

06 JUN 1986

Docket Nus. 50-277
50-278
50-352

Philadelphia Electric Company
ATTN: Mr. S. L. Daltroff
Vice President, Electric Production
2301 Market Street
Philadelphia, Pennsylvania 19101

Gentlemen:

Subject: Systematic Assessment of Licensee Performance (SALP)

The NRC Region I SALP Board has reviewed and evaluated the performance of activities associated with Limerick Generating Station, Unit 1, for the period December 1, 1984 through January 31, 1986 and Peach Bottom Atomic Power Station Units 2 and 3 for the period April 1, 1985 through January 31, 1986. The results of the assessments are documented in the enclosed SALP Board Reports. A meeting to discuss the assessments will be scheduled for a mutually acceptable date.

As indicated by the enclosed assessments, we have observed a marked contrast in overall facility performance between the Limerick and Peach Bottom sites. In its review the SALP Board noted that the programs at both sites are essentially similar, acceptable and fundamentally sound; however, we note an apparent inconsistent implementation of these programs at the two sites, with much poorer results at Peach Bottom. We attribute this contrasting performance to the different direction given by the plant managers regarding how the programs are used and integrated into site activities. Specifically, the poor work practices observed, the procedural non-adherences, inattention to detail, and the defensive attitude toward NRC-identified problems reflect a serious management deficiency at the Peach Bottom site.

In contrast, the major activities at Peach Bottom associated with primary system piping replacement and other hardware modifications did not reflect the shortcomings referred to above. We attribute this good performance in the area of Refueling/Outage Activities, and the favorable Category 1 rating, to the fact that the work was planned, directed and executed in close coordination with your engineering department. Engineering support historically has been a strength of the Philadelphia Electric Company.

In order to understand better the perceived management deficiencies at Peach Bottom, and how they affect the safe operation of the plants, we will conduct an in-depth team inspection in the near future.

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At the SALP meeting, we request that you be prepared to discuss your evaluation of the situation and your plans to improve performance where weaknesses were noted in the SALP assessments. Additionally, you will be requested to provide any written comments within 30 days after the meeting. After the meeting and upon receipt of your response, your comments will be evaluated and we will provide our conclusions after consideration of the results from the forthcoming team inspection.

Your cooperation is appreciated.

Sincerely,

Original Signed By:

Thomas E. Murley
Regional Administrator

Enclosure: 1. SALP Board Report No. 50-277/85-98 and 50-278/85-98
2. SALP Board Report No. 50-352/85-99

cc w/encl:

V. S. Boyer, Senior Vice President, Nuclear Power
John S. Kemper, Vice President, Engineering and Research
J. Franz, Manager, Limerick Generating Station (Receives All 2.790 Information)
R. S. Fleischmann, Manager, Peach Bottom Atomic Power Station (Receives All
2.790 Information)
Troy B. Conner, Jr., Esquire (Receives All 2.790 Information)
Eugene J. Bradley, Esquire, Assistant General Counsel
W. M. Alden, Engineer in Charge, Licensing Section
Public Document Room (PDR)
Local Public Document Room (LPDR)
Nuclear Safety Information Center (NSIC)
NRC Resident Inspector
Commonwealth of Pennsylvania

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 Region I Docket Room (with concurrences)
 Management Assistant, DRMA (w/o encl)
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 SALP Board Members (9)
 T. Murley, RI
 DRP SALP File
 J. Taylor, IE
 D. Eisenhut, NRR
 R. Bernero, NRR
 DRP Division Directors, Regions II, III, IV V

D. Holody

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 RI:DRP
 Collins
 6/5/86

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 RI:DRP
 Starostecki
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 Allan
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* See previous concurrence

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- Eugene J. Bradley, Esquire, Assistant General Counsel
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- D. Holody, ES

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See previous concurrence

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* See previous concurrences

Approved