

RESPONSE TO FREEDOM OF INFORMATION ACT (FOIA) REQUEST

U.S. NUCLEAR REGULATORY COMMISS

200		AST NUA'NER(S)	
1	OIA -	91-561	
	RESPONSE TYPE		
V	FINAL	PARTIAL	

JAN 3 0 1992

		DOCKET NUMBER(SLIff applicable)			
REQ	JEST	Ms. Ophelia Williams			
		PART L-AGENCY RECORDS RELEASED OR NOT LOCATED (See checked boxes)			
	No	o agency records subject to the request have been located.			
	No	o additional agency records subject to the request have been located.			
	Rec	equestor records are available through another public distribution agram. Sec Comments section,			
		cency records subject to the request that are identified in Appendix(es) are already available for public inspection RC Public Document Room, 2120 L Street, N. W., Washington, DC.	n and copying at t		
X	Age	gency records subject to the request that are ide: Ified in Appendix(es) D are being made available for public insper the NRC Public Document Room, 2120 L Street, N.W., Washington, DC, in a folder under this FOIA rumber.	ction and copying		
	he nonproprietary version of the proposal(s) that you agreed to accept in a telephone conversation with a member of my staff is now bur public inspection and copying at the NRC Public Document Room, 2120 L Street, 1.W., Washington, DC, in a folder under this FOI.	eing made availabl A number.			
	Ro	gency records subject to the request that are identified in Append x(es) may be inspected and copied at the NRC Local poin identified in the Comments section.			
		nclosed is information on how you may obtain access to and the charges for copying records located at the NRC Public D _{c.} Jument Roo W., Washington, DC.	rm, 2120 L Street,		
Χ	Agency records subject to the request are enclosed. *				
	Rec	ecords subject to the request have been referred to another Federal agencyties) for review and direct response to you.			
χ	Fees				
	Х	You will be billed by the NRC for fees totaling \$ 491.98			
		You will receive a refund from the NRC in the amount of \$			
	Inv	view of NRC's response to this request, no further action is being taken on appeal letter dated, No			
		PART II. A-INFORMATION WITHHELD FROM PUBLIC DISCLOSURE			
Χ	in P	ertain information in the requested records is being withheld from public disclosure pursuant to the exemptions described in and for the Part II, B, C, and D. Any released portions of the documents for which only part of the record it being withheld are being made available spection and copying in the NRC Public Document Room, 2120 L Street, N.W., Washington, DC in a folder under this FOIA number.	reasons stated ole for public		
COM	MEN	*Copies of the records identified on enclosed Appendix D and the releasable portions of the records identified on Appendix E are enclosed. The fees for processing your FOIA request are as follows: Clerical Search - 15 Mins. @ \$0.22 per min. = \$ 3.30 Professional Search - 11 hrs. @ \$27.93 per hr. = 307.23 SES Search - 1 hr. 15 mins. @ \$52.96 pr hr. = 66.16 Professional Rev - 1 hr. 10 mins. @ \$27.93 per hr. = 32.53 SES Review - 1 hr. @ \$52.96 per hr. = 52.96 Duplication - 149 pgs. @ \$0.20 per pg. = 29.80			

You will be billed by the NRC's Division of Accounting and Finance for this amount. This completes NRC's action on your FOIA request.

SIGNATURE, DIRECTOR, DIVISION OF PREEDOMON INFORMATION AND PUBLICATIONS SERVICES

9209090394 920130 PDR FDIA WILLIAM91-521 PDR

RESPONSE TO FREEDOM OF INFORMATION ACT (FOIA) REQUEST

(CONTINUATION)

FOIA - 91-521

FOIR NUMBERIS

JAN 3 0 1992

DATE

PART II.8 - APPLICABLE EXEMPTIONS

			are described in the enclosed Appendix(es)		ty or in part (under the		
	1. 7	he withheld information is pro	perly classified pursuant to Executive Order. (Exemption 1)					
	2 1	he withheld information relate	is solely to the internal personnel rules and procedures of N	RC (Exemption 2)				
	3 1	he vithheld information is spe	icifically exempted from public disclosure by statute indicate	d. (Exemption 3)				
		Sections 141-145 of the Atomic Energy Act, which prohibits the disclosure of destricted Data or Formerly Restricted Data (42 U.S.C. 2161-2165).						
		Section 147 of the Atomic En	ergy Act, which prohibits the disclosure of Unclassified Safeguare	as Information (42 U.S.C. 2177)				
	4 7	he withheld information is a t	rade secret or commercial or financial information that is be	ing withheld for the reason(s) indic	atest. (Exampti	on 4)		
		The information is considere	d to be confidential business (proprietary) information					
		The information is considere	d to be proprietary information pursuant to 10 CFR 2-790s					
		The information was submit	ted and received in confidence pursuant to 10 CFR 2 790s	(0)				
	5. 1	he withheld information consists	of interagency or intrasgency records that are not available the	nigh discovery during litigation. (Exer	mption 5). App	licable Privileg	0	
		Deliberative Process: Disclusure of predecisional information would tend to inhibit the open and frank exchange of ideas essential to the deliberative process. Where records are withheld in their entirety, the facts are inexticably intertwined with the predecisional information. There also are no reasonably segregable factual portions because the valeage of the facts would parmit an indirect industry into the predecisional process of the agency.						
		Attorney work product privile	rge. (Documents prepared by an attorney in contemplation					
		Attorney-client privilege, (Conf.	idential communications between an etto - y and his her client.					
X	6. 1	he withheld information is exem	pied from public disclosure because its disclosure would result.	n a clearly unwarranted invasion of pe	rsonal privacy.	(Exemption)		
	7. 1	he withheld information consi	sts of records complied for law enforcement purposes and	s being withheld for the reasonis; i	ndicated (Ex	emption 7.)		
		Disclosure could reasonably be expected to interfere with an enforcement proceeding because it could reveal the scope, direction, and focus of enforcement efforts, and thus could possibly allow recipients to take astron to shield potential wrongdoing or a violation of NRC requirements from investigators. (Exemption 7 (A))						
		Disclosure would constitute	an unwarranted invasion of personal privacy. (Exemption 7(0					
		The internation consists of confidential sources. (Exempt	names at individuals and other information the disclusive of $\operatorname{sign} \mathbb{Z}(D)$	which crolif reasonably be excepted				
	OTH	長 有						
	***************************************		PART II. C - DENYING OFFI	CIALS				
du of	ficials	or distribute and that its practi-	S(c) of the U.S. Nuclear Regulatory Commission regulations, it into or disclosure in contrary to the public interest. The borso readom or Information and Publications services. Office of Admired	trys been determined that the informs he responsible for the detrail and those o mistralian. Ibi any demals that may be	officials identifi	ed below as de	enving	
	****	DENYING OFFICIAL	TITLE OFFICE	RECORDS DENIED	APP	ELLATE OFF	CIAL	
Jol	hn E	3. Martin	Regional Administrator, RV	€/1	X X	SECRETARY		
							-	
No.								

PART II D-APPEAL RIGHTS

The (femial by each denying difficial identified in Part 1. C may be appealed to the Appellate Official identified there. Any such appeal must be made in writing within 30 days of receipt of this response. Appeals must be addressed, as appropriate, to the Executive Director for Operations, to the Secretary of the Commission, or to the Inspector General, U.S. Nuclear Regulatory Commission, Washington, DC-20555, and should clearly state on the envelope and in the letter that it is an "Appeal from an Initial FOLA Decision."

APPENDIX D

RECORDS MAINTAINED IN THE PDR UMDER THE ABOVE REQUEST NUMBER

Number	Date	Subject	Number of Pages
1.	1989	Percentage of overtime worked since 1 January 1989	3
2.	5/2/90	Note from Anonymous to Mr. Bridenbocker re operator attrition.	: 3
3.	4/24/90	Note from Anonymous to Russ Krieger re: poor morale and stres:	3
4.	10/30/89	Note from Anonymous to L. Cash, re: overtime.	2
5.	10/30/89	Note from Confidential to R. Krieger, re: shift schedules.	2
6.	1989	Health Physics Policy Statement II-3, Rev. Effective 8/89	2 3
7.	10/11/89	Percentage of overtime worked from: December '88 to September '89	b
8.	11/30/88	Policy Statement	2
9.	1987	Hours worked normal/overtime	2
10.	3/19/50	Note from M. Cooper to All Operator re: Outage Schedule	1
11.	1/18/90	Ltr from H. Ray to R. Zimmerman, re: The Impact of Outage-Related Ovetime	2
12.	3/16/88	Rev 2 - Implementation of Overtime	20
13.	12/24/87	Routing & Document Control - Implementation of Overtime Restrictions	n 3
14.	5/2/91	Memorandum for Commissioner Curtiss from James M. Taylor, subject: "Overtime by Reactor Operators and Information on Personnel Error Rate."	2
		refacilite titor Nate.	

Re: FOIA-91-521

APPENDIX E

DOCUMENTS BEING RELEASED IN PART

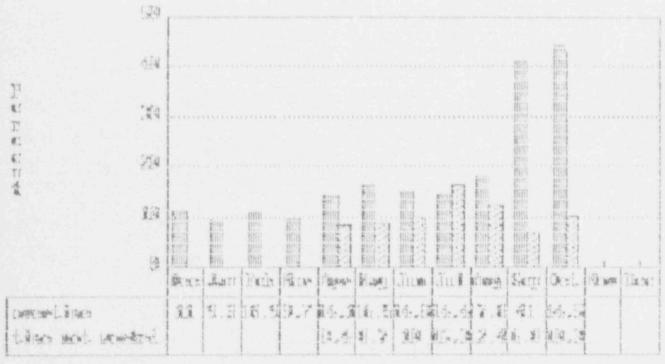
NUMBER DATE DESCRIPTION

1. 1989 Bi-Weekly Time Sheets, (65 pgs.) EXEMPTION 6.

81 F Amil Dan Fisher] at WESTE 11/8/89 7 RIAM (68204 bytes: 121 10, 4 pr o: NRC at AWS4 C: TRUSS KRIEGER TAT AWS ubject: Overtime Report-October g----- Forwarded with Charges -----81 From: WAN FISHER at WESTE 11/8/89 7:21AM (68204 bytes: 131 16, 6 50) OI INRC AT AUS4 C: TRUSS KRIEGER] at AWS ubject: Overtime Report-October ---- Forwarded with Charges ---ron: [MARTIN COORER at WESTE 11 7/89 4:22PM (67836 bytes: 127 1m, 4 cm O: WAN FISHER, DON LOKKER at WESTS, (THEODORE VOGT) at WESTS ubject: Overtime Report-October ----- Message Contents -ext item 1: Data Mr. Hon - per your request. [Var] he overtime since Jan. 1, 1989 is running at 18 8 % for the thru the end of his reporting period based on total normal time hours worked = 312230 hours total overtime = 56739 hours 56739/312320 = 18.1% Bases: 195% of all DPS 2/3 time cards went into report figures. October Overtime 10-08-89 to 11-05-89 324 timecards x 80 =25,920 hrs. total overtime 011,541 hrs. doubletime =1934.0 hrs. hours paid not worked (sick/vac/hol/etc.) =2688 -- hrs. B/A = % D/t % 44.0% (doubletime= <math>D/A=%) 7.5% D/A = % 10.3% time not worked percentage September Overtime 328 timecards x 80 = 26,240 hrs. Ø9-11-89 to 10-08-89 total overtime = 10,852 doubletime = 1805 hrs. hours paid not worked (sick/vac/hol/etc.) = 1963 hrs. (doubletime= 6.8%) 10,852/26240 = 41% 1963/26,240 = 7.5% August Overtime 07-31-89 to 9-10-89 507 timecards x 80 = 40.560 hrs. total overtime = 7,200 hrs. doubletime = 738 hrs. hours paid not worked (sick/vac/hol/etc.)= 5,023 hrs. 7200/40560 = 17.8% (doubletime=1.8%) 5.023/40.560 hrs. = 12.4% not worked percentage July Overtime 07-03-89 to 07-30-89 341 timecards x 80 = 27,280 hrs. total overtime - 3,921.5 hrs.

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Thours paid Not worked (sick/vac/hel/etc.) . 4,449 hrs.
      3921.5/27,280 = 14.4% (doubletime=1.1%)
4,449 27,280 = 16.3% not worked percentage
                  June Dvertime
06-05-89 to 07-02-89 333 timecards x 80 = 26,640 hrs.
                        total eventime = 3,950.5 hrs.
                            doubletime = 516.75hrs.
hours paid not worked (sick/vac/hol/etc.) = 2,598.2 hrs.
     3950, 5/26, 640 = 14.8% (doubletime=1, 9%)
  2598 0/26,640 = 9.75% not worked percentage
                 May Dvertime
04-24-89 to 6-04-89 512 timecards x 80 = 40960 hrs.
                         total overtime = 6743 hrs.
                          doubletime = 700.5 hrs.
hours paid not worked (sick/vac/hol) = 3579.75 hrs.
    6743/40,960 = 16.5% (double:ine=1.7%)
  3579.75/40960 = 8.7% not worked percentage
                 April Overtime
03-27-89 to 4-23-89 344 timecards x 80 = 27,520 hrs.
                      total overtime = 3,887 hrs.
doubletime = 596 hrs.
hours paid not worked
                                   = 2314
                                                hrs.
     3887/27,520 = 14.1%
                               (doubletime=2.1%)
 2314/40960 = 8.4% not worked percentage
                  March Overtime
02-27-89 to 03-26-89 352 timecards x 80 = 28,160 hrs.
                         total overtime = 2743 hrs.
doubletime = 247 hrs.
     2743/28,160 = 9.7% (doubletime=.88%)
                  February Overtime
01-30-89 to 02-26-89 357 timecards x 80 = 28.560 hrs.
                        total overtime = 3127 hrs.
                             doubletime = 384
     3127/28,560 = 10.9% (doubletime=1.3%)
                January Overtime
$1-$1-89 to $1-29 89 506 timecards x 80 = 29.800 hrs.
                      total overtime = 2774 hrs.
                            doubletime = 287
     2774/29,800 = 9.3% (doubletime=.96%)
                  December '88 Overtime
12-05-88 to 12-31-88 320 timecards \times 80 = 24. 300 hrs.
                    total overtime = 2662 hrs.
                of which is doubletime = 203 hrs.
     2662/24,300 = 10.95% (doubltime=.95%)
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To Brigani and

fortily regarding the addragance probably been incondition with Sine lettly regarding the addragance probably in Operations Unit 2. I epologists for adding one more SIP to the list; however, give-your recent deligion to france all Operations 2/3 bargaining with employees out of the JOIS process, I trust this will not be to less SIP addressed to you on this matter.

As you are no doubt aware, this is not the first time Management has resorted to a freeze to stabilize its Operations will force.

This is a recurring problem, and there are many of us coperators who feel as if the real problems in the department are not being focused on. We are all well aware that certain liabilities; such as forced overtime, stress, changing schedules, job safety hazards, and shift rotation are inherent to the job. However, we are just as aware that other areas; such as, unreasonable pay, poon supervision, and insensitive management are not endemic to the job and are all places where dramatic improvement can be effected and, thereby, amelions—the recessary conditions listed above.

My questions are: what is your (Management's) perspective on why Operations 2/3 is experiencing such an "unusually" high attrition rate, and what, if any, other alternatives (besides the freeze) are being considered to solve this problem?

RESPONSE:

Thank you for your inquiry. Based on my assessment of the attrition experienced during 1989, enhanced career opportunities and higher pay for comparable work appear to be underlying motives for most of the operator attrition.

*Operation are highly trained and have market the shills while not live on the first on moving to their position in the Desperation, and strangthened these one minetions of elements there are the interviews of a large procedure of elements in the indicate that other factors, including their year note above, and third other factors are not an action to

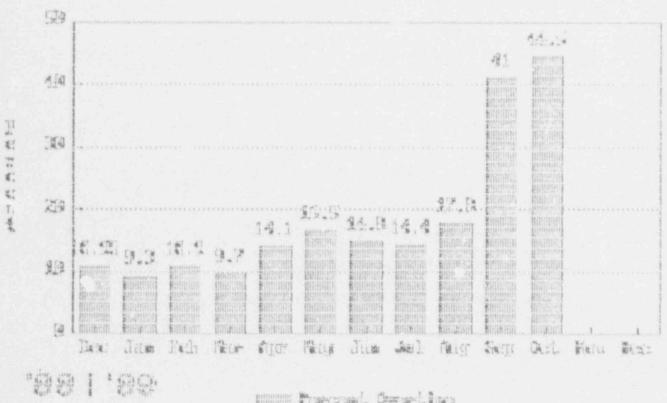
During the reportely completed brother, and Operators
Development and Evaluation Program workshops, the results of
these interves were discursed in general, and a commitment
was study to be logother to address the study and concerexpension by the apprehens which are contributing to poor
morale and stocks. Crow meetings will be scheduled in the
near future to meet this commitment.

I intend to classly manifer the progress of thes, erem meeting a trelucing actively participating in some of them, in order to assure that issues and concerns expressed by you and the other operations receive the proper attention.

PODERT H. BRIDENBUCKER

May 2, 1990

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to a stolar perturns in the response to Lin A-2-6:

- de Dor hold in this is the in the on par with them utilities the on like in an area that currently has her a 7% inflation this for the last several years.
- 2. The cost of housing has doubled in the last five years, i.e. median house price in 1984 \$95,000, in 1989 \$180,000.
- 3. A 2 172% increase in salaries per year does not keep up with the increasing costs of foot, clothing, housing, or transportation.
- 4. If you eccept a job in another area of the country, and there are many available, for slightly less money, the tremendous difference in housing alone will account for several hundreds of dollars per month for savings. And remember our salaries are already on a par with other utilities.

Which means that you will have effectively given yourself a several hundred dollars a month raise simply by changing locations.

- 5. You speak of "A FEW EMPLOYEES" leaving the Company. Several have left, more are looking, and some of those that are left are looking for intra-Company transfers. What does this indicate"
- People and dissatisfied with working conditions, too much overtime.
- Not enough morey.
- No positions to advance to, i.e. Operations it a dead one job.
- Constant understaffing has led to a freeze in JOIS transform.

"Ex losts to I at the result of this execus from Operations / Trainings

Last year the NAC and INPO both gave SONGS a superior ration. This year the NAC has questioned our ability to even openate the sais attrix. These people that have lett are not new hires, they are the veterans of Units 2/3 Stant Up and many years or Unit 1 operation. These were the people that tid to maining and Station Lebbnical. These are not the tis of people that we can afford, so casually, to lose. Let's in every the is up.

We cannot efford to bury our heads in the same and hope the problem corrects itself. The consequences of a long term of down imposed by the NRC far outweigh the cost of Frepring experienced people in key positions to they PED, ACC, CD, CD, SS, or STA. The results are already too apparent.

My question simply stated is this: How and when is copemanagement going to address this problem? The atorementioned points are not up to debate, they are facts that can be attested to by interviews with any number of the affected employees?

RESPONSE:

Thank you for your inquiry. The factors you have identified above are contributing to poor morale and stress within the Operations Division. During the recently completed Professional Operators Development and Evaluation Program workshops, you were advised that Management does recognize these factors and that actions have been initiated to address them. Specifically,

1. The Operations Division has received authorization to increase staffing in order to implement a sixth operating (relief) crew. An initial training class of thirty new operators is scheduled to commence on April 16, 1990 and a second training class of thirty new operators is scheduled to commence in 1991. This increase in staffing will assist in reducing overtime, and hopefully, permit a greater opportunity for mobility within the Operations Division.

w large prosententian of operators have been intervalued by a consultant to identify the working conditions and the issues and concerns which are contributing to part morele and strains. The results of their interviews have been producented and crew meetings will be echeduled in the king fut he to review those results. A review of the compensation standards relative to the industry is underway and will be completed in the repr This review will look at a variety of factors such as the actual rates for comparable jobs, the correct economic consitions both locally and nationally, the local and national labor markets and the economic predictions for the near future. One of the primary objectives the Company has always had is to keep our compensation standards competitive within the industry that attract, retain and motivate employees. As indicated at the Professional Operators Development are Evaluation Program workshops, we intend to work together to turn abound the poor morale and stress within the Operations Division. (Rust Mrieger) Manager, Operations April 24, 1990

LEGI From T SONGE NEWSIE 10/31/89 10:43AM (3417 bytes: 70 lm)

(bject: SIP A-260 (Anonymous) - Allotment of Dyortimo in Maintenance

Message Contents

SONGS INQUIRY PROGRAM (SIP)

SIR No. A-260 (Anonymous)

DUESTION/CONCERM:

I am a Maintenance craft worker and was recently told that the Maintenance Engineering Procedures Group has been on evertime for the last 2-3 years working a minimum of 50 hour work weeks.

Don't the Maintenance Engineering and Maintenance Draft/Line personnel come under the same budget? (In other words, aren't we all part of the same SDNGS Maintenance Division)? If we are all under the same budget, then all overtime should be controlled the same way don't you think?

Most line personnel and other divisions say they have large work loads here at SONGS, yet not all divisions are put on blanket overtime, even though they could often probably use it.

I understand overtime is given on a priority and work load basis (case by case situation) but it seems odd that one division consistently and easily gets overtime, while others have to fight for it.

What warrants all this permanent overtime? Is it vital to the operation and continued operation of the plants? Is it all that necessary during non outage periods?

RESPONSE:

As a Maintenance craft worker, the amount of overtime you work is governed by the "Agreement" between the Company and the Union and the NRC overtime guidelines.

Overtime assigned to the Maintenance Procedures Group is based on priority, backlog and manpower resources. There is no blanket approval for overtime as you imply.

Overtime worked by the Maintenance Procedures Group is mormally paid for out of the Maintenance budget. Frequently normal time and overtime are approved for capital work projects, such as DCPs that are funded from other budgets, not the Maintenance budget.

It is true that the Maintenance Procedures Group as a whole works a significant amount of overtime, but individually this may not be the case. Depending on the discipline, some individuals may work a lot of overtime, while others work little or none.

The Maintenance Procedures Group is a relatively small group. During the past year several procedures personnel left our organization for various reasons. Such attrition quickly and significantly affects the work load of the remaining personnel. In addition, procedures personnel are regularly assigned duty with line organizations during refueling outages. This also reduces available manpower and increases the backlog. These events tend to increase the need to work overtime.

Malagement is aware of all of the above conditions and is taking measures to reduce overtime as a matter of principle.

Thank you for your inquiry.

TL. O. CASH.

October 30, 1989

SERVER INDUIRER'S PERMISSION

SONES INDUIRY PROGRAM (517)

SIP No. I-67 (Confidential)

DUESTION SOMERRY

Doring this limit is refueling outpost the Doerations 2/3 per are forced to work 10 weeks of 12 1/2 hour ways because the aren't enough people. However, on Mondays there is an extra shift on, so we have more than 30 extra people that day. These people are threatened with dirty jobs if they ask to go home after 8 hours.

They are told it is too complicated to figure out a way to fair; allow people to go home after 8 hours, and keep the people they need for 12 hours.

I'm sure everyone understands how stressful it is to work in weeks of forced 12 1/2 hour days. Here is a perfect opportunity to elleviate some of this stress, and because Operations 2/3 supervision says it is too complicated, over 30 people, who even't really needed, are forced to work 15 1/2 hours on Mondays,

Is this good management?

RESPONSE

Thank you for your inquiry. As you note above, the current shift schedule results in an overlap between crows on Mondays. This schedule was selected to optimally support the Unit & refueling outage and the continued operation of Unit 3. When the overlap occurs, we are able to effectively utilize the additional resources to concentrate on areas such as housekeeping, training, signage, etc. As you know, these areas are important to our continued success.

To my knowledge, people aren't threatened with dirty jobs if they ask to go home after 8 hours and it isn't overly

complicated to figure out a way to fairly allow notific to a home after 8 hours. If you are interested in taking time-off from the current shift schedule, you must evenit your request to supervision in accordance with established policy.

Russ Krieper | Manager, Operations

October 30, 1989

1

HEALTH PHYSICS POLICY STATEMENT II-3, Rev. 2 EFFECTIVE 8/89

TITLE: OVERTIME

PURPOSE: To provide guidelines for offering overtime, within the limits of the Station Procedures and the UWUA Contract.

RESPONSIBILITY TO EXECUTE: Health Physics Supervision

1.0 INTRODUCTION:

Supervision shall ensure that all overtime is assigned in a fair manner consistent with Division needs, the Working Agreement, and Station Procedures.

2.0 ACTION RULES:

- 2.1 Health Physics Technicians and their first-line supervisors are restricted by SO(123)-XXII-5.2 as to the amount of overtime that may be worked.
- 2.2 Overtime should be divided as equally as practical among those qualified and available.
 - 2.2.1 The offering supervisor shall determine in each case who is qualified and available.
 - 2.2.2 Personnel assigned to NTD are generally considered available for overtime assignments, and should be included in all offerings that will not interfere with class schedules.
- 2.3 Overtime shall be offered in accordance with the following guidelines:
 - 2.3.1 Twenty-four hours advance notice for four or less than four hours.
 - 2.3.2 Seventy-two hours advance notice for more than four hours.

3.0 OVERTIME RESTRICTIONS.

3.1 The provisions of SO(123)-XXII-5.2 shall apply to all overtime offerings to Health Physics Technicians and their first line supervisors. 3.2 In no case should sections 6.2.1-6.2.3 of the referenced procedure be deviated from by any Health Physics personnel:

No person should work more than 16 hours without a break, or more than 16 hours in a 24 hour period, or more than 24 hours in a 48 hour period, or more than 72 hours in any 7 consecutive days; there should be an 8 hour break between each work period.

Definitions of work periods are located in the procedure.

4.0 OF CRING OVERTIME TO BARGAINING UNIT EMPLOYEES:

- 4.1 All overtime offerings to Bargaining Unit employees shall be made by using the current combined Evergreen Report as produced and distributed by Payroll. Use the current Evergreen list until an updated one is received (every payday Friday).
- 4.2 For those work groups working a fixed shift as defined by a Section M agreement, divide the Evergreen Report into shifts.
- 4.3 To fill a vacancy on a shift, offer in the following order:
 - 4.3.1 offer the OT to those persons on that same shift who will be on an RDO,

Note: If personnel eligible for overtime are not at work when offering is made (i.e. home, medical, training), contact them by reasonable means and document. This is to be done even when it will result in double time rate payment.

- 4.3.2 offer IE's and HO's as necessary to persons working that day on adjacent shifts,
- 4.3.3 offer the vacancy to persons on adjacent shifts who will be on an RDO,
- 4.3.4 offer to persons eligible for upgrade into the classification in which the overtime assignment is available (i.e., offer SRMH vacancies to upgradable RMHs, etc.).

- 4.3.5 offer to contractors qualified and available.
- If the positions remain unfilled after steps 1-4, make assignments in the following order:
- 4.3.5, 4.3.2, 4.1.1, 4.3.3 (see above).
- 4.4 To fill an extended hours position:
 - 4.4.1 offer HO's as necessary for the duration that the job is forecast to last, in evergreen order, to the on-shift personnel qualified and available to work, except for reasons of job continuity, which can be offered first to the persons involved with the job.
 - 4.4.2 Job continuity offers should be limited to "short duration" jobs; any work not of a "job continuity" nature shall be offered in evergreen order.

5.0 DOCUMENTATION (FOR BARGAINING UNIT PERSONNEL):

- 5.1 For OT worked by Health Physics personnel and their first line supervisors, follow the requirements in the referenced procedure.
- 5.2 For all overtime offered, keep a written record of the offering, detailing the offer, to whom, and the results, i.e. accepted, declined, etc. This record should be retrievable for reference if necessary.
- 5.3 Using an Aigner Form #65-208 or equivalent, enter the names of all personnel qualified for the offering, in evergreen order.
- 5.4 Enter the details of the offering (when, where, duration, number of positions).
- 5.5 Offer the determined number of positions per the combined Evergreen Report and document results, i.e., accept or decline.
- 5.6 Keep these records in a notebook in the Foreman's office.

6.0 OVERTIME ELIGIBILITY FOR MANAGEMENT EMPLOYEES:

6.1 Overtime for Management employees should be in accordance with NGS Directive 007.

Date: 8

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291 From: [ 100 - FER OF WESTE 10/11/89 11:16/10 (6:36/ byten 1:3 in 4 gr)
c: Russ KRIEGER at AWS, FATRICK SHAFFER at AWS2
ubject: Overtime Report-September
                     ---- Forwarded with Charges
rom: MARTIN COOPERSAL WESTS 10/11/89 10:28AM (61574 bytes: 111 ln, 4 gr)
C: FRANK BILMORES
ubject: Overtime Report-September
                       ---- Message Contents .
ext item 1: Data ..
     Mr. Hon - per your request. [Van]
         Pages: >95% of all OPS 2/3 time cards went into report
         figures.
                            September Overtime
                              (328) timecards \times 80 = 26,240 hrs.
        09-11-89 to 10-08-89
                                  total overtime = 10.852
                                      doubletime = 1805 hrs.
        hours paid not worked (sick/vac/hol/etc.) = 1963 hrs.
              10.852/26240 = 41% (doubletime= 6.8%)
          1963/26.240 = 7.5%
                         August Overtime
                               507) timecards x 80 = 40,560
         07-31-89 to 9-10-89
                                   total overtime = 7,200
                                      doubletime = 738
         hours paid not worked (sick/vac/hol/etc.)= 5,023
             7200/40560 = 17.8%
                                          (doubletime=1.8%)
          5,023/40,560 hrs. = 12.4% not worked percentage
                           July Overtime
         07-03-89 to 07-30-89 (341 Dimecards x 80 = 27,280 hrs.
                                  total overtime = 3.921.5 hrs.
                                      doubletime = 322
         hours paid not worked (sick/vac/hol/etc.)= 4.449 hrs.
              3921.5/27, 280 = 14.4% (dcmbletime=1.1%)
          4,443/27,280 = 16,3% not worked percentage
                           June Overtime
                              333) timecards \times 80 = 26,640 hrs.
        06-05-89 to 07-02-89
                                  total overtime = 3,950.5 hrs.
                                      doubletime = 516.75hrs.
        hours paid not worked (sick/vac/hol/etc.) = 2,598.2 hrs.
              3950.5/26.640 = 14.8\% (doubletime=1.9%)
          2598.2/26.640 = 9.75% not worked percentage
                           May Overtime
        04-24-89 to 6-04-89
                                  limecards x 80 = 40960
                                                          hrs.
                                  total overtime = 6743 hrs...
                                     doubletime = 700.5
        hours paid not worked (sick/vac/hol) = 3579.75
                                                           brs.
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April Overtime
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103-27-89 to 4-23-89 344 timecards x 80 = 27,520

total overtime = 3,887 hrs.

doubletime = 596

hours paid not worked = 2314 hrs.

3887/27,520 = 14.1%

(doubletime=2.1%)

hrs.

hrs.

2314/40960 = 8.4% not worked percentage

March Overtime

02-27-89 to 03-26-89 352 timecards x 80 = 28,160 hrs.

total overtime = 2743 hrs.

daubletime = 247 hrs.

2743/28,160 = 9.7% (doubletime=.88%)

February Overtime

01-30-89 to 02-26-89 357 timecards x 80 = 28,560 hrs.

total overtime = 3127 hrs.

doubletime = 384 hrs

3127/28,560 = 10.9% (doubletime=1.3%)

January Overtime

01-01-89 to 01-29-89 506 timecards x 80 = 29,800 hrs.

total overtice = 2774 hrs.

doubletime = 287 hrs

2774/29,800 = 9.3% (doubletime=.96%)

December '88 Overtime

12-05-88 to 12-31-88 320 timecards x 80 = 24, 300 hrs.

total overtime = 2662 hrs.

of which is doubletime = 233 hrs.

2662/24,300 = 10.95% (doubltime=.95%)

Time not April 2314 Hours worked: May 3579.5 June 2598.2 July 4449

August 5023

17963.7 Hours (for 5 months)

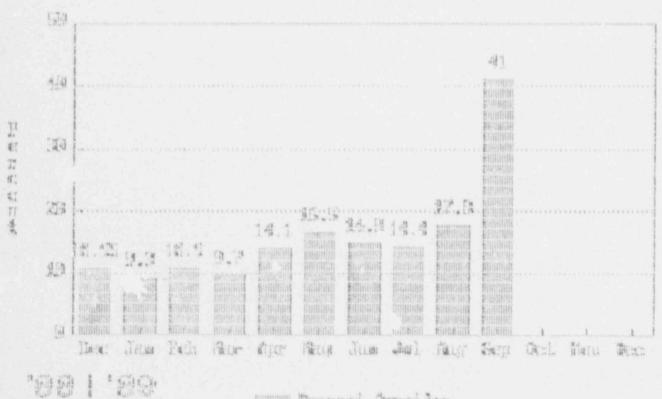
Avg. per month: 17963.7/5 = 3592.74 Hours per month

Extrapolated to annulal time not worked:

3558.74 * 12 months = 43112.88 hours

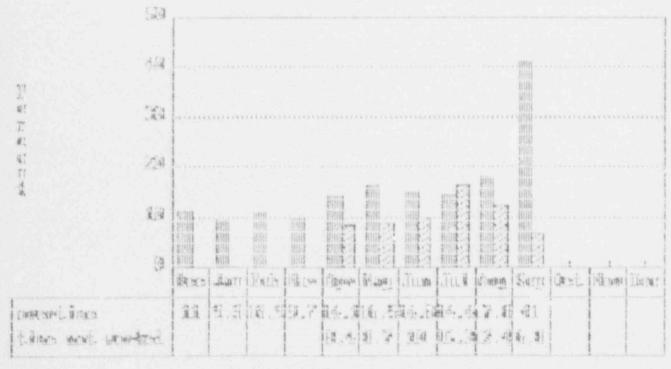
With 2 weeks vacation per employee each worker works 2000 hours per year: 43112.88 hours / 2000 hours/employee = 21.56 employees extra needed to cover for time off.

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POLICY STATEMENTS

litigate whatever they wish and it would be "exeful" or "helpful" to endress certain questions.

Throughout the development of the TMI Action Pien and the various policy statements. I have believed the Commissioners should play a central role in determining the appropriate response to the TMI-2 actident. Unfortunately the "Revised Statement of Policy" refinquishes Commission control and attentions from a major portion of this process. Therefore I would have preferred the following approach:

Parised Stelement of Policy

1. Background

In June 1900 the Commission Issued a Statement of Policy dealing with TMI-related requirements for new operating licenses. This statement outlined the process by which the Commission evaluated the TMI-2 accident and then spread to a first or requirements to be adopted in response to the accident. It then provided guidance for brigation of TMI-2 issues in operating license proceedings.

Subsequently substantial controversy developed over the statement—particularly over treatment of requirements and issues which go beyond existing regulations. Due in part to this controversy, in part to a change in the composition of the Commission, in part to the uncertain results of ongoing litigation, and in part to confusion created by subsequent Commission statements, the Commission has decided to modify this aspect of the policy statement. In the long run the Commission believes it will save time by modifying its guidance at this juncture.

11. Modified Commission Guidance of Litigation on TMI-2 Issues in Operating License Proceedings

In the June Statement of Policy the Commission described the TMI related requirements as falling into two categories: "[1] Those that interpret, refine or quantify the general language of existing regulations, and (2) those that supplement the existing regulations by imposing requirements in addition to specific ones already contained therein." The Commission is modifying its guidance with respect to the second category. Rather than entirely precluding litigation of requirements that go beyond the regulations (other than those found in the Communion's hat of requirements; the Commission will now provide parties an apportunity to certify such questions to the

** Further Cammission Collaborate for Power Rescale Correling Literate & Statement of Policy ** 45.98 41730 (June 20. 1987)

Commission. To the extent that an issue addresses items within the current regulations, certification is unnecessary since litigation was permissible under the original policy statement. However issues which raise matters going beyond the existing regulations may now be certified directly to the Commission.

A request for certification abould clearly present (a) the nexts of the issue to the TML-2 accident (i.e., in what we provide the TML accident provide a basis for the concerns presented). (b) the sign doance of the issue (i.e., what ..., a consequence of not addressing the issue). (c) to the extent possible, the differences in retionals underlying the certification from the rationals underlying the certification from the rational TML-related requirements (e.g., different reasoning, incomplete information).

To the extent that a contention rules the need for a required, at already included in the Commission's list of requirements for new operating licenses, cartification is unnecessary. As under the old policy statement, bigation of the need for those requirements is permitted without further action by the Commission. The Commission likely has already found sufficient besis for allowing consideration of those items.

It should be emphasized that this policy statement (as well as the previous policy statement) is intended to address issues ansing from the TMD-2 accident. Other issues are to be treated according to normal Coranussion procedures.

46 FR 23836 Published 6/1/82

Nuclear Power Plant Staff Working Hours

AGENCY: Nuclear Regulatory Commission.

ACTION: Publication of revised policy regarding nuclear power plant staff working hours

SUMMARY: On February 11, 1982, the Nuclear Regulatory Commission published a "Policy on Factors Causing Fatigue of Operating Personnel at Nuclear Reactors," 47 FR 7352.

Comments received since publication have revealed questions concerning the policy statement. Accordingly, the policy statement has been revised and the existed version is reproduced below. Changes include: (1) The addition of a securice which explicitly states that the objective of the working hour policy is to have operating personnel work an 8-hour day, 40-hour week; (2) The addition of a phrase to indicate that the stated working hour restrictions a applicable

during extended periods of shutdown for refueling, major maitenance or major— I plant modifications; and (3) The addition of a phrase exempting extended shutdown periods from the requirements to consider use of overtime only on an individual basis.

Policy on Factors Cousing Fatigue of Operating Personnel at Nuclear Reactors

Licensees of operating plants and applicants for operating licenses shall establish controls to prevent situations where fatigue could reduce the ability of operating personnel to keep the reactor in a safe condition. The controls should focus on shift staffing and the use of overtime—key job-related factors that influence fatigue.

The objective of the controls would be to assure that, to the extent practicable, personnel are not assigned to shift duties while in a fatigued condition that could significantly reduce their mental alertness or their decision making capability. The controls shall apply to the plant staff who perform safety-related functions (e.g., senior reactor operators, reactor operators, health physicists, suxiliary operators, and key maintenance personnel).

Enough plant operating personnel should be employed to maintain adequate shift coverage without routine heavy use of overtime. The objective is to have operating personnel work a normal 8-hour day. 60-hour week while the plant is operating. However, in the event that unforeseen problems require substantial amounts of overtime to be used, or during extended periods of shutdown for refueling, major maintenance or major plant modifications, on a temporary basis, the following guidelines shall be followed:

 An individual should not be permitted to work more than 16 hours straight (excluding shift turnover time)

straight (excluding shift turnover time).

b. An individual should not be perm. Individual should not be perm. Individual should not be some than 28 hours in any 24 hour period, nor more than 24 hours in any 48 hour period nor more than 72 hours in any seven day period (all excluding shift turnover time).

c. A break of at least eight hours should be allowed between work periods (including shift turnover time).

d. Except during extended shutdown periods, the use of overtime should be considered on an individual basis and not for the entire staff on a shift.

Recognizing that very unusual circumstances may arise requiring deviation from the above guidelines, such deviation shall be authorized by the plant manager or his deputy, or higher levels of management. The

^{45 78 41} m justs as remained for New Operating Licenses. NUREG-chos (buse 1980) as modified by "Clarification of TNI Action Place Requirements." NUREG-073* (Nov. 1986)

POLICY STATEMENTS

paramount consideration in such authorization shall be that significant reductions in the effectiveness of operating personnel would be highly unlikely.

operating personnel would be highly unlikely.

In addition, procedures are encouraged that would allow licensed operators at the controls to be periodically relieved and assigned to other duties away from the control board during their tour of duty.

FOR FURTHER INFORMATION CONTACT:
Mr. Lawrence P. Crocker, (301) 492-8357.

Dated at Betheads, Maryland, this 25th day of May, 1982.

For the Nuclear Regulatory Commission.
John A. Zwelinski,
Acting Chief, Licensee Qualifications Branch,
Division of Human Factors Safety.



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To: All Operators

Subject: Outage Schedule

The upcoming Outage and the method to be used in Operations to support Schedule is a topic of vital interest to each of you, and I apologize for the delay in getting the word out to you about the details on how we will staff for this Outage. In an effort to reduce the amount of Overtime being worked by operators, we have had to modify some of the methods that we have used successfully in the past.

When the Outage starts, "C" crew personnel will be reassigned to the other 4 crews or other Outage related jobs. We will be scheduling 4 Primary Auxiliaries and 3 Secondary Auxiliaries, forcing to maintain 3 and 2. Vacancies that occur in shift staffing due to vacation, illness, etc. will be covered by overtime to maintain minimum outage staffing. The filling of the HFMUD (45) position will be done via overtime. After shutdown of the Secondary Plant, the FFCPD (35) position will be secured.

License class 283-2 will return to shift for 3 weeks on May 11. This should greatly reduce the amount of overtime required to maintain the minimum number of auxiliaries. They return to training on June 4 for final training and NRC licensing. At that time (June 4), the crews will go on 12 hour shifts. They will be working 5 on, 2 off for 4 weeks with an approximate end on or about June 30. This will provide the required staffing levels for ESF testing and bringing the plant up in modes. While on 12's, "E" crew personnel will be distributed amongst the other 3 crews. 12 hour shifts will end on or about June 30. Freviously approved vacations are reflected on the schedule. Please submit requests to readjust your vacation as necessary due to the changes in the crew schedule. Every effort will be made to accommodate your needs.

M. V. Cooper

MVC009:jkg)

J/R/A ASSOCIATES Regulatory Information & Support Systems 1407 Marco Drive Mitchellville, MD 20721

301/ 249-9672

November 21, 1991 OGW-91-135

Mr. Donnie H. Grimsley, Director Division of Freedom of Information and Publications Services Office of Administration U.S. Nuclear Regulatory Commission Washington, D.C. 20555

EREEDOM OF INFORMATION ACT REQUEST

FaIA-91-521 Revd 11-22-91

SUBJECT: FREEDOM OF INFORMATION ACT REQUEST

Dear Mr. Grimsley:

Fursuant to the Freedom of Information Act, 5 U.S.C. Paragraph 552 and NRC's policies and regulations, 10 CFR Part 9, Subpart A, I request copies of all internal NRC docum to related to the development, review. approval, and issuance of NRC Information Notice 91-36, "Nuclear Plant Staff Working Hours," issued on June 10, 1991.

If all or any part of this request is denied, please cite the specific exemption(s) which you think justifies your refusal to release the information. I would appreciate your prompt response within ten working days of the receipt of this request, as provided by the law and NRC's regulations. I agree to pay such fees as required under 10 CFR Paragraph 9.33 et seq for the search, review, and provision of such records.

Thank you for your assistance.

Quilla sur

Ophelia G. Williams

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