

SEP 4 1987

Docket Nos. 50-275 and 50-323

Pacific Gas and Electric Company  
77 Beale Street, Room 1451  
San Francisco, California 94106

Attention: Mr. J. D. Shiffer, Vice President  
Nuclear Power Generation

Gentlemen:

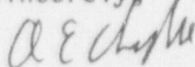
Subject: Management Meeting

This refers to the management meeting held with yourself and members of your staff at the Region V offices on August 17, 1987. Subjects discussed during the meeting are summarized in the enclosed inspection report.

In the meeting several key points were made relating to communication of management expectation. Specifically, your programs to ensure appropriate work conduct are obviously important, but personal management involvement is essential to assure your staff understands your message. Communicating the precepts that you laid out in your presentation to assure that personnel only conduct those activities which have been appropriately approved with adequate training and facilities is a major challenge. Also, assuring that problems are identified and brought to the surface is viewed as another key point in your plans. We look forward to monitoring your progress with these management initiatives.

No response to this letter is anticipated. If you have any questions concerning this report, do not hesitate to contact us.

Sincerely,



Dennis F. Kirsch, Director  
Division of Reactor Safety and Projects

Enclosure:

Inspection Report Nos. 50-275/87-32 and 50-323/87-32

cc w/enclosure:

S. M. Skidmore, PG&E  
R. F. Locke, PG&E  
R. C. Thornberry, PG&E (Diablo Canyon)  
D. Taggart, PG&E (Diablo Canyon)  
J. Weinberg, PG&E (Diablo Canyon)  
T. L. Grebel, PG&E (Diablo Canyon)  
State of California  
S. Silver (Enclosure only)

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SEP 4 1987

bcc w/enclosure:  
Project Inspector  
Resident Inspector  
G. Cook  
B. Faulkenberry  
J. Martin  
docket file

bcc w/o enclosure:  
LFMB  
M. Smith

REGION V

J. Ardoin / noack / Varbut  
8/11/87 8/1/87

M. Mendonca  
8/21/87

R. Zimmerman  
8/4/87

CW  
DKirsch  
8/1/87  
94

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YES / <del>NO</del>	YES / NO	YES / NO	YES / NO	YES / NO

SEND TO PDR ]
YES / NO