

ERRATA SHEET

<u>PAGE</u>	<u>LINE</u>	<u>NOW READS</u>	<u>SHOULD READ</u>
20	26	...18 months	...16 months

Basis - The length of the assessment period given in the report is incorrect.

1. Quality Programs and Administrative Controls Affecting Quality

1. Analysis

Evaluation of this area addresses two related, but separate, functions.

First, it includes the assessment of licensee management's activities to achieve quality in overall plant activities. This assessment reflects the quality of licensee activities in the individual functional areas that have been addressed in other sections of this report.

Secondly, it includes the assessment of the licensee's internal, independent quality oversight activities, such as those performed by the quality control/quality assurance organizations.

Evaluation of the independent quality oversight activities consisted of three inspections by regional inspectors and continual observation by the resident inspectors. The areas examined during two inspections included followup of seven findings in the area of procurement and audits previously identified in 1984 and 1987. Quality assurance (QA) auditor qualifications were also reviewed. During the followup inspection, the seven previously identified inspection findings were closed with no safety issues or violations identified.

Overall management involvement in ensuring quality has been good, and management has been aggressive in solving problems. This was evident by the significant reduction in the number of reportable events (19 for the current assessment period of 16 months compared to 26 for the previous assessment period of 13.5 months) and violations (21 for the current assessment period as compared to 34 for the previous assessment period) resulting from personnel error. These improvements were the result of site management aggressively identifying problems and pursuing resolutions that involved the plant workers so that they became part of the solutions. An example of this is clearly demonstrated by the elimination of the problem with redundant verifications, which was a concern in the latter part of the last assessment period. The establishment of a site team made up of personnel from the different departments (operations, mechanical maintenance, instrument and control, and technical staff) has helped prevent the problem from recurring. Management involvement in improving plant performance also can be recognized in the plant painting program to improve housekeeping and plant appearance.

Management involvement was evident in the procurement area as indicated by improved procedures for the control of procurement. Also, management involvement was evident in the audit area as indicated by the timely revision of the audit schedule to ensure

I. Quality Programs and Administrative Controls Affecting Quality1. Analysis

Evaluation of this area addresses two related, but separate, functions.

First, it includes the assessment of licensee management's activities to achieve quality in overall plant activities. This assessment reflects the quality of licensee activities in the individual functional areas that have been addressed in other sections of this report.

Secondly, it includes the assessment of the licensee's internal, independent quality oversight activities, such as those performed by the quality control/quality assurance organizations.

Evaluation of the independent quality oversight activities consisted of three inspections by regional inspectors and continual observation by the resident inspectors. The areas examined during two inspections included followup of seven findings in the area of procurement and audits previously identified in 1984 and 1985. Quality assurance (QA) auditor qualifications were also reviewed. During the followup inspection, the seven previously identified inspection findings were closed with no safety issues or violations identified.

Overall management involvement in ensuring quality has been good, and management has been aggressive in solving problems. This was evident in the significant reduction in the number of reportable events (19 for the current assessment period of 18 months compared to 26 for the previous assessment period of 13 months) and violations (21 for the current assessment period as compared to 34 for the previous assessment period) resulting from personnel error. These improvements were the result of site management aggressively identifying problems and pursuing resolutions that involved the plant workers so that they became part of the solutions. An example of this is clearly demonstrated by the elimination of the problem with redundant verifications, which was a concern in the latter part of the last assessment period. The establishment of a site team made up of personnel from the different departments (operations, mechanical maintenance, instrument and control, and technical staff) has helped prevent the problem from recurring. Management involvement in improving plant performance also can be recognized in the plant painting program to improve housekeeping and plant appearance.

Management involvement was evident in the procurement area as indicated by improved procedures for the control of procurement. Also, management involvement was evident in the audit area as indicated by the timely revision of the audit schedule to ensure



Commonwealth Edison
One First National Plaza Chicago, Illinois
Address Reply to Post Office Box 767
Chicago, Illinois 60690-0767

Enclosure 4

August 19, 1988

Mr. A. Bert Davis
Regional Administrator
U.S. Nuclear Regulatory Commission
Region III
799 Roosevelt Road
Glen Ellyn, IL 60137

Subject: LaSalle County Station Units 1 and 2
Response to the SALP 7 Board Report
NRC Docket Nos. 50-373 and 50-374

Reference (a): A.B. Davis letter to Cordell Read dated
June 1, 1988.

Dear Mr. Davis:

Reference (a) transmitted the SALP 7 Board Report for LaSalle County Station and summarized our performance ratings for the period November 16, 1986 through March 15, 1988. The purpose of this letter is to provide Commonwealth Edison's comments.

We believe that that SALP 7 Board Report is well written and generally represents a balanced look at our strengths, improvements and problems encountered during the report period. We recognize this as the NRC's subjective "report card" which provides your perspective of the overall operation of LaSalle. As was discussed during the SALP Meeting on June 21, 1988, we were especially disappointed with receiving a rating of Category 2 in Plant Operations because of the improvements we have completed in this area and the good comments which have been received from INPO and other organizations. Your recognition that performance at Commonwealth Edison Company plants has improved and that the improvement at LaSalle has been dramatic is appreciated.

During the Summary Remarks at the SALP meeting, it was indicated that, although the numerical ratings of SALP 7 were not substantially different from those in SALP 6, in balance, the station was much improved. Specifically, the following were noted:

- The License area improved from a Category 2 to Category 1 rating in SALP 7.

~~8808310167~~

2pp.

AUG 24 1988

A.B. Davis

- 2 -

August 19, 1988

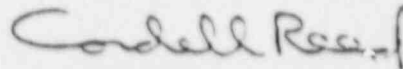
- Operations showed significant improvement, particularly in areas of management involvement and response to NRC initiatives even though it received a Category 2 rating.
- Emergency Preparedness was rated a Category 2 and improving, versus a Category 2 at the end of SALP 6.
- Quality Programs and Administrative Controls affecting quality showed improvement in areas of management involvement and response to NRC initiatives even though it was rated Category 2.
- The Maintenance Category 2 is "low" and increased attention need to be given to the balance-of-plant area.

During your closing remarks at the meeting, you stated that "this is not a bad SALP, but LaSalle did not stay up with the improvements occurring in the rest of the industry." As was discussed at the meeting, Commonwealth Edison is committed to pursuing excellence and will concentrate more effort at LaSalle in the form of a specific LaSalle SALP Improvement Plan. In that plan, which will be presented to your staff when complete, we will aggressively work to improve SALP awareness in station attitudes and also to improve regulatory perception.

We believe that the improvement noted in your report and in your presentation at the SALP meeting, as well as the performance improvements results which we presented to you earlier in 1988, are the direct result of our commitment to achieve sustained excellent performance at LaSalle Station. This commitment continues and will be even more focused with our LaSalle SALP Improvement Plan.

Please direct any comments you may have regarding this response to this office.

Very truly yours,



Cordell Reed
Senior Vice President

lm

cc: P. Shemanski - Project Manager, NRR
R. D. Lanksbury - LaSalle Resident Inspector