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APR 12 1988

MEMORANDUM FOR: Charles J. Haughney, Chief, Special Inspection Branch

FROM: R. C. Knop, Chief, Reactor Projects Branch 3,  
Region III

SUBJECT: FOLLOWUP ON FERMI 2 OSTI INSPECTION

Per the conversation between Dick Cooper of my staff and you on April 4, 1988, Region III requests that you provide followup on certain areas at Fermi 2 including shift activities, operation evolution evaluation program, and operational communications. These inspections should center on problem areas identified during your inspection including:

- ° Operations did not always perform to the high standards associated with the nuclear industry.
- ° Operational attitudes were production oriented causing insufficient attention to be paid to certain administrative aspects of plant operation.
- ° Poor communication was exhibited by and between management and shift personnel.
- ° Support personnel for plant operations were not utilized to the maximum extent possible.
- ° Operators exhibited difficulty in using Technical Specifications as a working document.
- ° Operators lacked commercial BWR operating experience.
- ° The performance to paycheck concept had not been totally implemented.
- ° The engineering support to plant problems was weak.

We would be amenable to your proposal of forming a team consisting of Dick Cooper and two of the original OSTI team members to inspect the above areas for a one week period. The tentative date of late July 1988, is also acceptable. We intend to firm up the inspection dates with you in May.

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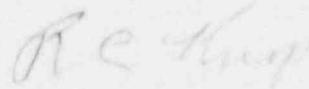
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Charles J. Haughney

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If there are any changes to the arrangements described above, please contact me at (extension 547) or Dick Cooper at (extension 578).



R. C. Knop, Chief  
Reactor Projects Branch 3

cc: A. B. Davis, RIII  
C. J. Paperiello, RIII  
E. G. Greenman, RIII  
W. L. Axelson, RIII  
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YCR  
RIII  
*[Handwritten initials]*  
Cooper/pb

4/11/88

YCS  
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Knop