

Release

From: Charles S. Marschall (CSM)
To: jrw1 *J. White, K1*
Date: Tuesday, February 28, 1995 4:48 pm
Subject: PSE&G assessment of Salem Performance

John,

Here are the members of the team initiated by Leon Eliason:

- Ken Harris, former senior vice president, FP&L (team leader)
- Dick DeYoung, former director I&E, NRC,
- John (Jay) Doering, director, nuclear strategic support, PECO,
- Girard Goering, manager, technical services, Northern States Power and light (and member IP3 safety review board),
- Bill McLane, director, learning services (and former outage manager), Diablo Canyon,
- Carl Andognini, former executive at several facilities including Palo Verdes and Rancho Seco.

The team will focus their assessment on these functional areas: Operations, Maintenance, Engineering/Technical Support, Oversight Corrective Action, and Outage Performance.

According to Girard Goering, their only charter is to answer:

1. Do we know what our problems are, and if not, why not?
2. Are our improvement actions adequate?
 - * If they are, why haven't we achieved results?
 - * If they are not, what should have been in place to measure effectiveness?
3. What else should we be doing to achieve our performance goals?

Girard also indicated that they do not have an inspection plan, they have the freedom to pursue anything they want in order to answer the questions. He further stated that, they would not develop an action plan, although they expect to provide input to a consultant (Don Davis of Prism), who Girard understands is currently developing an action plan for senior managers. According to Girard, all team members have not yet arrived. They expect to get started "around March 1st," and they have not yet met with Leon Eliason, who initiated the team effort, nor Jeffrey Benjamin, the team sponsor.

Call with questions.

Charlie