofre showed
8 significantly more money involved.

9 COMMISSIONER GILINSKY: Well, but --

10 CHAIRMAN HENDRIE: Yes, but those are almost
11 pathological cases in the seismic sense. I think, as you
12 raise the seismic design bases, for instance, from a very
13 nominal one down around 10 percent of gravity at 0 period,
14 it does seem to me that the enveloping penalties -- there is
15 one, but it's not a rapidly rising function. And then
16 somewhere around a third the acceleration of gravity, you
17 begin to get into a place where you're really having to
18 scratch hard on the design in order to meet the higher
19 forces involved; and from there on out, why I doubt that
20 it's really very practical to present envelope designs.

21 But, let's see, Dick, what? Somewhere around
22 a quarter G, or .3, .33?

23 MR. DeYOUNG: .3 is the normal type, for
24 standard plants.

25 CHAIRMAN HENDRIE: The standard ones on which that

jwb 1 has worked through to a PDA have been around .3 —

2 MR. LEX: I would agree with that statement.

3 CHAIRMAN HENDRIE: And furthermore, I think at
4 that level, why you've covered a pretty fair chunk of the
5 U.S., about 75 percent of the likely site locations.

6 Now there is a fraction left that falls into the
7 higher seismic realms, and there -- there, I think maybe
8 you've got to go custom.

9 MR. LEX: Dr. Bernsen, I think, had something to
10 add.

11 DR. BERNSEN: Yes, I think there are a couple of
12 things. First of all, one point didn't come out -- and I
13 believe you may be thinking about it -- what you talked about
14 three, four, five years ago.

15 In this particular case, we think we're talking --
16 I shouldn't say we "think" -- we're talking about a
17 committed layout of the module; a relationship with the
18 module. It's not the building-block approach where you
19 move things around, but a fixed relationship of complements
20 for an NSS. So, you firm up the relationship of the
21 safety-related structures.

22 And it depends upon how far you carry the design
23 to determine how much the cost impact is. At this stage,
24 I think we're saying that relative layout of each structure
25 would not change from seismic level to seismic level, but if

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1 you get into things such as reinforcing details, and
2 specific wall thicknesses, and additional flaws in
3 diaphragms, then you get to add to the structural cost.
4 But, in a lower seismic level you could take some of these
5 out, if they're not there for shielding or other purposes.

6 Now, if you get into final design and you want
7 to locate the piping supports, and snubbers, and if you want
8 cable-tray supports, and so on, now your costs are
9 significantly different as you change the seismic level.

10 So it depends upon how far you want to carry the
11 design in licensing.

12 I'd like to answer the other question you asked
13 before. From my standpoint, I think that what we're talking
14 about would do more to expedite licensing than anything
15 else, and it is really for that purpose. Because it's hard
16 to figure out why we need so many numbers — specific design
17 numbers — in the licensing process.

18 As I said before, the important thing to
19 demonstrate in the final design is that you have met specific
20 requirements and commitments and limits. If we said we were
21 going to use a 6-inch pipe for some auxiliary feedwater
22 system, but we also say we have — and that we supply a
23 certain flow — but we also say that we want a certain rate
24 that will satisfy the requirements to take care of decay
25 heat with so much spilling, the governing criteria is the

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1 one that says you take care of a certain heat release with
2 a certain amount of spilling, and not how big the pipe was
3 or what flow capacity you specified.

4 So we've kind of -- we've got a belt and
5 suspenders approach. And the numbers -- the flow rates, the
6 capacities, the sizes -- don't govern; it's the criteria
7 that govern. And just as in the construction area where
8 the I & E inspectors are verifying that the design is
9 carried out in construction, why not have the staff verify
10 that the final-design numbers implement the commitments and
11 criteria and methods.

12 MR. LEX: Along that same line, I would like to --

13 CHAIRMAN HENDRIE: It's possible -- Well, you
14 had some other questions?

15 COMMISSIONER GILINSKY: No.

16 COMMISSIONER KENNEDY: You were about to say?

17 MR. LEX: I was about to come back to your
18 earlier question, Commissioner Kennedy, on the containment
19 diameter and height question.

20 The basic characterization of the containment
21 pipe, the basic purpose of the containment, after all, is to
22 contain energy release from a ruptured system. The basic
23 characterization of that is the energy quantity. It begins
24 to impact or relate to containment dimensions only when you
25 start specifying a pressure and drive yourself into a volume

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1 number. We would have little difficulty in selecting, on
2 a generic design basis, a pressure volume relationship
3 necessary to suit a given NSSS and establishing the
4 containment pressure design level that we would attend to.

5 We're simply trying to retain some level of
6 flexibility in the dimensions to adjust the containment to
7 suit the individual unique site requirements that we handle.

8 And having been personally involved in
9 shoehorning plants --

10 CHAIRMAN HENDRIE: Well, there are more
11 NSSS-related, from that standpoint, sites --

12 MR. LEX: The NSSS establishes the energy-release
13 values, certainly. And after that, it becomes a geometry
14 question.

15 COMMISSIONER GILINSKY: I wonder if you could
16 comment on how long you see the process taking right now,
17 from inception to operation of reactors, and what you think
18 is achievable by fully employing the plans you are laying
19 out?

20 MR. STATTON: Chuck just completed a very
21 extensive study on this. To give the variations on it, you
22 can pick it up from there.

23 MR. HALLIGAN: But the more I worked on it, I
24 think, the less sure I became of what I thought I knew.

25 (Laughter.)

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1 CHAIRMAN HENDRIE: Yes, I've had the same
2 experience. There may be other fields, but this one is
3 notable, that ones confidence level and ones comprehension
4 goes through an early maximum --

5 (Laughter.)

6 CHAIRMAN HENDRIE: -- and I haven't found that --
7 after you -- once you peak out, why I haven't found that it
8 turns up again.

9 (Laughter.)

10 MR. HALLIGAN: Well, we can look at it taking
11 several approaches. If you boil it down to the very
12 simplest parts of the problem, we believe that if you would
13 take a look at from the time you award NSSS until it's
14 delivered at the site -- which is a good, key point to look
15 for -- to date, they're talking about 44 to 54 months for
16 that in today's environment. Although, in talking to the
17 people who make the NSSS systems and their reactor vessel
18 suppliers, and steam-generator suppliers, they feel that
19 if there were a fairly high level of stability in the market
20 and in the requirements, to where they could make commitments
21 and get the long-lead-time materials such as forging on
22 stream, they could cut that down to something on the order
23 of 30 months, say.

24 So, you look at the -- and also you look at the
25 other end of it: The time the reactor vessel goes in place

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1 at the site, and then the bulk work to accomplish --
2 installing wire, and cable, and piping, and looking at
3 the effective utilization of manpower -- you start, say
4 taking the 44 months -- you end up with about 8 years, say,
5 from the time you award the NSSS until you finish it up
6 as a commercial operation.

7 CHAIRMAN HENDRIE: So there's about 4 years.
8 Once you get the vessel on the site, you're about 4 years
9 off completion.

10 MR. HALLIGAN: That is a good contributive time.
11 That looks very easily attainable.

12 COMMISSIONER GILINSKY: Under present-day
13 conditions?

14 MR. HALLIGAN: Under present-day conditions.

15 COMMISSIONER GILINSKY: And how much time is
16 there before the award of the NSSS?

17 MR. HALLIGAN: In your site-licensing problems,
18 anywhere from 2 to 5 years, maybe. Take 3 years as a good
19 average, maybe. And that's a tremendous licensing window;
20 a tremendous window for the stabilization of given criteria,
21 from the beginning to end.

22 From the awarding of NSSS, it seems practical as
23 a goal to search for in the industry to match what they're
24 doing overseas right now. And that is, about 6 years from
25 award of NSSS to fuel loading. And they do that by virtue

jwb 1 of, say, decision making, and not being hampered by the
2 potential interferences, by licensing, everything moves
3 ahead very boldly, with a sense of confidence that what
4 they are planning today is actually going to occur.

5 COMMISSIONER GILINSKY: When you say "overseas,"
6 is that pretty much the case everywhere? Are you talking
7 about Japan? Or Germany?

8 MR. HALLIGAN: It's starting to flow down,
9 overseas, also. Bechtel has not has as much experience
10 overseas --

11 COMMISSIONER GILINSKY: Well, this is your own
12 experience overseas that you're referring to?

13 MR. HALLIGAN: Yes.

14 COMMISSIONER GILINSKY: And that would be where?

15 MR. HALLIGAN: France, Spain --

16 MR. STATTON: Taiwan.

17 MR. HALLIGAN: Taiwan.

18 So as far as doing the design, gathering the
19 material together, getting it at the site and putting it
20 together, 6 years is entirely possible. It's a very
21 realistic time.

22 But in today's environment in the United States,
23 we believe that about the 8 years is something we ought to
24 be seriously looking at, and not the 10 to 13, 10 or 11 that
25 we seemed to be seeing in the last few years.

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COMMISSIONER GILINSKY: Oh, you're actually seeing something like 10, from the award of the NSSS?

2

3

MR. HALLIGAN: That's correct.

4

COMMISSIONER GILINSKY: I see.

5

MR. HALLIGAN: And of course that's made up of a number of elements, some of it being the lack of stability in the needs by the utilities, their perturbations on their side, the financing problems, and also it's the impact of the licensing process itself and the licensing requirements.

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COMMISSIONER GILINSKY: And how do you see the licensing process impacting on this?

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MR. HALLIGAN: Probably, in the establishing of the confusion over the lack of confidence of what I plan today, and I can plan a total scheme, and then I put together a method of carrying it out and getting it done, there is enough perturbation associated both in the processes and the public hearings and the changing of the safety requirements, however large or small they might be, it's just enough to keep the industry off its feet from an effective and a very efficient standpoint.

21

22

COMMISSIONER GILINSKY: Now is this up to the CP? Or do you see it also going on after the CP.

23

24

MR. HALLIGAN: There has been considerably after the CP.

25

COMMISSIONER GILINSKY: I mean, is that a

1 significant part of this extra time that you're pointing
2 to? The post-CP?

3 MR. HALLIGAN: In the efforts at looking at this
4 recently -- and believe me, this is not intended as a
5 negative comment towards the review staff in any sense; it's
6 just the fact that we believe the impact of the total
7 licensing activity, if that could be reduced to zero so
8 licensing were not an impact on this whole process, that
9 about 3 years could be reduced from it.

10 COMMISSIONER GILINSKY: But this is --

11 MR. HALLIGAN: But part of that is on our own side,
12 as far as responding to existing licensing criteria, in the
13 forms of adequate or understandable codes, and standards, et
14 cetera.

15 COMMISSIONER GILINSKY: Let's see. Are you
16 including the CP review when you say "3 years"?

17 MR. HALLIGAN: Yes, I am.

18 MR. STATTON: Oh, yes.

19 COMMISSIONER GILINSKY: Well, I mean that --

20 MR. HALLIGAN: And I would like to go back, and
21 this --

22 COMMISSIONER KENNEDY: Yes, but how about
23 separating that -- which was the question, earlier.

24 COMMISSIONER GILINSKY: Yes, in other words --

25 COMMISSIONER KENNEDY: Take the CP out of it, and

jwb 1 then what? After the CP has been issued.

2 COMMISSIONER GILINSKY: To what extent are you
3 faced with new requirements, and so on, that one hears a
4 great deal about, after the CP is granted? Or, can you
5 plan, reasonably, beyond that point?

6 MR. HALLIGAN: It's been the implementation of
7 say the broad requirements, and understanding of systems
8 separation, seismic support for cable tray and conduit, the
9 details of implementation which were not fully understood
10 or defined in everyones minds five years ago.

11 And so a great deal of -- and this gets back to --
12 leads into something that we believe the approach that we're
13 suggesting might help to solve.

14 One of the biggest problems that exists in the
15 completing of plants, to date, are those -- the wire and
16 cable, the conduit, cabletray hangers, piping -- all largely
17 associated with the solution of the pipe-break problem,
18 separation, seismic design. The method of design of all
19 these things depends on a lot of field-fit. But yet we're
20 taking the total system of duct supports, cabletray supports
21 and designing a very careful criteria and degree.

22 The hangers. They have to be installed in
23 sequence. And as we got smarter and smarter, and become
24 more -- say the regulatory requirements became much, much
25 tighter on how we do this -- the tremendous interferences in

jwb

1 the field -- productivity installing all the bulk reduced
2 significantly, because a great deal of backfit was required.
3 to put all of this field-bulk material in place.

4 So, it's unlikely that you could ever complete a
5 standard design of a plant -- a specific, implemented,
6 standard design -- to the degree that you could solve all
7 of that. The physical problems of getting all of these
8 little pieces associated -- and that's another reason why
9 we can't really honestly give you a good answer as to what
10 does it cost to go from .2-G to .33. Because the real cost
11 is in trying to fit 17,000 pipe hangers, along with
12 27,000 cabletray hangers, in an area that needs to be laid
13 out in extreme detail to avoid the congestion, just to get
14 them in, and still permit some field changes.

15 DR. BERENSEN: I can't give you anything specific
16 on the effect of schedules, but as a practical matter -- to
17 give you some example -- most of the projects we're worrying
18 about today have CPs. And yet the amount of time and
19 effort spent by licensing-oriented people in supporting
20 projects, trying to figure out how to solve new designs,
21 meet new requirements, how new requirements apply to plants
22 with CPs and not OLs, is greater than ever before.

23 We have a larger number of people worrying more
24 about these specific problems --

25 COMMISSIONER GILINSKY: What does this do? Does

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1 this slow you down in your design? Or do you --

2 DR. BERENSON: It creates uncertainty, and
3 backfitting, and redoing.

4 COMMISSIONER GILINSKY: -- end up redoing things
5 that you've done already?

6 DR. BERENSON: Yes, all of these things --
7 depending upon how smart you are, and how far ahead you can
8 anticipate what the requirement might be when you bring the
9 final safety analysis report in, it could be anything from
10 rubbing out a drawing, to ripping out an awful lot of
11 concrete and steel.

12 COMMISSIONER GILINSKY: Now, doesn't this argue
13 for having a final design, to the extent possible, before we
14 ever get involved in this process? I think maybe that's what
15 Joe was saying at the beginning.

16 MR. HALLIGAN: Well, let me ask a question. This
17 is really what we're trying to sort out, exactly the same
18 thing.

19 Will, in fact, a standard reference design which
20 cannot specify all the major components -- like the exact
21 manufacturer for the feedwater pump, and for the condensate
22 pumps, and the safety pumps, and all these things -- does
23 the perturbation caused by finally acquiring the actual
24 pumps, and systems, and components going in there, does the
25 perturbation to that, as far as the "look-see" or the

jwb 1 review of the safety aspects of the plant, are those greater
2 than what we are proposing in the GRB?

3 COMMISSIONER KENNEDY: What's your answer?

4 MR. HALLIGAN: We don't think so. Because it
5 seems to us the most important thing is to make sure we
6 all agree on what the criteria is for that pump. So that
7 no matter whose pump we buy, it will fit the safety-related
8 criteria, but yet permit the commercial forces to come into
9 play to adjust to different pipe sizes, different pipe
10 orientations. Because when you get to the seismic, again,
11 the most important thing is to make sure that piping system
12 will withstand the best in a seismic environment, not just
13 meet the criteria.

14 So, we would like to see a design evolution come
15 about where we would not have to have all of those very
16 cumbersome, awkward, almost impossible pipe supports in
17 there. And today, if we sit down to design a standard
18 plant which would be approved, it would in fact have to
19 include some of those things, to really respond to what
20 you are looking for, to avoid all this continuous review,
21 specific review of some of the design, dimensional details.

22 Because "dimensions," that's on this whole -- I
23 keep referring back to the seismic, because I think we all
24 perhaps have discussed it enough; we have a pretty good feel
25 for why it is such a pain in the neck.

jwb

1 So, would the review, under the standard plant
2 design, reference design, once you get a given feedwater
3 pump, is that greater than what we are proposing -- which
4 is that you don't size the line that comes out of that
5 pump, but we could agree on what the criteria is for that
6 pump -- for the pump, and also for sizing the line and
7 supporting the line.

8 Because, again, we would like the flexibility
9 to improve on that design, on incremental -- on a controlled
10 basis, in boxes that fit within a hole, rather than having
11 to change the whole bit.

12 Another example: On the philosophy as we look at
13 it -- and we're really sure it differs all that much from
14 yours, either -- take the containment vessel again, which is
15 something physical we can all recognize.

16 There are several major suppliers of the tendon
17 systems for prestressed post-tension systems. There's been
18 a great deal of thought and evolution that has gone into
19 what is the appropriate length, and different manufacturers,
20 for commercial reasons, have different lengths, different
21 sizes, different end connections.

22 There is a tendency right now that if in fact --
23 and we have been somewhat of a party to it -- in order to
24 become more standardized on this, and to avoid as much
25 discussion and prolonged review with NRC, to narrow down

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1 those requirements to the point where we've almost
2 eliminated any competition.

3 So, the criteria for the tendons, the methods
4 for analysis, and the way in which the criteria for the
5 end connections would -- if that could be established, then
6 there are several manufacturers that could come in and
7 respond to that.

8 But there will be a tendency, we believe, as we
9 tend to -- if Bechtel were to draw a containment structure
10 giving dimensions which would tend to fix the tendon length,
11 which would tend to fix the tendon diameter and the numbers
12 of it -- that all of a sudden we would tend to push some of
13 the potential suppliers out of the way. Because it's too
14 risky a business for that size a company to enter into it
15 anyway. So that's one of the things we're trying to get.

16 MR. STONE: I think it would be worthwhile if
17 you would allow me, just for a few moments, to use I think
18 the best example there is in the industry today -- the
19 advantage of the generic application -- and that's SNUPPS;
20 that sprung from a generic design.

21 I know two of the Commissioners have been out to
22 visit to see what the project is about. That sprung from
23 a generic design by Bechtel which was far less advanced at
24 that stage than we are today in our generic designs.

25 It allowed the project to complete its filing,

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1 from the time that the nuclear steam supply system was
2 selected, to the filing of the PSAR, was 9 months; and the
3 CP was August '76. So that was 24 months.

4 Now, there was some delay in the construction
5 permit time, but the advantage there was that, springing
6 from a generic design, and bringing together the custom
7 requirements of 5 utilities, was able to benefit the filing
8 of a significant document and achieving the first construction
9 permit, in view of that task of bringing together the people,
10 within 24 months.

11 Then, the completion of the first unit, the first
12 fuel load, was supposed to be toward the end of '81. We have
13 seen the effects of economics, of slowed growth, have
14 stretched that out. But that was looking at a period from the
15 time the PSAR was docketed, which was June '74, to the fuel
16 loading of the first unit, was 7-1/2 years. Now, if all of
17 those things had come off on time and had not been
18 affected by financing, and low growth, that would have
19 been a significant improvement to the industry.

20 And I think the example of the utilities being
21 able to work together in small groups such as that with a
22 generic design, allows them the economic advantage that
23 Mr. Statton has talked about as one of their needs.

24 CHAIRMAN HENDRIE: Well, it's certainly a
25 reasonable way to do business, and is one of the

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1 standardization options, I must say, I think the staff is
2 in fact rather fond of. And from our standpoint, it is a
3 very satisfactory one.

4 But the essence of it, I think from the staff's
5 standpoint, is less that you are able to form the specific
6 application for X units from your generic base that you have
7 in hand; that, you know, is not, I think, a notable point
8 for the staff.

9 What's of interest to the staff is: By George,
10 here's a specific application that says "here's the design
11 of the plant, and we're going to build six of these, and
12 there are going to be a few minor differences for
13 site-related matters as noted in each of the site-specific
14 applications, but here's the specific design in terms of the
15 basic safety-related plant design. And here are the
16 analyses that go with it. This applies to all these units."
17 And the staff looks at that and chews through that, and that
18 then stands for all the individual units.

19 And I hope we are doing the same thing in the
20 OL stage, to the maximum possible degree.

21 Now, it was an advantage to you to have the
22 BESSAR backup in-house, in terms of your putting this
23 application -- the joint application -- together for your
24 clients. I guess there would be some incremental benefit
25 to you and to the staff if the staff had looked at BESSAR

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1 and there were sections of that on which the staff had said
2 this is a reasonable approach, and so on. But I really
3 wonder if that would have made very substantial differences
4 in the work the staff would have felt it had to do when the
5 specific design came in.

6 And what I have a feeling is that, because of
7 their need to be able to speak in some detail to things
8 on the specific design, maybe not so much. Not nearly so
9 much advantage, I think, as a case where there has been a
10 reference design -- a standard design which is pretty
11 specific -- which does settle down to the maximum possible
12 degree on how big is this, you know, what have we got here,
13 the whole thing, has been worked over.

14 And that's, you know, that's sort of a fundamental
15 comment I make to you about this concept.

16 DR. BERNSEN: I'm curious. How much specific
17 numerical information does the staff need, and what do they
18 do with it? What do they do with a "6-inch line size" or a
19 penetration that's 2 inches, which is 3 inches, and things
20 like this? What's governing in their review at the PSAR
21 stage, first of all?

22 CHAIRMAN HENDRIE: Well, I think we ought to --
23 I haven't given the staff a chance to comment, and let me
24 do that in a minute, and then they can address this point,
2 among others.

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1 But I must say that what you propose, the sort
2 of thrust that you take with this generic modular sort of
3 approach, it may be that it's workable in part at the
4 construction-permit stage, but I think the staff will still
5 have to do more work on a specific application using it
6 than they would if they had a more specific, approved,
7 standard design in hand.

8 What bothers me more is I don't see any reasonable
9 way for your scheme to progress to the point we would like
10 to get to, I think. And that is, not to have people coming
11 in referencing preliminary design approval standard designs
12 at construction permit time, but rather for us to get into a
13 shape where we can do a single major safety review and let
14 that stand.

15 What this requires is a design which is final, in
16 a safety sense. It needn't be a final -- now we're going to
17 get all the ready proof for construction drawings and so
18 on, but in the terms of final safety analysis.

19 And, you know, we have a batch of preliminary
20 design approvals out now, and are working hard on sort of
21 the next phase of the standardization policy, to see where
22 we go from here.

23 But the thrust, very clearly, is to encourage
24 those people supporting those designs to go forward to
25 final -- to a thing which we'll call a "final design

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1 approval," or a "standard design approval," or whatever,
2 in which we feel that we know enough to speak pretty
3 authoritatively on a generic basis to the safety aspects,
4 and not have to retread at OL time.

5 What that leaves, then, the thing you brought up.
6 Now we have to confirm that what's actually built indeed
7 conforms to that design. The staff will have to look at
8 that. It will be, in part, an inspection function, and in
9 part a licensing review function. But I would see it as
10 nowhere near approaching the present process, where there
11 is a whole new presentation, you know, a refurbishing of
12 everything in the application, for the final safety analysis
13 report, and the whole staff review of that, and so on.

14 COMMISSIONER GILINSKY: What I understand the
15 Bechtel people to be saying -- correct me if I'm wrong --
16 is that this kind of detailed final design somehow conflicts
17 with industrial reality. Is that in fact what you're
18 saying?

19 MR. HALLIGAN: We question that, yes. That you're
20 going to get enough perturbation, through actual final
21 equipment in there, that there is little or no difference
22 in the amount of time of review required by the staff to
23 confirm the fact that it does fit the preapproved design,
24 with the new specific equipment in it than our approach
25 where the criteria is preapproved, and we still buy the

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1 specific equipment and put dimensions on it which
2 requires a total staff review.

3 And the other -- I was thinking as you were
4 talking about SNUPPS, Joe, is there any difference,
5 really, in the approach, from the licensing standpoint,
6 considering the SNUPPS project, to one of the generic
7 family, and it becomes, then, the same reference submitted
8 as a standard reference? It is a standard licensed
9 preapproved design, and would enjoy, or would require
10 the same degree of changes to meet whatever license changes
11 came along, and commercial equipment changes came along, as
12 a standard reference plan submitted for a preapproved design.

13 The end product seems to me to be identical.

14 CHAIRMAN HENDRIE: I think that's right, but I
15 would want to cover the ground again to make sure I
16 understood those things. I have been threatening to give
17 the staff a chance to comment, and why don't I -- Ed?
18 Roger? Dick? Please do.

19 MR. MATTSON: From a broad perspective, as an
20 engineering matter, what the people are proposing today
21 makes good engineering sense. That is, the approach to
22 standardization which emphasizes performance objectives --
23 I didn't hear the words, but I presume that underlying that
24 is qualifications testing. I did hear words about national
25 standards. That's good, solid engineering sense, at least

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1 in my judgment. It is a good approach to standardization.

2 The problem comes in trying to implement that,
3 along the path that Bechtel is proposing today. One problem
4 is a matter of trust -- trusting people to set performance
5 objectives, not provide you any details about how they're
6 going to meet them, and then expect them to come back a
7 few years later having met them.

8 I will give you two examples -- one having to do
9 with the line sizes that these people have discussed; and
10 the other having to do with something near and dear to your
11 hearts.

12 One could look at the question of environmental
13 qualification of electrical connection"s" as a graphic
14 example of setting performance objectives -- namely, "thou
15 shalt provide electrical equipment capable of performing
16 in the accident environment -- as a good example of setting
17 a performance criteria, and then going about procuring
18 equipment without a lot of detailed analysis by the
19 regulatory staff, maybe even none; and then finding out
20 that you had a number of operating plants, ostensibly
21 constructed to have environmentally qualified electrical
22 connections that in fact it did not.

23 So there's a matter of trust in setting
24 performance objectives and then understanding that they will
25 be met, even when national standards exist.

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1 COMMISSIONER KENNEDY: Excuse me, Roger. I'm
2 not sure how that situation obtains any differently in
3 the proposal that they're making from any other, including
4 a custom design. As a matter of --

5 MR. MATTSON: There's none, sir; I agree.

6 COMMISSIONER KENNEDY: It does not. So that
7 applies anywhere?

8 MR. MATTSON: Yes, sir.

9 COMMISSIONER KENNEDY: Okay.

10 MR. MATTSON: The question as to how much detail
11 is required in something like containment design, it is
12 probably safe to say that the mass and energy capability of
13 the containment to withstand a blowdown -- I don't need
14 detailed dimensions of the containment.

15 The problem is that the requirement is to assure
16 the safety of the containment, given a loss-of-coolant
17 accident. And that's more than just the mass and energy
18 absorption capability.

19 It might be, for example, asymmetric loads on
20 the vessel. Does the breaking of a pipe blow the vessel
21 open? For that, one has to look at subcompartment loads,
22 at asymmetric discharges, at their pipe size, or even
23 break opening time could have quite a lot of difference
24 on the engineering outcome of the technical outcome of the
25 analysis.

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1 It is possible, in principle, to set performance
2 objectives for all of those kinds of safety considerations,
3 and to approve standard methods and procedures for coming
4 at those problems. It hasn't been done yet. It's
5 conceivable, and we're moving in that direction. It's
6 conceivable that we could achieve that.

7 This would certainly give us impetus in that
8 direction.

9 One other comment that's probably a nit on this
10 scale of things. The "topical reports." We have to be
11 a little bit careful of how we use topical reports with
12 standardized plans. If we're talking about 15 topicals,
13 that's a manageable number. I have a standard plan in my
14 division right now under review that has 120 topical
15 reports referenced.

16 So, 50 of them are unapproved. Some of them are
17 unsubmitted. Now that's sort of counter to standardization
18 in the way that topical reports can get reviewed sometimes.
19 They can get put aside for a number of years before the staff
20 will reach a conclusion on this.

21 If that eventual review on a topical report leads
22 to a design change, then I've circumvented standardization.
23 So all I would say is "13" is a manageable number. If you
24 keep it manageable, it's consistent with standardization.

25 CHAIRMAN HENDRIE: Yes?

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1 DR. BERNSEN: In an effort to present something
2 in a general sense in a half-hour period, it is impossible
3 to get into details. I think we are fully aware of the
4 kinds of things that have been mentioned, and recognize that
5 the arrangement of the reactor vessel and the biological
6 shield in the cavity, and the treatment of this, and the
7 methods as well as, perhaps if necessary, limiting loads
8 as some demonstration that you achieve these, and how,
9 would have to be included in this design, as well, probably
10 in the same degree of detail that you provide now.

11 I think the real question is: What do they do
12 with the specific numerics, at any point in time, when the
13 real issue is the results. Have you -- for example, are
14 you qualifying the penetrations to the pressure, and how
15 do you get the pressure? What range of breaks do you
16 consider? And where? And how? And so on. What
17 conditions are they qualified for, and what limiting
18 conditions are they qualified for?

19 These are the things, it seems to me, that
20 everybody is concerned with, and not the specific number.

21 CHAIRMAN HENDRIE: Aren't there an awful lot of
22 those things in a design where it's easier for you -- God
23 knows it's probably easier for us -- to say, instead of trying
24 to construct this enormous, all-encompassing package of how
25 we're going to do it and gear the criteria, and so on, to

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1 say: Here's how we're going to do it. It's a piece of
2 cold roll this big; and here's the dimension on it; and
3 here's -- you want a stress analysis? there it is. And
4 we can look at that and say: By God, that piece of ironwork
5 is okay. And it may be enormously simpler, from an
6 engineering standpoint, to deal with a great number of the
7 features of the plant design.

8 And, yeah, maybe if you really custom did every
9 piece of every plant you ever did, that piece of ironwork
10 would look different on this one over here, and this one
11 over here. But, for God's sake, it's sort of weighed down
12 in the noise, and if you're going to be on a basis where
13 you can deal efficiently with these designs, we could be
14 on a basis where we can review efficiently, it would make a
15 lot more sense to say "that's the gubber we're going to
16 use there," and never mind a lot of fancy descriptions.

17 MR. HALLIGAN: I would like to meet our desires,
18 our intent. We would want to answer that problem in our
19 generic design. That's the kind of thing that we want to
20 put to bed in-house. So that we don't have a flock of
21 structural engineers sitting around dreaming up new
22 analytical methods to find more reasons for rebar. But that
23 is exactly the kind of thing that we want to put to bed in
24 our generic, and you can do that for each NSSS supplier.
25 Because we would make the basic piping layouts so we would

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1 be able to define that.

2 Those are the kinds of things that bog down
3 the engineering design -- decision-making and design
4 processes, between us, the client, and you.

5 MR. MATTSON: I wasn't claiming it was impossible.
6 I say that it is difficult.

7 MR. HALLIGAN: It's difficult, but if it can't
8 be done, that would be a very fundamental objective of our
9 design -- it would be to tie down that type of thing.

10 MR. MATTSON: If I could follow up with one more
11 comment, Dr. Hendrie, I think you mentioned, the question
12 of flexibility can become a very difficult question. You
13 can end up doing more review at the CP stage, perhaps, than
14 you would with a custom plan.

15 If the permutations and combinations of different
16 accident conditions, and different seismic conditions, and
17 different tornado conditions, and different flood conditions,
18 can so complicate at that the PDA review, that you don't
19 know how to sort through them all for a specific cycle.
20 If we're reasonable on that flexibility -- that is, we don't
21 have seven different design levels for earthquakes; we'd have
22 a couple; and we don't have 18 different tornadoes, we have a
23 couple -- then it's manageable.

24 CHAIRMAN HENDRIE: It at least gets closer to
25 being manageable.

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Well, I was going to -- I'm afraid we're catching up to time -- I was going to comment.

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We all recognize that, even in a so-called "final reference design" in which we're able to feel we have a final safety analysis to deal with and can make judgment on it and stand with it, we recognize that there are certain variabilities that end up there -- for the antitrust reasons, among others.

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Now, you recognize these things, too. It may be that the place that you end up and the place that the sort of thing I've been talking about ends up are not that far apart. But I start from a place where I say: Let's have a specific design in every possible nut-and-bolt detail that it can be managed; and then come down saying, all right, you've got me. I've got to allow flexibility to take any one of four pump vendors, so I have to come down off that absolutely fully detailed specific design, okay?

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And here's another place where -- and that, in turn, maybe means that I can't fully define the piping hookup, so now there's another little flexibility, and so on. And, right, here's a -- It's a balance of plant design, and I have to take account of the fact that just the primary inventories are substantially different between one SSS system and another, so I've got to do something about a swing in containment volume. And we decided, I think in one

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1 scheme, why, you know, the containment's either that high,
2 or that high, but it's the same diameter, and the
3 arrangement is the same; it's a way of getting a volume
4 variable term in to fit it, and so on. So I've had to
5 come down some more.

6 Your approach starts sort of down here, and says:
7 We'd like to, you know, be able to fit the customer, in
8 terms of his specific seismic requirements, so we've got a
9 whole series of variations on that, from a seismic standpoint,
10 plant layout, we've got the module units, but, you know, in
11 some plants we want the turbine building over here, and some
12 over there, and so on, and so on.

13 And as you -- for your own purposes, and for
14 licensing purposes, fine; it's better to reduce the number
15 of these options, and so on. You sort of work up toward
16 a specific design.

17 I'm coming sort of down, and you're coming up.
18 It may be that in fact we end up not very far apart, but
19 I sort of continue to feel that from the standpoint of
20 effective licensing and so on, I continue to sort of want
21 to start up here, and then back off if I have to, rather
22 than start out with you and see how far we can encourage
23 you to close down the number of options so that it is
24 manageable.

25 MR. STATTON: We certainly respect that, and we

jwb 1 are also influenced, to a degree, by having had what we
2 think is the Bechtel standard in the SNUPPS Program. But
3 we did an awful lot of work, Joe, to -- oh, we took bids
4 for any equipment components -- to make sure that the
5 manufacturer could handle the load and also stay in business.
6 Because it was obvious that he couldn't dedicate his whole
7 shop to do us for five or six years.

8 And as a consequence, some of the procurements
9 that we've made have been in trouble, or we've found that
10 our assessment of the guy's ability to handle as much as,
11 say, five units would put on him, has impaired his ability
12 to deliver.

13 So, I think you have to have the margin that
14 will allow you to proceed under almost -- as many
15 circumstances that appear to be reasonable for the schedule
16 we're trying to achieve.

17 So we appreciate your comments. I think they are
18 very pertinent; they're the very thing we were looking for.
19 We didn't really come to sell you this; we come to test the
20 water, because our examination tells us that this has been
21 a fairly successful approach within Bechtel, we've bounced
22 it off a number of our clients. They, frankly, are quite
23 concerned about the standards program, as to the advantages
24 that they can see for themselves.

25 We're not here to relate any concern of theirs

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1 whatsoever. I think we're trying to see how we can best
2 serve the industry, from the generic point of view.

3 So your comments, I think, were frankly very
4 good for our purposes.

5 CHAIRMAN HENDRIE: Well, that's very useful to us
6 to hear your points of view. You have a lot of experience
7 with these plants, and it's very important that we try to
8 understand the reasons that lead you to the sort of approach
9 you'd like to take.

10 MR. STATTON: I would --

11 CHAIRMAN HENDRIE: I think it could be useful,
12 you know, as time goes on a little bit and you see more
13 clearly where you want to go -- we would encourage you to
14 be in contact with the staff officers who work on these
15 standardization sorts of things, and to keep them informed;
16 that a dialogue be maintained so that we could --

17 MR. STATTON: We are quite interested in knowing
18 just what is the value of the licensing effort, depending on
19 the kind of submittal we would propose, and of course we
20 don't have that depth of the detail but we could iron that
21 out with the staff.

22 So I think we are going to try and pursue some
23 evaluation in our terms, and perhaps yours, where that is.
24 It may be that most of the review occurs after the CP, or
25 maybe most of it would occur before CP. We're finding that,

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1 in some cases -- particularly on SNUPPS -- that we had
2 predictable licensing success on the thing, and we really
3 could have enjoyed more engineering time, to get more
4 completed before we went in the field.

5 CHAIRMAN HENDRIE: There, you see, there are --

6 MR. STATTON: There are some --

7 CHAIRMAN HENDRIE: There are disadvantages to
8 speedy licensing.

9 (Laughter.)

10 MR. STATTON: But in all good respect, we've
11 tried to point this out to Victor, that for what we're
12 attempting to do, if we're really going to get all the time,
13 all the slack out of it, we've got to work on not only
14 licensing, we've got to work on construction time, the
15 techniques --

16 CHAIRMAN HENDRIE: That's exactly right.

17 MR. STATTON: -- and the amount of commitment that
18 we have to make in the field. And that is being done, and
19 it has been very helpful.

20 CHAIRMAN HENDRIE: And you need to know what we're
21 up to, too. If we all of a sudden turned around and started
22 doing 9-month reviews, why --

23 (Laughter.)

24 CHAIRMAN HENDRIE: Thank you very much.

25 (Whereupon at 11:25 a.m., the hearing was adjourned.)

