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JULY 18, 1997

The contents of this transcript of the proceedings of the United States Nuclear Regulatory Commission's Advisory Committee on Reactor Safeguards on JULY 18, 1997, as reported herein, is a record of the discussions recorded at the meeting held on the above date.

This transcript has not been reviewed, corrected and edited and it may contain inaccuracies.

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1	UNITED STATES OF AMERICA
2	NUCLEAR REGULATORY COMMISSION
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4	ADVISORY COMMITTEE ON REACTOR SAFEGUARDS (ACRS)
5	+ + + + +
6	PLANT OPERATIONS/FIRE PROTECTION SUBCOMMITTEES
7	+ + + + +
8	FRIDAY,
9	JULY 18, 1997
10	* * * * *
11	ARLINGTON, TEXAS
12	+ + + + +
13	The Subcommittees met at the Nuclear Regulatory
14	Commission, Region IV Headquarters, Suite 400, 611 Ryan
15	Plaza Drive, Arlington, Texas, at 8:00 a.m., John H.
16	Barton, Chairman of the Subcommittee for Plant Operations,
17	presiding.
18	SUBCOMMITTEE MEMBERS:
19	JOHN H. BARTON, Subcommittee Chairman
20	DANA A. POWERS, Subcommittee Chairman
21	MARIO H. FONTANA
22	THOMAS S. KRESS
23	DON W. MILLER
24	ROBERT L. SEALE
25	WILLIAM J. SHACK
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1	ACRS STAFF PRESENT:
2	JOHN T. LARKINS, Executive Director
3	AMARJIT SINGH
4	
5	ALSO PRESENT:
6	ELLIS W. MERSCHOFF, Regional Administrator
7	JIM DYER, Deputy Regional Administrator
8	DWIGHT CHAMBERLAIN
9	VINCENT EVERETT
10	T. PAT GWYNN
11	KATHLEEN HAMMILL
12	ARTHUR T. HOWELL
13	BILL JONES
14	JOCELYN MITCHELL
15	KEN PERKINS
16	DALE POWERS
17	JEFF SHACKELFORD
18	BLAIR SPITZBERG
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1	P-R-O-C-E-E-D-I-N-G-S
2	(8:00 a.m.)
3	CHAIRMAN BARTON: Good morning. The meeting
4	will now come to order. This is a meeting of the ACRS
5	Joint Subcommittees on Plant Operations and Fire
6	Protection.
7	I am John Barton, Chairman of the Subcommittee
8	for Plant Operations. Dr. Dana Powers is the Chairman of
9	the Subcommittee for Fire Protection.
10	ACRS members in attendance today are Mario
11	Fontana, Thomas Kress, Don Miller, Robert Seale, and
12	William Shack.
13	The purpose of this meeting is to discuss
14	Region IV activities and other items of mutual interest,
15	including significant operating events and fire protection
16	issues. The subcommittee will gather information, analyze
17	relevant issues and facts, and formulate proposed
18	positions and activities as appropriate for deliberation
19	by the full ACRS committee. Amarjit Singh is the
20	cognizant ACRS staff engineer for this meeting.
21	The rules for participation in today's meeting
22	have been announced as part of the notice of this meeting
23	previously published in the Federal Register on June 17,
24	1997. A transcript of the meeting is being kept and will
25	be made available as stated in the Federal Register
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1 notice.

It is requested that the speakers first
identify themselves and speak with sufficient clarity and
volume so that they can be readily heard. We have
received no written comments or requests for time to make
oral statements from members of the public.
On behalf of the Committee, we are pleased to
have this opportunity to meet with members of the Region

9 IV staff. Some of the activities of the Plant Operations
10 Subcommittee of the ACRS include visits to the various
11 sites and monitoring of regional activities. Yesterday,
12 the committee had an opportunity to visit Comanche Peak.
13 At this time, I'd like to ask Dana Powers if

14 || he has any opening remarks.

MEMBER POWERS: I'll make the opening remarks about what the plans are for the Fire Protection Subcommittee. The Commission does anticipate formulating some sort of a performance-based alternative fire protection regulations and review plans.

The Fire Protection Subcommittee and the POA Subcommittee both have been following the development of performance-based fire regulations throughout the world over the last few years, and in particular concerned how they might be applied to particular objectives of the NRC. We are anticipating some heightened activity

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1 as the staff develops its plans in connection with a
2 performance-based alternative to the current fire
3 protection regulations, and so the Fire Protection
4 Committee is in the business of gathering information in
5 anticipation of forming an ACRS position on these
6 regulations.
7 This is the first of our expeditions that we

7 This is the first of our expeditions that we 8 anticipate making to the various regions to better 9 understand what the situation with respect to fire 10 protection.

11 CHAIRMAN BARTON: Thank you, Dana. 12 The chairman of the ACRS Committee, Dr. Seale, 13 is here also, and, Bob, would you like to say something? 14 MEMBER SEALE: Well, since we're starting a little late, I'll hold my remarks to a minimum. I would 15 16 like to say we're very pleased to be here. We had an 17 excellent visit out at Comanche Peak yesterday, and we 18 look forward to talking to everyone here.

19 I'll give you a heads-up on one thing that you 20 might be -- you might want to know about. One of the 21 things we are also interested -- we are interested in is 22 the inspection program and how it's going to reflect some 23 of the performance-based regulation implementation issues. 24 It's a different process or at least we think it should 25 be, and we would like to know how the regions are -- after

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1	all, they're the ones that where the rubber meets the
2	road are tooling up to meet that somewhat modified
3	challenge.
4	I think that's all I want to say, except I'm
5	glad to be here, and I really am looking forward to the
6	meeting.
7	CHAIRMAN BARTON: Also in attendance is John
8	Larkins, who's the executive director of the ACRS/ACNW and
9	Jocelyn Mitchell, representing the EDO's office.
10	At this time, I'd like to turn the meeting
11	over to Ellis Merschoff.
12	MR. MERSCHOFF: Thank you. Welcome to Region
13	IV. We really are delighted to have you here, providing
14	an opportunity for the staff to tell you just what it is
15	we do and answer any questions you may have.
16	Unfortunately, we have some competing demands
17	for our time today. As you're probably aware, Hurricane
18	Danny spun up in the Gulf yesterday and came ashore at
19	3:00 a.m. near the Waterford site. We activated our
20	emergency response center to monitor the storm. We have
21	dispatched inspectors to the site and have been following
22	that throughout the evening. I'll need to spend some
23	amount of time today following that effort as well.
24	Right now, the storm remains a hurricane.
25	It's sitting over the Delta, and the Waterford plant is in
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1	mode 4, cooling down, but the conditions at the plant have
2	not been particularly severe.
3	In terms of important things, lunch: You
4	should have all received a blue envelope and the menu. As
5	early as possible this morning, if you could circle your
6	choices, include any special instructions, information,
7	with or without mayo, include 8 percent tax
8	CHAIRMAN BARTON: Welcome to the great State
9	of Texas.
10	MR. MERSCHOFF: That's right. And restrooms:
11	Restrooms are adjacent to the elevators.
12	Moving right along, we've prepared a wide-
13	ranging discussion today in terms of Region IV issues,
14	covering the organization, our responsibilities,
15	uniformity among the regions, how it's maintained, some
16	particularly interesting events: the frazil ice instance
17	at Wolf Creek, the steam extraction line rupture recently
18	at Fort Calhoun, and various fire protection issues,
19	events, that the Region has responded to.
20	We have a discussion from our senior reactor
21	analysts in terms of PRA and how we're working that into
22	the regional inspection program, the SALP program, the
23	master inspection plan, the PIM, the sorts of things that
24	are discussed and an important part of our program and in
25	our assessment program are included in our discussion
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1 | today.

It's fairly voluminous; it's fairly extensive. And we're extremely responsive to your interests. If you want us to speed up, slow down, or change course, you've got the right people here to do that.

The speakers -- and I'll go through their background here shortly -- are the right ones to address your questions relative to the inspection program. They have each been inspectors and involved in managing the inspection program through the year and currently have that responsibility within the region.

Before I turn the meeting over to Jim, I'd like to go through briefly the key speakers that are listed on your agenda, so you get some sense of the diversity of the leadership and management here in Region IV and the experience that we bring to bear.

Jim Dyer is the Deputy Regional Administrator, 17 18 14 years' experience with the NRC. Jim's been an 19 inspector in the office of INE; section chief for the special inspection branch in NRR; regional coordinator and 20 chief for the EDO staff; a project director in NRR for 21 bench reactors and for Region III and V reactors. He has 22 been the director of reactor projects in Region IV, now 23 24 the Deputy Regional Administrator and operating experience 25 in the Navy.

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1 Pat Gwynn is a presenter. Pat, who is probably up babysitting Hurricane Danny at the moment, is 2 3 the Director of the Division of Reactor Projects here in the Region. He has been with the NRC for 17 years. 4 He 5 has worked at the Bettis Atomic Research Laboratory, been 6 a senior resident inspector at the Zimmer and Clinton 7 sites, a technical assistant to Chairman Zech, director of 8 the Division of Reactor Safety here in Region IV, and has operating experience from the Navy. 9

Art Howell, I believe, is with us. Art's 10 11 currently the director of the Division of Reactor Safety 12 in Region IV, 12 years' experience with the NRC. He's 13 been an inspector in the office of INE, member of the diagnostic evaluation and incident response branch in 14 15 AEOD, participated in numerous diagnostic evaluations. 16 'e's been the deputy director of DRP and has operating experience from the Navy. 17

18 Dr. Blair Spitzberg, who'll speak this morning, is not with us yet. As I said, there's a lot 19 going on, so we'll have folks coming in and out. Dr. 20 21 Spitzberg's currently the chief of the nuclear materials, inspection fuel cycle and decommissioning branch. Dr. 22 Spitzberg has worked as a materials inspector, as a fuel 23 cycle inspector, and emergency preparedness inspector, and 24 25 the chief of the nuclear materials and licensing branch.

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1 And Dr. Spitzberg will be speaking today on

2 decommissioning and dry cask storage.

3 Additionally, our two senior reactor analysts, Jeff Shackelford and Bill Jones, will be talking some 4 about that program and the use of PRA. Jeff who is here 5 has worked with Pickard, Lowe & Garrett in the development 6 of PRAs. He's been an inspector in the Region II-Atlanta 7 office. He's worked in NRR, in the PRA branch; currently 8 in Region IV as our SRA, and has operating experience with 9 10 the Navy.

And, finally, Bill Jones -- Bill is currently in the emergency response center and has been monitoring Hurricane Danny through the evening, as has Pat Gwynn, so your presentations from Mr. Gwynn and Mr. Jones should be particularly interesting, considering they're done on a minimum amount of sleep.

17Bill has been the senior resident inspector at18both BWR and PWR plants and extensive inspection

19 experience here in Region IV.

Region IV has recently undergone a significant change in terms of the managers. In fact, if you'll look at the ten senior executive-level managers in the Region, only three of them were in the same position that they currently hold that they had been a year ago. So in the course of the discussions in these areas, a question asked

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l	may well be answered by someone else, because that person
2	is the incumbent with the knowledge.
3	The corporate knowledge is here, and mixed
4	around, it makes for a stronger organization in the long
5	term. But we are an organization undergoing change and
6	working in the sleep-deprivation mode for at least a
7	couple of the presenters.
8	That ends my opening remarks, and unless there
9	are any specific questions, I'd like to turn it over to
10	Jim, Deputy Regional Administrator, and step out and see
11	how my incident response is going.
12	CHAIRMAN BARTON: With a strong staff like
13	that, it sounds like your job is pretty easy.
14	MR. MERSCHOFF: It is.
15	MEMBER SEALE: We were arguing as to whether
16	it was Hurricane Danny or Hurricane Dana.
17	MR. MERSCHOFF: It's a minimal strength
18	hurricane, so it must be Danny.
19	MR. DYER: Thank you. My name's Jim Dyer.
20	I'm the Deputy Regional Administrator for Region IV. And
21	just a point of clarification: Ellis presented a regional
22	organization that's a lot more stable than that. He said
23	a year. Actually the reorganization took place in
24	February to March, and so all of us have been in our job
25	about three months.
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1	I guess just a bit of a geographic and I
2	guess before we start off, I'd like to since we're
3	trying to catch up a little bit, if there's parts that you
4	want me to waive off, just give me a high sign, and we can
5	skip to the you know, the chase in that.
6	But overall Region IV, the major regulated
7	facilities within the Region, we have 14 power reactor
8	sites, 21 operating reactors at those sites, and two power
9	reactors that are in construction that were have been
10	subsequently mothballed and they're applying for
11	decommission up at the WNP facilities.
12	We have 20 test and research reactors that
13	were within the last two weeks have just been transitioned
14	to headquarters for complete regulatory oversight. We
15	were the first region to transition all our non-power
16	reactor regulation activities back to headquarters, and we
17	just boxed up everything and finally got it shipped out
18	about two weeks ago.
19	We have two uranium fuel fabrication
20	facilities, the General Atomics facility in San Diego and
21	the Siemens Fuel up in Washington, and 1,241 byproduct
22	materials licensees.
23	The history of Region IV is somewhat in
24	April of '94, we transitioned where the consolidation of
25	Regions IV and V took place, and it created our Walnut
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Creek field office; additionally followed up from that in
 October of 1995, we took one site from both Regions III
 and II. The Grand Gulf site transitioned from Region II
 to Region IV, and the Callaway site transitioned from
 Region III to Region IV.

The Callaway SALP just ended up -- the first SALP in Region IV just ended up in -- last month, and that was really the final part of the transition plan where we fully transitioned total ownership for Region -- I mean, for Callaway into the Region IV facilities.

The one unique aspect about those two 11 transitions were the States of Mississippi and Missouri, 12 as far as our state programs liaison goes -- Regions II 13 and III still have ownership for those states, as far as 14 the material licensees and that our state interactions are 15 16 limited to just for the reactor and emergency planning focuses in that. So in this case, the way we regulate is 17 those two states have to deal with two different regions 18 within the NRC. 19

20 MEMBER POWERS: How do they feel about that? 21 MR. DYER: They're getting used to it, but 22 it's not been -- that was probably the stickiest part of 23 the transition. When we did it in such a hurry, we made 24 the decision, and we did it -- getting state interaction 25 was probably our biggest lesson learned for that.

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I think we did a much better job when we transitioned the non-power reactors recently, because we went out -- once we had made the decision and came up with a schedule, we interfaced with all the states that were going to be affected. I think Dwight Chamberlain was the principal -- and Charles Hackney were the principal gobetweens in those efforts and that.

8 But we alleviated -- answered a lot of the 9 questions, made them feel a little more like they were --10 they had the right to refuse and that. I think, if I'm 11 not wrong, I think we only had one state really -- the 12 State of Kansas had some concerns, and they may write a 13 letter. But it was just because we increased their -they had to get acquainted with new faces in dealing with 14 15 the NRC, and that was just the normal change process. 16 Overall, the Region's organized with four 17 divisions, three line divisions that -- as the other 18 regions are -- three line divisions that support the 19 materials and the reactor facilities, and then our division of resource management and administration, who 20 Kathleen Hammill is the division director. She's sitting 21 22 in the corner, and I invited her here in case there was 23 any questions about the DRMA support area and that. Additionally, we also have the Walnut Creek 24 field office, which has constituents or components from 25

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1	each of the four divisions. They report to Ken Perkins in
2	the field office. He was the former DRP director and
3	regional administrator in Region V when we consolidated
4	the office and that.
5	You know, the regional responsibilities, in
6	an probably an over-simplified, we have four principal
7	responsibilities: that of being inspection, enforcement,
8	licensing activities, and, of course, incident response,
9	which we're playing a role in significantly today.
10	MR. LARKINS: How large is the Walnut Creek
11	office?
12	MR. DYER: I think it's right around 30, 30
13	people.
14	MEMBER SEALE: What subset of the Region IV
15	reactors are work through the Walnut Creek office?
16	MR. DYER: We have well, you'll see it when
17	we get to the DRP organization. Nominally, we have the
18	four former Region V sites managed from the Walnut Creek
19	field office; the DRP contingent was there.
20	MEMBER SEALE: Yes.
21	MR. DYER: Because of the problems at
22	Waterford 3 site, we have dedicated a branch here in
23	Arlington to support Waterford, and because of the
24	distribution of resources between Arlington and Walnut
25	Creek, we were able to we created a new branch in DRP,
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1 a temporary branch in DRP, for River Bend and Grand Gulf that is currently managed from the Walnut Creek field 2 3 office. 4 It's a temporary branch until we get through 5 the increased enforcement and inspection activities at the Waterford 3 site. We just over-stressed our DRP 6 organization here, and one of the things we learned --7 The staffing levels of Walnut Creek, you know, 8 9 back in '94 when we collapsed the former Region V, if 10 anything, given the current budget cutbacks and that and staff levels that the Region has gone through, as well as 11 all the other regional offices -- and the turnover has 12 13 been lower in Walnut Creek, so they're not stretched as thin as we are here in Arlington, and so we stretched them 14 a little bit by transferring oversight for those 15 16 facilicies. 17 Walnut Creek has no incident response 18 activities. Their incident response center was taken down, and we manage all the incident response out of here 19 in Arlington. But the overall inspection work, sign-out, 20 21 enforcement preparations and that, we do from Walnut 22 Creek. The office of the regional administrator, 23 again, it has Ellis and myself. We also have a number of 24 staff functions which support the various activities. 25 NEAL R. GROSS

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Again, some of those staff functions also have a
 contingent office out in the Walnut Creek field office,
 namely the public affairs and the state liaison
 activities.

5 I think in recent times, given the added emphasis on public affairs, interaction with the states in 6 enforcement and allegation activities, this role of staff 7 functions' importance has grown significantly, I would 8 9 say, in the past six months to a year. And so this is an 10 area that we're continually looking for new ways to improve the way we manage those functions in particular. 11 And the regional counsel's involvement with 12

13 the increased workload we have on allegations of willful cause, intimidation and harassment -- that's an area that 14 we're really not familiar as engineers and operating 15 16 backgrounds in our dealings with, and we've been putting 17 the stress on Bill Brown, in particular, to help the staff 18 in his participation in our weekly allegation review meetings and our -- all our enforcement activities and our 19 review of a lot of our OI activities and that has been 20 21 significant.

The current DRP organization, which I hope you can find in your handout, because I don't think you'll be able to read it from the -- on the slide, but our current DRP organization is one, as I said -- if I had to correct

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this slide, it would be that the Walnut Creek field office
staff, which is in your left-hand, is really -- it's
actually a component of the office of the division
director, as much as -- if you had to move that box, it
should have probably been right underneath or as part of
the office of the division director of DRP.
Ken Perkins, because of the supervisory

8 responsibilities, has a lot of the DRMA functions and that 9 are all assigned to this because of we have to have direct 10 oversight of employees and that for appraisals and 11 supervision and time and attendance reporting and that, so 12 for --

They take administrative supervisory oversight from Ken Perkins in the field office, but they take program direction from Kathleen in -- here in Arlington, Texas.

Additionally, as it's called out here, reactor projects branch G is the temporary branch I spoke of. It's in the lower right-hand corner, right next to technical support staff. This branch we created towards the end of February; actually, I guess, towards the end of April time frame. And it was largely because of we have a special branch.

We unloaded Branch D, which previously had the 25 three Entergy -- three of the four Entergy sites, and

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we've had a significant amount of enforcement and safety issue activity at the Waterford 3 plant recently, and as a result of that, we had to unload the DRP branch. We just -- we weren't providing adequate attention to either Grand Gulf or River Bend in that, because Waterford 3 was simply dominating.

7 Overall, I guess, my over-simplification of 8 the role of DRP, you have some specific items in there, 9 but DRP is, in my mind, analogous to a general 10 practitioner in the medical profession. You know, as far 11 as maintaining cognizance of the health of the licensee, 12 they're the generalists.

They're responsible for all four SAL 13 functional areas. They monitor the implementation, 14 whether it's, you know, rad waste transportation, 15 16 engineering modifications, operations, any examinations and that. They have to be the eyes and ears for the 17 Region, and their sensitivity as a generalists role is 18 to -- if they have a problem is to raise it through their 19 morning meetings and contact with their DRP branch chief, 20 21 and then we get the proper support, either from our other divisions and DRS and DNMS or from the program office and 22 headquarters. 23

24 But the demands on the resident inspectors and 25 the DRP branch chiefs are to be our first line of defense,

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1 our screening filter, and to provide the first cut as to 2 what we need to pursue and that. So -- and that's largely 3 their role.

Additionally, they have the incident response responsibilities and site coverage activities that go on, that require around-the-clock coverage or back-up site coverage.

B DRS, on the other hand, is our -- is organized 9 on the -- based on the four SAL functional areas. We have 10 the engineering branch, maintenance, operations, and the 11 plant support branches. Art Howell, who is sitting in the 12 back, is the director of the division of reactor projects, 13 and Dwight Chamberlain, who's handling the slides, is the 14 deputy director of the division of reactor projects.

The -- back -- hearkening to my medical 15 16 profession analogy and that, this is our specialist. They 17 pretty much conduct -- there's -- in the core and in the 18 regional initiation inspection activities, as far as plant inspection goes, they do the planned programmatic reviews 19 in the various SAL functional areas, in accordance with 20 the inspection modules that have been issued from the 21 program office. 22

Additionally, they do a lot of reactive inspection activities that are in follow-up to either events, allegations, or just something that the resident

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1	inspectors stumble upon that either goes above their
2	abilities or the resources to get the work done, so we
3	they tend to get redirected and aligned as far as
4	scheduling and that goes. They have to they get their
5	schedules changed on a routine basis.
6	MR. LARKINS: Jim, I've been away from this
7	for a while. Let me ask a quick question. On the project
8	side, it looks like you guys have gotten away from the $\ensuremath{\mathtt{N}}\xspace$
9	plus-one, and I guess it's sort of just placing residents
10	and others where as needed.
11	MR. DYER: No. We are at N-plus-one at I
12	think all our sites officially we just lost at
13	Comanche Peak, you know, we just issued our only four
14	SALP 1 performer is now Comanche Peak. Callaway was a
15	four SALP 1 performer, but it was a single-unit site, so
16	we had two residents there for coverage.
17	Comanche Peak is a dual-unit site with four
18	SALP-1s. We are now requesting permission to go to N
19	residents at Comanche Peak, but that's our only all SALP-1
20	performer.
21	MR. LARKINS: It looked Diablo Canyon and Palo
22	Verde were.
23	MR. DYER: Diablo Canyon a four SALP-1
24	performer, and we withdrew it after their last SALP and
25	went to N-plus-one, and as soon as we did that, the other
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1	resident inspector who was already there got selected for
2	senior resident at WNP-2, and so we currently have an
3	opening in that at that site.
4	And Palo Verde, we've had a tremendous
5	turnover in all our resident staff at Palo Verde. I think
6	we've lost them all within six months.
7	MR. LARKINS: Nobody likes Arizona.
8	MR. DYER: Actually, it was the alternatives
9	beyond Arizona that if we would have they would have
10	stayed there if we would have left them in Arizona. The
11	big question with the resident program is, of course,
12	moving.
13	MR. LARKINS: I guess basically you're saying
14	you're still basically implementing N-plus-one.
15	MR. DYER: We are implementing N-plus-one.
16	MEMBER SEALE: You mean they stayed in
17	Arizona, but they quit the Commission.
18	MR. DYER: Actually I think some of them
19	they wanted to go farther west, but they weren't about to
20	come east. We aren't really posting and filling any
21	additional jobs in the Walnut Creek field office, and so
22	they have a choice. They can either go to another site,
23	or they could move east, and both alternatives were not
24	acceptable. And so some of them have left to go to DOE;
25	some of them left to go take other jobs in the industry
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1 and go back to school and that.

2 Again, one of the things that is, as I said, 3 going through the major functional responsibilities within DRS -- we use them in the four SAL functional areas, and 4 5 they are very focused, programmatic. They give us a different cut set, too. Where -- I call it a silo effect, 6 with the DRP, where what we have is a generalists 7 understanding of all four SAL functional areas at that 8 site and can integrate across those areas for common 9 10 weaknesses.

DRS gives us a different type of cut set. 11 Because of the branch organizations, we can get a cut set 12 13 of -- across the operations area, for instance, what is the sense in operator licensing across all 14 of our 14 sites? And John Pellet, the operations branch chief, we 15 16 expect him to be able to give that different perspective from what DRP has. DRP does not have that perspective, 17 except maybe at the division director level. And by then, 18 you're on data overload, and you just don't have enough of 19 a focused look. 20

21 So I think the valuable insights come from the 22 DRS branch chiefs in looking at each of the four SAL 23 functional areas and comparing and contrasting strengths 24 across all 14 sites.

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One of the things that we focus on here in

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l	Region IV in accomplishing the inspection program is we
2	try to do as many team inspections as we can. We've found
3	that we get sort of a synergistic effect if you can
4	combine, say, engineering, the individual engineering
5	modules, and go out and take a look, you know, in total in
6	seeing you know, getting the feedback across the lines
7	in multi-disciplined areas and as opposed to individual,
8	discrete inspection activities done in the various areas,
9	so we try to do all our engineering activities or our
10	plant-support activities as much as we can in groups.
11	Some regions will do them individually and
12	discrete, and then integrate them back in the regional
13	office. We try as much as we can to do it in a team
14	environment.
15	Overall, division of nuclear material safety,
16	who's Ross Perrano and Linda Howell, and both are out of
17	the office today as far as we have a nuclear
18	materials inspection branch, a licensing branch in the
19	materials area, and then we also have a contingent in the
20	Walnut Creek field office which sort of has all aspects of
21	it.
22	I think as far as in the reactor interface and
23	that, we handle our decommissioning inspections activities
24	from the NMSS or DNMS branch, branches. Additionally, we
25	do our dry cask storage inspection, which I believe is
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Blair's subject this afternoon, from the division of
 nuclear material safety.

Our division of resource management and administration is, of course, the support groups that keep us out of trouble, keep us in, you know, airplane tickets and that, and keep the lights on, and all the activities.

7 I think as far as the inspection area where 8 we're changing the most and that is probably in the computer support areas and being able to effectively 9 communicate between the sites and here, and to transfer 10 data bases between the regional office and headquarters is 11 part of a -- you know, the next panel discussions we're 12 talking about some of the activities that we do of 13 communicating our findings and maintaining uniformity 14 among the regions. 15

Probably key of that is the concept that's relatively new called the plant issues matrices which has been basically a reader's digest of the significant findings within the Region at various sites and that by functional areas.

And to get that data not only from the regional branch chief to the division directors to the regional administrators to the various projects and headquarters management offices in headquarters is -- the communication of that data in a discrete, accurate format

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that is -- that's really key to getting a proper
 assessment and a focus that allows accountability, better
 oversight and that.

And right now, getting the information and transferring it effectively from the site to regional office and from regional office to headquarters is one of our major challenges that we're undertaking and facing in that.

9 MEMBER POWERS: I just wondered if the PIM has 10 been set up so that everybody had access to it, or is it 11 still one of those things that's in the offing?

MR. DYER: Right now, we have it on our --12 what we call our R-drive, I think is the -- and that's our 13 read-only drive. And it's a manual operation that each of 14 the divisions has it on another subdirectory drive where 15 they maintain it, and then they QA it, and then 16 17 periodically, which has been the discussion of how periodically, it gets updated on the formal R-drive to 18 where it's cast in concrete. 19

But then the problem we've had is the data base, when you put 18 months' worth of data in there, is getting so large, it gets rather cumbersome and transferring it and shipping it to headquarters. As far as I can tell -- Kathleen, correct me if I'm wrong -- I believe the headquarters does not have access to our read-

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1	only drive. That's one of the data base issues and
2	computer support issues that we're still working on.
3	But that R-drive also has the electronic copy
4	of all our issued inspection reports and formal inspection
5	report responses and everything else, and typically, when
6	we get ready to do a periodic review, we're manually
7	transferring the data to headquarters. And if we transfer
8	all 14 sites, 18 months' worth of data, it's a load.
9	MEMBER POWERS: But I can right now I can
10	go through and scan Comanche Peak or something like that.
11	MR. DYER: You could if you were in this
12	MEMBER POWERS: In this building.
13	MR. DYER: building.
14	Okay. I think that completes my presentation
15	on the regional organization and how we're set up. I'd be
16	happy to entertain any questions you may have.
17	MEMBER KRESS: How many people do you have in
18	the whole region and how many are here?
19	MR. DYER: There's 203, I think, in the total
20	region. Kathleen, how many are here?
21	MS. HAMMILL: Well, there's 35 sites plus
22	about 130 are here.
23	MR. DYER: About 130 people are stationed in
24	the Arlington office. We're on three floors, 3, 4, and 5,
25	here.
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	29
1	(8:30 a.m.)
2	Any other questions?
3	(No response.)
4	MR. DYER: Okay. That concludes my
5	presentation, and right now I made up the time. Do you
6	wish to continue, or do you want to take a break?
7	CHAIRMAN BARTON: We'll keep on going.
8	MR. DYER: Okay. I guess the next part of our
9	presentation is a panel discussion. I don't know if Pat
10	Gwynn the last we had a Commission briefing
11	scheduled originally for 8:30 on Hurricane Danny, and then
12	Pat came in and said it looked like it got delayed till
13	nine o'clock, so it may be that Pat's in
14	CHAIRMAN BARTON: Why don't we take a break
15	then, and we'll see where Pat is.
16	(Whereupon, a short recess was taken.)
17	MR. DYER: I'm Jim Dyer, Deputy Regional
18	Administrator, and now we're doing the panel discussions.
19	I think by the way we were going to do the we set up to
20	do the panels, we assigned leads to the various topics and
21	that. As Ellis said in his introductions, because of our
22	recent job transitions and that, if you ask a question
23	that normally would be answered by the DRS director, it
24	might get answered by the DRP director and that.
25	Pat Gwynn is as I said, he's up doing a
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l	Commissioner's tech assistance briefing on Hurricane
2	Danny, so he'll join us in progress. I also have Dwight
3	Chamberlain, the deputy director of the division of
4	reactor projects, representing DRS, and he has specific
5	inspectors who will and branch chiefs to discuss the
6	various topics that you asked about.
7	I think overall, first of all, I was going to
8	discuss the activities for maintaining uniformity among
9	the regions and our training program, training and
10	development program, so I'll begin our formal
11	presentation. Again, we're very flexible. If you want to
12	cut to the you know, ask questions, however you want to
13	work it, we can
14	MEMBER POWERS: One of our members who was not
15	able to attend would interrogate you closely on your
16	training in the PRA area, so to assure his queries get
17	answered, even though he's not here, you might touch on
18	the training in the PRA area.
19	MR. DYER: Okay. Where's Jeff Shackelford?
20	Join us. Jeff is one of our recent senior reactor
21	analysts, graduate and that, and can probably address the
22	level of detail to the inspectors and that.
23	MEMBER POWERS: I'm sure that we'd want to
24	explore the issues of not only what the training is but

25 how they understand the uncertainties of PRA, the

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1	incompleteness issues, the limitations.
2	MR. SHACKELFORD: Just to give you a brief
3	overview of that, myself and my counterpart, Bill Jones,
4	who'll be giving you a presentation this afternoon, are
5	the senior reactor analysts in the Region, and I'm not
6	sure how familiar you are with that program.
7	Basically every region now has two senior
8	reactor analysts and there are two at headquarters, and we
9	are the PRA designees, if you will, for the Region, and we
10	had an extensive training in PRA from the Agency.
11	My own in my own background, I worked for
12	Pickard, Lowe & Garrett for a number of years, and I have
13	a specific industry experience, and the other SRAs
14	throughout the country have various backgrounds and so
15	forth, so we would represent, I guess, the highest level
16	PRA expertise that the regions have, and our job is to
17	coordinate risk-informed activities throughout the Region
18	and sort of support the rest of the Region.
19	MEMBER POWERS: I guess the question comes
20	down to, what is the expectations for that expertise. Is
21	it a case of being knowledgeable about the current
22	standards of application of PRA, or is it to be
23	knowledgeable about the forefront?
24	MR. CHAMBERLAIN: You might want I don't
25	want to cut this off, but you might want to hold that
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	32
1	question for the presentation this afternoon.
2	MEMBER POWERS: And if I ask questions that
3	are appropriate to wait, I'm a patient
4	MR. CHAMBERLAIN: Well, we're going to go into
5	what our expectations are and what we're trying to use
6	those people for.
7	MEMBER POWERS: Just to telegraph the kind of
8	questions that would be asked
9	MR. SHACKELFORD: Bill has an entire
10	presentation tailored towards that very issue.
11	MEMBER POWERS: Very good.
12	MEMBER FONTANA: At some point, though, would
13	you discuss at all the implications of performance-based
14	regulation on the Region?
15	MR. SHACKELFORD: It has a I don't know
16	that we have a specific session related to that, but I'm
17	going to be discussing the Fort Calhoun steam rupture here
18	shortly which has some maintenance rule implications which
19	are performance-based. That'd be a specific application
20	of that type of approach.
21	MEMBER FONTANA: Because I think it would be
22	of real interest of, you know, how do regions feel this
23	thing would be really the impact it would have on real
24	implementation.
25	MR. DYER: Yes. I guess I question as far
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1 as being a performance-based inspection, we did that to some extent; I mean, not as informed, but that is an 2 3 aspect that particular this region, in my mind, has always been focused on is a performance-based orientation as 4 opposed to a programmatic review, paper review, to focus 5 on implementation, to focus on the consequences. 6 7 It was that very aspect that drove us, as I said earlier, to the team inspection where we can -- you 8 9 know, if we find something, we can get an integrated look at it. What's this tell us about everything that's going 10 11 on at the plant? And we had that to some extent. 12 I think the SRAs have provided a new dimension 13 that a lot of us dinosaur inspectors had never ever thrught of. 14 MEMBER FONTANA: Well, it would be interesting 15 16 to get their perceptions, because I -- the impression that I've got is it means different things to different people. 17 MR. DYER: Do you have a specific example 18 you're thinking of? 19 MEMBER FONTANA: No. But we keep talking 20 21 about it, and I'd like to say, Well, gee, you know, I'd like to see one. 22 MR. DYER: You know, our perspective on, you 23 know, the performance-based inspection is that, yes, you 24 focus on the implementation, on the consequences and the 25 NEAL R. GROSS COURT REPORTERS AND TRANSCRIBERS

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1 results as opposed to focusing on whether or not all the 2 process was followed and the procedures were adequate.

3 MEMBER POWERS: I guess that one of the things that -- we would kind of like to use the maintenance rules 4 as starting force for a lot of performance-based 5 regulation that people are talking about nowadays. But 6 7 the question that comes to my mind is when I see drafts of these new performance either rules or req guides or 8 standard review plans, is that there's a wide disparity in 9 the interpretation of what performance means. 10

And in particular, there's a wide disparity in the amount of detail that you find in these. And so what would like to hear from you fellows is: What would you like to get? Do you want detail, like, Here's a performance-based plan and it should have all of these elements, in great detail? Or do you want something that's much more flexible than that?

That kind of information and feedback, what you're looking for when somebody says, All right; we're coming up with performance-based rules, reg guides or standard review plans, and -- or anything alse, but those are the big three.

23 MR. SHACKELFORD: There's one example that I 24 think you may be aware. There's a move to change the 25 maintenance rules, the A-3 portion of the maintenance rule

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1	which now says that you should perform assessments and
2	MEMBER POWERS: Right.
3	MR. SHACKELFORD: and the issues
4	MEMBER POWERS: Says you shall or will or
5	MR. SHACKELFORD: You will, you shall. And
6	the issue is: Should there be reg guides and so forth to
7	tell you just making it a "shall" doesn't really make
8	anything happen, and you need to know what we expect.
9	And we to some extent, the SRAs, are involved
10	in that. We maintain a counterpart relationship with the
11	people who are working on these things, and so we you
12	know, the Region doesn't make policy; we implement it. So
13	we are cognizant of those activities, and that is
14	something that's currently underway.
15	Dale Powers will be talking to you this
16	afternoon about the risks of on-line maintenance, and I
17	helped him a little bit with his presentation, and what
18	he's going to tell you is some of the results of some of
19	the maintenance real base-line inspections, with
20	particular emphasis on what people are doing in the A-3
21	portion of the maintenance rules.
22	And you'll see there's a wide range of
23	approaches there, from very qualitative sort of seat-of-
24	the-pants type assessments, all the way up to real-time
25	calculations. And I think that's kind of what you're
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1 driving at.

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MEMBER POWERS: Yes.

3 MR. SHACKELFORD: There's a performance-based 4 aspect to --

5 MEMBER FONTANA: Yes. How do you guys feel 6 about it, and what do you think about what the 7 implications of trying to actually implement it are. Like 8 you say, you're already doing considerable amount of it, 9 but it seems to me that everyone -- it's in the eye of the 10 beholder. It seems to mean different things to different 11 people.

MR. SHACKELFORD: That is a very difficult area, because I was on a lot of those early maintenance rule inspections. I just came to the Region from headquarters, as Ellis told you before, and I was heavily involved in developing the guidance that they use now to assess that.

And given the fact that it says, should 18 perform the assessment, it makes it very difficult for an 19 inspector to enforce that aspect of the rule, if nothing 20 21 else. We can certainly go in there and make statements about who's better than others. We can say -- you can 22 find weaknesses and give various approaches, but --23 MR. CHAMBERLAIN: I think there's been, you 24 know, complaints by the industry too that maintenance rule 25

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1 is supposed to be a performance-based rule, but we're --2 really our inspections are more programmatic, and that's 3 probably a valid issue. In the earlier inspections at 4 least, we're looking at program, make sure they got the 5 programs in place.

For this new rule, hopefully -- we do discuss performance-based issues. Every day when an issue comes up, is that a performance-based issue and related to the maintenance rule, whether we need to look at it in terms of how the maintenance rule dealt with that issue, so we do that all the time.

But our maintenance rule baseline inspectionsreally are programmatic inspections.

MEMBER POWERS: This is inescapable. Every performance-based rule that I have seen put forward begins by saying, Okay, you set up this program. Sooner or later, somebody has to come along and say, Did you set up the program and does it meet the requirements of the -does it have all the elements of the program that it has to have?

I mean, that seems to me that that's an inescapable thing that once that's in place, maybe the inspection's a good deal different after that, but at the front end, you got to find out whether there's a program or not.

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MR. SHACKELFORD: Well, the alternative to not looking at that would be to wait until something breaks. And we've said that we're not satisfied with that approach, so --

5 MEMBER SEALE: But even if you have a "shall" 6 rather than a "should" or a "will" rather than a "should," 7 there's still the question of what the implementation of 8 that imperative is. Somebody -- everybody may implement 9 something, but it may not be the same thing.

MR. SHACKELFORD: That was brought up at the Commission meeting on the maintenance rule where that was a big issue, and my comment was that the industry has always assessed the risk of maintenance activities. That's what their SROs' job is, so there's no one out there's going to tell you, We don't do an assessment.

The issue is: What is our expectation of that assessment? And that's what I was saying, you know, that the reg guides and the guidance that we need to develop to, you know, sort of have a minimum threshold of what the Agency expects --

21 MEMBER SEALE: So in response to Dr. Powers' 22 question about how specific should the guidance be, you 23 would say you would like to have reg guides and things 24 like that which would give you a template, if you will, 25 for what these various implementation programs should be,

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and then you can first verify that and then inspect 1 2 against it. 3 MR. DYER: Well, I think it should establish a 4 floor. I mean, I don't want to inhibit the industry from 5 being smarter than the NRC and coming up with a better way 6 of accomplishing --7 MEMBER POWERS: I have seen drafts that go all 8 the way from, oh, for instance, in connection with steamgenerator performance-based rule, they specify chapter and 9 verse on what the program should be. They let you fill 10 in -- the licensee got to define the program, but it had 11 to have all these elements, and it was fairly detailed. 12 13 We recently got one in fire protection area that says, You establish program, period. I mean, it gave 14 no specific guidance at all. And we already run into the 15 16 problem that what those programs will be will differ from site to site to site by radical amounts or at potentially 17 18 could. To give no guidance at all seems to me to be 19 just asking for an unenforceable, uninspectable, 20 21 uninterpretable --MR. DYER: It doesn't help with consistency. 22 MEMBER POWERS: It doesn't help with 23 consistency. Yes. 24 MR. DYER: Okay. I think overall the first 25 NEAL R. GROSS COURT REPORTERS AND TRANSCRIBERS 1323 RHODE ISLAND AVE., N.W. WASHINGTON, D.C. 20005-3701

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topic I'd like to cover is the activities that we have for maintaining the uniformity among the regions in particular, and I'd broken up into two aspects. The first slide is talking about some of the agency-wide initiatives that are directed from headquarters that all the regions implement, and then I specifically -- the second slide talks about what we do in Region IV.

I think, thinking about this, the main thing 8 9 is that we have enough -- we also have a battle on, you know, on the smaller level: How do we maintain 10 consistency among sites? And it's much the same way than 11 to make sure that once we get consistency among the sites, 12 13 then making sure that we're consistent among the regions. And so I guess taking the top down look, some 14 things that -- the guidance that we've gotten from 15 16 headquarters, NRR in particular -- and I will say just --

17 Pat and Dwight can echo it, but I would say that it has 18 improved significantly in the last few years, and it's 19 starting to be considered a lot more than it previously 20 was.

I think getting the feedback from the inspectors in the regions on a lot of the -- before the program direction comes out has been most beneficial in asking the implementation-type questions and doing some of the other activities about validating the inspection

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1	procedures before they're issued has been a big help in
2	that.
3	And I think I'm recently assigned as the
4	regional representative on CRGR, and I know now that I see
5	my principal role there is to raising that flag. Hey,
6	what's the inspection activities going to be when we get a
7	new rule or a new reg guide and that? So
8	MEMBER POWERS: I mean, you're raising
9	interesting questions. We get a lot of when we get
10	these rules, reg guides, or standard review plans, then we
11	get a lot of testimonials from people that have looked at
12	them. But I don't know that we've routinely asked tor
13	inspectability-type questions.
14	You know, I wonder if that's something that we
15	shouldn't be
16	MR. DYER: Well, the regulatory analysis I
17	don't know if you get that as we get it as part of CRGR
18	MEMBER POWERS: Yes, we do.
19	MR. DYER: It discusses what the impact, what
20	the assessment of the costs on the Region are going to be;
21	you know, for training inspectors, what the expected
22	extent of the inspection procedure, how many sites, how
23	you're going to accomplish the program, so it requires to
24	get through CRGR, at least a conceptual.
25	That is often not captured, and I think one of
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1	the lessons learned that we've taken away from CRGR is
2	that we've got to start demanding from the staff that they
3	be bringing this up in parallel and that. I know that NRR
4	is starting to work on it. It's a new concept, and when
(U)	the rule or the reg guide or the standard review plan
6	chapter is, you know, still in a state of transition and
7	review, it's somewhat difficult to figure out.
8	My bid position, at least from the CRGR
9	perspective, is, you know: Is this going to be a 100
10	percent maintenance rule type, visit every site, or is
11	this going to be a resident inspector go kick the tires on
12	this rule and regulation, once we get it implemented and
13	that, at least get the staff thinking in that general
14	direction as to what the extent of the inspection would
15	be?
16	I think overall the agency training programs
17	have significantly improved for inspectors. There is a
18	r cent manual Chapter 12.45 update to tighten up and
19	extend and identify the specific areas of inspection who
2.0	had done of course, the risk-assessment training for
21	inspectors and supervisors is coming down the pipe, and as
22	again, we've got
23	You know, we just recently, within probably
24	the last six or eight months, got our senior reactor
25	analysts back on the staff, and they're starting to

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1	convert some of us who didn't have an idea, you know.
2	We're more the seat-of-the-pants type risk-assessment
3	types as opposed to the quantitative analysis and that,
4	and their involvement in our day-to-day activities has
5	helped out, but it's also identified, you know, from the
6	need that we need to get the entry-level inspectors of the
7	future are going to have to have this as a critical tool.
8	MEMBER MILLER: What portion of your staff
9	have gone through any of the PRA training programs?
10	MR. DYER: I'd have to ask the divisions. I
11	can't remember.
12	MR. GWYNN: PRA basics for inspectors, every
13	one of the inspectors has had that course. But it's a
14	very rudimentary class. It needs to be improved. It is
15	being improved, and that's the baseline, I believe, that
16	all of the inspectors have had.
17	The amount of specific training that they've
18	had beyond that depends upon the individual.
19	MR. DYER: We've done some IPEEE training, for
20	example.
21	MEMBER MILLER: How about, say, senior
22	managers? There's a course for management level.
23	MR. GWYNN: I attended the pilot for the
24	senior managers class that was held last year.
25	MR. SHACKELFORD: One of the headquarters SRAs
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1	is currently developing a new course that's supposed to
2	take the place of what Pat just discussed. It's supposed
3	to be a two- or three-week more intensive course.
4	MEMBER MILLER: Related to managers?
5	MR. SHACKELFORD: For managers and for
6	inspectors, too, particularly residents who are on the
7	site.
8	MEMBER MILLER: So the regional administrator
9	here is willing to spend three
10	MR. SHACKELFORD: I don't think that
11	MR. DYER: No. Actually it came out you
12	know, we just held the senior management meeting, where he
13	came back, but that was one of the things that was
14	evidently discussed at the senior management meeting,
15	because when he debriefed Pat and Art and I on the results
16	of the senior management meeting, it's you know, the
17	expectation was made to put it in your training plan.
18	You're going to you know, you're not too
19	old. You are going to learn about risk assessments and
20	the tools and that that we are willing to dedicate the
21	time and the resources to get that done.
22	MEMBER MILLER: I went to the three-day
23	program here a few weeks ago, which is quite good, but
24	certainly could spend more days.
25	MR. DYER: Yes. I actually went through the
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1	PRA basics for inspectors in about 1984 when the Agency
2	when it was back in I&E, and they did the initial and I
3	have flashbacks occasionally, but that's about it.
4	MEMBER MILLER: This would all bring it back.
5	MR. DYER: Yes.
6	MEMBER MILLER: I had a question on a
7	different topic just for a moment. A training program for
8	your I'm chair of the I&C subcommittee training for
9	programs I&C, has anybody here gone through those?
10	There's been a couple of programs at headquarters one
11	at the training center in Chattanooga and one at
12	headquarters. Have your regional inspectors been through
13	any of those?
14	MR. CHAMBERLAIN: I think we sent a couple of
15	inspectors to digital instrumentation.
16	MEMBER MILLER: Yes. Digital I&C.
17	MR. CHAMBERLAIN: Yes. We did that about
18	three weeks ago, a couple of our regional
19	MEMBER MILLER: They do have a set program
20	MR. GWYNN: That's a continuing process.
21	MEMBER MILLER: Right.
22	MR. GWYNN: They've been attending those
23	classes as they were made available over a period of time,
24	two people in the Region that are dedicated to that
25	effort.
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1	MEMBER MILLER: So you have two on your staff
2	pretty much that are going to be or are the experts in
3	digital I&C.
4	MR. GWYNN: That's correct.
5	MEMBER MILLER: Okay. Thank you.
6	MR. DYER: Okay. I think overall program
7	office guidance, as I said, the inspection program
8	guidance has in my mind, has significantly improved
9	recently, and I would note that, believe it or not, the
10	inspection manual chapter 06.10 on inspection reports, the
11	expectations for inspection reports, was a critical
12	component of that.
13	A lot of times we think of inspection program
14	guidance, we think of the TIs, the technical instructions,
15	that come out, and we think about the inspection
16	procedures.
17	But I think the manual chapter 06.10 that
18	outlined what the expectations were in the various
19	sections of the report went a long way to focusing our
20	inspectors as to, you know, directing their inspection and
21	the expectations for how much detail, the expectation for
22	implementation considerations, and that performance-based
23	aspect that Mr. Fontana was bring up and that, that it
24	served a good purpose in the Region.
25	MEMBER FONTANA: To back up just a little bit
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1	on the prior subject, do you intend to have people that
2	can actually do hands-on PRA analysis that you would
3	develop in-house? I know you hired one over here, but
4	MR. DYER: Well, Bill Jones is an in-house
5	MR. SHACKELFORD: Yes. We actually one of
6	the things Bill's going to tell you is for every escalated
7	enforcement case, we do some sort of formal analysis. It
8	may or may not be quantitative, depending on the tools we
9	have available, but and for major events, we try and
10	come up with the risk significance estimate.
11	We have contacts at the licensees, and we
12	obviously don't have the tools and models that they do
13	here, and we recognize that. But we do communicate with
14	them, to try and better understand the risk of inspection
15	findings or violations. So we actually do our own self-
16	contained
17	MEMBER FONTANA: Okay. I was just wondering
18	at what level you'd gotten to. Thanks.
19	MR. DYER: I think additionally the use of
20	what I call task-interface agreements these are TIAs as
21	we refer to them here in the Region, which is where we ask
22	the program office for direction. We've become much more
23	disciplined in doing that.
24	In the past, we were good at picking up the
25	phone and calling somebody you knew in the branch, at
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headquarters, if you had a question. It was all done 1 informally. Now it's done formally. We request -- you 2 3 know, we get an answer back, and if Region IV asks for an interpretation of a regulation or, you know, a TI or 4 5 technical instruction and that, or how we should do an inspection, that goes to all the divisions and all the 6 7 regions. And so it gets a wider distribution of the activities. 8

The plant performance reviews, this PPR 9 process and that, you know, I wasn't a believer at the 10 beginning, but I can tell you that that has significantly 11 12 helped in the assessment and in the direction activities 13 of maintaining uniformity among the regions and among the -- within the Region. That's a very valuable 14 document, because it's clear, and it allows an 15 accountability for the branch chiefs, for the divisions, 16 and among the regions during the senior management meeting 17 18 process.

Also as I'm sure you're aware, the recent improvements to the senior management meeting process, the Arthur Andersen, the performance indicators, it's -- you know, I'm not sure they're the right performance indicators or not, but just that concept of having a view from 20,000 feet above, you know, the day-to-day grind that gives an overall data review, just asks the question

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1	and be able to answer it, is another
2	CHAIRMAN BARTON: The committee has been
3	following that. In fact, we're going to get a briefing, I
4	think, on the status of that in September, end of August
5	or September.
6	MEMBER SEALE: Have you come up with any
7	predictive performance indicators that you'd like to throw
8	at the kitty?
9	MR. CHAMBERLAIN: If I did, I'd be making a
10	lot of money working somewhere else.
11	MEMBER SEALE: Ah, a realist.
12	MR. DYER: When I was a DRP director, mine was
13	how many two o'clock in the morning calls did I get, you
14	know, for plant events.
15	MEMBER SEALE: Those are easy to count.
16	That's one thing about them.
17	MR. DYER: Sometimes they're not; that's the
18	problem.
19	Overall, again, program office coordination
20	and oversight we've seen the participation from NRR has
21	significantly increased, not only in audits and
22	oversights, but also in the decision-making and the
23	activities and that.
24	We've seen an increase for the project
25	managers and their willingness to get the tech staff to
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support, you know, enforcement panels and our, you know,
 follow-up from the morning meetings and that we hold here
 in the Region and that, that that has been an increased
 emphasis and a focus, you can tell, from headquarters.

5 The periodic counterpart meetings, a lot of 6 times those have -- and I'll let Pat or Dwight talk about 7 the most current ones of that. But those have become a 8 vehicle for the program office to sort of calibrate the 9 regions all in one sitting, and we've gotten -- we get 10 high-level.

If you get the DRP directors for all four regions in a headquarters office in one room at the same time, you can pretty much get any individual who'll -- you know, in headquarters from the director of NRR to the EDO, to the deputy EDOs to most division managers, and they will emphasize their focus on what they want -- how they want their program, and I think it's a very valuable tool.

It also allows informally a lot of the interface with the various counterparts, and I know Ellis and I, when I was a DRP director here in Region IV and he was in Region II, we used to talk a lot about, you know, how you manage the PIM, how you respond to events, how you do that, and so it's a good lessons-learned vehicle that I found very valuable.

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The SALP observation program and feedback, I

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1	think that's also you know, that's driven there's a
2	mandatory for anybody chairing a SALP board is every 18
3	months you have to view, observe another SALP, the SALP
4	process in another region, and that gave us particular
5	insights in that on how data's presented, how the
6	assessment's made, and the feedback given to follow up
7	various strengths and weaknesses in licensee performance.
8	MR. LARKINS: Jim, not to put you on the spot,
9	but I'm just curious.
10	MR. DYER: Sure.
11	MR. LARKINS: How do you see the coordination
12	between the EDO's office and the regions in terms of when
13	you need special inspections or things like that, when
14	there is an event that comes up where headquarters wants
	to you have a team
16	Do you see that process having improved in
17	terms of coordination?
18	MR. DYER: Actually, especially since
19	February, Region IV has a very good communication with the
20	EDO's office, sometimes more than Ellis and I would
21	appreciate.
22	No. By that, I guess I'm EDO office pretty
23	much doesn't involve itself, you know, with the exception
24	of the major DETs and the approval for teams and that, and
25	even before Joe left the Region, you know, Region IV was a
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1 net donor to the Millstone, Dresden, Maine Yankee
2 activities.

3 Outside that, I think the senior management 4 meeting process, where they get all this -- it's -essentially there's a certain counterpart meeting flavor 5 to that, and having participated in one as an acting 6 regional administrator, there's a lot of activity that 7 8 goes on about getting the best and brightest to focus -from all the regions, to focus on our problems and that. 9 And I think we're all willing to do it. 10 11 MR. LARKINS: I know you brought the perspective, having been in EDO's office and having been 12 13 in projects and headquarters and also here at Region, so I 14 was just wondering about your perspective on the 15 coordination. 16 MR. DYER: And the EDO coordinators and that, they're better now than when I was there as far as staying 17 18 plugged in to the morning, the daily meetings that we have, the calls and that, and -- but they're pretty much 19 20 on top. 21 I think one of the areas that certainly occupies a great portion of our time and that is in 22 23 uniformity, and it's probably the area that creates the greatest amount of feedback from the industry is in the 24 25 area of enforcement.

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1	There is I think we're making progress in
2	that area. Overall, you know, the development of the
3	enforcement manual, the expansion of the regional
4	administrator's enforcement staff where we went from one
5	enforcement coordinator to two recently, in the past year
6	and a half, and have our staff from the RA's office
7	involved with the various divisions that are, you know,
8	largely issuing the non-escalated enforcement, and then
9	the coordination for the escalated enforcement, up through
10	the regional administrator's office and that, and
11	coordinating with Jim Lieberman's office in Office of
12	Enforcement in headquarters and that, that has facilitated
13	a consistency.
14	I think it's trickling down right now. I
15	think the escalated enforcement process, we have a weekly
16	meeting with Jim Lieberman and the regional administrator
17	every Thursday at 12:30, and we go through any cases that
18	we think could be potentially escalated, and we get a
19	headquarters read, and it's usually you'll have
20	representative
21	We'll have our regional counsel; we'll have
22	the Office of Enforcement; and we'll have NRR on that
23	call, discussing whether or not this reaches the threshold
24	for escalated enforcement. And it's a very consensus-
25	building question-answer process and that.

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1	That does not take place anywhere near the
2	extent for non-escalated enforcement, and so right now, I
3	think that's the area that we probably struggle the most
4	for, and utilities are very conscious now of severity
5	level 4 and 5 violations, 4 I mean, and minor
6	violations. e eliminated the
7	CHAIRMAN BARTON: The enforcement language,
8	you said, is relatively new? What's in the enforcement
9	language? What are you trying to do with it?
10	MR. DYER: What's in
11	CHAIRMAN BARTON: What's it's purpose?
12	MR. DYER: The enforcement manual is to just
13	issue a standard, you know, guidance for how to implement
14	the enforcement policy within all the regions and
15	headquarters.
16	MR. GWYNN: It's very detailed in terms of
17	fire protection; there's a special section that relates to
18	fire protection. And there's a special section that
19	relates specifically to security and health physics.
20	And so it provides a baseline from which any
21	inspector can go to that manual, if they have identified a
22	violation in a specialized area, look at the criteria that
23	are laid out there for what constitutes a level 4, what
24	constitutes a level 3, and so that really provides a basis
25	for consistency that we didn't have in the past.
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+	And Office of Enforcement is continuing to
2	refine that manual, and as they refine it, then we get
3	better at being uniform.
4	CHAIRMAN BARTON: Good.
5	MR. DYER: And, of course, this additional
6	staff is taking a look at we're auditing, doing
7	internal audits, and challenging the various divisions to
8	make sure and various inspectors, to make sure
9	everybody is handling it in a similar vein.
10	MEMBER SEALE: Your increased attention to
11	non-escalating cases brings up a very interesting issue.
12	I've heard the idea expressed that managers in some
13	licensees want to know about threshold-level, if you will,
14	violations, things that are below the level for
15	enforcement, and they want to be very be perceived as
16	very active in encouraging the reporting of those kinds of
17	things within the organization, as a symptom of concerns
18	that need to be addressed by the local management.
19	That is, this is, if you will, an activity or
20	an active indication that there's a problem that they need
21	to solve if something like that comes up.
22	The other side of that coin, though, is that
23	if you get in if it gets blown out of proportion and
24	all, you then go into the penalty phases and all of those
25	kinds of things, and then there is obviously within some

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people within the organization a reluctance to lay your
linen out there, for everybody to look at.

Certainly you have as much right as anybody else to look at sub-escalated level enforceable type problems; that is, the things that happen but at below the level of some kind of action.

7 On the other hand, there is the difficulty of 8 potentially sensitizing everyone to your interest and 9 turning off the desire or the willingness to bring these 10 into high profile within the licensee's organization, so 11 that they can be addressed in a constructive manner. 12 That's a tightrope; you're kind of walking on the ledge 13 there.

And I think you understand as well as anybody that the licensee ultimately has to solve the problem, and anything you can do to encourage them to solve it at the low level phase should be in the cards.

MR. DYER: And I think the recent change --18 and I don't remember the date, but the recent change where 19 we got rid of the severity level 5 violations and we went 20 to the minor violations, anything less than a severity 21 level 4, you know, conceptually a severity level 4 22 violation is significant enough that if left uncorrected, 23 it could result in potentially far -- or escalated 24 significant issue. 25

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MEMBER SEALE: Sure.

2	MR. DYER: And so the threshold below that,
3	you know, getting it at that level, allowing us to get rid
4	of, you know, inadequate procedures that didn't result in
5	any problems type thing or wouldn't result in any
6	problems, to get rid of remove that burden from us was
7	a big help to us, because we were spending entirely too
8	much capturing the enforcement administration in that.
9	It also served as an incentive to licensees to
.0	address it, and it allowed us not to have to address the

11 true nits, not important safety issues, that are out there 12 that we want licensees to be addressing at that level 13 before they get to that.

Additionally, the ability to issue a non-cited 14 violation as a 4, severity level 4, and typically the 15 way -- when we would do that is when the licensee has 16 identified -- self-identified something that avoided a 17 18 problem downstream, and then often it's written up in the inspection report as being a -- you know, an attaboy, if 19 20 you would, to the licensee and treating it as a non-cited violation. 21 MEMBER SEALE: So really to present this 22

23 perhaps is as a very real form of regulatory relief.
24 MR. DYER: It is, but some of the outside
25 entities that read inspection reports don't feel that way,

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1	and, you know, they count the number of NCVs and ask the
2	question why you didn't find it before you created it, you
3	know. And our sensitivity is we feel very good when they
4	find it before it finds them.
5	MR. CHAMBERLAIN: Even in the escalated area,
6	too, we try to use you know, give them credit if they
7	identify it and they do the right things, you know. It
8	goes down the path, you know, non-civil penalty, but we do
9	have to address those; every escalated case has to be
1.0	addressed.
11	MR. GWYNN: Even for some escalated cases,
12	where the licensee has really gone beyond minimum
13	expectations and been very proactive finding
14	MEMBER SEALE: Truly intervened.
15	MR. GWYNN: Exactly. In those cases, we can
16	exercise discretion and not cite a significant safety
17	problem. We have done that on occasion.
18	MR. DYER: I think the next thing I'd like to
19	talk about is our Region IV specific activities, and these
20	are things that we in our conduct of day-to-day
21	activities.
22	Probably the first thing that may be unique to
23	Region IV, certainly the level of participation, is we
24	have a daily morning meeting, and that's a regional daily
25	morning meeting, and it's at 10:00 a.m., because we have
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1 to wait for the West Coast to wake up and get started and 2 that. If we held it any earlier, I think the people at 3 Palo Verde would revolt, because I think they're heading 4 in to the site at about 4:00 a.m. now to get plant status 5 for our morning meeting.

6 But that's a very detail meeting where we go 7 over plant status at all 14 sites, and by that, it would 8 be any significant LCOs or maintenance activities or any 9 significant findings the licensee has identified that 10 they're initiating corrective action on.

We get briefings on hurricanes; you know, anything -- and it's typically a region-wide meeting that the regional administrator will attend or the deputy in his stead.

DRP sort of is the chairman of that meeting 15 16 and goes through site by site, and DRS is in attendance and updates on any inspections they have going on, 17 activities, and, you know, it's a forcing function. The 18 branch chiefs lead the discussions. We don't connect the 19 sites unless there's a special briefing we want, but the 20 branch chiefs lead -- DRP branch chiefs lead those 21 discussions, and it usually means that they're conducting 22 their briefing, site briefings, as early as 7:30 in the 23 morning and that to get prepared for it. 24

MEMBER FONTANA: I'm just curious. Is that

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1 video-conferencing or --

2 MR. DYER: We video-conference with Walnut 3 Creek field office, but we don't -- we have NRR on the 4 bridge. We hook up a bridge, and NRR participates in 5 that, and so does the EDO's office. They'll usually 6 attend. Jocelyn used to go down and attend the -- you 7 know, there's a headquarters connection that usually 8 occurs down in NRR projects.

9 MEMBER FONTANA: So they have to put their 10 ties on and everything.

MR. GWYNN: We find a lot of value from the video-conferencing, and we're working hard to make that happen with headquarters as well. We have had some videoconferenced Thursday calls with the Office of Enforcement, and so we're initiating that process to try to expand the video-conferencing further.

17 MR. DYER: I think we're -- we're even looking at conducting our first individual enforcement conference 18 via video-conferencing, rather than, you know, having 19 individuals fly in and that or us fly out. It's this 20 21 week. I don't know if it's today or -- this afternoon? CHAIRMAN BARTON: You're going to have the 22 23 public on the video-conferencing? MR. DYER: No. Individual conferences are 24

25 closed.

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1	MR. GWYNN: It turns out that NRR and we have
2	used our equipment.
3	MR. DYER: I think also on if I get the
4	dates right, let's see. I think it's Tuesday, Wednesday,
5	Thursday, depending on the we have what we call
6	inspection report debriefs, where, depending on the
7	timing, it's usually sometimes before the exit, after the
8	exit, but certainly before the inspection report is ever
9	signed out, and we finalize it, it's a debrief of the
10	findings, of the significant findings, to the regional
11	administrator or myself, and all the division directors,
12	to put it in perspective and to, you know, make sure that
13	our enforcement perspective is provided.
14	Typically the comments will be that, you know,
15	Wait a minute; you know, that's a violation, or, No,
16	that's not a violation. Or, you know, You're making a big
17	deal out of nothing, or, you know, in the case of
18	performance-based, the inspectors have pretty much figured
19	out that if they some in and say that we found we're
20	going to issue a violation on a procedure for an
21	inadequate procedure, we'll say, What's the consequences,
22	and if it's
23	The message getting back to the inspectors is,
24	Don't bring an in-office review to the regional
2.5	administrator or the division directors, you know, as
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being your only issue. What's the consequences of that inadequate procedure? It can't be a hypothetical discussion. We want to see, you know, Did you go out and verify when it was used, you know. Was the pump put together right? Was the test conducted properly, you know, things like that, in pursuing those lines of questions, just --

8 And additionally at those morning meetings, I 9 would say that we -- by going through which equipment's going out of service, which LCOs that are entered, it's 10 11 been remarkable how many times you'll find, you know, a 12 diesel -- the licensee will have a diesel and a schedule for outage, and at the same time, they've got a turbine-13 driven aux feedwater pump or a transformer problem, or 14 we've heard there's thunderstorms in the area, you know, 15 16 and things like that.

You know, that's typically -- we'll assign --17 management will assign follow-up either of the -- mostly 18 of the SRAs to say, Okay, has the licensee done a risk 19 perspective on this; have they followed. And many times 20 we'll find that it's a lack of coordination. The left 21 hand didn't know what the right hand was doing. 22 CHAIRMAN BARTON: Even though they did an on-23 line maintenance risk assessment? 24

MR. DYER: Yes. It's -- you know, they did

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1	this review, and they looked at all their tech specs and
2	their safety-related equipment, but they didn't factor in
3	the fact that they've got a thunderstorm coming over or
4	the fact that their gas-turbine generators, which are
5	controlled by the distribution crowd or work in the
6	switch yard is scheduled at the same time.
7	You know, it's the command control aspects
8	that we sometimes pick up and ask questions on.
9	MR. LARKINS: It seems like there's an
10	increasing trend towards doing more on-line maintenance
11	instead of waiting until the outage and
12	MR. DYER: Absolutely.
13	MR. LARKINS: We heard yesterday that folks
14	were although they're not pushing in that direction,
15	they're doing more of that and taking a look at the risk
16	impacts of doing that, and it appeared that the risks in
17	some cases was lower for doing on-line than doing during
18	outage, and I was just interested to hear you say that you
19	guys do take a look at that.
20	MR. DYER: Oh, yes.
21	MEMBER SEALE: Have your senior reactor
22	analysis people in the PRA mode taken a look at that as a
23	kind of a generic issue, to identify up front, so to
24	speak, those kinds of things that you would consider to be
25	appropriate as a class; let's say, sort of have a first
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1	reaction, if you will, whether or not a particular
2	activity is appropriate for on-line or should be off-line
3	or vice versa?
4	MR. SHACKELFORD: I don't think that we have
5	what you'd call a checklist or anything for that. The
6	maintenance rule, A-3 type of look, is designed to give us
7	a perspective on how does the licensee perform their
8	assessment for on-line, as well as shutdown maintenance.
9	A-3, you know, runs together with mode, so we
10	MEMBER SEALE: Well, I'll ask you a related
11	question then. You've obviously had you've
12	familiarized yourself with the IPEs or the PRAs as the
13	case may be
14	MR. SHACKELFORD: Right.
15	MEMBER SEALE: for your plants, plants in
16	your region. Do you have an already identified synopsis,
17	I guess I'd call it, of the areas of concern that are
18	addressed in the IPE and the areas that are not addressed
19	in the IPE? For example, do you know that the Callaway
20	IPE will be helpful in addressing on-line maintenance
21	issues?
22	MR. SHACKELFORD: We don't have anything that
23	you would call formally set up like a matrix for that.
24	One of the things, again, that Bill hopefully will discuss
25	with you is what we are doing in that area. We're
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1	building a PRA library here that has that kind of stuff.
2	MEMBER SEALE: Okay. But it would be kind of
3	a useful thing to have, to help you cut to the chase, if
4	you will
5	MR. SHACKELFORD: Right. One of the things
6	that we want to do, Bill and I, is to visit each site. We
7	have the IPEs here which are essentially a summary
8	document
9	MEMBER SEALE: Yes. We're
10	MR. SHACKELFORD: very little detail.
11	MEMBER SEALE: We're painfully aware of that.
12	MR. SHACKELFORD: And what Bill and I were
13	going to try and do is establish a better line of
14	communication where we can get more detailed, updated
15	information or access to it. When these issues come up,
16	typically the IPE won't address the nuances of a
17	configuration.
18	MEMBER SEALE: That's right.
19	MR. SHACKELFORD: And we have to discuss this
20	with the licensee, so we don't have in-house the
21	information always that's necessary. We do know the
22	questions that need to be asked, and we're comfortable
23	doing that, and then that's what Jim has been talking
24	about.
25	When these things come up in the mornings and
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1	we get assigned to look at it, we know who to go call to
2	discuss what assumptions were made. But we don't really
3	have all the tools that would be required.
4	MR. DYER: I think the last unique thing with
5	Region IV is, of course, our involvement with the
6	inspection exits. Additionally, we try to get our
7	regional branch chiefs out to a lot of the exits, and if
8	there are significant findings, either from headquarters
9	or region-based inspections, you know, we'll escalate to a
10	division director level to get our point across to the
11	licensees or whenever there's a significant program
12	review, such as some of the AE inspections that we did at
13	WNP 2 in Arkansas.
14	And to put it in perspective and that, the

also the overall inspection report preparation process and that is again -- I echo that we, you know, conduct an inspection report debrief at the division level mandatory, you know, and usually at the regional administrator. The pregional administrator's office will carve time out of our schedule to make sure we're at the debriefs.

If we're not and the division directors hear the debrief, one of the screening factors from the DRP director is, This is one you need to go talk to the RA about. And that has happened, and the value of that is that in the RA's office, we get a lot of the stray calls

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1 from the site VPs who call in to just, you know, tell us 2 how good they're doing and provide, you know, Is there 3 anything on our radar screen.

And it's these inspection report debriefs that will something on our radar screen and file it away that the next time the site VP from Cooper calls in, we're going to talk about their performance on that notice of enforcement discretion, or we're going to talk about their performance in this last start-up and that, things that we observed in that, and provide a critical feedback.

And it's a good sense, from our perspective, as to whether or not our issues are percolating up through their organization, because if the first time they hear about an issue is from me or Ellis, then that's usually an embarrassing point for them. And so --

16 CH/ [RMAN BARTON: Is this process you're 17 describing unique to Region IV?

MR. DYER: I think it is. It's a carryover from when this was an eight-site region. You know, they had the luxury of doing that back when it was the Arlington eight sites, and it's one of the things that we're carrying over, now that we're a big region, to a 14site region, that in particular.

24 You know, when it was the Arlington eight 25 sites, we actually had the luxury where the division

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directors signed out all the inspection reports. Right now, when there are 14 sites, that's a significant stress on the division director, and we're in the process of delegating it down with adequate controls to the branch chiefs.

These debilefs are a critical component of that delegation, if you would, and the quality controls we can maintain through the PIM, plant issues matrix reviews, are that. So we're in the process of downgrading that, but --

MR. GWYNN: Just for information, I know that Region I has a process. It's not face to face with the inspector. It's an e-mail process, where the inspector, when he returns to the office, prepares a bulletized summary of the findings and provides it to the managers in the office.

And then if it's an exception process, if there are some findings that management has a strong interest in, then they ask for a specific face-to-face debrief. It's an exception process. So they're similar functions, but just slightly different. MR. DYER: It also allows the staff to -- it eliminaces any filters between the staff and regional

24 administrator, to know what's the regional administrator's 25 safety philosophy and what things will wind him up in a

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1 hurry.

You know, I think everybody's pretty well sensitized that if a turbine-driven aux feedwater pump goes down -- we don't need to know the risk numbers on that. That's one that we want to have discussed and what was the cause.

7 I guess the next thing -- and this may be -8 we'll get Jeff in -- is our staff training and
9 development. The overall staff training and development
10 was the last topic that I wanted to talk about, and we've
11 got -- is this slide cut of sequence? I think it may have
12 gotten put in at the end later on. They snuck up and they
13 gave me this topic.

Of course, the overall inspection and qualification guidance provided by the headquarters guidance -- I spoke earlier of the manual chapter 12.45 which recently expanded and tightened up and become much more specific in the direction given from the program office with respect to qualifications.

The HOLB direction, operator licensing branch direction for examiners. has always been fairly -- the technical qualifications guidance and that has been very thorough historically, and then recently the development of the resident inspector development program, the senior resident inspector development programs and the senior

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1 | reactor analyst programs --

I think our overall view here from Region IV is that the senior resident development program was not as successful as the resident inspector development program. I think the resident inspector development program, bringing outside people in and getting a crash course on how to become a resident inspector is -- we just didn't -we can't get enough.

9 And making the leap from senior -- from resident inspector to senior resident inspector can 10 11 largely be done on on-the-job training, as acting for the senior resident when the senior resident's not there or 12 13 assigned to a team inspection is probably as good if not better training than a lot of the coursework and the 14 activities that were put into the senior resident 15 16 development program.

The senior reactor analyst program and that, I think we're going to talk about later this afternoon, but the overall -- I think we're just starting now to see the benefit. It was a net export of talent certainly from the Region for a long period of time, and now that we've got Jeff and Bill Jones back, it's starting to pay off for us in the Region.

24 One of the things that we found out in this 25 region is that wher you screen for the senior reactor

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1	analysts and you take your best and brightest and put them
2	in the pipeline, it's a two-year pipeline. Before they
3	get out, they're liable to be promoted or transferred
4	somewhere else. You know, they are enviable resources
5	that and so we took Jeff from headquarters, because he
6	was almost qualified, you know, but
7	MR. SHACKELFORD: I'm glad they're
8	transcribing this.
9	(General laughter.)
10	MR. DYER: That's right, under your appraisal.
11	MR. LARKINS: Jim, on the resident program,
12	are you looking more for people with some experience, or
13	are you willing to take the right-out-of-college engineer?
14	MR. DYER: No. We will not I mean, we
15	can't take an intern-level. We need to have I would
16	say right now, this region has really hemorrhaged in the
17	resident inspector ranks. I forget. Pat could tell how
18	many openings we currently have, but we have had a
19	tremendous turnover in the past six to eight months, and
20	it's you know, it has a trickle-down effect.
21	If you lose section chiefs, you know, or you
22	lose a senior resident, then the residents move up, and a
23	lot of our residents have moved to headquarters and taken
24	promotions and that, so we're running lean right now on
25	site coverage.
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1 As I said, you know, the four residents at Palo Verde have had a complete turnover, I'd say, within 2 3 the last eight months. The same thing is going to happen at Diablo Canyon, and WNP 2 is the same way, and River 4 Bend will be the same. 5 6 So, I mean, we're talking total turnover. 7 MEMBER POWERS: I mean, this is panic time. 8 For the eyes and ears, this is a non-trivial loss that you're talking about. 9 MR. DYER: Yes. And I guess the good news 10 11 part of it is we've been able to rob from other regions 12 and headquarters as much as they rob from us --MEMBER POWERS: Yes. It doesn't serve the 13 problem integrally. 14 15 MR. DYER: It's just -- it's a four-month 16 transition period, while everybody starts moving, you know, moving your household effects and everything that's 17 18 creating the anxiety attack. 19 MEMBER POWERS: Some of these guys may want 20 to move west too. 21 MR. GWYNN: Actually it's interesting. The saying that misery loves company, well, I have three other 22 23 division directors of projects who have the same problem that I have, so this is not unique to Region IV. 24 MR. DYER: Here also in Region IV, we have --25 **NEAL R. GROSS**

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1	we use a training committee. I'm the training committee
2	chairman. It's comprised of the other division directors
3	and selected members of the staff for the support
4	functions, largely from the DRMA organization.
5	We issued we have a regional policy guide
6	that outlines our inspection, how we're going to implement
7	the inspector and examiner training and qualification
8	within the Region. It also provides our priorities for
9	training, how we're going to implement it.
10	We came up with a five-priority-level training
11	scheme, of training based on mandatory you know,
12	priority 1 is mandatory training to support
13	qualifications; then priority 2 is or I guess we used
14	A, B, C, D, and E.
15	But priority B is mandatory training,
16	supplemental. It would be training supplemented by
17	directed by the program office, such as continuing
18	education training for the supervisors, managers, or
19	requal training and that.
20	Priority C is developmental training for your
21	own current job. Priority D is developmental training
22	within the Region IV scope of work, so it may be an HP
23	would want to cross-train as a reactor inspector and vice
24	versa.
25	And priority E is developmental, but within
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1	the scope of the NRC. And where this really comes into
2	play I mean, we use it for judging, you know, which
3	training we support based on maintaining a minimum
4	critical staffing. We also do it
5	The critical area that's really come into with
6	the budget cuts has been in our 368 money, which is our
7	discretionary outside training, tuition, reimbursement,
8	and our cash and that. That is we are being held to
9	much tighter standards, and so that's where we really have
10	to make the hard decisions.
11	And those are done at the committee level, and
12	the divisions do the first cut, and they bring them to the
13	committee and the other divisions can challenge them on
14	whether or not they properly classified the kinds of
15	training they want to do and that.
16	MR. LARKINS: And I think we see training
17	money being cut back agency-wide.
18	MR. DYER: Oh, yes. Yes.
19	MR. GWYNN: But this is very important. The
20	availability of 368 funds to supplement the technical
21	training division capabilities is important when you have
22	new technology that's being developed to support safety at
23	the plants, like these high technology probes that are
24	being used in steam generators.
25	The TTD doesn't train on that, but our
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1	inspectors need to understand how that equipment works and
2	what its flaws are, and they can only get that by
3	attending training that's given by others that costs
4	money, dollars. And without the 368 money, we're in
5	trouble.
6	MEMBER POWERS: That seems like that's a
7	particularly severe area in your work, Don, on digital
8	I&C.
9	MEMBER MILLER: Well, I'd say add PRA without
10	a doubt.
11	MEMBER POWERS: Well, PRA, I think, can be
12	effectively done in-house, because NRC has been so forward
13	in its contributions to the development of that
14	technology, and they've got the expertise. They're net
15	exporters of that technology.
16	But digital I&C, we're net users, and what we
17	don't want to be is abusers of that technology. And
18	that's a place where you just don't have any trainers that
19	know I mean, what they know is stuff that's out of
20	date. They're behind the curve all the time on that.
21	It's not a failure on their part. They're
22	doomed to be behind the curve on that point.
23	MEMBER MILLER: The only good news in that is
24	the number of net number of people in the entire
25	Commission that need digital I&C is not very large. As
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1	pointed out, there are two here, and that's certainly
2	guite adequate.
3	MR. DYER: Sometimes I wonder.
4	MEMBER MILLER: Well, I would hope maybe
5	hopefully down the pike, we'll have more digital I&C
6	upgrades, so maybe two will not
7	MEMBER POWERS: It seems to me the reg guide
8	that I read required more than two just to through it.
9	MR. DYER: We've had a number of I mean, I
10	can think of Comanche Peak and their conversion to the
11	digital feedwater system; Arkansas, you know. Digital
12	feedwater at Arkansas in a B&W plant is critical, and we
13	had we're still trying to sort our way out of a
14	major we consider it a major event.
15	We did a reactive inspection at WNP 2 where
16	they had they converted a digital feedwater system
17	they went to digital feedwater and the adjustable speed
18	drive recirc pumps all in the same outage, and the system
19	interactions that that created and especially when they
20	we finally convinced them towards the end of their
21	outage I mean, at the end of their operating cycle to
22	do a you know, to do the task that where they trip a
23	main feed pump from 100 percent power and ensure that the
24	plant won't trip and stabilizing that, you know.
25	When they did it, it took them right to the

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forbidden zone of their power-to-flow curve, and they had to trip the reactor. And when we -- Bill Jones led the team inspection that went out there, and we had all of our i&C expertise, I think -- if they weren't on the team, they were helping from the office here or wherever sites they were during that activity, but just trying to sort that out was a real challenge.

8 MEMBER MILLER: Now, headquarters used that 9 particular example or used that as an example in one of 10 our meetings. Now, headquarters is telling us that 11 they're heavily involved in all the digital I&C upgrades. 12 MR. DYER: They were on the team.

13 MEMBER MILLER: Yes. They probably -- I knew they were on the team. I suppose the question is: 14 Headquarters is telling us at our level that they'll take 15 all the tough problems, and the regions don't need to have 16 quite the in-depth expertise. Maybe we need to ask the 17 questions of the regions. Is that -- turn off the 18 transcriber. Is that indeed the situation? Or do we 19 really need to build more depth within the regions too? 20 MR. DYER: Well, I think -- and I'll let Pat, 21 because I'm -- if somebody can't translate it into simple 22 terms and convince me or Ellis what happened and do we 23 really understand the way this plant operates, there's 24 usually a lot of fur flying in the Region. 25

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I mean, it's ---

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2	MR. GWYNN: Really, in my view, it depends
3	upon whether you want to be reactive or proactive. If you
4	want to be reactive, well, then headquarters-based
5	approach will work. If you want to be proactive, you need
6	to know what's going on in the plants and where there are
7	problems with what's going on in the plants.
8	And so having our inspectors in the plants
9	knowing what's going on and being able to understand it so
10	that they can translate that information and inform
11	headquarters that's what happened in this case.
12	We did a proactive inspection at WNP 2 where
13	we sent our digital I&C trained people out to take a look
14	at these two modifications before they restarted from the
15	outage, and we saw problems.
16	And so with those problems, then we watched
17	the licensees restart from that outage. We watched how
18	the plant performed. We kept the pressure on the
19	licensee to demonstrate that the system would, in fact,
20	operate properly, and there was some questions over time
21	as to whether or not they were going to perform this feed
22	pump trip test.
23	It was a part of the original preoperational
24	tests for the plant, and so, you know, without the
25	proactive approach, well, then the Agency never would have
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1	known until, you know, until it happened at the wrong
2	time, you know, and so then you're in a reactive mode. We
3	were proactive in this case.
4	MEMBER MILLER: Didn't that delay their
5	restart?
6	MR. GWYNN: From this most recent outage,
7	their corrective actions significantly delayed their
8	restart on this most recent outage. Yes.
9	MEMBER MILLER: One of the concerns I've had
10	is the at the resident level, the amount of training
11	you're getting. I think all they're doing is that manual
12	training workshop is all the residents, I believe, are
13	MR. DYER: We had a speaker come out, and we
14	had I can't remember who it was; I think the program
15	office came out during the resident meeting at one point.
16	MEMBER SEALE: Could I ask: Have you well,
17	I guess not "have." But will you suggest that they keep
18	track of the performance that the parts of those two
19	systems that were involved in this modification that gave
20	you the trouble, to see whether or not there's undue
21	maintenance required? Because that kind of thing is
22	exactly the sort of thing that makes equipment wear out
23	early.
24	MR. GWYNN: A performance-based rule will give
25	us all of that information that we need. They're
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monitoring that on a continuing basis, and when you have maintenance-preventable functional fires or even a functional fire, they have to review to determine if it's maintenance-preventable, and they have to track that information. So this is risk-significant equipment, and they have that, thanks to the rule.

MEMBER MILLER: I guess the message I'm 7 hearing as the one who worries about training that we 8 9 maybe should review a little bit in more depth what we're doing at the regional level with I&C. I guess the view we 10 11 where getting was headquarters would take care of the difficult problems. But you've got a good point on it. 12 Headquarters doesn't know about it until it 13 happens; you'd rather know about it before it happens. 14 15 MEMBER POWERS: As more and more plants make these transitions, I think we'll need more and more --16 MEMBER MILLER: As Dana just pointed out, we 17 have, as we're speaking, hopefully the standard review 18 plan for I&C is being issued. Unfortunately it's a little 19 20 thicker than we'd like to see it, and it's going to require a little more effort to everybody to dig through 21 it. 22 MR. GWYNN: I guess there's another 23

24 significant event that's occurred recently where I think 25 without our inspectors being involved, that the digital

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1	I&C problem would not have come clearly to light for the
2	Agency, and that was the steam generator dry-out event
3	where we had an augmented inspection team at Arkansas Unit
4	1.
5	There they had main steam relief valve, a
6	safety valve on the main steam system, that failed to
7	open, because it wasn't properly assembled, and so that
8	was the focus of a tension in terms of what occurred at
9	the plant.
10	But the reason that the dryout occurred was
11	because of a problem with the software in a digital
12	feedwater control system.
13	MEMBER MILLER: The Arkansas ones are B&W.
14	Right?
15	MR. GWYNN: That's correct. And so we put a
16	lot of attention on that, and we got headquarters
17	involved, but we were again in a position where we had the
18	right people at the site to ask the right questions, and
19	then to get the right people from headquarters involved in
20	that activity.
21	MEMBER MILLER: When did Arkansas do the
22	digital feedwater upgrade?
23	MR. DYER: I think it was this spring outage,
24	and they had their
25	MR. GWYNN: I think it was a couple of years
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1	ago.
2	MEMBER MILLER: Yes. I thought it was
3	because I think EPRI was heavily involved in that one.
4	MR. GWYNN: It's a couple of years ago.
5	MEMBER MILLER: So that one, I'll try and make
6	certain those kind of issues there's a digital I&C
7	workshop that EPRI is sponsoring that might bring some of
8	these kinds of generic you've added to my list of notes
9	here.
10	MR. GWYNN: It was an analog digital interface
11	that caused noise in the system, and then the software
12	couldn't interpret the noise, so it locked up the control
13	system.
14	MEMBER MILLER: B&W plants, as you know, have
15	extra problems in that area. Of course, all the B&W
16	plants were going to upgrade all their systems to a
17	digital, but maybe you're not aware it being too
18	expensive, they've never done that. Or at least some have
19	done it and some not.
20	MR. DYER: Well, you know, my knowledge was
21	when I saw the digital feedwater cabinet located between
22	two feedwater heaters on the turbine deck with no air
23	conditioning, it was
24	MEMBER MILLER: That's not a digital I&C
25	problem; that's just a sensibility problem.
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1 MR. DYER: Yes. I mean, it's a harsh environment, that that is something that -- I mean, the 2 sensitivity --3 4 MEMBER MILLER: SALP 1 engineering. Earlier 5 or yesterday, there was an issue brought up about lightning, and we have a lightning guideline coming along. 6 But it seemed like in this region, you may have more 7 problems with lightning than, say, other regions. 8 MR. DYER: Comanche Peak and Grand Gulf 9 certainly. 10 MR. GWYNN: Grand Gulf has solved its problem, 11 and Comanche Peak has made a lot of progress towards 12 13 solving its problem, although I'm not confident. It really hasn't been heavily tested yet. 14 MEMBER SEALE: Actually Palo Verde may have 15 16 more of a problem in that regard, because ground is harder to find in the desert. Like it doesn't exist. 17 18 MR. DYER: We haven't experienced a whole lot of events that I know of, but --19 MEMBER SEALE: They're far enough away, I 20 guess, from the mountains, so they don't get guite as much 21 lightning as you get in the mountainous parts of the 22 23 state. MR. DYER: I can tell you for a fact Comanche 24 Peak is right in the thunderstorm pathway. It comes up. 25 NEAL R. GROSS COURT REPORTERS AND TRANSCRIBERS 1323 RHODE ISLAND AVE., N.W. WASHINGTON, D.C. 20005-3701

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1	MEMBER POWERS: When you mentioned activities
2	during periods where there's thunderstorm in the area, do
3	you rely on digital indications of thunderstorms, or do
4	you use ground potential measurements?
5	MR. DYER: Actually I think we use the Weather
6	Channel. I think the individual the sites are very
7	sensitive to it now, and
8	MEMBER SEALE: They're not monitoring ground
9	protections routinely?
10	MR. DYER: I quite frankly, I don't know.
11	MR. GWYNN: I can't answer that question. I
12	don't know.
13	MEMBER SEALE: It would be interesting to know
14	if they try to monitor current off those little whiskers
15	they have.
16	MEMBER POWERS: Measuring the ground potential
17	is such an easy thing to do, and it's I mean, in
18	explosives business, you do it routinely, because your
19	eyeball and the Weather Channel, good as it might be, is
20	usually not a good indicator how much lightning you're
21	going to have, and
22	MEMBER MILLER: It may be too late.
23	MEMBER POWERS: Well, the problem is you get
24	lightning when there's not obviously a storm present. You
25	might not call it a storm, but the sky thinks it's a
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	85
1	storm.
2	MEMBER MILLER: As I've mentioned, there's
3	guidelines coming down the pike which we'll seen in
4	November.
5	MEMBER POWERS: We've seen a draft of it
6	already.
7	MEMBER MILLER: We have?
8	MEMBER POWERS: Yes. I have a draft of it.
9	MEMBER MILLER: Oh, I haven't seen one. That
10	is the one, of course, we emulated last fall.
11	MEMBER POWERS: I definitely have drafts of it
12	already.
13	MEMBER MILLER: Any mention of monitoring the
14	ground potential in there?
15	MEMBER POWERS: They do not.
16	MEMBER MILLER: We'll have to bring that up.
17	MEMBER POWERS: That's why we want to review
18	it.
19	CHAIRMAN BARTON: Before lightning strikes,
20	we're going to move on.
21	MEMBER SEALE: Could I ask one question? Dr.
22	Powers wrote me a little here, and I think it's worth
23	passing you're talking about your problems with your
24	inspectors, just keeping them. Are there any special
25	incentives for inspectors?
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1	MR. DYER: Yes. You know, particularly for
2	the resident inspectors, there is the bonus. There is a
3	bonus for the going into or coming off of a site.
4	MEMBER SEALE: But not while you're there.
5	MR. GWYNN: That's what we're trying to
6	address, because in the past and I was a resident
7	inspector; Dwight was a resident inspector. When we were
8	in the program, the resident inspectors were and continue
9	to be on a special pay scale, and that special pay scale,
10	if they were working in the regional office, they'd be
11	getting paid one level; if they're working at a site, they
12	get paid that much plus three steps in the pay scale. So
13	it's a three-step increase, and that gave them an
14	incentive; gave me an incentive to want to be in the
15	program and to stay in it.
16	But today, the Government-wide has gone to
17	locality pay, and the regional offices and headquarters
18	are usually in locality pay areas; the sites aren't. And
19	so there's been a significant erosion of that three steps,
20	such that today there's very little difference between the
21	salaries in the two locations. And with the relocation
22	bonus, it gives people an incentive to move out to a site,
23	but it also gives them an incentive to move back.
24	So if they don't have an incentive to stay,
25	the three-step increase which has been eroded, then
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1	there's a disincentive for them to stay at the site.
2	MEMBER SEALE: I guess my reaction is
3	MR. GWYNN: We're working to fix that.
4	MEMBER SEALE: who was dumb enough to think
5	that you wouldn't have this problem when you went to that
6	approach?
7	MR. GWYNN: Well, the locality pay was not an
8	agency decision.
9	MEMBER SEALE: I appreciate it, but, by golly,
10	that's something you didn't have to stand there and wait
11	for the railroad to run over you to know you were in the
12	track.
13	MR. CHAMBERLAIN: They did add the moving
14	bonus to try to compensate, because they didn't have a
15	moving bonus before that.
16	MEMBER POWERS: But it's like he said. It's
17	now an incentive to go and then find another job.
18	MR. DYER: I think, you know, we'd like that,
19	you know. I mean, that was the thrust. We wanted to have
20	mobile resident inspectors, maybe not as mobile as we
21	over-achieved. And I think that's what we're finding out
22	now, plus the fact that I think the given the
23	experience drains with the early-out program and that,
24	there's been particularly from headquarters a lot of
25	movement out, and resident inspector experience is a
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88 highly desirable attribute to have in headquarters as well 1 2 as in the region. MEMBER POWERS: I think it is difficult to 3 train inspectors. It's an experience-based education 4 5 that's 95, 90 percent, something like that -- the education is just a frosting on that cake. 6 7 MR. DYER: I can say, you know, the bonus comes -- carries with it a two-year commitment at the 8 resident -- at the site, and in the last six months, I've 9 signed two waivers for people to keep their bonus and 10 leave early, because they got promotions. And typically 11 it's a year to year and a half to qualify. 12 So, I mean, as far as getting full-time 13 resident inspector support, you know, we've probably got 14 six months out of them. One of them we moved from one 15 site to another in a promotion. 16 Our overall gualification process: We have 17 mandatory training. You know, if you follow the program 18 office guidance on individual development plans, those are 19 20 optional. One of the things that we mandate within the Region is a training plan, which takes a look at the next 21 one year's worth of training, and it's negotiated and 22 developed between the employee and his or her supervisor, 23

and it'll identify, you know, what the expectations are 24

for the next upcoming year.

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That's our basis for budgeting and bringing to the training committee what the anticipated needs are for the Region. That's what we use for scheduling purposes and that, to identify what we need. And so we've implemented here in the Region a training plan that -between the employee and his or her supervisor.

7 We also have -- as part of that training plan, 8 we have a qualification, the qualification process for 9 individual inspectors and examiners, consisting of the 10 direction -- I mean, the requirements that are in the HOLB 11 guidance and the manual chapter 12.45. In addition, in 12 Region IV, we've identified some additional requirements 13 that we want to have on a regional basis.

14 Largely those are involvement with incident response, where the -- one of the things that we think is 15 16 that -- where the inspector qualifications deal largely with what does it take to be an inspector, we also have 17 the need for incident response, and that as part of your 18 19 inspector qualifications, because our inspectors are 20 providing site coverage during counterpart meetings. Of course, our residents are first responders 21 normally, is that any inspector at any site could be 22 called upon to be the first responder to a plant event 23 that we insist that they have experience, understanding, 24 participation in drills, a check-out from the emergency 25

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1 response coordinator, and a walk-through from our incident 2 response center, and what the expectations are for, you 3 know, a trip with complications, and they respond to the 4 site, who they call, when they call, and what kind of 5 information we're going to be wanting and insisting upon 6 here from the Region.

7 So that's where we -- we also have additional 8 requirements to make sure they understand the SALP process 9 and a lot of the activities that are going on in the 10 Region, and recently we enhanced the inspector 11 qualification requirements in the area of allegations, to 12 make sure.

We found that most of our allegations come 13 from interactions with inspectors on the sites, and if the 14 inspectors don't properly handle that initial encounter 15 with an alleger, we pay for it later, either by being 16 inefficient or having -- you know, not taking the proper 17 actions on an allegation, and that's the kind of rework we 18 19 just can't afford in our current climate of reduced 20 resources.

Additionally, one of the things that we've done here in the DRS organization is all our examiners are cross-qualified among different -- all the different vendor-types and we've qualified the examiners as inspectors. And we've found that, in particular, from our

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1 operating licensing branch, a particular weakness with our 2 resident inspector program has been the sensitivity to 3 proper reactor operations in the control room, what the 4 expectations are.

5 Our residents are in the control room daily, 6 and for them not to have a -- you know, they may overlook 7 things that a trained eye from the examiner and operator 8 licensing viewpoint would pick up as far as how the shift 9 turnover's conducted, how the operators walk down panels, 10 review of procedures, plant conditions, and things like 11 that.

And we've found that in the course of our examiners going out on inspections or in the conduct of exams themselves, that if we add a couple days on and have them cross-train some of our inspectors, particularly the residents at the sites, we gain some benefits.

And we've got positive feedback from the inspectors that said, you know, that after the examiner walked them through a shift turnover, they had about five or things that they, you know, were totally insensitive to. And it's just that different perspective that really has paid off, and so we're continuing with that activity here in this region.

24 MEMBER POWERS: I don't know what the 25 experience is within NRC, but I know the experience within

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Department of Energy that shift turnovers can be the
 biggest source of subsequent events of anything I can
 think of. I mean, it's more than maintenance.

It's just amazing that amazingly complicated events will be going on, and the guy just doesn't mention it to his replacement. Oh, by the way, this thing's about to die.

MR. DYER: I think the other thing that I 8 wanted to talk about, too, is that, you know, in the 9 10 program guidance for qualification, it talks about interim 11 and final certifications. We -- you know, going through 12 the board process and then the final interview with the 13 regional administrator, and in this region, we -- it's a 14 combined interview with the regional administrator and 15 division directors on the initial gual, and any subsequent 16 qualifications, it's an interview with the regional administrator. 17

18 Or if we hire in an inspector who's already 19 qualified from another region, and they go through their site-specific quals or job-specific qualifications, then 20 21 before they recertify, they have a final meeting with the regional administrator and maybe the deputy regional 22 administrator, but just to go hrough what -- just for us 23 to make sure we have a confidence from a management 24 standpoint with the people we're qualifying inspectors. 25

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One of the things that we recently changed here is we found that we were getting sloppy as we did an internal audit. The process in headquarters and used to be in this region was to allow an interim certification. In other words, you can get productive work out of a trainee if you go out and qualify them on specific inspection modules, particularly at the sites.

8 You know, certain modules, inspectors would 9 qualify on, and we would be allowed to capture their 10 inspection activities under -- as if they were a fully 11 qualified inspector, and then what happens is you find out 12 by the time they qualify on all modules, sometimes they 13 lost the emphasis or the branch chief did to complete the 14 gualification process and that, or particularly if you had 15 one senior resident --

I think the most embarrassing point when I was 16 17 a DRP director was that we had a senior resident who was 18 on his third site, and we had a branch chief turnover, and when the new branch chief went in to review the training 19 records, he realized that the existing senior resident at 20 a particular site had never finished his qualification. 21 Everybody -- I mean, we all knew him. He'd 22 23 been a senior in the region before, and he had just never had the final check-out from the regional administrator or 24 the new division director and that. And so as it turned 25

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1 out, I think we issued his four-year letter, which told
2 him he had one year left at the site, at the same time we
3 issued his final certification as a qualified senior
4 resident inspector at that site.

5 And so as a result of that, interim certifications are only good for six months, and they have 6 7 to be renewed by the -- with the regional administrator 8 now, and the division director gets to renew that, and it's just a good tickler for us to put the heat from the 9 10 regional administrator's office on the divisions and the 11 divisions to the branch chiefs, that once you start 12 getting productive work out of the individual, you don't 13 forget about the qualification process.

And so that's it. Again, the other thing is 14 the fundamentals of inspection refresher course. One 15 aspect that we have here in this region with that is that 16 we accomplished that training via our counterpart meetings 17 18 and ou? training weeks. You know, the requirements are basically every three years, that inspectors outside of 19 their technical requirements receive ongoing inspector 20 training, four hours from a regional management 21 perspective and four hours from a program office 22 23 perspective.

And the way we accomplish again is that during our counterpart meetings, we specifically track that for

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1	95
1	the individual inspectors and the attendance at the
2	when we have an agenda for the counterpart meetings, there
3	are specific topics that are identified as part of the
4	fundamentals of inspection refresher course.
5	That completes my part of the panel. I've
6	taken most of the time. If there's any other questions on
7	those
8	(No response.)
9	MR. DYER: Okay. Did you want to take a break
10	now, or did you want to continue?
11	CHAIRMAN BARTON: How about a five-minute
12	break.
13	(Whereupon, a short recess was taken.)
14	CHAIRMAN BARTON: For sake of time, do you
15	want to start at the I think most of us know about
16	frazil ice at Wolf Creek; if we've got time, we'll go back
17	to it start with the Fort Calhoun steam extraction
18	event?
19	MR. CHAMBERLAIN: Jeff Shackelford's going to
20	give that discussion. He's the one that led the team
21	inspection there. You've already met him. He's an SRA.
22	So I'll turn it over to him for that discussion.
23	MR. SHACKELFORD: Okay. Before we start, I
24	just wanted to point out that I put this display board up
25	in the corner over here. I don't know if you had a chance
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1	to look at it. It has some additional photos and
2	information about the event. If you get time between the
3	sessions, you might want to take a look at it.
4	We gave this presentation to the senior
5	resident and resident inspectors during the last
6	counterpart meeting, so it was an information-sharing type
7	event, so that they could take any lessons learned that we
8	found at Fort Calhoun for their sites, and, you know, one
9	of our methods of communicating this to the NRC and the
10	industry, and I have a slide on that later on, to show you
11	how we tried to our ongoing effort to communicate what
12	went on there.
13	On April 21 of this year, there was a rupture
14	in the extraction steam line at Fort Calhoun. Basically,
15	the fundamental cause of this was full accelerated
16	corrosion in one of pipe elbows there.
17	In terms of safety significance, this event
18	led to what we considered to be an unnecessary plant,
19	transient, and personnel hazard. Fortunately, there were
20	no people in the vicinity of the rupture when it occurred.
21	And I put a picture of the pipe rupture. I think you may
22	have seen a copy of it, and there's one up here. And I'm
23	real sensitive to when I've given this briefing several
24	times, I don't like it when people call it a steam leak,
25	SO
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1	This was not a steam leak. This was a steam
2	rupture. And Fort Calhoun recognizes that, and they are
3	thankful that no one got hurt.
4	MEMBER POWERS: To be quite honest with you,
5	the pipe picture is not as effective as the surrounding
6	equipment pictures. It makes it perfectly obvious.
7	MR. SHACKELFORD: Right. If we had more time,
8	the presentation we gave with the residents I actually
9	have a video of walking through the plant. The plant was
10	essentially inaccessible for about four or five days
11	following the event, due to asbestos contamination in the
12	plant.
13	So there were a lot of side issues, you might
14	call it, other than what would have been the root cause
15	here of the pipe being ruptured.
16	MR. PERKINS: Maybe if we don't get a chance
17	to see that, we could get a copy, and I could show it
18	during
19	MR. SHACKELFORD: Sure. It's about a ten- or
20	fifteen-minute just
21	MEMBER POWERS: That would be very helpful.
22	Yes.
23	MEMBER KRESS: Is this safety significance,
24	which says it led to unnecessary plant, transient, and
25	personnel hazard, is that a standard category of safety
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significance? 1

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2	MR. SHACKELFORD: I don't know about standard
3	category. I guess what we mean there is we felt that this
4	pipe rupture was preventable, and we'll even discuss that
5	later on. But it caused the operators to trip the plant.

There were some other interactions later on. 7 The fire protection, for example, was actuated due to some steam heating of the fusible links. There was some 8 intermittent grounding on some switch gears. All of that 9 together, I quess, we considered to be an unnecessary 10 11 challenge to the plant and the operators caused by --12 MEMBER KRESS: You don't have categories of

13 safety significance to check off and say, This is category 14 1 safety significance --

MR. SHACKELFORD: Not in those terms. I mean, 15 the enforcement policy itself kind of tries to do that. 16 17 MR. GWYNN: In terms of the international 18 standard that's used, we don't -- we have not classified this event. 19

20 MR. SHACKELFORD: Okay. The next few bullets just kind of go along, describing the event. As I said, 21 22 on April 21, 1997, it was probably about 8:30 in the evening; that's part of the reason that -- they weren't at 23 a shift turnover time, and most of the day people were 24 That's one of the reasons no one was in the 25 gone.

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1 |vicinity.

This is a very high-traffic area where this pipe is located, and if you've ever been to Fort Calhoun or if you ever go there, you're almost certain to walk right by this particular pipe.

But the operators heard a loud noise in the 6 7 turbine building and then a continuous, I quess, roar, you might call it. They can look out -- they can open the 8 door from the control room and look out onto the turbine 9 deck, and when they did, they saw steam and the noise, so 10 11 they immediately tripped the reactor, and I think the estimates were that it took them about 19 seconds to --12 13 between the time they heard the rupture and the time they actually tripped the unit. 14

They really didn't receive any primary site indications in the control room. This is -- I don't know how familiar you are with the secondary plant there, but this is an extraction steam line that comes off the high pressure turbine. Once they tripped the reactor and that, in effect, tripped the turbine, and that had the effect of isolating the steam rupture.

However, they didn't know at the time where the rupture was, but they did have a fair indication they might have steam rupture, so they went into their emergency procedures and initiated emergency boration as a

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1	precautionary measure, just to ensure that they would have
2	adequate shutdown margins.
3	MEMBER POWERS: Where does that extraction
4	steam go?
5	MR. SHACKELFORD: It goes to the feedwater
6	heaters. It's part of the
7	MEMBER FONTANA: It preheats the feedwater?
8	MR. SHACKELFORD: efficiency of the
9	secondary plant.
10	MEMBER FONTANA: Regenerative feedwater
11	heater. Right?
12	MR. SHACKELFORD: I guess you would call it
13	that. It's steam right off the main steam that's feeding
14	the heating the feedwater going back to the steam
15	generators, a secondary site efficiency consideration.
16	MEMBER SEALE: What pressure is that system
17	at?
18	MR. SHACKELFORD: 250 pounds, 400 degrees
19	Fahrenheit was what they estimated the operating
20	conditions. The design conditions are a little bit higher
21	than that. I believe it's 325, 425.
22	MEMBER POWERS: I take it you're fairly
23	supportive of the operators going to the emergency
24	procedures at this point.
25	MR. SHACKELFORD: Right. Later on in the
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discussion -- we ended up determining -- and I don't know if you had a chance to read our inspection report. But we gave the operators, I guess, a thumbs-up, if you will. We thought that they -- they probably, even though we don't go on to speculate this in the report, but they may have saved the plant additional damage and complication by acting so quickly.

8 The plant did not trip automatically on this 9 event, and it's not clear that it maybe ever would have, 10 or it might have been some time before it did, so by 11 isolating the steam leak or rupture, I guess -- I guess 12 I'm the only one who can call it a leak. By isolating the 13 rupture early, I guess it would be safe to say that they 14 probably did avoid --

15 MEMBER POWERS: What you know for sure is by 16 isolating early, you prevented any ancillary damage to 17 equipment --

MR. SHACKELFORD: Right.

19 MEMBER POWERS: -- from the steam flow.

20 MR. SHACKELFORD; Right. And --

21 MEMBER POWERS: And I think you emphasized 22 that in the report.

23 MR. SHACKELFORD: Right. There were 24 interactions with the primary site, I guess you can call 25 it. There are some switches and pressure transmitters in

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1 the blow-down path there that will feed the system, the 2 emergency switch gear room that's just several away from 3 the site of the rupture.

Part of our inspection and part of our initial response was to determine what kind of primary site indications or interactions may have occurred in terms of the risk significance of this event. Could this event have gone on to disable equipment necessary to mitigate jit, and that was our concern initially, because there were grounds on some safety-related equipment.

11 And part of our follow-up was to look at how 12 that came about.

MEMBER POWERS: One of the areas that persistently comes up in connection with fire events is if you had a small event that gets put out, nobody thinks about it. Smoke goes up, goes into the electronic packages and things like that. Six months later you've got a problem, because of corrosion of contacts and things like that.

20 MR. SHACKELFORD: That's one of the 21 sensitivities of our regional administrator. He was on 22 board in Region II when Sequoyah had their steam rupture, 23 and one of the complications was, after all was said and 24 done, the moistures left in certain contacts and 25 transmitters that sets up corrosion circuit, if you will,

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1	and then later on, it comes back to trip the plant.
2	And we made that very clear to Fort Calhoun,
3	that we wanted to know what they were going to do to
4	address that issue, and they were sensitive to that as
5	well, and part of their corrective action and commitment
6	going forward was
7	They obviously inspected all of the applicable
8	equipment in the blow-down path, but they've also
9	instituted a program to periodically go back and check
10	various transmitters that even didn't have moisture in
11	them, just to make sure, because the moisture can be very
12	hard to detect. You just really can't see it unless it's
13	really bad, so they are looking periodically at equipment
14	out there to address that issue.
15	I guess that's we felt like that's really
16	all they could do, because they did do a comprehensive
17	walk-down of the damage, and they're continuing to look at
18	it.
19	As it says here, during the event, the fire
20	suppression systems actuated, and those basically the
21	fusible links on some of the heads were fused due to the
22	temperature of the steam and then sprayed down some
23	equipment, and the deluge system over the lube oil
24	reservoir, which is actuated by a rate of temperature
25	rise, gave way, and it actuated.

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The complication here was that they realized 1 fairly soon there was no fire. They didn't need this 2 actuation, so they were attempting to isolate the affected 3 portions, and there was some confusion about the 4 procedures that should be used and how to do that. And 5 they ended up taking the entire fire protection system to 6 full lock to stop the unnecessary spray-down of the 7 equipment. 8

9 And that was a subject of another fire 10 protection issue that was just at issue with the plant. 11 We didn't fault the operators for that particular issue, 12 because they did have a procedure in hand that allowed 13 them to do that. But we questioned whether or not that 14 procedure was appropriate.

Moving on, the rupture was in a 12-inch four-15 stage extraction steam line, and there you see the --16 basically the steam conditions inside the line. It's a 17 fairly spectacular rupture. This is what they call a 18 large radius of sweep elbow, and it was probably about a 19 six-square-foot hole opened up in the side of the pipe. 20 This particular location was in the licensee's 21 erosion/corrosion monitoring program How er, it had 22 never been actually inspected by NDE techniques during the 23 life of the plant. They were using what many of you are 24

25 probably familiar with as the Checworks computer code to

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predict wear rates in various parts of various systems,
 and then using that as a guide as to which locations to
 inspect and not.

4 And at the time, they believed that this was a relatively low wear rate location and that other locations 5 6 in this same system should be wearing at higher rates, and 7 they were inspecting those particular locations. As it 8 turned out, those locations they were inspecting did not exhibit significant wear, so their belief was that if the 9 10 worst case is okay, then you don't need to worry forward. 11 MEMBER POWERS: The reason they don't get wear 12 at those locations is because they were getting the wear 13 upstream of it. 14 MR. SHACKELFORD: There's still, I quess --15 there's even new information that's come to our attention 16 as late as this week about problems with Checworks and 17 their implementation of it. One of the problems at least 18 was one of these otherwise high-wear rate locations, they

19 have now determined was an elbow that they had replaced in20 1985 and had not factored into their model.

So, in other words, their modeling program thinks this is a 20-year-old elbow that hasn't worn out very much; therefore, the other 20-year-old elbows are in the same condition, when, in fact, this is not a 20-yearold elbow, and so --

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1	CHAIRMAN BARTON: Isn't this like a lot of
2	other events? When you dig into it, you find out that
3	they had found some fitting in some other areas by the
4	erosion/corrosion program and just didn't go far enough in
5	inspecting
6	MR. SHACKELFORD: Right.
7	CHAIRMAN BARTON: and if they had gone to
8	this elbow, they would have seen thinning at that point
9	when they replaced some other pipe and elbows a few years
10	ago?
11	MR. SHACKELFORD: Right. That's in their I
12	think you probably saw that in the inspection report. We
13	determined that the next upstream elbow had been replaced
14	in 1985 due to excessive corrosion.
15	CHAIRMAN BARTON: Accelerated corrosion.
16	MR. SHACKELFORD: Right. When they went
17	forward with their program I believe it was in I
18	forget the dates now, but when they instituted their
19	erosion/corrosion program in '88, they failed to really go
20	back and look at past history as well as they should have,
21	so their belief and Checworks was telling them that this
22	large radius elbow won't is not going to be a big
23	problem for you.
24	They didn't remember, I guess you could say,
25	that they had a problem with a large radius elbow, which
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would have -- no matter what Checworks tells you, if
 you've got plant-specific information, it's going to be
 more valuable to you. So that was just another deficiency
 that we noted there.

And that's why I say this was a preventable event. I mean, we're looking in hindsight, and we're very good at that. But these are not subtle issues. These are right there, so -- and they acknowledge that. They're not trying to, I don't think, take the high road on that.

But unfortunately the missed it, and the only good thing about it, as I said, was no one in the vicinity of the rupture when it happened.

MEMBER SHACK: Now, flow-assisted corrosion is, you know, an area that the NRC decided to leave to industry really to develop a program to react to. When they developed their program, you presume will be inspected in some way, that the program was satisfactory. What did you use to judge the acceptability of the program when they set it up?

20 MR. SHACKELFORD: Okay. I did a lot of -- I 21 became very fluent in erosion/corrosion during this time, 22 so I became knowledgeable about the history of this. 23 I was looking for regulatory requirements, and 24 prior to the maintenance rule, there were just -- to be 25 honest with you, I mean, there's a generic letter and

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1	there's a bulletin, and there are responses to the same,
2	but none of those constitute a regulatory requirement.
з	MEMBER KRESS: That's because this is a
4	secondary system?
5	MR. SHACKELFORD: Right. This is completely a
6	nonsafety-related secondary side system.
7	MR. CHAMBERLAIN: I think, Pat, you might have
8	some insight what kind of inspections we did, but I think
9	it was more performance-based. If there was problems, we
10	went out and looked. Why didn't the program detect it,
11	but we did do those kind of reactive things.
12	MR. SHACKELFORD: There was an inspection, and
13	we looked at the results of that, and then the
14	inspection
15	MEMBER SHACK: Because it was looking at good
16	elbows, said everything was terrific.
17	MR. SHACKELFORD: Right.
18	MEMBER KRESS: Does this use
19	MR. SHACKELFORD: Primarily UT.
20	MEMBER FONTANA: You can actually inspect this
21	stuff. This has the type of insulation
22	MR. SHACKELFORD: Right. It has reflective
23	insulation.
24	MEMBER FONTANA: Do you have to remove that?
25	MR. SHACKELFORD: Yes. You have to remove the
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insulation and grid the elbow. It's a labor-intensive process to inspect each pipe. It is. But you can see what happens if you don't, so --

4 But this particular elbow is estimated that 5 it, you know -- we're concluding after-the-fact readings here, which could be somewhat distorted by the event 6 7 itself, but .05 inches for about two feet, so you've got a 8 two or three-inch wide, two-foot long strip that's about 9 half the thickness of a penny, whereas the nominal wall 10 thickness of that pipe is almost half an inch. So this is a significant amount of degradation in that pipe. 11

In the follow-up, they inspected many other elbows. Okay? You can imagine the type of follow-up they've done. I should have brought in their corrective action documents. It's a volume this thick, the things they did and people they talked to.

They had Jim Taylor, the former EDO, there as part of their advisory committee, so they really did an extensive follow-up. But they found another elbow downstream of this -- the one that broke that was thinner. It just didn't happen to rupture.

MEMBER KRESS: If you go back and plug in the wet steam conditions and the flow conditions in the Checworks, will it after the fact tell you that you should have expected this kind of erosion?

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1	MR. SHACKELFORD: At the time, they did had
2	EPRI on site and many other experts, trying to determine
3	why Checworks had failed to predict this, and they
4	couldn't come up with any satisfactory answers.
5	The one thing that I did, you know, after the
6	fact, that and there again, it's hindsight, but I think
7	it's something that would have been obvious to someone
8	doing it.
9	You could have plotted the predicted values
10	versus the actual values on a graph, and Checworks tells
11	you to do that. And if you had done that, you would have
12	seen this large, diffuse cloud of points which, if nothing
13	else, would tell you you have no predictive capability in
14	this area.
15	Now, that you know, so that's not really a
16	black mark against Checworks at that point. It's telling
17	you, I don't know how to predict this line. If it's a
18	tight pattern of points, then you have some reasonable
19	prediction. They weren't doing that. So regardless of
20	how good or bad Checworks may have been predicting this
21	wear rate, they did have an ability to have detected that
22	that they had missed.
23	And, here again, they acknowledge that, and
24	it's a part of being able to use Checworks effectively. I
25	mean, I read the Checworks manual and talked to the people
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1	there, and it's in there, but this would be a more
2	sophisticated use of the code, I think. I think it's sort
3	of a
4	When we talk about generic implications, that
5	may be one of them is if you're going to use one of these
6	methodologies, you really need to know how to do it.
7	MEMBER KRESS: Is Checworks relied on for the
8	same information in other parts of the plant that may be
9	more risk or safety-significant?
10	MR. SHACKELFORD: I wouldn't say so. You
11	know, obviously the primary side is under the ISI program,
12	and they do some modeling there, too, but they rely on a
13	lot more
14	MEMBER KRESS: Even there, they don't inspect
15	the full system.
16	MR. SHACKELFORD: No. Checworks is used all
17	over the world and all over the plant.
18	MEMBER KRESS: But we wouldn't expect this
19	kind of erosion from the primary system.
20	MR. SHACKELFORD: Right. I mean, this is a
21	you know, it's like a two-phase phenomenon.
22	MEMBER KRESS: It's a steam problem.
23	MR. SHACKELFORD: Right.
24	MEMBER SHACK: Well, no. You can have a
25	single-phase feedwater. I mean, Surry's got a great big
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1 || rupture.

2 MR. SHACKELFORD: Right. If you look at the 3 industry guidance on this, NSAC 202 and some other 4 guidance documents tell you, what are your most 5 susceptible systems, and extraction steam is notorious. 6 You know, we'll get to that in a second when you look back here. It is a bad actor in the world of flow-accelerated 7 corrosion. 8 9 Feedwater is really not. I mean, some of the 10 more spectacular events have occurred, and people got 11 killed at Surry and so forth and Sequoyah. MEMBER SHACK: You're right. Hundreds of them 12 13 happen in extraction steam lines. I mean --14 MEMBER SEALE: Let me ask you. Does anyone 15 use Checworks in fossil plants? 16 MR. SHACKELFORD: I believe they do. 17 MEMBER SEALE: I would be amazed if they 18 didn't. 19 MR. SHACKELFORD: See, Checworks is really a 20 suite of codes, and when I say Checworks here, I really mean the flow-accelerated corrosion module of the 21 22 Checworks. They have modules for other applications, and for instance, service -- you know, it's a large market, 23 24 and what --MEMBER SEALE: Especially if they use it in 25 NEAL R. GROSS COURT REPORTERS AND TRANSCRIBERS 1323 RHODE ISLAND AVE., N.W. WASHINGTON, D.C. 20005-3701 (202) 234-4433 (202) 234-4433

1 fossil plants. Yes.

MR. SHACKELFORD: They publish a textbook on this, and there's a lot of fossil-related events and fossil-related applications. I obviously didn't really get into that during this inspection, but I had the impression that they had a pretty wide market.

7 If you wanted to go out and buy yourself a 8 copy of Checworks and model your home, let's say, you'd 9 have to pay about \$150,000 for it. The EPRI members get 10 it free, but they have to pay \$50,000 a year to be a 11 member of the users group and get the updates.

MEMBER FONTANA: That's one thing I thought was kind of amusing when I read the report. You know, it kind of cast aspersions on Checworks, and I get to the end and want to find out more about Checworks, and it says, oh, it's proprietary.

17 MR. SHACKELFORD: Yes. It's all proprietary. And I have some slides. I didn't realize this was going 18 19 to be a public meeting and transcribed, which I had some slides that went into a little bit more detail about the 20 21 approach and algorithm that Checworks uses, but I had to take them out. But I guess if you're interested in 22 23 follow-up discussions or something, I might could probably do that. 24

25

MEMBER KRESS: I think we planned on looking

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1	into Checworks in one of our subcommittees.
2	MEMBER SEALE: But this may indicate we'll
3	have to close part of that meeting, so we can really dig
4	into the details.
5	MR SHACKELFORD. I think some of this recent
5	information that I was talking about I mean in the
	harden that i was calking about i mean, in the
	beginning, I had a very negative impression of Checworks,
8	because I couldn't find out anything the licensee had done
9	wrong, and yet in terms of the modeling and the
10	predictions were still bad.
11	I still felt like they could have identified
12	that the predictions were bad if they had evaluated the
13	data properly, but, you know, they can only go so far.
14	So but this new information does indicate that their
15	application of Checworks was less than stellar, so
16	Checworks itself may not be
17	CHAIRMAN BARTON: Don't condemn the program;
18	condemn the implementation of the program.
19	MR. SHACKELFORD: Checworks is probably a good
20	tool in the sense that they can't inspect every inch of
21	MEMBER SEALE: Well, how old is the data
22	presentation package part of it?
23	MR. SHACKELFORD: Excuse me?
24	MEMBER SEALE: The data you know, now
25	you've done the calculation. If it's a fairly modern
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code, it's likely that everything is plotted against
 everything in all kinds of glory, and you can probably do
 the kind of interpretive analysis you're talking about on
 line.

5 MR. SHACKELFORD: Well, see, one of my -- this 6 is something that obviously I wouldn't have put in the 7 report, but it was my impression of Checworks that 8 Checworks is a beautiful interface. I mean, you know, it 9 gives you color-coded graphs of the pipe and, you know, 10 very nice graphics and models, and --

MEMBER SHACK: You almost believe it.

11

12 MR. SHACKELFORD: You want to believe that, 13 and if you're not really a skeptical, sophisticated user, 14 then, you know, it's a computerized presentation of this, 15 and you need to really look at what it's telling you. I 16 think that was one of the lessons that Fort Calhoun may have learned from this is that it's a very nice package, 17 18 and it is a valuable tool for them. Don't get me wrong. 19 But it requires the correct level of 20 interpretation of the results to make sure that you 21 understand what it's telling you. Just because it's a 22 color-coded rendition of the pipe doesn't mean that's the actual condition that's there. 23

24 MEMBER SEALE: By the time they get through, 25 you think you're on Mars.

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MR. SHACKELFORD: I wouldn't go that far.

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MR. MERSCHOFF: If I could interrupt you for a minute, you made an excellent point in terms of this is an application issue. Many plants have had good success with Checworks. It's intended as an iterative process that converges on the model. There was a problem with the application of the iterative approach here.

Now, this is a subject of potential escalating enforcement that we'll be meeting with the licensee on, in fact, just Monday, so there's some aspects here that we really can't get into, and the question's still open in terms of the enforcement on just how good or how bad this particular application was.

14 MEMBER SHACK: But that is a problem in the 15 sense of the way this was handled from day one, with sort 16 of a generic letter that said there was a problem here and 17 the industry was going to develop a program, and you sort of -- then it kind of just sort of left floating in the 18 19 air until we're down to this very performance-based kind 20 of thing, you know, that when the pipe ruptures, there's a real problem. 21

MR. SHACKELFORD: Right. And if you look at the enforcement history of pipe ruptures -- and I did prior -- to this event, it's typically -- you're not able to cite the problem which occurred. You're not able to go

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in and say, You had bad erosion/corrosion control, because
that's not a regulation. You would have to find some
obscure operating procedure or maintenance procedure that
they may or may not have done well, and then cite against
that, and you kind of lose the message somewhere along the
way, you know.

7 MR. MERSCHOFF: But there is a change. The maintenance rule has brought this category of equipment 8 9 within the regulatory arena. This is equipment that can 10 cause a transient to trip, and so now it's within the 11 performance-based arena in a regulatory sense, and is, in 12 fact, this particular issue that will be discussed at the 13 enforcement conference on Monday, the nexus between poor performance, a rupture, and the maintenance rule 14 15 requirements to monitor the condition of a system to 16 prevent -- to assure that it can perform its function. 17 MR. SHACKELFORD: As I said, we felt the

18 overall operator response was superior. You know, the 19 operators acted in a very timely decisive manner and 20 tripped the plant and worked towards stabilizing the unit 21 there.

There was extensive damage in the vicinity of the rupture. I don't know if -- if you have the opportunity to look, one of the motor control centers was significantly deformed by the blast of the steam, and

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there was a lot of insulation blown about the building.
 The report contains a brief kind of rundown of the damage
 which occurred.

MEMBER POWERS: One of the issues that continues to arise in connection with BWRs especially, but even in connection with PWRs, is contamination of sumps by blow-down from pipe ruptures. It looks like we've got an additional data base on the amount of material and how far it flies out of this experience.

10 Is anybody trying to collect that data base? 11 MR. SHACKELFORD: I don't know that they --12 the licensee -- we didn't really look at that in our 13 report, I mean, the quantity, let's say, of asbestos that 14 may have gotten distributed throughout the turbine 15 building, but they brought in special skids of filtration 16 equipment, and I couldn't even begin to tell you how much 17 they probably had spent to clean up that building. 18 MEMBER POWERS: I'm sure the clean-up was

19 ||painful.

20

MR. SHACKELFORD: Right.

21 MEMBER SHACK: But it would be nice to know if 22 the code that predicts just how far this stuff will blow 23 was reasonably close to accurate.

24 MEMBER SEALE: And particularly for the BWR 25 people, where you have, you know, all those sumps to worry

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1	about.
2	MEMBER POWERS: You know, it has gone beyond
3	just the BWR. We have the problem with PWRs, because once
4	they go into recert, that's where this draw from the
5	sumps, and they plug up just as bad
6	MR. SHACKELFORD: Well, I mean, this just
7	strips the pipes clean. I mean, this type of rupture
8	just
9	MEMBER POWERS: That's what we expected it to
10	do.
11	MR. SHACKELFORD: And if it's there, it's
12	going to if it's in the path
13	MEMBER POWERS: How far down that pipe did
14	it
15	MEMBER SEALE: And how far did the flying
16	insulation go?
17	MR. SHACKELFORD: And there was, you know,
18	quite as you might expect, this physical deformation of
19	tubing and some cable trays and things I guess overall
20	:here wasn't a lot of significant equipment I mean,
21	there was more physical damage than operational damage of
22	equipment.
23	They did extensive testing of the cables and
24	things in the area. As a matter of interest, those
25	cables, even though they are the same cables that are
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1 in the containment essentially, qualified in just kind of 2 a locus or a steam-leak in containment. So they did that 3 in this case. I guess that's another data point that 4 might be of interest.

MEMBER SHACK: You don't happen to know if
anybody went back with the ASME code case that is, you
know, used to evaluate whether you can survive this
thinning and found out whether it would have, in fact,
predicted failure of this elbow and said you were okay on
the one that measured O₂.

11 MR. SHACKELFORD: You know, I think as part of the licensee's follow-up -- because I've been following --12 13 I became very close to this event during this whole thing, 14 and they're continuing to look and find things. And one 15 of the issues that came up at their plant was -- and you 16 can correct me here if I'm wrong, because this wasn't 17 something we inspected at the time, but it seemed an 18 interesting point was that there's this issue of a 19 critical flaw in a component.

In other words, for a given pipe and set of conditions, you don't have to postulate a rupture in this particular pipe, because you don't think it can happen. You have -- the largest failure that you are required to postulate is something far less than what happened here, and that's based on some ASME-type guidance.

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Here, you --

1

2	MEMBER SHACK: Well, that's you know, those
3	things are usually assumed based on fatigue cracks, you
4	know. Erosion/corrosion was something they really didn't
5	envision in the code when it was originally done, but
6	there is a code case now that does allow you to evaluate
7	thinned pipe rather than, you know, the nominal quarter t
8	flaw, 2 t long that's
9	MR. SHACKELFORD: I'm not
10	MEMBER SHACK: You don't know whether
11	that's but even there, I mean, there's really
12	relatively little information to validate that. You know,
13	that's really an analyst's prediction of what would
14	happen, and
15	MR. SHACKELFORD: Well, Fort Calhoun has been
16	very active in the aftermath of this, trying to
17	communicate their findings to the industry. They've gone
18	to some EPRI meetings and conferences and they call it
19	CHUG, which is Checworks Users Group meetings. They're
20	trying to do their part to communicate anything they've
21	found, so they might be a good resource for that.
22	MR. CHAMBERLAIN: I think what Jeff's talking
23	about, it was like the Hire-Linebrink [phonetic] analysis.
24	You know, they didn't assume breaks in these kind of
25	lines, so that was beyond that kind of analysis.

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122 1 MEMBER KRESS: But structural mechanic types, like you said, this would probably be duck soup to 2 3 predict. Flaws don't enter into this. This was just a structural failure. 4 5 MEMBER SHACK: I can predict anything. The 6 question is whether it will -- Checworks predicts stuff, too. Predictions are cheap. 7 8 MEMBER KRESS: If you input the pressures and the temperatures and the wall thickness distribution and 9 did a finite calculation, that's all you need. You hit in 10 on the button. 11 12 MR. SHACKELFORD: Well, Fort Calhoun brought 13 their own panel of experts in there. You may be familiar with Dr. Chung Chu, failure prevention, and there were 14 some incredible theories espoused early on, and, you know, 15 coining new phrases and everything. And none of them, I 16 think, in the end were proven. I mean, this -- and the 17 18 bottom line was this was a 20-year-old pipe that had never been inspected. You know, that's getting down to what 19 happened. That's where we at least --20 21 CHAIRMAN BARTON: So much for Chung Chu's QV&P 22 program. MR. SHACKELFORD: He coined the phrase, the 23 24 amplified V vortex. CHAIRMAN BARTON: He always comes up with new 25 NEAL R. GROSS COURT REPORTERS AND TRANSCRIBERS 1323 RHODE ISLAND AVE., N.W. WASHINGTON, D.C. 20005-3701 (202) 234-4433 (202) 234-4433

1	phrases.
2	MEMBER SHACK: Well, I mean, there are two
3	problems here. One we're sort of predicting why it
4	occurred; the other one is if I knew it was .05 and 2
5	feet long and 3 inches wide, I could do it.
6	But the ASME code gives you simplified ways to
7	do that, and the question is, how well the simplified
8	you know, especially with I assume the reason the .02
9	didn't go is it's a rather different geometry and
10	presumably is somewhat more localized.
11	It would just be interesting to know whether
12	the code case sorted them out right.
13	MR. SHACKELFORD: Well, one thing of
14	interest and I don't know if it's very clear in the
15	report; I hope it was. But the second stage extraction
16	line runs parallel to the fourth stage. The geometries
17	are almost identical, the run of the pipe and where they
18	go. The second stage showed no significant degradation,
19	and, you know, obviously there's some geometry
20	differences, but the piping material and the ventage are
21	all the same.
22	But what is significantly different is the
23	conditions inside the pipe. The second stage is a much
24	higher quality, higher temperature steam than the fourth
25	stage.

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So for what it's worth, you know, that was 1 2 also a finding. MEMBER SEALE: What's the over -- is there a 3 4 significance in the overall mass flow rate, not just for 5 water content, but the overall mass flow rate? 6 MR. SHACKELFORD: I don't think it was a 7 significant difference. Checworks, as you say, should 8 take that into account, and part of the -- getting back to 9 what happened here, there was some modeling deficiencies, 10 I believe, that contributed to the Checworks -- you know, 11 the failure to identify it. 12 Even the modeling deficiencies 13 notwithstanding, the evaluation of the day-to-day -- even 14 if you were modeling it poorly, once you start evaluating 15 your data, you ought to be -- that ought to generate 16 questions for you. You know, you'd say, Well, it's not 17 predicting well, so I shouldn't trust it. I don't know 18 why I shouldn't, but I shouldn't. And those kind of 19 issues are what we brought out in the report. CHAIRMAN BARTON: I think we need to move on. 20 21 I think we've solved Checworks --MR. SHACKELFORD: Okay. The next page really 22 23 just kind of -- we'll skip over that one for now, and we'll skip the next two pages then, because we talked 24 about root causes and contributing causes. 25 **NEAL R. GROSS** COURT REPORTERS AND TRANSCRIBERS

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1 The event follow-up activities: This is what the NRC has done, and this is what the licensee has done. 2 3 And I have this meeting listed as one of the things we 4 have done. I mean, we've attempted to communicate what 5 happened at Fort Calhoun in order to let other people know 6 and to take what lessons they can learn from it. And I think that that's -- this might be a good example of 7 8 hopefully closure of an issue. 9 I mean, something happened that was 10 unfortunate, but we inspected it, issued our report. We 11 had a public meeting where Ellis came down and presented his views on the event to the licensee in no uncertain 12 13 terms. This event has been briefed on the events briefings that NRR conducts. 14 15 We've had several other meetings, a maintenance rule workshop meeting, our own resident 16 inspector meeting, and I've been in contact with some of 17 18 your staff throughout this as well. We're working on an information notice that we 19 20 hope will help to bring more of these issues to light, and then obviously we'll be conducting inspections, follow-up 21 activities, to look at the long-term corrective actions. 22 23 The licensee has also done a lot. As I said, they convinced me that they didn't want this to happen and 24 they feel lucky that no one was hurt. They've done quite 25 **NEALR. GROSS**

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1	a bit of self-assessment and communication to the
2	industry.
3	In the last slide, I really won't talk about
4	it much
5	MR. MERSCHOFF: Jeff, there's one error on
6	that slide. The public enforcement conference is really
7	7/21, not 6/21.
8	MR. SHACKELFORD: Okay. Yes. I'm sorry about
9	that. We have a public enforcement conference this coming
10	Monday.
11	MEMBER KRESS: What is a public enforcement
12	conference?
13	MR. SHACKELFORD: I guess the correct term is
14	predecisional enforcement conference. They come in, and
15	we'll discuss the issue and what we go ahead.
16	MR. DYER: This gives them the opportunity to
17	present their side of the story. We've gone out,
18	conducted our inspection. We held our internal panel and
19	in our view, between us and the Office of Enforcement and
20	NRR, concluded that this has the potential to be reach
21	escalated enforcement.
22	As a result of that, then we I can't
23	remember if we issued them a choice letter or what. We
24	decided to call them in for an enforcement conference, a
25	predecisional enforcement conference, before we make up
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1 our decision, before we make our decision on the enforcement, and they can present their -- they can 2 3 either, you know, deny the violation, show what they've 4 done to mitigate it, or present their side of the story. 5 MEMBER SHACK: Part of due process. 6 MEMBER KRESS: Have you had these before? 7 MR. DYER: Yes. Essentially all our predecisional enforcement conferences --8 9 MEMBER KRESS: Do you expect -- who shows up 10 to these? 11 MR. DYER: A lot of times it's co-owners of 12 the facilities. Sometimes the states may. It really 13 depends on the nature of the issue. 14 MR. DYER: Intervenors show up? 15 MR. DYER: I don't believe we've ever had any 16 intervenors. Never in this Region. 17 MR. MERSCHOFF: In Region II occasionally 18 intervenors would show up. This was a new initiative that the Agency took a couple of years ago, maybe three years 19 ago, to open the predecisional enforcement conference to 20 public observation, not participation, in order to be more 21 visible. 22 After a trial period that ended recently, the 23 Agency elected to continue this indefinitely, with the 24 exception of certain issues that involve individuals where 25 **NEAL R. GROSS** COURT REPORTERS AND TRANSCRIBERS 1323 RHODE ISLAND AVE., N.W. WASHINGTON, D.C. 20005-3701 (202) 234-4433 (202) 234-4433

1	privacy might be involved or safeguard of information, but
2	the vast majority, absent a good reason why not, of those
3	enforcement meetings would be open to public observation.
4	CHAIRMAN BARTON: There goes that DSI again
5	about getting the public more involved in a process that
6	we took exception to, said, no, no. You get, Yes, yes.
7	MR. SHACKELFORD: That's all I really had on
8	the event. The last slide is just sort of a reference of
9	different erosion/corrosion events that have occurred and
10	the documentation of them.
11	CHAIRMAN BARTON: Are we ready to move on to
12	the next topic?
13	MR. GWYNN: I was asked to talk about the
14	Region IV interface with INPO. I wanted to just
15	acknowledge up front that our the Agency's interface
16	with INPO is dictated by a publicly available memorandum
17	of understanding. The principal point of contact under
18	that memorandum of understanding is through the EDO's
19	office, and so the first point that I have is that there
20	is no direct interaction between Region IV and the
21	Institute for Nuclear Power Operations.
22	However, there are a number of indirect
23	interactions, and they typically occur through the
24	headquarters office. For example, we receive copies of
25	INPO's schedule, the schedule that they have for plant
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evaluations and for those other activities, outage assist
 visits, maintenance assist visits, training accreditation
 visits. We get their schedule.

4 And so with their schedule, we're able to use that when we schedule our inspections, and under the 5 6 agreement, we avoid scheduling our activities at the site at the same time that INPO's at the site. If, in fact, 7 8 there are conflicts -- for instance, we may have an 9 inspection that's been scheduled for some time, and INPO overlays one of its activities on top of our inspection --10 11 then when those conflicts come up, we interact with the 12 office of the executive director for operations, and that 13 conflict is resolved at that level.

Another way that we have an indirect interaction with the Institute is through our resident inspector monitoring of third-party assessment results at the plants. Now, under the agreement, INPO is required to bring significant safety findings to the attention of the Agency, and that's done at a high level.

If, in fact, in our routine inspections at the plant our inspectors are required to review third-party assessment results and to evaluate those results to make sure that we have an understanding of them and that our assessment of the results is consistent with INPO's, that there are no significant safety findings there; to the

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extent that there are significant findings in our view,
 then those are communicated to the regional office, and if
 there are questions about those findings, well, those
 would be coordinated through the headquarters office
 again.

6 The final point that I wanted to make here is 7 that from time to time, regional managers are requested to 8 observe the meetings of the National Academy for Nuclear 9 Training Accreditation Board. That's a part of the 10 Agency's interaction with the National Academy for 11 overview of training activities at the site.

12 INPO is a presenter to those National Academy 13 Loard meetings where the board makes its decision about accreditation and re-accreditation of licensee training 14 15 programs, and we provide feedback to the program office 16 through the headquarters operator licensing branch, in 17 order to make sure that the Agency maintains a view as to 18 the validity and value of the accrediting board 19 activities.

And so those are the specific items that I wanted to bring to your attention today, and I'd be pleased to answer any questions.

23 MEMBER SEALE: Well, I think one of the 24 reasons this issue came up is that there are certain 25 things that INPO does and certain things that the

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Commission does, particularly, for example, in event
 analysis, where the perspective is such slightly
 different; the objective is quite consistent, commonly
 shared, commonly held.

5 And I think there's been an increased 6 interaction between INPO and AEOD in those kinds of 7 results. And the question really arose was: Are there INPO activities that you would like or you could use more 8 9 access to? Are there things you do that might be -- well, 10 there are certain things that you observed no doubt which 11 may not be directly in your turf, but INPO sticks its nose 12 in places where no one else does. And it might be 13 sometimes a cue would be a useful thing to sensitize those 14 people to an issue really.

So really the question is: Is there a 15 profitable, enhanced interactions that are possible? 16 17 MR. GWYNN: Well, I know that through the 18 memorandum of understanding and our interactions with the 19 Institute from time to time -- for example, the chairman or other commissioners talk directly with --20 MEMBER SEALE: It's generally at that level. 21 MR. GWYNN: Yes. And so those types of 22 activities do go on. I know that there are interactions 23 between the headquarters office and INPO concerning 24 25 generic communications to avoid duplication of effort.

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1	But from time to time, because of the circumstances that
2	you described about differences of perspective on issues,
3	we go ahead with generic communications that may duplicate
4	some aspect of theirs.
5	So that's about all that I can say on that
6	subject.
7	MR. CHAMBERLAIN: I want to introduce Chris
8	VanDenburgh. He's our engineering branch chief, and he's
9	going to be talking about fire protection, but
10	specifically the ANO fire and our follow-up to that. That
11	was a joint effort between DRP and DRS, and the follow-
12	up the residents were kind of the first responders to
13	that, and then one of Chris's inspectors later on was
14	involved, so I think Chris kind of oversaw the whole
15	effort.
16	So, Chris.
17	MR. VanDENBURGH: Thank you. Good morning.
18	This inspection occurred in October and
19	November of '96. Phillip Qualls you probably remember
20	Phil. He was my fire protection engineer. Unfortunately
21	he's transferred to NRR. And Jim Melfi was the resident
22	inspector at ANO. He first came across this problem.
23	This was an interesting aspect to us, because
24	it was the first case we've seen recently involving
25	wicking effect of lube oil leakage on fibrous insulation,
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1	and it caught the licensee by surprise, as you'll see as I
2	go through some of the sequence of events.
3	And it has highlighted to this region a
4	generic issue with lube oil systems and a lack of
5	understanding of many licensees concerning the collection
6	requirements of Appendix R. And since that time, we've
7	had issues at Fort Calhoun, at Diablo Canyon, at Songs,
8	and to a certain extent at Palo Verde.
9	In almost each case, the systems to collect
10	this lube oil leakage have not been maintained or
11	installed appropriately, and in some cases, specifically
12	the NO, modifications have been made to the reactor
13	coolant pumps, such that the collection system was not
14	considered and didn't collect adequately collect the
15	lube oil leakage.
16	We issued the inspection report in February
17	'97, and we were concerned about the implementation of
18	their fire program. More specifically, the event showed
19	us a problem with the modification performed on Unit 1,
20	which replaced pump B and failed to install the adequate
21	collection system. Specifically they had not reviewed the
22	design change.
23	MR. SINGH: Do we have slides for this?
24	MR. VanDENBURGH: I'm sorry. No.
25	MR. SINGH: That's okay. Fine.
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l	MR. VanDENBURGH: Actually all we have is the
2	inspection report. There are no figures or anything of
3	interest that I could readily
4	MR. SINGH: What's the number?
5	MR. VanDENBURGH: The inspection report dated
6	February 3, '97, was 96-27. On the docket on the NO, it's
7	53-13-368. There's also associated an enforcement action
8	number with that.
9	As I was saying, they had modified the system
10	and didn't perform an adequate fire protection review, in
11	part because the design engineer who summarized the
12	modification did not adequately and fully describe the
13	modification. So when fire protection looked at this
14	short description in the mod, they saw no need to perform
15	any further detailed fire protection review, which would
16	have and the error, in our view identified the lack
17	of collection systems for this external lift oil pump that
18	was added.
19	MR. GWYNN: The modification was the
20	replacement of the reactor coolant pump motor with a motor
21	of different design.
22	MR. VanDENBURGH: Correct. The old motor had
23	a shroud that encompassed all the high-pressure piping.
24	The new pump did not, this level of detail was inadequate
25	for fire protection to identify the fact that some high-
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1 pressure piping was exterior to the shroud.

MR. GWYNN: Now, I think it's important to note that this high-pressure lift oil pump only operates at two key points in the operation of the reactor coolant pump. One is when you start it, and the other is when you shut it down. And the lift oil pump is supposed to prevent excessive wear on the thrust bearing as the motor starts and stops.

9 MR. VanDENBURGH: Right. Basically a quick 10 synopsis of the events of October 17: In the afternoon, 11 they were heating up the hot stand-by after an outage, and 12 they noticed the fire on the steam generator B and the 13 reactor coolant pump B that's in the reactor coolant pump 14 enclosure.

They sent two fire brigade operators out at the time to respond to the fire and declared it an unusual event, because it was lasting longer than ten minutes. And our inspectors observed some of the actions during this unusual event.

After they got rid of all the smoke out of the reactor building and cooled down, we walked down various areas and inspected the reactor coolant pumps. We noticed an oil film on the side of the steam generator B and on the side of the reactor coolant pump.

25

They later determined that the fire was

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1 caused, as I mentioned, by oil in the insulation, had accumulated in the insulation due to previous leak in this 2 3 piping, basically during a preventive maintenance pump run of the high-pressure lube oil pump. They had noted a 4 cracked weld on the discharge line, the maintenance 5 technician did, so therefore he initiated a maintenance 6 work order to repair that cracked line, but failed to 7 8 recognize that there was oil soaked lagging in insulation. 9 It wasn't immediately obvious that the oil had 10 penetrated into the insulation. He had noticed the oil 11 leakage, because it actually sprayed upon him. He had a 12 little bit on his coveralls, so he cleaned that up, 13 cleaned up the general area, and issued the work request. They rewelded the cracked weld. 14 15 They later determined that the crack had 16 actually occurred prior to his maintenance run and his 17 activity, such that during the previous shutdown from the 18 outage, when the lift oil pump had been run. As the pump was being secured is when they postulate that we lost the 19 lube oil, and it sprayed upon -- in the general area and 20 soaked into the lagging. And it wasn't immediately 21 22 obvious. They had actually operated that pump for an 23 extended period of time when the reactor coolant system 24 was relatively cool, as they shut down, around 250 25 NEAL R. GROSS

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degrees. That's why it didn't flash to fire due to the
 wicking effect at that point in time.

3 And as Pat said, they normally only run these high-pressure lube oil pumps during start-up or shutdown. 4 They figured that a total of only seven gallons sprayed 5 out of the lube oil pump during that period of operation. 6 It wasn't very -- a large quantity, and they have 7 determined this from a difference in cil both prior to the 8 trip and afterwards. This was a forced butage due a 9 10 reactor trip.

11 And as I mentioned, they had not identified any excessive oil visually obvious on the lagging. The 12 13 reactor coolant pump lube oil has a flash point of approximately 400 degrees and an auto ignition point of 14 approximately 700 degrees. So although the normal metal 15 temperature on the B generator at the time of the fire was 16 17 approximately 430, they concluded that it had to be due to 18 this wicking effect of the insulation.

As you're probably well aware of, it increased the surface area; the oil allowed for a decrease in the flash point.

Their response, the actual response to the unusual event, the fire, was quite good. We had a couple of concerns concerning some personnel safety aspects which is probably really unrelated to this discussion. It had

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1 to do with climbing up a ladder with a fire extinguisher 2 and the danger that that poses in terms of dropping it on 3 people below or just dropping it and knocking the nozzle 4 off. They hadn't considered the fact that they would have 5 to fight a fire in that area.

6 One of the major concerns that drew us to an 7 enforcement conference and it resulted in an escalated 8 action here, unlike some of the other lube oil collection 9 problems we've seen, is the repeated opportunities for 10 this licensee to have identified this problem and fixed it 11 earlier.

For example, a condition report, quality 12 13 assurance document, had not been initiated at the time they found the lube oil leak during maintenance. 14 We 15 believe if they had done that in conjunction with some 16 other hindsight, they might have been able to recognize or at least postulate when the leak had occurred or have 17 18 questioned themselves, was the leak present when the pump had been operated earlier. 19

But because of their quality program, as it related to fire protection and it wasn't a fire protection deficiency, they didn't see the need to write a CR. On hindsight, they recognized that as a program weakness. So, therefore, the maintenance technician at the time he identified the leak didn't write a CR, so

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really nobody got an overview of the problem and could 1 link it with other issues, other issues being radiation 2 techs -- health physics techs, that is, in the general 3 area had noticed oil drip and accumulation on the floor 4 underneath the reactor coolant pump on numerous occasions 5 and had actually cleaned it up two or three times, but 6 didn't bother to tell anybody, because they didn't see it 7 3 as anything more than a housekeeping issue.

9 In addition, a senior supervisor, an 10 electrical technician, in containment at the time of heat-11 up -- this was after the pump had been fixed -- noted in 12 their opinion excessive haze and smoke in containment, and 13 in fact, the electrical technician concluded that there 14 was oil-soaked lagging that was causing this problem in 15 this general area.

They did the appropriate thing in one aspect. They informed the outage control desk where they were controlling these -- the activities of the forced outage. They did not, unfortunately, write a condition report which if reviewed in a timely manner could have been tied to the other condition reports which, of course, had not been reviewed or had not been initiated.

The outage desk talked to the fire protection people, but only asked what the auto ignition temperature was of oil. Finding a temperature 700 degrees, much above

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1 RCS -- anticipated RCS temperature, they didn't see the 2 need to be concerned about a fire.

And, of course, they were unaware of a wicking effect and didn't indicate to anybody that there was oilsoaked lagging, and it only affects oil-soaked fibrous insulation.

7 So these combination of events, we believe, if 8 a good quality program had been implemented and if they 9 had -- would have increased at least the opportunity for 10 them to recognize this problem.

Therefore, we considered this to be a more significant regulatory issue, and we brought those folks in for a conference and took action. But the issue itself centers upon the unrecognized phenomena by the operators and the people at the outage control desk of the wicking effect, lowering the auto ignition temperature of the lube oil.

And it is difficult to note oil-soaked 19 lagging, especially when they're encapsulated with the 20 various reflective metal sheeting.

21 MR. GWYNN: There was an historical aspect 22 that was also important to me on this event where the 23 start-up of Unit 1 from its previous refueling outage, 24 they had had turbine lube oil spilled on lagging on the 25 Unit 1 high-pressure turbine, and as the plant came up to

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rated power, temperatures on that turbine increased, and
 they had a fire on the turbine.

And so they realized after that that they needed better controls on the clean-up of oil spills that occurred during refueling outages, and so this was a precursor that they had had that they really didn't pay attention to, because the problem had been inside containment on a turbine.

9 MR. VanDENBURGH: In fact, they had considered it, but they had isolated the concern to paper-backed 10 11 insulation, as opposed to fibrous insulation. There's 12 really no effective difference when you're talking about 13 this phenomenon, but their training from the root cause of the turbine was to worry about paper-backed. And when 14 15 they asked, there was no paper-backed in this area, so it was not a problem. 16

17 CHAIRMAN BARTON: Also let me ask you: What's 18 the threshold of reporting deficiencies on a deficiency 19 report so you can be evaluated by appropriate people? MR. VanDENBURGH: Well, that was one of the 20 main topics of this enforcement conference, and our 21 opinion was that this hazard was a commission adverse to 22 23 quality, in that not necessarily from the perspective of the fire program, but its effect on other operable 24 25 equipment.

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1	And once put in that light, they recognized
2	that they had a hole in their quality program that didn't
з	ask for initiation of CRs. They actually had
4	CHAIRMAN BARTON: What's their CR?
5	MR. VanDENBURGH: Condition report.
6	CHAIRMAN BARTON: It's like a deficiency
7	report?
8	MR. VanDENBURGH: A deficiency report. It's
9	the first level quality assurance document for
10	documentation. They had a rather elaborate system of
11	designating services, Q being safety-related, F being fire
12	protection-related to halon suppression, fire dampers,
13	fire suppression, fire detection.
14	And since this lube oil leakage didn't affect
15	those fire systems and it wasn't safety-related, they
16	didn't have to initiate a CR.
17	CHAIRMAN BARTON: Something wrong with the
18	program. It's a basic deficiency that's you know,
19	should well
20	MEMBER KRESS: How did they know what was
21	burning? When they looked at the smoke?
22	MR. VanDENBURGH: Well, they actually saw
23	flames when the fire broke out.
24	MEMBER KRESS: Okay. But there was no
25	instrumentation that detected a fire. Is that what I just
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1	heard?
2	MR. VanDENBURGH: I don't recall a fire alarm
3	being received.
4	MEMBER KRESS: That s interesting.
5	MR. VanDENBURGH: There are fire detections
6	MR. DYER: I think there are fire detection
7	capabilities I don't know what type in that
8	enclosure, but it would take a much larger fire to actuate
9	that
10	MEMBER KRESS: You said it burned more than
11	ten minutes?
12	MR. VanDENBURGH: That's why they declared an
13	unusual event. It was about 12 minutes. It was only
14	about six inches tall and burned around the ring the
15	feedwater ring on the steam generator. There's really no
16	safety-related equipment, and there was no collateral
17	damage other than some
18	MEMBER SEALE: Must have made a lot of smoke.
19	MR. VanDENBURGH: A lot of smoke. Prior to
20	the fire, actual flames, there was a lot of smoke. That's
21	what alerted the electrical supervisor. His experience
22	was there should not be this much smoke. That's why he
23	reported out, which is what you would expect him to do.
24	That's a brief summary. I tried to keep us on
25	time.
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1	MEMBER SEALE: The comment about damage
2	from subsequent damage from the smoke is that was
3	made earlier is also relevant here and something you might
4	want to be looking for.
5	MR. CHAMBERLAIN: On the long-term damage to
6	equipment that may have experienced the smoke. We talked
7	about that.
8	CHAIRMAN BARTON: Staff training and
9	development? Did we already cover that? It looks like
10	lunch break.
11	(Whereupon, at 11:45 a.m., the meeting was
12	adjourned, to reconvene at 12:30 p.m. this same day,
13	Friday, July 18, 1997.)
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1	A-F-T-E-R-N-O-O-N S-E-S-S-I-O-N
2	(12:30 p.m.)
3	CHAIRMAN BARTON: We're back in session. I'll
4	turn the meeting over to Dwight to introduce the next
5	presenter.
6	MR. CHAMBERLAIN: Okay. I want to introduce
7	Bill Jones. He's our other senior reactor analyst, along
8	with Jeff Shackelford, and he's going to be talking about
9	how we're envisioning using the SRA program here in the
10	Region. We have a policy guide still in draft, that's
11	being issued, so he's going to go through that with you,
12	and hopefully answer any questions you have in this area.
13	Thank you. Go ahead, Bill.
14	MR. JONES: Thank you.
15	My name is Bill Jones. As Mr. Chamberlain
16	indicated, I'm one of the two senior reactor analysts.
17	The other one provided a presentation this morning, Mr.
18	Jeff Shackelford.
19	There are two senior reactor analysts assigned
20	to Region IV. We are in the division of reactor safety
21	and report directly to the director and deputy director
22	for division of reactor safety.
23	Mr. Shackelford and myself have both completed
24	the training program and rotational assignments for SRA
25	certification, and that process should be completed before
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1 too much longer.

2	The SRAs have been involved in the
3	dissemination and development of PRA resources in the
4	region. One element that is in process is a training
5	program under development by NRR to be provided to our
6	resident inspectors and some of the regional-based people,
7	about a two- to three-week training program to provide for
8	more in-depth PRA understanding.

9 In addition to that, the SRAs, we've been 10 involved in the development and review of new Reg 1560 and 11 presentation of that material, particularly while we were 12 involved in the office of research.

We're also involved in providing overviews of several licensee IPEs to the resident and regional inspectors. That is an area that we are continuing with. However, we are looking at licensee PRAs now because of the status of many of the IPEs not currently reflecting the facilities as they exist today.

In that regard, we are implementing a PRA library. This is a significant effort, because it is designed to bring the regional capabilities up to the understanding of what the licensees, PRAs, and PSAs really tell us.

We are currently looking at obtaining system 25 notebooks for the PRAs and PSAs. As I indicated, we do

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have the IPEs, the IPEEEs, the technical and staff
 evaluation reports. Those reflect, in many cases, two,
 three years ago and not necessarily the current plan or
 current risk.

We're also involved in the risk-informed pilot programs. In particular, we will be involved when they are approved and all licensees begin to implement those for many risk-based issues associated with those, graded QA, IST, ISI that we'll be involved with.

And those are the areas that we're gathering information in our library and other risk background information, human reliability analysis, and so forth.

We're involved in many performance-based risk assessments. This is an area that our management emphasized when we first arrived back in the regions. It was going to be our responsibility; that was clear to us. These involve areas such as the notice of enforcement discretion, enforcement severity evaluation, inspection finding evaluations, event evaluations.

I'll go through each of those briefly. In the area of notice of enforcement discretion, an SRA will be made available for assessing licensee risk arguments and coming forth with notification of enforcement discretions, NOEDs. That has been mandated from the regional

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25 administrator himself, and we understand --

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1	MEMBER SEALE: Is this unique to Region IV?
2	MR. JONES: Region II does that also, that I
3	know of.
4	MEMBER SEALE: Thank you.
5	MR. JONES: Uh-huh. Enforcement severity
6	evaluations: LOE recently issued an EGM 97-11 which
7	mandates the SRA involvement in review and severity
8	levels. That was actually in place in this region prior
9	to this EGM being put in place.
10	The SRAs review each potentially escalated
11	action. Some of them do not lend themselves well to risk
12	assessment, but those that do, we're involved in the
13	Region IV panels, either directly or through a memo
14	describing our risk insights into that, or directly with
15	predecisional conferences, and in review of licensee
16	responses to these violations.
17	In each of those cases, we have performed
18	these activities. Like I say, we're new to this, but we
19	have in each of those three that are or those two areas
20	I described, we have been involved there to date.
21	Other areas, inspection finding significant
22	evaluations: This is one where we have an ongoing effort
23	to get our for the resident inspectors and the regional
24	inspectors to understand what our capabilities are as
25	SRAs. And we are starting to see input come back to us as
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1 far as questioning, What is the risk of an event or an 2 inspection finding.

These are -- we're starting to see more of these, and we also receive input during our daily events briefing or pipe meetings, pipe status meetings, as to events that we will be involved in reviewing. We are -have the capability of providing short-term turnaround on the risk insights or areas where we may need to provide additional inspection effort.

10 MEMBER KRESS: When you're talking about a 11 risk, are you talking about core damage, for instance? MR. JONES: In the big picture, yes. But what 12 13 we look at is qualitative type insights that we may get. 14 We have the capability in our training program and the software and hardware to perform qualitative type risk 15 16 assessments. We have limited models at this time. We use 17 the ASP models, so we have the capability to actually go 18 in and develop fault trees or whatever, to actually come 19 up with a quantitative type insight.

The way we -- on a short-term turnaround type items, we really provide the qualitative type review --MEMBER KRESS: Because you don't have time. MR. JONES: Right. That's really the purpose of the SRA. The long-term accident or event importance review, those are done by headquarters and by the national

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labs involved in more extensive models than we have time 1 2 to look at. But we have the capability to provide within 3 a day or two, short-term turnaround, risk insights into 4 those type of issues, anything from equipment, human 5 actions that may be important, any way they may need to go with that, and whether or not an event is really important 6 7 or not. And like I say, those are mostly qualitative 8 9 type reviews. Matter of fact, those -- Jeff and I are 10 somewhat reluctant to provide quantitative reviews, 11 particularly with the uncertainties involved in the models 12 that we have. 13 MEMBER KRESS: That was going to be my next 14 question. 15 MR. JONES: That's why I stress qualitative 16 type review. We're looking for orders of magnitude 17 changes and things of that nature. 1.8 CHAIRMAN BARTON: Your reputation precedes you, Tom. 19 MR. JONES: I've also attended several ACRS 20 21 meetings when I was on rotation. In addition to inspecting findings which we're 22 23 now getting input back, the events evaluations which we 24 find out about during our daily briefings on plant status, we also sit in on the events briefings provided by generic 25 NEAL R. GROSS COURT REPORTERS AND TRANSCRIBERS

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1	communication branch, and these are for insights that we
2	can or provide for our own plants.
3	For example, a lot of the level
4	instrumentation problems we've seen lately, Region IV has
5	had some facilities with level instrumentation problems
6	involving reactor water storage pool and things of that
7	nature, and we've seen similar problems with line control
3	tank instrumentation
9	These are the kind of things that we're
10	looking for, risk insights to provide to our Region IV
11	plants up front. In addition, we I didn't mention
12	this, but biweekly we have a conference call with all the
13	SRAs. It's coordinated by headquarters, and this is to
14	review the type of issues that we see coming up, and it's
15	just to keep that open link with the SRAs and headquarters
16	and ourselves.
17	The next item was the maintenance rule
18	equipment configuration evaluations. Mr. Powers is going
19	to talk about the maintenance rule next, but we have the
20	capability to do and we have participated in as the PRA,
21	so-called experts, the maintenance rule inspections in
22	several cases.
23	Development of equipment reliability and
24	availability for system and component performance, and
25	what we're looking for is differences between what was

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152 1 assessed in the PSA or PRA and understand why those differences occur, and then to extrapolate that out 2 3 through possible performance issues, as to whether or not 4 the licensee's maintenance program or whatever is causing a difference between what we're seeing in availability or 5 6 reliability come out. 7 An area that we are tasked with by my 8 management is the outage risk reviews. This is one where 9 we've only done one of so far, but it's to review the 10 licensee outage controls, when they go into potentially 11 significant risk configurations during shutdown. This is 12 an area where qualitative is about the best that we can 13 do. 14 MEMBER POWERS: You don't have in your arsenal 15 much to supplement a general intuition in this area. 16 MR. JONES: On shutdown risk? MEMBER POWERS: That's right. 17 18 MR. JONES: That is correct. 19 MEMBER POWERS: Can you give me a feeling of 20 what handicap you feel, not having that, or what -- maybe 21 the other side of the coin, how much better off you would 22 feel if you had more of the support that you have for 23 operational risks available to look at the shutdown configurations. 24 I mean, in the operational area, you have a 25 **NEAL R. GROSS** COURT REPORTERS AND TRANSCRIBERS 1323 RHODE ISLAND AVE., N.W.

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153 wealth of information, a wealth of examples, done by the 1 2 NRC. I mean, the first line complete evaluations and 3 understanding of where the uncertainties are, an understanding of where the incompleteness is, and we have 4 5 some opportunity to calibrate the results of those 6 analytic exercises against real experience. In the 7 shutdown, you just don't have that. 8 How much of a handicap that is, because --9 especially things like just risk achievement worth and 10 things like that, that even if you don't believe the exact numbers, at least you've got a number to calibrate your 11 12 experience with. 13 MR. JONES: Yes. We do have to rely 14 extensively on what the licensee provides vs. It would be beneficial for us to be able to at least identify which 15 16 components are significant, particularly the ones that 17 aren't obvious. Fire protection is one of them. 18 MEMBER POWERS: That's right. 19 MR. JONES: That would particularly be 20 important during the shutdown risk, and that based on our 21 experience tells us that that's something that we want to consider. But a shutdown risk model would identify that 22

23 or at least should identify that.

And that is a -- not a deficiency, but an area 25 that we do have to look at is to think through on an

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1 operational side what type of equipment is important, why
2 is it important, and to get into the low-pressure modes of
3 what type of equipment is brought out as a result of that.
4 That would be an example.

We do have some -- we have to rely on the licensee's analysis and try to understand and see that they considered those type of areas.

8 MEMBER POWERS: Licensees, a lot of them now, 9 are using the Oram [phonetic] models. It suffers from 10 being a proprietary capability, I call it, quasi-analytic 11 capability, does not have the kind of peer review and 12 critique that you have. How do you go about looking at 13 Oram analysis?

14 MR. JONES: The only one I've looked at so far was Arkansas, so I haven't had an opportunity to get into 15 that area. So I really can't provide an assessment of 16 17 what kind of problems we'll see when we get into that. 18 What I did for the Arkansas shutdown risk was 19 to essentially apply the operational type risk insights and to carry them over into low pressure, what it takes to 20 maintain level and what kind of back-up you --21 MEMBER POWERS: You kind of go to first 22 23 principles --24 MR. JONES: So to answer your question directly, I don't know what it's -- what problems it's 25 **NEAL R. GROSS** COURT REPORTERS AND TRANSCRIBERS

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1	going to cause.
2	CHAIRMAN BARTON: Does Arkansas use Oram?
3	MR. GWYNN: Yes, they do.
4	CHAIRMAN BARTON: They do?
5	MR. GWYNN: Yes, they do.
6	MEMBER KRESS: Would you focus on what it
7	takes to keep the core covered?
8	MR. JONES: It really doesn't speak to as much
9	the and, of course, you look at the ability to restore
10	containment integrity. That's an important one that came
11	out after Vogtle was those type of insights, that you see
12	that are incorporated into licensee shutdowns.
13	MEMBER SEALE: And, of course, the
14	consequences of the containment being open in terms of the
15	availability of certain systems.
16	MR. JONES: When you open it up, you, of
17	course, lost any level 2 considerations, as far as
18	assessment are concerned, so you are relying on the level
19	1, the type of systems that would mitigate core melt and
20	the ability to establish the containment integrity within
21	a period before you would end up with it would depend
22	on the ke and so forth, what evolution you're involved
23	with.
24	MEMBER KRESS: I think that's a good
25	perspective.
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1	MR. JONES: That like I say, this is
2	thinking ahead, not having been involved extensively in
3	this.
4	In the overview that I did perform was an in-
5	office; it was not a site. We try we will be getting
6	on-site tasks to perform these reviews. Mr. Shackelford
7	and myself have divided the facilities up in Region IV,
8	and we're going to develop specific cognizance of what
9	their risk profiles are and why things are risk important.
10	And that's something which they're working to.
11	I think I've been in place about four months, and I think
12	Jeff's been in place about two months, maybe two and a
13	half. These are all areas also that we have identified in
14	our policy guides, and this policy guide was based on our
15	management's expectations and what we will be doing.
16	MEMBER KRESS: Do you think a shutdown rule
17	would help you right now?
18	MR. JONES: I know chere's a Commission
19	meeting coming up on us shortly. I plan on listening to
20	that, so maybe I'll find out then.
21	CHAIRMAN BARTON: Okay. Any questions? That
22	trip is on our September meeting. Right?
23	MR. JONES: The next slide is inspection
24	planning and implementation. This is also a performance-
25	based area. For example, we will be involved with helping
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1 to select systems for AE, the upcoming AE inspection.
2 That is a large NRC resource, specific to looking at
3 systems and their design capabilities. And PSA, PRA
4 provides unique insights to which systems we may want to
5 look at.

As I mentioned earlier, we get to the point 6 7 where we're looking at the inspection programs for graded 8 QAs, our in-service inspection and in-service testing. 9 This region has several licensees that are involved in 10 these pilot programs: South Texas, Palo Verde, Comanche Peak, ANO, and so we'll have up-front and probably lead 11 the way in looking at risk associated with these type of 12 13 activities and helping to develop the inspection process 14 from that.

The last one is operator licensing, and this gets to the type of operator actions that are important and understanding why they're important. And this goes back to our library also, of understanding why certain operator actions are included.

20 What we've seen in many of the PRA and PSA 21 updates from the IPEs is that actions that were important 22 no longer are, or systems or components, their walls have 23 dropped off considerably. A lot of cases, that is due to 24 operator actions. This is an area that can be fed back 25 into the operator licensing process for their

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1 consideration.

That's what I had for what we're doing in the Region. As I mentioned, many of these areas, outage risk review and so forth, we have a long way to go on them. We received the management support we need to go down those avenues, and the expectation is there for us to look at those.

8 Like I say, the Arkansas outage risk review 9 was more of an in-office review. Those areas will expand 10 out to get to the sites and really provide some meaningful 11 insights into these type of activities. We have a lot of 12 different activities on our plate right now, and we're 13 working through them.

MR. CHAMBERLAIN: I hope you get the view that I have. I think we've got a lot of capability in our two SRAs. If we can just keep that moving, keep that emphasis going, I think we can really do a lot with it.

I guess Dr. Powers needs no introduction. Dr. Dale's our maintenance branch chief, and he's been responsible for all of our maintenance for baseline protections, and I think that's his topic area, or at least the risk of on-line maintenance portion of the maintenance review.

24 DR. POWERS: I guess in this region, we've 25 found that our licensees have typical reasons for doing

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1	on-line maintenance that we've seen elsewhere. But since
2	the development of the maintenance rule, we've seen more
3	focus come on balancing availability and reliability,
4	clearly a benefit of the maintenance rule.
5	Our licensees are certainly interested in
6	extending structures and systems and component life by
7	balancing preventive maintenance against corrective
8	maintenance. In some situations, we've seen arguments
9	where the risk associated with removing an SSC from
10	service during power operation may actually be less than
11	during an outage.
12	MEMBER KRESS: How do you judge those
13	arguments as to whether they have any validity to them?
14	DR. POWERS: The validity to those?
15	MEMBER KRESS: Yes. How do you judge that?
16	DR. POWERS: I don't believe the Agency has
17	done a formal review on any one of those. We came close
18	to it with the Fort Calhoun application. They were going
19	to take down a diesel during winter months, to do a full
20	18-month tear-down, and we came close to reviewing that,
21	but it never happened. The utility at the last decided
22	not to.
23	We've seen amongst our Entergy facilities,
24	with declining resources, more of an interest in
25	balancing not balancing, but in being efficient in
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1 utilizing their own staff resources, resource-sharing 2 amongst the plants, an effort to try to cut the workforce, 3 so that they're not going into outages with just hundreds 4 and hundreds of staff to watch over, and along with that 5 comes less reliance on contractors. And, of course, 6 everybody shares economic benefits from shortened outages.

7 In regard to risk assessment tools, we need these tools, because many of the regulations were 8 9 developed at times when the industry's philosophy was to 10 do major maintenance during long outages, and now that 11 that's evolved, we have plant -- I would call it plant baseline risk envelopes that are times of no major 12 maintenance that now have spikes associated with SSCs 13 being taken out for service. 14

And so we need to monitor those spikes to ensure that the risks remain acceptable. Our utilities are using basically four different tools to assess risk. MR. LARKINS: May I ask you a question? DR. POWERS: Yes, sir. MR. LARKINS: What's your criteria to say

20 MR. MARKINS: What's your criteria to say
21 this? Do you have a criteria to say whether those are
22 acceptable? You were talking about spikes in the risk.
23 Above what level would you say this is -24 DR. POWERS: I think that's always a judgment

24 DR. POWERS: I think that's always a judgmen 25 call. We don't have requirement --

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1	MR. LARKINS: You don't have a requirement of
2	the curve requirement.
3	DR. POWERS: No. There's no requirement for
4	that. I think our expectation is 10 ⁻⁴ , but, you know, I
5	think we would argue on some cases if we thought risk was
6	too high for the benefits to be achieved that we don't
7	have a
8	MEMBER KRESS: You mean the amplitude of the
9	spike would be 10 ⁻⁴ ?
10	DR. POWERS: Uh-huh.
11	MEMBER POWERS: Do you have an allowed outage
12	time that the new reg guide's got one that has a
13	probable listing basis to it or more fairly, it can be
14	converted into a risk capping. Do you think that has more
15	generality to it?
16	DR. POWERS: I do, sir. Yes.
17	MEMBER POWERS: It just strikes that it is a
18	rule that comes straight out of the existing rules. I
19	mean, it has its genesis back in the deterministic era,
20	but it has a you can have a probablistic interpretation
21	on it; it gives you a cap for the amount of risk you'll
22	tolerate during an equipment outage.
23	DR. POWERS: We have not, I believe, in this
24	region in the last decade or so had any particular issues
25	where we found risk to be unacceptable on any particular
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maintenance activity. I think our utilities are getting
 much more smarter, and they recognize the benefits of
 keeping risk to a minimum.

If there's any message I would leave you with today, it's the maintenance rule has been very beneficial to safety. It has improved the control of risk in power plants.

8 MR. CHAMBERLAIN: And the allowed outage time 9 on any one piece of equipment may be okay, but we want 10 them to look and they are looking at the combined effect, 11 you know, what we talked about the storm and only one 12 piece of equipment, and is that acceptable.

MEMBER POWERS: Sure. That would be -- I mean, what you -- you can -- is the allowed outage time to give you a risk cap, and then you have to look at everything else to see what the risk actually became.

MR. LARKINS: We heard yesterday that at least MR. LARKINS: We heard yesterday that at least Comanche Peak will also consider defense and depth considerations in addition to the risk envelope, so either procedurally or other ways, supplementing what they were doing.

22 MR. CHAMBERLAIN: Licensees are getting pretty 23 sophisticated. Jim talked about we did see some examples 24 where we didn't think they did the right things, but I 25 think those are getting less and less. We just need --

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1	DR. POWERS: The trend is definitely positive
2	from a safety point of view.
3	We've got four tools that are used in this
4	region. The first one there is qualitative judgment is
5	the old way, widely used prior to the publication of the
6	maintenance rule, and it's commonly used today for non-
7	risk-significant BOP, balance plant, SSCs.
8	Most of our licensees are using a matrix of
9	SSC combinations. It's simple, convenient, but it's two-
10	dimensional, so it has a limited applicability to only
11	dual combinations of SSCs, and typically we see only the
12	high-risk significant SSCs that are addressed by the tech
13	specs in this matrix.
14	I mentioned Fort Calhoun. They, for instance,
15	used a specific configuration calculation at one time.
16	Other licensees do too. It's slow, costly, and it's not
17	user friendly, and it takes trained PRE people to
18	implement.
19	What seems to be, in my view, the future in
20	this these tools is the latter, the computer-based
21	tool. In particular, all of our Entergy plants are using
22	a model. They call it EOOS, equipment out of service,
23	model, and it's basically a real-time model. It's in the
24	control rooms even.
25	And this model compares the proposed plant
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1 configuration and the associated risks against an average 2 plant configuration previously quantified by the PSA 3 model.

4 When I think of good attributes of on-line 5 maintenance risk assessments, I -- when I mentioned there 6 is no requirement for on-line risk assessments, we think 7 some of the good attributes that should be included therein is -- they should address all maintenance 8 activities that affect reliability and availability, not 9 just corrective maintenance, but also preventive 10 11 maintenance, predictive maintenance, surveillance, and 12 post-maintenance testing.

They should account for the total SSCs that are out of service, not just the risk-significant SSCs. There are interdependencies of SSCs, and they should be performed for all on-line maintenance, regardless of modes of operation, and they certainly should be available for use for emergent work. Everybody deals with frozen schedules that at the last minute become undoable.

20 Our Agency's expectation for safety 21 assessments is basically given in the maintenance rule, 22 paragraph (a)(3). It says -- and I quote -- "In 23 performing monitoring and preventive maintenance 24 activities, an assessment of the total plant equipment 25 that is out of service should be taken into account to

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1 determine the overall effect on performance of safety
2 functions."

There is an April staff requirements memorandum that instructs the staff to look at the changing of the rule from "should" to "shall." My personal view is we should, and I think it shall happen.

7 In terms of guidance for assessing on-line 8 maintenance risk, I think of two documents. In 1995, INPO sent to its members a letter on managing maintenance 9 during power operations. That's a letter that embraces 10 11 the concept of on-line maintenance. It gives some 12 concepts for employing, but it's very short on details. More recently, NUMARC has provided more 13 14 detailed guidance in NUMARC 93-01, and we have endorsed 15 the NUMARC guidance in our reg guide 1.160 as being an 16 acceptable way to implement the maintenance rule. It goes far beyond risk; it considers all aspects of the 17 18 maintenance rule.

Over the last decade in Region IV, we've had two opportunities to do programmatic inspections of online maintenance. Our first -- I believe first in Region IV was the TI 126 on evaluation of on-line maintenance in 1994. We had the resident inspectors do the follow-up to this TI, and they spent about a week each on looking at all aspects of on-line maintenance. They weren't PRA

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1	experts, and so you don't have a lot of PRA expert
2	insights in those inspection findings.
3	More recently, we're in the process of using
4	the inspection procedure 62.706 to perform our maintenance
5	rule baseline inspections. These inspections are being
6	performed by teams out of the Region, and they include PRA
7	experts from Brookhaven, INEO, and in some cases, our
8	senior reactor analysts as well.
9	I was going to tell the committee about our TI
10	findings, but when I went back and looked, I found that
11	they really aren't germane anymore. The industry has come
12	so far that those findings in '94 are basically worthless
13	today, and I can tell you about our baseline inspections,
14	though.
15	This region has 14 sites
16	MR. LARKINS: Can I ask you a question?
17	DR. POWERS: Yes, sir.
18	MR. LARKINS: Would you say that's across the
19	board in the Region or are there outliers?
20	DR. POWERS: There's utilities that aren't
21	where they ought to be today. I'm convinced of that, and
22	I'll be explaining one real soon here. But I think that's
23	across the board, that everybody's improved greatly.
24	We've done six baseline inspections, and I
25	tried to characterize these into three categories:
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1 licensees with no programmatic weaknesses, licensees with 2 programmatic weaknesses, and what's probably more useful 3 to the NRR staff in 1-sponding to the staff requirements 4 memorandum is licensees with failures to perform risk 5 assessments.

I've not listed under these all of the risk
insights that are neutral: adequate, sufficient,
acceptable; but I tried to list the findings that are
weaknesses, violations, or strengths.

Cooper is the first utility here. They're 10 using as a risk tool a matrix. When we looked at their 11 program, we found that the operator knowledge was lacking 12 13 on their own requirement for evaluating the impact of plant status upon risk. We found the use of an 14 15 inappropriate standard performance criteria for reliability, and that had an adverse effect on the risk 16 ranking for SSC safety significance. 17

What I'm talking about there is MPFFs, maintenance preventable functional failures. They were only considering failures which does not consider demands on a system, time in service, so they only had part of the story there.

We found that they were not -- we found one example where they had entered into a predetermined risksignificant window without first performing a prerequisite

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checklist. We found in regards to unavailability that 1 they were not monitoring some risk-significant systems. 2 3 This included ADS, HPSI, emergency diesel generator and RHR, and we found several -- probably about 20 -- examples 4 of failures to perform risk-significant risk assessments 5 6 on safety-related emergent work.

7 There were no high-risk significant examples, 8 and you might ask: How did we have enforcement in that 9 area, since risk assessments are not required? They are 10 actually required by the utilities program at Cooper. 11 They were in a quality procedure, and it was a management expectation that it happen, and it had not been happening. 12

Overall, the risk assessment process at Cooper at significant procedural weaknesses. We were quite 14 15 critical, some dozen or so examples of violations in that inspection. We found the process did not address actions 16 when SSC failure occurred while in a risk-significant 17 18 window, did not address assessing risk when removing SSCs 19 of low risk significance, and it was unclear on the responsibility of performing risk assessment for emergent 20 21 work.

The second licensee that we have here, we were 22 23 on site last week, completing this inspection, Diablo Canyon. They too are using a matrix. These decisions are 24 preliminary at this time, but the matrix we found did not 25

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1 account for all risk-significant SSCs such as an aux building and switch gear ventilation, and we had one 2 3 failure to perform a risk assessment prior to removing from service a high risk-significant SSC, and that was the 4 5 aux saltwater, very important system at Diablo Canyon. 6 Overall, their risk assessment process was 7 considered adequate by the team. Third licensee in this category is Grand Gulf. 8 Grand Gulf is using the Entergy EOOS model, a very 9 10 sophisticated model compared to the other utilities. However, we found some weaknesses here. Operators lacked 11 12 the sensitivity to the need for monitoring and tracking 13 SSC unavailabilities and changing risk configurations. This is important, because if your operators 14 aren't logging and noting for reliability and system 15 engineers what's happening to the equipment, then they 16 don't know. 17 18 We found availability was not being monitored for some risk-significant SSCs. Included was the 19 instrument air, nuclear boiler instrumentation, and 20 21 control rod drive. We found that SSC performance criteria were 22 not established commensurate with the risk assessment. 23 What had happened was they did a sensitivity studies, and 24 they found that if the plant was really operated at the 25 NEAL R. GROSS COURT REPORTERS AND TRANSCRIBERS

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level of unreliability that was assumed by some of the
 performance criteria, that core damage frequency would
 double. So they went back and changed those criteria
 obviously.

5 We found the SSC risk-ranking methodology was 6 lacking in that it did not assess unavailability and 7 reliability assumptions. Here the risk-ranking 8 methodology is used to determine what should be in scope 9 and then to determine what importance should be given to 10 that in your risk tool.

There was one failure to perform a risk assessment prior to removing a diesel from service there. But we thought that overall the risk assessment process was a good process. It's in the early stages of implementation.

The second category I have here is licensees with programmatic weaknesses, which include Palo Verde. Their tool was a matrix. We found that the evaluation of cumulative risk impact on multiple SSC outages lacked an analytical basis and in some cases yielded nonconservative estimates.

Overall, the risk assessment process had procedural weaknesses. Its guidance for assessing configurations not addressed by the matrix was weak. And the matrix did not address some BOP SSCs that were not

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modeled in the PRA.

1

2	Another licensee with programmatic weaknesses
3	was WNP-2. Their risk tool was something between
4	qualitative judgment and a matrix. It's just a procedural
5	listing of certain SSCs of high safety significance, and
6	that's for the operator and the engineer's consideration.
7	A positive note was that a risk assessment was
8	required to evaluate safety prior to voluntary entry into
9	tech spec action statements for corrective maintenance.
10	We found that unavailability was not monitored
11	for certain risk-significant SSCs that included the
12	nuclear condensate, reactor heat water, and
13	uninterruptable AC wower supply. Here again, they also
14	had an inappropriate use of a criterion of MPFFs for
1.5	reliability.
16	Another positive aspect was that a risk
17	assessment on a frozen maintenance schedule was provided
18	for changes involving high risk-significant
19	configurations.
20	Overall, the risk assessment process had
21	procedural weaknesses. It did not include all SSCs of
22	high safety-significance; it did not address the necessity
23	of performing a risk assessment for emergent work nor for
24	unanalyzed configurations. And it did not address the
25	impact on safety when low safety-significant SSCs were

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1 removed from service.

2	The last category and I have only one
3	licensee in that area is programs with no programmatic
4	weaknesses: Waterford 3. Their tool is EOOS. We found a
5	positive aspect that they have an operations guide that
6	provides guidance for consideration of seasonal weather
7	conditions and quantitative assessments of switchout
8	activities. I expect that guide is pretty well thumbed
9	through by today with the hurricane nearby.
10	Their SSC risk-ranking methodology was lacking
11	in that it did not address unavailability assumptions. We
12	also found the method for establishing unavailability
13	performance criteria was lacking in that it did not fully
14	evaluate the cumulative risk impact of all system
15	interdependencies.
16	They too were not monitoring unavailability
17	for certain risk-significan. SSCs that included
18	engineering safety features, actuation, plant protection,
19	core protection, calculators, broad-range gas monitors,
20	and containment polar crane.
21	Overall their assessment process, though, was

22 considered to be as superior.

And I guess that concludes all I had planned to say, but I wanted to leave you with the fact that we see real benefits to the maintenance rule. We see

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	173
1	licensees monitoring NRC's inspection findings. They're
2	on the Internet. And it's been our custom to get
3	questions about findings at other plants from other
4	utilities that we have to deal with.
5	CHAIRMAN BARTON: Dale, you said you see
6	improvements for the maintenance rule. What do you think
7	utilities' perspective is on the maintenance rule?
8	DR. POWERS: Mixed bag, sir. I've had utility
9	managers say it has been good for us; it helped us focus.
10	And I've also had some that indicated that it really
11	wasn't hasn't been that useful to them.
12	MEMBER POWERS: I guess we got mixed
13	perspective yesterday, which a little bit surprised me
14	anyway, that my feeling was that had always been
15	that it was a focusing tool and that it allowed insights
16	that you wouldn't ordinarily get about your maintenance
17	programs, and that it was a pretty good example, a
18	stockinghorse, as I call it, for other performance-based
19	regulations coming down the pike.
20	Now maybe I'm not so convinced of that. So
21	I'm interested in any insight you might have on what a
22	performance-based rule really ought to look like, to make
23	your life easier, other people's life easier, my life
24	easier.
25	DR. POWERS: Well, I guess that's a pretty
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big question. We probably should not use "should" in 1 2 regulations, for one thing. 3 MEMBER POWERS: I think we can take that as a 4 lesson learned. 5 DR. POWERS: This rule, I believe, allowed 6 flexibility for utilities to do what they needed to do to 7 comply with it, to draw upon existing programs. And it was, I believe, very well communicated to the industry, 8 and it was pretty well endorsed by the industry. There 9 10 were a lot of workshops. A lot of people have benefitted 11 from it. A lot of operators know more about risk today 12 than ever. 13 And if those operators don't know what's 14 important, their logs aren't going to reflect that for the 15 maintenance rule coordinators who come along and try to 16 determine, what's our risk like. But I'm not sure I want 17 to tackle your question. 18 MR. CHAMBERLAIN: I expect there's a lot --19 you'll probably hear the licensees don't like the fact 20 that this opens up another window for us to take enforcement, you know, and that's the negative. 21 MEMBER POWERS: That's the major objection 22 23 that you hear? Yes. MR. CHAMBERLAIN: That's the negative side, 24 25 I'm sure. **NEAL R. GROSS**

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MEMBER SEALE: Well, I think there's another aspect to this, though. The jury is still out on what the full impact of the maintenance rule. I mean, it's clear that we don't really understand it all. And a lot of the utilities have a show-me attitude right now, because they want to see more. And maybe if they keep asking for more, maybe they'll get more.

8 DR. POWERS: We noticed that Southern 9 California Edison is basically in a state of dejection 10 over the maintenance rule. Their views were -- in 11 particular, Harold Ray, the CEO out there, had the view 12 that the maintenance rule was going to provide them relief 13 from regulatory requirements, and it has not.

And I personally don't see where he reads that into the statements of consideration or the rule.

16 MEMBER POWERS: I think there's a lot of, This 17 is supposed to give -- a lot of things. This is supposed 18 to give us relief. I don't see that ip the objectives or 19 statements of consideration or anything. It's supposed to 20 give us focus, pay attention to what really is important 21 to safety, and if that saves resources for the Agency and 22 the licensee, so much the better, but that's not the 23 objective. It's supposed to give us focus. MR. LARKINS: Do you have a feel for the 24

25 relative level of resources that licensees are putting

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1 into some of these efforts, that there's any correlation
2 with your observations?

DR. POWERS: Difference licensees are doing it 3 in different means. The depth that they have involved in 4 these programs differ greatly. For instance, I see Grand 5 Gulf having expended minimal effort to develop a good 6 7 product, but they're relying on just a very few key people, whereas if you go to other places, like Waterford, 8 9 they trained and developed a lot of staff, and maybe they 10 get more benefits out of that staff knowledge now.

They have depth in their program, where you don't in others, so that would make a big difference. But I don't have a good feel for the resources.

MR. LARKINS: What about Cooper?

15 DR. POWERS: Cooper? Cooper was our concern 16 for five years. We were encouraging that utility to get 17 ready, to get ready. We couldn't force the hand. And 18 basically in the last year before the rule took effect, 19 they scrambled and assembled contractors and developed a rule that when -- we went there, because that was -- in 20 August of 1996, that was our second licensee to pick in 21 22 the Agency.

And the reason we went there was because the program office, as well as the Region, was concerned about the delayed implementation of the rule. We would have

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gone there first, but Palo Verde offered to host a team, 1 2 and that team was a big team. There were 18 people that 3 went, 6 inspectors and 12 people that oversaw to ensure 4 consistency. Cooper's our first example, I think. MR. CHAMBERLAIN: We haven't done the baseline 5 6 at Comanche Peak yet. 7 CHAIRMAN BARTON: They told us that they were 8 waiting for you guys to come. 9 MR. CHAMBERLAIN: They've done a self-10 assessment, and they've looked at all the other findings, 11 SO --12 CHAIRMAN BARTON: Got you lined up. 13 MR. CHAMBERLAIN: They're ready, I think. 14 CHAIRMAN BARTON: Well, thank you. I think we're on cur schedule for break, so -- until 1:35. 15 16 (Whereupon, a short recess was taken.) 17 CHAIRMAN BARTON: We need to stay on schedule. We're doing pretty good so far. 18 19 MR. GWYNN: My name is Pat Gwynn. I'm the 20 director of the division of reactor projects here in Region IV, and I've been asked to talk with you about the 21 22 Region IV inspection program. It's a pretty wide-ranging discussion here. 23 As you can see from the slide, I want to start out talking 24 25 about the status of our plants, then go into the **NEAL R. GROSS** COURT REPORTERS AND TRANSCRIBERS 1323 RHODE ISLAND AVE., N.W. WASHINGTON, D.C. 20005-3701 (202) 234-4433 (202) 234-4433

1 inspection program in a broad sense, and talk a little bit 2 about the resident inspection program.

3 And if you're interested, I am prepared to talk a little bit about the details of what a resident 4 5 inspector does, talk a little bit about the region-based 6 inspection that we perform, talk about the plant issues matrix, which is an enhancement to the inspection program 7 that's been implemented recently, the way that that plant 8 issues matrix is used in plant performance reviews, and 9 10 then the SALP program, and at your request, I have a 11 matrix of recent SALP scores here in the Region. 12 So with that, I'll go directly into slide 13 number 2, which had just Region IV plant status report. That -- if you'll put the next one up, I have yesterday's 14 15 plant status report. This is difficult to see. I hope 16 you have a copy. 17 This status report is provided to us by the NRC operations center every day. They get this 18 19 information by testing the emergency notification system

20 telephones with the control rooms and determine plant
21 status information.

I wanted to highlight a couple of items on this status report. Callaway is operating at 95 percent because of an axial-offset anomaly in their core. That axial-offset anomaly is getting some interest on the part

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1	of the Commission, and there's a meeting scheduled on the
2	31st of July with Westinghouse Electric to better
3	understand the nature and the potential safety
4	consequences associated with this anomaly.
5	MEMBER POWERS: Does the Region do core
6	analyses, or is that all done out of
7	MR. GWYNN: Principally that work is done by
8	headquarters, the reactor systems branch. From time to
9	time, we work with them. We've done a recent inspection
10	at WNP-2 on core reload analysis. We've done a pilot
11	inspection at Palo Verde a couple of years ago, looking at
12	core reload analyses that were being done by that
13	facility.
14	We have an individual on staff. I think he
15	just presented to you, Dr. Powers, who is our fuels expert
16	in the Region, and he helps us quite a bit in that area.
17	MEMBER POWERS: Did quite a little bit of
18	research in that area in the past. I know that.
19	MR. GWYNN: Yes, he has. So we try to keep
20	involved in understanding what's going on, but we rely
21	heavily on headquarters' expertise in this area.
22	The other plants, most of them are operating
23	at full power. San Onofre Unit 2 and 3 are coming back up
24	to power. Unit 3's been down in a refueling outage for
25	some time. During that refueling outage, they found a
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problem with some check values in their plant that had
 potential implications for Unit 2. Unit 2 performed a
 test, found that they had the same problem, and shut down
 for a maintenance outage to resolve the check value
 problem.

6 CHAIRMAN BARTON: Were these the check valves 7 that were in the check valve program or other check 8 valves?

9 MR. GWYNN: These are check valves that are in 10 the check valve program. Yes, sir. It's a problem that 11 you would not normally expect to find. These valves had 12 been provided by Carrotest [phonetic]. They had 13 criginally been provided with a spring that's a part of 14 the actuating mechanism.

15 They need to have balanced flows through two check valves and some replacement valves that have been 16 provided by the manufacturer had a different spring, 17 18 without any information from the manufacturer that indicated that the spring was difference. Because of 19 that, they were unable to balance flows through two 20 21 different charging lines in the plant, and unbalanced flows were a concern for one specific design basis 22 accident, and so that caused them to take action to 23 promptly correct that problem. 24

25

South Texas, both units at full power. WNP-2

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is coming up out of its annual refueling outage. They're 1 the only plant in the Region that's still on a 12-month 2 3 refueling cycle. And Waterford 3 has been shut down for 4 quite some time in a refueling outage. They are -- were 5 about to restart. They've made a mode change and were 6 starting to restore the plant to an operating status when 7 they were challenged by Hurricane Danny, and I believe the 8 regional administrator talked with you about that this 9 morning.

10 So that's my quick overview. One point that I 11 would make that is something that's come to our attention 12 recently: This report is now put on the Worldwide Website 13 for the Agency on a daily basis, and it gets quite a bit 14 of interest, especially from the financial community, and 15 that's something that we get feedback on from time to time 16 from the plant owners.

Going on, the overview --

18 MEMBER POWERS: The plant owners like that or 19 don't like that?

20 MR. GWYNN: No. They don't like it, because 21 there's information here about projected restart dates, 22 and when the control room provides that information, it 23 sometimes can affect the spot price of gas, that type of 24 thing, so there's a lot of sensitivity and licensees are 25 much less likely to give us speculative information. You

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182 can see that it says "unknown" when Waterford will 1 restart. In the past, they might have provided us a best-2 3 estimate date. 4 MEMBER POWERS: They run into a fiduciary 5 issues on that, giving out false or misleading information. 6 7 MR. GWYNN: Exactly. Okay. 8 The overview of the power reactor inspection 9 program: The objectives or the program are laid out in 10 manual Chapter 25-15, and I brought a copy of it, just to 11 hold up. This is our Bible for the reactor inspection 12 program for the operations phase of power reactor 13 operations. 14 Basically, we're charged to ensure that 15 licensees operate safely, that they identify safety 16 problems, and that they identify trends in performance, 17 and that's our charge. We do that through a combination 18 of core, regional initiatives, safety issue, and reactive 19 inspections. 20 And I'd like to try to make clear what the 21 difference is. Core inspection, we have a number of core inspection procedures that these are the procedures that 22 are performed at every plant, every cycle; every SALP 23 cycle, we perform each of these procedures typically. 24 25 And so a core inspection is the minimum NEAL R. GROSS COURT REPORTERS AND TRANSCRIBERS

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inspection program that we've committed to the Commission
 and the Commission has committed to the Congress that this
 Agency will perform at every operating facility in the
 country.

5 Regional initiative inspections are 6 inspections that go beyond the core program and typically focus in areas where we've seen problems in the past. 7 8 Safety issues inspections are specialized 9 inspections. Usually there are temporary inspection 10 instructions that are put out by the program office, NRR, 11 that tell us what to do in that area, in response to 12 bulletins, generic letters. We have temporary inspection 13 instructions. Recent examples are the vehicle barrier 14 system inspections at plants, access authorization 15 programs at plants.

Of course, I'm sure you're all familiar with the TI 25-15.109 motor operated valve inspections that have been going on for quite some time. Those are safety issues inspections.

And then whenever there's an event at a facility, we go into a reactive mode, and reactive inspections are in addition to the planned inspections that we have. So core, regional initiative, and safety issue inspections are planned activities for the facility. We schedule those in advance. We work very hard to keep

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1 coordinated with the licensee, so we minimize regulatory 2 impact on the licensee's organization while we're 3 performing our inspections. These reactive inspections, 4 they're not scheduled; they're not planned, and we perform 5 them as needed, based on facility performance.

6 Our inspection approach is to do a selective 7 examination or sampling of licensee activities. And those 8 sampling inspections are typically performance-based 9 inspections. We talked a little bit about performance-10 based this morning.

11 My best example of the difference between performance-based and programmatic inspections were the 12 13 maintenance inspections, maintenance team inspections that 14 the Agency performed a number of years ago. We went to --15 and I don't like to use specific examples, but I think 16 that this one is well known -- went to the South Texas 17 Project and performed a maintenance team inspection at 18 that facility.

The team came back with a colored chart that showed licensee performance in each of the important areas related to maintenance, and it was almost all green. It was almost a perfect program. But when you looked at the plant and the material conditions of the facility, it was bad. The plant was shut down, both units, for over a year, principally because of material condition problems

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1 at the plant.

And so a performance-based inspection would identify that there was a problem with maintenance at the facility, that our maintenance team inspections -- that we thought that they had the best program around. So that's how I try to define the difference between a performancebased and a programmatic-based inspection.

8 We also try, to the extent that we can, to use 9 risk information in planning our inspections at the 10 facilities. We use it in selecting the sample. If there 11 are risk information available that would indicate that we 12 ought to look one system or one component over another, 13 we'll use that information in selecting our samples for 14 these inspections.

Also, we emphasize the importance of licensee self-assessment processes during our inspections, and we give licensees credit for self-identification and correction of problems at their sites.

When we find problems, our principal actions in response to the finding of regulatory problems or violations at the facility, we might issue a notice of violation. If it's a particularly significant problem, we'll have an enforcement -- a predecisional enforcement conference, and make a determination whether a civil penalty ought to be assessed.

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1 In that case, when there are situations that involve inoperable safety equipment or unsafe operation of 2 3 the facility, then we can get into other things like 4 orders to modify, suspend, or revoke the license, things 5 that are immediate safety problems at the facility. We don't consider those to be enforcement 6 7 issues. They may turn out to be enforcement issues later, 8 but we treat those as safety problems, and we work on 9 safety problems first and worry about enforcement later. 10 And that's our basic approach to inspection. 11 We have a couple of other tools. In the event 12 that there's an agreement between us and the licensee that 13 there's a problem and that there are specific actions that 14 they need to take to fix that problem, then we can use a 15 thing called a confirmation of action letter, where we 16 document an agreement between us and them on the actions 17 that they will take to correct the problem, specific time 18 frames associated with those commitments that they've made 19 to correct that problem, and we follow up on the 20 confirmatory action letters, principally through inspection; may or may not involve enforcement. 21

We also have what used to be an order to show cause. It's now called a demand for information under 10 CFR 50.54(f). That demand for information was used last fall to require licensees to submit information to the

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l	Agency about the design basis for their facilities.
2	So that's a quick overview of the program in
3	general. I'd like to ask if there are any questions at
4	this point, before I go into the resident inspector
5	program in particular.
6	CHAIRMAN BARTON: Is it just perception, or is
7	there an awful lot of CALs being issued lately?
8	MR. GWYNN: Well, the Agency has changed its
9	posture somewhat related to the implementation of 10 CFR
10	50.59. That's the rule that allows licensees to make
11	changes to their facility, as long as they don't involve
12	change to the technical specifications or an unreviewed
13	safety question.
14	And today if a plant is shut down and the
15	licensee identifies or we identify that there is an
16	unreviewed safety question in their plant, well, then our
17	posture is that we will not allow that plant to operate
18	until they've corrected that unreviewed safety question or
19	the problem it's causing, the unreviewed safety question.
20	And that has resulted in a number of
21	confirmation of action letters where licensees and the
22	Agency have agreed on the action that's needed to correct
23	the conditions that are involved.
24	Agency policy is still evolving in this area,
25	and I'm not in a position to give you a lot of information
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1	on	that	at	this	time.

CHAIRMAN BARTON: We've been following where 3 50.59 is going.

MR. GWYNN: I believe that the Agency is
working hard to draw a bright line between what's a
modification to the facility on the one hand and what's a
deficiency in the plant. And if we can get that bright
line drawn clearly and understand that with the industry,
then I think we'll be in a better position to handle these
types of situations.

 11
 Going to -- unless there are other questions?

 12
 MEMBER SEALE: In that regard, have you had

 13
 any -- do you have utilities that use the EPRI -- what is

 14
 it? -- 215 -- 125 -- NSAC 125 approach to evaluating

 15
 50.59?

 16
 MR. GWYNN: I would say that most licensees -

 17
 MR. CHAMBERLAIN: They were using that, and we

18 were actually using some to --

MR. GWYNN: -- have adopted that in the past, and we did not object to their adopting --

MEMBER POWERS: Have you seen cases where people have used it -- I won't necessarily ask you to say properly, but conscientiously, and failed to come up -- or came up with what you considered to be an improper determination?

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1	MR. GWYNN: Well, we've had some controversy
2	at one particular facility in the Region about margin to
з	safety and the threshold that might be applied, and that
4	has caused some difficulties in our inspection at that
5	facility.
6	But we've dealt relatively well with those,
7	using assistance from the Office of Nuclear Reactor
8	Regulations.
9	MR. CHAMBERLAIN: You know there's a new reg,
10	too, out for comment right now, draft new reg 1600, that's
11	really kind of replacing that NSAC document.
12	MEMBER POWERS: Yes. We've written a letter
13	on that.
14	MR. GWYNN: But we're not implementing that.
15	It's out for comment, and we have very clear instructions
16	to our inspectors that although they may be aware of that,
17	we are not implementing that. We're implementing the
18	manual chapter 9900 guidance that we've provided to our
19	inspectors and the generic letter 91.18 guidance that's
20	been promulgated in the past.
21	CHAIRMAN BARTON: That's the operability
22	MR. GWYNN: Operability be graded in
23	nonconforming conditions. Yes. So those are the things
24	that we're using right now. We're watching as the policy
25	evolves. I know that the Agency is about to issue a
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1	revision to generic letter 91-18, to help to define that
2	bright line that I spoke about a few moments ago.
3	Other questions?
4	(No response.)
5	MR. GWYNN: Okay. Resident inspector program:
6	This program really began in the late '70s. The concept
7	was put in place in about 1977, before the Three Mile
8	Island accident, and that the purpose of having a
9	resident inspector program was to provide a continual NRC
10	on-site presence at each power reactor in the country, to
11	provide for a rapid NRC response to plant events, to
12	increase inspection time and direct observation of
13	licensee activities at the plant
14	During those days, the focus was almost all on
15	records review, and so this was a desire to increase
16	direct observation of licensee activity.
17	To provide us with enhanced knowledge of the
18	conditions at licensed facilities and a better basis for
19	some regulatory decisions. If you're basing your
20	decisions on the paper that exists rather than on the
21	what actually exists at the plant, that can be misleading
22	at times, and so it was important for us to have an agency
23	expert on that plant. And this provided us that
24	opportunity.
25	It allowed us to provide less reliance on
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records accuracy and more independent verification of
 licensee activities, which in rare circumstances has been
 important to the Agency.

4 It's also provided us additional assurance 5 that management control systems are effective and that 6 licensee performance is, in fact, acceptable.

Some of the key activities that resident
inspectors undertake include the detailed knowledge of the
facility and the regulatory requirements that apply to
that facility, license conditions and the technical
specifications in particular.

12 They conduct general and detailed inspections 13 of plant systems, operations, activities, and events at 14 the facility. They review licensee reports to assess 15 safety impact and accuracy, and these reports include 16 things like the condition reports that we talked about 17 this morning or other deficiency-reporting documents.

18 And so on a daily basis, it's not unusual to 19 find our inspectors reviewing the deficiencies that were 20 identified in the plant the day before, just to make sure that we understand the current safety situation at the 21 plant and where there are questions about that situation, 22 23 well, then they pursue those questions to make sure that we fully understand what the implications are for the 24 deficiencies on ongoing plant operations. 25

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1	That the resident inspectors, he or she,
2	they're required to maintain a knowledge of all
3	significant NRC inspector findings at their site, so they
4	are the owners of the NRC's issues at that facility.
5	Whether they're identified by the resident
6	inspector or by others, we expect them to know and
7	understand what those issues are, what the schedule is to
8	deal with those issues, who's responsible for those, both
9	in the licensee's organization and in ours, and then, of
10	course, they prepare inspection reports that communicate
11	their findings to the licensee, to the NRC, and to the
12	public.
13	They also interact with regional staff,
14	headquarters from time to time, daily, in order to make
15	sure that they're clearly communicating their findings and
16	the results at the plant.
17	As Mr. Dyer indicated this morning, each
18	branch chief in the region has a morning call with the
19	resident inspector. That morning call in this region also
20	includes in the NRR project manager for the facility. It
21	typically occurs at 7:30 a.m. That's whether it's Central
22	time or Pacific time. It occurs at 7:30 a.m., and that's
23	what drives our morning meeting to be ten o'clock.
24	So that close coordination between the site,
25	the NRR program office, and our people here helps us to
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1 maintain a good understanding of what the safety situation 2 is at the plant and what the Agency needs to do from time 3 to time to ensure that we're acting promptly on problems 4 at the facilities.

5 I have a slide that talks about documentation and inspection findings, but I'll go past that since Mr. 6 Dyer talked this morning about manual chapter 06.10 and 7 its benefit that we've seen for our inspection program. 8 9 The resident inspection is the next slide, and 10 what I wanted to do was to just spend a few minutes to talk to you about what a resident inspector does, day to 11 day, at the plant. And his Bible, beyond manual chapter 12 13 25.15, is inspection procedure 71.707. That is plant operations inspection, and that's where he spends most of 14 his or her time. 15

The resident inspector requirements are broken down into daily inspections, biweekly inspections, monthly, tri-monthly, semi-annual, and outage inspections. And so these inspections and frequencies dictate what they do day to day in their plants.

On the daily inspections, we expect them to perform control room observations on a daily basis, and during those control room observations, they'll be looking for such things as proper control room staffing as specified by the license and that the access to the

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1	control room's been properly maintained, that the
2	operators are attentive to the controls, that there's
3	formality and communications in the control room, that
4	they're adhering to approved procedures and to the
5	technical specifications for the facility, and that they
6	know the status of lighted enunciators in their plant.
7	That means that they know what degraded
8	equipment that they may have. They our inspectors
9	review such control processes in the control room as their
10	shift supervisor and tag-out logs, operating orders, plant
11	trouble reports, and the control room log, to make sure
12	that they're aware of, again, what's happening in the
13	plant.
14	Jumper and bypass logs, determinations of
15	reactor coolant system inventory leak rate those are
16	important, and we sometimes verify that those are being
17	properly performed.
18	We also observe containment integrity and the
19	actions that the licensee is taking to ensure that
20	containment integrity is maintained.
21	CHAIRMAN BARTON: Are they required to observe
22	shift turnovers?
23	MR. GWYNN: Shift turnover is on my list.
24	Yes, sir. I should have had it at the top, because that's
25	typically the first thing that they do in the morning is
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1 go to the control room, observe the shift turnover and get
2 the plant status for their 7:30 meeting.

They also look at equipment out of service. They verify the operability of the reactor protection system and other safety systems on a daily basis, and they observe surveillance activities that are in progress in the control room.

8 We also expect them to tour the plant on a 9 daily basis; in other words, to get out into the plant and 10 to know what's going on; inspect major components, looking 11 for general conditions that might degrade system 12 operation, looking for control of fire hazards in the 13 plant, that there aren't accumulations of debris and other materials that might exceed fire loadings that are 14 allowed; to independently assess the condition of safety 15 16 equipment and the availability of plant equipment; observe 17 general plant cleanliness.

18 And oftentimes, they'll attend the licensee's plant of the day meeting, and that helps them to schedule 19 their inspection activities and to keep us aware of the 20 21 important things that are happening at the plant that day. On a biweekly basis, they perform a more 22 detailed evaluation of the operability of a selected 23 engineered safety feature train. Typically they use PRA 24 information in the selection of those systems, and some of 25

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1	the things that they look at when they perform these
2	biweekly inspections are correct valve positions,
3	alignment of power supplies and breakers, verification
4	that power's been removed from some equipment if it's
5	required by the plant configuration.
6	For instance, if the plant's in reduced
7	temperature operations, LTOP, low temperature over
8	protection, may be important. Certain pumps are required
9	to be tagged out, so that they don't over-pressurize the
10	plant components. And so they would verify that.
11	Verify or inspect major components for
12	leakage, proper lubrication, cooling water supply, and
13	general condition, and verify that instrumentation and
14	support systems are available and operational.
15	Those are some of the things that they look at
16	during those ESF system walk-downs.
17	On a monthly basis, they independently verify
18	safety-related tag-outs. They look at the problem
19	identification system in more detail to confirm that it's
20	being properly implemented. They will verify a selected
21	portion of the containment isolation line-up, and they
22	keep informed of third-party audits. I talked about that
23	this morning.
24	This isn't just the activities of the
25	Institute for Nuclear Power Operations, but other third-
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1	party audits that may be performed at the facility,
2	looking at activities of off-site review committees and
3	the site safety review committee.
4	On a tri-monthly inspection, they verify
5	overtime for licensed operators, and they verify notices
6	to workers are continuing to be properly posted.
7	On a semi-annual basis, they look at the
8	seismic monitors for the facility, to confirm that they
9	remain operable. And they do a detailed ESF system walk-
10	down, which typically will mean that they'll break out
11	PNIDs, that they'll walk the system hand over hand with
12	valve lists, with breaker configurations. This is a much
13	more detailed walk-down than the biweekly inspection that
14	I spoke about earlier.
15	MEMBER POWERS: Which one of these inspections
16	do they look at the security and safeguards?
17	MR. GWYNN: That's typically done on a daily
18	basis, as they're making their plant tour. They're
19	required during their plant tour to look at such things as
20	health physics being properly implemented in the plant,
21	that the security system you know, every time that they
22	come into the facility, they interact with the security
23	system; they observe security activities in the access
24	areas for the plant; and so
25	MEMBER POWERS: Do they walk the perimeter?

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MR. GWYNN: They do on occasion. We don't ask them to do that frequently, but they do walk the perimeter on occasion.

During outages, they'll take a focused look at things that typically aren't happening day to day during plant operations, and in particular we pay close attention to reduced inventory operations and to other activities at the plant that may impact shutdown risk.

9 And so if there's a diesel out of service, 10 well, then they'd look at switchyard access control, as an 11 example. All of the time, they're looking at the implementation of work controls in the plant. That's a 12 13 part of their routine daily monitoring, but during 14 outages, typically there's a lot of modification 15 activities that are going on, and so they'd focus on the 16 modifications and the post-modification testing that's 17 being performed.

Containment close-out is an important activity that's done during outages. Fuel handling is another one that they'll observe during outage activities, and verification of safety features that typically may not be accessible.

And as an example, during the recent refueling outage at the Cooper Nuclear Station prior to close-out of the dry well, our inspector was underneath the reactor

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pressure vessel, looking at the control rod drive housing support configuration to verify that that important passive safety feature was properly installed, and he found some thing, that needed to be corrected. So that was a valuable activity.

We also look at the effectiveness of licensee controls, their corrective action systems, the goodness of root cause analyses that are performed, and scheduled audits and surveillances of control room activities and other activities at the plant, to confirm that their independent oversight is operating properly and effectively.

MEMBER POWERS: When one inspectors or looks at a root cause analysis to judge the goodness of it --If is not sure what goodness means in that case.

16 MR. GWYNN: That can be somewhat subjective, 17 and we sometimes have to get into discussions as to how 18 much in depth a root cause analysis is needed. It depends 19 upon the significance of the problem that's involved.

But if they're required to perform a root cause analysis -- and they are for significant conditions adverse to quality -- then we expect our inspectors to look at those root cause analyses on a sampling basis, of course, and when they look at them, see if the licensee has utilized objective measures, perhaps an outside

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laboratory, to take a look at fracture surfaces that may
 be involved.

You know, it depends upon the specific 3 4 situation, but to verify that the licensee has used the 5 tools that are available and that the conclusions that 6 they've drawn based on the objective information that's 7 available is consistent with good engineering analysis. 8 CHAIRMAN BARTON: I'm familiar with -- every 9 time I had an event at my station and we did -- put 10 together a group to go and do root cause analysis, we always had one of the residents participate in that -- not 11 12 participate, observe, was an observer, and he usually sat 13 through most of the meetings that the root cause group conducted. So they were really intimately familiar with 14 15 the process and what was going on. MR. GWYNN: Not only do you learn a lot about 16 17 the goodness of that specific root cause analysis, but 18 licensee's self-assessment capability comes forward very clearly in those activities, and that's why it's important 19 20 for us to observe those. 21 MEMBER POWERS: You opened your remarks by 22 indicating that you'd used risk information where you can. 23 And I'm thinking in particular of a couple of scoping studies that the NRC has sponsored about shutdown risks. 24

Do those provide you any particularly useful information?

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MR. GWYNN: Well, we were going to talk with you this morning about the Wolf Creek draindown event. That -- in that case --

MEMBER POWERS: That's not fair, because they didn't cover that particular mode of operation, and it would stun me if they'd gone to that detail.

7 MR. GWYNN: Most licensees do not have true shutdown PRAs. But oftentimes they do have ORAM tip or 8 9 other similar tools that are available to them. We'll 10 look at the results of their analysis. Depending upon the 11 level of sophistication of the PRA program at the plant, 12 it varies considerably from plant to plant. We'll take a 13 look at those analyses; we'll look then based on what 14 they've done, at the controls that they've put in place 15 for high-risk activities, and sometimes we'll do 16 independent verification under certain circumstances.

17 MEMBER POWERS: I think what you're telling me 18 is that generic studies or representative studies that 19 headquarters may have done would be of limited 20 applicability to a particular plant.

21 MR. GWYNN: Even plant-specific studies, if 22 they're too general in nature, are not useful in 23 conducting on-site inspection activities.

24 MR. CHAMBERLAIN: You know, I think the work 25 that was done for preparing shutdown rules and the

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1 industry work and the NUMARC guidance that was put out, 2 all that work was looked at, and we use that to some 3 degree to go, when a licensee's going into an outage. You 4 know, are they doing the right things; are they keeping 5 back-up power?

We're looking at that and seeing what the licensee's doing really, and similar to what the shutdown rules might require.

9 MEMBER POWERS: But the specific -- looking at 10 Surry, the trouble is they're too Surry. They're just --11 I understand.

12 MR. GWYNN: That is a guick summary of our 13 resident inspection program. Of course, we have resident 14 inspectors at every plant in the Region. We're typically 15 staffed at N-plus-one for plants that are all SALP category 1 performers. The Agency adjusts resources of 16 17 the plant appropriately. We're in the process of making a 18 recommendation regarding staffing at Comanche Peak. 19 CHAIRMAN BARTON: Now, who has to approve 20 that? 21 MR. GWYNN: That's approved by the director of the Office of Nuclear Reactor Regulations, recommended by 22 23 the regional administrator. MR. LARKINS: i'd be interested in knowing how 24 much time is spent on 71.07 activities versus regional 25

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1 initiatives and follow-ups, something like that.

2 MR. GWYNN: That varies from site to site. 3 The core program provides estimates as to the amount of time that's necessary to perform each inspection 4 5 procedure. But those estimates are based upon the skills of an average inspector, and so if you have a high-6 7 performing inspector who really knows the plant well, who 8 is very familiar with the inspection procedures, they may 9 be more efficient in the conduct of the inspection than 10 another inspector who's just learning the plant, who --11 even though he's been previously qualified at another facility, isn't sufficiently familiar to be as efficient 12 13 as somebody who's been at that plant for a longer period 14 of time.

So it's difficult to give you specific breakdown. But, in general, I would estimate that a typical resident inspector would spend about 50 to 70 percent of his direct inspection effort doing the core program. They are, to a large degree, the Agency's core inspector for the facility.

There are some other core inspection modules, inspection procedures, that are performed in EPHP securities. We have an additional core module for licensee self-assessment programs that's performed out of the regional office.

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We have a core module for ISI programs that are performed out of the regional office, but to the large extent, the resident inspectors perform the core inspection program for the Agency at each of the power reactor sites.

6 Now, if a site only has a core program and does not have, you know, a regional initiative inspection 7 effort as scheduled and planned, then we from time to time 8 find ourselves with more inspection capability at a site 9 10 than what is needed to accomplish that core program. And 11 then that results in a management challenge for us to provide opportunities for those inspectors to inspect at 12 13 facilities that have more than a core program.

And we've been more effective over the last 14 15 four to five years in accomplishing that part of the 16 inspection mission than what we had been in the 1980s and 17 early 1990s. Today I can't stand here and tell you that 18 that's a perfect program. We still have some facilities 19 where we do more inspection than what we had planned, and we're continuing to look for ways to better manage that 20 21 inspection resource.

22 MR. CHAMBERLAIN: One you on't mention was 23 we've got a fairly large engineering core inspection, 24 which you may talk about later in the region-based.

MR. GWYNN: Yes.

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MR. LARKINS: At one point it might be
 interesting for the committee as to how long it takes to
 train -- get a resident inspector certified through the
 board and everything.

5 MR. GWYNN: Typically from the time that an individual is hired as an inspector, whether he's a 6 7 resident inspector or regional-based inspector, our 8 expectation is that they would complete that training and 9 certification process in no more than two years, but it's 10 our desire for them to finish that more quickly. Eighteen months is a nominal time. Some inspectors, depending upon 11 12 their level of expertise coming into the job, can complete 13 their certification in a year.

But anything under a year is rare and unusual. There's so much training that's required and formal training activities, and then the on-the-job training is the most critical part of training an inspector, on-thejob not only at the site but in inspection techniques and skills that they need to perform inspections.

In this region, we've considered that that aspect of the job, the actual on-the-job practice of inspection techniques is so important that we significantly increase the number of inspections under instruction that are required for certification. Manual chapter 12.45 specifies four; we

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1	specify ten additional inspections under accompaniment
2	before an inspector can be certified, just because we
3	think that that's such an important part of the program.
4	MEMBER POWERS: Have you identified skill base
5	or background that leads to particularly good inspectors?
6	MR. CHAMBERLAIN: We talked about that. We're
7	trying to develop a profile of what would be a good
8	inspector, and we know what they look like when we see
9	them, but
10	MEMBER POWERS: A mean SOB, prerequisite
11	number one.
12	MR. GWYNN: Actually I've seen a wide range of
13	different personality types that use different inspection
14	techniques very effectively. We have one individual in
15	the Region who has a very dry British sense of humor who
16	very effectively utilizes that sense of humor in the
17	inspection process, and he can learn things that some
18	other inspectors could never drag out of somebody, just by
19	utilizing his dry humor, and a very, very sharp intellect
20	with a depth of technical knowledge in his area of
21	expertise that goes beyond most licensees.
22	CHAIRMAN BARTON: Has the licensee smiling as
23	he's writing the violations. Very effective.
24	MR. CHAMBERLAIN: It's interesting, too in
25	some parts of the country, a person may be effective, you
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207 1 know, in inspecting, a certain type of inspector. A New Yorker in the Northeast may do fine up there, but if he 2 omes to the South and uses the same style, he can offend 3 4 someone, and that's --5 MR. GWYNN: And then there are a lot of 6 inspectors that can't use the technique that I discussed 7 earlier effectively. It just won't work for them, so 8 it's -- in a large extent, it's personality-driven. 9 MEMBER POWERS: One of the areas that I 10 persist in being concerned about is if we try to quantify 11 human performance and the lack of performance and human error is the -- if you do studies of human performance in 12 13 Sweden, does it do any good in the United States at all? 14 It's a very different culture, you know. What 15 affects the performance in Sweden, it's not obvious to me, 16 has any bearing on what affects performance in the United 17 States and probably nothing at all like Japan. 18 I just don't know how translatable human 19 performance is over fairly short geographical distances. MR. GWYNN: I've had the opportunity to meet 20 21 and talk with some Swedish inspectors in the past, and I can tell you that those individuals -- I don't know if 22

23 they're typical, but the ones that I met were very large 24 men, and --

CHAIRMAN BARTON: Intimidation works well

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1 || for --

2 MR. GWYNN: It works well for them, so just 3 for what it's worth.

Going to the region-based inspection program, the regional-based inspection program is carried out by inspectors that typically have a higher level of specialized expertise than what our generalists resident inspectors have.

9 They are based here in the regional office, 10 and they inspect all of our plants, and that's an aspect 11 of regional-based inspection that's important, that we 12 need to retain. Our resident inspectors have a very, very 13 sharp understanding of their plant, and in this region, we 14 require them to have a lesser knowledge of a back-up plant 15 for emergency response responsibilities, and so typically 16 they'll know two plants reasonably well, one very well.

But these regional-based inspectors inspect all of the plants in the Region, and so they have a broadbased understanding of licensee safety performance in their area of expertise at every plant in the Region, and they can bring value to the plants that our resident inspectors can't bring.

And that's one of the major values of having a regional-based inspection program. Also if there are events at a facility, to be able to bring that specialized

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1	expertise to bear, I think is important. In addition, we
2	talked this morning about the value of being able to
3	identify problems before they become events, and sometimes
4	you need specialized expertise in order to do that.
5	I think we've seen some fire protection issues
6	that came forward as a result of having Phil Qualls, our
7	fire protection inspector, who we've now lost to
8	headquarters, and that's just an example of their
9	specialized expertise so valuable to the Region.
10	Also these region-based inspectors provide an
11	important independent check on our resident inspection
12	program. They may go to the facility and find that
13	conditions are different from what the resident inspectors
14	had portrayed, and we utilize that separate view.
15	We encourage that separate view, and when we
16	go through our plant performance review process, which
17	I'll discuss a little bit later, having that separate view
18	available during the plant performance reviews is
19	important to ensure that our inspection program for the
20	facility is being maintained viable and healthy.
21	MEMBER POWERS: Have you attempted to
22	ascertain in even qualitative terms the value you bring to
23	the plant by having inspectors with a cross-sectional view
24	of a lot of different plants, that come into a particular
25	plant? It seems to me they would inadvertently impart

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1	information. Well, so and so is doing this a better way
2	up at this other plant, and you might want to think about
3	it.
4	Do you think you get any of that kind of
5	advantage?
6	MR. GWYNN: That was a major advantage in the
7	past. That happened a lot. We encouraged the inspectors
8	not to talk about specific plants, but to identify that
9	there are other practices that they've seen, and today,
10	that although from time to time, we still get value and
11	in particular under specific circumstances, we've seen
12	value from having that, but because the licensees have so
13	much involved themselves in cross-fertilization
14	activities, plant visits, looking at benchmarking other
15	facilities, that the value of that has pecome less over
16	time.
17	But there are still some plants where it's
18	extremely valuable. There are some plants that don't do
19	as much benchmarking and visiting other facilities, don't
20	get the value effect of cross-pollenization that the might
21	otherwise, and so there are some plants where that's still
22	of great value.
23	MEMBER SEALE: The INPO people use peer
24	evaluators from other plants much more extensively now
25	than they used to, and so there's just almost a continuous
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1 | feedback among them.

MR. GWYNN: We have a few plants in the Region that actually have a travel budget for their operating staff, because they want their operators to get out and see how others are doing the same job and bring back their learning experience, and while they're there, they impart experience from their own plants. So that brings a lot of value.

9 Dwight, would you like to add anything about 10 the region-based inspection program before I go on, 11 because, you know, I'm the projects director and the 12 resident inspectors report to me through the branch chiefs 13 and projects. Dwight is the DRS deputy director, and the 14 division of reactor safety is where all of our regional-15 based inspection is located.

MR. CHAMBERLAIN: I think our past management 16 and our current management really want to have a strong 17 region-based program. They see a lot of value in it, and 18 19 Joe Callan really stressed that and wanted an independent DRS, not somebody that just serviced DRP. He wanted DRS 20 21 to be independent, issue their own reports, have their own 22 views, so you could kind of balance DRP, so that 23 everything's not driven by DRP.

And the way we've rotated our managers, I was an acting deputy in DRP. I was a branch chief in DRP.

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1	I've worked in DRS; I've worked in DNMS. So we all
2	understand each other's role, and I think that made us
3	stronger too.
4	MR. GWYNN: I'll to plant issues matrix
5	MEMBER POWERS: There seems to be a
6	percolation or iteration of the management structure
7	within this regional office; I mean, a lot of changing of
8	jobs and things like that, to give
9	MR. GWYNN: I was the deputy director in
10	projects. I went to be the director in reactor safety. I
11	was there for three years. I've been director in projects
12	now since Marcl of this year. And I'm hoping that my next
13	job in the Region will be the division of nuclear
14	materials safety.
15	MEMBER POWERS: Pretty thorough cross-section
16	by the time you're done.
17	MR. GWYNN: Well, I have some role models that
18	have
19	MEMBER POWERS: You know what a successful
20	career type is here.
21	MR. GWYNN: The plant issues matrix is a
22	relatively recent addition to our tools that we have in
23	managing the inspection program for the facilities. It
24	really is only a chronological listing of plant issues.
25	It comes from inspection reports, from licensee event
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reports, from event notifications that have been made by
 licensees to the headquarters operations office.

So it's a chronological listing of all of the 3 4 key issues for each of the plants in the Region. We have 5 an inspection manual chapter 3.04 that provides guidance 6 on PIM format, the information that's to be provided for 7 each entry, and gives us some sense for the threshold that we're supposed to use in determining what belongs in the 8 plant issues matrix and what does not belong in the plant 9 10 issues matrix.

We are working hard today to try to become more uniform in these plant issues matrices, because there's still a lot of variability amongst the branches.

MEMBER POWERS: I'll have to admit I've heard about this PIMs about a year ago, I think, and then I got another introduction to it at the regulatory information meeting. I'd love to see one one day.

MR. GWYNN: I had a back-up slide. I was going to put one up in front of you, and I lost it, so it was an inadvertent, not an advertent, loss of the back-up slide, so I apologize for that.

22 MEMBER POWERS: I'm beginning to suspect this 23 thing doesn't really exist.

24 MR. GWYNN: This has developed into a very 25 valuable tool for us, and it's used as part of both the

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1 time performance review and the senior management meeting 2 itself processes. This -- it identifies each of the items 3 by whether it's a strength of the licensee's program or 4 whether it's a violation.

5 MEMBER POWERS: See, this is an aspect that I 6 hadn't heard about.

7 MR. GWYNN: It classifies each of the items to 8 help to make clear what we ought to take from the 9 information. It shows the source of whether it's an LER, 10 whether it's an inspection report, or whether it's a EN or 11 an event notification. It shows the source document. It has a brief description of what the issue is, and we're ..2 13 trying to improve those brief descriptions so that they're meaningful by themselves. Sometimes you have to go to the 14 15 source document to get the full meaning. So --

And then right now we include a cause. If we have information that relates to the cause of a problem that's identified in the PIM, well, we'll try to bring that forward there.

This -- typically if you'll look at an inspection report today that's been prepared under manual chapter 6.10, you'll see that it includes an executive summary, and the executive summary -- many of the executive summary statements become PIM entries; not all of them, but the key findings for the facility, both the

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strengths and the problems, are brought into the plant 1 2 issues matrix.

3 The PIM -- some of the problems, some of the improvements that we need to make relate to the 4 5 consistency between technical divisions, the consistency 6 between the regions. There's still a lot of work to be 7 done in that area. The threshold for PIM entries, I 8 mentioned; the level of detail in these PIMs -- those things are still evolving over time. 9

10 Another important aspect of the plant issues matrix is whether or not it should be released to the 11 12 public. That's a question that's been asked by the 13 Commission. It's currently not publicly available. It is 14 a Commission decision as to whether or not that document will be released to the public. 15

16 Right now, having it in a condition where it's not publicly releasable, believe it or not, causes us some 17 18 problems, because we would like to be able to hand a copy 19 of it to the licensee when we go to their plant and talk 20 with them about the results of our PPRs, our plant 21 performance reviews, but we can't do that right now, because it's not a publicly available document. 22 23 So that's the down side. Now, the other side

of the equation is that there's some trepidation that 25 there might be information in there that people haven't

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1	seen before, that you know, there are a number of
2	different concerns about the potential release of the PIM.
3	I think that those will be addressed as a part
4	of process changes that we're making right now, and
5	whether or not the PIM is released to the public, as I
6	said before, is a Commission decision. The
7	MEMBER POWERS: Have no fear. I can't get
8	one. It's really secure.
9	MR. GWYNN: Typically it does go back 18
10	months or 24 months, whatever the typical SALP cycle for a
11	facility is, and it's an important compilation of
12	information that's already on the docket. There really
13	should be nothing in the PIM that's not already on the
14	docket and available publicly, so that's the format that
15	we're working towards.
16	The plant performance reviews under manual
17	chapter 03.04, these are also an improvement in our
18	process. The process improvement started in 1988, but we
19	really made major improvements to the plant performance
20	reviews in 1995 and 1996. These plant performance reviews
21	are done they're required to be done on a semi-annual
22	basis.
23	And this is a time when we, as the Region,
24	come together at a table where the division of reactor
25	projects, the division of reactor safety; we have the
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Office of Nuclear Reactor Regulation on the telephone. We
 talk about performance insights that have been gained at
 each of the facilities over the last six months. We talk
 about those performance insights by SALP functional area.

5 And so it gives us a very quick -- and this is 6 not a SALP; this is not an in-depth assessment. This is a 7 quick look-back, to look for trends in safety performance 8 and to see if we need to make adjustments to our 9 inspection program as a result of recent trends in safety 10 performance at the plant.

That plant performance review then will result in adjustments to our master inspection plan which we maintain for each of the plants in a region where it's appropriate to make adjustments, and these adjustments can be to either increase or decrease inspection, depending upon the trends that are seen at the time.

That inspection plan then, once the 17 adjustments have been made, we take the inspections off of 18 19 the plan that are scheduled over the next eight months. 20 We put those into a letter, and we send those to the licensee. So we give the licensee on the docket an eight-21 22 month look-ahead on the inspections that we have planned 23 for their facility, and where we've made adjustments to the plan. 24

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If those inspections are inspections that

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they've previously been informed of and they're continuing to be on the schedule, well, we just include those, but where we've made adjustments to the plan and we've added inspections, then we would tell the licensee the basis for the adjustments that we've made.

MEMBER POWERS: Recently the NRC commissioned 6 7 an outside consulting agency to look at performance 8 indicators and trending that were done out of the senior management meeting; came back fairly harshly critical. If 9 10 NRC were to commission this same group to come in and look at your trending and indicators that you do for your 11 performance plan, would they be as equally critical? 12 13 MR. CHAMBERLAIN: In terms of our supporting 14 our PPR process?

15 MEMBER POWERS: Well, their essential 16 criticism was that the decisions to move plants onto a 17 watch list were made late, that the trending information was there, but the decision to actually act on that 18 trending information came in long after it should have by 19 any other -- by any objective examination of the trends. 20 21 MR. GWYNN: I really hesitate to speculate as to what the results might be. I'm certain that there 22 23 would be some criticism of our process in terms of its transparency, you know, and in particular an outsider 24 looking in might find it difficult, because we don't 25

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1 maintain real careful records as to the discussions that 2 occurred.

We have some records. We certainly have discussion papers that are used, but where we get into a level of detail that goes beyond those discussion papers, we don't maintain transcribed minutes or anything along those lines concerning the information that supports decisions that were made.

9 So I'm sure that there would be some criticism 10 of the process. On the other hand, this is looking back 11 six months, and in this region, we actually do it more 12 frequently than is required. At this time, we're doing 13 quarterly plant performance reviews, and we do that for a 14 specific reason.

15 We found that both the plant performance 16 review process and the SALP process were dominated in the 17 past by the division of reactor projects and the resident 18 inspectors, and that was a criticism that the industry 19 laid on the Agency, and in response to that, some time 20 ago, quite some time ago in this region, we made changes to our process, so that the division of reactor safety was 21 much more involved in both SALP and the PPRs that we 22 23 perform here.

24 But we -- during the initial process of 25 getting our reactor safety division more involved in plant

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performance reviews, we found a lack of ownership on the part of the regional-based inspectors, and so we went to quarterly plant performance review to gain more ownership, and so the division of reactor safety is responsible for the Q PPRs; the division of reactor projects is responsible for the other plant performance reviews that we perform, and that's --

8 There's another aspect that we implemented at 9 the same time that I thought brought a lot more value to the plant performance review. At the semi-annual plant 10 11 performance reviews that are on a schedule that's 12 consistent with the senior management meeting cycle, we vertically look at each plant by plant, so there is a 13 14 discussion by plant -- each SALP functional area is 15 discussed, and the division of reactor projects leads 16 that.

In the Q PPR, we don't look by plant. We look 17 18 horizontally across functional area, and so the DRS branch chief -- we have an operations branch, a maintenance 19 branch, an engineering branch, and a plant support branch, 20 and so each of those branch chiefs look across all of the 21 plants in the Regio. and talks about performance of the 22 23 plants in each functional area, one functional area at a 24 time.

25

And so that provides feedback to the projects

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	division as to where we really sught to be second and
T	division as to where we really ought to be concerned, and
2	it helps to levelize the playing field, and it helps us in
3	our allocation of resources process, to make sure that we
4	really are putting our resources at the plants where the
5	problems are most. And this PPR approach has brought
6	value to this region in terms of making sure that our
7	resource allocations are appropriate for the plants.
8	MEMBER POWERS: Okay. Now, just a comment
9	that, of course, one of the criticisms of the senior
10	management meeting was that it was dominated by the
11	regional administrators. It sounds like maybe you've
12	taken care of one of the potential criticisms
13	MR. GWYNN: Well, there's no question. The
14	senior resident inspector at one time certainly did
15	dominate SALP. I remember when I did my first SALP as a
16	senior resident inspector, I prepared all of the briefing
17	materials. I prepared the draft report. I was the one
18	that made the presentation at the public meeting to the
19	licensee. And so the senior resident inspector dominated
20	that process.
21	MR. CHAMBERLAIN: That's not fair. When I was
22	a senior, I wrote the report too. Now my deputy director
23	and I have to write it.
24	(General laughter.)
25	MEMBER POWERS: Who said it was supposed to be
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1 ||fair?

2 MR. GWYNN: This is an evolving process, and I 3 anticipate that we will continue to get better, and in 4 particular, we need to get more efficient in our plant 5 performance review process.

6 CHAIRMAN BARTON: Are you going to tell us any
7 secrets on SALP or everything we already know?

8 MR. GWYNN: Everything that you already know. 9 I think that what I would do is put up the very last 10 slide, which is our SALP matrix for Region IV. And this 11 is just a quick overview of what the SALP ratings have 12 been for each of the plants in the Region.

The most recent SALPs that we've done have been at Comanche Peak and Wolf Creek and Callaway. Those are the three most recent. We just recently finished the San Onofre SALP, but those results haven't been published yet, and so they're not -- what you have is results from 18 In months ago for San Onofre.

19 If there are any questions, I'd be pleased to 20 address those, and I apologize --

CHAIRMAN BARTON: Very informative.
MEMBER POWERS: Let me ask you one question.
I look at this matrix of the plants, and I said, They hold
engineering to a tighter standard than they're holding
everything else. Why shouldn't I draw that conclusion?

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1 MR. GWYNN: No. That's -- I think that what 2 you're seeing there is in the past the Agency has put a lot of time and attention in the operations area. We have 3 4 a lot of time and attention in plant support, a lesser 5 extent in the maintenance area. But engineering, we 6 didn't spend a lot of time, and we really didn't have all 7 of the expertise that we needed to assess engineering 8 programs.

A couple of years ago, we changed our approach 9 10 to engineering inspections. The Agency increased the 11 amount of time that was allocated to engineering 12 inspections, and when they did that, we changed our 13 approach. We went to a team inspection of engineering in 14 this region, and as a result of using team inspections, using outside contractors as members of our team, using 15 vertical slice approaches to the first week of the 16 17 inspection with a horizontal look across the engineering 18 organization based on the results of the first week during 19 the second week of the inspection, we became better 20 equipped to assess engineering performance at the plants. And as a result of that, we've had some 21 22 problem areas identified, and we're focusing on those. MEMBER POWERS: I think Millstone and Maine 23 24 Yankee helped to --

MR. GWYNN: Actually, to be quite honest with

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1	you, these SALP category 3s, except for the Wolf Creek
2	category 3, were in existence prior to Millstone. Yes,
3	sir.
4	MEMBER POWERS: Were prior to the Millstone
5	and Maine Yankee?
6	MR. GWYNN: And WNP-2, prior to their most
7	recent SALP, also had a category 3 in engineering.
8	CHAIRMAN BARTON: Dwight?
9	MR. CHAMBERLAIN: Our next presenter is Blair
10	Spitzberg, division of nuclear material safety. He's
11	going to be talking decommissioning and dry cask storage
12	activities.
13	CHAIRMAN BARTON: Is there some way you can
14	get through these slides in about 15 minutes?
15	DR. SPITZBERG: I'm glad to have the
16	opportunity to be here. I think it's appropriate that I
17	go near the end, because I'm going to be talking about the
18	latter stages of the nuclear fuel cycle here.
19	After all of my predecessors' hard work is
20	over with and the plant is shut down, then they're
21	confronted with the problem of having to decommission the
22	plant.
23	By the way, my name is Blair Spitzberg. I'm
24	the chief of nuclear materials inspection and
25	decommissioning branch. I'm in the division of nuclear
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1 | materials safety and safeguards.

Just to give you an overview, we have in this region probably a higher number of decommissioning reactors, I think, than the other regions. These are the particular sites, and a handout that you don't have in your handout is a map showing the location of our decommissioning projects.

And what I'll do since we're on an abbreviated 9 schedule here is I'll try and walk through some of these 10 sites and only focus on those where I think there's the 11 major activities ongoing at the present time or some areas 12 that I think might be of interest to you.

The Trojan plant is in Oregon. It's a fourloop PWR plant that's in active decommissioning now as we speak. It has had the large component removal is completed, so that the pressurizer and the steam generators, reactor coolant pumps have been removed. The reactor vessel and internals remain on site.

As I mentioned, it's actively undergoing dismantlement and decontamination, and they expect to complete that by the year 2002. They're not going to be taking down the structure by that time. It's not going to be a green field, I think, until about 18 years later under the current plans.

25

They have proposed that the reactor pressure

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1	vessel be buried as a single shipment at Hanford as
2	opposed to cutting up the reactor vessel into pieces and
3	shipping them separately, and I'm going to come back to
4	that.
5	They have started the construction of a dry
6	fuel storage pad on site. I'm going to be up at Trojan
7	just next week, because they're going to be pouring the
8	concrete pad, and we're going to be looking at that.
9	MEMBER POWERS: I just can't resist asking why
10	in the world anybody would want to bury the Russell and
11	Hanford why in the world, more precisely, why in the
12	world Hanford would want anybody to bury their vessel at
13	Hanford.
14	DR. SPITZBERG: Well, that's a good question,
15	although I think it's not too dissimilar from the
16	submarine reactor compartments that they're burying
17	routinely up there.
18	By the way, let me before I forget, let me
19	introduce Vince Everett over here, who's among my group,
20	and he's the lead decommissioning inspector and spent-fuel
21	storage project inspector for me. And I brought him along
22	not only because he helped prepare most of these slides,

but also because hopefully he'll be able to answer 23

questions that I can't. 24

25

As I mentioned, currently under review is an

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application submitted by Trojan to transport the reactor vessel filled with low density concrete to the Hanford site for burial as a single shipment, as opposed to the alternative which is to cut the reactor into 54 segments and ship via highway.

The licensee has noted in their application reveral savings in addition to just the monetary saving is that it is a considerable exposure savings to not only the plant personnel but also to the transportation personnel as well as members of the public. It's a little bit -not quite as significant.

But just, for example, the savings in dose to the plant workers is expected to be -- well, if they ship intact, it's expected to be about 67 person rem versus 154 person rem if they have to cut it up.

In addition to that, the State of Washington and the State of Oregon have gotten behind this request, and at this point, have shown pretty strong support for juit.

Part of the problem with this request, as I understand it is that in order for it to be shipped as a type B package, there will have to be granted an exemption to certain requirements of the type B certification process, and so I think this is the major technical hangup with the NRC. I don't know how that would be resolved.

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1	Before I leave Trojan, let me also mention one
2	other thing that we're going to be looking at next week
3	and that is that they have a project that they're going to
4	be initiating in the next few weeks where they're going to
5	be burning some of the organic filters that have been used
6	to clean up some of the fuel debris in their systems.
7	And they have a process reformer project that
8	has been proposed where they're going to be actually
9	burning the organic material from these filters, so that
10	the residual activity can .e placed into dry storage on
11	site, and they have to eliminate the organic materials so
12	that they won't have a source term for gas generation in
13	the ISFSI.
14	Okay. Rancho Seco, I'm not going to spend
15	much time on this. This is a PWR, a Babcock & Wilcox
16	plant that operated from 1975 to 1989. It's currently in
17	a safe storage status.
18	MEMBER KRESS: I'm just curious. What kind of
19	organic filters?
20	DR. SPITZBERG: These are rubber filters that
21	were part of the as I understand it there was some
22	fuel degradation that occurred in the past operations of
23	Trojan, and they did get some fuel debris and particles
24	into their systems, and in order to clean up this, they
25	passed the debris through filters which had some gaskets,
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1	rubber organic gaskets, as part of the filters.
2	And before they can put these filters with the
3	debris into dry storage, they have to eliminate the gas-
4	generation potential of the organics.
5	Ranche Seco is currently in SAFSTOR status,
6	although they have got some limited dismantlement
7	activities underway in the turbine building; very low
8	potential for having to deal with contamination problems
â	at this point.
10	They expect to make a decision within a year
11	or so as to what the future pace of their decommissioning
12	is. They have completed construction of an ISFSI on site.
13	They've completed the concrete storage module, but they
14	have not yet fabricated the storage baskets that will be
15	used to house the fuel. The fuel is still in the spent-
16	fuel pool.
17	One of the reasons for this is because, as
18	you're probably well aware, there's been some concerns
19	with both the major spent-fuel storage vendors. Their
20	vendor happens to be the Vector NUHOMS system, and there's
21	some quality assurance concerns that are being addressed
22	now that has delayed the construction of their storage
23	basket.
24	Moving on to Humboldt Bay is an early design
25	of a BWR. It's located in Eureka, California, which is in
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a seismically active area. It operated from 1963 until 1 2 1976. This reactor is located in a subsurface caisson. 3 right on the coast, and it is in a SAFSTOR status with no decommissioning or decon work going on except for some 4 5 work that is associated with some investigation and repair 6 work on the caisson. 7 This is a depiction of the ractor caisson 8 here. One of the issues we've been dealing with over the past several months is that there has been an increase in 9 10 the rate of groundwater in-leakage into the reactor 11 caisson. As noted on the next slide, the in-leakage in 12 13 1992 was between about 100 to 150 gallons per day. It 14 went as high as about 10,000 gallons per day within the last year, and it's currently running about 7,800 gallons 15 per day. 16 17 If you put back the diagram, where they think 18 this in-leakage is coming in is if you look at the joint in the base mat of the caisson and the suppression 19 chamber, they believe it's coming in in that general area. 20 21 The leakage is accumulating in a sump area of the caisson and is being continuously pumped out. 22 23 Early on, they were detecting some low levels of contamination in this water. They investigated and 24 determined that the contamination was coming from plant 25 **NEAL R. GROSS**

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systems such as the sump and the sump grates that were contaminated, so they -- about a year ago, they initiated a project to clean that up, and currently the water that's being pumped out of the caisson is below any tech spec limits for release, and they're able to discharge it directly into the canal.

7 They do have a process monitor on it, so they 8 are continuously monitoring it.

9 San Onofre, it is a PWR that operated until --10 from 1968 until 1992. It's in a SAFSTOR status. There's 11 very little activity ongoing there from a decommissioning 12 standpoint. We were out there a couple of weeks ago. 13 Things are pretty quiet.

Last summer we did have to deal with some concerns expressed by members of the public over a spent fuel pool leak that was discovered in 1986 and was subsequently repaired, but nevertheless the spent fuel pool now is showing very low leak rate, about 3 gallons per week.

Fort St. Vrain, located in Colorado, this plant is under the project management of NMSS as opposed to the other plants that are under NRR project management. It's a high-temperature gas-cooled reactor. The fuel is in dry storage currently.

25

There is a license termination letter is

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1 currently with the Commissioners, and we expect that if 2 they concur in this letter, that this license will be --3 the 50 docket license will be terminated in the near term, 4 probably over the next month or two.

5 The other interesting aspect of Fort St. Vrain 6 is that the spent-fuel storage installation there is 7 being -- in the process of being transferred to the 8 Department of Energy under prior contractual arrangements with Public Service of Colorado, and there is a pending 9 10 license application under review now with the NRC for that 11 transfer. And so we have been engaged in some 12 prelicensing inspections of the DOE to evaluate their 13 readiness to accept the transfer of this facility. 14 MR. LARKINS: Are they going to leave that fuel there for a while? Is that the current plan? 15 16 DR. SPITZBERG: That's the plan. Originally 17 the fuel was going to go back to INEL, but I understand 18 that that's not being considered at this time. The last plant I'll just mention briefly is 19 20 Vallecitos. It's early G.E. test reactor in California, 21 and it's in long-term SAFSTOR, very little activity going on site, and they have no immediate plans to go into 22 23 active decommissioning.

Let me just kind of go through a list of problem areas that we've been dealing with in the reactor

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1	decommissioning arena, and if you like, I can go into more
2	detail about them, but unless you have any specific
3	questions, I'll just go through them quickly.
4	We've been seeing problems at most of our
5	sites at one point or another with free-release surveys,
6	and part of the problem with free-release surveys stems
7	from the human factors part of doing repetitive surveys of
8	material that you receive and expect to be free of
9	contamination.
10	We've also had some issues at plants involving
11	paperwork discrepancies, doctoring of paperwork,
12	instrument sensitivity issues, and while free-release
13	surveys, a problem in that area does not necessarily
14	represent a significant risk to the public, it can be a
15	very flammable issue when it comes to public perception of
16	what the decommissioning process entails.
17	MR. CHAMBERLAIN: Let me ask for a second.
18	Were you going to talk about dry cask storage?
19	DR. SPITZBERG: Yes.
20	MR. CHAMBERLAIN: Are you interested more in
21	that? Do you want to get a few minutes on that? I don't
22	know how tight your schedule is.
23	CHAIRMAN BARTON: Pretty tight.
24	MR. CHAMBERLAIN: Let me skip this and maybe
25	just quickly, two or three minutes, talk about dry cask
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DR. SPITZBERG: That's fine.

MR. CHAMBERLAIN: Let's do that.

4 CHAIRMAN BARTON: It's not a lack of interest 5 in this. It's --

6 DR. SPITZBERG: I understand. Let's go to the 7 dry cask storage. We currently have two facilities where 8 we have -- oh, this is a graph that is not in your handout 9 that I want to put up to illustrate the nature of the 10 problem that's going to be confronting us on dry storage 11 of spent fuel is that if you look at this graph, we're 12 just at the low end of what looks to be an exponential 13 power curve on the need for spent-fuel storage capacity above and beyond the spent-fuel pools at this country's 14 operating nuclear power plants. 15

You see it starts to go into an exponential power curve about the year 2000 and shoots straight up from there, and we're in 1997, so I just wanted to put this up to illustrate the nature of the problem we're faced with.

I think I mentioned the two -- that we have two ISFSIs that currently have casks that are loaded. This is a diagram that shows where our current or future ISFSIs that we know about are going to be located, and obviously I think there will be more beyond this.

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Currently we have Arkansas Nuclear One as an ISFSI in operation as does Fort St. Vrain as I mentioned. I won't go over the plants that are proposing ISFSIs in the near term.

5 Let me move on to ANO. You may be familiar 6 with some of the problems that have been surfacing with 7 dry fuel storage in the recent months. ANO has been in 8 the center of some of this, not from any problems that are 9 unique to that utility, but more with problems that are 10 related to the dry fuel storage systems themselves.

ANO is currently under a confirmation of action letter that causes them to investigate the nature of some weld cracking phenomenon that has been observed at ANO and other plants.

What happens is that the -- if we have -- do we have a diagram of the ANO cask? This shows the cask system in the concrete cask, but the problem that has been occurring at ANO and Palisades involves cracks on the shield lid which is the lower of the upper lids there on the multi-assembly sealed basket.

And there have been cracks that have formed after welding of this shield lid on two casks at ANO and one at Palisades, and currently there is an intensive effort ongoing with the vendor, the users, and the NRC to determine what the cause and corrective actions necessary

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1	for this weld cracking phenomenon are.
2	I don't know how much detail you want me to go
3	into on that. I'm more than willing to elaborate.
4	MEMBER SHACK: What's the material that the
5	weld
6	DR. SPITZBERG: This is carbon steel.
7	MEMBER SHACK: What's the general nature of
8	the it's hot-cracking during the weld?
9	DR. SPITZBERG: Well, the cracking has
10	occurred at ANO during the repass and during the final
11	pass on the shield lid weld. At Palisades, was it the
12	repass? And one of the concerns that we have is that our
13	expert has said that there is some evidence that it could
14	be caused by hydrogen cracking.
15	And hydrogen cracking has a phenomenon
16	associated with it which is unsavory for long-term storage
17	of fuel in that the cracks can occur in a delayed fashion,
18	up to a year after the weld, so theoretically if it is
19	hydrogen cracking, you could complete the weld, test the
20	weld, and have it pass the tests, only to have the crack
21	form at some later date.
22	So that's one of the concerns that is being
23	investigated, to see whether or not it is hydrogen
24	cracking or delayed cracking as a potential.
25	Let me move on to just the TMI fuel, because I
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wanted to -- if you could move over to the DOE TMI-2 fuel,
 we have a license application that's under review right
 now from the Department of Energy for a dry-fuel storage
 installation at Idaho National Engineering Laboratory, to
 house the TMI-2 fuel debris.

This fuel debris is in various forms, anywhere from intact fuel assemblies to fuel elements to fuel debris and dust, and so there's three different types of canisters. I've given you the diagram for the three types of canisters that are proposed for use.

One of the unique features of the TMI dry-fuel storage, however, is that it will use commercial design by NUHOMS, but it will be a ventilated cask to allow for the escape of radiolysis gases from the fuel debris, which is in contrast to the loss of sleep that we've had over the weld cracks at ANO.

If we go to the last slide, I'll just close up 17 with some of the problem areas that we've been seeing in 18 the dry-fuel storage area, the welding of the lid, 19 hydrogen generation from the coatings. You're probably 20 aware of the issue involving chemical reactions between 21 the boron and the spent-fuel cooled water and the coatings 22 of the casks that lead to hydrogen generation and, in 23 fact, led to hydrogen emission event at Point Beach; 24 documentation of safety reviews, experience in loading and 25

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1	238
1	moving casks, and the upgrading of the crane capacities at
2	many of these facilities.
3	So that's the speed record for going through
4	all these slides.
5	CHAIRMAN BARTON: Forty slides in 12 minutes;
6	that's pretty darn good. Sorry we had to rush you through
7	this part of the presentation.
8	DR. SPITZBERG: These will come in handy
9	another time, I'm sure.
10	MR. CHAMBERLAIN: I believe that wraps us up.
11	I did want to thank Laura Hurley for doing our slides
12	today. She wasn't expecting to have that job today, but
13	she
14	CHAIRMAN BARTON: She did very well.
15	MEMBER POWERS: This issue of sealing up fuel
16	into a cask and what goes on inside that cask, hydriding,
17	clad, forming hydrogen, producing gas, pressurization and
18	things like that it just seems to be a conundrum to me.
19	I just don't see how we can seal things up.
20	DR. SPITZBERG: Well, there's also a problem,
21	I think. Obviously there's we understand the problems
22	that DOE's been having in trying to get a permanent
23	repository, but we're going to find ourselves before long
24	with 100 high-level spent-fuel storage facilities in this
25	country. Most of them are going to be sitting out next to
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1	our interstate highways for everybody to see.
2	MEMBER POWERS: You might understand those
3	problems. I don't understand their problems.
4	MEMBER KRESS: But I agree with Dana. We
5	really ought to leave them vented, I think.
6	MEMBER POWERS: Well, I just don't we
7	stored some fuel at Hanford, and lo and behold, now you
8	don't know what they have to get it out. I don't want
9	to open those casks for love nor money, because I know
10	that clad is very well hydrided, and it bursts into flame
11	as soon as I bring it out. It's just awful stuff to work
12	with.
13	DR. SPITZBERG: That's the same type of
14	cladding that commercial
15	MEMBER POWERS: It's a uranium zirconium
16	excreted fuel, quite unlike commercial fuel, and it
17	hydrides very well, aggressively, and a little bit of
18	moisture goes a long ways, and here we've sealed it up.
19	It's nicely hydrided. You open that up; you get a fire.
20	I mean, there's no two ways about it.
21	Your problems in sealing up may not be nearly
22	as bad with commercial fuel, but you've still got I
23	mean, you're radializing water to create these aggressive
24	oxidants and reductants. They're going to do their thing.
25	And that thing's usually bad.
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And so I just don't understand how you can seal things up. I mean -- burn it in the reactor. That's the only answer to the problem. Keep the plants running. Recycle that sucker.

5 CHAIRMAN BARTON: Ellis, in closing, I want to 6 thank you on behalf of the committee, thank you and your 7 staff for putting on a very informative day. I think we 8 learned an awful lot, have some appreciation for Region IV 9 and why Region IV is as well respected as it is.

I think you've got a lot of good people and some good programs going here that we don't see. It seems to be a forward-looking, aggressive region.

MR. MERSCHOFF: Well, thank you. The staff really worked hard on this, and I hope that it's provided you the information you needed. We were a little disjointed with people coming in and out, but it was just due to the --

18 CHAIRMAN BARTON: It worked out fine; it 19 really did.

20 MEMBER SEALE: I was very pleased to hear some 21 of your reactor safety engineers mention that they had 22 managed to stick their heads in to some of our meetings 23 sometimes when they were back in Washington on rotation, 24 and certainly anytime anyone from Region IV is there while 25 we're meeting and they have an opportunity to come in,

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1	we'd be very pleased to have them look over our shoulders
2	and so on, and say hello to us.
3	MR. MERSCHOFF: I'll pass that on to the
4	staff. It's useful to see how committees like this work
5	and the kinds of questions they ask, because you don't
6	want to learn that the first time when you're up there
7	trying to
8	MEMBER SEALE: Well, and we appreciate the
9	fact that it helps humanize the interactions between the
10	groups, and that's important, too.
11	MEMBER POWERS: Well, I think they probably
12	did themselves no good service by the show that they put
13	on for us, because now we'll want to come back and see how
14	some of these programs develop and what not, so they have
15	to put up with us again.
16	MR. MERSCHOFF: You're more than welcome here
17	in Region IV. We actually execute the programs that we
18	talk about. It's gone on for a long time. I've just
19	inherited
20	CHAIRMAN BARTON: We want to think Linda
21	Osling and the administrative staff, because we know
22	without her work, none of this would have went as well as
23	it did go. Thank you.
24	(Whereupon, at 3:05 p.m., the meeting in the
25	above-entitled matter was concluded.)
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CERTIFICATE

This is to certify that the attached proceedings before the United States Nuclear Regulatory Commission in the matter of:

> Name of Proceeding: ACRS SUBCOMMITTEE ON PLANT OPERATIONS/ FIRE PROTECTION

Docket Number: N/A

Place of Proceeding: ARLINGTON, TEXAS

were held as herein appears, and that this is the original transcript thereof for the file of the United States Nuclear Regulatory Commission taken by me and, thereafter reduced to typewriting by me or under the direction of the court reporting company, and that the transcript is a true and accurate record of the foregoing proceedings.

BARBARA J. WALL Official Reporter Neal R. Gross and Co., Inc.

NEAL R. GROSS COURT REPORTERS AND TRANSCRIBERS 1323 RHODE ISLAND AVENUE, NW WASHINGTON, D.C. 20005 INTRODUCTORY STATEMENT BY THE CHAIRMAN OF THE PLANT OPERATIONS AND FIRE PROTECTION JOINT SUBCOMMITTEE NRC REGION IV OFFICE 611 RYAN PLAZA DRIVE, SUITE 400 ARLINGTON, TX JULY 18, 1997

The meeting will now come to order. This is a meeting of the ACRS Joint Subcommittees on Plant Operations and Fire Protection.

I am John Barton, Chairman of the Subcommittee for Plant Operations, Dr. Dana Powers is the Chairman of the Subcommittee for Fire Protection.

The ACRS Members in attendance are:

George Apostolakis, Mario Fontana, Thomas Kress, Don Miller, Robert Seale, and William Shack.

The purpose of this meeting is to discuss Region IV activities and other items of mutual interest, including significant operating events and fire protection issues. The Subcommittee will gather information, analyze relevant issues and facts, and formulate proposed positions and actions as appropriate, for deliberation by the full Committee.

Amarjit Singh is the Cognizant ACRS Staff Engineer for this meeting.

The rules for participation in today's meeting have been announced as part of the notice of this meeting previously published in the Federal Register on June 17, 1997.

A transcript of the meeting is being kept and will be made available as stated in the Federal Register Notice. It is requested that the speakers first identify themselves and speak with sufficient clarity and volume so that they can be readily heard.

We have received no written comments or requests for time to make oral statements from members of the public.

(Chairman's Comments-if any)

We will proceed with the meeting and I call upon Mr. Ellis Merschoff, Region IV Administrator, to begin.



UNITED STATES NUCLEAR REGULATORY COMMISSION

REGION IV

611 RYAN PLAZA DRIVE, SUITE 400 ARLINGTON, TEXAS 76011-8064

RN 0119 -

June 26, 1997

REGION IV MEETING WITH ADVISORY COMMITTEE ON REACTOR SAFEGUARDS (ACRS) SUBCOMMITTEE ON PLANT OPERATIONS AND FIRE PROTECTION

EFFECTIVE: Upon Issuance DATE CANCELLED: July 21, 1997 DISTRIBUTION: Standard plus cc SUPERSEDES - N/A

CONTACT: L. A. Yandell

/s/ Ellis W. Merschoff APPROVAL:

Ellis W. Merschoff, Regional Administrator

A. Purpose/Discussion

This Notice promulgates the agenda and assigns responsibility for the public ACRS subcommittee meeting in Region IV on Friday, July 18, 1997, in the Training Conference Room on the 4th floor.

Β. Action

> Personnel assigned responsibility in the attached agenda are requested to complete their assigned tasks. The subcommittee will be visiting Comanche Peak on Thursday, July 17, 1997.

Attachment: As stated

cc: A. Singh, ACRS **RIV** Coordinator, OEDO

DOCUMENT NAME: R:\ RON\RN0119.DRP

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DRA	RA			
JEDyer	EWMerschoff			
6/ /97	6/ /97			

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MEETING AGENDA

ACRS VISIT TO REGION IV

JULY 18, 1997

8:00 a.m.	Opening Remarks	John J. Barton Subcommittee Chairman
8:10 a.m.	Introduction	Ellis W. Merschoff Regional Administrator
8:20 a.m.	Region IV Organization Organization & Responsibilities Unique Aspects of Region IV	Jim Dyer Deputy Regional Administrator
9:20 a.m.	BREAK	
9:35 a.m.	Panel Discussion: Activities for Maintaining Uniformity Among the Regions (JD) Current and Past Issues (AH) Wolf Creek Frazil Ice Event Ft. Calhoun Extraction Steam Line Break Event Fire Protection Issues Staff Training and Development (JD) Interface with INPO (PG)	Jim Dyer Deputy Regional Administrator T. Pat Gwynn, Director Division of Reactor Projects Arthur T. Howell, Director Director of Reactor Safety
11:45 a.m.	LUNCH	
12:30 p.m.	Senior Reactor Analyst Program Risks of Online Maintenance	Arthur T. Howell, Director Division of Reactor Safety
1:20 p.m.	BREAK	
1:35 p.m.	Status of Plant Operations SALP Program & Region IV Ratings Resident Inspector Program Master Inspection Plan Plant Issues Matrix (PIM)	T. Pat Gwynn, Director Division of Reactor Projects

2:20 p.m.	Decommissioning Dry Cask Storage	D. Blair Spitzberg, Chief Materials Inspection Branch
2:50 p.m.	Closing Remarks	John J. Barton Subcommittee Chairman
3:00 p.m.	ADJOURN	

-2-





Arlington, Texas

ADVISORY COMMITTEE ON REACTOR SAFEGUARDS JULY 18, 1997







Region IV Data

Number and Types of Licenses

14 Power Reactor Sites
 21 Operating Power Reactors
 2 Power Reactors in Construction (mothballed)

- 20 Research and Test Reactors
- 2 Uranium Fuel Fabrication Facilities
- 1,241 Byproduct Material Licenses






DIRECT SUPERVISION



06/20/97



RESPONSIBILITIES OF DRP:

COORDINATION OF THE OVERALL NUCLEAR POWER PLANT INSPECTION PROGRAM AT NUCLEAR POWER SITES

MANAGEMENT AND IMPLEMENTATION
OF THE RESIDENT INSPECTION
PROGRAM

 COORDINATION OF THE SYSTEMATIC ASSESSMENT OF LICENSEE
PERFORMANCE (SALP) PROGRAM







06/20/97

MAJOR FUNCTIONAL

RESPONSIBILITIES OF DRS:

- CONDUCTING ENGINEERING/SAFETY INSPECTIONS AT OPERATING NUCLEAR POWER PLANTS
- IMPLEMENTATION OF SPECIAL SAFETY INSPECTIONS IN RESPONSE TO OPERATIONAL EVENTS
- ADMINISTRATION OF REACTOR OPERATOR LICENSE EXAMINATIONS
- CONDUCTING HEALTH PHYSICS, RADIOLOGICAL EFFLUENT AND CHEMISTRY CONTROL INSPECTIONS
- CONDUCTING PHYSICAL SECURITY AND EMERGENCY PLANNING LICENSING & INSPECTIONS



SPECIAL TEAM INSPECTIONS

- SAFETY SYSTEM FUNCTIONAL INSPECTION
- OPERATIONAL SAFETY TEAM INSPECTION
- MAINTENANCE TEAM INSI SCTION
- REGULATORY EFFECTIVENESS REVIEW
- QUALITY VERIFICATION FUNCTIONAL INSPECTION
- SAFETY SYSTEM OUTAGE MC' IFICATION INSPECTION
- EQUIPMENT QUALIFICATION
- FIRE PROTECTION
- PROBABILISTIC RISK ASSESSMENT
- EMERGENCY OPERATING PROCEDURES
- AUGMENTED INSPECTION TEAM
- ELECTRICAL DISTRIBUTION SYSTEMS FUNCTIONAL INSPECTION









R. Scarano, Director L. Howell, Acting Deputy Director Vacant, Technical Assistant J. Hornor, SAO(WCFO)

Vacar Div. Sec'y Nancy Hodges, Branch Sec'y Wanda Warren, Branch Sec'y

NUCLEAR MATERIALS LICENSING BRANCH

C. Cain, Acting Chief Vivian Campbell Jack Whitten Iackie Cook Lou Carson Vince Everett Tony Gaines Christie Hernandez Billie Gruszynski NUCLEAR MATERIALS INSPECTION AND FUEL CYCLE/DECOMMISSIONING BRANCH

D. B. Spitzberg, Acting Chief Bob Brown Mark Shaffer Jeffrey Cruz Bob Evans Richard Lonardi Bill Radcliffe Linda McLean MATERIALS BRANCH (WCFO)*

F. Wenslawski, Chief Dave Skov Beth Prange Jim Montgomery Joan Garcia Emilio Garcia Kent Prendergast Chuck Hooker Dean Chaney

Judy Gartner, Sec'y

06/20/37





RESPONSIBILITIES OF DNMS:

- MATERIAL LICENSEES
 - INSPECTIONS
 - LICENSING
- FUEL FACILITIES OVERSEE INSPECTIONS IN ALL AREAS
 - OPERATIONS/CRITICALITY CONTROL
 - SECURITY
 - EMERGENCY PREPAREDNESS
 - RADIATION PROTECTION
- URANIUM RECOVERY FACILITIES INSPECTION
- DECOMMISSIONING OF ALL FACILITIES INCLUDING POWER REACTORS
- AGREEMENT STATE PROGRAM









Contractors Jamye Prince Lanell Allen James Buchanan

06/20/97



MAJOR FUNCTIONAL

RESPONSIBILITIES OF DRMA:

MANAGING THE REGION'S RESOURCES:

- O DEVELOPING AND EXECUTING THE BUDGET
- O COORDINATING LICENSE FEE INFORMATION
- O MANAGING REGIONAL TRAVEL
- O MANAGING ACCOUNTABLE PROPERTY
- O MANAGING PROCUREMENT AND CONTRACTING
- O MANAGING FINANCIAL ACCOUNTING

HUMAN RESOURCE MANAGEMENT

- O RECRUITMENT AND STAFFING
- EMPLOYEE BENEFITS AND DEVELOPMENT
- O LABOR RELATIONS

MANAGING INFORMATION TECHNOLOGY

- O NETWORK ADMINISTRATION AND SECURITY
- USER ASSISTANCE, "HELP DESK"
- O UPGRADES AND EQUIPMENT REFRESH
- O COORDINATING COMMUNICATIONS INCLUDING VOICE, DATA AND VIDEO CONFERENCING
- O MANAGING THE MAIL, FILE AND LIBRARY SERVICES



IMPROVED AGENCY TRAINING PROGRAMS

- FUNDAMENTALS OF INSPECTION AND CONTINUING REFRESHER
- RISK ASSESSMENT TRAINING FOR INSPECTORS AND SUPERVISORS

PROGRAM OFFICE GUIDANCE

- INSPECTION PROGRAM GUIDANCE
- INSPECTION PROCEDURES & TEMPORARY INSTRUCTIONS
- TASK INTERFACE AGREEMENTS
- PLANT PERFORMANCE REVIEWS
- RECENT IMPROVEMENTS TO THE SMM PROCESS

PROGRAM OFFICE COORDINATION & OVERSIGHT

- SPECIFIC INSPECTION PROGRAM MANAGERS
- AUDITS/ASSESSMENTS OF REGIONAL OPERATIONS
- PERIODIC COUNTERPART MEETINGS
- SALP OBSERVATION PROGRAM / FEEDBACK

ENFORCEMENT COORDINATION AND OVERSIGHT

- ENFORCEMENT MANUAL
- REGIONAL ENFORCEMENT STAFF
- ENFORCEMENT PANELS FOR SIGNIFICANT FINDINGS
- OE AUDITS OF NON-ESCALATED ENFORCEMENT
- INCREASED OF OVERSIGHT AND INVOLVEMENT IN NON-ESCALATED CASES



ACTIVITIES FOR MAINTAINING UNIFORMITY AMONG REGIONS REGION IV SPECIFIC ACTIVITIES

ROUTINE ACTIVITIES

- DAILY MORNING MEETING
- BRANCH CHIEF MONITORING OF ACTIVITIES IN PROGRESS
- INSPECTOR DEBRIEFS WITH REGIONAL MANAGEMENT
- REGIONAL ENFORCEMENT STAFF INTERACTIONS

MANAGEMENT INVOLVEMENT IN INSPECTION EXITS

- BRANCH CHIEF OVERSIGHT OF RESIDENT INSPECTOR EXIT MEETINGS
- DRS MANAGEMENT INVOLVEMENT IN REGION AND HEADQUARTERS-BASED INSPECTION
- EXITS INVOLVING SIGNIFICANT ISSUES/EVENT'

MANAGEMENT INVOLVEMENT IN INSPECTION REPORT PREPARATION

- PERIODIC AUDITS BY REGIONAL ENFORCEMENT STAFF
- PERIODIC COUNTERPART MEETINGS / TRAINING FOR STAFF
- PERIODIC FEEDBACK FROM INDUSTRY
- REGULATORY USER GROUPS

ATTACHMENT 4

SIMPLIFIED FLOW DIAGRAM OF THE ESSENTIAL SERVICE WATER SYSTEM



ATTACHMENT 5

(``)

DIAGRAM OF THE ESSENTIAL SERVICE WATER PUMPHOUSE



ATTACHMENT 6

-

4.4

DIAGRAM OF THE CIRCULATING AND SERVICE WATER PUMPHOUSE



Appendix D IIT 96-002 Photographs and Thermography Results



Photo of Screen Wash at the Circulating Water Screens during the icing event.



Appendix D IIT 96-002 Photographs and Thermography Results



Inside the tent, over the BESW Bay prior to lowingering sparging manifold



Surface of BESW Bay outside of trash racks

Appendix D IIT 96-002 Photographs and Thermography Results



More of the same

Appendix D IIT 96-002 Photographs and Thermography Results







A ESW Bay after it was cleared

Appendix E Root Causal Factor Charts and Supporting Information

Barrier Analysis of Inappropriate Actions

Inappropriate Action	Barriers	Effectiveness
Bechtel letter instructed individual performing evaluation to assume that the service water will enter the ESW screenhouse through the warming line at 35F (1976).	Bechtel controls for verification of design assumptions.	Not effective. Assumption not verified and proved to be incorrect. Heat loads where inadequate to raise ESW "A" warming line temperature to 35F during normal plant operation. Actual warming line temperature was estimated to be 33F.
Maintenance removed packing gland follower on TDAFP. When reinstalled it was not in contact with packing ring.	This event being evaluated by PIR 96-0269)	
Bechtel calculation determines actual flow through ESW warming line will be 4413 gpm with valves EFHV-39, 40, 41, 42 closed and EFHV- 38, 38 open. Calculation assumed line would be full.	Bechtel controls for verification of design assumptions. Also design models for determining flow rates.	Not effective. Assumption not verified and proved to be incorrect (line only runs approximately half full).
Procedure revision to STN GP-001 to keep traveling screens in manual sloww in cold weather to prevent surface ice from damaging screens.	Consideration of the impact a procedure revision will have on the plant design.	Not effective due to the lack of administrative controls to provide for an engineering review of operational changes that could impact design.

Appendix E Root Causal Factor Charts and Supporting Information

Inappropriate Action	Barriers	Effectiveness
Operators opened ESW return to SW iso valves EFHV-39, -40, -41, -42.	SYS EF-200 instructs operator as to correct line-up.	Not effective due to procedure not being used. Procedure not
Operators closed (throttled) ESW to UHS iso valves EFHV-37, -38.		loss of service water.
ESW system operating procedure not verified in a timely manner.	Expectations that procedures be verified in a timely manner.	Expectations barrier not adequate. A more formal administrative barrier may be appropriate.
In transition from E-0 to ES-2, copy of ES-2 was not in the control room.	This event is being evaluated by PIR 96-0278.	
GEN 00-005 Att. A continues to be worked before beginning GEN 00-006.	No administrative barriers identified.	
ERO response recording said there was no emergency when call was made.	Causes and corrective actions for this issue are being evaluated by PIR 96-0260.	
Security did not make building announcement until 30 - 40 minutes after pagers activated.	Causes and corrective actions for this issue are being evaluated by PIR 96-0261.	



FORT CALHOUN STATION

EXTRACTION STEAM LINE RUPTURE EVENT

(April 21, 1997)

NRC SPECIAL INSPECTION REPORT NO. 50-285/97-09 NRC INFORMATION NOTICE NO 97-XX



FORT CALHOUN RUPTURE IN EXTRACTION STEAM LINE APRIL 21, 1997

PROBLEM RUPTURE IN EXTRACTION STEAM LINE.

CAUSE

EXCESSIVE PIPE WALL THINNING ATTRIBUTED TO FLOW-ACCELERATED CORROSION (EROSION/CORROSION).

SAFETY SIGNIFICANCE

RUPTURE OF PIPING LED TO UNNECESSARY PLANT TRANSIENT AND PERSONNEL HAZARD. POSSIBLE GENERIC IMPLICATIONS ASSOCIATED WITH PREDICTIVE METHODOLOGY (CHECWORKS).

DESCRIPTION OF EVENT

- ON APRIL 21, 1997, WHILE OPERATING AT 100 PERCENT POWER, CONTROL ROOM OPERATORS HEARD A LOUD NOISE IN THE TURBINE BUILDING, FOLLOWED BY A VERY LOUD CONTINUOUS NOISE.
- THE OPERATORS CHECKED THE REACTOR INSTRUMENTATION AND NOTED NO ABNORMALITIES; THERE WERE NO CHANGES IN REACTOR COLD-LEG TEMPERATURE, STEAM GENERATOR PRESSURE, OR REACTOR POWER.
- THE SHIFT SUPERVISOR OPENED THE CONTROL ROOM DOOR TO INVESTIGATE AND NOTED A LARGE AMOUNT OF STEAM FLOWING FROM THE GRATING IN THE TURBINE BUILDING. THE REACTOR WAS MANUALLY TRIPPED WITHIN 19 SECONDS OF THE EVENT.

 THE OPERATOR REALIZING THAT THE PLANT MAY HAVE BEEN EXPERIENCING AN UNCONTROLLED HEAT EXTRACTION EVENT ENTERED THE PLANT EMERGENCY OPERATING PROCEDURES AND INITIATED EMERGENCY BORATION AS A PRECAUTIONARY MEASURE.

- DURING THE EVENT, THE FIRE SUPPRESSION SYSTEMS ACTUATED AND THERE WERE INTERMITTENT ELECTRICAL SYSTEM GROUNDS.
- APPROXIMATELY 40 MINUTES INTO THE EVENT, THE OPERATORS ISOLATED THE FIRE PROTECTION SYSTEM.
- APPROXIMATELY 52 MINUTES INTO THE EVENT, SHUTDOWN MARGIN WAS VERIFIED AND EMERGENCY BORATION WAS SECURED. NO SAFETY SYSTEMS WERE AUTOMATICALLY ACTUATED.

DISCUSSION

FT. CALHOUN EXPERIENCED A RUPTURE IN THE 12-INCH LINE THAT CONNECTS THE FOURTH STAGE OF THE HIGH PRESSURE TURBINE TO THE FEEDWATER HEATERS. THE LINE IS FILLED WITH 92 PERCENT QUALITY STEAM AT 250 PSI AND 400 DEGREES FAHRENHEIT. THE "FISH-MOUTH" RUPTURE OCCURRED AT THE OUTER EDGE OF A 5 FOOT RADIUS BEND AND WAS APPROXIMATELY 54 INCHES LONG AND 18 INCHES WIDE. THE RUPTURE LOCATION WAS NOT INCLUDED IN SITES INSPECTED BY THE LICENSEE'S EROSION/CORROSION MONITORING PROGRAM. THE LICENSEE USES THE "CHECWORKS" COMPUTER CODE AS A TOOL TO AID IN THE IDENTIFICATION OF SITES TO BE INSPECTED. THE CHECWORKS METHODOLOGY DID NOT PREDICT THE WEAR RATES WHICH WERE EXPERIENCED IN THE SYSTEM. INDUSTRY-WIDE AND PLANT-SPECIFIC OPERATING EXPERIENCE WAS NOT INCORPORATED INTO THE EROSION/CORROSION PROGRAM (6 PIPE LOCATIONS IN 3 SYSTEMS WERE BELOW MINIMUM ALLOWABLE WALL THICKNESS)

- THE OVERALL OPERATOR RESPONSE TO THE EVENT WAS SUPERIOR. THE OPERATORS ACTED IN A TIMELY, DECISIVE AND CONSERVATIVE MANNER.
 - THERE WAS EXTENSIVE DAMAGE IN THE VICINITY OF THE RUPTURE. THE BACK PANEL OF ONE NON-SAFETY MOTOR CONTROL CENTER (MCC) WAS DAMAGED DUE TO STEAM IMPINGEMENT. INSULATION, CONTAINING ASBESTOS, WAS BLOWN THROUGHOUT THE TURBINE BUILDING. NO PERSONNEL WERE IN THE VICINITY AT THE TIME OF THE RUPTURE.
- INTERMITTENT ELECTRICAL GROUNDS WERE OBSERVED ON TWO SAFETY-RELATED BUSES. THESE GROUNDS WERE ATTRIBUTED TO GROUNDS ON TURBINE BUILDING MCCs WHICH ARE SUPPLIED BY THESE BUSES. THESE BUSES ARE CONNECTED VIA CRITICAL QUALITY EQUIPMENT BREAKERS DESIGNED TO ISOLATE THE SAFETY BUSES IN THE EVENT OF GROUND FAULTS. (FT. CALHOUN OPERATES AN UNGROUNDED ELECTRICAL SYSTEM).

FOLLOWUP

- THE NRC DISPATCHED A SPECIAL INSPECTION TEAM ON APRIL 23, 1997, TO INVESTIGATE THE CAUSES AND CIRCUMSTANCES SURROUNDING THE EVENT. A SPECIAL PUBLIC MEETING WAS CONDUCTED ON MAY 2, 1997, PRIOR TO RESTART.
- THE LICENSEE CONDUCTED EXTENSIVE WALKDOWN INSPECTIONS TO IDENTIFY AND ASSESS POTENTIAL DAMAGE TO PLANT EQUIPMENT.
- THE LICENSEE IMPLEMENTED MEASURES TO INCORPORATE INDUSTRY-WIDE OPERATING EXPERIENCE INTO THE EROSION/CORROSION PROGRAM.
- THE LICENSEE CONDUCTED EXTENSIVE FOLLOWUP ULTRASONIC TESTING OF OTHER LARGE RADIUS ELBOWS.
 - THE NRC IS CONSIDERING THE NEED FOR AN INFORMATION NOTICE DISCUSSING THE ISSUES ASSOCIATED WITH CHECWORKS MODELLING PREDICTIONS.



ROOT AND CONTRIBUTING CAUSES

Preliminary Results - Failure Mechanism

Flow Accelerated Corrosion (FAC)

Root Cause for the Failure to Identify Significant Degradation

 Over-reliance on clow radius as a predictor of relative wear rate, with insufficient consideration of plant history and industry operating experience.

Contributing Causes

- Failure to include the "sweep" elbows in the inspection program
- Lack of a proceduralized methodology for selecting inspection sites
- incomplete usage of plant history data
- Incomplete usage of industry operating experience and resources
- Lack of specific guidance on analytical model usage and maintenance
- Lack of adequate management/supervisory oversight



EVENT FOLLOWUP ACTIVITIES

NRC ACTIVITIES

Special Inspection (4/23/97-6/10/97) Inspection Report (6/17/97) Public Meeting (5/6/97) Public Enforcement Conference (6/21/97) Events Briefing (5/27/97) Maintenance Rule Workshop Eriefing (6/3/97) Resident Inspector Counterpart Briefing (6/18/97) ACRS Briefing (7/18/97) Information Notice (Proposed) Inspection Followup Activities (TBD)

LICENSEE ACTIVITIES

Self Assessment Team Industry Notification Users Group Presentations Followup Activities



EROSION/CORROSION CONTROL PROGRAMS

Regulatory "Requirements"

Generic Letter 89-08, "Erosion/Corrosion-Induced Pipe Wall Thinning"

Information Bulletin 87-17, "Thinning of Pipe Walls in Nuclear Power Plants"

10 CFR 50.65, "Requirements for Monitoring the Effectiveness of Maintenance at Nuclear Power Plants"

Industry Operating Experience and References

INFORMATION NOTICES:

82-22,	"FAILURES IN TURBINE EXHAUST LINES"
86-106,	"FEEDWATER LINE BREAK"
87-36,	"SIGNIFICANT UNEXPECTED EROSION OF FEEDWATER LINES"
88-17,	"SUMMARY OF RESPONSES TO NRC BULLETIN 87-01"
89-53,	"RUPTURE OF EXTRACTION STEAM LINE ON HIGH PRESSURE TURBINE"
91-18,	"HIGH ENERGY PIPE FALLURES CAUSED BY WALL THINNING"
97-XX,	"RUPTURE OF EXTRACTION STEAM LINE PIPING"

INPO NOTIFICATIONS:

SOER 82-11,	"Erosion of Steam Piping and Resulting Failure"
SOER 87-3,	"Pipe Failures in High Energy Systems Due to Erosion/Corrosion
SER 6-95,	"Condensate Pipe Break Due to Flow-Accelerated Corrosion"
SER 1-87,	"Erosion/Corrosion Induced Failure of Feedwater Piping"
SER 88-84,	"Extraction Steam Line Break"

NRC Inspection Reports:

50-280/86-42 50-281/86-42 50-285/97-09

Industry Standards

NSAC-202/L, "Recommendations for an Effective Flow-Accelerated Corrosion Program", (Proprietary)

CHECWORKS (Proprietary)



STAFF TRAINING and DEVELOPMENT

NRC REACTOR TRAINING AND QUALIFICATION GUIDANCE

- NRC INSPECTION MANUAL 1245 (INSPECTOR)
- HOLB MC-0170 (LICENSING EXAMINER)
- RESIDENT AND SENIOR REACTOR ANALYST PROGRAMS

TRAINING COMMITTEE OVERSIGHT

- DIVISION DIRECTOR LEVEL PARTICIPATION
- TRAINING PRIORITIES ESTABLISHED

TRAINING PLANS MANDATED FOR ALL EMPLOYEES

- OUALIFICATION, DEVELOPMENTAL AND REFRESHER TRAINING
- REVIEWED WITH EMPLOYEE APPRAISALS
- SUPERVISORY AND MANAGEMENT TRAINING

INSPECTOR/EXAMINER QUALIFICATION PROCESS

- SUPPLEMENTAL REQUIREMENTS BY REGION IV
- OUALIFICATION BOARD
- INTERIM / FINAL CERTIFICATION
- EXAMINER CROSS QUALIFICATION

FUNDAMENTALS OF INSPECTION REFRESHER TRAINING DURING COUNTER PARTS MEETING AND TRAINING WEEKS



REGION IV INTERFACE WITH INPO

- NRC/INPO MEMORANDUM OF UNDERSTANDING
- NO DIRECT RECION IV INTERACTIONS
- INDIRECT REGION IV INTERACTIONS
- OBSERVATION OF NATIONAL ACADEMY FOR NUCLEAR TRAINING - ACCREDITATION BOARD MEETINGS






REGION IV MEETING WITH ADVISORY COMMITTEE ON REACTOR SAFEGUARDS (ACRS) SUBCOMMITTEE ON PLANT OPERATIONS AND FIRE PROTECTION

BRIEFING ON

REGION IV SENIOR REACTOR ANALYST PROGRAM

William B. Jones, Senior Reactor Analyst Division Reactor Safety NRC Region IV

JULY 18, 1997





DEVELOPMENT OF PRA RESOURCES

SENIOR REACTOR ANALYST (SRA)

- 2 SRAs established in Division Reactor Safety
- Training program and rotational assignments completed
- IPE AND PRA INSIGHTS PROVIDED TO REGION IV STAFF
 - Overview of NUREG 1560 (IPE Program: Perspectives on Reactor Safety and Plant Performance)
 - Specific overviews of several licensee IPEs provided to resident and regional inspectors.
- IMPLEMENTING PRA LIBRARY
 - Developing comprehensive library of licensee PRAs (system notebooks), IPEs and IPEEEs, technical and staff evaluation reports, risk informed pilot programs, and risk background information.





REGULATORY CONSIDERATIONS UTILIZING RISK INFORMATION

- NOTICE OF ENFORCEMENT DISCRETION (NOED)
 - SRAs are responsible for assessing licensee risk informed bases for NOED requests.
- ENFORCEMENT SEVERITY EVALUATIONS
 - Enforcement Guidance Memorandum 97-011 establishes the guidelines for providing risk informed insights into the enforcement process.
 - The SRAs are responsible for reviewing each potentially escalated enforcement action for risk insights and providing a perspective to the regional and Office of Enforcement (OE) enforcement panels.
 - The SRAs are responsible for reviewing risk arguments presented by licensees during pre-decisional enforcement conferences or in their response to apparent violations.





INSPECTION FINDINGS AND EVENT EVALUATIONS

INSPECTION FINDING SIGNIFICANCE EVALUATIONS

- The SRAs review, with the regional staff, inspection findings of potential risk significance. Findings which warrant a more detailed analysis are reviewed with Region IV management on a case by case basis.
- The SRAs have the capability to perform independent risk assessments as needed using the NRC risk assessment tool IRRAS. The accident sequence precursor models used can be modified to provide additional areas for review and discussion with a licensee.

EVENT EVALUATIONS

- Attend weekly event assessment meeting chaired by the Events Assessment and Generic Communication Branch of NRR for potentially risk significant issues which may apply to Region IV plants.
- The SRAs provide short term review of potentially significant events. These findings are provided to NRC management for consideration in any follow up activities.



MAINTENANCE RULE EQUIPMENT CONFIGURATION EVALUATIONS

- Equipment reliability and availability can be assessed for system and component performance which are not consistent with the licensee's PSA assumptions. This information would be considered in planning inspection activities.
- OUTAGE RISK REVIEW
 - Licensee outage controls will be reviewed for potentially risk important configurations and controls established (operator actions and/or supplemental equipment) to prevent or mitigate potentially significant events.





INSPECTION PLANNING AND IMPLEMENTATION

INSPECTION PLANNING AND PRIORITIZATION

- Provide risk informed assessments of plant performance reviews (PPRs), plant information matrixes (PIMs) and inspection findings for inspection planning and prioritization.
- Implement inspection program based on licensee risk informed Graded QA (STP), inservice inspection (PV) and inservice testing (CPSES and ANO).
- OPERATOR LICENSING
 - The SRAs will provide the operator licensing examiners with risk important operator actions which would be significant in mitigating an accident or in minimizing the failure of components and systems.



RISKS OF ON-LINE MAINTENANCE

IN REGION IV NUCLEAR POWER PLANTS

DR. DALE A. POWERS MAINTENANCE BRANCH CHIEF DIVISION OF REACTOR SAFETY

NRC REGION IV

ADVISORY COMMITTEE ON REACTOR SAFEGUARDS MEETING

ARLINGTON, TEXAS

JULY 18, 1997

REASONS FOR CONDUCTING ON-LINE MAINTENANCE

- APPROPRIATELY BALANCE SSC AVAILABILITY AND RELIABILITY
- OPTIMIZE SSC LIFE BY BALANCING PREVENTIVE VERSUS CORRECTIVE MAINTENANCE
- IN SOME SITUATIONS, THE RISK ASSOCIATED WITH REMOVING AN SSC FROM SERVICE DURING POWER OPERATION MAY BE LOWER THAN DURING AN OUTAGE
- MORE EFFICIENT UTILIZATION OF ON-STAFF RESOURCES, WORK FORCE LEVELING, AND LESS RELIANCE ON CONTRACTORS
- ECONOMIC BENEFITS OF SHORTENED REFUELING AND MAINTENANCE OUTAGES

RISK ASSESSMENT TOOLS FOR ON-LINE MAINTENANCE

Many regulations were developed during times when industry's maintenance philosophy was to conduct long outages involving significant maintenance activities. Now that this philosophy has evolved, plant baseline risk envelopes (without major maintenance) exhibit spikes when SSCs are out of service.

QUALITATIVE JUDGEMENT

Widely used prior to the publication of the Maintenance Rule

Commonly used today on non-risk significant BOP SSCs

MATRIX OF SSC CONFIGURATIONS

Convenient, simple reference

Limited applicability to only dual combinations of SSCs, which are typically only the high-risk significant SSCs addressed by the Technical Specifications

SPECIFIC CONFIGURATION CALCULATION

Slow, costly

COMPUTER-BASED MODEL

Compares proposed plant configuration and associated risk against average plant configuration previously quantified by the probabilistic safety assessment model



GOOD ATTRIBUTES OF ON-LINE MAINTENANCE RISK ASSESSMENTS

 SHOULD BE PERFORMED FOR ALL MAINTENANCE ACTIVITIES THAT IMPACT SSC RELIABILITY AND AVAILABILITY

Post-Maintenance Testing

Surveillance

Predictive, Corrective, and Preventive Maintenance

- SHOULD ACCOUNT FOR THE TOTAL SSCs OUT OF SERVICE, NOT JUST THE RISK SIGNIFICANT SSCs
- SHOULD BE PERFORMED FOR ALL ON-LINE MAINTENANCE REGARDLESS OF THE MODES OF OPERATION

4

 SHOULD BE PERFORMED FOR EMERGENT WORK THAT WILL RESULT IN CONFIGURATION CHANGES

NRC EXPECTATION FOR THE PERFORMANCE OF ON-LINE MAINTENANCE

SAFETY ASSESSMENTS

10 CFR 50.65

MAINTENANCE RULE

PARAGRAPH A(3)

"IN PERFORMING MONITORING AND PREVENTIVE MAINTENANCE ACTIVITIES, AN ASSESSMENT OF THE TOTAL PLANT EQUIPMENT THAT IS OUT OF SERVICE SHOULD BE TAKEN INTO ACCOUNT TO DETERMINE THE OVERALL EFFECT ON PERFORMANCE OF SAFETY FUNCTIONS."

A change from "should" to "shall" is under consideration in response to the April 11, 1997, Staff Requirements Memorandum





GUIDANCE FOR ASSESSING ON LINE MAINTENANCE RISK

- "MANAGING MAINTENANCE DURING POWER OPERATIONS," INPO, FEBRUARY 17, 1995
- "INDUSTRY GUIDELINES FOR MONITORING THE EFFECTIVENESS OF MAINTENANCE AT NUCLEAR POWER PLANTS," REV. 2, NUMARC 93-01, APRIL 1996

Endorsed by Regulatory Guide 1.160, "Monitoring the Effectiveness of Maintenance at Nuclear Power Plants," Rev. 2



PROGRAMMATIC INSPECTIONS OF ON-LINE MAINTENANCE

 TEMPORARY INSTRUCTION 2515/126, "EVALUATION OF ON-LINE MAINTENANCE," OCTOBER 27, 1994

Performed by resident inspectors

INSPECTION PROCEDURE 62706, "MAINTENANCE RULE," AUGUST 31, 1995

Being performed by region-based teams that include PRA experts



BASELINE INSPECTION EXPERIENCE WITH ON-LINE MAINTENANCE RISKS

LICENSEE PROGRAMS WITH FAILURES TO PERFORM RISK ASSESSMENTS

COOPER NUCLEAR STATION

- RISK TOOL MATRIX
- OPERATOR KNOWLEDGE OF REQUIREMENT FOR EVALUATING THE IMPACT OF CHANGES IN PLANT STATUS UPON RISK WAS POOR
- AN INAPPROPRIATE USE OF A STANDARD PERFORMANCE CRITERION FOR RELIABILITY HAD AN ADVERSE EFFECT ON THE RISK RANKING FOR SSC SAFETY SIGNIFICANCE [Violation of a(2)]
- ONE EXAMPLE OF ENTRY INTO A PREDETERMINED RISK-SIGNIFICANT WINDOW WITHOUT FIRST PERFORMING A PREREQUISITE CHECKLIST [Violation of Criterion V]
- UNAVAILABILITY WAS NOT MONITORED FOR RISK SIGNIFICANT SSCs (AUTOMATIC DEPRESSURIZATION, EMERGENCY DIESEL GENERATOR, HIGH PRESSURE INJECTION, AND RESIDUAL HEAT REMOVAL) [Violation a(2)]
- SEVERAL FAILURES TO PERFORM RISK ASSESSMENTS FOR SAFETY-RELATED EMERGENT WORK (NO HIGH-RISK SIGNIFICANT EXAMPLES) [Violation of Criterion V]
- RISK ASSESSMENT PROCESS HAD SIGNIFICANT PROCEDURAL WEAKNESSES: IT DID NOT ADDRESS ACTIONS WHEN SSC FAILURE OCCURRED WHILE IN A RISK-SIGNIFICANT WINDOW, IT DID NOT ADDRESS ASSESSING RISK WHEN REMOVING SSCs OF LOW-RISK SIGNIFICANCE, AND IT WAS UNCLEAR ON RESPONSIBILITY FOR PERFORMING RISK ASSESSMENT FOR EMERGENT WORK



LICENSEE PROGRAMS WITH FAILURES TO PERFORM RISK ASSESSMENTS

DIABLO CANYON (DRAFT)

- RISK TOOL MATRIX
- MATRIX DID NOT ACCOUNT FOR RISK-SIGNIFICANT SSCs (AUXILIARY BUILDING AND SWITCHGEAR VENTILATION)
- ONE FAILURE TO PERFORM A RISK ASSESSMENT PRIOR TO REMOVING FROM SERVICE A HIGH-RISK SIGNIFICANT SSC (AUXILIARY SALT WATER) [Violation Criterion V]
- THE RISK ASSESSMENT PROCESS WAS ADEQUATE.



LICENSEE PROGRAMS WITH FAILURES TO PERFORM RISK ASSESSMENTS

GRAND GULF

- RISK TOOL EOOS SOFTWARE FOR QUANTITATIVE EVALUATIONS
- OPERATORS LACKED SENSITIVITY TO THE NEED FOR MONITORING AND TRACKING SSC UNAVAILABILITIES AND CHANGING RISK CONFIGURATIONS
- AVAILABILITY WAS NOT MONITORED FOR RISK SIGNIFICANT SSCs (INSTRUMENT AIR [Violation a(1)], NUCLEAR BOILER INSTRUMENTATION AND CONTROL ROD DRIVE [NCVs])
- SSC PERFORMANCE CRITERIA WERE NOT ESTABLISHED COMMENSURATE WITF THE RISK ASSESSMENT [NCVs]
- THE SSC RISK RANKING METHODOLOGY WAS LACKING IN THAT IT DID NOT ASSESS UNAVAILABILITY AND RELIABILITY ASSUMPTIONS
- ONE FAILURE TO PERFORM A RISK ASSESSMENT PRIOR TO REMOVING AN EMERGENCY DIESEL GENERATOR FROM SERVICE FOR PREVENTIVE MAINTENANCE
- THE RISK ASSESSMENT PROCESS WAS GOOD

LICENSEE PROGRAMS WITH WEAKNESSES

PALO VERDE NUCLEAR GENERATING STATION

- RISK TOOL MATRIX
- THE EVALUATION OF THE CUMULATIVE RISK IMPACT OF MULTIPLE SSC OUTAGES LACKED AN ANALYTICAL BASIS AND, IN SOME CASES, YIELDED NON-CONSERVATIVE ESTIMATES
- THE RISK ASSESSMENT PROCESS HAD PROCEDURAL WEAKNESSES: THE GUIDANCE FOR ASSESSING CONFIGURATIONS NOT ADDRESSED BY THE MATRIX WAS WEAK, AND THE MATRIX DID NOT ADDRESS SOME BOP SSCs THAT WERE NOT MODELED IN THE PRA MODEL



LICENSEE PROGRAMS WITH WEAKNESSES

WASHINGTON NUCLEAR PROJECT - 2

- RISK TOOL A PROCEDURE LISTED CERTAIN SSCs OF HIGH-SAFETY SIGNIFICANCE FOR CONSIDERATION
- A RISK ASSESSMENT WAS REQUIRED TO EVALUATE SAFETY PRIOR TO VOLUNTARY ENTRY INTO TECHNICAL SPECIFICATION ACTION STATEMENTS FOR CORRECTIVE MAINTENANCE
- UNAVAILABILITY WAS NOT MONITORED FOR RISK SIGNIFICANT SSCs (NUCLEAR CONDENSATE, REACTOR FEEDWATER, AND UNINTERRUPTIBLE AC POWER SUPPLY) [Violation a(1)]
- AN INAPPROPRIATE USE OF A STANDARD PERFORMANCE CRITERION FOR RELIABILITY HAD AN ADVERSE EFFECT ON THE RISK CANKING FOR SSC SAFETY SIGNIFICANCE [Violation of a(2)]
- A RISK ASSESSMENT ON A FROZEN MAINTENANCE SCHEDULE WAS PROVIDED FOR CHANGES INVOLVING HIGH-RISK SIGNIFICANT CONFIGURATIONS
- THE RISK ASSESSMENT PROCESS HAD PROCEDURAL WEAKNESSES: IT DID NOT INCLUDE ALL SSCs OF HIGH-SAFETY SIGNIFICANCE, IT DID NOT ADDRESS THE NECESSITY OF PERFORMING A RISK ASSESSMENT FOR EMERGENT WORK NOR FOR UNANALYZED CONFIGURATIONS, AND IT DID NOT ADDRESS THE IMPACT ON SAFETY WHEN LOW-SAFETY SIGNIFICANT SSCs WERE REMOVED FROM SERVICE

LICENSEE PROGRAMS WITH NO NOTED WEAKNESSES

WATERFORD-3

- RISK TOOL EOOS SOFTWARE FOR QUANTITATIVE EVALUATIONS
- AN OPERATION'S GUIDE PROVIDED GUIDANCE FOR THE CONSIDERATION OF SEASONAL WEATHER CONDITIONS AND QUANTITATIVE ASSESSMENTS OF SWITCHYARD ACTIVITIES
- THE SSC RISK RANKING METHODOLOGY WAS LACKING IN THAT IT DID NOT ASSESS UNAVAILABILITY ASSUMPTIONS
- THE METHOD FOR ESTABLISHING UNAVAILABILITY PERFORMANCE CRITERIA WAS LACKING IN THAT IT DID NOT FULLY EVALUATE THE CUMULATIVE RISK IMPACT OF ALL SYSTEM INTERDEPENDENCIES
- UNAVAILABILITY WAS NOT MONITORED FOR RISK SIGNIFICANT SSCs (ENGINEERED SAFETY FEATURES ACTUATION, PLANT PROTECTION, CORE PROTECTION CALCULATORS, BROAD RANGE GAS MONITORS, AND CONTAINMENT POLAR CRANE) [Violation a(1)]
- THE RISK ASSESSMENT PROCESS FOR WAS SUPERIOR

REGION IV INSPECTION PROGRAM

STATUS OF PLANTS INSPECTION PROGRAM RESIDENT INSPECTION REGION-BASED INSPECTION PLANT ISSUES MATRIX PLANT PERFORMANCE REVIEWS SALP SALP RATINGS



REGION IV PLANT STATUS REPORT

FOR 07/17/97



NRC OPERATIONS CENTER PLANT STATUS REPORT FOR 07/17/97 UNEVALUATED INFORMATION PROVIDED BY THE FACILITY

REG	PLANT NAME	PHONE	* PWR	DOWN	RESTART	REASON OR COMMENT	* #
4	ARKANSAS NUCLEAR 1	4563	100				
4	ARKANSAS NUCLEAR 2	4563	100				
4	CALLAWAY 1	4564	095			ADMINISTRATIVE POWER REDUCTION DUE TO AXIAL OFFSET ANOMALY	
4	COMANCHE PEAK 1	4565	100	923		*************************	
4	COMANCHE PEAK 2	4565	100	1911		*************************	
4	COOPER 1	4566	100				
4	DIABLO CANYON 1	4567	100			**********************	
4	DIABLO CANYON 2	4567	100				
4	FT CALHOUN 1	4568	100		*******		
4	GRAND GULF 1	4569	100				
4	PALO VERDE 1	4570	100				
4	PALO VERDE 2	4570	100				
	PALO VERDE 3	4570	100				
4	RIVER BEND 1	4571	100				
4	SAN ONOFRE 2	4572	070			HOLDING POWER WHILE WORKING ON A MAIN FEEDPUMP	*
4	SAN ONOFRE 3	4572	001			MODE 2 - STARTUP CRITICAL BELOW THE POINT OF ADDING HEAT	*
4	SOUTH TEXAS 1	4573	100		*******		
4	SOUTH TEXAS 2	4573	100		******	*************************	
4	WASHINGTON NUCLEAR 2	4574	087			INCREASING POWER	*
4	WATERFORD 3	4575	000	04/11	UNK	MODE 4 - HOT SHUTDOWN REFUELING OUTAGE	
4	WOLF CREEK 1	4576	100	****	******		* ** ** **



NRC POWER REACTOR INSPECTION PROGRAM

OBJECTIVES - MC 2515

MASTER INSPECTION PLAN

CORE REGIONAL INITIATIVE SAFETY ISSUE

REACTIVE INSPECTIONS

NRC POWER REACTOR INSPECTION PROGRAM

INSPECTION APPROACH

ACTIONS IN RESPONSE TO VIOLATIONS





RESIDENT INSPECTOR PROGRAM

CONTINUAL NRC ONSITE PRESENCE

INCREASED INSPECTION TIME

DIRECT OBSERVATION OF ACTIVITIES

ENHANCED NRC KNOWLEDGE OF CONDITIONS

BETTER BASE FOR REGULATORY DECISIONS



RESIDENT INSPECTOR PROGRAM

LESS RELIANCE ON RECORDS

GREATER NRC INDEPENDENT VERIFICATION

RAPID NRC RESPONSE TO PLANT EVENTS

KEY RESIDENT INSPECTOR ACTIVITIES





RESIDENT INSPECTION

INSPECTION REQUIREMENTS

DAILY INSPECTIONS

CONTROL ROOM OBSERVATIONS PLANT TOUR

BIWEEKLY INSPECTIONS

MONTHLY INSPECTIONS





TRI-MONTHLY INSPECTIONS

SEMIANNUAL INSPECTIONS

OUTAGE INSPECTIONS

EFFECTIVENESS OF LICENSEE CONTROLS



RESIDENT INSPECTION

DOCUMENTATION OF INSPECTION FINDINGS

FORMAL INSPECTION REPORT





REGION-BASED INSPECTION

INSPECTORS WITH SPECIALIZED EXPERTISE BASED IN REGIONAL OFFICES INSPECT ALL PLANTS BROAD-BASED PERSPECTIVE NARROW TECHNICAL FOCUS INDEPENDENT CHECK ON RESIDENT





PLANT ISSUES MATRIX (PIM)

CURRENT PIM

PIM IMPROVEMENTS

RELEASE OF PIM

PLANT PERFORMANCE REVIEWS (IMC 0304)

OBJECTIVES

PROCESS

OUTPUTS

SYSTEMATIC ASSESSMENT OF LICENSEE PERFORMANCE

OBJECTIVES

PROCESS

OUTPUTS

SALP OBJECTIVES

INTEGRATED ASSESSMENT OF PERFORMANCE

ALLOCATE NRC INSPECTION RESOURCES

COMMUNICATE RESULTS



SALP PROCESS

PREPARATION

BOARD MEETING





SALP OUTPUTS

SALP RATINGS

SALP REPORT

MASTER INSPECTION PLAN


SALP CATEGORY RATING DEFINITIONS

CATEGORY 1

CATEGORY 2

CATEGORY 3





CURRENT SALP FUNCTIONAL AREAS

OPERATIONS MAINTENANCE ENGINEERING PLANT SUPPORT

SAFETY ASSESSMENT/QUALITY VERIFICATION



CURRENT SALP SCORES FOR REGION IV FACILITIES

SITE	OPERATIONS	MAINTENANCE	ENGINEERING	PLANT SUPPORT
ANO	1	2	1	1
CALL	2	1	1	1
CPSES	1	1	1	1
CNS	2	2	3	2
DC	2	2	2	1
FCS	2	2	1	1
GG	1	2	1	1
PVNGS	1	1	1	2
RBS	2	2	2	1
SONGS	2	2	1	1
STP	2	1	2	1
WAT	2	2	3	2
WNP-2	2	2	2	2
wc	2	2	3	2





REACTOR DECOMMISSIONING IN REGION IV

Dr. D. Blair Spitzberg, Chief Nuclear Materials Inspection and Decommissioning Branch

July 18, 1997

REACTORS IN DECOMMISSIONING

- Trojan
- Rancho Seco
- Humboldt Bay
- San Onofre Unit 1
- Fort St. Vrain
- Vallecitos

Region IV REACTOR DECOMMISSIONING SITES



DBS4-18-97ppt

0

TROJAN

- Rainer, Oregon
- Westinghouse 4 loop PWR
- ► 1153 Mwe
- OL issued November 1975
- Commercial Operations May 1976
- Shutdown November 1992



TROJAN STATUS

- Actively undergoing dismantlement and decon - completion by 2002
- Steam generators, pressurizer, and coolant pumps buried at Hanford
- Reactor pressure vessel burial as one unit has been proposed
- ISFSI construction started
- current staffing is 274



TROJAN REACTOR VESSEL PROJECT

- Application submitted to bury vessel at Hanford
- 2 million curies activated metal, 155 curies inner surface contamination
- Shipped as type B, exclusive use via barge up Columbia River
- Total weight of 1,013 tons





RANCHO SECO

- Sacramento, California
- B&W Reactor
- ▶ 918 Mwe
- OL issued August 1974
- Commercial Operations April 1975
- Shutdown June 1989



RANCHO SECO STATUS

- SAFSTOR with limited dismantlement underway in turbine building
- Decision within a year to pursue dismantlement
- Site issues involve deterioration of facility
- ISFSI near completion





- Eureka, California
- Early GE BWR design
- ► 65 Mwe
- OL issued August 1962
- Commercial Operations August 1963
- Shutdown July 1976

- HEAT EXCHANGERS



SECTION E-E





- SAFSTOR with repair work underway for in-leakage problem
- Stack near containment has cracks
- ISFSI desired but limited by tsunami potential
- Current staffing is 39 (plus 56 contractors on in-leakage work)



HUMBOLDT BAY LEAK PROBLEM

- In-leakage into caisson sump is currently 7800 gpd
- Levels as high as 10,000 gpd occurred last summer
- Pump capacity is 43,200 gpd
- Cs-137 below release limits
- Contingency plans established



SAN ONOFRE

- ► San Clemente, CA
- Westinghouse PWR
- ► 436 Mwe
- OL issued March 1967
- Commercial Operations January 1968
- Shutdown November 1992



SAN ONOFRE STATUS

- In SAFSTOR
- First leaks in spent fuel pool liner started in 1986
- April 1995 leak of spent fuel pool liner of 2000 gallons
- Current leak rate 3 gpw





- Platteville, CO
- ► GA HTGR
- ► 330 Mwe
- OL issued December 1973
- Commercial Operations January 1979
- Shutdown August 1989



- Decommissioning complete
 License termination letter with Commissioners
- ISFSI being transferred to DOE
 Current staffing is 25 (15 are security)





- Pleasanton, CA
- ► GE test reactor (AEC License #1)
- OL issued October 1957
- Shutdown December 1963



VALLECITOS STATUS

Long term SAFSTOR
 Some in-leakage had occurred in the past



PROBLEM AREAS

- Free Release Surveys
- Allegations
- Spent fuel pool leaks
- Licensee "going to sleep"
- Compliance with 49 CFR
- Maintenance rule applicability
- Deterioration of facility and equipment





ISSUES

- Finalization of various regulatory guidance documents
- Role of NRR versus NMSS during decommissioning
- Inspections emphasis change (health physics, employee concerns, free release surveys, OSHA, heavy loads, spent fuel pool)



- Currently one inspector and two openings
- Typically conduct semiannual inspections at SAFSTOR facilities and bi-monthly inspections at DECON facilities



FUTURE SHUTDOWNS

 Deregulation or plant performance issues could drive any of the region IV plants into decommissioning
 Currently, no additional plants are discussing decommissioning with Region IV.

LICENSE EXPIRATIONS

21 operating plants

- 2008 Diablo Canyon Unit 1
- 2010 Diablo Canyon Unit 2
- ► 2013 Ft. Calhoun
- 2013 San Onofre Unit 2
- 2013 San Onofre Unit 3
- 2014 Arkansas Nuclear One Unit 1
- 2018 Arkansas Nuclear One Unit 2
- ► 2022 Grand Gulf

LICENSE EXPIRATIONS

continued

- ► 2022 Grand Gulf
- 2023 Washington Nuclear Project Unit 2
- ► 2024 Callaway
- 2024 Palo Verde Unit 1
- ► 2024 Waterford
- ► 2025 Palo Verde Unit 2
- ► 2025 River Bend
- ► 2025 Wolf Creek

LICENSE EXPIRATIONS

continued

- 2027 Palo Verde Unit 3
- 2027 South Texas Project Unit 1
- ► 2028 South Texas Project Unit 2
- 2030 Comanche Peak Unit 1
- 2033 Comanche Peak Unit 2



DRY CASK STORAGE N REGION IV

Nuclear Materials Inspection and Dr. D. Blair Spitzberg, Chief Decommissioning Branch

July 17, 1997



INDEPENDENT SPENT FUEL STORAGE INSTALLATIONS

Facilities with Fuel Loaded

Arkansas Nuclear OneFort St. Vrain



INDEPENDENT SPENT INSTALLATIONS FUEL STORAGE

Facilities Under Construction

• DOE Idaho TMI-2 Fuel Rancho Seco • Trojan



INDEPENDENT SPENT FUEL STORAGE INSTALLATIONS

Probable Near-Term Facilities

- WNP-2
 Humboldt Bay
 Diablo Canyon
- Palo Verde





Sierra Nuclear VSC-24 design
First cask loaded December 1996
Four casks loaded
Ten additional casks constructed



MULTI-ASSEMBLY SEALED BASKET



Entergy Operations - ANO

0

ARKANSAS NUCLEAR ONE CASK CRACKS

- CAL in place requiring resolution of cracking phenomena prior to additional loading
- Cask #1 crack in shield lid final weld
- Cask #3 crack in shield lid root weld
0



• Foster Wheeler design

- 1464 spent fuel elements in storage
- highly enriched fuel in graphite
- Feb. 1996 contract between DOE and PSCo
- DOE Application submitted Dec 96



Figure 1.2-1 MVDS Fort St. Vrain (without roof structure)

FSV ISFSI SAR Revision 0

December 1996



Figure 1.1-4 Standard Fuel Element

FSV ISFSI SAR Revision 0 1.1-10

December 1996





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TROJAN

- Sierra Nuclear Transtor Design
- 36 casks are planned
- Concrete pad under construction
- Cask on hold because of cracking issue
- 1998 loading planned





- Vectra NUHOMS design
- 22 casks (modules) are planned
- ISFSI is complete
- Casks on hold due to Vectra QA problems
- 1998 loading planned



Figure 1.1-1 Illustration of Typical Life-of-Plant NUHOMS® ISFSI (for information only)

NUH-003 Revision 4A



Figure 1.3-1 NUHOMS[®] Dry Shielded Canister Assembly Components

NUH-003 Revision 4A



NOTE: Nominal Dimensions are shown in Table 1.2-1

Figure 1.2-2
Prefabricated NUHOMS®-12T Horizontal Storage Module
Front View
(Sheet 1 of 2)



Figure 1.3-5 HSM Ventilation Air Flow Diagram

NUH-003 Revision 4A







DOE TMI-2 FUEL

Located at INEEL - Idaho
Vectra NUHOMS special design
fuel debris in a vented cask
30 casks (modules) are planned
1999 loading planned



Figure 3.1-3 <u>TMI-2 Filter Canister</u> [Reference 3. 1]

INEL TMI-2 ISFSI SAR Revision 0



Figure 3.1-2 <u>TMI-2 Knockout Canister</u> [Reference 3.1]



3.1-11



Figure 3.1-1 <u>TMI-2 Fuel Canister</u> [Reference 3.1]

INEL TMI-2 ISFSI SAR Revision 0 3.1-10





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WNP-2

- Initial bids requested in late 1996
- All bids were evaluated as inadequate
 - inadequate
- New bidding planned for this year
- Loading planned before 2000

HUMBOLDT BAY/DIABLO CANYON

• Joint effort under discussion

- Very early stages
- Loading date not determined
- Humboldt will have hard time placing pad onsite due to tsunami potential

SAN ONOFRE

- Discussions underway within company
- Don't expect significant activity until a cask is available for both shipping and storage

PROBLEM AREAS

welding of lid
hydrogen generation from coatings
documentation of safety reviews
experience in loading/moving casks
crane capacity