UNITED STATES OF AMERICA NUCLEAR REGULATORY COMMISSION 2 3 OFFICE OF INVESTIGATIONS 5 INTERVIEW 6 IN THE MATTER OF: : Docket No. 4-95-016 8 INTERVIEW OF JAMES RUSSELL SIMPSON 10 Tuesday, June 13, 1995 13 14 Conference Room 15 5485 U.S. Highway 61 St. Francisville, Louisiana 16 17 18 The above-entitled interview was conducted at 19 8:30 a.m., when where present: CASE 4 95.016 23 24 25

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1	ON BEHALF OF THE NUCLEAR REGULATORY COMMISSION:
2	JONATHAN ARMENTA, JR., Investigator
3	DENNIS BOAL, Investigator
4	U.S. Nuclear Regulatory Commission
5	Office of Investigations
6	611 Ryan Plaza Drive, Suite 400
7	Arlington, Texas 76011
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9	ON BEHALF OF THE WITNESS:
10	(None)
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1	PROCEEDINGS
2	MR. ARMENTA: For the record, this is an
3	interview of Mr. J.R. Simpson. Mr. Simpson, would you
4	give us your first name, your middle name, and spell your
5	entire, full name.
6	MR. SIMPSON: Okay. My full name is James
7	Russell Simpson. I go by J.R. The spelling of my name is
8	J-A-M-E-S, R-U-S-S-E-L-L, last name Simpson, S-I-M-P-S-O-
9	N.
0	MR. ARMENTA: Today is June 13, 1995, and it
1	is approximately 8:30 a.m. Present at this interview, Mr.
2	Simpson is Mr. Dennis Boal from our NRC regional office.
3	He is an investigator. And Mr. Joe Gillis, who is our
4	court reporter And my name is Jonathan Armenta, Jr., and

This interview, Mr. Simpson, is being taperecorded and will be transcribed by services of Mr. Joe Gillis and his company.

I am also an NRC investigator from Region IV out of the

Mr. Simpson, would you please give us your physical address.

MR. SIMPSON:



Arlington, Texas, office.

MR. ARMENTA: Is there a mailing address, or

is this your mailing address also?

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1	MR. SIMPSON: That is my home residence and my
2	mailing address,
3	MR. ARMENTA: Your telephone number, please,
4	including your area code.
5	MR. SIMPSON: Area code is
6	MR. ARMENTA: Your date of birth?
7	MR. SIMPSON:
8	MR. ARMENTA: Your Social Security number?
9	MR. SIMPSON:
10	MR. ARMENTA: Are you employed at this present
11	time?
12	MR. SIMPSON: Yes, sir.
13	MR. ARMENTA: Where are you employed, and
14	state your position.
15	MR. SIMPSON: I am currently employed at
16	Riverbend Station, Entergy Operations, Incorporated. I am
17	presently on a rotational assignment with quality systems
18	as a technical specialist IV.
19	MR. ARMENTA: How long have you been at this
20	position?
21	MR. SIMPSON: Since October 1994,
22	approximately eight months.
23	MR. ARMENTA: And prior to that, what was your
24	title or position?
25	MR. SIMPSON: My position was maintenance
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1	planning and scheduling supervisor. I held that position
2	for approximately seven years in maintenance. Prior to
3	that, I was a maintenance support supervisor. That was
4	approximately two years, and I have been with the company
5	a total of working on 13 years.
6	MR. ARMENTA: At this time, before we proceed,
7	I would like to ask you to please stand, raise your right
8	hand, so that I may administer the oath.
9	Whereupon,
10	JAMES RUSSELL SIMPSON
11	having been first duly sworn, was called as a witness
12	herein and was examined and testified as follows:
.3	MR. ARMENTA: You may be seated. Mr. Simpson,
.4	may I call you J.R.?
.5	THE WITNESS: Yes, sir.
6	MR. ARMENTA: J.R., do you want an attorney
7	present during this interview?
8	THE WITNESS: No, sir.
9	MR. ARMENTA: Does would you you and I
0	had a discussion prior to going on record. Is that
21	correct?
22	THE WITNESS: That is correct.
2.3	MR. ARMENTA: Do you know the purpose of the
24	interview?
25	THE WITNESS: Yes, sir. You have requested my

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Q So since 1983, you have been familiar in part or with all of the NRC regulations. Is that correct?

A That is correct. I didn't really have an

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11	intimate knowledge with some of the regulations and the
2	reg guides and the ANSI standards until I came up to
3	quality systems, but I was always aware of the NRC
4	guidelines.
5	Q Are you aware of 10 CFR 50.7? We discussed
6	this earlier, but for the record, are you aware of this
7	provision in the regulations?
8	A Yes, sir.
9	Q What are your primary job responsibilities at
10	this time?
11	A We are our major responsibility is to
12	perform audits that are required by technical
13	specifications and the reg guides, and the work that I
14	have been assigned since I have been up here has been to
15	revise our what we call master audit plans to reflect
16	what type of audits that we are doing.
17	Q In pursuit of your primary job
18	responsibilities, have you discussed have you had a
19	chance to come across certain people Mr. Mike Malik
20	within your work during your 13-year tenure at Riverbend?
21	A Yes, sir. When I was in maintenance primarily
22	was the first working relationship that I had with Mr.
23	Malik.
24	O And can you expand on that working
25	relationship? Was it as a coworker or supervisory or

can you expand on that, please?

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A At that point in time, I was the supervisor of maintenance planning and scheduling. His role -- and I am not quite sure of his title while he was down there, but he was responsible for quality employees, administrative support side. At that time, he had quality control, which was QC. They did field inspections, and on the other side, he had, I guess, a staff of six or seven that dealt with condition reports.

So my involvement with Michael was primarily if I had a condition report to answer and to close, I would work with his people on the -- well, actually throughout the process and then on the closure end, and typically, the only time I would coordinate with Mike is if I had a problem or if we needed some supervisory assistance in order to close out our condition reports.

- Q So your interaction with Mr. Malik was actually purely professional. Is that correct?
 - A That is correct.
- Q And has it been up to this point here at Riverbend?
 - A Yes, sir.
- Q Do you socialize with Mr. Malik outside the working environment?
 - A No, sir.

1	0	So other than well, do you interact now? Do
2	you still	interact with Mr. Malik?
3	A	No.
4	0	So if you meet him along the hallway, it will
5	be courtes	sy, friendly salutation.
6	. A	That is correct, with the exception of next
7	week we ar	e scheduled for a corrective action audit that
8	will invol	ve Mike.
9	Q	So that will be a possibility of interaction in
10	depth.	
11	A	That is correct.
12	Q	And I am sorry. How long has this been
13	how long h	ave you known Mr. Malik? Since
14	A	Probably eight, nine years.
15	Q	Okay.
16	A	Total.
17	0	On a we will get to Mr. Malik in a few
18	minutes, b	ut on a different subject, J.R., are you
19	familiar w	ith EOI's new performance appraisal system?
20	A	The PP&R or the ranking?
21	Q	The PP&R.
22	A	Yes, sir.
23	Q	And, for the record, would you explain what
24	PP&R is?	
25	A	The PP&R system came out
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Do you think that EOI has done as strongly or not as strong, done their part in informing employees and/or supervisors about this new appraisal system? Would you say it has been very -- a blitz, or has it been done gradual basis?

In my opinion, they rolled the program out, and when I use the term "rolled the program out," that signifies implementation. And in my opinion, the implementation was basically, Here it is. We went to a 15-minute training session that did not address any of our questions or the method thereof.

However, if you consider any company employee performance appraisal system, you have a general knowledge of how they are supposed to work or the basis behind them, so I wasn't really too concerned about implementing the policy, because I just figured that, you know, any kind of new program, you kind of implement the policy, and then you work out the bugs, so to speak.

In my opinion, this program came out, and I didn't really understand the significance of it or how it would impact me personally or my department, and it wasn't until later in the year that I found out the realism 25 | involved behind this program.

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1	Q Okay. You mentioned a few minutes ago you made
. 2	a distinction between the PPR and the ranking system. Why
3	did you make that distinction?
4	A Well, because I really wasn't sure to say that
5	these two programs were tied together. I don't think they
6	were.
7	Q Did the ranking system come before or after the
8	PPR?
9	A Well, they gave us the PPR to implement at the
10	start of '94. You were supposed to have a mid-year
11	review, like in June or July of '94, and then the ranking
12	system came out in October of '94, September and October
13	of '94. So there really wasn't in my opinion, there
14	wasn't any clear distinction between the two programs.
15	I had to rank my employees. At that time, I
16	had approximately 17 employees in my department, and that
17	ranking was based on some criteria that they gave us
18	separate from the PPRs, because at that point in time, we
19	didn't even have our PPRs completed for everybody in the
20	department. So I don't think the two programs tied
21	together.
22	Q So when you ranked an employee were you
23	ranked?
24	A Yes, sir.
25	Q What was your ranking?

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My wanking was a 9, the lowest ranking that you 2 can get on the system. It goes 1 through 9. 3 Is it still a 9? Yes, sir. 4 A Based on this ranking, if you said it was 5 not -- they were not tied together, what was the ranking based on? 7 A It was -- well, the ranking was set up to be 8 based on performance and potential, and they gave you 10 criteria in both categories to evaluate your employees against. But I know the ranking that I did on my 11 employees was not the end result. In other words, it came 12 13 from my level to the next level, and I am not familiar with the process after it left my level. I just know the 14 15 employees that I ranked from my evaluation was not the 16 results that came out of the final conclusion. 17 Is it -- am I to understand that actually you, being the supervisor of -- as a supervisor of your 18 19 employees, you had employees that were ranked -- had a 20 different ranking than what you ranked them? A That is correct. Out of my 17 employees that I ranked, I think six planners were ranked as 9s; ultimately 22 five left the company, and two of the three leads were

ranked as 9s, which also left the company.

So what -- tell me what this rank 9 means.

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1	A From a personal standpoint?
2	Q Yes, sir.
3	A Okay. I will just offer my perspective or my
4	case.
5	Q Okay.
6	. A They ranked an employee as a 9; you are given
7	an improvement plan to work towards; based on this
8	improvement plan, you can either better your ranking, or
9	you cannot meet your goals or objectives, at which case,
10	they have the opportunity to terminate you at any point is
11	time during that period. So my time frame would have been
12	from October '94 through October of '95. But at any point
13	in time, they have the right to terminate you, whether you
14	meet your goals or not.
15	Q So when you were ranked in October did you
16	say you were told about your ranking in October, or the
17	process
18	A No.
19	Q When were you told you were a 9?
20	A I went and asked my supervisor or my manager i
21	December what my ranking was, and they officially told me
22	in January, at the end of January.
23	Q So we had are you telling me they had a
24	system that was implemented in October, and they ranked
25	you on

1	A Performance and potential.
2	Q performance and potential, but it took them
3	three months to rank you, based on performance of prior?
4	See, I don't follow you. You said it is based on
5	performance. I just want to get it clear on the record
6	that if the program was implemented in October, it was not
7	tied in with the appraisal system, so this is a new animal
8	that is coming up in October. Where did they get the
9	information to rank you from in three months?
0	A Well, obviously I am not really clear; I have
1	never been clear; and I will never understand it, because
2	I had to do it myself. And then also
(7)	Q When you say you had to do it yourself, what do
4	you mean?
5	A I actually had to rank employees.
6	Q Oh, I see.
7	A And then I actually got ranked myself. And
8	they gave you a small pamphlet that said, Here is the
9	performance criteria to evaluate your employees against,
0	and then they said, Here is the potential criteria to
1	evaluate your employees against.
22	Well, one of the potential criteria was if you
23	had a college degree, that should indicate that the person
14	has some potential. You know, obviously if he has enough
25	education, intelligence to get through college, that, you

know, there is a potential there for that employee to be more of an asset down the road.

Well, you know, my supervisor told me during discussions that, Hey, you are one of the most intelligent supervisors I have. You know, that was a personal comment to me. However, when it came time to rank, I was ranked as his worst one or his lower bottom, because 10 percent of all the employees had to fall into that tier. There is three tiers, 1 through 3. So 10 percent of all the employees had to fall into that bottom ranking, and that is where I fell into.

So they gave us information in September and said, This is the criteria you will use for ranking your employees. They actually ranked you in October. That is when I started my improvement plan, but not everybody was given an improvement plan in October. Some people weren't formally notified of their ranking until the end of January. That is when they were told they were a 9. At that point in time, they had not received an improvement plan. That is why they were offered a severance package.

- Q Did you take a severance package?
- A I was not offered a severance package. The reason I was not offered a severance package was because I was already on an improvement plan.
 - Q Which means also that you could be terminated

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1	any time between that period that you said, October to
2	October.
3	A That is correct. At this point in time, they
4	have the right to terminate me between October of '94 and
5	October of '95, whether or not I meet my improvement plan
6	goals and objectives or not.
7	Q Two questions: One, first, what if you do meet
8	your goals of that improvement plan?
9	A If I get ranked as a 9 again, it is an
10	automatic termination.
11	Q Even if you meet or exceed your goals.
12	A That is correct.
13	Q And I guess the answer to the other question:
14	If you don't meet them, you are automatically terminated.
15	A That is correct.
16	Q But you could be automatically terminated also
17	if you do your job.
18	A That is correct.
19	Q Do you think it is fair?
20	A No, sir.
21	Q Do you think that you have been treated fairly?
22	A No, sir. However, that doesn't make any
23	difference.

Okay.

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What is the difference between who was put on a performance plan in October and who was offered a package. severance package in January?

In my opinion, those managers or supervisors that tried to stay current with the system and policies that EOI was wanting to represent, they came in; they did their employees; said, Hey, these are the ones that need improvement; here is your improvement plan.

Other supervisors and managers didn't stay current with the time frame or schedule they wanted to roll it out by. Therefore, they didn't get their employees on improvement plans. So -- and this again is just my personal opinion. If I would have stayed as the supervisor in maintenance and for those employees that I ranked as a 9, then I would have gotten them on improvemen plan right away, and that would have happened in October.

Then in January, when you were officially to notify your employees, those employees would have already been on an improvement plan. Therefore, they would not have been offered a severance package. However, if I were to drag my feet and not get them on an improvement plan, they would have been offered a severance package. That is my understanding.

1	Q So actually your supervisor was, by the way he
2	responded to the time frame, was the one who determined
3	who got a performance package.
4	A That is correct.
5	Q You said a little bit earlier that I think I
6	counted the number when you ranked your employees,
7	there were 17 of them, and it sounded to me like
8	approximately eight or nine of them were category 9. Is
9	that correct?
10	A That is correct. They totally wiped that
11	department out.
12	Q How did that occur? I mean, I thought it was
13	only 10 percent.
14	A I have no idea.
15	Q Did your rank employees as
16	A Yes, I did.
17	Q You ranked them as
18	A No, sir. There was only two, possibly three
19	employees that I ranked as a 9 out of my department, and I
20	use that term, my department, being responsible for that
21	department as the supervisor.
22	Q All right. Who was and then you provided
23	that to your supervisor.
24	A That is correct.
25	Q And who was your supervisor?

1	A Early Ewing.
2	Q Early Ewing.
3	A Yes, sir. Well, actually I did the ranking,
4	because I was in quality systems at that time. I turned
5	over the ranking information to Ken Giadrosich. He is th
6	manager from quality assurance that took my position as
7	maintenance planning and scheduling supervisor.
8	So he took the information from me. Then
9	they, in turn, ranked the planning and scheduling
10	department employees.
11	Q Who is "they"? Do you know?
12	A Early and Ken, I would venture to say.
13	Q And when they finished, they, as you said,
14	pretty much wiped that department out, changed from two or
15	three to nine.
16	A That is correct.
17	Q Nine as 9s.
18	Q That is correct.
19	Q Were the people who were ranked 9s, were they
20	afforded any kind of appeal rights or rebuttal rights?
21	A Not that I am aware of, but I don't want to lie
22	to you either.
23	Q Well, then how about you?
24	A No, sir.

BY MR. ARMENTA:

- Q Who ranked you?
- A Early Ewing.
- Q Who else?

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- A I am not sure. I would imagine --
- Q Was he the only one?
- A I would imagine that Early went and got feedback from other managers or supervisors.
- Q I guess my question should be: What is your understanding of what the process was to rank supervisors?
- A It was my understanding that you ranked supervisors just like you did employees. The supervisors were ranked against each other. In other words, I would have been ranked against five other supervisors in maintenance. They were to rank you on performance, and they were to rank you on potential.
 - Q When you say "they," who is they?
- A Early, the manager. We were his direct reports.
 - Q So he got together with other managers.
 - A He didn't have to. I am just assuming that he went and got their feedback, so he wouldn't be the only person involved in the ranking of this employee or the supervisor. However, I don't know that to be a true statement.

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*	wor mentioning any names, but do you believe
2	that there are employees ranked 9 that should not have
3	been ranked 9?
4	A That is correct.
5	Q Vice versa, do you believe that there are
6	employees who are not ranked 9 that should have been?
7	A That is correct.
8	BY MR. BOAL:
9	Q What was your performance rankings before this
10	category 9 came in?
11	A Prior to the category 9, all my evaluations
12	were satisfactory to above average. And I have worked for
13	several different managers and plant managers throughout
14	my 13 years. I have never had a performance problem
15	during the whole time.
16	Q Have you ever had any run-ins with anybody?
17	A Oh, sure. I mean, as far as having discussions
18	to disagree on processes or decisions or methods?
19	Q Certainly.
20	A That is correct.
21	2 Any of those names stand out to you, that you
22	had run-ins with that may have been involved in your
23	ranking as a 9?
24	A Could we rephrase that question?
25	Q Can you think of anybody in your work history

here at RBS that you may have had a r un-in with or a disagreement that got, you know, carried further than you thought it would or that you remember?

A Oh, that might have played a part in that ranking of 9?

Q In ranking you as a 9. Right.

A No, sir. Anybody that you talked to, I am most confident of, in the plant from whatever level or department would categorize me as a team player during my role as supervisor. However, my manager didn't see me as a team player, nor my department as a team player, and that played a role personally as me getting ranked as a 9.

Q Now, who was your manager?

A Early Ewing. But I never had a disagreement with Early or any kind of personal conflict that I am aware of that would have caused a ranking as a 9, if that was your question.

Q Right. That was my question.

A Right. We didn't have any personal conflicts that I am aware of, other than one time I was -- he had some contractors come in to give us a presentation, and I was supposed to set up a meeting at Waterford for them to come down and give a team a presentation of their product.

Well, I set that presentation up the following day, made a phone call down to Waterford to ensure that

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the host knew these contractors were coming down and giving them a time frame for their presentation, but later that evening when I got home, my wife informed me that my fifth grade daughter was graduating from fifth grade the next afternoon, and that was going to be an important part for me to be there.

So I didn't call Early at home to tell him that I couldn't make the meeting at Waterford. I just came in to work the next day, and he was upset that I didn't tell him that I couldn't make that meeting, and after I explained it to Early what happened and why that I needed to be at the graduation ceremony, he understood.

However, that was one of the items that he wrote down on my appraisal. So that might have been a personality conflict, or I guess he considered it insubordination on my part.

BY MR. ARMENTA:

Q Have you checked your personnel file to see if there was anything in that to that effect?

Mell, I have read the letter that Early wrote me, saying, Here is the reasons why I consider you -- I think he used the term "inappropriate behavior as a supervisor" and here is the reasons why. I have read that letter.

O In general, do you believe your personal

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situation with a ranking, your job performance being above average and the only incident that you have just mentioned to us, do you think that this is prevalent with -- could be prevalent with other supervisors like yourself that have been doing a good job, have really been keeping, quote, their nose clean?

A Sure.

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Q Can this be repeated with somebody else? Do you think it can --

A Oh, yes. Definitely.

MR. ARMENTA: Well, J.R., we have gone over a lot of general situations ont he ranking process and the appraisal system of EOI, and I talked to you before going on the record that we were going to get a lot of this record information and just go over it one time.

And I would like to ask you on record: This information that you have supplied to us -- and we are going to talk to you about other cases. I know we have talked about Malik, but I am going to ask you specific questions in a few minutes about Mr. Malik.

But before we go on, I would like to make a stipulation in that all your education and your employee history, your opinion about the PPR, your opinion about the ranking process, your personal information, your address and Social Security number, all this other

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Is that okay with you?

THE WITNESS: Yes, sir.

MR. ARMENTA: So whenever we ask you about another investigation, we will omit this portion, because we have already asked you, and we will get into the specifics of each different case. Do you understand?

THE WITNESS: That is fine with me. Yes. It is redundant, and there is no value to go over it again.

MR. ARMENTA: All right. Well, thank you.

(Whereupon, at 3:45 p.m., the interview

continued as follows:)

MR. BOAL: Today is June 13. The time is approximately 3:45.

This is a continuation of an earlier interview that we had with Mr. James Russell Simpson. At that time, Mr. Simpson, we explained to you we are going to ask you specific questions about several different investigations pertaining to alleged violations of 10 CFR 50.7 and that we were going to include all the information in each of those interviews that pertained to your background, your education, and your general knowledge of the ranking system and the performance and potential review system here at Riverbend.

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Specifically what we would like to talk to you now is in reference to case number 4-95-016, an allegation of violation of 10 CFR 50.7 involving a Mr. Roger Backen.

BY MR. BOAL:

Q What I would like to ask you at this point is if you could reall your professional relationship with Mr. Backen.

A At the time that I was the maintenance supervisor, planning and scheduling, Roger was the -- and I am not sure of the exact title, but he was the supervisor of quality assurance, and that is Bob Biggs's present job, I believe.

So at that time, the auditors worked directly for Roger, and from time to time, we would have meetings to discuss findings or audit statuses, and his : would be that of the supervisor attending the meeting, lead auditors presenting the information to the auditees, which usually was myself or another representative of maintenance. And that was probably, I would say, at least four years ago.

Q Have you had any interaction with him since then?

A No. Since that time, he has transferred, I think, to -- like his current job is over material inspection, and we did an audit of procurement about a

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month ago, in March. But at that time, we were more on the materials side, and I didn't have any involvement with the receipt inspection part of the audit. So I haven't had any interaction with him. 4 Q Going back to when you did approximately four 5 6 years ago, did you perceive Mr. Backen to be 7 professionally competent and personable in your opinion? In my opinion, he was not very personable. He was very one-sided. He really didn't work with you. However, being supervisor of quality assurance, I am not 10 sure that is part of -- I am sure it is not part of the 12 job title, but he wasn't very open to suggestions or comments. And I am sure I am not the only one that felt that way at the time. Q Do you know if Mr. Backen was ranked category 9? I do not know. A Well, did --There was hearsay that he was. Would the hearsay -- would that have surprised you, to hear that he was ranked a category 9? A No, sir. But then again, he might have not been surprised that I was ranked as a 9 either, so --

MR. BOAL: Jonathan, did you have any --

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Q That is fine.

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MR. ARMENTA: No.

MR. BOAL: That concludes the questions we had pertaining to Mr. Backen. It is now approximately 3:50 p.m., and this interview is concluded.)

(Whereupon, the interview in the aboveentitled matter was concluded.)

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REPORTER'S CERTIFICATE

This is to certify that the attached proceedings before the United States Nuclear Regulatory Commission

in the matter of:

Name of Proceeding: JAMES RUSSELL SIMPSON

Docket Number(s): 4-95-016

Place of Proceeding: St. Francisville, LA
were held as herein appears, and that this is the original
transcript thereof for the file of the United States

Nuclear Regulatory Commission taken by me and thereafter
reduced to typewriting by me or under the direction of the
court reporting company, and that the transcript is a true
and accurate record of the foregoing proceedings.

Joe Gillis

Official Reporter

Neal R. Gross and Co., Inc.

EXHIBIT 59

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Information in this record was deleted in accordance with the Ereedom of Information Act, exemptions
FOIA-

EXHIBIT 59