



UNITED STATES
NUCLEAR REGULATORY COMMISSION
REGION III
799 ROOSEVELT ROAD
GLEN ELLYN, ILLINOIS 60137
AUG 6 1992

DCD/ACB
(RIDS)

Commonwealth Edison
ATTN: Mr. Cordell Reed
Senior Vice President
Opus West III
1400 Opus Place
Downers Grove, IL 60515

Dear Mr. Reed:

Enclosed for your review, before our scheduled meeting of Tuesday, August 25, 1992, is the Initial SALP 10 Report for the Quad Cities Nuclear Plant, covering the period March 1, 1991, through May 31, 1992.

In accordance with NRC policy, I have reviewed the SALP Board Assessment and concur with their ratings. It is my view that your conduct of nuclear activities in connection with the Quad Cities facility was good.

Increased management effectiveness with respect to improved communications, adherence to procedures, and a reduction in personnel errors contributed to the Plant Operations functional area improving to a Category 2 rating. While the Category 2 rating did not change, we noted improved management involvement and support which resulted in decreased personnel errors in the functional area of Maintenance/Surveillance. Safety Assessment/Quality Verification remained a Category 2 rating with improved management overview of plant activities and emphasis on personal accountability although we noted a number of important instances where your efforts to resolve technical issues and correct problems were ineffective.

The Security functional area was again rated Category 1, with excellent handling of security events and continued equipment enhancements. Consistent performance was also seen in the Radiological Controls functional area, which retained its Category 2 rating.

Although your Emergency Preparedness program remained strong, several weaknesses in this functional area resulted in a Category 1 rating with a declining trend. These weaknesses were addressed in a remedial drill subsequent to the assessment period and will be evaluated during the current assessment period. The Engineering and Technical Support functional area received a Category 2 rating. While the board noted some improvements in staffing levels, corporate engineering presence on site, and technical staff involvement, the board was concerned about weaknesses particularly with respect to resolution of engineering technical issues. This weakness was illustrated by failure in several instances to recognize the important implication of service water system anomalies on equipment operability. Weaknesses were also noted in management communication of system engineering responsibilities and ineffective corporate oversight of the MOV program implementation.

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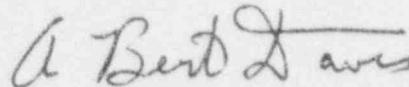
AUG 6 1992

At the SALP meeting you should be prepared to discuss our assessments. The meeting is intended to be a candid dialogue where any comments you may have regarding our report are discussed. Additionally, you may provide written comments within 30 days after the meeting. Your comments, a summary of our meeting, and my disposition of your comments will be issued as the final SALP Report.

In accordance with Section 2.790 of the NRC's "Rules of Practice," Part 2, Title 10, Code of Federal Regulations, a copy of this letter and the Initial SALP Report will be placed in the NRC's Public Document Room.

Should you have any questions concerning the Initial SALP Report, we would be pleased to discuss them with you.

Sincerely,



A. Bert Davis
Regional Administrator

Enclosure: Initial SALP 10
Report No. 50-254/92001; 50-265/92001

cc w/enclosure:

D. Galle, Vice President - BWR
Operations
T. Kovach, Nuclear
Licensing Manager
R. L. Bax, Station Manager
DCD/DCB (RIDS)
OC/LFDCB
Resident Inspectors LaSalle
Dresden, Quad Cities
Richard Hubbard
J. W. McCaffrey, Chief, Public
Utilities Division
L. Olshan, NRR LPM
Robert Newmann, Office of Public
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