

Economics of the Operating Nuclear Fleet

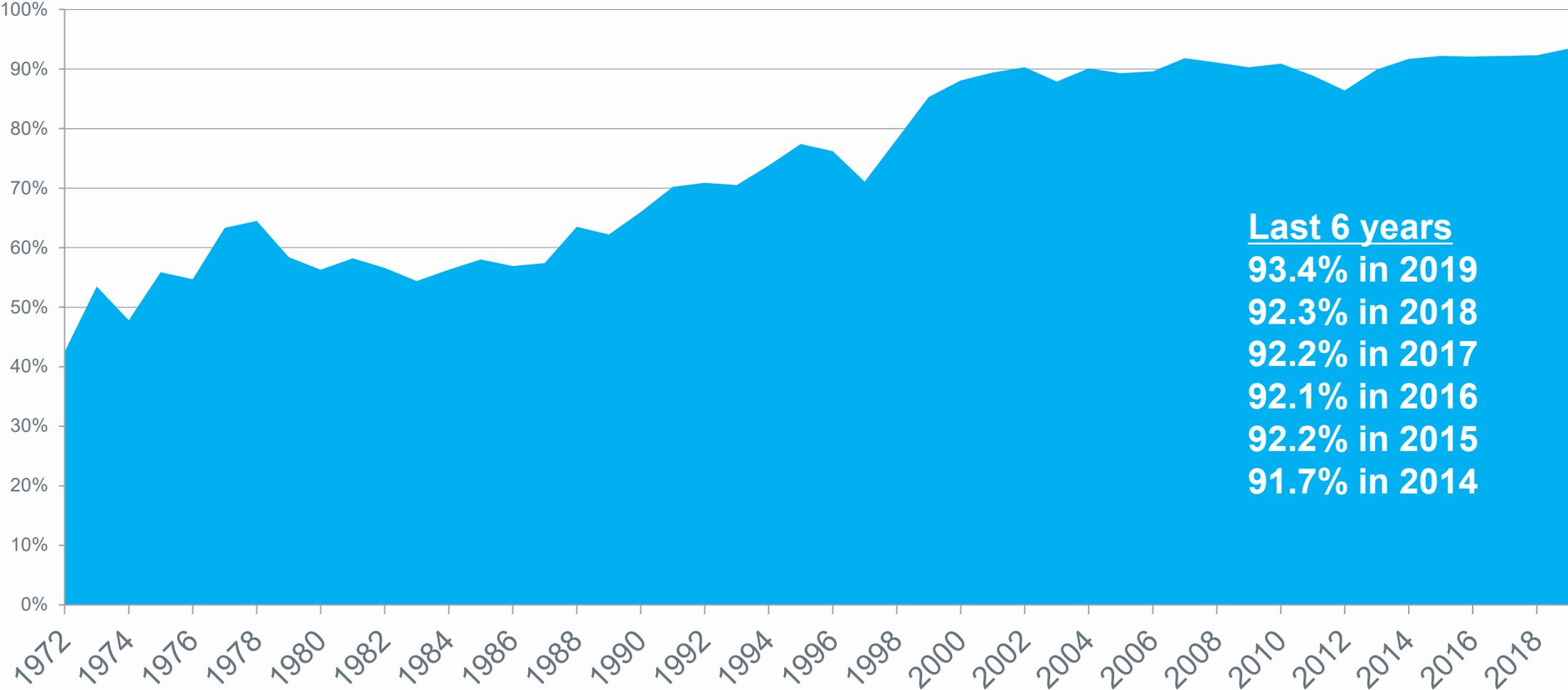
Matt Crozat

Senior Director, Strategy and Policy Development

March 11, 2021



Highest capacity factor ever achieved in 2019



Last 6 years
93.4% in 2019
92.3% in 2018
92.2% in 2017
92.1% in 2016
92.2% in 2015
91.7% in 2014

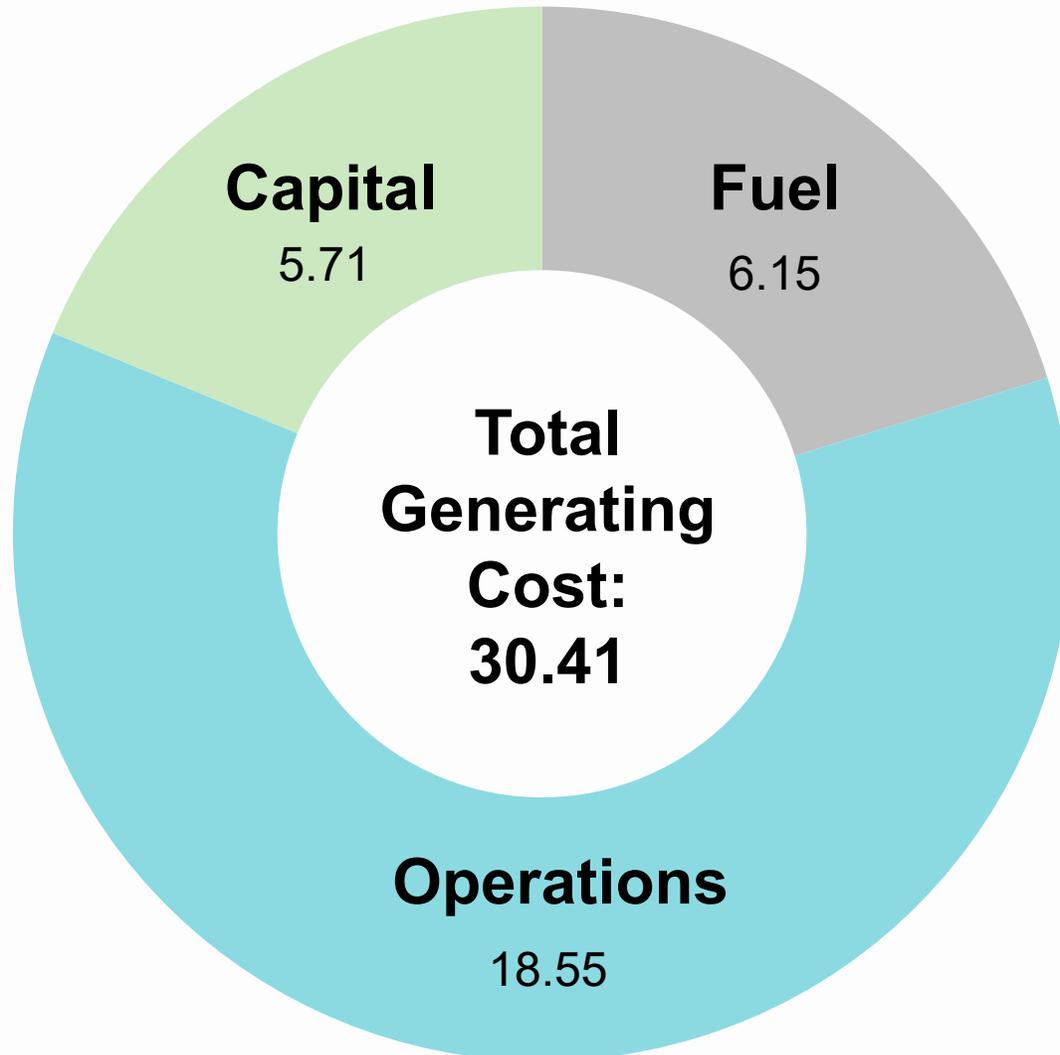
NEI's capacity factor calculation (93.4%) accurately accounts for Three Mile Island I and Pilgrim generation in 2019. U.S.

Energy Information Administration reports 93.5% as nuclear energy's capacity factor.

Source: U.S. Energy Information Administration

Updated: March 2020

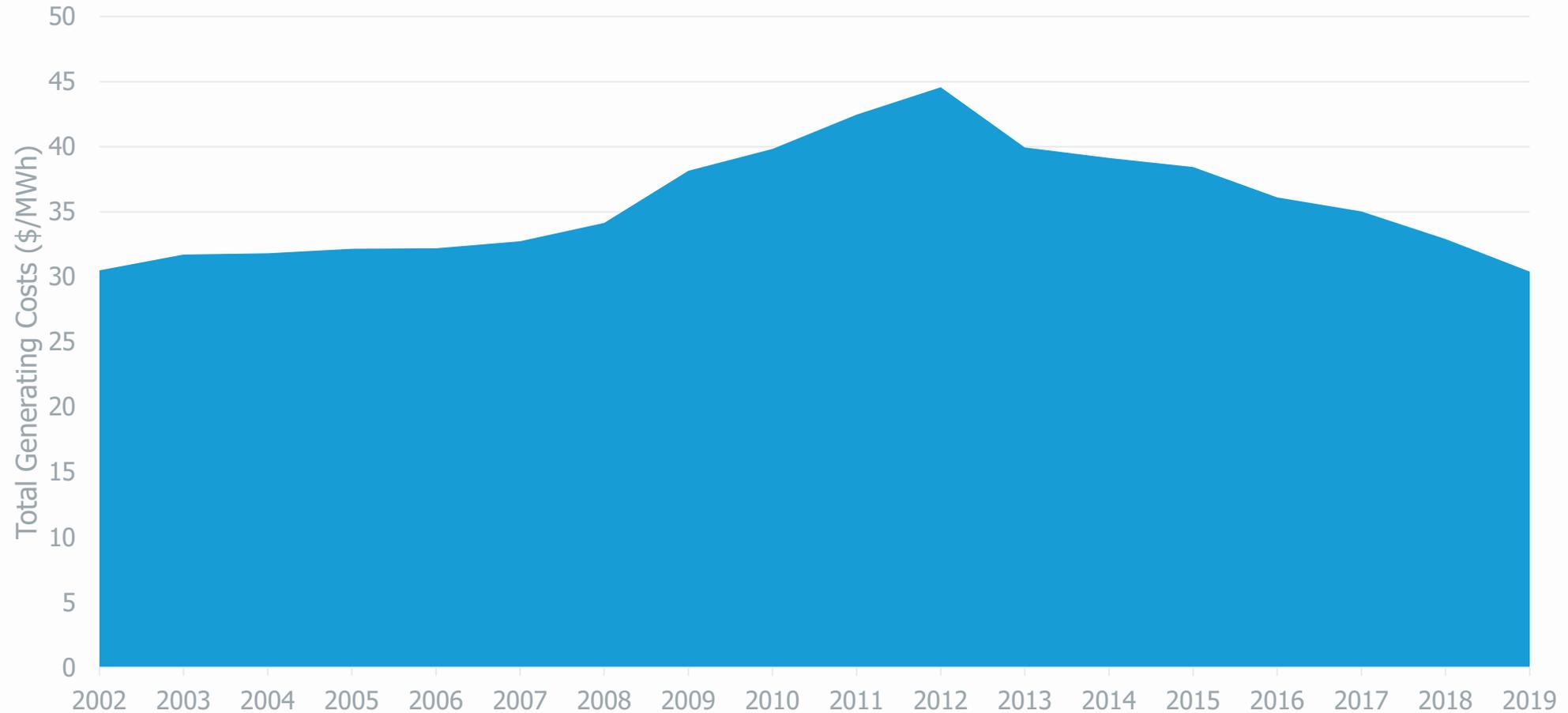
2019 total generating costs decreased nearly \$2.50/MWh



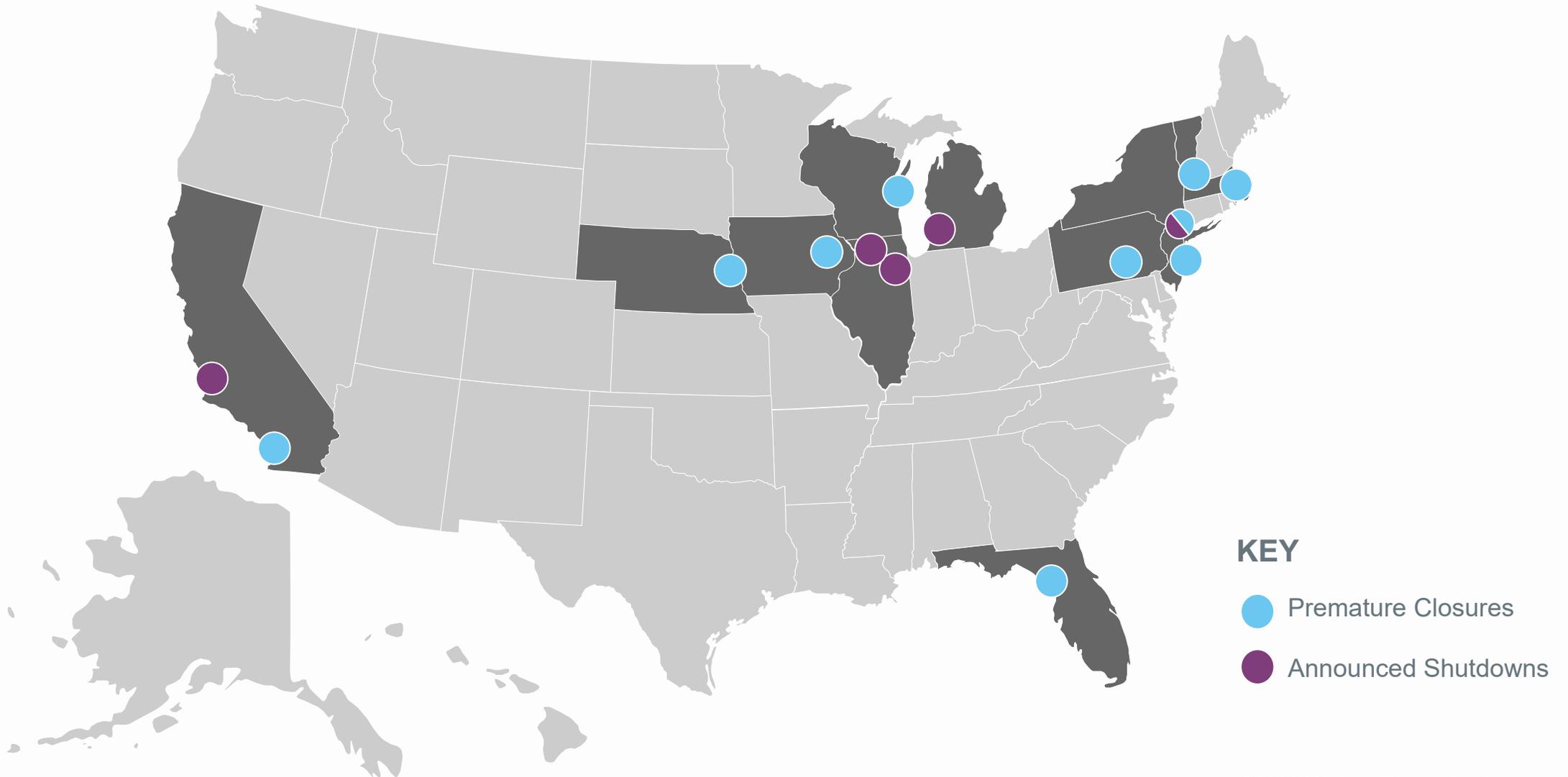
2019 costs compared to 2018:

- Total generating costs decreased by **\$2.49/MWh (7.6% reduction)**
- Operations costs decreased by **\$1.57/MWh (7.8% reduction)**
- Capital costs decreased by **\$0.61/MWh (9.6% reduction)**
- Fuel costs decreased by **\$0.32/MWh (4.9% reduction)**

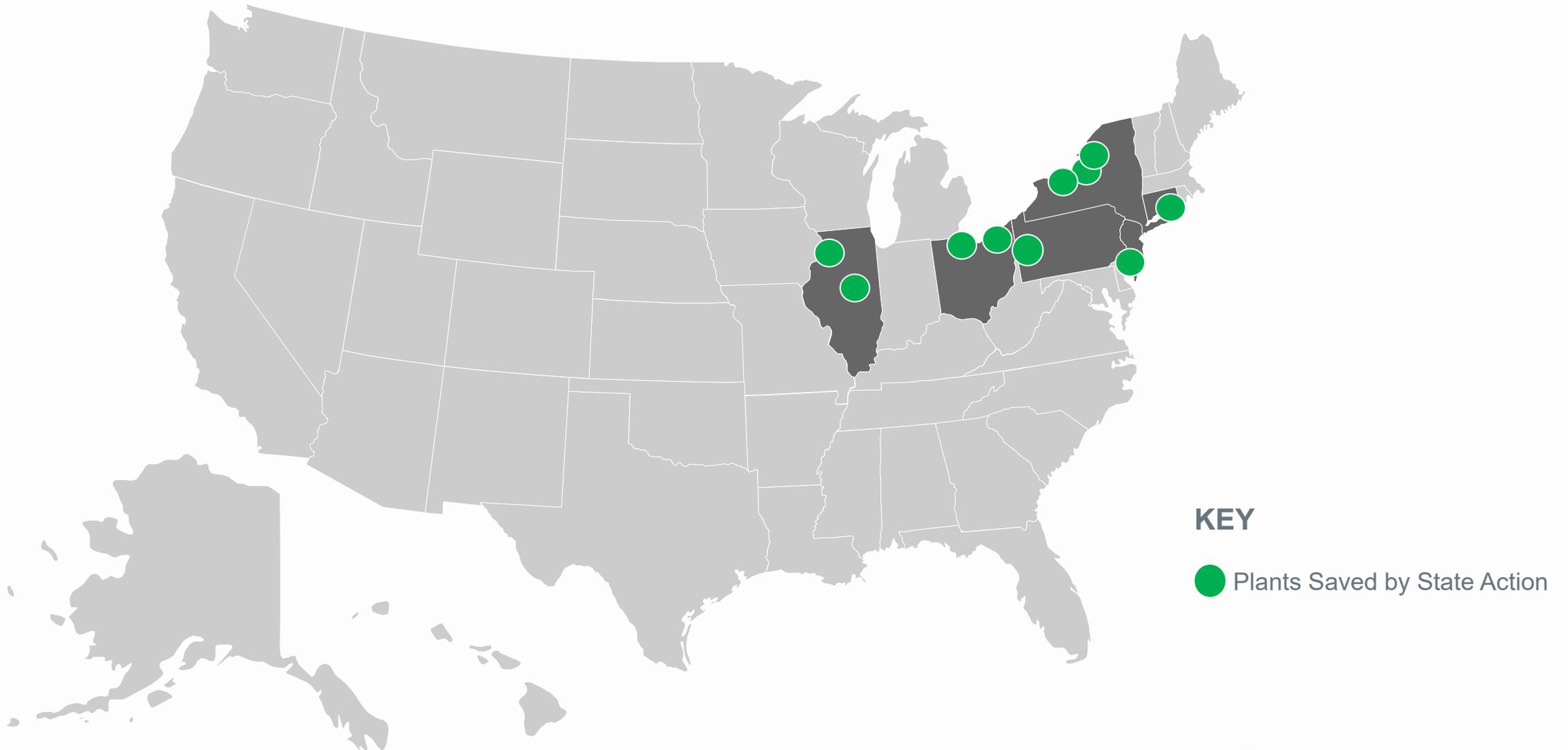
Total generating costs decreased nearly 32% since 2012



Premature Closures and Announced Shutdowns



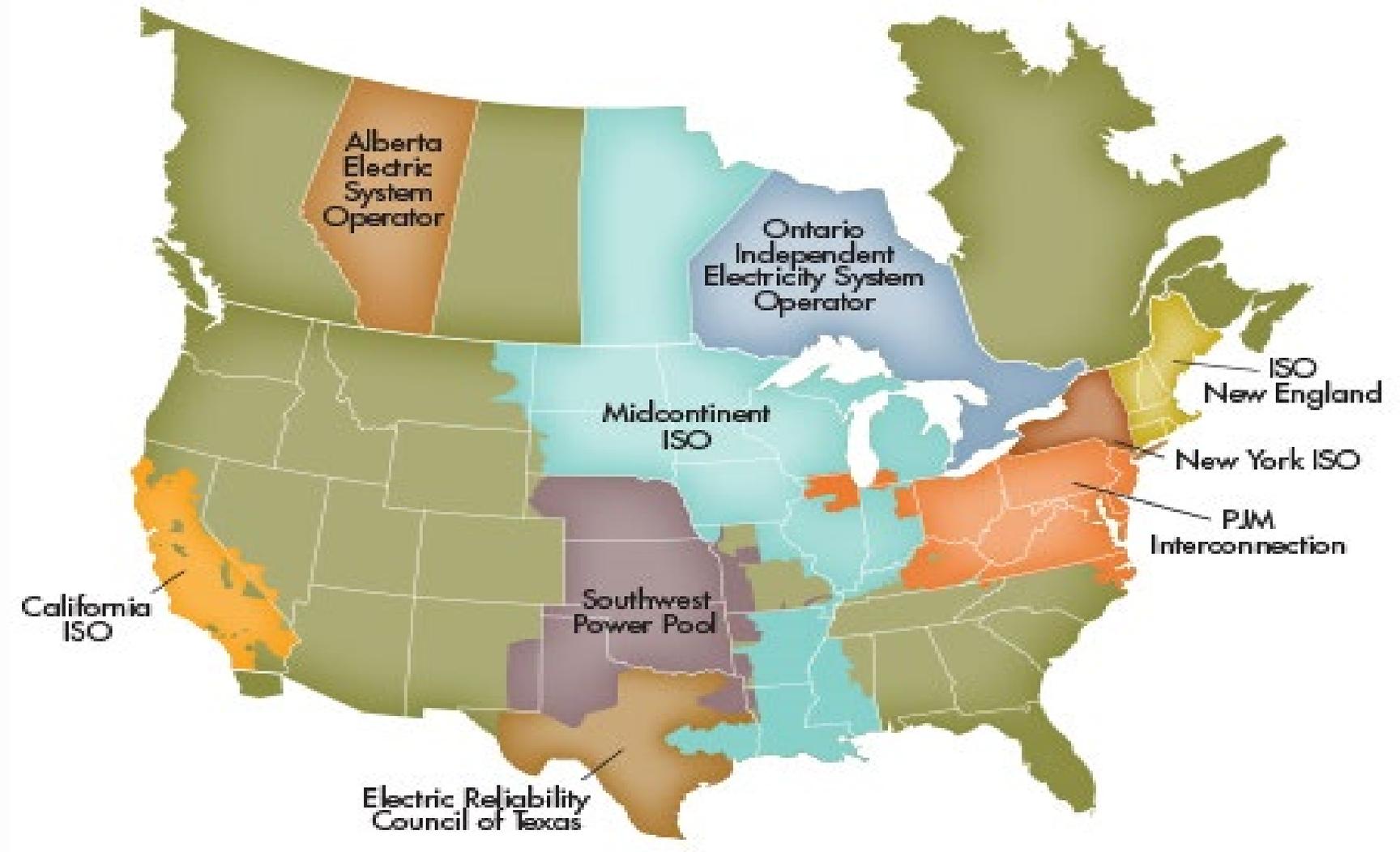
State Policies Preserving Nuclear Plants



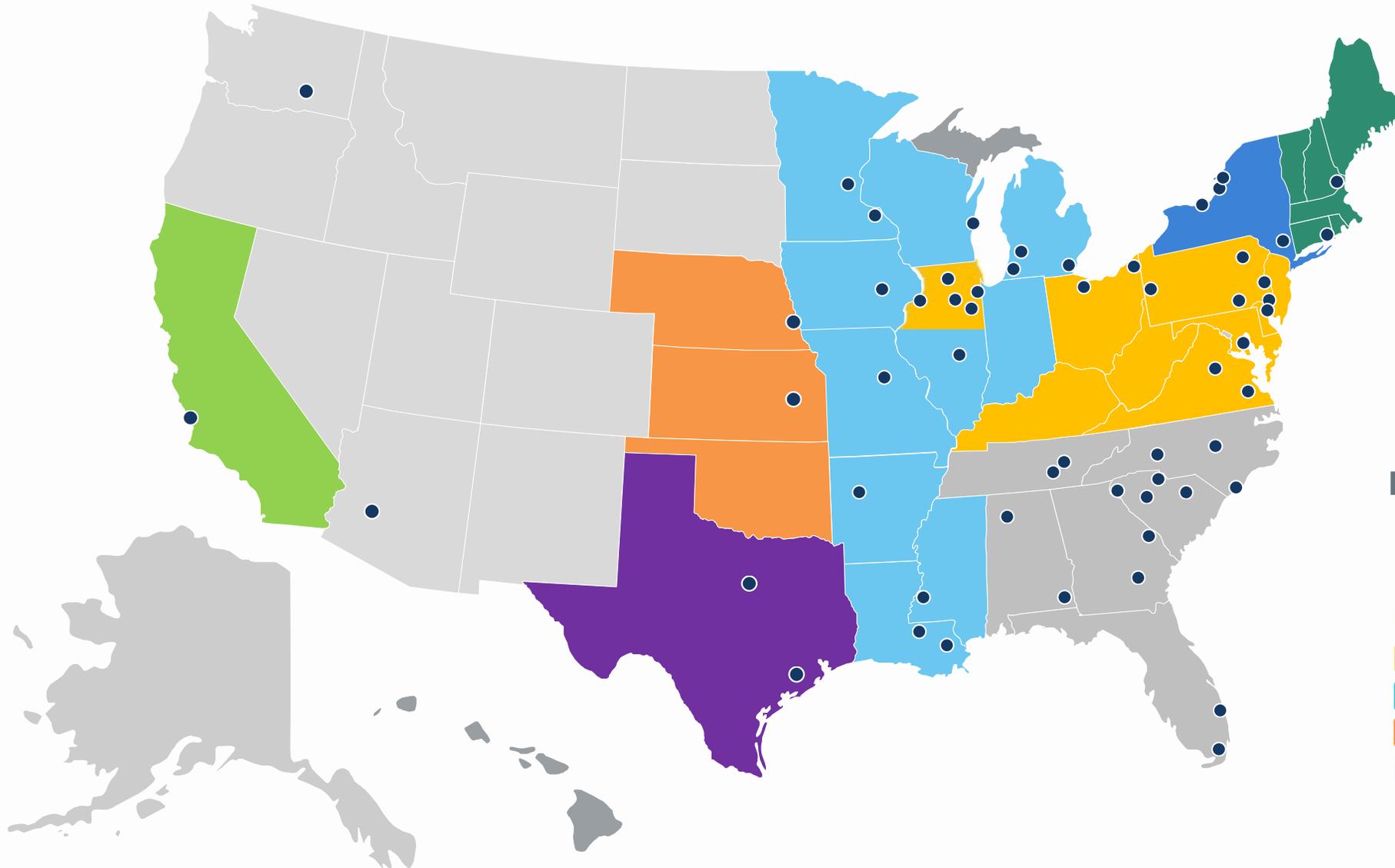
KEY

● Plants Saved by State Action

Regional Electricity Markets



Nuclear Reactors Map



Two-thirds of reactors in some form of market

KEY

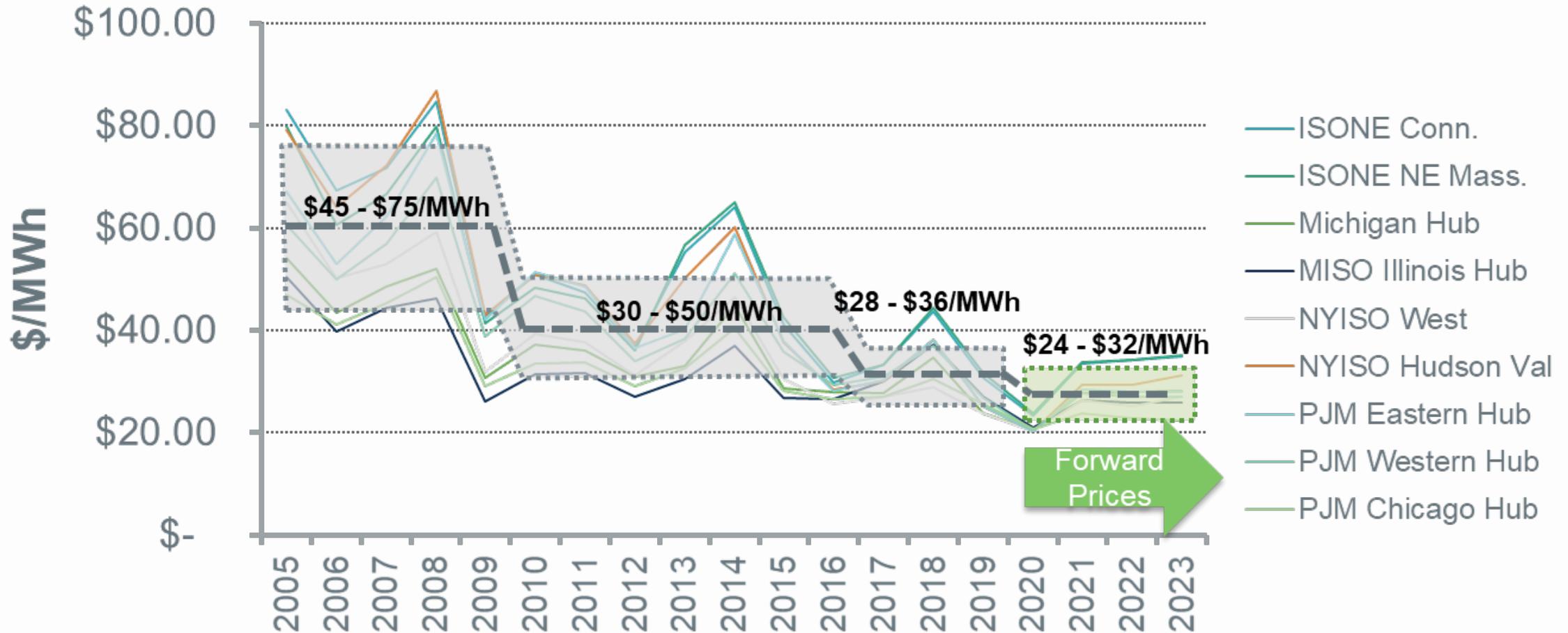
- Nuclear Reactor Locations
- ISO New England
- NYISO
- PJM
- MISO
- Southwest Power Pool
- ERCOT
- California ISO

Electricity Market Design Questions

- Energy Market
 - Which power plants should be used to meet demand?
 - How much should they be paid for their electricity?
- Capacity Market
 - Which plants should be kept in service in case we need them?
 - How much should they be paid to stay in service?

Answer: Use the less expensive ones most often.

Declining Wholesale Electricity Prices



Nuclear Plants Preserved via State Action

Plant / Site	State	Summer Capacity (MWe)	Initially Announced Closure Year	Electricity Generated (billion kWh in 2019)	CO ₂ Emissions Avoided (Million metric tons per in 2019)
Beaver Valley 1 & 2	Pennsylvania	1,808	2021	15.5	9.9
Clinton	Illinois	1,065	2017	8.4	8.4
Davis-Besse	Ohio	894	2020	7.8	5.0
Fitzpatrick	New York	848	2017	7.4	3.5
Ginna	New York	582	2017	5.0	2.4
Hope Creek & Salem 1 & 2	New Jersey	3,500	~2020-2021	26.6	17.0
Millstone 2 & 3	Connecticut	2,073	~2020	16.7	7.6
Nine Mile Point 1 & 2	New York	1,917	2017-2018	15.8	7.5
Perry	Ohio	1,240	2020	9.2	5.9
Quad Cities 1 & 2	Illinois	1,819	2018	15.5	9.9
TOTAL		15,746		127.9	76.9

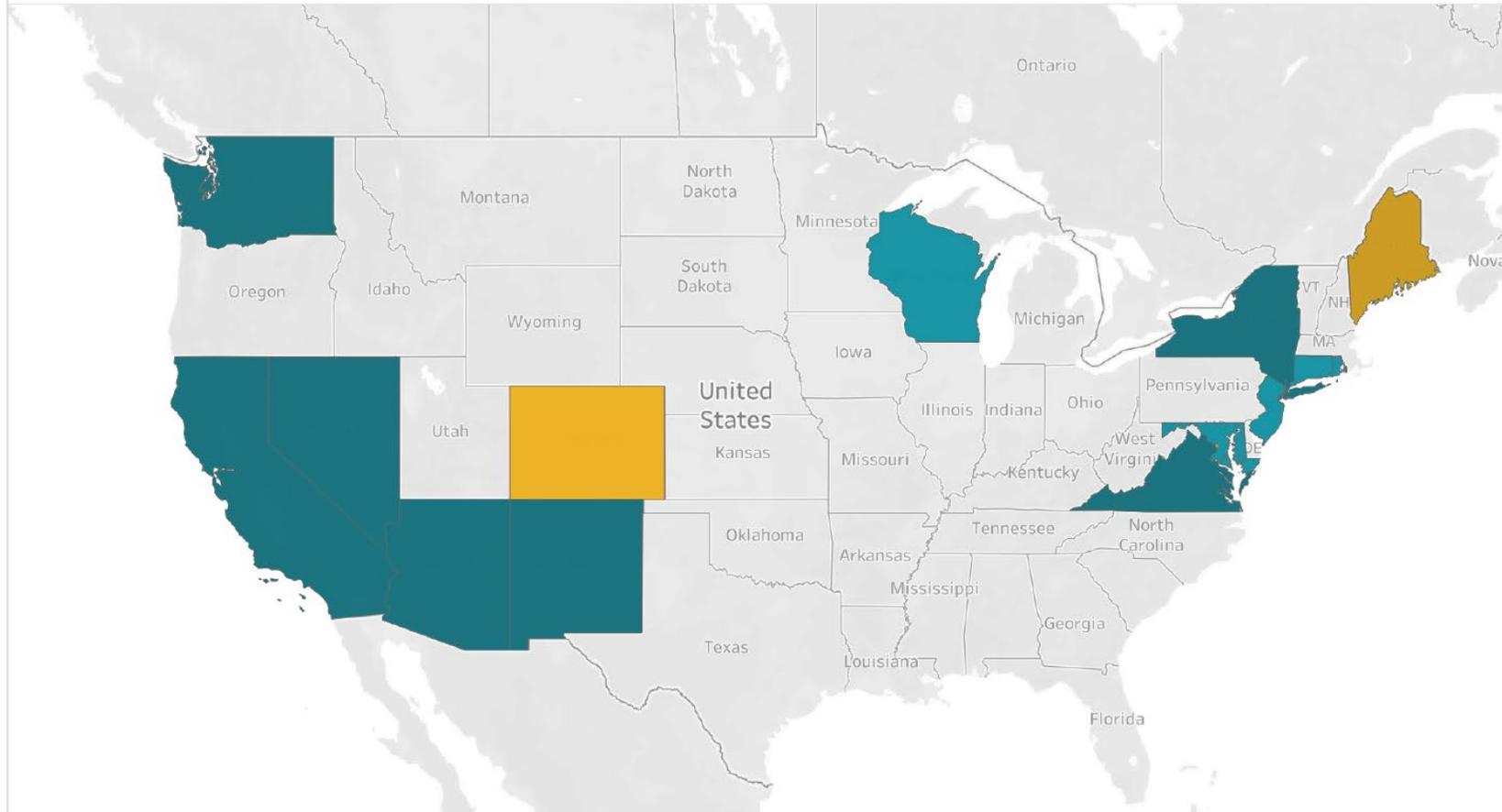
Source: Emissions avoided are calculated using regional and national fossil fuel emissions rates from the **U.S. Environmental Protection Agency** and latest plant generation data from the **U.S. Energy Information Administration**.

Updated: August 2020

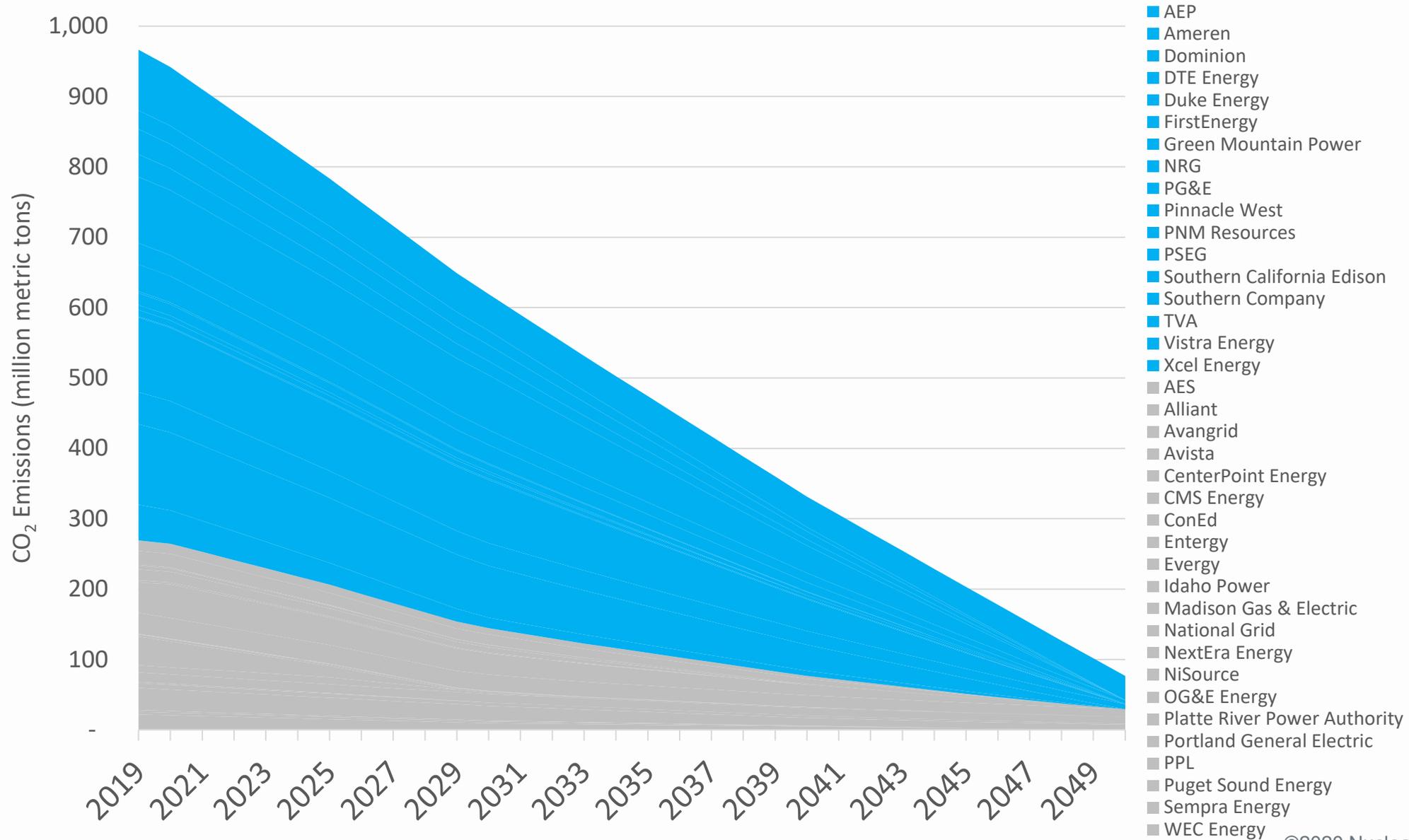
State Clean Energy Policies



100% Clean Energy Targets



Utility carbon emission projections based on pledges



- AEP
- Ameren
- Dominion
- DTE Energy
- Duke Energy
- FirstEnergy
- Green Mountain Power
- NRG
- PG&E
- Pinnacle West
- PNM Resources
- PSEG
- Southern California Edison
- Southern Company
- TVA
- Vistra Energy
- Xcel Energy
- AES
- Alliant
- Avangrid
- Avista
- CenterPoint Energy
- CMS Energy
- ConEd
- Energy
- Evergy
- Idaho Power
- Madison Gas & Electric
- National Grid
- NextEra Energy
- NiSource
- OG&E Energy
- Platte River Power Authority
- Portland General Electric
- PPL
- Puget Sound Energy
- Sempra Energy
- WEC Energy

Source: ABB Velocity Suite, U.S. Environmental Protection Agency, utility news releases.

Key Takeaways

- U.S. nuclear fleet operating at high level and reducing costs
- Depressed market revenues challenging the continuing operation of many plants
- Policies to value carbon-free generation can change prospects for nuclear plants