

# UNITED STATES NUCLEAR REGULATORY COMMISSION

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IN THE MATTER OF:

DOCKET NO:

ADVISORY COMMITTEE ON REACTOR SAFEGUARDS

COMBINED MILLSTONE NUCLEAR POWER  
STATION UNIT 3/RELIABILITY AND  
PROBABILISTIC ASSESSMENT  
SUBCOMMITTEE MEETING

LOCATION: WINDSOR LOCKS, CONNECTICUT

PAGES: 1 to 230

DATE: TUESDAY, AUGUST 28, 1984

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TR-04 (Add LPDR)  
o/p.  
Original to B. White, H-1016

ACE-FEDERAL REPORTERS, INC.

Official Reporters  
444 North Capitol Street  
Washington, D.C. 20001  
(202) 347-3700

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BEFORE THE  
UNITED STATES  
NUCLEAR REGULATORY COMMISSION

ADVISORY COMMITTEE ON REACTOR SAFEGUARDS  
COMBINED MILLSTONE NUCLEAR POWER STATION  
UNIT 3/RELIABILITY AND PROBABILISTIC  
ASSESSMENT SUBCOMMITTEE MEETING

Howard Johnson's Conference  
Center  
Yankee Trader West Room  
Windsor Locks, Connecticut  
  
Tuesday, August 28, 1984

The committees and subcommittees convened at 2:00 p.m.,  
Dr. William Kerr presiding.

ACRS MEMBERS PRESENT:

- DR. CHESTER SIESS
- DR. CARSON MARK
- MR. CARLYLE MICHELSON
- DR. FORREST REMICK
- DR. WILLIAM KERR
- DR. DAVID OKRENT
- MR. JESSE EBERSOLE

N U MEMBERS PRESENT:

- MR. ROBERT BUSCH
- MR. RICHARD WERNER
- MR. JAMES CROCKETT
- MR. WILLIAM COUNSIL
- MR. RICHARD LAUDENAT
- DR. FREDERICK SEARS
- MR. JOHN OPEKA

CONSULTANTS:

- MR. ALLEN CAMP
- DR. CHAPLES MUELLER
- DR. PAUL POMEROY
- MR. MYER BENDER
- MR. MICHAEL BOHM
  
- MR. SAM DURAISWAMY, Designated Federal Employee
- MR. RICHARD SAVIO, Staff
- MR. WANG, Staff



## P R O C E E D I N G S

1 DR. KERR: The meeting will come to order.

2  
3 This is a combined meeting of the Advisory  
4 Committee Reactor Safeguards, the Site Committees on  
5 Millstone Nuclear Power Station, Unit 3, and the Reliability  
6 and Probabilistic Assessment Subcommittees.

7 My name is William Kerr; I am the subcommittee  
8 chairman.

9 The other ACRS members who are present or who are  
10 expected to be present for the meeting are David Okrent,  
11 Chester Siess, Jesse Ebersole, Forrest Remick, Carlyle  
12 Michelson and Carson Mark.

13 As consultants we have Myer Bender, Charles  
14 Mueller, Paul Pomeroy, Allen Camp and Michael Bohm.

15 The purpose of the meeting is to review the  
16 application of the Northeast Nuclear Energy Company for a  
17 license to operate Millstone Nuclear Power Station Unit 3,  
18 and to examine and discuss the results of the probabilistic  
19 safety study performed by the applicants for Millstone  
20 Nuclear Power Station Unit 3.

21 The meeting is being conducted in accordance with  
22 provisions of the Federal Advisory Committee Act and the  
23 Government in the Sunshine Act.

24 Sam Duraiswamy is the Designated Federal Employee  
25 for the meeting. Mr. Savio and Mr. Wang of the ACRS staff

1 WRBmpb 1 are also present.

2 Rules for participation in today's meeting have  
3 been announced as part of the notice of the meeting  
4 previously published in the Federal Register on Tuesday,  
5 August 14, 1984.

6 A transcript of the meeting is being kept and  
7 will be made available as stated in the Federal Register  
8 notice. I would request that each speaker identify himself  
9 or herself and use a microphone.

10 We have received no written comments from members  
11 of the public. We have also received no requests for time  
12 to make oral statements from members of the public.

13 For the benefit of those who may have wandered in  
14 here, thinking that this is a Saturday night bingo game -- I  
15 can't imagine why else we'd have such a large group -- I  
16 emphasize that this is a meeting of an ACRS Subcommittee.

17 I also call to your attention -- and this is for  
18 members of the subcommittee -- that we have a rather  
19 extensive agenda, a somewhat larger-than-usual  
20 subcommittee. And my task will be to endeavor to keep  
21 things on schedule. I can't very well do anything about the  
22 schedule, except I can ensure that it stops this evening at  
23 8:00 p.m., which I propose to do.

24 I also call to your attention that, contrary to  
25 our usual custom, the meeting tomorrow morning is scheduled

1 WRBmpb 1 to begin at 8:00 a.m. rather than our occasional 8:30  
2 meeting.

3 To begin today's meeting I call upon  
4 Ms. Elizabeth Doolittle of the Nuclear Regulatory Commission  
5 Staff.

6 Ms. Doolittle.

7 NRC STAFF PRESENTATION

8 MS. DOOLITTLE: Good afternoon. My name is  
9 Elizabeth Doolittle and I am the NRC Licensing Project  
10 Manager for Millstone 3.

11 Other NRC Staff members with me here today are  
12 Mr. Joe Youngblood --

13 DR. KERR: Excuse me, Ms. Doolittle. You're  
14 going to have to stay close to that mike, I think.

15 MS. DOOLITTLE: Other NRC Staff members with me  
16 here today are Mr. Joe Youngblood, Chief, Licensing Branch  
17 Number One, Mr. Ted Rebelowski, Senior Resident Inspector at  
18 Millstone 3, Mr. E. B. McCabe, Section Leader, Region I,  
19 Mr. Ed Greenman, Branch Chief, Region I, and Mr. David  
20 Terrow from the Mechanical Engineering Branch at NRR.

21 This afternoon I plan to give a brief overview of  
22 the Staff's licensing review, and I'll highlight the major  
23 differing technical issues between the Staff and the  
24 Applicant which resulted from the safety review.

25 (Slide.)

1 WRBmpb

1 Major licensing activities and when they were or  
2 will be completed are shown on this slide. Ten years ago  
3 the NRC Staff issued the construction permit for Millstone  
4 3. In February of 1983 the operating license application  
5 was docketed, and in July of 1984 both the Draft  
6 Environmental Statement and the Safety Evaluation Report  
7 were issued by the Staff.

8 The Draft Environmental Statement included the  
9 Staff's conclusions on environmental impacts of postulated  
10 accidents which were based on its review of the Applicant's  
11 probabilistic safety study which was submitted in August of  
12 1983. As of June 25, 1984, construction of Millstone 3 was  
13 about 86.5 percent complete. The Applicant plans to be  
14 ready to load fuel on November 1 of 1985.

15 I would like to point out that although hearings  
16 were held at the construction permit stage, there have been  
17 no requests for hearing at the operating license stage, and  
18 therefore no hearing is scheduled on Millstone 3.

19 (Slide.)

20 The Staff safety review was based on Millstone 3  
21 FSAR, eight amendments, and five other reports submitted as  
22 part of the operating license application. Additionally,  
23 approximately 40 site visits, audits and meetings were  
24 conducted as part of the review from the time the  
25 application was docketed until the SER was issued last



2 WRBmpb 1 month.

2 (Slide.)

3 At the time the Safety Evaluation Report was  
4 issued there were 93 items for which the Staff had not  
5 completed its review. The review of 19 of these items was  
6 incomplete because some information was not resolved with  
7 the Applicant. These were classified as open items.

8 Review of 70 of these items was incomplete  
9 because the Applicant had not yet submitted certain  
10 confirmatory information, although it was clear how the  
11 items would be resolved technically. These were classified  
12 as confirmatory items.

13 Review of four of these items was incomplete and  
14 contained conditions which must be met in order to obtain  
15 the license. These were classified as license conditions.

16 (Slide.)

17 As a result of the Millstone 3 safety review to  
18 date, four of the items classified as open remain open due  
19 to differing technical positions between the Staff and the  
20 Applicant. These are load acceptance test requirements and  
21 protection of exhaust piping for the diesel generator,  
22 design and construction of component supports, fire  
23 protection in the cable spreading room, and limitation on  
24 overtime for personnel who perform safety-related  
25 functions.

3 WRBmpb

1 Schedules for resolution of three of these remain  
2 to be determined; however they will all be resolved prior to  
3 licensing.

4 MR. MICHELSON: Excuse me. Is there going to be  
5 any further discussion of these items other than what you  
6 just presented?

7 MS. DOOLITTLE: Yes. I plan to discuss these in  
8 more detail tomorrow.

9 MR. MICHELSON: Thank you.

10 MS. DOOLITTLE: And additionally there will be  
11 technical Staff members here.

12 Because of the full agenda I don't plan to  
13 discuss these in detail now but I do plan to discuss them  
14 tomorrow.

15 If there are no further questions, I would like  
16 to introduce Mr. Ed Greenman from Region I to discuss  
17 construction experience.

18 DR. KERR: Are there questions from members of  
19 the Subcommittee?

20 (No response.)

21 DR. KERR: I see none.

22 Thank you, Ms. Doolittle.

23 NRC STAFF PRESENTATION, CONSTRUCTION EXPERIENCE

24 MR. GREENMAN: Thank you. My name is Ed  
25 Greenman; I am chief of Project Branch I with project

1 WRBmpb 1 inspection responsibility for the Millstone site.

2 My involvement with Northeast Utilities and  
3 Millstone goes back to 1973, and I participated in the  
4 initial inspection. I'd like to very briefly discuss what  
5 Region I has done since our initial meetings at this site,  
6 provide a few of the salient highlights.

7 In the interest of time-saving, the Staff has  
8 prepared background information supplemental material for  
9 the Subcommittee's use.

10 (Slide.)

11 Our initial inspection was in March of 1973 and  
12 really focused on QA aspects for a then virtually brand new  
13 Appendix B program. While we had a number of difficulties  
14 at that time, as did other utilities and licensees, in  
15 interpreting the criteria in Appendix B and how to implement  
16 that, a series of management meetings resolved those issues  
17 to the point that the region and NRR were satisfied that a  
18 satisfactory QA program had been developed.

19 Since that time we have looked at a broad  
20 spectrum of normal construction activities: The concrete  
21 work, all the safety-related structures, piping and welding,  
22 electrical activities, the safety-related mechanical  
23 components and instrumentation. This effort is still  
24 ongoing from our perspective and the requirements of our own  
25 inspection and enforcement program. We are nominally 80

1 WRBmpb

1 percent complete with our effort. That tracks and compares  
2 favorably with the latest information that I have from the  
3 utility as far as Phase II testing is concerned. They have  
4 approximately 236 tests to run and 138 of those have been  
5 scheduled to date. So we are tracking with both of those  
6 efforts.

7           The resident inspector, the first resident  
8 inspector assigned to Millstone Unit 3 was located there on  
9 site in June of 1981. He left in 1983. Mr. Rebelowski was  
10 assigned at that time, spent his first year in a half-time  
11 effort commuting between Haddam Neck and the Millstone Unit  
12 3, and then moved over there permanently and has been there  
13 ever since that time.

14           In addition, the region conducts specialist  
15 inspections as well as project-oriented inspections, using  
16 inspection resources from our Philadelphia office to provide  
17 supplemental inspector effort. Most notably our team  
18 efforts to date have been in the area of non-destructive  
19 examination and our construction team inspections. These  
20 have provided an in-depth look, very, very broad in scope,  
21 equivalent in time to about ten man-weeks worth of effort on  
22 the part of one senior resident inspector; one very, very  
23 concentrated look. Both of those have been done, one in  
24 1983, and the construction team inspection in 1984.

25           The only other effort that the region has planned



I WRBmpb 1 to date really involves systems interactions use of PRA.  
2 While we do not have a dedicated group of resources in the  
3 region that's looking just at system interactions, we do  
4 have a number of people that have experience in PRA and  
5 we're looking at its applicability to the inspection  
6 program, and not to duplicate the efforts that are going on  
7 in NRR, but to let us more efficiently allocate our  
8 inspection resources.

9 We have done this at Susquehanna; we have made  
10 comparisons between the technical specifications and the  
11 as-built systems. We have looked at the man-machine  
12 interface. We're looking at the intent of the technical  
13 specifications; how procedures interrelate with the  
14 operator. And we're doing those efforts approximately a  
15 month to six weeks prior to any near-term operating license  
16 deliberation.

17 From the standpoint of investing or allocating  
18 inspection resources, I have given you a comparison of what  
19 Region I has done at Susquehanna, both Units 1 and 2, and  
20 how that compares with Millstone Unit 3. I would predict  
21 that we're probably going to run somewhat more at Millstone  
22 3 than we did at Susquehanna Unit 1, where we had 7100  
23 inspection hours versus 6700 inspection hours today.

24 (Slide.)

25 To give you an idea of the NDE van inspection

1 WRBmpb 1 and what it entailed, we used a dedicated team of regional  
2 inspectors to look at samplings of piping systems,  
3 components, pipe sizes, materials, various shop and field  
4 welds. We radiographed ourselves 26 welds. We also did  
5 mag-particle examinations of 26 safety-related pipe  
6 weldments. We did visual examinations; we did UT; we did  
7 thickness measurements, ferrite measurements, hardness  
8 measurements, metallurgical and chemical analysis and  
9 concrete compression testing.

10 Based on these inspections and some comparisons  
11 that we made with data that the Licensee had taken, we were  
12 in a position where we could confirm the adequacy of the QC  
13 program for NDE through our own independent testing work  
14 from Region I. We do not see anything abnormal in the  
15 results that we had. We had 460 hours of on-site inspection  
16 effort and approximately 160 hours off-site where we really  
17 verified the documents and the paper tracking processes and  
18 components through from initiation to conclusion.

19 The inspection results disclosed two violations.  
20 However in this case they were isolated cases. We didn't  
21 find any programmatic problems. And the results of that  
22 effort indicated very, very good agreement between our own  
23 independent verification and the determinations that had  
24 been made by the Applicant.

25 (Slide.)

1 WRBmpb

1 In 1984 -- March of this year -- we also did a  
2 regional construction team inspection and looked at some  
3 rather broad areas both from a hardware perspective as well  
4 as a programmatic perspective and documentation regarding  
5 construction and management effectiveness. The broad areas  
6 that this team examined were management controls, QA, design  
7 control and construction. Although there were a half a  
8 dozen violations that the team inspection identified, they  
9 were diverse in nature and also did not indicate any  
10 programmatic problems.

11 (Slide.)

12 From an overview aspect, to characterize the  
13 strengths and weaknesses from the standpoint of this single  
14 inspection, one of Northeast's strengths was performance  
15 trending, another one is inspector training, their document  
16 control system and their management information system.  
17 Weaknesses that the team identified had to do with design  
18 change tracking, QA program and engineering design change  
19 request handling.

20 DR. KERR: Excuse me. What is performance  
21 trending?

22 MR. GREENMAN: Performance trending -- And I will  
23 use my phraseology and then defer to Northeast if they care  
24 to add any additional comments -- is a mechanism that many  
25 licensees use to take key parameters to assess where they

1 WRBmpb 1 are at a various point in a process or in a program as to  
2 judge how well they are doing.

3 They will pick out — For an operating plant as  
4 an example, if one is looking at performance in the area of  
5 radioactive releases, you might look at a number of  
6 different parameters and judge how you're processing  
7 radioactive waste versus what you should be doing. You  
8 would do the same thing with productivity and plant  
9 generation capacity.

10 DR. KERR: Could I interpret, then, the statement  
11 that they were strong in performance trending to mean that  
12 they know what they're doing?

13 MR. GREENMAN: Yes, sir, that is correct.

14 DR. KERR: Thank you.

15 (Slide.)

16 MR. GREENMAN: Just to capture enforcement status  
17 for this applicant I provided a comparison of three separate  
18 utilities: Millstone Unit 3, since docketing a total of 40  
19 items of non-compliance or violations, versus Shoreham with  
20 77, and Susquehanna Unit 1 with 103. What is important is  
21 that Region I has not identified any significant  
22 programmatic weaknesses other than those weaknesses that we  
23 identified in our very, very major QA effort back in the  
24 early years at this particular site.

25 In trying to determine whether or not there is



1 WRBmpb 1 any statistical information that is of interest in  
2 enforcement history, my own involvement with all three of  
3 these sites leads me at least to think that from the  
4 standpoint of Northeast Utilities, the staffing that they  
5 have on site, the corporate activity involvement in their  
6 particular management indicates that we don't see  
7 repetitiveness in problems that are identified by the NRC.  
8 If a problem develops -- and problems do, did and will  
9 continue to develop -- this particular Licensee takes rather  
10 aggressive action to resolve those problems so they don't  
11 repeat and they don't recur. And I think that probably  
12 contributes in part to the lower number of enforcement  
13 actions.

14 MR. MICHELSON: Excuse me. Could you tell us  
15 roughly the inspection hours in these three cases?

16 MR. GREENMAN: Yes. Back on the first slide,  
17 Susquehanna Unit 1 is nominally 7000 hours versus 6700 hours  
18 on Millstone 3. Susquehanna Unit 2, the second plant,  
19 Pennsylvania Power and Light Company ran 4800 hours.

20 I don't have any direct inspection statistics for  
21 Shoreham.

22 (Slide.)

23 Other parameters that the NRC uses to evaluate  
24 licensee performance and to make managerial decisions  
25 regarding allocation of regional resources is the SALP

1 WRBmpb 1 process, the Systematic Appraisal of Licensee Performance.  
2 That product is prepared by Region I, with a board member  
3 from NRR as a full voting member of the board, with inputs  
4 from all the various sources that the inspection force uses  
5 to have an overview of any licensee, both the resident  
6 inspectors, the regional based inspectors, NRR project  
7 managers, NMSS and AEOD inputs. It captured the Millstone 3  
8 SALP results for all four cycles to date; and there are some  
9 trends there. Cycle five, which is just ending this Friday,  
10 that SALP board will be meeting shortly.

11 But you will note that for Millstone 3, in cycle  
12 one they were average or above average in 13 out of the 16  
13 areas that we evaluated. Cycle number two they were above  
14 average in ten of 12. In cycle number three they were above  
15 average in seven of nine. In cycle number four, above  
16 average in seven of nine.

17 The bottom line: I consider this utility to be  
18 by and large a category one performer. I happen to know for  
19 a fact that Northeast Utilities uses the SALP report and the  
20 SALP categories as part — another one of their performance  
21 indicators in their own performance elements and standards,  
22 and that they seek to achieve category one performance in  
23 all areas.

24 (Slide.)

25 The last item of interest is the containment

1 WRBmpb 1 fire that occurred back in 1981 as a result of some wooden  
2 staging between the crane wall and the containment liner  
3 that did result in some damage. The steel liner for the  
4 containment buckled and there were some plates and anchors  
5 that required replacement. Mr. Rebelowski has looked at  
6 that, Mr. Mattio before him, and I have looked at that  
7 myself.

8 The evaluation and all the work that was done  
9 indicated that there wasn't any weakening of the concrete  
10 while there was some melted plastic on the spray system  
11 spray ring. After cleaning that was found to be okay. And  
12 some of the pipe spools that showed some damage were all  
13 evaluated and judged to be acceptable for use.

14 These pipe spools that were involved are not  
15 really as simplistic as that slide shows.

16 DR. KERR: Mr. Greenman, what is a pipe spool?

17 MR. GREENMAN: These are dimensions of pipe,  
18 segments of pipe that contain U-bends, Ts, spray nozzles,  
19 segments between flanges.

20 DR. KERR: Thank you.

21 MR. GREENMAN: The lessons that were learned from  
22 this particular experience -- and construction fires do  
23 occur on construction sites -- was the necessity to  
24 re-emphasize good housekeeping practices: Get all the  
25 non-fire-retardant material out of there, remove all the

1 WRBmpb

1 non-essential wood from areas where it didn't really need to  
2 be and store it outdoors; improve the electrical system  
3 drawings; provide for exhaust ventilation for containment;  
4 get the fire hydrant system released; and put checks in  
5 place from the fire safety organization. There has not been  
6 any reoccurrence of an event that was similar to this one.

7 (Slide.)

8 Region I's overview of management capability is  
9 pretty much as follows:

10 Management effectiveness I believe is evidenced  
11 by first of all a very, very excellent enforcement history.  
12 There have been relatively few violations and  
13 non-conformances. Consistently this utility has had high  
14 SALP ratings. No category three findings in SALP. In the  
15 most recent SALP seven of possible nine category one's.  
16 They pay serious attention to NRC concerns. Northeast has  
17 been a leader in commenting constructively on a number of  
18 NRC issues.

19 From the inspection standpoint they routinely  
20 solicit input from our inspection forces, from section  
21 chiefs, from the resident inspectors, from project  
22 inspectors and specialist inspectors that are onsite. The  
23 feedback that I have is that Northeast is constantly asking  
24 for regional input on 'What do you see at other utilities;  
25 how do we compare; how do we stack up with other licensees



1 WRBmpb 1 that you look at.'

2 I perceive that there is a continuous management  
3 attention to quality. That's based on the good results that  
4 we have had in our team inspections; the fact that over a  
5 period spanning more than ten years we've had very, very few  
6 allegations with respect to this plant -- seven up until  
7 about a week ago.

8 The project managers visit various sites where  
9 the utility is having problems; the fact that high level  
10 corporate management -- the operations vice president and  
11 the senior vice president -- frequently are onsite, are very  
12 much aware of overall project status. They are adhering to  
13 schedules. They have an aggressive program and attitude for  
14 system turnover and testing. And they have had a history of  
15 meeting all of their schedules.

16 DR. REMICK: Using your words, that they provide  
17 constructive criticism, if I recall they have provided  
18 construction criticism of some of the SALP evaluations in  
19 the past.

20 MR. GREENMAN: Right. While I say the criticism  
21 has often and usually is constructive, we don't necessarily  
22 agree.

23 DR. REMICK: That's what I was wondering. Has  
24 that resulted in any changing of SALP evaluations --

25 MR. GREENMAN: Yes, in the last SALP and the way

1 WRBmpb 1 the SALP process works.

2 The SALP board sits down in session and  
3 deliberates for a number of hours before coming up with its  
4 overall assessment. That report is forwarded to the  
5 utility. Managers from afar do not necessarily have all of  
6 the facts. And in the case of this particular SALP there  
7 were areas where Northeast provided additional information,  
8 additional clarification at the meeting and in follow-up  
9 conversations, and we did alter our findings. I would say  
10 by and large in most cases we do not, and the packages stand  
11 unaltered as written by the board with page changes for  
12 those areas where we change.

13 Thank you, gentlemen.

14 DR. KERR: Thank you, Mr. Greenman.

15 Are there questions?

16 DR. OKRENT: I have a few speculative kinds of  
17 questions.

18 If I recall correctly, back when Millstone I was  
19 first being proposed for construction there was rather  
20 little nuclear or fossil construction experience, management  
21 experience in the group that were proposing Millstone I. I  
22 may be wrong, but that's a recollection I have which I think  
23 is valid.

24 I hear you today telling me that via your SALP  
25 studies you're finding them doing a rather good job, well

1 WRBmpb 1 above average.

2 Do you have some fundamental trait or capability  
3 that has been built in or something in the company that you  
4 think has led to the situation which you now seem to have  
5 evaluated?

6 MR. GREENMAN: My comments will be somewhat  
7 subjective, and I have had some prior involvement with  
8 Millstone Unit 1 as well as Millstone Unit 2, and they are  
9 as follows:

10 I think Northeast Utilities to some extent has  
11 had the luxury of time on their side in that certainly the  
12 experience level today is not the same as it was back in the  
13 days when Millstone Unit 1, the BWR, was first licensed. I  
14 think that from the standpoint that two of the very, very  
15 senior management level people within that organization have  
16 on-site hands-on practical experience in facility management  
17 and in the operation of that station and have had an  
18 opportunity to face a number of problems, whether it be  
19 operationally-oriented, whether it be construction-oriented  
20 or in the area of modifications, I think that serves them  
21 well.

22 And I think they have learned their lessons  
23 extremely well. We don't find that they make many mistakes,  
24 and the ones that they make, they don't make them a second  
25 time. And I think that probably contributes in large part

1 WRBmpb 1 to the way they pursue problems and in the way that they  
2 understand problems.

3 I think you see that aspect fostered throughout  
4 their organizational structure. In the operations force,  
5 the people that are actually operating the plant that have  
6 been there for a number of years, the impact of those people  
7 that have those years of experience as they sit on various  
8 safety committees and go about their day-to-day activities.

9 DR. OKRENT: Well, you're now taking a look,  
10 relatively late in the construction, at one or two percent  
11 construction. Do you think you could have taken a look and  
12 been able to provide a judgment with some basis as to  
13 whether or not a good job would be done in designing and  
14 constructing Millstone 3?

15 MR. GREENMAN: If I understand your question,  
16 you're equating it back to Millstone 1 and --

17 DR. OKRENT: No, no. I'm now talking about  
18 Millstone 3, but I'm asking if you had been required to look  
19 at the personnel, how they were functioning, the whole  
20 management organization and the existing capability at the  
21 time of about one percent construction, really at the  
22 beginning, do you think you would have been able to make an  
23 evaluation then with some reasonably sound basis as to how  
24 well or poorly this particular nuclear power reactor was  
25 going to do on its construction?



2 WRBmpb 1 somehow they have a way of building these which is focused  
2 on quality and on performance more so than on quality  
3 assurance. I think I'm not misinterpreting what I read.

4 MR. GREENMAN: I think —

5 DR. OKRENT: Can you comment on that suggestion,  
6 assuming that it has been made?

7 MR. GREENMAN: Right. Assuming that it has been  
8 made, it is a true statement that you have to build quality  
9 into a nuclear power plant. You don't inspect it into it.  
10 It has to start from the ground up.

11 I don't know whether that adequately answers the  
12 question or not.

13 DR. OKRENT: No. The question I really would  
14 like to get an answer to is:

15 Could the Nuclear Regulatory Commission Staff  
16 live with a system whereby they were relying on the utility  
17 building quality and achieving performance based on some  
18 kind of an assessment done by the Staff very early in the  
19 process, and which, if it were successful, would relieve  
20 certain of the paperwork that goes into quality assurance,  
21 and hopefully not in any way lead to lesser quality?

22 MR. GREENMAN: From my perspective I don't think  
23 that is feasible, nor do I think that would be necessarily  
24 desirable from the standpoint that the checks and balances  
25 and the other pairs of eyes I think are very, very necessary

1 WRB:mpb 1 in looking at that overall process.

2 DR. KERR: Are there other questions?

3 (No response.)

4 DR. KERR: Thank you, Mr. Greenman.

5 MR. GREENMAN: Yes, sir, thank you.

6 DR. KERR: The next item on my copy of the agenda  
7 calls for Mr. Council from Northeast Utilities.

8 Mr. Council.

9 After that glowing description of your  
10 organization, I hope you will bow in the direction of NRC  
11 Staff.

12 MR. COUNCIL: I'm not noted for bowing in the  
13 direction of the NRC.

14 DR. KERR: Maybe just a curtsy then.

15 APPLICANT'S PRESENTATION

16 MR. COUNCIL: Once again, good afternoon. I'm  
17 Bill Council, the Senior Vice President for Nuclear  
18 Engineering and Operations.

19 (Slide.)

20 Northeast Utilities has a hierarchy of policies,  
21 goals and objectives.

22 (Slide.)

23 The slide is an excerpt of our mission statement  
24 and states:

25 "Northeast Utilities is dedicated to

1 WRBmpb 1 providing safe, dependable and reasonably  
2 priced energy and related services."

3 My Nuclear Engineering and Operations Group has  
4 further translated that mission statement into group  
5 policies, any and all procedures, and finally, divisional  
6 and nuclear station procedures.

7 (Slide.)

8 An excerpt from one of our nuclear policies  
9 states:

10 "Northeast Utilities fully recognizes its  
11 responsibilities and accountabilities to operate  
12 its nuclear plant safely, effectively and with  
13 a minimum impact on the environment, the public  
14 health and safety and the health and safety of  
15 company personnel."

16 As senior officer responsible for nuclear  
17 activities of end-use system companies, I have full  
18 responsibility, authority and accountability for the design,  
19 engineering, construction, operation and maintenance of the  
20 nuclear generating units for which Northeast Utilities is  
21 responsible.

22 To effectively implement this mandate, the  
23 nuclear engineering and operations groups is structured into  
24 three distinct divisions.

25 (Slide.)

WRBmpb

1 A brief description of each division is as  
2 follows:

3 The generation and construction division, headed  
4 by Richard P. Werner, is responsible for the design and  
5 construction of Millstone Unit 3. In addition, this  
6 division is responsible for providing engineering support to  
7 our operating nuclear plants. This group is principally  
8 headquartered in Berlin with a satellite facility that is  
9 operating at the Millstone construction site for the  
10 duration of the Millstone Unit number 3 project.

11 The nuclear and environmental division, under  
12 Dr. C. Frederick Sears, has responsibility for providing a  
13 number of support activities to our nuclear operating  
14 plants, along with support of the Millstone 3 project. This  
15 division contains many specialized nuclear functions, which  
16 include radiological assessment, reactor engineering,  
17 licensing, fuel management, nuclear safety engineering,  
18 nuclear materials, chemistry, reliability engineering and  
19 nuclear training.

20 The nuclear operations division, headquartered in  
21 Berlin, provides line management of both operating sites.  
22 Mr. John F. Opeka, Vice President of Nuclear Operations, has  
23 the station superintendents of Connecticut Yankee and  
24 Millstone reporting to him, as well as a group of  
25 operational specialists located in our Berlin headquarters



1 WRBmpb 1 who provide support for the daily operation of our nuclear  
2 units.

3 At Northeast Utilities we have established a  
4 management commitment that quality and safety must be  
5 engineered into our plants and not added on later. For this  
6 reason our quality assurance and control functions are  
7 integral parts of our line organization. However the  
8 quality assurance manager provides reports directly to me on  
9 all issues related to quality and quality assurance.

10 We have also established a nuclear review board  
11 for each of our nuclear units. The NRBs represent an  
12 independent corporate review and are provided to assist and  
13 advise me in providing additional assurance that our nuclear  
14 plants are being constructed and operated safely. Each of  
15 our boards is comprised of carefully selected nuclear  
16 professionals from various disciplines who have experience  
17 in construction and operation of our nuclear units so that  
18 they can provide effective oversight of nuclear activities.

19 In addition, each of our four nuclear review  
20 board chairmen report directly to me functionally. These  
21 four people are selected based on their extensive nuclear  
22 experience and their personal commitment to nuclear safety.  
23 In their role as NRB chairmen they are given wide  
24 organizational freedom to resolve any issues of safety  
25 significance.

1 WRBmpb

1 The Millstone Unit number 3 NRB was formed and is  
2 currently operating well in advance of any regulatory  
3 requirements to have such a board in place. This board is  
4 comprised of NU nuclear professionals who have significant  
5 experience in the areas of probabilistic risk assessment,  
6 mechanical, electrical, nuclear and civil engineering.

7 A significant strength possessed by Northeast  
8 Utilities is the depth of experience and expertise gained by  
9 industry involvement and participation.

10 DR. KERR: Excuse me, Mr. Council. There is a  
11 question.

12 MR. COUNCIL: Yes.

13 MR. MICHELSON: On your nuclear review boards are  
14 there any outside members, or are they all from within the  
15 company?

16 MR. COUNCIL: All of the nuclear review board  
17 members are within the company. We have provisions to bring  
18 in outside assistance if ever necessary.

19 MR. MICHELSON: Do you have any particular reason  
20 why you don't bring in some amount of outside viewpoint?

21 MR. COUNCIL: We are, in the three divisions,  
22 relatively diverse. In other words, many of the nuclear  
23 review board personnel are in the nuclear and environmental  
24 engineering division. Those people where we would normally  
25 want to bring in outside help, such as radiological

1 WRBmpb 1 assessment or nuclear safety engineering and so forth, these  
2 people are out of the power production chain all together.  
3 And in my opinion, as long as I have the detailed expertise  
4 in house, I do not intend to go outside and look for  
5 assistance.

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2 AGBeb 1 DR. OKRENT: Are there three or four significant  
2 changes in the design as it was first conceived that  
3 resulted from recommendations of the Nuclear Review Board,  
4 or whatever title it has?

5 MR. COUNCIL: As I understand the question, you  
6 are asking were there three or four significant areas of  
7 design that the NRB suggested.

8 DR. OKRENT: Three or four is obviously a number  
9 pulled out of the air.

10 MR. COUNCIL: I don't think there have been any  
11 recommendations that the NRB of Unit Number 3 has suggested  
12 to date. However, the Operating Boards of Connecticut  
13 Yankee, Millstone 1 and Millstone 2 have made generic  
14 suggestions that have been subsequently reviewed by our  
15 Nuclear Safety Engineering Group, and those suggestions have  
16 been incorporated or are being incorporated into Unit Number  
17 3.

18 DR. OKRENT: I am not clear then. What is it  
19 this Nuclear Review Board might recommend?

20 MR. COUNCIL: Right now the NRB, as charged by  
21 me, is reviewing all of the preoperational test program.  
22 They are looking through selected of the safety,  
23 preoperational test procedures as opposed to the acceptance  
24 test procedures. They are doing something of a quality  
25 check from the point of view of using their expertise and



1 AGBeb 1 the design basis of the plant to insure that we are actually  
2 testing the plant to the acceptance criteria that we should  
3 be testing to.

4 DR. OKRENT: And when they are done with that,  
5 that's it?

6 MR. COUNCIL: No, that is not it. Then they go  
7 into the operational mode, in accordance with our standard  
8 charter for NRBs.

9 DR. OKRENT: But NRBs don't look at the design  
10 and construction then?

11 MR. COUNCIL: No, our Quality Assurance people by  
12 and large look at design and construction as well as for  
13 operational type problems. The Nuclear Safety Engineering  
14 Group looks at the design and construction of what we're  
15 building as opposed to what occurred in the industry.

16 DR. OKRENT: And the Advisory Committee on  
17 Reactor Safeguards, what is its charter?

18 MR. COUNCIL: You're asking me what your charter  
19 is, sir?

20 DR. OKRENT: No. I have something here with  
21 pictures-- Oh, I see. They're not members of the Advisory  
22 Committee. They are just your people. My error.

23 You have a Nuclear Review Board and you have an  
24 Operations Review Board.

25 MR. COUNCIL: The Plant Operations Review

1 AGBeb 1 Committee.

2 DR. OKRENT: I'm trying to find the group that  
3 might look at the design of the plant to see whether there  
4 were changes to be recommended. I'm not quite sure which--

5 MR. COUNCIL: You will have your opportunity on  
6 the next presenter, because the Generation Engineering and  
7 Construction Division is responsible to review the design of  
8 the new plant as being designed by Stone and Webster  
9 Engineering.

10 We incorporate that in a line function, so  
11 consequently that division has been charged with doing not  
12 just an audit but a selected review of areas of the plant  
13 where we, for instance, might do an entirety of a stress  
14 calculation independent of Stone and Webster and then  
15 compare that stress calculation to their results. And that  
16 does fall under Mr. Werner, and he is the next speaker.

17 MR. EBERSOLE: May I ask a question?

18 All too often we find that the utility seeks to  
19 attain the minimum levels of design adequacy and quality  
20 required by NRC, in short, find the D-grade, not the A-grade  
21 of performance, and thus get a license to operate just as  
22 well as if they did an A-grade job.

23 Can you cite a few cases where you saw the  
24 beginnings of a problem which were not really required of  
25 you in the regulatory process, but you saw it and fixed it

1 AGBeb 1 without the pressures of the regulatory process to fix it?

2 MR. COJNSIL: I might steal some of my people's  
3 thunder, but I'm going to lay a few of them on you.

4 Back in late 1976, we were one of the first  
5 people in the industry, with the help of Westinghouse, to  
6 recognize the denting phenomenon. Northeast Utilities was  
7 instrumental in getting the Steam Generator Owners' Group  
8 formed. I started as Project Manager on Millstone 3 in  
9 1976. In late '76 I started following the denting problem.

10 In late 1977 I had recommended upgrading the  
11 Millstone steam generators to at that time the D-5 steam  
12 generator, away from the D-4 preheat steam generator. That  
13 was to incorporate the 405 broached tube plates, thermally  
14 treated Inconel tubes, additional inspection ports in the  
15 generator, and so forth.

16 Fortunately for us at the time in late 1977, we  
17 further deferred the unit until 1986. That put me into a  
18 negotiating phase with Westinghouse Electric at that time,  
19 and we were fortunate to upgrade the purchase order for D-5  
20 steam generators to the F-type steam generator.

21 In the F-type steam generator we further  
22 specified additional inspection ports, additional areas for  
23 sludge lants, the total closing of the tubes into -- the  
24 unrolling of the tubes into the tube support plate. In  
25 other words what we basically did was totally change out our

1 AGBeb 1 steam generators at the major cost increase on the project.

2 Now coupled with that we also totally gutted the  
3 condensers, changed the condensers out to titanium tubes,  
4 intermediate tube support plates, and inwardly-grooved tube  
5 sheets which are pressurized by condensates such that we  
6 cannot get seawater leakage into our condensers.

7 We had already made the decision at Northeast  
8 Utilities to put full-flow condensate polishers on our  
9 unit. We had eliminated all copper nickel on the secondary  
10 side in order to preserve the integrity of the steam  
11 generators.

12 Now the one area where we could not do that was  
13 the moisture separator reheaters which still have copper  
14 nickel tubes. However, the state of the art has gone to the  
15 point where we could now incorporate stainless tubes, and I  
16 can assure you that will be looked at for future cycles. It  
17 is too late prior to startup of this unit.

18 But those are just some of the things that we  
19 have done that have gone far beyond NRC requirements.

20 MR. EBERSOLE: Thank you.

21 DR. KERR: Please continue, Mr. Council.

22 MR. COUNCIL: A significant strength possessed by  
23 Northeast Utilities is the depth of experience and expertise  
24 gained by industry involvement and participation, one group  
25 of which I've just mentioned. Northeast Utilities is



1 AGBeb 1 recognized as one of the key leaders in the nuclear power  
2 field as evidenced by the continuing requests for NU  
3 participation in key industry activities.

4 NU personnel serve on appropriate industry and  
5 technical committees where they share the knowledge gained  
6 by NU and participate in shaping industry policy. At  
7 Northeast Utilities we are constantly reassessing our goals  
8 and objectives for the forthcoming years. We have  
9 established several key criteria with which we manage our  
10 business. Paramount in this is the dedication to excellence  
11 for which we believe NU has become noted.

12 We are entering into a transitory period whereby  
13 we are completing the final stages of construction of our  
14 last nuclear unit, and entering into a period of maturing  
15 operational skills and striving for continuous improvement  
16 of plant safety and reliability. These new challenges  
17 require that we constantly reassess our organizational  
18 strength and readjust our organizational structure to meet  
19 the demands being placed upon us.

20 The Northeast Utilities nuclear organization is  
21 an extremely flexible organization, one which is able to  
22 respond rapidly to the needs of our nuclear units and the  
23 corporation. Our track record on nuclear outage management  
24 is one of the finest in the country. At the present time we  
25 are focusing a large bulk of our resources on the

1 AGBeb 1 completion of the Millstone Number 3 project while at the  
2 same time striving to maintain excellence in our operating  
3 units.

4 To give you a better overall view of Northeast  
5 Utilities, however, the NE&O group has the following  
6 characteristics:

7 The approximate number of personnel within my  
8 group, 2,020, the approximate number of college degrees,  
9 948, and we have over 14,000 man-years of nuclear  
10 experience.

11 To break that down even further, out of the total  
12 staff, 276 people in management, 615 professionals, 681  
13 technical, 216 operators, 50 craft, and 182 people in the  
14 administrative end. Our degree distribution, 232 associate  
15 degrees, 42 bachelors of arts, 537 bachelors of science, 218  
16 masters, and 22 doctoral degrees.

17 Our years of experience are broken down in 3,780  
18 in the military, 7,533 in engineering, and 2,751 in plant  
19 operations.

20 As a further insight into Northeast and its  
21 strengths, all presentations that you will be hearing over  
22 the next two days are those of Northeast Utilities  
23 personnel, a very positive indication of the in-house  
24 strength that we have maintained to insure that public  
25 health and safety is not adversely impacted by the

1 AGBeb 1 operation of any of our nuclear units.

2 A brief review of the experience profiles of some  
3 of the key management personnel who have been selected to  
4 provide presentations to you during these next two days is  
5 indicative of the strength and experience of Northeast  
6 Utilities, and they are in your binders.

7 We look forward to a very purposeful and open  
8 meeting with you to share our views of the Millstone Unit  
9 Number 3 project.

10 If there are no further questions of me,--

11 DR. KERR: Mr. Ebersole.

12 MR. EBERSOLE: Yes.

13 One of the popular things which is recognized as  
14 very important in this business is the reduction of safety  
15 challenges which has a double-edged benefit. It saves a lot  
16 of money. Operationally it reduces the hazard potential  
17 because you don't ask the critical equipment to do anything  
18 more often than it has to.

19 How do you stand on the progressive improvements  
20 of ship islands and trips, and you know what I mean. I  
21 don't need to say any more.

22 MR. COUNCIL: No, you don't.

23 We have established a fairly aggressive program,  
24 and I say "fairly aggressive." I think we are leading the  
25 industry by about one year. Since the Numark formation,

1   AGBeb   1   they have established goals for 1985. We established goals  
2           2   in 1984 of no more than three trips per plant, and our '83  
3           3   results, I think we were under two per plant in '83. So far  
4           4   in 1984, at the end of August, I've had one trip on  
5           5   Connecticut Yankee and I've had one trip on Millstone Number  
6           6   2, none on Millstone 1.

7                   Now the one trip on Millstone Unit Number 2  
8           8   occurred as a result of a reliability improvement we put in,  
9           9   and we were testing it, and that was a changeover on the  
10          10   automatic feedwater at very low flows, and we hadn't quite  
11          11   got it tuned properly and it tripped us off on a low steam  
12          12   generator level. But that's the only trip, and that was on  
13          13   the startup test of it.

14                   And on Connecticut Yankee, we tripped in an  
15          15   automatic trip after we were off-line, coming down for the  
16          16   refueling outage after 417 days on line.

17                   MR. EBERSOLE: I guess that puts you at the top  
18          18   or pretty much in the lead role in that area. Right?

19                   MR. COUNSIL: I hope if we are in a lead role --  
20          20   I'm not entirely sure that's true but if we are in a lead  
21          21   role, there's a whole bunch of the industry clamoring to be  
22          22   right with us.

23                   MR. EBERSOLE: Thank you.

24                   MR. MICHELSON: Is there anything specifically,  
25          25   Bill, you did on Unit 1 to reduce the number of trips? Did



1 AGBeb 1 you replace sharways or anything like that?

2 MR. COUNCIL: Primarily what we have found on  
3 Unit Number 1, we have had instrument trips -- all right? --  
4 as far as our testing is concerned. Now what we have done  
5 is upgraded many of the instrument and control procedures  
6 for surveillance, to human-factor engineer them, if you  
7 will. In other words, if I've had a problem we go back and  
8 look at the root cause and quite often what we're finding,  
9 it's a procedural root cause.

10 Occasionally we have found personnel as the root  
11 cause. And in both cases we've changed the training  
12 program, we've changed the procedures.

13 Now I still have a problem on Unit Number 1, to  
14 be quite frank with you, and that's HFA relays. You know,  
15 the old GE system was just a mass of HFA relays in the  
16 reactor protection system.

17 One of the things we are doing is we're  
18 engineering-- The project is not that active right now. We  
19 had it almost completed and ready for procurement, but to  
20 change to an analogue in the digital reactor protection  
21 system. Now that will probably be done some time in the  
22 near future in order to upgrade the reliability of the unit.

23 MR. MICHELSON: Thank you.

24 DR. KERR: Are there other questions?

25 (No response.)

1 DR. KERR: Thank you very much, Mr. Council—  
2 Mr. Bender.

3 MR. BENDER: I couldn't resist the opportunity to  
4 ask what has been the track over the last — what? --- half  
5 dozen years? How much have you changed the frequency of  
6 trips over the period? And to what do you really attribute  
7 the reduction?

8 MR. COUNCIL: Well, it's a combination of many  
9 things. Number one, it's aggressively chasing root causes,  
10 and that can be personnel, it can be equipment, and it can  
11 be procedural.

12 One of the areas where we have found problems  
13 before that have taken us off-line is the instrument  
14 systems, the instrument air systems. That's got a high  
15 probability of ending up with a trip if, for instance, the  
16 feed reg. bell sticks, because of the instrument — most of  
17 our instruments are air-operated, or if you lose instrument  
18 air to the system.

19 We have upgraded and are upgrading our instrument  
20 air systems.

21 I can't give you the exact details on our track  
22 record but I could get it tonight and have it tomorrow. But  
23 we have come down markedly in the numbers of trips per  
24 year.

25 MR. BENDER: Well, since we are going to have

1 AGBeb 1 some statistical discussions here before this meeting is  
2 over, I think that is one that might be interesting.

3 MR. COUNCIL: We can get that for you tonight and  
4 have it prepared for tomorrow.

5 DR. KERR: Any other questions?

6 DR. SIESS: Mr. Chairman, I can hear Mr. Council  
7 perfectly well, but I am having some trouble hearing members  
8 of the Subcommittee. I won't comment on the appropriateness  
9 of that, but I wonder if you could do something about it.

10 DR. KERR: I didn't understand your statement.

11 (Laughter.)

12 DR. KERR: Thank you, Mr. Council.

13 MR. COUNCIL: Dick Werner will now present the  
14 Generation Engineering and Construction Division.

15 CORPORATE ORGANIZATION

16 MR. WERNER: Good afternoon. My name is Dick  
17 Werner and I am Vice President of Generation Engineering and  
18 Construction.

19 The basic role of the GE&C Division is to provide  
20 engineering design and construction services to NU  
21 generation facilities, including nuclear, fossil, and hydro.  
22 Our work includes both new projects such as Millstone Unit  
23 Number 3 and also backfit work on existing units.

24 For example, our backfit budget for Millstone  
25 Units 1 and 2 is about \$47 million, and on CY, about \$20

1 AGBeb 1 million.

2 Our basic company philosophy is to have  
3 sufficient staff to perform most of the backfit work  
4 in-house, essentially free from requiring the services of  
5 AEs and consultants. This philosophy of course does not  
6 extend to large projects such as Millstone Unit 3, requiring  
7 vast resources.

8 To accomplish this we have expanded our staff  
9 from about 50 people in the early 1970s to over 500 people  
10 at the present time. In addition, about 10 percent of these  
11 people service on various industry task force committees and  
12 groups.

13 The GE&C Division is organized into three  
14 departments, plus a Millstone Unit 3 project group. The  
15 Generation Projects Department is responsible for the  
16 overall management of generation projects, setting project  
17 priorities, providing cost and schedule control services,  
18 and providing outage planning services to the operating  
19 units. It is organized into a project management group and  
20 a cost and schedule control group.

21 The Generation Engineering and Design Department  
22 provides engineering and design services and technical  
23 support to our generating units. It is organized by the  
24 three technical disciplines: mechanical, electrical and  
25 civil, and that also includes the organization of the



1 AGBeb 1 Design Department.

2 The Generation Construction Department is  
3 responsible for construction, construction management, and  
4 QC functions to the generating facilities. The Department  
5 is organized into three groups: a betterment group  
6 responsible for backfit projects; a new site construction  
7 group whose prime responsibility at this time is Millstone  
8 3; and a construction QC group.

9 What I have just described to you is the basic  
10 organization of the GE&C Division that supports our  
11 operating nuclear units.

12 (Slide.)

13 This next slide shows the project team for  
14 Millstone 3 and it is headed up by Mr. Robert Busch, the  
15 Project Manager. It consists of an engineering group, a  
16 construction group, and a cost and schedule group. In  
17 addition, the project team is supported by technical  
18 personnel from the home office as required.

19 Mr. Busch will discuss in more detail and roles  
20 and function of this group during his presentation.

21 Are there any questions?

22 DR. KERR: Questions?

23 (No response.)

24 DR. KERR: I see none.

25 MR. WERNER: I would now like to introduce

1 AGBeb 1 Fred Sears, Vice President of Nuclear and Environmental  
2 Engineering.

3 DR. KERR: Thank you, Mr. Werner.

4 DR. OKRENT: I'll try one question if I can.

5 When Mr. Council was up I asked which group, if  
6 any, looked at the original design, to the extent that there  
7 is an original design at any one time, and evaluated it and  
8 made recommendations, if any, for significant changes in the  
9 design. And I think he said that the man who is up next is  
10 the one, meaning you.

11 MR. WERNER: We have had for many years a project  
12 team on the Millstone 3 project since its inception back in  
13 1973, and the roles and responsibilities of this project  
14 team of course has been to review the design and provide an  
15 overview of the work that Stone and Webster, our AE,  
16 performed for us.

17 In addition, and Mr. Busch will elaborate on  
18 this, since the inception we have had an active  
19 participation of our operating personnel to look at the  
20 designs from maintainability and operations characteristics.

21 DR. KERR: Thank you, sir.

22 Mr. Sears.

23 Let me urge that when you are talking to members  
24 of the ACRS that you never hesitate because you'll get  
25 another question.

1 AGBeb

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(Laughter.)

MR. SEARS: The Nuclear and Environmental Engineering Division is comprised of approximately 420 personnel with over 3,000 man-years of nuclear experience. It is divided into four departments.

The Environmental Programs Department is responsible for the environmental programs of Northeast Utilities, not only the nuclear plants but also for fossil and hydro, and also deals with other things such as the discharge permits, hazardous waste, and the general area of environment.

The Nuclear Engineering and Operations Services contains the Nuclear Records Group, Quality Assurance, Reliability Engineering which also includes the ISI and NDT examinations, Nuclear Safety Engineering, which is the group charged with reviewing our own operating experiences as well as those of the rest of the industry, and Nuclear Materials and Chemistry.

Nuclear Engineering is the conventional functions associated with nuclear energy, in particular radiation protection, fuel management, reactor engineering, which includes probabilistic risk assessment, transient analysis, LOCA, steady-state analysis, and liaison with the plant reactor engineer, as well as generation facilities licensing, which is responsible for the licensing of our

1 AGBeb

1 three operating plants, Millstone 3, and our fossil and  
2 hydro generating facilities.

3 The Nuclear Training Department has the function  
4 of training for all of the NE&O group. This includes  
5 Connecticut Yankee, the Millstone site, and Berlin  
6 training. When we have completed our simulators, the  
7 simulators will also be part of this Nuclear Training  
8 Department.

9 Are there any questions regarding the Nuclear and  
10 Environmental Engineering Division?

11 DR. KERR: Questions?

12 Just a matter of curiosity. I notice that you  
13 are Vice President of Nuclear and Environmental Engineering,  
14 and under your direction is environmental programs but not  
15 environmental engineering, or do environmental programs  
16 include environmental engineering and environmental -- a lot  
17 of other things?

18 MR. SEARS: It includes environmental everything.  
19 It includes the engineering as well as the programs, and  
20 that just happens to be the titling that we have.

21 DR. KERR: Thank you.

22 Thank you, Mr. Sears.

23 MR. BENDER: Mr. Chairman, could I--

24 DR. KERR: Excuse me. Mr. Bender.

25 MR. BENDER: You've got three nuclear plants



1 AGBeb

1 here. Is the organization divided so that there are a  
2 certain number of people supporting each plant, or do they  
3 work on a random basis with all the plants?

4 MR. SEARS: It depends upon the organization.  
5 Nothing that we do is random, but we do have in some areas  
6 people specifically assigned to a given plant.

7 For instance, the Nuclear Safety Engineering  
8 Group is broken up and does have some people specifically  
9 assigned to each of the operating units as well as people  
10 supporting the overall area. We do have project assignments  
11 in which people are given a specific assignment to a plant,  
12 then backed up by their organizations.

13 And we do have assignments-- For instance within  
14 the Quality Assurance area, there is a construction QA group  
15 specifically charged with looking at Millstone 3, and then  
16 the remainder of the organization supports them as well as  
17 supporting the operating units.

18 But we have a little bit of each, depending upon  
19 the specific function.

20 MR. BENDER: Does a new plant require more or  
21 less people than an operating plant that's been in service  
22 for ten years, say?

23 MR. SEARS: It depends upon the particular area  
24 that you are looking at. In the Quality Assurance area, we  
25 have -- I believe it's about 23 people full-time within our

1 AG3eb 1 own QA group which is roughly equal to the number of people  
2 we have in the rest of the QA area. It depends upon the  
3 particular function that is being done as to whether the  
4 plant under construction involves more or less people.

5 Right now you will hear, later on in our  
6 presentations tomorrow morning, about the PRA group and the  
7 work they've been doing. That has almost entirely been  
8 devoted to Millstone 3 over the past year or so. That will  
9 be spreading out within the other groups as we go through  
10 time.

11 MR. BENDER: Thank you.

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1 WRBeb

1 MR. EBERSOLE: Mr. Sears, I don't see Mr. Renfrow  
2 in the program later on to maybe discuss more details of the  
3 environmental programs. so I will ask you. Just what do you  
4 mean by environmental programs? Is this this complex  
5 business of environmental problems relative to equipment?  
6 How do you mean? It can mean many things. Would you just  
7 clarify it a bit?

8 MR. SEARS: The Environmental Programs Department  
9 is associated with looking at our impact or potential impact  
10 on the environment around us. This is external to the  
11 plant.

12 MR. EBERSOLE: Just the general environment?

13 MR. SEARS: This is the nature, fish, wildlife,  
14 things of this nature.

15 MR. EBERSOLE: It's the large-scale aspects. You  
16 know, we have a very difficult environmental program in the  
17 design of the equipment. It has nothing to do with that?

18 MR. SEARS: It has nothing to do with that. This  
19 is the environs around the plant.

20 MR. EBERSOLE: Right. Thank you.

21 If there are no further questions--

22 MR. REMICK: I'm afraid I have one.

23 I noticed that nuclear training is in your  
24 division and not in operations. I would like to know the  
25 basis or the philosophy that separates training out of

1 WRBeb 1 operations, and what you will be doing to assure that plant  
2 operations is involved in the training of future operators.

3 MR. SEARS: Certainly.

4 The movement of nuclear training out of the  
5 station organizations took place approximately a year ago,  
6 and we had looked at ways of standardizing our programs, and  
7 also of reducing the administrative burden of the site  
8 staffs. We made a decision to consolidate all of nuclear  
9 training into one organization so that we might bring all  
10 the resources that we have at each of the sites as well as  
11 Berlin under a single program, so we could take the best of  
12 the training organizations and put it into all of them. And  
13 we can indeed reduce the administrative burden of the plant  
14 site.

15 The trainers are drawn from throughout the NE&O  
16 Group and we-- In general, the people training the  
17 operators are licensed or in the process of being licensed.  
18 A number of them are former operators, and we have staffed  
19 the simulator accordingly with that. We have drawn people  
20 from the operating staff in order to assure we have the  
21 operating experience.

22 We do intend to maintain those licenses. We have  
23 a constant, day-to-day interchange between our various  
24 training supervisors and the trainers and the plant staff to  
25 ensure that we are meeting their needs. They are, in the



1 WRBeb 1 long run, responsible for the operation of that plant, and  
2 it is their needs that we must meet. So we work with them  
3 daily to assure that we meet those needs.

4 We also have our people go on shift for periods  
5 of time, and one of the programs that we are looking to  
6 develop in the future is to have those people, our trainers,  
7 rotate onto the shifts for a while, and to encourage  
8 rotation among all the people so that we have a continual  
9 influx of operating experience and training experience back  
10 into the plant.

11 DR. KERR: Dr. Okrent.

12 DR. OKRENT: I'm sure that as operators and  
13 owners of the plant you are very interested in avoiding as  
14 much as possible events that would lead to long-term loss of  
15 its availability, and let me include among those something  
16 that damaged a sizable portion of the fuel.

17 Are there any steps that have been taken with  
18 regard to changes in design specifically to reduce that  
19 likelihood? And are you the vice president under whom such  
20 things would be initiated or is it a different vice  
21 president?

22 MR. SEARS: We are not limited to any single vice  
23 president and his area in coming up with changes. We expect  
24 changes to come from any area that recognizes a need. In  
25 many cases as we look at the analysis of the plant, and in

2 WRBeb

1 particular the safety analysis or reviewing past  
2 experiences, either that we have had or that have taken  
3 place in the industry, there are recommendations made to  
4 modify procedures, to modify practices, or to modify the  
5 design of the plant.

6 We have in the past, as a result of various  
7 analyses, made specific plant design changes. A good  
8 example which came about a number of years ago was on  
9 looking at the reliability of the isolation condenser, a  
10 decision was made to change several of the valves in that  
11 isolation condenser from AC power to DC power in order to  
12 insure the availability of an isolation condenser.

13 You will see, during our PRA presentation, a  
14 number of instances of the use of PRA in making decisions on  
15 plant changes.

16 We also have a like input as we have gone through  
17 various safety analyses and looked at functional  
18 requirements of systems, and as we have reviewed proposed  
19 design changes to ensure that those design changes do not  
20 impact the original design basis. These are on-going.

21 I don't know if that fully answers your  
22 question.

23 DR. KERR: Do you want any more?

24 DR. OKRENT: I don't want any more, and it  
25 doesn't fully answer the question.

2 WRBeb

1 MR. SEARS: With that then I would like to  
2 introduce John Opeka, Vice President of Nuclear Operations.

3 DR. KERR: Thank you, Mr. Sears.

4 (Slide.)

5 MR. OPEKA: Good afternoon. My name is John  
6 Opeka. I'm the Vice President of Nuclear Operations.

7 The Nuclear Operations Division, which has an  
8 authorized complement of 1108 personnel, is responsible for  
9 operating and maintaining the Connecticut Yankee, Millstone  
10 1 and Millstone 2 nuclear plants, and is responsible for  
11 startup and eventual operation of the Millstone Unit 3  
12 plant.

13 Ed Mroczka, the Millstone Station Superintendent,  
14 provides line management for the Millstone operating site,  
15 and Dick Graves, the Connecticut Yankee Station  
16 Superintendent, provides line management for the Connecticut  
17 Yankee operating site, and will provide a broader overview  
18 of the functions of his group, which includes Millstone Unit  
19 3, in his discussion.

20 (Slide.)

21 The Northeast Utilities Service Company section  
22 of the Nuclear Operations Division has an authorized  
23 complement of 19 personnel and is responsible for preparing  
24 performance monitoring data on NU's nuclear plants,  
25 reporting the performance and status of NU's nuclear plants

1 WRBeb 1 to the board of trustees and senior management, developing  
2 the engineering data base and routinely reporting failures  
3 to impose nuclear plant reliability data system on NU's  
4 nuclear plants, providing security screening for access  
5 control to NU's nuclear stations for all contractor  
6 personnel, providing operational support for the nuclear  
7 stations, including coordinating the review and disposition  
8 of NRC bulletins, circulars, information notices and  
9 inspection reports, providing commitment follow-on on  
10 Nuclear Operations Division's assignments which may result  
11 from regulatory/industry, which includes INPO or company  
12 sources, providing INPO network reporting, and auditing the  
13 operating plant's response to industry bulletins and  
14 notices.

15           Approximately three of the 19 NUSCO staff  
16 personnel were added to absorb the added support workload  
17 expected by the addition of Millstone Unit 3 to NU's Nuclear  
18 Operation Division.

19           With the added NUSCO Nuclear Operations personnel  
20 and 303 plant personnel, we intend to operate and maintain  
21 Millstone Unit 3 to the same high standards used in  
22 operating and maintaining Connecticut Yankee, Millstone 1  
23 and Millstone 2. We believe that our commitment to operate  
24 and maintain our nuclear plants to high standards have been  
25 confirmed by the 1983 NRC SALP ratings which listed



1 WRBeb

1 Connecticut Yankee Category 1, which is the highest  
2 category, in seven of eight areas, the Millstone 1 plant  
3 Category 1 in six of nine areas, and Millstone 2 plant  
4 Category 1 in six of nine areas.

5 No areas were rated Category 3, which is the  
6 lowest rating, in any of our nuclear plants.

7 Earlier there was a question on trip data, and I  
8 have some statistics here.

9 In 1981 for our three plants, we averaged 5.7  
10 trips per year. The industry average was 5.6.

11 In 1982 the three plants averaged 5.3 trips per  
12 year. The average for the industry is 5.2. So for those  
13 two years we were basically at the average.

14 In 1983, we averaged 2.3 trips per year, and the  
15 industry average was 4.4, so there was significant  
16 improvement in that year.

17 For 1984, we obviously don't have the industry  
18 statistics but as Bill Council indicated, for the three  
19 plants we have a total of two trips at this point, which is  
20 less than one per plant. And the Numark goal for 1985,  
21 which is three trips per year-- Our goal is to hopefully  
22 have no trips in any year, and the trend indicates that that  
23 could be possible.

24 That completes my formal discussion.

25 DR. KERR: Mr. Bender.

1 WRBeb

1 MR. BENDER: Since the number of trips you have  
2 had is a very small number in any one year, something  
3 between three and five, it is unlikely that you are going to  
4 be able to reduce the number of trips by any statistical  
5 judgment about whether -- about what causes them.

6 What's the strategy for cutting them down? Is it  
7 just to fix everything that's in sight?

8 MR. OPEKA: We did an analysis of the trips over  
9 the last four or five years. Sixty percent of our trips are  
10 due to equipment failure, so there's an area that we can put  
11 our resources on and hopefully reduce those trips to  
12 something closer to one per year or less.

13 And that's the type of action we're taking on  
14 right now, is that when we have a trip we want to make sure  
15 we do a thorough evaluation on what caused that trip, find  
16 the root cause and correct it. And that should minimize  
17 recurrences of such trips in the future. That's our main  
18 strategy.

19 MR. BENDER: But if you had the same cause of  
20 tripping every time, I think that would be good strategy.  
21 If it turns out that each trip is caused by something  
22 different, then-- I don't want to belabor this point  
23 because I'm sure it's a detail. But somewhere along the  
24 way, I would expect that you would have to have some other  
25 approach than just looking at what the equipment failures

1 WRBeb 1 are.

2 DR. KERR: Mr. Bender, you both should remember  
3 that it was in New England that the deacon built his  
4 wonderful one horse shay.

5 MR. BENDER: Sounds great.

6 DR. KERR: Mr. Remick.

7 MR. REMICK: Two questions on your NPRDS  
8 reporting.

9 Are all of your plants reporting, and how current  
10 are you on that data reporting?

11 MR. OPEKA: Yes, we have one person assigned per  
12 plant to report on NPRDS. We currently have the engineering  
13 data base in all three operating plants basically up to  
14 date.

15 INPO changed their program to include some  
16 secondary systems such as feedwater system condensate. We  
17 don't have all that data in but we are essentially up to  
18 date in reporting failures within a three-month time period  
19 of occurrence.

20 On Millstone 3 we are now in the process of  
21 putting together the engineering data base, and we'll be  
22 reporting such— Well, we're reporting events that occur  
23 during startup as well as after operation.

24 MR. REMICK: Thank you.

25 DR. KERR: Are there any other questions?



1 WRBeb

1 Mr. Ebersole.

2 MR. EBERSOLE: Dr. Kerr's reference to the  
3 wonderful one horse shay certainly makes us think that we  
4 don't want to have that sort of objective with redundancy as  
5 our primary means of recourse. Certainly we don't want to  
6 have everything wear out absolutely at one point in time.

7 DR. KERR: No, just the year after the plant has  
8 shut down, Mr. Ebersole.

9 MR. EBERSOLE: As a matter of fact, we want the  
10 opposite effect. If something fails, for heaven's sake let  
11 something else work.

12 But I wanted to ask you, do you have in place any  
13 sort of I guess philosophy about the nature of the scrams  
14 you have and your control over whether they are, to the  
15 extent possible, benevolent scrams versus non-benevolent  
16 scrams? To give you a case in point, if I have a generator  
17 problem and if I have to trip, we've found a variety of  
18 designs in which the way-- Compared to getting out of an  
19 airplane, instead of landing it as you should and getting  
20 out the door, you jump out with a parachute.

21 Do you have in place a philosophy that says if I  
22 have a trip which may be spurious, I try desperately not to  
23 have to invoke safety equipment use but try to retain normal  
24 heat sinks and normal coolant supplies and thus not really  
25 have a challenge of the kind we worry about? Or do you say



2 WRBeb 1 oh, I've got to us the aux. feedwater, or whatever, because  
2 I've had a trip?

3 Do you design with the intent of not challenging  
4 the safety systems any more than you have to, even in the  
5 trip mode?

6 MR. OPEKA: Well, when we go into a trip mode, we  
7 have emergency operator procedures which we have to follow  
8 which includes using safety systems.

9 MR. EBERSOLE: Are they absolutely necessary?

10 MR. OPEKA: Well, I'm not absolutely sure whether  
11 they are necessary but by procedures they are necessary and  
12 the operators are required to follow procedures.

13 MR. EBERSOLE: Then they become a non-benign  
14 recovery because you have to use the systems.

15 DR. KERR: That's not a question.

16 MR. EBERSOLE: I just said that.

17 For instance, do you retain main feedwater and  
18 ramp down and hold your coolant supply when you have a trip?

19 DR. KERR: Do you understand the question?

20 MR. OPEKA: Yes. But you're talking about  
21 Millstone 3 I guess at this point.

22 MR. EBERSOLE: That could be the model if you  
23 wish.

24 MR. OPEKA: Yes. Well, we ramp down on main feed  
25 when we have a reactor trip.

1 WRBeb 1 MR. EBERSOLE: And you hold the condenser bypass  
2 and you don't need anything beyond that?

3 MR. OPEKA: That's correct.

4 MR. EBERSOLE: I call that benign.

5 On the other hand, if you had to have  
6 aux. feedwater I would not. Do you follow me?

7 MR. OPEKA: I understand.

8 MR. EBERSOLE: Do you make that a sort of a  
9 general philosophy across this and your other plants?

10 MR. OPEKA: Yes.

11 MR. EBERSOLE: You do. Good. Thank you.

12 DR. KERR: Any further questions?

13 (No response.)

14 DR. KERR: Thank you, sir.

15 Next?

16 MR. OPEKA: Our next speaker is Ed Mroczka, who  
17 is the Station Superintendent of Millstone.

18 DR. KERR: If each member of the Subcommittee can  
19 take about five minutes per speaker, we will be on schedule.

20 NUCLEAR ORGANIZATION

21 MR. MROCZKA: Good afternoon. My name is Ed  
22 Mroczka. I am the Station Superintendent for Millstone  
23 Nuclear Power Station. I will briefly present an overview  
24 of our station organization.

25 Jim Crockett, our Unit 3 Superintendent, will

1 WRBeb 1 follow with a more detailed description of the Unit 3  
2 organization.

3 Millstone is a multi-unit Nuclear Power Station.  
4 However, it is different from most other multi-unit sites  
5 because the three units are not similar. Unit 1 is a  
6 General Electric boiling water plant. Unit 2 is a  
7 Combustion Engineering pressurized water plant. Unit 3 is a  
8 Westinghouse pressurized water plant. Because we have three  
9 different plants, our site organization is different from  
10 most other multi-unit site organizations.

11 Over the past 18 years, Millstone site  
12 organization has undergone a gradual transformation as the  
13 site was transformed from a single-unit operation to a  
14 multi-unit multi-design operation.

15 The original organization was a typical Plant  
16 Superintendent and Assistant Plant Superintendent  
17 organization. All department supervisors reported to them.  
18 This concept was modified with the addition of Unit 2. At  
19 that time the Plant Superintendent became the Station  
20 Superintendent. The Assistant Superintendent became a Unit  
21 Superintendent. One Unit Superintendent was assigned to  
22 each plant and was responsible for the startup, operation,  
23 maintenance and engineering of a specific unit.

24 Common site services such as quality assurance,  
25 security, radiation protection and chemistry control became

1 WRBeb 1 the responsibility of a Station Services Superintendent.

2 This organization demonstrated its effectiveness  
3 and therefore was expanded by the addition of a third unit  
4 Superintendent when Unit 3 construction began.

5 It is significant to note that the existing  
6 station organization does not require any changes when Unit  
7 3 achieves commercial operation. The Station Superintendent  
8 is responsible for the safe operation of the overall site,  
9 and reports to the Vice President, Nuclear Operations.

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(Slide.)

Four superintendents report to the station superintendent. There are three unit superintendents and one station services superintendent. Each unit superintendent is responsible for the safe operation of a specific unit. Again the station services superintendent is responsible for providing common site services to all three units.

(Slide.)

Reporting to each unit superintendent is an operation supervisor, a maintenance supervisor, an instrumentation and control supervisor, and an engineering supervisor.

(Slide.)

The services department such as quality assurance, security, health physics, chemistry, and other site services report to the station services superintendent through either the quality services supervisor or the radiological services supervisor.

One reason for our success in the area of nuclear plant operations is the fact that responsibility and accountability rest with line supervision. The station superintendent is responsible and held accountable for the quality of plant operations including the security and radiation protection measures required to support plant

2 WRBpp

1 operations. In order to effectively carry out these  
2 responsibilities, the station is staffed with quality,  
3 security, and radiation protection personnel.

4 To provide for consistency in the application of  
5 corporate policies and procedures, each station services  
6 department head receives functional direction from the  
7 counterpart corporate support organization. The corporate  
8 groups also formally audit the station staff to insure the  
9 various programs are implemented effectively and to insure  
10 production goals do not conflict with nuclear safety goals.

11 The administrative control procedures presently  
12 governing the operations of Units 1 and 2 are applicable for  
13 the most part to Unit 3 at this time, and are being  
14 implemented by the Unit 3 staff.

15 There are some exceptions due to construction and  
16 turnover activities. These exceptions are controlled by  
17 either the Unit 3 startup manual or free service unit  
18 procedures. The number of exceptions are decreasing with  
19 time and will be eliminated once Unit 3 achieves commercial  
20 operation.

21 It is significant to note that the administrative  
22 control programs and both the corporate and site  
23 organizations which have been responsible for the safe  
24 operation of Millstone 1 and 2 for 13 and 8 years,  
25 respectively, have been expanded and augmented to insure the

2 WRBpp 1 safe start-up and operation of Unit 3.

2 Jim Crockett, our Unit 3 superintendent will now  
3 describe the Unit 3 organization in more detail.

4 DR. KERR: There's a question here, sir.

5 DR. OKRENT: If there were some serious event --  
6 and by serious I mean complicated, not clearly diagnosable  
7 immediately, whatever -- going on in one of the stations and  
8 both the unit superintendent and the station superintendent  
9 were in the control room, who would be the boss?

10 MR. MROCZKA: The shift supervisor of the control  
11 room would be in charge of the plant at the time.

12 DR. OKRENT: And the unit superintendent would  
13 not tell him what to do?

14 MR. MROCZKA: Normally, no, unless he had good  
15 reason why he would want to -- he would advise him and talk  
16 to him and discuss the situation. But the shift supervisor  
17 would be in control of the unit.

18 DR. OKRENT: Would the unit superintendent be  
19 supposed to have a deeper knowledge than the shift  
20 supervisor of not only the day-to-day operations but broader  
21 perspectives or --

22 MR. MROCZKA: A broader perspective, yes, he  
23 would. But as far as detailed, hands-on knowledge of the  
24 unit, the shift supervisor being intimately closer to the  
25 unit and its operation on a day-to-day basis would be more



4 WRBpp

1 familiar. But it would be a sharing. But the shift  
2 supervisor is in charge of the unit unless -- and he could  
3 be relieved of that responsibility by the unit  
4 superintendent either by taking over control himself, since  
5 he would have a current license, or he would be able to take  
6 another senior license person and put him in charge of the  
7 unit.

8 DR. OKRENT: But the station superintendent does  
9 not need to have a current license?

10 MR. MROZKA: No, not for the three dissimilar  
11 units, no.

12 DR. KERR: Mr. Ebersole.

13 MR. EBERSOLE: There's about 10 or 12 systems at  
14 the station that are needed for supportive roles in shutting  
15 down and staying shut down, service waters at the bottom of  
16 the line and when they probably should be at the top. These  
17 are normally required by NRC in simple redundant  
18 configuration and they run a lot of them all the time.  
19 Therefore, failure ultimately is assured of one of the two  
20 trains.

21 This, in many cases, produces a transient. And  
22 then the plant is faced with the necessity of recovering  
23 from that transient without what is normally thought to be  
24 redundant capability or diverse capability. This is perhaps  
25 the flow of water, or whatever.



2 WRBpp

1 In your design here -- as it evolved piece by  
2 piece -- do you have any helping functions, such as if one  
3 unit begins to be starved of these critical services but the  
4 other unit has an abundance of them they can help each other  
5 at all? Electrically or by water flow, by whatever?

6 MR. MRO CZKA: Not in the basic design of the  
7 plant. We are not interconnected from unit to the other.  
8 If there was a contingency and there was a problem, we would  
9 give consideration to being able to use resources of one  
10 unit if it made sense and didn't jeopardize the safety of  
11 that unit.

12 DR. OKRENT: Well, if one unit goes to the  
13 ultimate level of degradation it'll probably carry the rest  
14 of them with it by virtue of being on the same site.

15 For instance, if you have an accident of some  
16 sort and you don't have a fully effective containment  
17 closure you will suffer environmental radiation levels,  
18 probably beyond the design basis of the other two unit's  
19 control rooms. And you have to deal with that problem  
20 someplace.

21 Let me ask you this: In the electrical area out  
22 in the switch yard, do you have any program in place for  
23 the electrical assistance of one unit to another? Is it an  
24 integral three-unit station or simply three different units  
25 that happen to be on the same acreage?

1 WRBpp

1 DR. KERR: Do you understand the question?

2 MR. MROCZKA: Yes.

3 MR. COUNSIL: Bill Counsel of Northeast  
4 Utilities. I understand the question and we are prepared to  
5 address that question when Mr. Pitman gives his  
6 presentation later on.

7 MR. EBERSOLE: That'll be fine.

8 DR. KERR: Any other questions?

9 DR. REMICK: You might have answered this but I  
10 missed it. Are your unit superintendents licensed SRC's?

11 MR. MROCZKA: Yes, they are. The unit  
12 superintendents maintain their licenses.

13 DR. KERR: Any other questions?

14 (No response.)

15 DR. KERR: Thank you, sir.

16 (Slide.)

17 APPLICANT'S PRESENTATION

18 Operations Staffing and Training

19 MR. CROCKETT: Good afternoon. My name is Jim  
20 Crockett. I'm the Millstone 3 Unit Superintendent. My  
21 presentation this afternoon concerns the Millstone 3 Unit  
22 organization.

23 I'd like to point out before I start that I  
24 intend to present the operating unit organization. I'd like  
25 you to recognize that during the start-up phase the  
26 testing of Millstone 3 beginning with component testing on

2 WRBpp 1 operations side of the company is responsible for start-up  
2 testing of Millstone 3 beginning with component testing on  
3 turnover through pre-operational and start-up testing. So  
4 we have a full functioning staff right now in the start-up  
5 mode and also in the operations and training mode. But I  
6 indent primarily to discuss the operating organization.

7 (Slide.)

8 What I have depicted on the slide shows the  
9 line organizations involved directly in Millstone 3, the  
10 four line departments, Maintenance, INC, Engineering, and of  
11 course, the Operations Department responsible for the  
12 routine operations, the maintenance and the refueling of  
13 Millstone 3. That organization consists of approximately  
14 200 people who are now on board.

15 In addition, as Mr. Mrocska indicated, we are  
16 augmented. Each of the units is augmented by the station  
17 services organization for support in the areas of quality  
18 assurance, quality control, health physics, chemistry, store  
19 support, nuclear records, ALARA engineering support, station  
20 engineering, and also computer services. That group  
21 dedicated to Unit 3 consists of approximately 100 people.  
22 They are also assigned in the start-up effort of Millstone  
23 3.

24 Moving to the four line departments. The  
25 Operations Department is the department responsible for the  
26 day-to-day operations of Millstone 3 on a shift basis and

5 WRBpp 1 also is responsible for conducting the startup testing  
2 during the startup phase.

3 The Operations Department is headed by Mr. Ken  
4 Burton, who has a bachelor's degree in Aeronautical  
5 Engineering. He also has a master's in Business  
6 Administration. He has 17 years of nuclear experience, 10  
7 years of that is at Millstone, and nine of those years he  
8 has been the Operations Supervisor. He's currently SRO  
9 licensed at Zion Units 1 and 2.

10 Directly working for him, he has six operating  
11 shifts. The Millstone 3 site, as are the other NU nuclear  
12 units, are staffed to support a full six shift rotation.  
13 Each of the shifts includes a second SRO-licensed individual  
14 who's the supervising control operator. Working also on  
15 those shifts a minimum complement of two licensed reactor  
16 operators, or the control operators. And also a minimum of  
17 three plant equipment operators. We actually have more than  
18 that number of plant equipment operators assigned to each  
19 shift to bring a total complement for the department of 67.

20 The Operations Department interfaces with all  
21 plant groups and controls all plant activities on turn  
22 over systems during startup and eventually during operation  
23 on all plant systems.

24 The second department is the Engineering  
25 Department, Millstone 3. The Engineering Department



4 WRBpp 1 supervisor is Mr. Jim Harris. He has a bachelor's degree in  
2 Mechanical Engineering. He also has an MBA. He has 18  
3 years of nuclear experience, 10 of those years at Millstone  
4 and he has been previously SRO-licensed at Millstone 2.  
5 Working directly for him, he has three assistant supervisors  
6 and in addition the reactor engineer.

7           The plant engineers and technicians amongst the  
8 assistant supervisors and are responsible for providing  
9 systems engineering support to all of the other departments  
10 in the station. They are the primary interface within the  
11 unit with corporate engineering staff. They have frequent  
12 inter-station interface with the health physics department,  
13 chemistry, services engineering, the ALARA group, and also  
14 computer services. They also provide engineering interface  
15 with vendors.

16           The plant reactor engineering function is  
17 primarily involved in the day-to-day activities associated  
18 with reactor core performance and monitoring of the reactor  
19 core performance. We also have in this group the ISI and  
20 reliability engineering coordinator to monitor plant  
21 performance and trend equipment history. And finally, this  
22 group is the on-site interface with our nuclear safety  
23 engineering group.

24           (Slide.)

25           The third department is the Maintenance  
26 Department. The Maintenance Supervisor is Mr. Carl Clement.

5 WRBpp

1 He has a bachelor's degree in Mechanical Engineering, 18  
2 years of nuclear experience, 8 years at Millstone. He was  
3 previously SRO-licensed on Millstone 2 and at the Ford  
4 Nuclear Reactor. He's also an associate member of the ASME.

5 Working directly for him, he has four assistant  
6 maintenance supervisors. Working for the assistant  
7 maintenance supervisors we have the mechanics assigned to  
8 this department, responsible for all mechanical maintenance  
9 in the plant. And 10 electricians responsible for all  
10 electrical maintenance in Millstone 3.

11 In addition, we have a planner assigned to each  
12 department entitled the PMMS Planner or Production  
13 Maintenance Management System. The planner is responsible  
14 for our automated planning system and maintenance control  
15 system that all of our generating facilities in Northeast  
16 Utilities have in place at this time.

17 The Maintenance Department also has two full-time  
18 engineers assigned for day-to-day engineering support of the  
19 department. A total staff of 59 people. The Maintenance  
20 Department provides direct support of operations. They  
21 conduct all of the preventive maintenance programs for both  
22 mechanical and electrical equipment at Millstone 3. They  
23 are responsible for the corrective maintenance in the case  
24 of equipment malfunction, refueling outage support and  
25 conducting the disassembly and reassembly of the primary

2 WRBpp

1 system for refueling outages, surveillance testing for all  
2 the mechanical and the electrical equipment. And their  
3 primary interface within the unit is with the Engineering  
4 Department, Quality Control Department, Health Physics,  
5 vendors for their equipment, and also with ALARA engineering  
6 for job and task planning. The average years of  
7 total experience and nuclear experience are shown on the  
8 slide.

9 (Slide.)

10 The fourth department, line department on  
11 Millstone 3, is the Instrument and Control Department. The  
12 I & C supervisor is Mr. Mike Brown. He has 19 years of  
13 nuclear experience, 12 of those years are at Millstone  
14 Station and 6 of those years are on Millstone 3. He's the  
15 current chairman of the Southeastern Connecticut Instrument  
16 Society of America, And also the New England Nuclear I & C  
17 Supervisors Association.

18 Directly working in that department are three  
19 assistant supervisors with 24 I & C techs split up amongst  
20 the supervisors. We also have a similar planning function  
21 in this department and a full-time PMMS planner assigned.  
22 In addition we have a full-time engineer assigned for  
23 day-to-day engineering support.

24 The I & C Department is responsible for providing  
25 again direct support of the Operations Department, the

1 WRBpp

1 conduct for the preventive maintenance program for the  
2 instrument and process controls, corrective maintenance for  
3 their equipment, refueling outage support, surveillance  
4 testing for all the I & C equipment. And their primary  
5 interface is with the Engineering Department within the  
6 unit, quality assurance, quality control, vendors for their  
7 equipment, ALARA, again, for job and task planning analysis,  
8 and also with the computer services department.

9 MR. EBERSOLE: May I ask a question. In this  
10 department -- you were talking a while ago about the  
11 shutdown, the scram frequencies -- and I think the popular  
12 notion is a lot of the problems come out of the  
13 instrumentation and control area rather than actual  
14 equipment, major equipment failures. Do you have any  
15 comment to make about the degree of influence or control  
16 this unit has in your intended program to reduce the  
17 shutdown trips, or the trips in shutdowns?

18 DR. KERR: Do you understand the question?

19 MR. CROCKETT: No, I'm sorry.

20 MR. EBERSOLE: Is it this department that  
21 generally carries the lead role in examining the causative  
22 aspects of serious reactor trips and shutdowns?

23 MR. CROCKETT: In the event that it's a process  
24 control related shutdown or an instrumentation related  
25 shutdown, this department would be involved with that.



2 WRBpp

1 MR. EBERSOLE: Have you not found that to be the  
2 predominant source of such shutdowns?

3 MR. CROCKETT: I don't have specific statistics  
4 on -- Mr. Opeka mentioned 60 percent of the trips are caused  
5 by equipment failure. I do know a large number of the trips  
6 are not directly caused by instrumentation, per se. They're  
7 caused by such things as instrument error and other things  
8 he was discussing.

9 DR. KERR: Equipment failure.

10 MR. EBERSOLE: Thank you.

11 DR. KERR: Mr. Remick?

12 DR. REMICK: You provided information on  
13 experience for the Maintenance Department and  
14 Instrumentation Control Department, but not for the  
15 Operations Department. Will that come later?

16 MR. CROCKETT: Yes. My next presentation is on  
17 selection and training of operators.

18 DR. REMICK: Thank you.

19 DR. KERR: Mr. Siess?

20 DR. SIESS: Are all the Health Physics and  
21 Chemistry support under station services or are some of that  
22 under the unit?

23 MR. CROCKETT: All of the Health Physics support,  
24 Chemistry support, Stores and similar common site services  
25 are under the services --

2 WRBpp

1 DR. SIESS: They're assigned to the units. There  
2 are some people dedicated to --

3 MR. CROCKETT: The bulk of the people are  
4 assigned directly to Unit 3. The Stores Department,  
5 obviously, and some of the other station engineering group  
6 people are a common site. But the Health Physics people for  
7 routine operations are assigned directly to Unit 3.  
8 Chemistry the same way.

9 DR. KERR: Mr. Bender?

10 MR. BENDER: Since you're probably not going to  
11 cover this later, what kind of training approach do you have  
12 for the Maintenance and Instrumentation Organizations?

13 MR. CROCKETT: That's the subject of my next  
14 presentation.

15 MR. BENDER: Oh, you're going to cover that next.

16 DR. KERR: Any other questions?

17 (No response.)

18 DR. KERR: Please continue.

19 MR. CROCKETT: Thank you.

20 (Slide.)

21 My next presentation concerns selection and  
22 training, including experience level of our operations  
23 staff, including licensed and non-licensed operators and  
24 also our maintenance staff, which includes the mechanics,  
25 the electricians and I & C technicians.

1 WRBpp

1 The first portion concerns the operators.

2 (Slide.)

3 I've divided this into what our staffing  
4 objectives are and our selection process for our operators  
5 and the hiring of our operators for Millstone 3 and also our  
6 training program.

7 Our staffing objectives for the Operations  
8 Department deal with the following points. We wanted to  
9 maximize the experience transfer from our other three  
10 operating nuclear plants. Secondly, we wanted to provide  
11 for the shift technical advisor function consistent with our  
12 other operating plants, which is to provide for that  
13 function on-shift with an individual having the equivalent  
14 of a bachelor's degree.

15 Thirdly, we would have a firm company commitment  
16 to six shift rotation for a variety of reasons. One of them  
17 being a good training program. Secondly, backup in case of  
18 unexpected outages and some other reasons.

19 Startup support, we wanted to staff Millstone 3  
20 early with the Operations Department because the operating  
21 company is responsible for the startup. Under the Millstone  
22 3 project the sooner we could staff, the sooner we could get  
23 writing on our test procedures and complete our training  
24 program to support startup of the unit.

25 And finally, we wanted to staff sufficiently to

1 WRBpp 1 allow for progression and also for attrition over the two-  
2 to three-year period we would be in startup.

3 The selection process we used for our Operations  
4 staff, again, the operating unit transfer was looked at to  
5 the maximum extent possible, yet, allowing the operating  
6 units to maintain their full training program to meet all  
7 their commitments, and to adequately staff their units.

8 As the result of this, six of our shift  
9 supervisors are degreed individuals. Two additional shift  
10 supervisors are direct transfers from the operating units.

11 Secondly, the selection process looked heavily at  
12 cold license eligibility. Essentially, all of our operators  
13 from the control operator level up are cold license  
14 eligible, that is, having previously held that license or  
15 equivalent.

16 The shift supervisors as I previously mentioned,  
17 six of those shift supervisors have degrees and two of them  
18 are transfers from the operating units with SRO licenses.  
19 The supervising control operators, those individuals are  
20 looked at as being very experienced people. The best we  
21 could get from our operating units. Five of those  
22 individuals have previously held SRO licenses and been SCO's  
23 and one of them has an RO license, has previously held a  
24 reactor operator license.

25 The reactor operators are plant equipment



2 WRBpp 1 operators who we hired into the company assigned to the  
2 operating units for a full qualification on the operating  
3 units up to a year, as fully qualified plant equipment  
4 operator. And then transferred directly back to Unit 3 and  
5 start the training program.

6 The plant equipment operators are, for the most  
7 part, ex-Navy experienced operators.

8 DR. KERR: Mr. Crockett, what is an SCO?

9 MR. CROCKETT: I'm sorry. That's a supervising  
10 control operator. That is the second SRO-licensed  
11 individual in the control room. That's equivalent to a  
12 shift foreman.

13 DR. KERR: Thank you.

14 MR. EBERSOLE: You have three units here of  
15 different types, the boiler, the combustion and this  
16 thing. What sort of prohibits do you have on interplant  
17 transfer and use of operators?

18 MR. CROCKETT: Each of the plants are totally  
19 separate as far as staffing goes in the four line  
20 departments.

21 MR. EBERSOLE: So you don't consider an operator  
22 at one unit to be an operator at another unit?

23 MR. CROCKETT: No, it would be permissible if  
24 they were licensed on both units, but we have no individuals  
25 in that category with current licenses.

1 WRBpp

1

MR. EBERSOLE: Do you intend to keep it that way?

2

MR. CROCKETT: Yes.

3

(Slide.)

4

The training program -- to briefly go over the training program that our operations, however, has gone through, and is currently still in to achieve the cold licensing status next year, to complete cold licensing next year. The first part of the training program concerns nuclear fundamentals for all of our people. It includes nuclear theory, thermohydraulics, heat transfer and fluid flow. We sent all of our operations staff, including our staff individuals who are going to be licensed, to a classroom portion and a simulator course on the SNUPPS plant to familiarize all individuals with a large four loop Westinghouse plant. So we had a common training base from which to start. All of our people in training operations and staff licensees attended a three-month site school which was systems oriented, both interpollous and balance of plant, primarily.

20

We have an additional -- because we have the six shift rotation every sixth week is a training week.

22

Consequently we are running six additional training shift weeks in preparation for cold licensing to cover such topics as Chemistry, Health Physics, transient and accident analysis, general operating procedures, and emergency

24

25

1 WRBpp

1 procedures.

2 We also have currently ongoing, I might mention  
3 that we're in our second of those six additional training  
4 weeks, so we're up to that part of the training program.  
5 Ongoing within the Operations Department, we have the  
6 on-the-job training program, which is heavily systems  
7 oriented, check-out oriented on the systems. That is  
8 approximately 40 percent complete.

9 Simulator training, we went through the simulator  
10 building today. Millstone 3 will be the first simulator  
11 received and testing will start — training on that  
12 simulator will start in January of 1985 in order to support  
13 our license schedule.

14 Folded in with that simulator training are some  
15 final training and evaluation programs which have to do with  
16 oral exams and certification by the management, both  
17 in-station and also corporately, that the individuals are  
18 ready to sit for the exam.

19 Of paramount importance, because we are a startup  
20 unit, we will have gained some two- to three-year's  
21 experience for the majority of our operations staff in  
22 startup testing. And that experience is invaluable to our  
23 people.

24 DR. KERR: What do you use as guidance for STA  
25 training beyond the SRO, the true STA?

1 WRBpp

1 DR. REMICK: We have in our company a very  
2 comprehensive STA program. It started out with teaching  
3 college level courses on site to people that we took off  
4 shift and dedicated to STA training. It consists of a 60  
5 semester hour engineering based, nuclear engineering based  
6 course, what is called the STA level 1 certification.  
7 Following completion of that, which takes in the  
8 neighborhood of one year on the original course -- I might  
9 also mention that now we have a contract and a curriculum  
10 set up with Thames Valley State Technical College to conduct  
11 this program for the company and our first class is in  
12 that program right now.

13 Following this course, the STA level two  
14 certification commences, which is again college level  
15 courses in such things as management, communications,  
16 communications skills. That in conjunction, we feel, with  
17 the individual's SRO-license and plant experience to be the  
18 equivalent of a bachelor's degree. And that's how we  
19 provide our STA on shift.

20 DR. KERR: Do all of your STA's have SRO  
21 licenses?

22 MR. CROCKETT: Speaking for Millstone 3, all of  
23 our STA's will sit for the SRO-license, yes.

24 DR. KERR: Thank you. Mr. Ebersole?

25 MR. EBERSOLE: When you go through the plant you



2 WRBpp

1 see a myriad of variety of functions. For instance, cable  
2 trays, piping systems, switchboards, and so forth. Where,  
3 in your training of operators do you give them the plant  
4 familiarization work. I think the Navy over a long period  
5 of time, requires that its people know in intimate detail  
6 where everything is and what it does apart from the academic  
7 aspects, however that works, where it is, what it is, and  
8 what happens when it goes bad. There was a terrible moment  
9 in history when a bunch of people at a certain plant stared  
10 for six hours at a fire and were fearful of attempting to  
11 put it out because they thought they would ruin whatever  
12 function they had. It reflected on the fact that the  
13 operators didn't know what was where. What do you do about  
14 that?

15 MR. CROCKETT: We have built into our training  
16 program a variety of means to get the operators the  
17 knowledge that they need to operate the plant. Paramount in  
18 the system's familiarization in knowing where everything is  
19 is what I had on the board --

20 (Slide.)

21 -- previously which is called  
22 on-the-job-training. It's actually called OJST,  
23 on-the-job-system-training. We have split the Millstone 3  
24 systems into approximately 130 checkouts wherein a qualified  
25 individual at an SRO level or higher checks out every

2 WRBpp

1 individual in the plant. All the operators must complete  
2 the training. And that includes walkdowns, it includes  
3 physical simulation or actual operation of the equipment at  
4 the location. It includes being able to draw the drawing of  
5 the system and explain in detail how the operating procedure  
6 is to be followed.

7 MR. EBERSOLE: Does it include hypothetical  
8 situation like: I've got a fire in this room but I have  
9 certain functional capabilities elsewhere?

10 MR. CROCKETT: As far as alternate shutdown  
11 capabilities specifically?

12 MR. EBERSOLE: Right.

13 MR. CROCKETT: Yes.

14 MR. MICHELSON: Does it include though, what  
15 would happen if I were to put the fire hose on a specific  
16 piece of equipment in terms of its impact on safety?

17 MR. CROCKETT: No. We cover specific fire  
18 training in our fire brigade training program. We have on  
19 shift a minimum of a five-member qualified fire brigade.  
20 Their training is extensive. It not only includes basic  
21 fire brigade training, but each shift has a fire brigade  
22 leader who receives more training. Included in that  
23 training is hands-on firefighting experience in Connecticut  
24 with real fires and in smoke-filled situations.

25 In addition, the basis for much of the training

1 WRBpp 1 program in the site school is the fire protection evaluation  
2 report which includes all fire zones in Millstone 3,  
3 including strategies, primary and backup suppression  
4 methods in each of the zones.

5 MR. MICHELSON: I don't recollect though, I  
6 haven't seen the details of that, but did that study include  
7 the effects of water sprays on equipment in terms of  
8 malfunctioning?

9 MR. CROCKETT: I'm afraid I can't answer that.

10 MR. MICHELSON: I think if treated --- what  
11 happens when you lose that particular function, but it's the  
12 malfunctioning, I think, that's the concern being raised  
13 here.

14 MR. CROCKETT: If you're looking from the systems  
15 interactions standpoint, the effects of flooding and use of  
16 water sprays on equipment, we have looked at that in the  
17 systems interaction and the effects on the equipment in  
18 Millstone 3.

19 MR. MICHELSON: Your systems interactions  
20 studies, then, determine the effect of water sprays on  
21 equipment in terms of what types of mal-operations might  
22 occur as a consequence?

23 MR. CROCKETT: The systems interaction study does  
24 some of it. It's part of the overall hazards analysis  
25 program on Millstone 3.

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MR. OKRENT: How is that done?

MR. CROCKETT: Which part?

MR. OKRENT: What you just said.

MR. CROCKETT: The hazards analysis program?

MR. OKRENT: Including the effects of water sprays on equipment. I don't recall reading about it in the Millstone PRA. Was there some page I should have looked at?

MR. COUNCIL: Tomorrow Dr. Bonaca and Dr. Bickel are going to cover that portion of the topic. In addition to that, the training program they're devising for the operators on this particular subject, so if we can hold those questions until tomorrow, I'd appreciate it.

MR. MICHELSON: Is the fire protection brigade then going to be trained on the consequences that might have been derived from such a study?

MR. COUNCIL: We're setting up a course to train all of our operators, which is predominantly the fire brigade, on the consequences of what was learned through the PRA study.

MR. OKRENT: Well, a PRA is really a set of methods into which you put information and take out information. And at the moment we are really talking about the information you would put into the PRA, namely what kind of malfunction, if any, could occur by sprays getting onto various things. And this is really a study that has to be



1 WRBpp

1 done preceding one putting it into the PRA, if you were to  
2 put it in, and I assume it would be something that would be  
3 of particular interest to the fire brigade, and the guy who  
4 supervises the fire brigade, and the guy who supervises him.

5 DR. KERR: I'm going to guess that you have not  
6 done this in the details that these gentlemen are asking  
7 about it. But I think you understand the question and  
8 perhaps by tomorrow you can have some response. Is that a  
9 reasonable way to handle it?

10 MR. COUNCIL: Yes, Dr. Kerr. We intend tomorrow  
11 to discuss failure modes and effects analysis that went into  
12 the PRA in addition to this. I believe we'll be able to.

13 DR. KERR: Thank you. Other questions?

14 (No response.)

15 DR. KERR: Please continue, Mr. Crockett.

16 (Slide.)

17 MR. CROCKETT: As far as the experience levels of  
18 our operations department, looking at nuclear experience for  
19 our licensed shift supervisors, supervising control  
20 operators and control operators, we have a 292-year total  
21 experience, nuclear experience. Our non-licensed operators,  
22 122. With the experience that our operators are going to  
23 gain in the start of Millstone 3, that amounts to some 114  
24 years spread amongst the department for a total of 528 years  
25 of experience.

1 WRBpp

1                   Secondly, of just as much importance as straight  
2 nuclear experience, we have a — tried to — maintain and  
3 achieve a high level of management experience on each of our  
4 shifts. Including for our shift supervisors, six of our  
5 shift supervisors have degrees and have been previously in  
6 the Navy and an engineering officer of the watch capacity,  
7 and most are engineer-qualified also. Or two of the eight  
8 have actual shift supervisor experience and SRO licenses.

9                   Our supervising control operators, again, are all  
10 previously NRC licensed. Five were previously SCO's. All  
11 have completed the STA level-two qualification.

12                   And finally, one of the most important parts of  
13 the experience concerns the startup experience gained by  
14 operators, which I'll mention again. All of our operating  
15 procedures were written by the operations staff. All system  
16 operation for the test is performed through the Operations  
17 Department. We will have gained over three years of  
18 ongoing experience during the startup test program and  
19 finally the basis of all of our pre-operational acceptance  
20 test procedures and our startup test procedures are the  
21 actual operating procedures used to operate the system.

22                   DR. REMICK: If I wanted to get the average  
23 nuclear experience I would divide that 528 by how many  
24 personnel?

25                   MR. CROCKETT: 57. That's the people that are

2 WRBpp 1 actually assigned a shift. I have not included the staff.

2 DR. REMICK: Thank you.

3 MR. OKRENT: Do all shift supervisors have what  
4 some people called hot commercial power operating  
5 experience?

6 MR. CROCKETT: Two of the eight shift supervisors  
7 have hot commercial experience.

8 MR. OKRENT: Will there be senior licensed  
9 operators on shift on every shift that has such experience?

10 MR. CROCKETT: Yes. It's either the combination  
11 of the shift supervisor or that experience is by the  
12 supervising control operators. Each shift will have at  
13 least one.

14 DR. KERR: Please continue.

15 (Slide.)

16 MR. CROCKETT: The next section concerns the  
17 Maintenance staff, which is the Millstone Unit 3 mechanics  
18 and the electricians. Our staffing objectives: First to  
19 staff the department with highly qualified assistant  
20 supervisors. We feel that this is extremely important  
21 within these line organizations who are going to have to be  
22 responsible for the maintenance of the unit and the  
23 surveillance testing of the unit.

24 Secondly, we looked at maximum experience  
25 transfer throughout the department from all of our

1 WRBpp

1 generating stations a breadth of skills. It's important  
2 that we have within the Maintenance Department people who  
3 have a large number of skills and also specialize skills  
4 such as welding, NDE examination techniques, or any of the  
5 other special skill areas.

6 Thirdly, we wanted the staff to support the  
7 startup program as early as possible because the operating  
8 company, again, is responsible for startup. And finally, we  
9 wanted a staff with adequate numbers of people early enough  
10 so that we could implement the full preventive maintenance  
11 program at the time of system turnover.

12 Our selection process looked again at the  
13 operating plant transfer, at critical skills -- which I  
14 previously mentioned -- welding, diesel generator skills,  
15 prior training. And also we looked heavily into industrial  
16 experience so that we had a broad base in the Maintenance  
17 Department.

18 Our training program for the Maintenance  
19 Department consists of systems familiarization for the  
20 Millstone Unit 3 systems, the basic department training  
21 which consists of administration, tagging control, workorder  
22 systems, Health Physics, discipline training including  
23 mechanical maintenance and electrical maintenance,  
24 specialized training, such as AVAC, refrigeration, welding,  
25 NDE, on-the-job-training including participation in



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1 startup and finally the participation of all of our people  
2 in startup testing.

3 MR. MICHELSON: Before you leave that slide will  
4 you tell us a little bit about what you're going to do prior  
5 to operation in terms of color coding, labeling and so  
6 forth, of the various components throughout the plant.

7 MR. CROCKETT: What are we going to do about  
8 color coding and labeling?

9 MR. MICHELSON: Yes, and then also tell me how  
10 that's going to tie into your maintenance training program  
11 and whatever.

12 MR. CROCKETT: Well, to start with Millstone 3 is  
13 highly color coded to begin with. If you noticed on the  
14 walkthrough today, we have two safety trains indicated,  
15 orange and purple. Orange being train A, purple being train  
16 B. So it's readily apparent whenever you walk through the  
17 plant by color code stickers or by cable color itself, what  
18 train you're dealing with.

19 Secondly, we do have four instrumentation  
20 channels of our four vital AC systems. They are similarly  
21 color coded.

22 Thirdly, we do have a program in place to  
23 consistently label all equipment with standard nomenclature  
24 throughout the plant. That is a function of both the  
25 Operations Department -- excuse me -- of the I & C

2 WRBpp 1 Department and the Maintenance Department for equipment. We  
2 also have in place a color coded valve tag system for all  
3 valves in the plant on embossed aluminum labels which are  
4 tagged at the time of the system turnover.

5 MR. MICHELSON: Most of the tags are not on there  
6 yet, I guess, because I looked at a number of valves and I  
7 couldn't tell anything about the valve.

8 MR. CROCKETT: All valves on turnover are  
9 generally tagged within two weeks of the turnover date.

10 MR. MICHELSON: Those will have unique colors?

11 MR. CROCKETT: Unique colors.

12 MR. MICHELSON: Identification that makes some  
13 sense and not just a combination of numbers and letters?

14 MR. CROCKETT: It will have 3 being the unit  
15 number -- 3 alpha character, which is the system number,  
16 such as FWS which is feedwater system, and then the valve,  
17 V-B, indicating valve 177, for instance. Pumps would be the  
18 same type of thing. The system nomenclature followed by --  
19 the system code followed by the number. You also have the  
20 English name of the valve or the pump or whatever it is.

21 MR. MICHELSON: Will the valve handles or other  
22 things like that be color coded?

23 MR. CROCKETT: No.

24 DR. KERR: Please continue.

25 MR. CROCKETT: Finally, the experience levels of

1 WRBpp

1 the Maintenance Department consist of 276 years total  
2 nuclear experience and the assistant supervisors, mechanics,  
3 electricians, their experience levels are shown on the  
4 slide.

5 (Slide.)

6 The I & C Department, looking at our staffing  
7 objectives for I & C, looked heavily again at highly  
8 qualified assistant supervisors. Staffing for I & C is  
9 somewhat different than Maintenance. I'll go into the  
10 reasons. It has primarily to do with training and  
11 experience.

12 We looked at a broad depth of process controls  
13 experience. It is, we feel, very important that our people  
14 all have a good, solid basis in process controls from which  
15 to build. A breadth of skills, we looked at people that  
16 had experience in analog process controls, in pneumatic  
17 controls, so that we had a department which was capable of  
18 maintaining all of Unit 3 in the process and control area.  
19 Diversity, in that we had people that were both digital  
20 qualified or solely digital qualified, analog qualified when  
21 they came into the department. Again we staffed early, as  
22 soon as possible to support the startup test program. And  
23 again, for the PM program at the time of system turnover.

24 Our selection process for the Operations -- I & C  
25 people included looking for this analog-digital background.

1 WRBpp

1 We found these people either from operating unit transfer or  
2 from out in the industry or from the military.

3 We looked for people, again, with strong process  
4 controls background and we also looked at the individual's  
5 prior training to see if he could participate in our  
6 training program and complete it.

7 The training program for the I & C Department  
8 consists of systems familiarization, basic department  
9 training including work orders, tagging, work control,  
10 Health Physics, discipline training, specific I & C  
11 training, specialized training in such areas as  
12 microprocessor controls, software, and on-the-job-training  
13 program which is quite extensive. And then, of course,  
14 participation in a startup test program.

15 The I & C Department, our experience levels show,  
16 we have 206 years nuclear and for our assistant supervisors  
17 and technicians our experience profiles is as shown.

18 DR. KERR: Mr. Crockett, my reading of my watch  
19 and our agenda would show that you and Mr. Burton between  
20 you, have another 10 minutes.

21 MR. CROCKETT: I think we can complete it in  
22 time. This concludes my presentation.

23 (Laughter.)

24 DR. REMICK: Mr. Crockett, I would find it  
25 helpful if you could provide us with the average nuclear



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1 experience by category of shift supervisor, your senior  
2 control operator, and so forth, by category. You've done it  
3 in Maintenance, you've done it in instrumentation. It need  
4 not be done now or it need not be done tomorrow if that's  
5 not reasonable. But for the full committee meeting, it'd be  
6 interesting to see a breakdown of experience by level.

7 MR. CROCKETT: Specifically for the Operations  
8 Department?

9 DR. REMICK: I'm thinking of Operations, yes.  
10 Similar to what you have for Maintenance, instrumentation  
11 and control. You have the gross figures but you don't --

12 MR. CROCKETT: Well, I can give you what I have.

13 DR. KERR: Why don't you give it --

14 MR. CROCKETT: You want me to give that  
15 separately?

16 DR. KERR: Please. In the interest of time. Any  
17 further questions?

18 (No response.)

19 DR. KERR: Thank you, Mr. Crockett.

20 MR. CROCKETT: I would now like to introduce  
21 Mr. Ken Burton, the Operations Supervisor, who will cover  
22 the emergency operating procedures.

23

24

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1 OPERATIONS STAFFING AND TRAINING,

2 TRAINING TO HANDLE SEVERE ACCIDENTS

3 MR. BURTON: Good afternoon. My name is Ken  
4 Burton. I am the operations supervisor for Millstone 3.

5 (Slide.)

6 I'll be discussing severe accident conditions and  
7 emergency operating procedures.

8 The method used by Millstone 3 to address severe  
9 accidents consists of two approaches:

10 The first approach is the use of functional  
11 response procedures to respond to critical safety function  
12 challenges. Severe accident conditions are further  
13 addressed by activation of the emergency plan which allows  
14 access to corporate and industrial resources. I will be  
15 addressing the emergency operating procedures of the  
16 in-plant approach.

17 (Slide.)

18 The Millstone 3 emergency procedures are based on  
19 a Westinghouse owners group revision one guidelines. These  
20 procedures address functionally oriented responses to  
21 unexpected plant conditions, as well as optimal event  
22 recovery procedures.

23 The emergency procedure development was  
24 coordinated with a control room design review and a safety  
25 parameter display system to ensure an integrated approach.

I AGBmpb 1 This serves to avoid discontinuity with the interface  
2 between the operator and the plant. The procedures will  
3 have an extensive review cycle, partly due to the  
4 coordination from above and by use in training on a site  
5 specific simulator.

6 (Slide.)

7 The emergency procedures were task analyzed for  
8 the control room design review. This ensured that all the  
9 functions required to be performed from the control room  
10 could be performed in an unambiguous manner.

.11 The safety parameter display system is consistent  
12 with the emergency procedures. An alarm shows the function  
13 being challenged. The status trees are then displayed with  
14 the end result. Operations personnel transferred the guide  
15 information to emergency procedure format. This provided  
16 both a training tool and the operators' input into the  
17 wording. This gives us confidence that the procedures are  
18 meaningful to the operators.

19 The review and development cycle utilized  
20 recommendations from the owners group and INPO, adjusted for  
21 in-plant activities, such as the control room design review,  
22 and the use of a site specific simulator being made  
23 available in 1985.

24 Detailed training will start in November with  
25 support from courses in transient accident analysis and

2 AGBmpb

1 mitigating core damage. This training is followed by the  
2 use of the emergency operating procedures on a site specific  
3 simulator. The use of the Millstone simulator provides an  
4 opportunity to exercise procedures in a real-time basis to  
5 check that operators are provided the correct level of  
6 detail.

7 (Slide.)

8 A subsection of the emergency procedures exist.

9 DR. OKRENT: Excuse me. Before you go on, are  
10 these emergency operating procedures now complete?

11 MR. BURTON: I'm sorry?

12 DR. OKRENT: Are they completed?

13 MR. BURTON: At the present time we are preparing  
14 for a submittal for October 1st. The emergency operating  
15 procedures have been reviewed, they have been task  
16 analyzed. In the present state they have not been finally  
17 typed. We are awaiting some data input on the decision  
18 points from Westinghouse; that's the engineering analysis as  
19 far as what the actual plant specific decision points are.  
20 We're in the process of getting that information together  
21 right now.

22 DR. OKRENT: What kind of vessel level indicator  
23 do you use?

24 MR. BURTON: Millstone 3 will be using the heated  
25 junction thermocouple vessel level.



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1 DR. OKRENT: That's the one put out by the other  
2 guys?

3 MR. BURTON: That's correct.

4 DR. OKRENT: I see.

5 (Laughter.)

6 DR. OKRENT: Did you have to write some special  
7 EOPs because of this? Because Westinghouse writes theirs in  
8 terms of their own instrument, if I recall.

9 MR. BURTON: What that requires is a look at the  
10 various decision points where they get the operator to the  
11 functional response, which, when they're trying to determine  
12 the vessel level you have to adjust -- the question is is  
13 the reactor cooling pump running, is the delta-P, et cetera,  
14 to look strictly at the level that is being indicated from  
15 the heated junction thermocouple.

16 DR. OKRENT: And who is making these decisions?

17 MR. BURTON: That's going back to the bases  
18 document.

19 DR. OKRENT: But who is writing this and -- You  
20 said setting set points for operators to do things and so  
21 forth. Is that Westinghouse?

22 MR. BURTON: Yes, that is.

23 DR. OKRENT: Why is it not the utility, since  
24 they are going to run it? Don't you understand the plant  
25 well enough?

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MR. COUNCIL: Bill Council, Northeast Utilities.  
We are doing that work in house.

DR. OKRENT: So you're not looking to  
Westinghouse to do that?

MR. COUNCIL: No, we are not looking to  
Westinghouse. That's a function of our transient analysis  
group at Northeast Utilities. If you would like, Dr. --

DR. OKRENT: No. I just wanted to understand...  
Let me ask, have you run into any situations  
where in your opinion the information to the operator could  
be less than completely unambiguous with the emergency  
operating procedures?

DR. KERR: Do you understand the question?

MR. BURTON: Yes, I do.

Right now, no, we have not. When you're writing  
emergency operating procedures they are balanced between the  
amount or level of detail and between providing so much  
detail that an individual cannot go through the procedures  
within the time frame desired.

At the present time we hope to resolve those  
issues by use of -- One, we have had a walk-through in the  
control room by the operators of the emergency operating  
procedures, and that has not indicated any problem in that  
area. We further refine that when we use our procedures on  
a simulator to determine if a problem area exists. It will

1 AGBmpb 1 be looked at from either a training aspect, an equipment  
2 problem or a procedural problem.

3 DR. OKRENT: Would your testing of the procedures  
4 include the presence of faulty instrumentation? In other  
5 words, that not all signals are in fact necessarily accurate  
6 and you don't know which?

7 MR. BURTON: I don't believe that's been  
8 incorporated.

9 MR. BENDER: Could I ask a corollary question?  
10 If you are writing your own procedures are you doing it in  
11 conjunction with other utilities, or is this a completely  
12 independent effort?

13 MR. BURTON: No. We have -- What we are doing is  
14 we are converting the Westinghouse Owners Group Revision One  
15 guidelines into plant specific procedures, which is a  
16 requirement that all utilities incorporate them to the  
17 actual nomenclature of the plant and to the various set  
18 points that are respective to the plant in particular.

19 MR. BENDER: I know that's necessary. I'm  
20 interested in the question of how to avoid mistakes when  
21 only one group is doing it and whether you can have the  
22 advantage of other people's thinking and translational  
23 capability?

24 MR. BURTON: We are using the recommendations  
25 from the INPO. As far as the transfer, we have developed a

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1 writer's guide.

2 As far as the incorporation or the transfer or  
3 the information from the emergency response guidelines to  
4 the emergency operating procedures, with the use of that we  
5 have had the individuals draft those procedures. Once we  
6 have had them drafted we have had a verification program, we  
7 have had an independent individual go through and review the  
8 procedures against the guidelines using the criteria based  
9 in the writer's guide to ensure that we have a consistent  
10 approach.

11 MR. EBERSOLE: In the emergency procedures do you  
12 go to severely degraded states, not just the classical state  
13 where a residual function is automatically supplied?

14 DR. KERR: Do you understand the question?

15 MR. BURTON: Yes, I do. Do we go to severely  
16 degraded states.

17 The owners' group guidelines take the plant to a  
18 large number of conditions that are far from off-normal.  
19 The procedures are really based on mitigating core damage  
20 and protecting the various products, fission product  
21 barriers. This is what the operator would be expected to  
22 do. To go beyond that we activate the emergency plan when  
23 we are into that type of situation and we would be drawing  
24 upon the resources of various members of the industry, the  
25 NRC and the whole nuclear community.



1 AGBmpb 1

2 MR. EBERSOLE: Let me ask you just a couple of  
3 examples.

4 Not too recent — as a matter of fact, some time  
5 ago an incident occurred at I think it was Hatch, which in  
6 fact revealed that the dump volume could in fact be blown  
7 into the containment. And the procedures that followed that  
8 were nothing short of spectacular. Are you acquainted with  
9 that event?

10 MR. BURTON: I'm not familiar with the event at  
11 Hatch.

12 MR. EBERSOLE: Well, it illustrated a degraded  
13 state not anticipated by anybody and for which there were no  
14 particular procedures available.

15 Do you have in place some sort of recovery mode  
16 from such an unexpected cascade of events as that?

17 DR. KERR: You mean a procedure for an unexpected  
18 emergency?

19 MR. EBERSOLE: I'm talking about a procedural  
20 approach to things that you didn't expect.

21 Another case in point: We've had a rash in the  
22 last few weeks, as a matter of fact, of a total loss of AC  
23 power.

24 MR. BURTON: We do have a procedure on the loss  
25 of all AC power. One of the ways the emergency procedures  
do address is they have a group of critical safety functions

1 AGBmpb 1 that intend to protect those functions and they direct you  
2 at functionally related procedures so you do not have to  
3 know the event or the exact cause of the problem. That is I  
4 believe the answer or the type of approach that resolves the  
5 condition that you don't really know where you are.

6 MR. EBERSOLE: Is it the recovery of critical  
7 functions that you aim toward?

8 MR. BURTON: I'm sorry, I didn't hear you.

9 MR. EBERSOLE: I say is it a recovery of critical  
10 functions that is your goal if you lose all of them?

11 MR. BURTON: The recovery of the critical  
12 functions is not the final goal. Once you recover the  
13 critical functions you can then go through your optimal  
14 event recovery.

15 MR. EBERSOLE: But the first goal is the recovery  
16 of a given critical function; like service water?

17 MR. BURTON: That's correct.

18 DR. KERR: Further questions?

19 (No response.)

20 DR. KERR: Please proceed, Mr. Burton. You have  
21 now minus-three minutes.

22 (Laughter.)

23 MR. BURTON: The last section I wanted to talk  
24 about is the subsection of the emergency procedures that  
25 exist to implement the emergency plan.

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(Slide.)

2 This system is in place for the operating units  
3 and has been used and refined in drills over the past  
4 several years. These procedures are not directed toward  
5 in-plant activities but, rather, the interaction of the  
6 emergency support organizations.

7 If there are no further questions I would like to  
8 re-introduce Jim Crockett, who will discuss communications.

9 DR. MARK: A question: This last thing sounds as  
10 if it might be rather similar to what would apply in the  
11 case of Millstone 1. Are there differences?

12 MR. BURTON: On this procedure? There are. The  
13 primary differences are in the emergency action levels of  
14 what starts an emergency action level. That's in the  
15 assessment category. In most cases we'll be activating the  
16 emergency plan, and then the procedures on various groups of  
17 how the different groups interact and what their various  
18 responsibilities are.

19 DR. MARK: Well, I meant that it doesn't sound  
20 like a problem for Millstone 3 as distinct from the rest of  
21 the units in the plant.

22 MR. BURTON: No, it's not.

23 DR. KERR: Other questions?

24 (No response.)

25 DR. KERR: Thank you, Mr. Burton.

2 AGBmpb 1 You're going to give us a model of short time  
2 communication, Mr. Crockett?

3 MR. CROCKETT: Yes, I am.

4 OPERATIONS STAFFING AND TRAINING, COMMUNICATIONS

5 MR. CROCKETT: Good afternoon. My name is Jim  
6 Crockett, Millstone 3 Superintendent.

7 I intend to cover plant communications, specific  
8 hardware related to Millstone 3. It is a short  
9 presentation. All I have indicated on a slide is the  
10 multitude of communication systems that we have built into  
11 the Millstone 3 Unit, essentially identical to Millstone 1,  
12 Millstone 2 and CY. And I will quickly go through those.

13 Inter-plant. We have the plant switching  
14 network, which is an onsite dial telephone network; a voice  
15 paging system for either Millstone 3, total station or  
16 selected areas such as office buildings, the maintenance  
17 jack system; a five channel system to handle all maintenance  
18 within the plant between the control room and various  
19 stations; a dedicated separate maintenance jack system for  
20 fuel handling operations; a sound powered system which  
21 provides communications not dependent on AC or DC power for  
22 safety grade cold shutdown purposes located with the prime  
23 station at the auxiliary shutdown panel; and we also have an  
24 O&M or operation and maintenance UHF onsite radio system  
25 primarily for use by the operators and also secondarily by



1 AGBmpb 1 the maintenance people.

2           Inter-site off-site communications: Within the  
3 Millstone site itself we have the plant switching network  
4 identical to part of the interplant communication system.  
5 We also have the message network system which connects us  
6 with the Southern New England Telephone Company network; the  
7 evacuation alarm system, a separate system; the microwave  
8 communications data link, both data link and communications  
9 with our corporate offices in Berlin and all of Northeast  
10 Utilities' system; our emergency notification system tie  
11 line to operations headquarters in the NRC; multiple  
12 dedicated automatic telephone, ringdown telephones for such  
13 purposes as direct contact with State Police, the Waterford  
14 Police and all of our various stations in the emergency  
15 organization; our Connecticut Valley Electric Exchange  
16 System, which is our power dispatcher for our system; a  
17 party line loop for all generating facilities; control room  
18 intercoms between units 1, 2 and 3.

19           And there are also multiple radio systems; our  
20 inter-company system for CL&P; our UHF onsite system, and  
21 also a dedicated system to the State Police.

22           And that concludes my presentation.

23           MR. MICHELSON: How many of those systems would  
24 remain operable in the case of an earthquake, or are likely  
25 to remain operable?

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1 MR. CROCKETT: None of those systems are  
2 seismically qualified. However with the diversity of the  
3 systems I would suspect that a large number would.

4 MR. MICHELSON: Thank you.

5 DR. KERR: Are there other questions?

6 MR. MICHELSON: None of them are actually  
7 seismically qualified?

8 MR. CROCKETT: That's correct.

9 DR. KERR: Other questions?

10 (No response.)

11 DR. KERR: Thank you, Mr. Crockett.

12 I declare a ten-minute break.

13 (Recess.)

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1 WRBeb

1 DR. KERR: Mr. Busch.

## 2 OVERVIEW OF PLANT

3 (Slide.)

4 MR. BUSCH: This gives you an overview of  
5 the project team. Over the years this team worked  
6 closely with the unit superintendent and his staff.  
7 We believe this management structure, one which promotes a  
8 high level of open communication between the builders and  
9 the operators, is an important factor in the strength and  
10 success of Millstone 3.

11 (Slide.)

12 The project team has the responsibility for  
13 controlling the cost, schedule, purchasing, engineering,  
14 quality control and construction at Millstone 3. As the  
15 project has evolved, the project team has coordinated the  
16 Northeast Utilities' review and approval of design  
17 specifications, equipment purchase requirements, engineering  
18 methods and procedures, construction procedures, and most  
19 other facets of the project.

20 The project team has continuously monitored the  
21 performance of all major contractors and subcontractors. We  
22 function to support and implement design changes recommended  
23 by the unit superintendent and his staff.

24 I should mention, by the way, that Millstone 3 is  
25 what is commonly termed a force account construction

1 WRBeb

1 project. This means almost all of our craft workers are  
2 employed by the general contractor, Stone and Webster  
3 Engineering Corporation. As you might expect, this has made  
4 our job of managing the overall project substantially  
5 easier, and allow tighter control.

6 One example of our involvement in the design and  
7 engineering of the project is the Project Office which we  
8 have maintained in the Stone and Webster Engineering  
9 headquarter's office in Boston.

10 I might also point out that Mr. Crockett, the  
11 Unit Superintendent, assigned some of his key operations  
12 personnel to work with project personnel stationed in  
13 Boston.

14 Throughout the design and engineering of  
15 Millstone 3, we have attempted to incorporate the experience  
16 gained through our many years of operating Connecticut  
17 Yankee and Millstone Units 1 and 2.

18 An example of this is the construction in 1975 of  
19 a full-scale mockup of the main control boards for Millstone  
20 3. This mockup was used as a design aid and incorporated  
21 the recommendations of experienced operators to optimize the  
22 layout of the instrumentation and controls. Note that this  
23 was done well before the TMI-created spotlight on this  
24 area.

25 Since early in 1983, the entire project team has



1 WRBeb 1 been resident at the job site. This further enhances our  
2 ability to coordinate our efforts with the operations staff  
3 and provides still closer control over the remaining  
4 engineering and construction work.

5 I would like to turn now to a very brief summary  
6 of the startup program and our progress to date.

7 Millstone 3 today is making good progress toward  
8 the scheduled commercial operation date of May 1, 1986.  
9 Currently the project is almost 90 percent complete, and 126  
10 of the units, approximately 228 system turnovers, have been  
11 released for testing by the unit operations staff.

12 (Slide.)

13 This slide briefly summarizes the latest  
14 installation status of commonly measured physical  
15 commodities, and you can see by observation that most of the  
16 numbers are well over 80 and in some cases into the 90  
17 percent range.

18 As Mr. Crockett explained, the startup and test  
19 program--

20 DR. KERR: Excuse me, Mr. Busch. That is a  
21 percent of what?

22 MR. BUSCH: That's a percent of the remaining or  
23 total amount of work, so by looking at that percentage you  
24 can determine roughly how much is left to be completed.

25 DR. KERR: Work measured in units of dollars,

1 WRBeb 1 pounds?

2 MR. BUSCH: It's a measure of the physical  
3 commodities in general in the terms that you would normally  
4 use. For example,--

5 DR. KERR: I don't know what terms I would  
6 normally use. That's why I'm asking the question.

7 MR. BUSCH: Well, for concrete it would be yards  
8 of concrete, cubic yards.

9 For large pipe it would be linear feet of large  
10 pipe.

11 And for pipehangers and some of the other  
12 different areas that this slide indicates, there are  
13 somewhat more sophisticated methods of adding up all the  
14 various widgets.

15 DR. KERR: Thank you. That's helpful.

16 MR. BUSCH: As Mr. Crockett explained, just to  
17 recoup for a second, the startup and testing program for  
18 Millstone 3 is performed by the unit's startup and  
19 operations staff. By doing this work ourselves and  
20 minimizing the use of contractor personnel, we have the  
21 clear advantage of keeping the experience gained during  
22 startup in-house.

23 The startup program draws from Northeast  
24 Utilities' favorable experience on Millstone 2. Let's look  
25 for a second at the basic structure of this program.

1 WRBeb 1

(Slide.)

2 Very simply as you can see, there are three major  
3 phases, and I will spend just a second talking about each  
4 one.

5 (Slide.)

6 We start with component testing, and this means  
7 that we work on various individual components. These are  
8 straightforward checkouts of valves and motors and circuit  
9 breakers, et cetera.

10 Once the component testing has been accomplished,  
11 we work into system-level or preoperational testing, as this  
12 slide shows. This is normally a progression from electrical  
13 testing working into more and more complicated power  
14 testing.

15 (Slide.)

16 With preoperational testing complete, the final  
17 phases of the test program are then carried out. These  
18 begin with pre-fuel load, hot functional testing, and  
19 ultimately include final power ascension testing.

20 (Slide.)

21 This chart indicates some of the major milestones  
22 in the test schedule.

23 DR. OKRENT: Excuse me.

24 Before you go on, the Millstone site was the one  
25 I believe where an undervoltage problem developed during

; WRBeb

1 operation, and much more recently, by looking at things with  
2 pencil and paper and computer, I think they found an  
3 undesirable electrical tie-in at Indian Point 3.

4 Have you changed your method of testing all  
5 things electrical as a consequence of your own experience,  
6 other people's experience? If so, how? And is there reason  
7 to think that it would indeed be a remote event that  
8 something that would be missed by your current method?

9 MR. BUSCH: Dr. Okrent, I'm not sure I am really  
10 the one that should be answering a question like that. And  
11 I am going to ask Mr. Council to respond to that.

12 MR. COUNCIL: We may address that right now with  
13 our system manager, generation and electrical engineering,  
14 Mr. Robey, or tomorrow when he is on the program, as you  
15 wish.

16 DR. OKRENT: As you wish.

17 MR. COUNCIL: We will wait until tomorrow then.

18 MR. MICHELSON: While you are interrupted, can  
19 you tell me roughly the number of years from the start of  
20 construction until you anticipate commercial operation?

21 MR. BUSCH: It would be about .11 years.

22 MR. MICHELSON: That is kind of a little longer  
23 than the industry average, I guess, for this type of  
24 installation, isn't it?

25 MR. BUSCH: Well, it certainly is an indication



1 WRBeb

1 that the unit has had a variety of troubles over its years,  
2 and those mainly deal with delays associated with providing  
3 financing for the project.

4 MR. MICHELSON: These were not engineering  
5 problems you're saying but, rather, financial problems?

6 MR. BUSCH: In general that's correct.

7 DR. KERR: Please continue.

8 MR. BUSCH: Just quickly reviewing this slide you  
9 can see that the plant has been on permanent power for some  
10 time. The service water system has become available and as  
11 we look at the slide, we can see some of the other, more  
12 major preoperational and startup testing which will take  
13 place.

14 Just focusing for a second on where we're going  
15 in the near future:

16 (Slide.)

17 You can see that within a reasonably short period  
18 of time we will have the turbine on turning gear. Cold  
19 hydrostatic testing of the reactor system is scheduled for  
20 mid-February of next year. Hot functional testing will  
21 begin in July of next year, with fuel load scheduled for  
22 November 1st, 1985. And of course finally once again,  
23 commercial operation is scheduled six months after fuel  
24 load, May 1st, 1986.

25 In summary, Northeast Utilities has played a

1 WRBeb

1 major role in assuring Millstone 3 is designed and  
2 constructed in accordance with our requirements. It is a  
3 unit which reflects years of engineering, construction, and  
4 operations experience developed by our own people on  
5 commercial nuclear units.

6 DR. KERR: Are there questions?

7 (No response.)

8 DR. KERR: Thank you, Mr. Busch.

9 MR. BUSCH: That concludes my presentation. I  
10 would like now to introduce our next speaker, Mr. Orefice,  
11 our Project Engineer.

12 MR. OREFICE: Good afternoon. My name is Sal  
13 Orefice. I am the Northeast Utilities Project Engineer for  
14 Millstone Unit 3.

15 I would like to spend a few minutes to present  
16 some of the principal design features of Millstone Unit 3.  
17 Later presentations and discussions will expand on and  
18 provide more details on these design features, as well as  
19 describing the operation of the unit.

20 (Slide.)

21 Millstone Unit 3 employs a four-loop  
22 closed-cycle nuclear steam supply system manufactured by  
23 Westinghouse with a designed thermal power rating of 3425  
24 megawatts.

25 Millstone Unit 3's NSSS is similar in design to

1 WRBeb

1 that of the Comanche Peak and the Maguire Nuclear Power  
2 Plants. Each of the four loops of the NSSS contains reactor  
3 coolant pump, associated piping with loops stop valves, and  
4 Model F steam generators.

5 The Model F steam generator represents the  
6 current state of the art in steam generators with design  
7 characteristics that have been developed from years of  
8 accumulated experience of previous designs.

9 The turbine generator is a tandem, compound,  
10 six-flow, 1800 rpm unit manufactured by General Electric.  
11 It utilizes two moisture separator reheaters, two  
12 100-percent capacity steam air ejectors, three 50-percent  
13 capacity condensate pumps, three 50-percent capacity  
14 feedwater pumps of which two are turbine driven and one is  
15 motor driven. The unit is capable of 50 percent load  
16 rejection without reactor trip.

17 Millstone Unit 3 has a full flow condensate  
18 policy demineralizer. The condenser is a single-pass unit  
19 manufactured by Westinghouse. It has titanium tubes and  
20 integrally grooved tube sheets.

21 (Slide.)

22 Cooling water is provided from Long Island Sound.

23 Millstone Unit 3 has a subatmospheric containment  
24 similar in design as the North Anna Nuclear Power Plant.  
25 The containment is a steel-lined reenforced concrete

1 WRBeb

1 structure which provides a barrier against the escape of  
2 fission products and is designed to be maintained between  
3 9.5 and 11.5 pounds per square inch absolute during normal  
4 operation.

5 The containment structure has been designed to  
6 withstand temperatures and pressures resulting from a  
7 spectrum of LOCAs and secondary system breaks.

8 Millstone Unit 3 is designed to be returned to  
9 subatmospheric conditions by utilization of the quench spray  
10 and containment resurf spray systems within 60 minutes of  
11 initiation of an accident.

12 Water supply for the quench spray system is from  
13 the refueling water storage tank which has a capacity of 1.2  
14 million gallons. This compares favorable to that of similar  
15 units which have a capacity of between 300,000 and 400,000  
16 gallons.

17 The containment structure is housed--

18 DR. KERR: Excuse me. When you make the  
19 statement that it is capable of restoring subatmospheric  
20 within an hour of an accident you refer to the design -- the  
21 classic design basis accident spectrum, do you not?

22 MR. OREFICE: That's correct.

23 DR. KERR: Thank you.

24 DR. MARK: When you say the water capacity is two  
25 or three times, or one and a half to two times bigger than



1 WRBeb

1 customary, now where was that decision made? That wasn't  
2 made by Westinghouse. It must have been made by Northeast  
3 Utilities or one of those departments we've been hearing  
4 about.

5 MR. OREFICE: That's correct. It was made by  
6 Northeast Utilities and Stone and Webster. In looking at  
7 one of the scenarios for large-break LOCAs, we have a  
8 secondary peak where we required the 1.2, the additional  
9 capacity water.

10 DR. MARK: It is an example, it seems to me, of  
11 an answer to a question that was raised earlier: To what  
12 extent does your own organization enter into the design  
13 business and decide we want the design different than the  
14 one that is on the street?

15 MR. OREFICE: Northeast Utilities is an integral  
16 part of the design of Millstone Unit 3. We, in combination  
17 with Stone and Webster, have designed the nuclear power  
18 plant. It is a joint effort, and it is not where Stone and  
19 Webster proposes a design to Northeast Utilities and we  
20 approve or disapprove.

21 We review, in process, in all aspects, the power  
22 plant and make joint decisions.

23 MR. MICHELSON: I need a clarification on your  
24 answer.

25 Are you saying that there were design -- there

1 WRBeb 1 were accident situations wherein you needed this much water?

2 MR. OREFICE: Yes, sir.

3 MR. MICHELSON: So therefore it is by design that  
4 it is 1.2, not by preference?

5 MR. OREFICE: That's correct.

6 On the other hand, because we have the additional  
7 capacity for smaller accident scenarios, we have the  
8 additional capacity to preclude any—

9 MR. MICHELSON: But you need 1.2 million gallons  
10 to meet your design basis?

11 MR. OREFICE: That's correct.

12 MR. MICHELSON: So it is not by preference that  
13 you have that?

14 MR. OREFICE: That's correct.

15 MR. MICHELSON: Thank you.

16 MR. EBERSOLE: How did you strike a balance that  
17 led you to the subatmospheric containment? Because it may  
18 have future maintenance problems? It has certain advantages  
19 and disadvantages? Could you tell us how you converged to  
20 that sort of containment?

21 MR. OREFICE: The subatmospheric containment was  
22 one of the design features that Stone and Webster has in  
23 their design of nuclear power plants, and at the time when  
24 we were docketing we saw that as having some advantages and  
25 some disadvantages, and chose to go with the subatmospheric

1 WRBeb 1 containment.

2 MR. EBERSOLE: Do you feel there might be a  
3 potential disadvantage in the future in getting maintenance  
4 people in under the condition where you have no purge  
5 ventilation?

6 MR. OREFICE: Yes.

7 DR. KERR: Are there other questions?

8 (No response.)

9 DR. KERR: Please continue.

10 MR. BENDER: A question about the one-hour  
11 recovery. That is premised on what kind of condition  
12 existing in the containment? No leakages?

13 DR. KERR: He said it was based on the spectrum  
14 of classical design basis accidents in response to my  
15 question.

16 Did you want more detail than that?

17 MR. BENDER: The classical design basis accidents  
18 are those accidents that—

19 DR. KERR: It assumes, for example, a certain  
20 leakage.

21 MR. BENDER: They assume no leakage. Let's put  
22 it that way. Is that the basis?

23 MR. OREFICE: We do have a supplementary  
24 enclosure building around the containment which allows for  
25 some leakage.

.1 WRBeb 1

MR. BENDER: Well, I won't pursue the matter.

2 Thank you.

3 DR. KERR: Please continue.

4 MR. OREFICE: The containment is housed within an  
5 enclosure building. A supplementary leak collection and  
6 removal system removes air from the containment enclosure  
7 building and contiguous areas and filters particulate and  
8 gaseous radioactive materials and releases air through an  
9 elevated stack at Millstone Unit 1.

10 Millstone Unit 3 has been designed for safety  
11 grade cold shutdown capability. The auxiliary shutdown  
12 panel located in the purple switch gear room of the control  
13 building has the controls available with the capability of  
14 achieving and maintaining a safe shutdown in the event the  
15 main control room is inaccessible.

16 Millstone Unit 3 has two full capacity offsite  
17 power sources. During normal operation, station service is  
18 provided by the main generator through the normal station  
19 service transformers.

20 Startup and shutdown service is provided from the  
21 345 Kv switchyard through the main and normal station  
22 transformers with the generator breaker open.

23 DR. KERR: What is meant by full capacity in this  
24 context?

25 MR. OREFICE: By full capacity it means it is



1 WRBeb 1 enough to power the emergency buses for operation.

2 DR. KERR: Thank you.

3 Mr. Ebersole.

4 MR. EBERSOLE: You say you have two— You have a  
5 safety grade cold shutdown capability. Is that right?

6 MR. OREFICE: That's correct.

7 MR. EBERSOLE: Can you describe the transition  
8 mode in the context of whether it is safety grade in getting  
9 from the high temperature shutdown capability to the cold  
10 shutdown capability? How do you make the transition to get  
11 into the mode of using this, using safety grade equipment?

12 MR. OREFICE: Can I defer that to Jim Crockett,  
13 the plant superintendent?

14 DR. KERR: Do you want detail in how you do it or  
15 just—

16 MR. EBERSOLE: I just want to know how you get  
17 from here to there. It is one thing to have a capability  
18 but it is another to get to it.

19 MR. CROCKETT: To answer your question, we have  
20 both hot shutdown safety grade capability and also cold  
21 shutdown. The transition in fact is going into a normal  
22 cooldown and eventually winding up on the safety-related RHR  
23 system.

24 MR. EBERSOLE: But you don't go from— You don't  
25 do that with safety grade equipment, do you? From the hot

1 WRBeb 1 condition to the cold condition?

2 MR. CROCKETT: Yes.

3 MR. EBERSOLE: And how do you do it?

4 MR. CROCKETT: We have designed into the plant  
5 the train separation, all of the requirements to achieve a  
6 safety grade cold shutdown. By cooldown, the preferential  
7 method of course is to use the normal non-safety related  
8 equipment, being the main condenser steam dumps. However,  
9 we do have safety grade atmospheric dump capability to  
10 achieve cold shutdown.

11 We also have a dedicated 340,000-gallon water  
12 source for the auxiliary feedwater pumps which are, under  
13 safety grade cold shutdown, a heat sink water source.

14 MR. EBERSOLE: So you say you make the transition  
15 by going to safety grade secondary PRVs?

16 MR. CROCKETT: If required. Normally you would  
17 not use—

18 MR. EBERSOLE: I know you don't normally. Are  
19 you telling me the safety reliefs on the secondary side are  
20 safety grade?

21 MR. CROCKETT: We have two sets of atmospheric  
22 steam relief valves. One set is non-safety related and  
23 normally used, and the other set is a motor-operated valve  
24 that can be used for safety grade cold shutdown.

25 MR. EBERSOLE: That's the way you depressurize if

1 WRBeb 1 you have to?

2 MR. CROCKETT: Yes.

3 MR. EBERSOLE: Thank you.

4 DR. KERR: Please continue.

5 MR. OREFICE: The alternate power source is from  
6 the 345 Kv switchyard through the reserve station service  
7 transformer. As a result of experience gained in the  
8 operation of Millstone Units 1 and 2 and Connecticut Yankee  
9 Nuclear Power Plant, Northeast Utilities has incorporated  
10 design features to enhance both the maintainability and the  
11 safeguards of the unit.

12 That concludes my presentation.

13 DR. KERR: Are there questions?

14 (No response.)

15 DR. KERR: I see none.

16 The next presenter.

17 MR. OREFICE: I would like to reintroduce Jim  
18 Crockett, Millstone 3 Superintendent, who will discuss  
19 maintenance, inservice inspection and preoperational  
20 testing.

21 MAINTENANCE, INSERVICE INSPECTION AND  
22 PREOPERATIONAL TESTING

23 (Slide.)

24 MR. CROCKETT: My presentation concerns  
25 maintenance, inservice inspection and preoperational

1 WRBeb 1 testing on Millstone 3.

2 (Slide.)

3 The first topic concerns the maintenance  
4 program. I previously discussed the maintenance program in  
5 the context of our production maintenance management system  
6 which is a common system used by all of our generating  
7 facilities within the Northeast Utilities system.

8 That system, which forms the cornerstone of our  
9 preventive maintenance and our corrective maintenance and  
10 our predictive maintenance program, consists of a common  
11 data base per unit, an automated data base. It consists of  
12 machinery history filed on all the equipment in that data  
13 base. It consists of an automated work order system to  
14 generate work orders for both preventive and also corrective  
15 maintenance. It consists of spare parts files to support  
16 all of that equipment, and it also consists of a corrective  
17 maintenance history for use in trending.

18 Our maintenance program in use on Millstone 3  
19 includes a preventive maintenance program which keys off the  
20 vendor-recommended PM program requirements in addition to  
21 our extensive experience on the other operating units, both  
22 nuclear and fossil, an extensive predictive maintenance  
23 program which includes such elements as in-service testing  
24 for pump and valve performance, and also PMS keys directly  
25 onto rotating equipment vibration analysis and signature



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1 analysis, which is done in-plant and also backed up by our  
2 corporate reliability engineering group, plus a formalized  
3 trend program for both our safety-related and our  
4 balance-of-plant equipment.

5 Finally, our corrective maintenance program,  
6 which again is under the PMS, or Production Maintenance  
7 Management System, is proceduralized both for safety-related  
8 equipment and also for balance-of-plant equipment. It is  
9 controlled via an automated work order under the Production  
10 Maintenance Management System released through the  
11 Operations Department.

12 And we also have a highly trained staff who are  
13 assigned as system experts, both in the Operations  
14 Department and in the Engineering Department directly, to  
15 follow corrective maintenance on systems that are assigned  
16 to them. And that maintenance, as I mentioned previously,  
17 is also trending.

18 The inservice inspection program for Millstone 3  
19 currently, as I think you saw on your tour today, is in the  
20 process of performing the baseline preservice inspection  
21 program which will form the baseline for our inservice ISI  
22 program.

23 I think you saw — most of you saw the in-vessel  
24 UT machine for conducting the psi on the vessel. That is in  
25 the process right now. That program is under Northeast

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1 Utilities' scope through a subcontractor.

2 Our baseline pump, motor and valve data are taken  
3 as part of the preoperational test program. One of the  
4 purposes of that preoperational test program is to take that  
5 data which does form the bases for our inservice inspection  
6 program.

7 Finally, under the ISI we have dedicated--

8 DR. KERR: Mr. Crockett, you have a question.

9 MR. EBERSOLE: When you talk about baseline data  
10 on valves in particular, having tried to do that a long time  
11 ago, I wonder what you mean. Do you take time, amperes,  
12 current draw, or other performance--

13 MR. CROCKETT: The two key things we take on  
14 valves are stroke time and also -- and then in the other  
15 case of check valves, the fact that they do open, pass  
16 flow.

17 MR. EBERSOLE: In the case of the valves, this is  
18 merely in an unloaded state, isn't it?

19 MR. CROCKETT: Unloaded in the sense on recirc?

20 MR. EBERSOLE: The valves, they are operating  
21 open to close without any hydraulic fluid flow?

22 MR. CROCKETT: Under the ISI program, that is  
23 correct. However, as an additional part of the  
24 preoperational test program, we are required to verify that  
25 those valves will function as called out in the FSAR. In

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1 other words they must meet the design criteria. If the  
2 criteria are that those valves close under full flow  
3 conditions, they will be tested to do so.

4 MR. EBERSOLE: You are going to test valves under  
5 full flow conditions, faulted flows? How are you going to  
6 manage to do that?

7 MR. CROCKETT: Design flows on the system.

8 MR. EBERSOLE: Oh, those are not equivalent to  
9 open circuit faulted flows which, when the valves are  
10 designed to isolate, for instance, pipe failures?

11 MR. CROCKETT: There is probably no conceivable  
12 way you could get that flow other than inducing that break.

13 MR. EBERSOLE: That's right. How do you satisfy  
14 yourself that you will get valve closure when you have an  
15 emergency condition?

16 MR. CROCKETT: One of the ways we do it for the  
17 critical valves is by our program for valve and pump  
18 operability specifications to the vendor, either through a  
19 test program or engineering analysis. There are a number of  
20 valves which are tested and required to be tested under  
21 those conditions.

22 MR. EBERSOLE: Do you have a table somewhere of  
23 the valves that have and have not been tested under full  
24 flow hydraulic conditions, anticipating the emergency flows?

25 MR. CROCKETT: We can probably get that

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1 information.

2 DR. KERR: Is it in the FSAR?

3 MR. CROCKETT: I don't know.

4 DR. KERR: Thank you.

5 Are there further questions?

6 MR. MICHELSON: Could we get the table for the  
7 full Committee meeting?8 MR. CROCKETT: We can get the information that  
9 you want.

10 MR. MICHELSON: You do understand the question?

11 MR. CROCKETT: Yes, I do.

12 Primarily what I'm thinking of is our relief  
13 valves. We have some relief valves--14 MR. MICHELSON: I'm thinking not of relief  
15 valves. I'm thinking of the auxiliary feedwater steam  
16 isolation valves. I'm thinking of the letdown valves. What  
17 we are saying is that if the pipe breaks downstream of these  
18 valves and they are required to close under pipe break flow  
19 conditions, what assurance do you have that they will close?20 DR. KERR: Now wait a minute. This is a  
21 different question.

22 MR. MICHELSON: I don't think so.

23 DR. KERR: Mr. Ebersole wanted the ones that had  
24 been specified as being tested. You're asking--

25 MR. MICHELSON: Yes. And I want to know, are



1 WRBeb 1 those—

2 DR. KERR: You're asking whether all the ones  
3 that should have been specified have been, which it seems to  
4 me is a different question.

5 MR. MICHELSON: It may be, yes. But you  
6 understand my question. I mean I assume these will be on  
7 your list.

8 MR. CROCKETT: I am talking primarily relief  
9 valve performance.

10 MR. EBERSOLE: I'm not talking about those. I'm  
11 talking about faulted flow conditions, an exhibit of the  
12 capability of the valves so that it may be put in the PRA  
13 study.

14 DR. KERR: I don't understand the question that  
15 you're raising.

16 MR. EBERSOLE: Let me state it so he will  
17 understand.

18 I have a pipe break. Maybe it's a reactor water  
19 cleanup system.

20 DR. KERR: I understand that, but which valves do  
21 you want to know about, and what is it that you want to know  
22 about them?

23 MR. EBERSOLE: I want to know which ones have the  
24 full flow test results for these faulted conditions and  
25 which one has simply been analyzed on the grounds that you

1 WRBeb 1 don't need to test them, because it is hard to do.

2 MR. CROCKETT: I don't have the answer to that  
3 right now.

4 MR. EBERSOLE: But that can be done later; is  
5 that right?

6 MR. MICHELSON: And which ones do you think need  
7 to have such information?

8 MR. EBERSOLE: Let me comment. In the PRA  
9 studies you will attribute certain reliability to these  
10 studies under faulted conditions. In nine cases out of ten,  
11 or higher than that, there has never been any proof test to  
12 show that they will function in that mode. It may have been  
13 a more or less analytical approach, more or less believable.

14 DR. KERR: Remember, this plant is not being  
15 licensed on the basis of PRA; it is being licensed on the  
16 basis of the regulations that don't include specified  
17 conditions for PRA.

18 So I mean I think you can raise the question as  
19 to....

20 DR. OKRENT: Well, I don't think the question  
21 really is a PRA-related question.

22 DR. KERR: It is not a PRA-related question. I  
23 am simply trying to put— Mr. Ebersole discussed how PRAs  
24 use the results, and then I was trying—

25 DR. OKRENT: That was an aside. I think he wants

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1 to know whether those valves that need to close in anger  
2 have been tested or have been analyzed, or neither, and  
3 which are those valves.

4 MR. EBERSOLE: That's correct.

5 MR. BENDER: Mr. Chairman, it might be useful to  
6 know whether the Regulatory Staff has any requirements for  
7 testing valves under those conditions. My recollection is  
8 that they don't.

9 DR. KERR: I sort of am reluctant to ask a  
10 question that is this open-ended, but Mr. Ebersole asked it  
11 so....

12 Do you think you understand the question being  
13 asked, so if you do have the information you can get it?

14 MR. MICHELSON: I believe there are regulatory  
15 requirements that say that these valves, when they receive  
16 automatic isolation signals to close under certain  
17 conditions, that they are indeed capable of closing under  
18 the conditions. That's a regulatory requirement.

19 DR. KERR: Of course. Where regulations require  
20 that they close, that's a regulatory requirement.

21 MR. MICHELSON: And there are a number of those I  
22 expect to find on the list.

23 DR. KERR: Other questions?

24 (No response.)

25 DR. KERR: Please continue.

1 WRBeb 1

MR. CROCKETT: Thank you.

2 In addition on the in-service inspection program,  
3 I will reiterate the fact that we have on staff in Millstone  
4 3 a full-time ISI coordinator on the engineering staff and  
5 corporate support in our Reliability Engineering Department,  
6 both for rotating equipment support and vibration signature  
7 analysis and the total ISI program.

8 A very short presentation on the preoperational  
9 testing program which Mr. Busch previously covered, but  
10 reiterating:

11 The operating company does have the  
12 responsibility for the full preoperational and startup test  
13 program, and that includes all of the component individual  
14 testing. None of the tests essentially are complete at the  
15 time of turnover. The operating company assumes the  
16 responsibility for the test program.

17 MR. MICHELSON: In the case of your requirement  
18 to be able to operate from the remote control center,  
19 whatever you call it, are you going to do that as a test  
20 wherein you suddenly vacate the control room, leaving people  
21 behind just to keep an eye on things but not -- but  
22 performing the normal emergency operations and go to that  
23 center and operate the plant completely from that center?

24 MR. CROCKETT: Yes, that is a required test by  
25 Reg. Guide 168 on the preoperational test program. And we



1 WRBeb 1 have that test scheduled in plant.

2 MR. MICHELSON: Thank you.

3 DR. OKRENT: On your baseline preservice  
4 inspection, how are you allowing in what you do, if you are,  
5 for the differences in results obtained in various round  
6 robins for certain kinds of samples that are being performed  
7 around the world?

8 I mean there are questions now as to whether the  
9 requirements of ASME are adequate for finding certain kinds  
10 of faults, and so forth and so on. Do you factor this at  
11 all into what you are doing? I'm trying to understand where  
12 what you do relates to the frontier of the issues,  
13 non-destructive testing I'm talking about.

14 MR. CROCKETT: I'm sorry, I don't think I quite  
15 understand the question.

16 DR. OKRENT: Well, you have heard of a program  
17 called PISK, for example.

18 MR. COUNCIL: We have Mr. DeBarba in the audience  
19 and he is prepared to address that question now, or he can  
20 address it when he comes up.

21 DR. OKRENT: Is it on the agenda later?

22 MR. COUNCIL: No, it wasn't, but it will be.

23 DR. OKRENT: Well, maybe now is the time then,  
24 because I have a short memory.

25 MR. CROCKETT: This is Mr. Eric DeBarba.

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1 Assistant Manager of Mechanical Engineering.

2 MR. DE BARBA: We've been following the test  
3 program for several years now, and we're very active with  
4 the EPRI NDE Center, following--

5 DR. KERR: Excuse me. I want to be certain that  
6 the Recorder did get your name.

7 MR. DE BARBA: The name is Eric DeBarba, and I'm  
8 Assistant Manager of Mechanical Engineering.

9 DR. KERR: Thank you.

10 MR. DE BARBA: I also happen to be on the  
11 subgroup of NDE for ASME Section 11, and have been for a  
12 number of years, working with Dr. Spence Bush.

13 We are very familiar with what has been happening  
14 with PISK and some of the criticism that has been received  
15 by Marshall and others, particularly in the UK, and have  
16 incorporated many of the recommendations, particularly  
17 relative to near-surface examination on reactor vessels,  
18 into our programs. So therefore, you know, we have a high  
19 confidence that the inspections that are being performed on  
20 Millstone 3 right now are of a great deal of accuracy.

21 So we have been following what has been happening  
22 throughout the industry with the PISK plates as they travel  
23 around the world, and have been modifying our procedures,  
24 particularly in the near-surface zone, to assure ourselves  
25 that we can find these flaws that are in fact shallow and on

J WRBeb 1 the near surface.

2 DR. OKRENT: Let's see. There have been some  
3 questions about how well one can do with stainless steel.  
4 Has this resulted in anything different that you are doing  
5 here?

6 MR. DE BARBA: By stainless steel do you mean  
7 stainless steel cladding on the vessel?

8 DR. OKRENT: No, I mean welding and piping and  
9 trying to find flaws, and so forth.

10 MR. DE BARBA: That's quite apart from the vessel  
11 inspection?

12 DR. OKRENT: Yes.

13 MR. DE BARBA: Yes, we have been following a  
14 number of issues relative to stainless steel. As you know,  
15 the BWR IGSCC problem has been one that has received a lot  
16 of attention over the past several years, and we have been  
17 actively engaged in not only following the developments but  
18 actually causing certain changes on Millstone I, which just  
19 completed a refueling outage this past May or June, I guess  
20 it was.

21 We utilized an ultrasonic data recording and  
22 processing system. It is the first time it had ever been  
23 used on stainless steel, and it proved highly successful,  
24 essentially employing computer-aided type processing for  
25 signals using automated scanners. We found that to be a

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1 great improvement over the typical manual scans.

2           Additionally, all the people we have been using  
3 for stainless steel exams have been run through the EPRI NDE  
4 Center qualification program where they are actually  
5 qualified and trained on actual cracked samples as opposed  
6 to side-drilled whole specimens or calibrated notches, and  
7 that type of thing.

8           DR. OKRENT: I wonder to what extent does the  
9 Staff factor what I will call "new research information"  
10 which suggests that prior procedures are possibly inadequate  
11 into changes in in-service and baseline inspection  
12 requirements prior to the ASME getting around to making the  
13 change that they're going to?

14           DR. KERR: I would describe that as a hortatory  
15 question.

16           MR. YOUNGBLOOD: I will have to get that answer  
17 for you, Dr. Okrent. I don't have it.

18           DR. KERR: At the full Committee meeting would  
19 that be okay?

20           DR. OKRENT: It would be fine, but I would like a  
21 sort of a crisp answer, not a hand-waving one. Okay?

22           MR. YOUNGBLOOD: Certainly.

23           DR. KERR: And if it is hand-waving, wave them  
24 crisply.

25           (Laughter.)



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DR. KERR: Please continue.

MR. CROCKETT: Indicating all testing, as I previously mentioned, is a responsibility of the operations staff either directly or under our coordination with our own test procedures developed by the operating company.

The operating procedures themselves form the basis for the test procedures in that the pre-operational test procedures actually test the operating procedures to confirm that the system will operate with the procedures.

And, finally, we use a common administrative system for the test program such that wherever possible we use the same administrative controls in effect on the operating unit so that at the completion of start-up we don't have to shift gears and go into a different system. In other words, we use the same tagging system, we use the same work order system, we use the same health physics, chemistry, proceduralized control systems.

That concludes my presentation.

DR. KERR: Are there questions?

MR. MICHELSON: Yes. I have a question on your maintenance program.

There are in the plant a number of components which have been environmentally qualified. What is going to be your approach to assure that during maintenance that the provisions on those components to make them qualified have

1 AGBmpb 1 not been violated and then properly restored?

2 MR. CROCKETT: One of the things I did not  
3 mention is one of the pieces of the data base for the  
4 production and maintenance management system is EEQ data and  
5 the fact that the equipment that is EEQ qualified is  
6 identified in the data base.

7 We also have an automated system which schedules  
8 EEQ maintenance itself within that system. In other words--

9 MR. MICHELSON: Are you getting the information  
10 from the vendors or from those who are doing the  
11 qualification so that you know the particular unique  
12 feature, it's a particular kind of a seal or whatever that  
13 must be used in order to meet the qualification?

14 MR. CROCKETT: Yes.

15 MR. MICHELSON: And then you're cataloguing that  
16 into a maintenance procedure for that particular component?

17 MR. CROCKETT: That's correct.

18 MR. MICHELSON: And you're putting a signal or a  
19 sign on that component saying 'This is a special component;  
20 read the instructions before you work on it'?

21 MR. CROCKETT: Yes. In fact --

22 MR. MICHELSON: Thank you.

23 MR. CROCKETT: Yes.

24 (Laughter.)

25 DR. KERR: Other questions?

1 AGBmpb 1

(No response.)

2

DR. KERR: Thank you, Mr. Crockett.

3

MR. CROCKETT: Thank you.

4

I would like to introduce Mr. Don Nordquist, our NUSCO manager of quality assurance.

6

DR. KERR: Mr. Nordquist, on the agenda which was given to you there was a "C" which refers to a "Response to the Notice of Violation." When we prepared this agenda we did not have your letter to the NRC. It strikes me as being detailed enough so that, if you aren't disappointed, I'm going to suggest that you skip that item. If there are questions about your letter we can raise them either now or at the full committee meeting.

14

Is that okay?

15

MR. NORDQUIST: I'm that adaptable, yes.

16

(Laughter.)

17

QUALITY ASSURANCE AND QUALITY CONTROL PROGRAMS

18

MR. NORDQUIST: Good afternoon. My name is Don Nordquist. I am the NUSCO manager of quality assurance.

20

(Slide.)

21

Today I will describe the quality assurance programs in effect for both the construction and operation phases of Millstone Unit 3.

24

The NU QA program is described in the Northeast Utilities quality assurance topical report. This topical

25

1 AGBmpb 1 report is responsive to 10 CFR 50, Appendix B, 10 CFR Part  
2 71 for the shipment of radwaste materials, and portions of  
3 this program are responsive to fire protection rules as  
4 stated in Branch Technical Position 9.5-1.

5 (Slide.)

6 Northeast Utilities is responsible for the  
7 quality assurance during the construction of Millstone Unit  
8 3. To implement this program we have delegated authority to  
9 one subcontractor, Stone and Webster Engineering  
10 Corporation. Stone and Webster has organized their quality  
11 function in five divisions, as shown on the chart.

12 (Slide.)

13 There are several reasons for the strength of the  
14 quality program during the construction of Millstone Unit  
15 3. One key reason is in fact that there is only one  
16 subcontractor during the construction phase onsite of  
17 Millstone Unit 3. This greatly simplifies interface  
18 problems.

19 There is total management support for a strong  
20 quality effort both from Northeast Utilities and Stone and  
21 Webster. Both companies are extremely experienced in the  
22 business of constructing nuclear power plants.

23 There is an ethic at Northeast Utilities that I  
24 think you've heard before, and I'll say it again, and that  
25 is -- the ethic is that we do things right the first time.



.1 AGBmpb 1 A, and, B, when problems are noted root cause analysis is  
2 performed to prevent reoccurrence of problems.

3 (Slide.)

4 Relative to the three items that appeared on the  
5 latest agenda, the first item that I was requested to speak  
6 to was QC problems or items during the construction phase.  
7 Our conclusion is that we have had no significant quality  
8 problems in the construction of Millstone Unit 3. Problems  
9 we noted are aggressively investigated and resolved. I base  
10 that on two pieces of information:

11 One is the low number of stop-work orders that  
12 have been in evidence since the construction on unit 3  
13 started. We have had only a total of six stop-work orders.

14 The second item is an item that the Nuclear  
15 Regulatory Commission spoke to earlier, which happened to be  
16 my item, and that is there have been only 40 items of  
17 noncompliance issued during this job. None of them have  
18 noted any generic or system problems with quality  
19 assurance.

20 The second question is how do we assure the  
21 design of Millstone Unit 3. We have been asked to reply to  
22 the Commission in a letter we received August 13th. So that  
23 is an item of ongoing discussion.

24 Well, we have looked at the programs that we have  
25 in place to assure the design, adequate design. One is the

1 AGBmpb 1 design process itself. The procedures, the training and the  
2 procedures have been actively reviewed by both Stone and  
3 Webster and Northeast Utilities.

4 Stone and Webster's engineering assurance  
5 division performs both technical and quality audits of the  
6 implementation of the design process, including field design  
7 changes. As we have previously stated, Northeast Utilities  
8 maintains a design review of ongoing design. Another item  
9 will be the start-up testing phase, which will in fact prove  
10 the operability of the program.

11 In addition, the total NU quality assurance  
12 effort provides an umbrella of review of the quality  
13 program. Based on these inputs we do not perceive a need  
14 for an independent review of the design adequacy of  
15 Millstone Unit 3.

16 I won't speak too much on the third item because  
17 you asked me not to, except I wanted to give us a little pat  
18 on the back on the strengths that were noted.

19 In addition to areas of non-compliance,  
20 unresolved, open items or weaknesses, there were five  
21 strengths noted during this CTI inspection, three of which  
22 directly related to the quality program. Two of them had to  
23 do with Stone and Webster Engineering Corporation, the  
24 document control and inspection certification of inspection  
25 personnel. A third one was the Northeast Utilities quality

I AGBmpb 1 assurance trending program.

2 (Slide.)

3 DR. OKRENT: Excuse me. Getting back to the  
4 design adequacy, let me ask Staff first are they doing some  
5 kind of independent design assessment for Millstone 3?

6 MS. DOOLITTLE: The Staff has recently sent a  
7 letter to Northeast Utilities asking them about this  
8 information. I think we have asked for a response within  
9 sixty days.

10 MR. NORDQUIST: That's correct.

11 MS. DOOLITTLE: At this point we're waiting to  
12 hear from them.

13 DR. OKRENT: But you have not done one of your  
14 own thus far?

15 MS. DOOLITTLE: No.

16 DR. OKRENT: Now I am thinking back to a recent  
17 operating license review in another state where it seemed  
18 that the Staff felt that the quality of construction had  
19 been rather well handled but where the Staff did do a  
20 partial independent design review of a slice of the  
21 reactor. They, at the time of the subcommittee, reported  
22 that they did find some deficiencies. They had not  
23 concluded at that time whether these deficiencies were  
24 sufficiently important that further design review was needed  
25 or not.

2 AGBmpb 1

2 I'm trying to understand how the Staff decides  
3 whether any design review by some third party is relevant.  
4 In fact, I must confess I don't know how they decided based  
5 on the last one where they didn't come out perfectly clean,  
6 how they decided, you know, whether more was needed; they  
7 never told me. And I forgot to ask the next time I saw  
8 them.

8 DR. KERR: So your question is?

9 (Laughter.)

10 DR. OKRENT: My question is:

11 How does the Staff decide whether they will do  
12 some kind of independent design review or the utility should  
13 have something done or no one should do anything or it  
14 should all be done or what?

15 MS. DOOLITTLE: The Office of Inspection and  
16 Enforcement —

17 DR. KERR: Could you get a little closer to  
18 the mike, Ms. Doolittle?

19 MS. DOOLITTLE: The Office of Inspection and  
20 Enforcement are the ones that are involved in making the  
21 decision whether they're going to conduct some type of  
22 independent audit.

23 MR. YOUNGBLOOD: That is basically over at INE at  
24 this time. With the ongoing inspection programs, the IDVPs,  
25 the independent construction and design programs and the



2 AGBmpb

1 Staff's own IDI, there will probably either be an IDI or an  
2 IDVP, one of the two if not both at most all of the future  
3 utilities. The IDI is the spouse design inspection  
4 program. The IDVP, of course, is the third party type of  
5 review.

6 DR. OKRENT: Is this one of most, or what? I'm  
7 trying — Where does this fit in?

8 MR. YOUNGBLOOD: I think that this plant is early  
9 enough on that certain it is going to get one of those  
10 programs.

11 DR. OKRENT: And you just haven't decided which?

12 MR. YOUNGBLOOD: That's right. We have a letter  
13 to the Applicant now asking for his response, and we're in  
14 the process of going through that as soon as he gives us his  
15 response as to what type of programs are going to be  
16 required of Millstone 3.

17 DR. OKRENT: Okay. While I remember —

18 MR. YOUNGBLOOD: And if you want me — I can't  
19 divine you how the Staff comes up with all of this at this  
20 point, but I'm sure I can give you — get them to provide  
21 you with the criterion that they're using at this time.

22 DR. OKRENT: That would be very nice. And while  
23 I remember, have them give me the criteria by which they  
24 decide whether or not what they find is sufficient to  
25 trigger more or that they're satisfied.

1 AGBmpb 1

2 MR. YOUNGBLOOD: Did you want this on the agenda  
3 for the full committee, or do you want this as a separate  
4 report or something?

5 DR. OKRENT: Yes, because at River Bend I asked  
6 and I couldn't get an answer, I must confess. They said  
7 they hadn't evaluated it yet. So I'm interested in knowing  
8 generically. They can slip in the answer at whatever it  
9 was, River Bend, at the same time and it wouldn't hurt my  
10 feelings.

11 MR. YOUNGBLOOD: Okay.

12 DR. KERR: Other questions? Dr. Remick.

13 DR. REMICK: Have you undergone an INPO  
14 construction performance evaluation for Millstone 3?

15 MR. NORDQUIST: Yes, we have.

16 DR. REMICK: You have.

17 MR. NORDQUIST: Yes.

18 DR. REMICK: What were basically the results of  
19 that, if you recall? Were they favorable or...?

20 MR. NORDQUIST: I believe they were favorable.

21 I could hand off to the head table to get  
22 specific answers.

23 DR. KERR: Do you understand the question?

24 MR. COUNCIL: I understand the question.

25 Bill Council, Northeast Utilities.

As in any inspection report, when one is

1 AGBmpb 1 inspecting to excellence of the programs, we did have some  
2 deficiencies, although not marked deficiencies in that  
3 inspection program.

4 We have given INPO our six month update on their  
5 recommendations and received from INPO accolades for having  
6 the most complete update of any utility in the industry and  
7 follow-up and corrective action on achieving those  
8 benchmarks of excellence.

9 I do not believe we will have another INPO full  
10 construction inspection because we are approximately 90  
11 percent along. The next visit should be a near-term  
12 operating license assist type visit as opposed to a  
13 construction visit.

14 DR. OKRENT: Thank you.

15 DR. KERR: Other questions?

16 (No response.)

17 DR. KERR: Please continue, Mr. Nordquist.

18 MR. NORDQUIST: The operational QA program at  
19 Northeast Utilities is an established and mature program.  
20 The program is presently being implemented at three  
21 operating nuclear power plants, Connecticut Yankee and  
22 Millstone Units 1 and 2. The addition of Millstone Unit 3  
23 to the coverage of the NU QA program will place Millstone 3  
24 under the cognizance of our proven operational quality  
25 assurance program.

: AGBmpb 1

(Slide.)

2 This shot depicts the organization for the three  
3 quality assurance-quality control functions that will be in  
4 place for the operational phase of Millstone Unit 3. On the  
5 left is the corporate quality assurance function managed by  
6 myself. In the middle is the onsite Millstone quality  
7 assurance-quality control function supervised by Gary  
8 Closius. And on the right is the construction quality  
9 control function managed by Bob Michaud, which I will  
10 describe later.

11 You will notice that all three quality functions  
12 have direct advisory communications with the senior vice  
13 president.

14 (Slide.)

15 Again talking about strengths, there are a number  
16 of reasons why this organization works at Northeast  
17 Utilities. First of all, again a point you have heard  
18 before and you will hear again, and that is that at  
19 Northeast Utilities the line management is responsible for  
20 implementing the quality assurance program. Therefore the  
21 placement of the quality functions in line management is  
22 extremely appropriate, while maintaining an independence  
23 from costs and scheduling, which is both procedurally  
24 required and in practice works.

25 An additional point is that there is a strong



1 AGBmpb 1 team-work approach between quality functions and line  
2 functions at Northeast Utilities.

3 (Slide.)

4 DR. KERR: Mr. Nordquist, there have been some  
5 earlier statements made by Northeast Utilities staff that  
6 the best way of getting quality is to build it in; and I  
7 can't disagree with that.

8 Does it follow that if one does that one does not  
9 need a QA organization? And if one does need a QA  
10 organization, what does it do? And I'm not being frivolous;  
11 I'm trying to understand how this works.

12 MR. NORDQUIST: Let me address that by talking  
13 about quality assurance separately from quality control.

14 Quality assurance is the total administrative  
15 system that defines how we will work at Northeast  
16 Utilities. Quality assurance, for example, defines a design  
17 process, defines a procurement process, defines a  
18 maintenance process. These processes are followed by line  
19 personnel.

20 Really the minor portion of the quality function  
21 is the overview function, which is typically your quality  
22 control function, and in a programmatic viewpoint the  
23 quality assurance function.

24 Yes, it is a benefit to have an overview  
25 function. But the overview function in many cases is only

1 AGBmpb

1 an audit function and not a 100 percent function. The audit  
2 function will tend to give you a representative slice of how  
3 your program is working. The audit results tend to tell us,  
4 as the Commission's inspections have tended to tell us, that  
5 the program is in fact working.

6 Did I get your answer?

7 DR. KERR: Just one further question. If you  
8 were building a coal-fired plant would you have a similar  
9 organization?

10 MR. NORDQUIST: Most utilities that I'm familiar  
11 with that are building new fossil plants have quality  
12 programs in place. They are not quite as rigorous as our  
13 program, but they do involve items such as specification  
14 reviews, procurement reviews, installation inspection  
15 overview, yes.

16 DR. KERR: Thank you.

17 DR. OKRENT: Are there many very high strength  
18 bolts used in Millstone 3 for various purposes where bolts  
19 are used?

20 MR. NORDQUIST: We have some high strength bolt  
21 use, yes.

22 DR. OKRENT: Are there any special quality  
23 measures taken with regard to these, or are these the  
24 conventional industry practice?

25 MR. NORDQUIST: Typically my experience with high

1 strength bolts is that they are specified by a pretty  
2 standard materials specification which is not significantly  
3 different than a non-high strength bolt material  
4 specification.

5 DR. OKRENT: And just using the regular ASTM  
6 testing?

7 MR. NORDQUIST: That is correct.

8 DR. OKRENT: Which is what failed badly at Palo  
9 Verde, I believe.

10 MR. NORDQUIST: I'm aware of that.

11 DR. OKRENT: If you're aware of it what are you  
12 doing differently so that you don't fall into the same  
13 difficulty? I'm a little bit unclear.

14 MR. NORDQUIST: We're familiar with the Palo  
15 Verde problem. We noted our use of high strength bolts, we  
16 noted where we procured them from.

17 I think one of the statements that came out of  
18 the Palo Verde question was is the sample size, as noted in  
19 the ASTM spec -- which I believe was 354 -- is the sample  
20 size adequate to predict quality of the lot. That sample  
21 size is typical of sample sizes for various material  
22 specifications which -- I believe the numbers are with a lot  
23 size of 800 you will sample one item. Typical of a  
24 continuous process mass-produced process, that same size is  
25 valid. I think in that case it did not predict the problems

.1 AGBmpb 1 that happened.

2 I'm not too sure whether the problems were the  
3 result of an inadequate sample size or whether the problems  
4 were a result of a vendor problem. We did investigate the  
5 vendors that contributed to the bolt supplied to that  
6 station, and we have not procured high strength bolts from  
7 any of those vendors.

8 DR. OKRENT: I must say it's not at all clear to  
9 me that that's a satisfactory answer.

10 I would interpret the Palo Verde occurrence, from  
11 what little I know about it, as, first, an inadequacy on the  
12 part of the vendor and, secondly, an inadequacy on the part  
13 of the standard because the standard for something this  
14 important should anticipate that the vendor is not always  
15 perfect. And the numbers that slipped through were  
16 astonishingly large; I mean it just wasn't a little bit  
17 over.

18 MR. NORDQUIST: I believe that their lot was 20  
19 or 30 percent defective; you're right.

20 DR. OKRENT: Indeed. So I'm a little surprised  
21 at your answer.

22 MR. NORDQUIST: Well, I can probably remember  
23 four or five ASTM standards, 193 bolting material which we  
24 buy every day for three operating plants, which has exactly  
25 the same sample size. So it's a typical sample size for



1 AGBmpb 1 that type of process.

2 MR. KUPINSKI: Dr. Okrent, my name is Matt  
3 Kupinski and I'm a manager of the piping systems engineering  
4 group.

5 First of all, what I'd like to indicate to you is  
6 that Northeast Utilities has actively participated with the  
7 AIF and MPC task group on the bolting problem resolution.  
8 In addition, we have participated with EPRI on research  
9 programs directed towards the resolution of the concern that  
10 you brought up at this point in time.

11 I'd like to indicate to you that internally the  
12 engineering organization has evaluated bolts and primary  
13 component supports. We are looking at the bolts in the  
14 reactor coolant system and we are also looking at the  
15 primary pressure boundary bolting. Okay?

16 We do have some bolts which — quote, unquote —  
17 could be considered high strength bolts. However what we  
18 are doing right now is we are performing evaluations to  
19 determine how the current problem can be resolved in a  
20 technically acceptable manner.

21 DR. KERR: Would it be accurate if I interpreted  
22 that to say that you don't know at this point what the  
23 solution to the problem is, but you are looking for one?

24 MR. KUPINSKI: No, that's not true, sir. We have  
25 looked at bolting failures, okay? We have followed the

1 AGBmpb

1 industry development. To date, as far as we are concerned  
2 — and I think it's the regulatory position also — the  
3 bolting issue is not considered to be a safety issue. Okay?  
4 As far as we are concerned, we have looked at bolting  
5 failures and bolting materials that are susceptible to  
6 certain types of failures.

7 If you look at the potential for stress corrosion  
8 cracking in high strength bolting, there are several things  
9 that one can do. Okay? One of them is to control the  
10 pre-load. The other one is to change the environment. And  
11 the third one is to change out to improved materials.

12 DR. KERR: I guess we're trying to find out what  
13 you have done and whether you think you have solved the  
14 problem. And maybe I've missed something, but I haven't  
15 heard anything to convince me —

16 MR. KUPINSKI: Okay. What I'm trying to say is  
17 that we are actively participating with the industry on the  
18 bolting program. In-house evaluations have been completed  
19 in regards to bolting material selection and the possibility  
20 or susceptibility to certain bolting failures, and that  
21 corrective measures will be implemented as required.

22 DR. OKRENT: Well, let me first say I'm somewhat  
23 mystified by the statement that bolting is not a safety  
24 issue. If the Regulatory Staff says this I would like to  
25 hear them repeat it and tell me why. And if you say it I'd

1 AGBmpb

1 like to — because if bolting is not a safety issue  
2 presumably you don't need the bolts there. In other words,  
3 the plant could run without them if it could run with them  
4 failed.

5 I'm just mystified when I — I frequently see  
6 that statement made. You know, we were running the plant  
7 and we lost all offsite power and one diesel didn't start,  
8 but there was no safety problem, meaning the other diesel  
9 started. I don't go along quite with that wording, if you  
10 understand what I mean.

11 So I hope nobody uses that term when I'm in the  
12 room again. But I got into this question on bolting because  
13 we were talking about quality assurance and you were telling  
14 me you were doing a good job, and I was trying to see if you  
15 had changed of your own volition that particular requirement  
16 on high strength bolting, if you were using it, instead of  
17 letting yourself get into a position where now you were  
18 evaluating to see what you had and what you needed to do and  
19 did you have to reduce some stresses and so forth. That's  
20 all. And I think indeed we had better hear about it  
21 whenever you meet with the full committee.

22 DR. KERR: And what is it you wanted to hear  
23 about?

24 DR. OKRENT: The bolting, high strength bolting  
25 and how it's being resolved.

.1 AGBmpb 1

DR. KERR: Okay.

2

DR. OKRENT: What is the nature of the problem,

3

if any, and how is it being resolved.

4

MR. EBERSOLE: May I ask, are any of these bolts used to close the manways on the primary loop?

5

DR. KERR: Do you understand the question?

6

MR. NORDQUIST: Our investigation of high

7

strength bolting as it relates to the same bolts that were used at Palo Verde is the only application on Millstone 3 was for chillers in one specific location.

8

9

DR. KERR: Those are the only high strength bolts

10

that you have or the only high strength bolts like the ones at Palo Verde?

11

12

MR. NORDQUIST: Like the ones at Palo Verde.

13

DR. KERR: But you do have other high strength

14

bolts?

15

MR. NORDQUIST: That's possible. I can't answer

16

that.

17

We investigated, would we have the same problem

18

that Palo Verde had relative to ASTM 354 grade BD bolts. We found one location with the same type of bolt, but we found that we did not procure those bolts from any of the vendors that Palo Verde procured them from.

19

20

21

22

DR. KERR: Thank you.

23

Other questions?



.1 AGBmpb 1

DR. KERR: Okay.

2

DR. OKRENT: What is the nature of the problem,

3

if any, and how is it being resolved.

4

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20

found one location with the same type of bolt, but we found

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that we did not procure those bolts from any of the vendors

22

that Palo Verde procured them from.

23

DR. KERR: Thank you.

24

Other questions?

25

A460 06 04

1 AGBmpb 1

(No response.)

2

DR. KERR: Please continue.

3

MR. NORDQUIST: The Millstone Station quality assurance-quality control staff is supervised by Gary Closius. It is responsible for the operational quality assurance and quality control for the Millstone Units 1, 2 and 3. It is comprised of 27 personnel and it is fully staffed.

9

The construction quality control staff, supervised by Bob Michaud, is comprised of 24 personnel.

11

(Slide.)

12

Their mission is to provide quality control coverage on major modifications to operating power plants. This could be viewed as a significant strength of our program in that we use in-house personnel for modification activities in the quality control area.

17

(Slide.)

18

The corporate quality assurance function, managed by myself, is comprised of 43 personnel. It is responsible for both the definition of the NU QA program and for verifying implementation of that program.

22

In summary, the operational QA program for Millstone Unit 3 will be a continuation of the existing operational QA program which has proven to be effective for Connecticut Yankee and Millstone Units 1 and 2.

25

A460 06 05

1 AGBmpb 1

If there are no further questions, I would like

2 to introduce Mr. Fackelmann.

3 DR. KERR: I see none.

4 Mr. Fackelmann.

5

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## STEAM GENERATORS

(6:00 p.m.)

1  
2 MR. FACKELMANN: I'm Joe Fackelmann. I'm the  
3 Supervisor of the Nuclear Materials and Chemistry section at  
4 Northeast Utilities. And my topic today is going to be the  
5 steam generators at Millstone 3.

6 (Slide.)

7 Now the things that really control steam  
8 generator tube integrity are the steam generator design, the  
9 design of the secondary plant, and the secondary system  
10 chemistry.

11 I'll be discussing these things and the way that  
12 they're applied at Millstone 3 to control steam generator  
13 tube integrity. I'll also talk about Northeast Utilities'  
14 contingency plans in the unexpected situation when a  
15 primary-to-secondary tube leak should develop.

16 (Slide.)

17 Now, in the steam generator design itself, I've  
18 listed a few of the more important characteristics of the  
19 Millstone 3 design in this particular slide.

20 Some of these things repeat what Bill Council has  
21 already mentioned earlier. But I'll just run through the  
22 list here:

23 There is thermally treated Inconel 600. For the  
24 tubing, there's type 405 stainless steel tube support  
25 plates, the quatrafoil tube support plate tube hole, full



2 WRBpp

1 tube to tube sheet expansion, feedwater ring with J tubes,  
2 flow distribution baffle, access ports and hand holes. The  
3 latter item including some extras.

4 I won't go through what each one of these things  
5 does. I'll pick out one specific example of the type 405  
6 stainless steel support plate material. This particular  
7 alloy has got a greatly reduced tendency to form  
8 non-protective magnetite. And this characteristic makes it  
9 highly unlikely for tube denting to take place. And in this  
10 manner it greatly reduces the susceptibility of the tubing  
11 to stress corrosion cracking that would be a result of  
12 denting.

13 Now problems that have been experienced in the  
14 past, namely stress corrosion cracking, intergranular  
15 attack, wastage, fretting and wear, all these problems have  
16 been very effectively addressed by these characteristics  
17 which are in use in the Model F steam generators at  
18 Millstone 3.

19 Now in discussing the design characteristics of  
20 the Model F steam generator at Millstone 3, we really have  
21 to mention again -- Bill mentioned it earlier -- that the  
22 original plant design called for Model D steam generators.  
23 In fact, all four steam generators had been essentially  
24 completed when the corporate decision was made to change to  
25 the Model F's in the timeframe of 1977.

3 WRBpp

1 Now that major design change is an example of  
2 Northeast Utilities' policy in which potential benefits  
3 associated with this Model F were foreseen and were acted  
4 upon in the timeframe of the 1970's.

5 MR. MICHELSON: Before you leave that slide, if  
6 that's the case now: part of the problem with the Model D  
7 generator, as I recall, was tube vibration problems. It  
8 wasn't just crud buildup and whatever. Now, you've  
9 apparently made some modifications — of course Westinghouse  
10 did also — to correct those vibration problems. I'm not  
11 acquainted with some of the other modifications you made  
12 here, but how do you know now that you haven't introduced  
13 new vibrational problems?

14 MR. FACKELMANN: Well, the basic thermal  
15 hydraulic characteristics of this Model F steam generator is  
16 based on the feedwater ring J-tube water distribution, which  
17 is a thermal hydraulic design that has been used for years,  
18 since the 1960's. They're the type of vibration problems —

19 MR. MICHELSON: I was worried about flow  
20 distribution baffles and things of this sort, which I don't  
21 know what you've done. I'm just asking a question. How do  
22 you know, now, that you haven't introduced new potential for  
23 tube vibration?

24 MR. FACKELMANN: Well, there are two reasons.  
25 One is that from field experience with this basic type of

3 WRBpp 1 design.

2 MR. MICHELSON: Have you ever used— Is this F in  
3 use somewhere already?

4 MR. FACKELMANN: Yes. The F is in use. It's  
5 been in use since 1983.

6 MR. MICHELSON: Which plant?

7 MR. FACKELMANN: This is Korai in Korea. Not  
8 only that, but there is —

9 MR. MICHELSON: Really, have you done anything  
10 that they did not do? In other words, is your Model F the  
11 same as their Model F that they have been using?

12 MR. FACKELMANN: It's pretty close to it. I  
13 believe that that's a two-loop plant and we have a four-loop  
14 plant. But the service loads on the two loops are actually  
15 a little more stringent than they would be on any one loop  
16 in our plant.

17 MR. MICHELSON: You see, I thought this was  
18 something you had worked out just for Millstone, and you're  
19 saying no, it's really been worked out already for another  
20 plant and you're using it?

21 MR. FACKELMANN: Well, basically what I'm saying  
22 is that the vibration problems in the D, in the Model D, is  
23 really associated — it's tied in with the thermohydraulics  
24 that's associated with an integral pre-heater type of  
25 feedwater introduction. And we don't have that —

3 WRBpp

1 It's a totally different design here.

2 MR. MICHELSON: Well, I'll leave it. If you tell  
3 me that this generator is already in use and has had no  
4 problem, that's a good answer.

5 MR. FACKELMANN: It's been in use and it has been  
6 tested in the laboratory also.

7 MR. MICHELSON: Well, there's nothing quite like  
8 field tests.

9 MR. BENDER: From 1983 to 1984 is not a long  
10 time, but is there any test information on that?

11 MR. FACKELMANN: That's true; but I have to say  
12 that the Korai unit is instrumented and the instruments are  
13 not showing any unusual types of vibration.

14 MR. BENDER: Okay. I think that's a better piece  
15 of information. You have the data and it shows the  
16 vibration is not there that was there in the Model D. Is  
17 that what you're telling us?

18 MR. FACKELMANN: What I'm saying is that there is  
19 no indication of a vibration problem in the field in the  
20 Korai units.

21 MR. MICHELSON: I'm not sure I understand that  
22 answer, but I'll think about it some.

23 Thank you.

24 (Slide.)

25 MR. FACKELMANN: Now, since the secondary plant



3 WRBpp

1 can affect secondary chemistry, it can also affect tube  
2 integrity. Now some key secondary plant design features are  
3 shown in this slide in the order in which the engineering  
4 decision was made to make this -- to implement this feature  
5 or change.

6 To take one example, the titanium condenser tubes  
7 provide a high level of protection against leakage of the  
8 seawater coolant into the secondary system, which, in turn,  
9 reduces the chances for corrosion.

10 The change to titanium was made in 1977 from the  
11 original copper alloy.

12 Now, each of the features that I've listed -- I  
13 won't go through the precise benefits associated with each  
14 one, but each of those features improved some important  
15 aspect of secondary chemistry. And the timeframe that's  
16 associated with the feature going from the mid-1970's to the  
17 present time, once again, illustrates Northeast Utilities'  
18 action-oriented policies with respect to recognizing and  
19 using new developments or knowledge to benefit its plants.

20 DR. KERR: Excuse me. What is meant in the  
21 second bullet by "copper alloys intended"?

22 MR. FACKELMANN: What that means is that the  
23 general industry practice was to use copper alloys.

24 DR. KERR: If that's what it means that's okay. I  
25 didn't understand the term. That's enough, if that's what

2 WRBpp

1 it means.

2 MR. EBERSOLE: May I ask a question? Would you  
3 explain to me very briefly what the term grooved tube sheet  
4 means? I understand it's kind of a purge flow?

5 MR. FACKELMANN: Jim will explain that.

6 MR. CROCKETT: The grooved tube sheet design on  
7 Millstone 3 actually includes a grooved tube sheet and a  
8 double tube sheet design. Now what that means is that the  
9 double tube sheet design provides for the injection of  
10 condensate water into the area so that the pressure on the  
11 tube sheet is higher than seawater pressure. So we would  
12 not see that leakage from the —

13 MR. EBERSOLE: I understand.

14 MR. CROCKETT: The second part: each of the tube  
15 — actually now two tube sheets — has an integral groove  
16 milled in the tube sheet, so that when you expand the tube  
17 you get a double roll effect into that groove, so you get a  
18 much tighter seal.

19 MR. EBERSOLE: Is this different from the other  
20 two units?

21 MR. CROCKETT: Yes.

22 MR. EBERSOLE: Thank you.

23 MR. BENDER: Can I go back to the steam generator  
24 matter for just a minute?

25 Do you plan to instrument this steam generator so

2 WRBpp

1 that you know the problems that have been experienced  
2 previously have disappeared?

3 MR. FACKELMANN: No, we don't have plans like  
4 that. As I mentioned, the lead unit is instrumented, and,  
5 in addition to that, there has been some extensive  
6 laboratory testing including the 10 megawatt model in Tampa,  
7 Florida. So there really is a lot of data that addresses  
8 things like vibration as well as corrosion. By the time  
9 Millstone starts operating we will really have a good deal  
10 of operating experience on this Korai unit as well as some  
11 of the modified series 51 units, like Turkey Point and  
12 Surry, which have got upwards of four years' operating  
13 experience already.

14 MR. BENDER: Who's monitoring that?  
15 Is Westinghouse monitoring it or are you monitoring it?

16 MR. FACKELMANN: Westinghouse is, but we  
17 interface with Westinghouse and get feedback on this type of  
18 information from them. That's a valuable resource.

19 MR. BENDER: Thank you.

20 MR. FACKELMANN: Plus we also get feedback in  
21 owners' groups from the utilities.

22 (Slide.)

23 Now the secondary chemistry controls at Millstone  
24 3 are based on Westinghouse and steam generator owners'  
25 group guidelines. The action response to deviations from

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1 these guidelines have been summarized here in this slide for  
2 the three different action levels, action level 1, 2, and  
3 3. Action level 1 refers to a small deviation. The action  
4 here consists of defining and correcting the problem.

5 Now the process for defining and correcting the  
6 problem is greatly expedited, or will be greatly expedited  
7 at Millstone 3 without sacrificing accuracy by use of a  
8 computerized data management program.

9 For greater chemistry deviations we get into  
10 action level 2, and if the deviation is still greater we get  
11 into action level 3.

12 At action level 3, a power reduction -- well at  
13 action level 2 a power reduction is called for, and at  
14 action level 3 a plant shutdown in 8 hours is called for.

15 (Slide.)

16 Now the contingency actions that are tied in with  
17 tube leaks and flaws are summarized in this particular  
18 slide.

19 We don't really expect to get tube leaks because  
20 of all these advanced features and design characteristics  
21 and controls that I've been talking about. But if a leak  
22 should develop because of a condition that we don't foresee  
23 right now, the leak would be detected by activity  
24 monitors, and then, if or when that leakage became  
25 significant, the plant would be shut down. And the leaking



2 WRBpp

1 or defective tube would be repaired or removed from service  
2 by plugging. The tube would be located by a combination of  
3 hydrostatic tests or eddy current testing.

4 Over and above this we would make evaluations to  
5 figure out what had actually caused the problem, and we  
6 would be taking corrective actions to make sure that a  
7 continuation of the problem did not — that the problem did  
8 not continue, if that was appropriate.

9 Now, if a tube flaw existed that did not  
10 penetrate through the wall of the tube, that condition would  
11 be detected by non-destructive examination testing  
12 techniques, primarily eddy current testing. This would be  
13 done both during the pre-service inspection and during  
14 inservice inspections. In this case the progression of the  
15 flaw would be monitored at subsequent outages and if the  
16 flaw size ever became significant, then that tube would  
17 either be repaired or removed from service by plugging.

18 Again it goes without saying that we would also  
19 be evaluating the cause of the problem and taking corrective  
20 actions to make sure that the problem did not continue, if  
21 that was appropriate.

22 DR. KERR: Mr. Fackelmann, according to my watch  
23 your time is up.

24 MR. EBERSOLE: Don't let him go yet.

25 DR. KERR: I didn't say your time is up, just his.

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MR. FACKELMANN: I'm getting ready to summarize right now.

DR. KERR: Okay.

MR. FACKELMANN: So in summary, steam generator tube integrity at Millstone 3 is assured to a high level of confidence by advanced steam generator design features, by advanced secondary plant design features, and by an effective program of chemistry control. If a tube flaw develops in spite of these features and controls, the tube would be repaired or removed from service before a potential for significant release would exist. In any case, safe and efficient operation of the Millstone 3 steam generators is assured to a high level of confidence.

DR. KERR: Mr. Ebersole?

MR. EBERSOLE: You concentrated on steam generators, Mr. Fackelmann. I would like to ask you about the waste heat removal systems that you have at the plant, and I suspect you played a large part in the design choices that you made. A good many years ago I tried to get Westinghouse to live with the idea that they didn't need component cooling to get rid of post-accident heat. And that was with just plain river water. And they told me, in essence, I was crazy if that's what you do.

In the matter of getting rid of waste heat at this plant, I see an interesting array of the presence of

3 WRBpp

1 both direct cooling on the secondary side using seawater,  
2 and then a number of interposed cooling loops, by which, in  
3 turn, you have a tertiary path. You eventually get to  
4 seawater but you do so through a treated water loop.

5           What is the fundamental process by which you  
6 determine whether you use a treated water loop or not, and  
7 how did you manage to, for instance, take post-accident  
8 waste heat out directly through the tube walls to seawater?  
9 And how do you cool the diesels? Is it cooled by seawater  
10 in the engine jackets or do you have component cooling for  
11 it? And what's the rationale?

12           DR. KERR: Is someone going to cover that in  
13 another presentation?

14           MR. COUNCIL: We just covered several systems.

15           MR. EBERSOLE: It was a set of systems.

16           MR. COUNCIL: Yes, it was. Can we take them  
17 backwards and then you just fill in the blanks on which  
18 other ones? Let's take the diesel first.

19           MR. EBERSOLE: Right. That'll be fine.

20           MR. COUNCIL: You asked is it a closed cooling  
21 water system? Yes, it is a closed cooling water system.  
22 There's a jacket cooling water system and it is cooled by  
23 seawater and that is in fact rejected. As we discussed, I  
24 think, in our tour today the generator itself is cooled by  
25 the building air.

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MR. EBERSOLE: I'm talking about the engine.

MR. COUNCIL: The engine is cooled by closed cooling water systems that are within the diesel system itself. Those systems are then cooled by the service water system and rejected to Long Island Sound.

MR. EBERSOLE: So you have electric pumps; or are they mechanical pumps driving the closed cooling water loop and then electric pumps driving the saltwater?

MR. COUNCIL: There are shaft-driven pumps on the internal systems of the diesel itself, and the service water system is electric driven pumps.

MR. EBERSOLE: What about the post-accident waste heat removal. How is that designed? The RHR heat exchangers, are they normally filled, stored —

MR. CROCKETT: The RHR heat exchangers are cooled by the intermediate reactor plant component cooling water loop which is in turn cooled by the service water system.

MR. EBERSOLE: So that means you have an interposed cooling loop of treated water—

MR. COUNCIL: That's correct.

MR. EBERSOLE: —between the primary coolant and the seawater?

MR. COUNCIL: That's correct.

MR. EBERSOLE: I see. Well, then I got some erroneous information today.



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MR. COUNCIL: I think you were referring to the recirculation spray system.

MR. EBERSOLE: Oh, that's a different system?

MR. COUNCIL: That system is a long-term heat rejection system for the design basis accident.

MR. EBERSOLE: That's from primary coolant direct to seawater?

MR. COUNCIL: That's correct. Containment sump inventory pump back to the spray headers and also for long-term rejection.

MR. EBERSOLE: Is there a materials compatibility problem there between the primary coolant and the seawater and a single material between the two? What kind of tube material did you use for that function?

MR. COUNCIL: I don't have an answer for that.

DR. KERR: If you don't have an answer now, you can get it. Does someone have the answer?

MR. EBERSOLE: My understanding was that was a difficult combinational arrangement.

DR. KERR: There seems to be someone who's either getting up to go out or to coming to answer the question.

(Laughter.)

MR. VIVIANO: I'm Assistant Project Engineer working for NUSCO. The tube material in the research spray heat exchangers is copper-nickel.

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1 MR. EBERSOLE: That's interfaced with the  
2 primary coolant?

3 MR. VIVIANO: That's interfaced with the primary  
4 coolant; that's correct.

5 MR. EBERSOLE: And that's compatible with the  
6 borated water?

7 MR. VIVIANO: It's compatible with both borated  
8 water on the shell side and on the tube side it's also  
9 compatible with the service water.

10 MR. EBERSOLE: If it can be used, since it's much  
11 simpler, since there's no interposed loop in that mode, why  
12 isn't it used elsewhere?

13 MR. VIVIANO: Would you repeat that one more  
14 time?

15 MR. EBERSOLE: If you could use that direct  
16 exchange in this mode, why were you required to use an  
17 interposed loop in other modes — in other designs?

18 MR. VIVIANO: The loop is a dry heat exchanger.  
19 During testing when you run service water through the heat  
20 exchanger, after testing it is drained and flushed with  
21 demineralized water.

22 MR. EBERSOLE: Oh, the reason is this is not  
23 normally wet?

24 MR. VIVIANO: It's not normally filled with  
25 service water.

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MR. EBERSOLE: You keep it dry?

2

MR. VIVIANO: That's correct.

3

MR. EBERSOLE: Are there any other direct saltwater cooling functions without the benefit of a tertiary loop that you can think of? Any bearing cooling?

4

MR. VIVIANO: No, the component cooling water cools the bearings and there are sealed coolers on the air return pumps.

5

MR. EBERSOLE: I see, that's fine. Thank you. I'm finished.

6

DR. KERR: Thank you, Mr. Fackelmann.

7

MR. MICHELSON: I'd like to get a clarification on the answer to be sure I understand. You pointed out in the case of the RHR, the component cooling water served the RHR heat exchanger and the bearing coolers. In looking at the PRA, in the analysis of component cooling water it says the component cooling water really doesn't serve any essential heat removal function. So I speculate that you didn't think the heat removal aspect of RHR was essential but only the injection capability as a low pressure injection pump. Is that correct?

8

MR. COUNSIL: Mr. Michelson, primary cooling is the RHR normal shutdown heat rejection.

9

MR. MICHELSON: So, then, really, component cooling water is a safety-related system when it's serving

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as a RHR heat exchanger; is that correct?

MR. CROCKETT: Yes, it is.

MR. MICHELSON: Thank you. When we discuss the  
PRA later on, we'll go into a little more detail.



3 AGBagb 1 DR. KERR: You're on, Mr. DeBarba.

2 REACTOR PRESSURE VESSEL THERMAL SHOCK ISSUES

3 (Slide.)

4 MR. DE BARBA: Good afternoon, my name is Eric  
5 DeBarba and I am System Manager, Generation Mechanical  
6 Engineering. I'll be talking very briefly about reactor  
7 vessel integrity.

8 (Slide.)

9 As long fracture resistance of the vessel  
10 material is relatively high, overcooling events are not  
11 expected to cause vessel material.

12 As can be seen, our initial fracture resistance  
13 vessel are, number one, both characterized by testing and,  
14 number two, indicative of relatively tough material from  
15 weldments, that is, initial RTNDT at minus-50 degrees, in a  
16 prelimiting plate, 60 degrees.

17 Predicting the rate of embroilment has received  
18 much attention over the past several years. Copper and  
19 nickel are principle contributors to the expected shift in  
20 transition temperature.

21 For Millstone 3, copper content, as can be seen,  
22 is clearly lost. Consequently the predicted end-of-life  
23 shift is only 78 degrees derived using the latest Guthrie  
24 techniques on predicting shift.

25 In summary, we conclude that there really are no  
26 pressurized thermal shock concerns for Millstone 3 and that  
27 the end-of-life RTNDT is 138 degrees, which is significantly

3 AGBagb 1 removed from the NRC screening limit of 270 degrees F.

2 DR. KERR: What about the NUS screening limit,  
3 NUS or Northeast Utilities as well?

4 Now I mean you, yourself, are concerned about  
5 this, is that your concern? Is the end-of-life number  
6 satisfactory as far as you're concerned?

7 MR. DE BARBA: Yes, it is.

8 DR. KERR: Thank you.

9 Are there questions?

10 Mr. Bender?

11 MR. BENDER: What about the stainless steel  
12 cladding, what do you know about it? Is it susceptible to  
13 cracking and does it have a radiation damage contribution?

14 MR. DE BARBA: Not nearly that of the vessel  
15 substrate itself, but we really take no credit for the  
16 cladding itself in overall protection.

17 MR. BENDER: Well there's some views that say the  
18 cladding can be a cracking contributor. Have you looked  
19 into the matter?

20 MR. DE BARBA: We did consider the thermal  
21 stresses associated with cladding in looking at our overall  
22 generation of K-1.

23 MR. BENDER: What does that mean?

24 MR. DE BARBA: What means is that there are some  
25 deleterious effects associated with cladding and the

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1 fact that they had different coefficients of thermal  
2 expansion, for instance. So that there are things that are  
3 considered from the cladding in terms of potential flaws.

4 MR. BENDER: If a crack initiated at the face of  
5 the cladding, could it penetrate through to the vessel?

6 MR. DE BARBA: Could it penetrate through the  
7 vessel from Millstone 3?

8 The answer to that is it's an extremely low  
9 probability.

10 MR. BENDER: Okay. Thank you.

11 DR. KERR: What is "extremely low?"

12 MR. DE BARBA: Mr. Bickel will discuss that.

13 (Laughter.)

14 DR. KERR: I have discussed it with Mr. Bickel in  
15 the past, that's the reason I asked you.

16 (Laughter.)

17 Are you just using the term in a qualitative  
18 sense or are you talking about --

19 MR. DE BARBA: No, actually we followed the  
20 resolution in NUREG 0737, Item II.K213 over the past several  
21 years that the owners' groups formed, and the 270 degree  
22 screening limit -- essentially if you are in fact right at  
23 that number somewhere in your lifetime I believe the  
24 probability of vessel failure comes out to be  
25 10-to-the-minus-5 or 10-to-the-minus-6.

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4 AGBagb 1 DR. KERR: 10-to-the-minus-5, 10-to-the-minus-6  
2 per.....

3 MR. DE BARBA: Per reactor operating unit?  
4 John?

5 MR. BICKEL: It's very low.

6 DR. KERR: And you're happy with the vessel  
7 failure probability of 10-to-the-minus-5 per year.

8 MR. BICKEL: At end of life our RTNDT is 138  
9 degrees. Therefore we are significantly lower than that.

10 DR. KERR: Okay. I have some better feel for  
11 what "extremely low" means to you.

12 Any other questions? None?

13 (No response.)

14 DR. KERR: Next man.

15 MR. DE BARBA: The next speaker is Mr. Robert  
16 Smart.

17 SEISMIC DESIGN OF PLANT EQUIPMENT

18 (Slide.)

19 MR. SMART: Good afternoon. I want to talk to  
20 you today about the seismic design basis of Millstone 3.

21 (Slide.)

22 The important points I want to cover are the  
23 design basis that was established at the time the  
24 construction permit was issued, the studies of the New  
25 Brunswick sequence that were done, seismic hazard studies  
26 that we have performed and the marginal studies. There is



2 AGBagb 1 a lot of information to cover here in a short period.

2 I think there is a lot of interest in the margins  
3 work that we have done so I'm going to try and reserve about  
4 half of the block of time that we have to discuss those  
5 margin studies.

6 People that were very active in helping with this  
7 work I have here with me on a panel and I'd like to  
8 introduce them:

9 Mr. Briggs, first, from my staff.

10 Next to him is Dr. Kennedy, with Structural  
11 Mechanics Associates.

12 Dr. Robert McGuire of Dames and Moore who has  
13 done the work on seismic hazard studies.

14 And to the extreme right of our panel table,  
15 Dr. Holt of Weston Geophysical who headed up the studies of  
16 the New Brunswick sequence.

17 (Slide.)

18 MR. SMART: Shown here is the location map of the  
19 site and I'd like to bring your attention to the site being  
20 located right in this area (indicating) and it's in the area  
21 that's generally called the Southeastern New England  
22 Platform.

23 And I would like to differentiate that from this  
24 general area (indicating), which is the White Mountain  
25 Plutonic Series.

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(Slide.)

2                   Shown here is the epicentral location map and  
3 you'll note the area of Millstone a very seismically-quiet  
4 area.

5                   Also shown on this slide is the important  
6 seismicity that was considered in establishing the design  
7 basis of the plant.

8                   In central Connecticut there is the Moodus, 1791  
9 Moodus event, an intensity 5 to 6 event, its magnitude was  
10 less than 5, and that's located approximately 20 miles from  
11 the site.

12                   In the New York City area there were two  
13 earthquakes, 1737 and 1884 events, both intensity 7 events,  
14 magnitude less than or equal to 5 and that's located greater  
15 than 100 miles from the site.

16                   Just south of that is the Asbury Park event in  
17 1927, intensity 7 again and its magnitude was less than 5.

18                   Far to the north is the 1940 Ossipee, New  
19 Hampshire earthquake, intensity 7 again, its magnitude was  
20 estimated as 5.4.

21                   And off to the southeast of that location is the  
22 1755 Cape Ann event, an intensity 8 event, magnitude 6,  
23 located 140 miles from the site.

24                   (Slide.)

25                   Consideration of that seismicity led then to the

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1 seismic design basis to take a Modified Mercalli Intensity  
2 VII and locat it 10 kilometers from the site, 10 kilometers  
3 being in accordance with the tectonic province map that were  
4 submitted at the time of the application for a construction  
5 permit.

6 A Murphy and O'Brien conversion was used that  
7 calculated the ground motion at the site of 0.1 g  
8 horizontal. Based on that, the designed safe shutdown  
9 earthquake was chosen as 0.17 g horizontal using a modified  
10 Newmark spectra.

11 I would also point out that the structural  
12 analysis of the plant was done using 5 percent damping,  
13 which is somewhat less than the current reg guides permit,  
14 which is as high as 7 percent structural damping.

15 (Slide.)

16 DR. OKRENT: Remind me, are you on rock or soils?

17 MR. SMART: I'm sorry, I forgot to point that  
18 out. It's a rock site for almost all important structures.

19 DR. OKRENT: And you still think that the damping  
20 is too low?

21 MR. SMART: Our 5 percent damping is a  
22 conservative value but 7 percent can be justified as  
23 structural damping.

24 Shown here on this map is the epicenter map. The  
25 epicenter map, again with the addition of the 1982 New

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1 Brunswick event, a magnitude 5.75 event, and the  
2 accelerations at the epicenter were greater than the SSE  
3 accelerations at the Millstone site. So that led to the  
4 question of could that type of an earthquake occur at the  
5 site.

6 (Slide.)

7 We took an intensive study to address that  
8 question and I'll try and summarize the result of that  
9 investigation very briefly.

10 First of all, we discovered that the Miramichi  
11 area in central New Brunswick is a very seismically active  
12 area. And our study further indicated that it probably has  
13 been, but there is not a good data base to prove that.

14 The second point that we found is that that  
15 seismicity is reasonably correlated to a tectonic  
16 structure. Three important pieces of information to define  
17 that structure: seismically it's much more active than the  
18 surrounding area, it's approximately an order of magnitude  
19 more active than the immediate surroundings; the second  
20 major piece of data is that the structure we defined has a  
21 distinct geology: careful examination of the aeromagnetic  
22 and gravity data shows that the structure we defined has  
23 been rotated approximately 90 degrees counterclockwise  
24 compared to the fabric of the surroundings.

25 The structure we defined is bounded on the



3 AGBagb 1 south, west and most of the north with faults and on the  
2 east side by a steep gravity gradient.

3 And the last piece of data that supports the  
4 definition -- the last major piece of data that supports the  
5 definition of the structure is the gravity anomaly across  
6 the structure as compared to the surroundings.

7 In the context of Appendix A, we believe the  
8 convergence of data reasonably correlates to the seismicity  
9 that has occurred there to the structure we defined.

10 DR. MARK: Could you say what the dimensions of  
11 that thing you call the structure are roughly?

12 MR. SMART: It's approximately 30 miles in  
13 diameter.

14 The corollary part to this study that has to be  
15 answered also is could there be a similar structure in the  
16 vicinity of the Millstone site so that study -- that was  
17 undertaken also.

18 By contrast seismically Millstone is a  
19 seismically-quiet area. It's got a very long history dating  
20 back to 1600. There is a good record of there being very  
21 little seismicity in the area; in fact there has been no  
22 important seismicity within 25 kilometers of the site in all  
23 of that record dating back to the 1600's.

24 And by comparison to the structure we've defined  
25 in central New Brunswick -- it is approximately two orders

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1 of magnitude, nearly two orders of magnitude less  
2 seismically-active at Millstone than at Brunswick.

3 DR. OKRENT: How much off-shore information do we  
4 have in the Millstone area, and by that I mean not just a  
5 few miles from Millstone?

6 MR. SMART: Dr. Holt, could I ask for you help in  
7 addressing that issue, please?

8 DR. HOLT: My name is Richard Holt, Weston  
9 Geophysical, consultant for Northeast Utilities.

10 My recollection is quite a bit, Dr. Okrent.  
11 There is aeromagnetic data existing off-shore. And in  
12 pursuing sites for New England Power some time ago, we had a  
13 substantial amount of seismic reflection data off-shore to  
14 investigate a fault called the New Shoreham Fault.

15 DR. OKRENT: Well I mean is it anything like the  
16 kind of off-shore information that one develops off the  
17 coast of California or is it a rather localized kind of  
18 information? I'm trying to understand.

19 MR. SMART: One thing I might point out is the  
20 long record of seismic history is a very good —

21 DR. OKRENT: I'm aware of that. I would just  
22 like to know whether there is enough off-shore seismic  
23 profile and things of this sort to know that there are not  
24 some old — let me postulate for the moment — faults within  
25 what I'll call striking distance, whatever that means.

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1 DR. HOLT: There is not detailed seismic  
2 information off-shore of Millstone.

3 In New England we have one advantage and that is  
4 that the aeromagnetic data basically reveals much of the  
5 lithologies of the faults associated with it and there is a  
6 reasonable extrapolation of the geology on-shore to  
7 off-shore.

8 DR. OKRENT: Well I don't know quite how much to  
9 buy that. Another point to be made was that the size of the  
10 structure was, what, the order of 30 miles there in a  
11 dimension maybe.

12 If you think a structure like this is suspect,  
13 does that mean everywhere in the U.S. where there is such a  
14 structure we have to be -- or a structure approximately of  
15 this sort we have to raise a question whether or not it  
16 happens to be seismically-active at the moment?

17 MR. SMART: Our data -- as I mentioned it's a  
18 convergence of the data from the data base.

19 DR. OKRENT: I'd like the specific question  
20 addressed for the moment, not the putting the things  
21 together.

22 MR. SMART: Our argument was not based on the  
23 geology of that structure alone, it was all of the data we  
24 used to define that structure, seismic as well as geophysics  
25 and geology. We thought it had to take all three pieces.

1 AGBagb

1 MS. DOOLITTLE: Dr. Okrent, the Staff would like  
2 to make a comment.

3 MR. KIMBALL: I'm Jeff Kimball, seismologist for  
4 the NRC Staff.

5 There is quite a bit of extensive reflection  
6 profiling off-shore in New England, particularly in Long  
7 Island Sound. The USGS has done quite a bit of this,  
8 particularly off Connecticut and Rhode Island toward Block  
9 Island; in particular, as was stated, to look at the New  
10 Shoreham Fault.

11 In the process of this review, in addition to  
12 what was done for the reactor site, the reviewer went up to  
13 Woods Hole and sat with the USGS and went over the  
14 reflection profiling off-shore.

15 I would say it is comparable to many areas off of  
16 California except that oil prospecting doesn't quite come in  
17 this line. But it is hundreds of miles of reflection  
18 lines.

19 DR. OKRENT: And it shows no signs of any  
20 off-shore faults?

21 MR. KIMBALL: There are some off-shore faults in  
22 the area. Gaining from what can be seen, particularly the  
23 New Shoreham Fault since that was the most significant one,  
24 the profiling shows that nothing in the last two million  
25 appears to be offset. Datable material out there is very



3 AGBagb 1 difficult to come by. But I believe from what they can tell  
2 us of Pleistocene materials which is the last two million,  
3 it's not offset.

4 DR. OKRENT: There's no new garbage that has been  
5 offset.

6 MR. KIMBALL: Right.

7 MR. SMART: The conclusion to the investigations  
8 that we had done regarding the New Brunswick sequence of  
9 earthquakes was that based on the geological, geophysical  
10 and seismological studies the Millstone area is indeed  
11 markedly different than the New Brunswick area.

12 Our studies showed the design basis of the plant  
13 is conservative and justified in light of studies that we  
14 have done of the New Brunswick sequence.

15 DR. POMEROY: Mr. Chairman?

16 DR. KERR: Yes, sir.

17 DR. POMEROY: While we have Dr. Kimball from the  
18 Staff here, in the SER -- and I'll paraphrase it -- there is  
19 a statement that although the Staff doesn't agree -- doesn't  
20 disagree with the design basis, Staff does have differences  
21 with the Applicant with regard to the tectonic province of  
22 the New Brunswick earthquake and the assignment of the New  
23 Brunswick earthquake to a specific tectonic structure.

24 I think I understand from the SER the differences  
25

1 with regard to the third element, that is, the association  
2 to the tectonic structures, but I wonder if Dr. Kimball  
3 could elaborate on the differences between the Staff and the  
4 Applicant with regard to the tectonic province and the New  
5 Brunswick earthquake.

6 DR. KERR: Let me say, Mr. Smart, have you  
7 finished your presentation?

8 MR. SMART: Regarding the New Brunswick sequence,  
9 yes.

10 DR. KERR: Okay.

11 Mr. Kimball, are you willing to elaborate?

12 MR. KIMBALL: Sure.

13 DR. KERR: An elaboration does not have to be  
14 lengthy.

15 (Laughter.)

16 MR. KIMBALL: I am intimately familiar with  
17 quickness and the ACRS.

18 DR. KERR: That's what I was afraid of.

19 MR. KIMBALL: Basically based on the geologic and  
20 tectonic characteristics the Staff could not find enough  
21 uniqueness to the New Brunswick area to say that it was  
22 different — Let me start over.

23 The differences which we saw in the geology and  
24 tectonic characteristics — and there are differences  
25 between the New Brunswick and the central region and the

2 AGBagb

1 Millstone site region — cannot be well-correlated with  
2 causative mechanisms of earthquakes.

3           Given that, we also requested a lot of seismicity  
4 comparisons. It was our judgment that the specific  
5 structure, which is a relatively small area, was basically  
6 too small and did not have enough history of seismicity to  
7 it other than to qualitatively say that, yes, in the last  
8 five to seven years it looks like there is a significant  
9 amount of activity prior to the 1982 earthquake. So we used  
10 that qualitatively.

11           Basically the Staff continues to support the  
12 large New England piedmont province, tectonic province. We  
13 did see seismicity differences between the New Brunswick  
14 region, a large area in New Brunswick, and the site region.  
15 However, there was some overlap in those comparisons and it  
16 was that that we requested a confirmatory program using  
17 available information in the probabilistic safety study  
18 which I believe Mr. Smart is about to tell you about to  
19 basically eliminate the uncertainty — the higher degree of  
20 uncertainty I guess in this case — with the fact that we do  
21 support the existing design basis mainly on the fact that  
22 the seismicity comparisons show a lower potential for  
23 moderate earthquakes in the Millstone site area.

24           DR. POMEROY: So it really comes down to a  
25 difference in the level of seismicity between the two areas.

2 AGBagb 1 in your estimation?

2 MR. KIMBALL: Level of seismicity, yes, that  
3 would be mainly it, the level of the likelihood of a  
4 moderate-sized earthquake coupled with the fact that in the  
5 geologic review the basic conclusion was that there are no  
6 known causative structures of seismicity in the Millstone  
7 site. There are no red flags in the geology.

8 MR. POMEROY: Thank you.

9 Mr. Smart, I wonder if you would comment then.  
10 If we took away your second bullet under the New Brunswick  
11 event, that is, that the seismicity is reasonably correlated  
12 to the tectonic structure, you would still make the same  
13 kind of statement that Dr. Kimball has made?

14 MR. SMART: I think you'll see from the remainder  
15 of our study, the additional work we did to confirm the  
16 adequacy of the SSE in the first place gives us a lot of  
17 support in that regard.

18 Our position is that all of the data is real. We  
19 looked at it and we believe that as part of our overall  
20 study that the hazard margin study is a very strong part of  
21 the argument and I'll get into that as well.

22 MR. POMEROY: One other question:

23 I understand that recently there has been some  
24 extensive trenching work done by Weston Geophysical on New  
25 Brunswick. Is there a report available on that trenching



1 AGBagb 1 effort.

2 MR. SMART: In the reports that we have submitted  
3 to the questions that Mr. Kimball referred, we have  
4 considerable information on the trenching. I believe there  
5 is some further work ongoing which is being monitored by  
6 several organizations.

7 MR. POMEROY: That's correct. The Canadians are  
8 doing trenching up there. I understood, however, that  
9 Weston Geophysical had done some specific trenching.

10 MR. SMART: I think you're suggesting you would  
11 like a very brief description of the trenching that we have  
12 been part of?

13 MR. POMEROY: If I could have a very brief one.

14 MR. SMART: Dr. Holt please?

15 DR. HOLT: There was an area in the epicentral  
16 region that was basically rock with some one to two feet of  
17 overburden that was scraped off by the Canadians as a zone  
18 that is perhaps, oh, a thousand feet long by perhaps 200  
19 feet wide. In addition to that area that they exposed to  
20 look at the bedrock, there was a trench that was excavated  
21 over electrical anomaly of BLFEM that was striking north 40  
22 degrees west and in the tectonic structure that Bob Smart  
23 mentioned most of the fabric of the rock that we see in the  
24 aeromagnetic is indeed north 40 west.

25 We made that trench. There is indeed a major

1 AGBagb

1 tectonic fault with several different offsets over a long  
2 period of time, perhaps as much as 200 million years. There  
3 is disturbed Pleistocene material over the fault itself.  
4 There are some features in it that would indicate that -- in  
5 general, most of the disturbance we see in the Pleistocene  
6 material which is perhaps 12- to 13,000 years old is  
7 glacially induced, fragetic flow due to water flowing and a  
8 lot of shear action due to the glacier itself.

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2 WRBmpb 1

2 In addition, there are several other features:  
3 Glacial till embedded into the fault gouge some one to two  
4 meters deep. That's not entirely explainable, at least to me  
5 at the present time, by glacial action. And so I think that  
6 we would consider the question at the present time somewhat  
7 moot as to whether or not the fault moved in Pleistocene  
8 times. I think there's a possibility that it did.

9 The trench, incidentally, was about two meters  
10 deep. It was basically east-west and it was about 200, 250  
11 feet long.

12 DR. POMEROY: Could you comment briefly on the  
13 pop-up features observed on the Canadian trenches?

14 MR. HOLT: There is considerable stress relief  
15 going on at the present time in the epicentral area. The  
16 rock that I mentioned was exposed has cracked continuously  
17 starting about April of this year. The cracks are some two  
18 inches wide. There are some slight offsets of a few  
19 millimeters. They are as much as I would say five to six  
20 meters long, and they are extensive. There are several  
21 dozen of them.

22 DR. POMEROY: Would you care to comment on the  
23 acceptance of the Canadians, for example, with regard to  
24 your correlation of the tectonic structure?

25 MR. HOLT: Well, there are several agencies  
involved.

3 WRBmpb

1 DR. POMEROY: Let's confine it to the Earth  
2 Physics Branch because they are the principal and, as far as  
3 I'm concerned, about the only seismological group that we're  
4 concerned with here.

5 MR. HOLT: With that warning, I'm still going to  
6 go back and say there are several agencies involved.

7 One is the New Brunswick Geological Survey that  
8 was principally involved with respect to the geology and the  
9 geophysics that was done at the site. In addition, the  
10 Earth Physics Branch, which consults directly to the Atomic  
11 Energy Commission of Canada.

12 I don't think at the present time, outside of the  
13 fact of exploring and trenching for rock offsets in the  
14 epicentral area, that the Earth Physics Branch has made the  
15 conclusion with respect to the earthquake and its particular  
16 correlation to a tectonic structure. They have at least  
17 indicated to me privately that they will follow up with  
18 respect to the interpretation of the tillages in the fault  
19 and they will be making conclusions. To the best of my  
20 knowledge they have not at the present time.

21 With respect to the New Brunswick, at  
22 least the geological survey in New Brunswick is represented  
23 by two people, Dr. Lester Fife and James Chandra. I think  
24 they would support the fact that that earthquake can be  
25 related to a tectonic structure, perhaps somewhat bigger  
26 than we would define it, but still relate it



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2 WRBmpb 1 to a tectonic structure.

2 DR. POMEROY: Thank you.

3 MR. SMART: What I would like to get on with now  
4 is a brief description of a hazards study, and then go into  
5 a bit more detail into the margin —

6 DR. KERR: Mr. Smart, this strikes me as a good  
7 time for a ten-minute break, and I'm going to declare one.

8 MR. SMART: I'm game. Thank you.

9 (Recess.)

10 DR. KERR: May we assemble and give respectful  
11 attention to Mr. Smart?

12 (Slide.)

13 MR. SMART: In this next section I'll try to  
14 describe the work we did and then get on into the margin  
15 work. And I'll try to answer your questions along the  
16 way.

17 DR. KERR: We always defer our questions as much  
18 as possible.

19 (Slide.)

20 MR. SMART: The hazard study we did used multiple  
21 hypotheses of zonation. Eleven different zones were  
22 included in the study. We had various recurrence frequency  
23 models within those zones and four different attenuation  
24 models were used. So it was quite a detailed study.

25 The first product of it, of course, was in the

3 WRBmpb

1 family of hazard analyses, and then secondly for the margin  
2 study.

3 The PSS I will refer to a couple of times along  
4 the way, the probabilistic safety study. I'll be pleased if  
5 you defer almost all questions on that because that's going  
6 to be described in great detail tomorrow. We just had to  
7 use it a little bit to get started here.

8 In addition to producing the hazard one of the  
9 important findings of our study was that our SSE has a  
10 frequency of exceedence of an order of ten-to-the-minus-four  
11 per year. A second important finding was that the hazard at  
12 the site is dominated by earthquakes in the range of 5.9.

13 (Slide.)

14 The margin study we undertook was developed in  
15 response to an SER issue. The results of these studies are  
16 just being completed. They were presented to the Staff at a  
17 meeting on August 22nd.

18 Our program was to determine the capability of  
19 the Millstone 3 plant to withstand seismic excitation above  
20 the SSE level.

21 (Slide.)

22 The approach we used was based upon an  
23 extraction from the SMA fragilities report, and therefore  
24 this is a probabilistic margin statement.

25 The first step we undertook was to identify the

6 WRBmpb 1 dominant contributors to severe core damage by looking at  
2 the PSS fault trees.

3 The objectives of the report were, first, to  
4 demonstrate the high confidence low frequency of failure  
5 accelerations are considerably larger than the SSE for the  
6 critical structures and components that we have identified  
7 in the first step.

8 We further wanted to demonstrate that for the  
9 dominant plant gamme states they also have very high  
10 confidence low frequency accelerations larger than the SSE.

11 Thirdly, we wanted to demonstrate that the  
12 frequencies of occurrence of the significant damage states  
13 from seismic events is very low; and, lastly, demonstrate  
14 that the contributions to frequencies of occurrence of  
15 significant plant damage from earthquakes in the range of  
16 0.2 to 0.3g is small.

17 DR. OKRENT: If I can make a small point, I wish  
18 when you do a study, instead of knowing what answers you're  
19 looking for and trying to demonstrate it, that you started  
20 out trying to evaluate the situation. There is a  
21 difference.

22 MR. SMART: Perhaps I stated it wrong.

23 (Slide.)

24 The dominant plant state demonstrates that we  
25 identify our Vs for and they cover approximately 95 percent

2 WRBmpb

1 of the total seismic risk. This was done as a result of  
2 examining ESS results. The two that I bring your attention  
3 to are V3, which is LOCA with containment bypass -- and  
4 that's a very important damage state regarding consequences  
5 -- and damage state TE, which is an important damage state  
6 regarding core damage.

7 (Slide.)

8 There's a lot of information in this slide and  
9 I'll try and take you through it. The center curve you see  
10 here is the median fragility curve that was developed as  
11 part of the PSS study, and the median capacity show, this is  
12 for the emergency generator enclosure building. I'm using  
13 it as an example of how we developed the margins capacities,  
14 the median capacity. That which is our best estimate of the  
15 capacity of this structure is 0.88g, and the range of our  
16 confidence, the 90 percent confidence range, and our  
17 estimate of the median capacity is from this 95 percent  
18 probability curve to the five percent probability curve.  
19 And the range of our estimates of median capacity is from  
20 0.41g to 1.88g.

21 Now in that same median curve, if we wanted to  
22 have a 95 percent probability that we estimated correctly,  
23 we track down to the five percent level, and you see that  
24 we're 95 percent sure we've got the right capacity, 0.6g,  
25 again on the median capacity curve.



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2 Now for our margin study we wanted a high  
3 confidence of a low frequency of failure capacity. And for  
4 that we used a 95 percent probability curve and the five  
5 percent frequency of failure curve and showed this value,  
6 which is 0.3g. It's a number — We're very confident we do  
7 have that capacity in the EGG. And you'll note that that  
8 number is roughly twice our safe shutdown earthquake.  
9 That's the approach we used in developing the margin  
10 capacities in this statement.

11 MR. EBERSOLE: May I ask you to consider another  
12 model, not quite maybe so rugged.

13 Take the DC batteries which have brittle,  
14 probably plastic covers bonded together by copper and  
15 strapped up on some sort of a combination. What will I find  
16 for them?

17 MR. SMART: Dr. Kennedy, will you help me respond  
18 to that question?

19 DR. KENNEDY: I think you know DC batteries  
20 better than I do, Don.

21 MR. WESLEY: I'm Don Wesley. I'm from SME.

22 We looked at a number of components. The example  
23 that Bob Smart showed is actually a lower capacity. DC  
24 batteries, if I can trace it across, actually we found they  
25 have a median capacity in the range of 1.7g, actually  
approximately twice what you see here. The variabilities

1 WRBmpb

1 are somewhat higher.

2

MR. EBERSOLE: How do they fail?

3

MR. WESLEY: These were structural failures; the casing, as I remember.

5

MR. EBERSOLE: Thank you.

6

7 DR. KENNEDY: In general, I think that's the case. If you looked at earthquake damage from past earthquakes, as long as these batteries are supported in racks that have decent battons or side supports on the batteries and as long as the rack has a structural system to it, both of which exist at Millstone, you do not find examples of DC batteries themselves failing in earthquakes.

13

The example put up here on the board on the slide of the emergency generator building, this is the, in our judgment, this is the structural failure mode which most dominates the core melt frequencies. And so this is the fragility that most dominates the VRA estimated core melt frequencies.

19

MR. EBERSOLE: One reason I asked that is I've heard a good many cases of spontaneous cracking in these cells without any stress, and this is a progressive -- In other words, the aging effect. How do you rationalize that?

23

DR. KENNEDY: I think that DC batteries certainly show an aging effect, with or without an earthquake. The experiences in earthquakes are that DC batteries have not

24

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1 WRBmpb

1 been a particularly fragile piece of equipment as long as  
2 they are properly supported. Clearly DC batteries have  
3 failed in earthquakes where the battery racks were  
4 inadequate, as battery racks were prior to the SEB. But in  
5 recent plants we don't have that problem.

6 MR. BENDER: It seems to me the most prevalent  
7 problem in earthquakes we've seen have been with hold-down  
8 modes. What kind of comment could you make about hold-down  
9 modes?

10 MR. KENNEDY: With hold-down modes, if you look  
11 at the most prevalent cause of damage in past earthquakes on  
12 most electromechanical equipment in past earthquakes most of  
13 the damage has been because of failure of the anchorage of  
14 the equipment, inadequate anchorage.

15 Now the anchorage of equipment in standard  
16 industrial practice is simply nowhere near as rugged as  
17 anchorage of equipment in modern nuclear power plants, and  
18 so I don't see the same problem on a power plant of  
19 Millstone 3 vintage with anchor bolts as you see in the data  
20 base of equipment damage.

21 MR. BENDER: Let me go back to Dr. Okrent's  
22 questions on high strength bolts. They are always suspect.  
23 Do we know they're being used properly?

24 MR. KENNEDY: Most equipment anchorage is not  
25 with high strength bolts. Most of this mechanical equipment

1 WRBmpb 1 anchorage is not using high strength bolts. I guess I do  
2 share your concern on high strength bolts used for seismic  
3 anchorage because of the potential problem of high stress  
4 bolts.

5 MR. BENDER: I don't know which critical  
6 equipment has it and which equipment doesn't. If we were  
7 going to look through the seismic fragility, that's one of  
8 the considerations I would put into the investigation.

9 DR. KERR: Some steam generators have been  
10 anchored with high strength bolts.

11 MR. BENDER: Among other things. I'm only making  
12 it as a point because I don't think it necessarily changes  
13 your conclusion. But if you're going to study these  
14 fragility questions I think you have to look at how  
15 earthquake-sensitive it is.

16 MR. KENNEDY: When we generate fragility curves,  
17 if we are asked to generate a fragility curve on a piece of  
18 equipment that is anchored by high strength bolts we assign  
19 essentially no ductility to those bolts for exactly the same  
20 concern that you have expressed. So that in actual fact the  
21 seismic safety of a piece of equipment with high strength  
22 bolts is likely to be no higher and possibly less than the  
23 seismic safety of a piece of equipment anchored with the  
24 same diameter low strength bolts. But that is incorporated  
25 into these fragility curves.



1 WRBmpb

1 MR. EBERSOLE: We recently heard of a plant that  
2 employed cast iron to resist saltwater, and over the years  
3 — I think they called it the graphite component or whatever  
4 — in essence it leached — or the structural strength of  
5 those boundaries was essentially barely able to hold a  
6 normal working pressure and not able at all to carry any  
7 sort of superimposed seismic event. This is a plant that's  
8 cooled by saltwater and it's carried around through the  
9 plant in a variety of pipes.

10 When you do these analyses do you consider the  
11 ultimate corrosion-erosion degradation of those plants and  
12 whether or not, if they are tested to confirm, they have the  
13 original margin of strength for seismic?

14 MR. KENNEDY: When we generate fragility curves  
15 we certainly try to take into account end-of-life corrosion  
16 problems.

17 Fragilities associated with cast iron components  
18 are generally rather — well, fragilities are high,  
19 capacities are low. Cast iron components certainly perform  
20 poorer in earthquakes in many cases than do ductile steel  
21 components.

22 MR. EBERSOLE: Not if they are thick and heavy  
23 enough, they don't.

24 MR. KENNEDY: Well, if they're thick and heavy  
25 enough, I agree with that. But they do tend to be

1 WRBmpb

1 embrittled. They do tend to have problems associated with  
2 connections when they have shown damage in past earthquakes.

3 (Slide.)

4 MR. SMART: If I can continue with the table, it  
5 shows the results of a similar type analysis.

6 DR. KERR: Don't you think our restraint has been  
7 remarkable over the past few minutes?

8 (Laughter.)

9 MR. SMART: Shown here is a table that has some  
10 of the components that we identified as representative of  
11 the range of the dominant components, and in the column  
12 entitled A-half are the median estimated capacities. And in  
13 the far-right column is the high confidence-low frequency of  
14 failure capacities. And you can see that for these various  
15 components the range is from the 0.3g that we talked about  
16 in the example graph on up to 0.62g for the containment  
17 crane wall.

18 (Slide.)

19 That information was used in the size risk  
20 program by SMA in conjunction with the fault trees of the  
21 PSS studies, and arrived at the column entitled A-half for a  
22 plant damage stage. This is the base case, we call it,  
23 capacity ranging from the best estimate, 0.6g, on up to  
24 greater than 2g.

25 Another important thing to note is when we're on

1 WRBmpb

1 our best estimate of what the capacity is the 90 percent  
2 confidence bounds range from 0.39g to 0.84g for damage state  
3 TE, and the range for B3 is from 1.16g up to 3.45g. That's  
4 our best estimate of the capacities of those two different  
5 damage states, all four damage states.

6 The last column shows then our high confidence,  
7 low frequency and failure estimates ranging from 0.26g to —  
8 for the damage state TE — and TE again, as I mentioned, is  
9 the damage state that's important relating to core damage —  
10 on up to a high confidence low frequency capacity for damage  
11 state V3 of 0.6g. And that's the damage state that is  
12 important to consequences.

13 MR. MICHELSON: These various numbers are dealing  
14 with structural damage to the component, these fragilities?

15 MR. SMART: Correct.

16 MR. MICHELSON: What do you do about the  
17 susceptibility of components to seismic disturbances wherein  
18 it creates unwanted operation as opposed to physical damage?  
19 How do you approach that?

20 MR. SMART: In the PSS study that has been  
21 directly addressed, and I think it probably will be pretty  
22 thoroughly covered tomorrow.

23 MR. MICHELSON: Okay. If it's going to be  
24 covered tomorrow, fine.

25 DR. OKRENT: I would not be too optimistic, but

1 WRBmpb

1 we'll wait to see.

2           Could I ask a different question? When I look at  
3 the work that is being done on what some people call the  
4 source term I find a large number of investigators trying to  
5 examine the question. I find industry acting as a peer  
6 group on what the NSD does, and the NRC goes out and gets  
7 the American Physical Society as a peer group. I sort of  
8 have the impression that all of this is condensed into Bob  
9 Kennedy with regard to fragility estimates. I am probably  
10 overstating it, but I don't think by very much. How do we  
11 get —

12           DR. KERR: You mean who is Bob Kennedy's peer?  
13 Is that the question?

14           DR. OKRENT: How does one build up a much broader  
15 base of information? I suppose if it's all going to be  
16 subjective or mostly subjective, that will remain a  
17 problem. But at the moment I sort of have a feeling that  
18 there is one report back there and everyone tends to use it  
19 with perhaps with some specific modifications for the plant  
20 in hand if there is a structural question.

21           MR. SMART: I think there is nobody better  
22 qualified to respond to that comment than Bob Kennedy.

23           DR. OKRENT: I was hoping he would come up with a  
24 suggestion.

25           MR. KENNEDY: Well, all of this fragility work on



1 WRBmpb 1 Millstone, plus on most of the other areas, tends to be  
2 reviewed by at least some independent reviewer. There are  
3 always questions and comments in the review. There is a  
4 tendency to try to reach a consensus at the end of the  
5 review.

6 Now it is true, most of these PRAs have also been  
7 reviewed by a single person, Jack R. Benjamin Associates and  
8 John Reed. There is more and more of an effort to collect  
9 historical earthquake performance data to better validate  
10 these seismic PRA fragilities.

11 You're aware that the NRC, of course, has an  
12 effort to try to plan experimental programs to better  
13 validate the seismic PRAs. Right now about all that you  
14 have, all you have in the way of peer review on the  
15 fragilities of the seismic PRAs are the independent review  
16 of some consultant to the NRC Staff that reviews the  
17 fragilities that are being generated.

18 DR. OKRENT: Yes, but who needs a PRA for seismic  
19 fragilities? Do you know what I mean?

20 MR. KENNEDY: They are QA. It's very clear you  
21 need a larger consensus group ultimate in the seismic PRA  
22 area. That's very clear.

23 MR. SMART: I might add for the purposes of our  
24 margin study, one of the reasons I went through the graph  
25 that showed the capacities in a bit of detail is that we are

1 WRBmpb

1 way down in the very, very high confidence area; that is  
2 comparable to a design analysis type result. It's a number  
3 that Bob is very, very confident with.

4 DR. OKRENT: Well, isn't it presented in this  
5 short discussion? What I don't recall finding either in the  
6 longer PRA is a thoughtful list of things that might be  
7 shortcomings with regard to the seismic area just because  
8 you can't do everything with a limited amount of time and  
9 money. I think it's about time we started making a  
10 beginning along those lines.

11 DR. MARK: Could I ask a simple but amateur  
12 question? There must be some g level at which it is  
13 reasonable to suppose a power line sort of action. There  
14 are some levels where you would expect it to survive. Where  
15 roughly is that?

16 MR. SMART: In each of these damage states that  
17 we talked of I think the offsite power is lost. About 0.2g  
18 capacity we're quite certain that there is a loss of offsite  
19 power.

20 DR. MARK: Thank you.

21 (Slide.)

22 MR. SMART: This is an impossible set of curves  
23 to read. These are input to the seismic margin study.  
24 There are ten curves in this family and they represent a  
25 wide range of seismic hazard. These then were used in

J WRBmpb 1 conjunction with the plant damage state capacities that you  
2 saw in the previous slide to perform the risk analyses.

3 (Slide.)

4 The results of that combination of data is  
5 presented in this slide. I bring you attention to damage  
6 state V3, the one that is important to the consequences.  
7 The annual frequency, the median annual frequency for that  
8 estimate is two-times-ten-to-the-minus-nine. For the high  
9 confidence bounds there is again an extremely low risk.

10 Then if we look down then at damage state TE,  
11 which is the one that is relative to core melt, again very  
12 low risk. The median annual frequency is  
13 two-times-ten-to-the-minus-six and the 95 percent confidence  
14 bound is two-times-ten-to-the-minus-five. This clearly  
15 shows that there is very low risk related to seismicity.

16 MR. MICHELSON: I think what you're saying is  
17 there is very low risk of physical damage related to  
18 seismicity, isn't that right?

19 MR. SMART: Physical damage and then --

20 MR. MICHELSON: That's the only thing you're  
21 really covering here.

22 MR. SMART: The damage state V3 is consequence.

23 MR. MICHELSON: Yes, but consequence is based on  
24 physical damage, probabilities only.

25 DR. OKRENT: You have to say according to the

1 WRBmpb 1 study.

2 MR. MICHELSON: Yes.

3 MR. SMART: Another way of looking at the results  
4 of our study we present in this pair of graphs here. The  
5 first one pertains to damage state TE, and you can show  
6 whether you're looking at the median frequency acceleration  
7 range or the 95 percent confidence bands. For accelerations  
8 in the range of 0.2 to 0.3g there is extremely small risk by  
9 either the median or the 95 percent measure.

10 (Slide.)

11 If we look at damage state V3 there is no risk  
12 associated with earthquakes in the range of 0.3g, whether  
13 measured by the median frequency or the 95 percent  
14 frequency. It is not until a much higher earthquake that  
15 there is any substantial risk.

16 We believe the margin study is a major step  
17 further showing the adequacy of the SSE.

18 (Slide.)

19 Our overall conclusion of the results of the New  
20 Brunswick studies, the hazard studies and the margin studies  
21 show that the design basis is adequate to assure a safe  
22 plant to resist seismic excitation.

23 DR. MUELLER: Has the story you presented in the  
24 PRA changed any from the August '83 version? I'm getting a  
25 nodding yes.



2 WRBmpb 1

2 MR. SMART: Yes. And the question I have is  
3 whether we address it now. I think that will be addressed  
4 in the discussion tomorrow.

5 MR. BICKEL: John Bickel, Northeast Utilities.  
6 The answer is yes.

7 DR. MUELLER: The reason I bring it up is because  
8 Lawrence Livermore has come out with a report that says that  
9 the hazard is underestimated by a factor of ten. Now  
10 presumably the assumptions that Lawrence Livermore drew with  
11 respect to that study would also impact this study. Can  
12 you--

13 MR. SMART: We were aware of their study, of  
14 course, and we have commented, first of all, on their draft  
15 report itself. And we believe it is a draft and it is not  
16 appropriate to use as a licensing basis. There are a number  
17 of conservatisms in that report which we believe are not  
18 appropriate for a best estimate study. And so we commented  
19 to the staff that these might be considered before the  
20 report is finalized.

21 More to your point, however, is that in the  
22 margin study itself we did several sensitivity studies, and  
23 that was one of the particular subjects that we addressed,  
24 and what is the sensitivity then to our margin conclusions  
25 if we assume that?

26 If I may ask Dr. Kennedy to give us a quick  
overview of what that sensitivity was.

2 AGBeb 1                    Could we turn off that back-lighted screen? And  
2 we will have to use the foreground screen here.

3                    MR. KENNEDY: The numbers that were presented are  
4 numbers based upon the--

5                    DR. KERR: Is there any way you can have a  
6 microphone?

7                    (Pause.)

8                    (Slide.)

9                    MR. KENNEDY: I will work from over here.  
10 The numbers that were presented are numbers that  
11 were based upon--

12                    DR. OKRENT: Excuse me. Better somebody focus  
13 the....

14                    (Pause.)

15                    DR. OKRENT: I take that back.  
16                    (Laughter.)

17                    MR. KENNEDY: The numbers that were presented  
18 were numbers that were based upon the Dames and Moore or  
19 Robin McGuire hazard model. And for instance for TE, the  
20 damaged state that primarily contributed to core melt, the  
21 numbers from that were for median, 2 times 10 to the minus  
22 6, (indicating), and for mean, 6 times 10 to the minus 6.  
23 (Indicating.)

24                    Now if you substitute the Livermore hazard model  
25 for the base model or the Dames and Moore/Robin McGuire

2 AGBeb

1 model, the median results for TE increased by a factor of  
2 approximately 15 (indicating), and the mean results  
3 increased by a factor of more nearly 30 to 35 (indicating).

4 Now these higher risk numbers using the Livermore  
5 hazard model come about because of certain assumptions in  
6 the Livermore hazard model, and so sensitivity studies were  
7 performed to find out how sensitive the results were to  
8 certain assumptions in the two different models.

9 One of the primary causes of differences is in  
10 the Livermore hazard model they are talking ground  
11 accelerations from various earthquake levels but a  
12 lower-bound magnitude on the earthquakes is magnitude 3.75.

13 Now we have not observed anywhere in the world,  
14 to the best of my knowledge, damage to any engineered  
15 structure anywhere in the world from earthquakes of  
16 magnitudes less than about 5, and so it seems to me that to  
17 be talking about ground motion for magnitude 3.75 as a  
18 significant contributor to risk is in violation of our  
19 earthquake engineering experience.

20 As a result, one of the revisions that was made  
21 was to simply raise the lower bound magnitude from 3.75 to  
22 4.5, and also to 5.0, and it was found that this made a  
23 significant difference in the Livermore hazard results,  
24 simply changing the lower bound magnitude that was included  
25 in the data set.

1 AGBeb

1                   There were other modifications made in  
2                   attenuation relationships, but Robin McGuire can go into the  
3                   details. And there were changes made to truncate upper  
4                   bound effective acceleration. And again Robin McGuire would  
5                   be the one to go into the details of those.

6                   But with those changes to the Livermore hazard  
7                   model, and just those changes, the risk results that result  
8                   from using the Livermore hazard model, or I guess at this  
9                   stage you would call it a revised or modified Livermore  
10                  hazard model, are no longer very dissimilar from the results  
11                  of using Robin McGuire's or Dames and Moore's hazard  
12                  models.

13                  Again for median, essentially the same median for  
14                  the TE, which is the state that primarily -- the damage  
15                  state that primarily contributes to core melt, and for the  
16                  mean, (indicating), similarly not a very large change in  
17                  means, (indicating), a factor of three difference in mean.

18                  So the question really boils down to looking at  
19                  some of the very fine-tuned details of the two different  
20                  hazard models. But a lot of it boils down to the use of the  
21                  lower bound magnitude, truncation on accelerations, and some  
22                  differences in attenuation model.

23                  DR. OKRENT: There is something peculiar in what  
24                  you are saying. My recollection of what I read was that in  
25                  your estimates using their subjective opinions from experts,



1 AGBeb

1 they were getting a return frequency like five times larger  
2 than you're saying, and if you are somehow getting rid of  
3 that by whatever it is you are doing here, I have a problem.

4 If in fact you have a return frequency that is  
5 five times larger if you keep everything else the same, then  
6 it would go up by a factor of five, I believe.

7 They also had problems, if I recall correctly,  
8 with how you translated from the — not "you" but "you" as a  
9 group — how you translated from the non-seismic sequences  
10 to the seismic sequences.

11 They also had some problems, if I remember  
12 correctly, about the treatment of things like correlation  
13 and so on. I didn't find a really definitive, quantitative  
14 summation in what I read, but they did have problems in  
15 several areas.

16 And for you to come back and tell me gee, you can  
17 take some part of it and truncate it here and truncate it  
18 there and come out with the same somehow gives me a very  
19 different impression of what I read. And hadn't we better  
20 wait until Mr. Garcia and — whatever it is — Livermore is  
21 here to talk about it I guess?

22 MR. KENNEDY: I think you are talking about  
23 Livermore's comments on the August '83 seismic PRA. There  
24 are basically two Livermore studies, and maybe that is the  
25 source of confusion. There are Livermore comments on the

1 AGBeb

1 August '83 seismic PRA study. The current seismic PRA  
2 results have nothing to do with the August '83 seismic PRA  
3 studies that Livermore comments on.

4 I am in nearly complete agreement with  
5 Livermore's comments on the August '83 study. I think what  
6 I was answering is Livermore also has generated hazard  
7 curves in a separate Livermore study. Livermore has  
8 generated hazard curves from ten East Coast sites, Millstone  
9 being one of the ten.

10 The Livermore hazard curves for Millstone are  
11 somewhat different than those from Dames and Moore. My  
12 comments were referring to the differences between Livermore  
13 hazard curves and Dames and Moore hazard curves.

14 If you are referring to the comments --  
15 Livermore's comments on the '83 seismic PRA for Millstone, I  
16 am in almost perfect agreement with those comments.

17 DR. OKRENT: I don't know what-all Livermore has  
18 written. They have written something dated May 30, 1984,  
19 which is the most recent draft that I've received. And I  
20 have also seen some kind of a book in which they have a more  
21 recent review of eastern sites, I guess, and that's referred  
22 to I think in what the Staff sets forth, the results of  
23 that, if I recall correctly.

24 MS. DOOLITTLE: Dr. Kerr?

25 DR. KERR: Yes, Ma'am.

1 AGBeb

1

MS. DOOLITTLE: If I might make a comment, the Staff would like to respond to some of your comments. However, those particular people are not yet here. Mr. Kimball would like to make a comment on the applicant's program that they are now performing.

6

MR. KIMBALL: Basically I wanted to explain why the confirmatory program was requested the way it was.

8

I think Dr. Okrent made a comment that it is not good to know what the answer is before you work out the problem.

11

The PRA was completed— The work by Structural Mechanics Associates was completed for the PRA well before the confirmatory program was established. Specifically the confirmatory program is to assist the Staff basically with the New Brunswick earthquake specifically in mind, to reduce the uncertainty that exists basically with the way you reviewed the seismic design of this plant, the way you come up with the ground motion utilizing the information that is available in the PSS.

20

All of that information was already available. The median capacities, the uncertainties that were attached to that were all available. It was only in the last two months, basically in the writing of the Safety Evaluation Report, that any specific g value was developed with the New Brunswick earthquake in mind.

25

1 AGBeb 1

2 Basically what we requested — required of them  
3 was to go ahead and review, utilize available information in  
4 the PSS with acceleration of about .25 g in mind. In other  
5 words go into the PSS, get into the details in terms of both  
6 the individual structures and component capacities there and  
7 get into the details in terms of the system.

8 And we have also requested to look at some of the  
9 other consequences such as fatalities. Are they sensitive  
10 to accelerations that one would associate at least with an  
11 earthquake like the New Brunswick? The details in terms of  
12 the core melt numbers, in terms of the hazard curves are  
13 really a result of the PSS, separate from having the New  
14 Brunswick earthquake in mind.

15 So the confirmatory program is basically an  
16 add-on from the SER review utilizing that available  
17 information.

18 I just wanted to clarify that because—

19 DR. KERR: Does that clarify things?

20 MR. SMART: If there are no further questions, I  
21 think I have used my allotted time slot already and then  
22 some.

23 DR. OKRENT: I have a question.

24 MR. SMART: I was afraid you might.

25 (Laughter.)

DR. OKRENT: When we are talking about the PRA



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1 AGBeb

1 some time tomorrow — and I suspect the time currently  
2 allotted for it will shrink as Mr. Kerr finds himself  
3 squeezed — is it expected that we will get into the seismic  
4 part of it at this time, or is that for some future meeting?  
5 It is not something you can do in five or ten minutes.

6 MR. SMART: We don't plan any detailed discussion  
7 of the seismic part of the PRA tomorrow.

8 DR. OKRENT: I think it is the plan to have a  
9 Subcommittee meeting where we can look in more detail at the  
10 PSS and we would include the seismic part and try to have  
11 all the people who would look at it in detail present at the  
12 same time.

13 MS. DOOLITTLE: The Staff would be available for  
14 comments tomorrow.

15 DR. OKRENT: Well, we would like to get your  
16 salient comments tomorrow by all means, to see what you  
17 agree with, what you don't agree with, where you think the  
18 questions are particularly open, and so forth. We would  
19 like to benefit that way tomorrow.

20 As I think I said before, I found this an  
21 interesting review to read. In fact, while I learned  
22 certain things, I didn't find it quite as complete as the  
23 Sandia review of Zion.

24

25

WRBpp

1 MR. SMART: I think our bottom line is there's  
2 extremely little risk of excitations in the range of 0.2 to  
3 0.3g.

4 MR. OKRENT: Let me make a comment to that. I  
5 have to assume that what Mr. Kimball was referring to is as  
6 follows, and correct me if I'm wrong: If the staff had to  
7 go back to Appendix A and postulate that the New Brunswick  
8 earthquake might occur at Pilgrim -- I'm sorry; wrong  
9 reactor: Millstone. --it could have been Pilgrim.--  
10 Millstone is in this province and has to be designed for  
11 .25g. You'd like to see whether the reactor can withstand  
12 .25g. If we're taking a different perspective and trying  
13 to find out is seismic one of the important contributors to  
14 risk, and it's not important but significant, then .25g is  
15 not a magic number.

16 MR. KIMBALL: You know, if we get into it  
17 tomorrow, the difference in hazard curves, there's a little  
18 more seismic characterization program that although you get  
19 large absolute differences, it turns out, when you look at  
20 the contribution to core melt, what we've seen from the  
21 preliminary results, it depended basically on the slope of  
22 the hazard curves. And from what we've seen in the  
23 Livermore hazard curves here that the contribution to  
24 core melt, or accelerations down in this area .25g, or  
25 around there, is about the same, relatively the same no

WRBpp

1 matter which of the two hazard curves.

2 The absolute numbers will be quite different, may  
3 be, but the actual contribution to core melt from accelera-  
4 tions of .25g comes out about the same for the two studies.

5 MR. OKRENT: I don't understand what you're  
6 saying, unless the answer is zero for future events but I  
7 don't want to try to understand it tonight.

8 DR. KERR: That concludes the presentation?

9 MR. SMART: Yes, it does.

10 DR. KERR: Any further questions?

11 (No response.)

12 DR. KERR: Thank you, Mr. Smart.

13 We have time for 10 minutes of ATWS.

14 MR. SMART: I would like to introduce George  
15 Pitman.

16 (Slide.)

17 ATWS MITIGATION

18 MR. PITMAN: My name is George Pitman. And I'm  
19 Manager of Generation Electrical Engineering. I'd like to  
20 say that Mr. Ebersole's question on sharing of diesel  
21 generators on a common site will be addressed by Mr. Roby  
22 rather than myself. He has come prepared to talk about  
23 station blackouts, but I'm here today to talk about anti-  
24 cipated transients without scram, what is commonly referred  
25 to as ATWS, and will cover Section A on the agenda related

WRBpp

1 to compliance with the rule. Mr. Jim Crockett, Plant  
2 Superintendent, will talk about the Salem event-related  
3 portions.

4 (Slide.)

5 An ATWS event is defined as an expected  
6 operational transient such as a loss of off-site power or a  
7 loss of main feedwater flow, which is then accompanied by a  
8 failure of the reactor trip system to shut down or scram the  
9 reactor. Without timely operator intervention, severe core  
10 damage can result with the potential for a release of  
11 radioactivity to the environment.

12 Several years of activity within the nuclear  
13 industry and the NRC have finally resulted in the  
14 publication of an ATWS Rule. That rule came out in the  
15 Federal Register on June 26, 1984. And on the basis of  
16 value impact studies the rule selects specific fixes for the  
17 various reactor types. In the case of Westinghouse plants,  
18 a scheme referred to as AMSAC is specified.

19 DR. KERR: Let's assume that we are reasonably  
20 familiar with the general solution being proposed and see  
21 what you --

22 MR. PITMAN: Regarding the plans?

23 DR. KERR: What are you going to do about ATWS?

24 MR. PITMAN: What we will do per the rule  
25 requirements is install an AMSAC system in Millstone 3.



WRBpp

1 The details of it are presently being worked out at the  
2 Westinghouse Owners's Group. We will be submitting a  
3 proposed implementation schedule within 180 days of receipt  
4 of the NRC QA guidance document that is to be forthcoming.

5 Basically our plan is to comply with the Rule as  
6 presently written.

7 DR. KERR: In effect you're going to comply with  
8 the Rule?

9 MR. PITMAN: That's correct.

10 MR. OKRENT: You noted that reliability assurance  
11 programs are encouraged?

12 MR. PITMAN: That's correct.

13 MR. OKRENT: Do you have in mind first what is  
14 meant in this case by reliability assurance programs, and  
15 second, whether you will pursue some sort of thing like  
16 this?

17 MR. PITMAN: The preamble to the Rule is quite  
18 explicit in explaining what the NRC means by reliability  
19 response program. And we generally agree with that  
20 definition.

21 Our plan relative to developing a program lies  
22 with the Atomic Industrial Forum effort that's  
23 presently being geared up to get under way. Northeast  
24 Utilities will actively participate in that effort.

25 But it relates back to things like

WRBpp

1 performance goals for the system. The detailed review to  
2 reveal common cause failures, that sort of thing.

3 MR. OKRENT: Is it something that will be  
4 restricted to things that could impact ATWS or is it a  
5 broader program?

6 MR. PITMAN: The AIF program will be limited to  
7 try to come up with a program that meets that which was  
8 urged by the NRC. It will be limited to the reactor trip  
9 system components from sensor to removal of power from the  
10 rods.

11 DR. KERR: It's possible however that you will  
12 become so excited about reliability to assurance that you  
13 will extend it to the rest of the plant?

14 MR. COUNCIL: In many cases we already have.  
15 Last week we had the NRC staff talking about preventive  
16 maintenance, corrective maintenance and so forth at  
17 Northeast Utilities. We toured them through the plant. We  
18 showed them what we knew from every refueling outage. For  
19 instance let me give you a few of things that we do during a  
20 refueling outage. We basically do oversight testing of our  
21 steam lines. We measure wall thicknesses, thinning in the  
22 main steam pipe, things of this nature. Eddy current tests,  
23 all the changes in the plant, not just steam generators, and  
24 we do corrective flooding. In addition to that, we eddy  
25 current test, obviously, the main condensers. When we find

WRBpp

1 degradation, we replace equipment. For instance, two years  
2 ago we replaced two of the water pipes in Connecticut  
3 Yankee with stainless steel. The other two were in fact  
4 degrading. They were replaced in this refueling outage. We  
5 also replaced many of the feedwater heaters. We overhauled  
6 almost all of the air operated valves in the station.

7 That is by no means the entire program. We spent  
8 some 10 hours discussing this with the NRC.

9 I know for a fact that other utilities have  
10 adopted a similar program.

11 DR. KERR: I would hope that utilities could  
12 develop this because I think only utilities can do it.

13 If it is to be done, it'll have to be done by  
14 the people who are responsible for the plants.

15 MR. COUNCIL: Dr. Kerr, I'm in complete agreement  
16 with you.

17 Such programs though, you must recognize-- We've  
18 tried to make them apply by rule. It is very, very  
19 difficult because of the site specific nature of the balance  
20 of plant, particularly for a seawater plant.

21 DR. KERR: I'm in agreement with you. Before we  
22 starting agreeing with each other too much, does that  
23 conclude your presentation on ATWS?

24 MR. PITMAN: It does.

25 DR. KERR: Are there questions?

WRBpp

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(No response.)

DR. KERR: I propose to end this meeting on schedule. There are two items that we're scheduled to cover this evening that we will not be able to. I would propose to try to cover those tomorrow morning with questions from the subcommittee rather than asking for presentations. And we probably will ask for brief presentations on both of those presentations at the full committee meeting. So with perhaps five or ten minutes of questions we can then get fairly well on schedule tomorrow morning.

Thank you for your patience and perseverance and I'll see you at 8:00 in the morning.

(Whereupon, at 8:00 p.m., the hearing was adjourned, to reconvene at 8:00 a.m., Wednesday, August 29, 1984.)



## CERTIFICATE OF OFFICIAL REPORTER

This is to certify that the attached proceedings  
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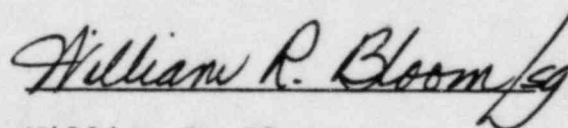
COMBINED MILLSTONE NUCLEAR POWER STATION  
UNIT3/RELIABILITY AND PROBABILISTIC  
ASSESSMENT SUBCOMMITTEE MEETING

DOCKET NO.:

PLACE: Windsor Locks, Connecticut

DATE: Tuesday, August 28, 1984

were held as herein appears, and that this is the  
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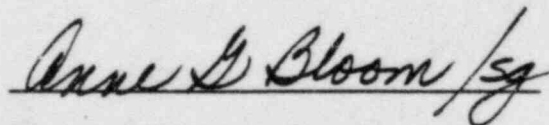
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Anne G. Bloom

Official Reporter

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**NORTHEAST UTILITIES SERVICE COMPANY**

**MR. W.G. COUNSIL  
SENIOR VICE PRESIDENT**

**NUCLEAR ENGINEERING  
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# **CORPORATE MISSION STATEMENT**

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**"NORTHEAST UTILITIES IS DEDICATED TO PROVIDING SAFE, DEPENDABLE AND REASONABLY PRICED ENERGY AND RELATED SERVICES . . ."**

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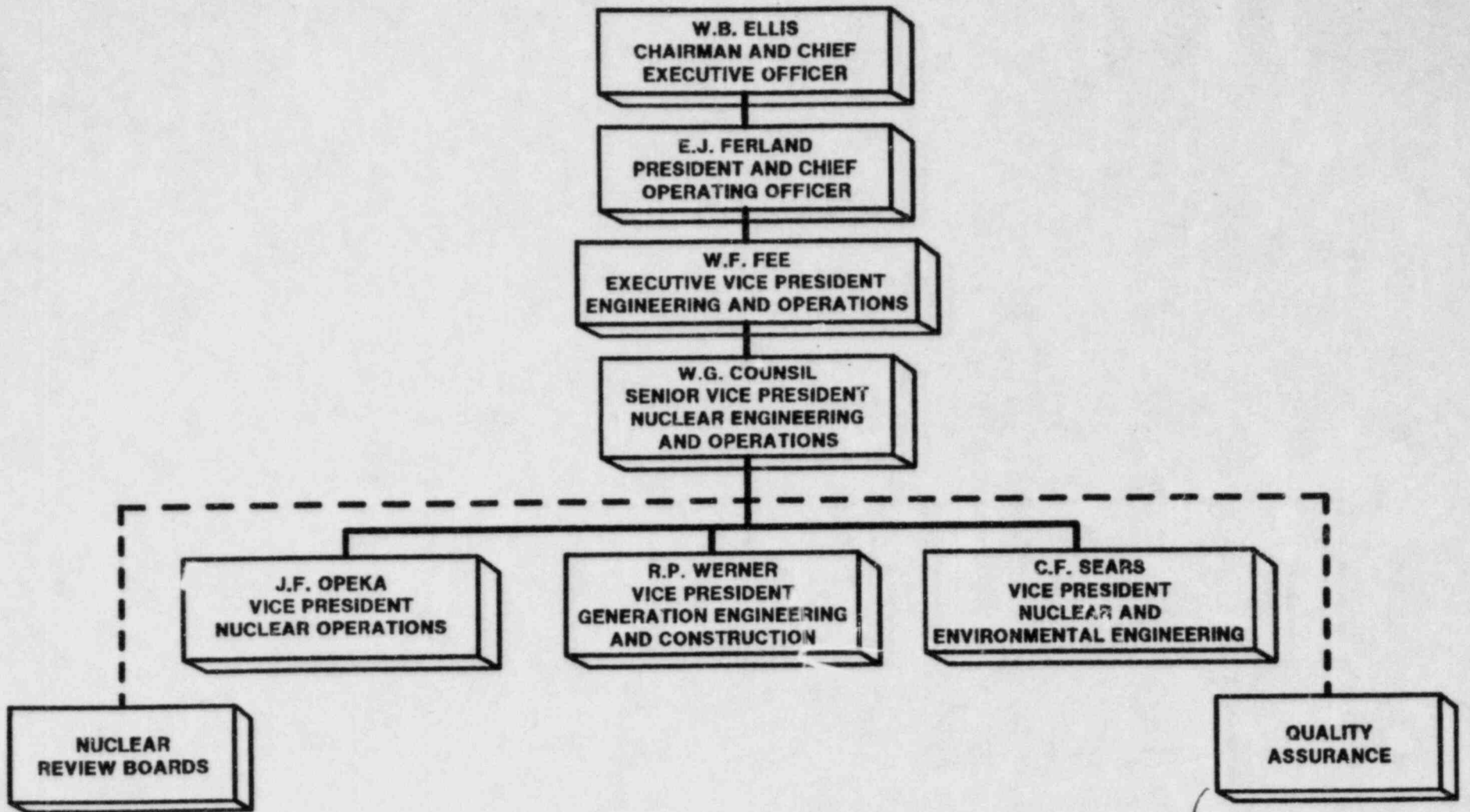


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OPERATIONS GROUP  
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# NUCLEAR ENGINEERING AND OPERATIONS GROUP

APPROXIMATE NUMBER OF PERSONNEL: 2,020

APPROXIMATE NUMBER WITH COLLEGE DEGREES: 948

APPROXIMATE YEARS OF NUCLEAR EXPERIENCE: 14,000

**NU**

# NUCLEAR ENGINEERING AND OPERATIONS GROUP

TOTAL STAFF		2020
MANAGEMENT	276	
PROFESSIONAL	615	
TECHNICAL	681	
OPERATORS	216	
CRAFT	50	
ADMINISTRATIVE	182	
DEGREE DISTRIBUTION		
ASSOCIATE	232	
BACHELOR OF ARTS	42	
BACHELOR OF SCIENCE	537	
MASTERS	218	
PHD	22	
TOTAL YEARS OF NUCLEAR EXPERIENCE		14,064
MILITARY	3780	
ENGINEERING	7533	
PLANT OPERATION	2751	

**NU**



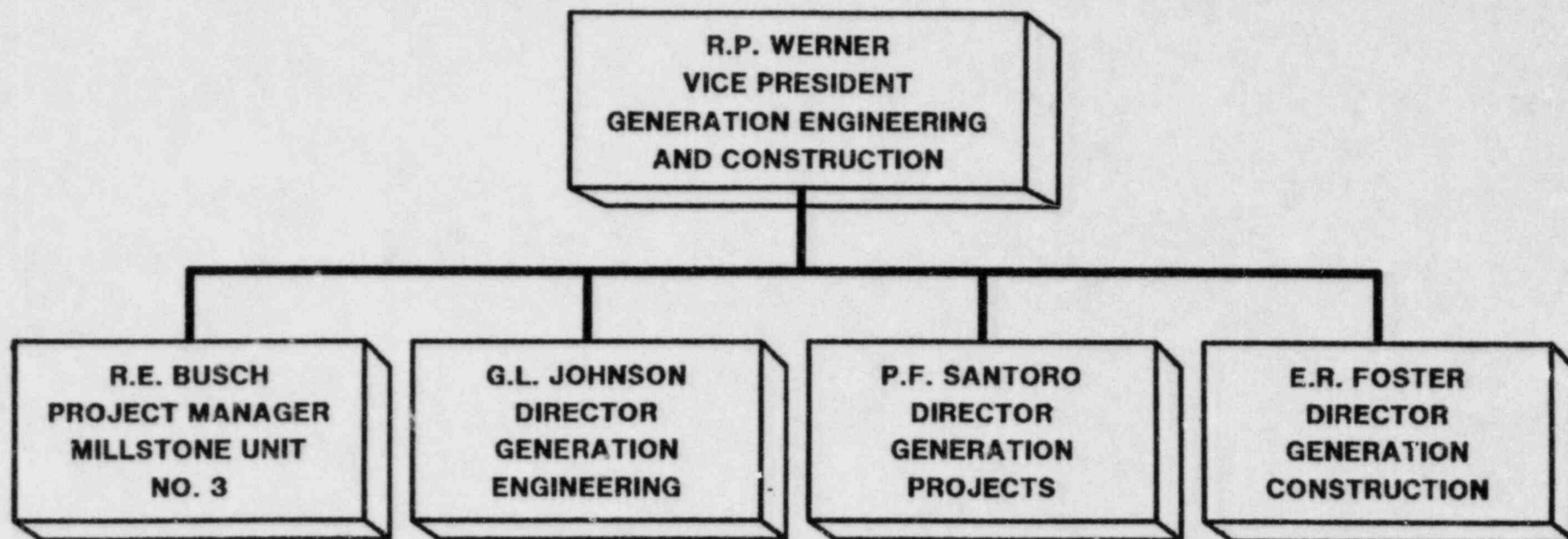
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**GENERATION ENGINEERING  
AND CONSTRUCTION**

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# GENERATION ENGINEERING AND CONSTRUCTION DIVISION



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- **PROVIDE PROJECT ENGINEERING AND TECHNICAL SUPPORT FOR THE DESIGN, SPECIFICATION, AND PROCUREMENT OF PLANT SYSTEMS AND MATERIALS**
- **PROVIDE PROJECT MANAGEMENT FOR ALL GENERATION BACKFIT AND BETTERMENT PROJECTS**
- **PROVIDE ENGINEERING DESIGN AND DRAFTING SERVICES**
- **PROVIDE SITE CONSTRUCTION MANAGEMENT**

**NU**

# GENERATION ENGINEERING AND CONSTRUCTION

<b>TOTAL STAFF</b>		<b>505</b>
MANAGEMENT	86	
PROFESSIONAL	218	
TECHNICAL	110	
CRAFT	50	
ADMINISTRATIVE	41	

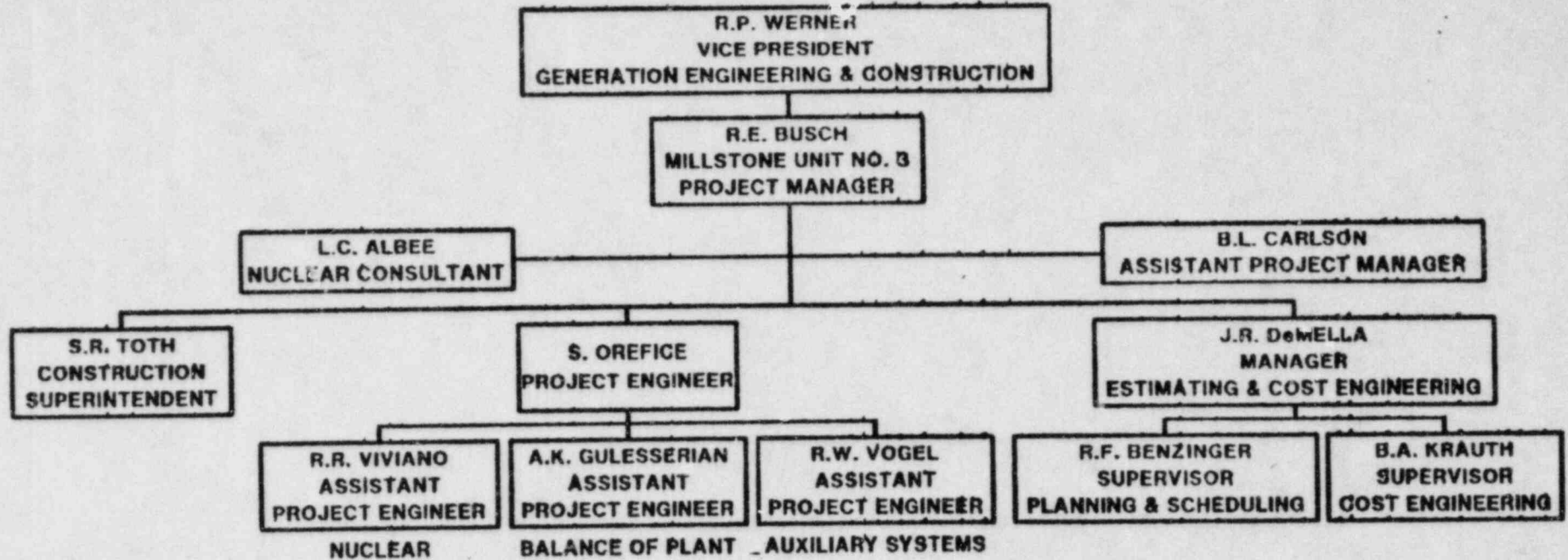
<b>DEGREE DISTRIBUTION</b>	
ASSOCIATE	58
BACHELOR OF ARTS	3
BACHELOR OF SCIENCE	177
MASTERS	71
PHD	3

<b>TOTAL YEARS OF NUCLEAR EXPERIENCE</b>		<b>3255</b>
MILITARY	240	
ENGINEERING	2864	
PLANT OPERATION	151	

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CONSTRUCTION  
COMPLETION

• OF PERSONNEL: 10

SYSTEMS ENGINEERING COMPLETION

• OF PERSONNEL: 25

COST & SCHEDULING

• OF PERSONNEL: 22

**NU**

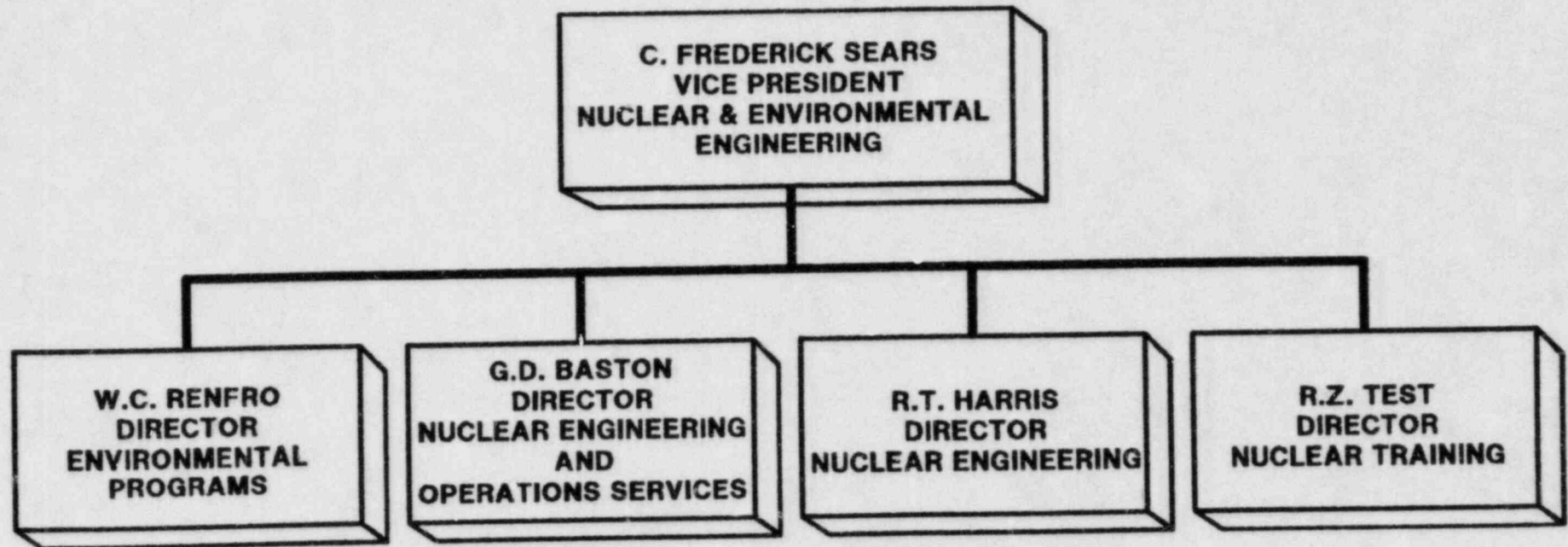
**NORTHEAST UTILITIES SERVICE COMPANY**

**DR. C.F. SEARS  
VICE PRESIDENT**

**NUCLEAR AND  
ENVIRONMENTAL ENGINEERING**



# NUCLEAR & ENVIRONMENTAL ENGINEERING DIVISION



**NU**

# **NUCLEAR AND ENVIRONMENTAL ENGINEERING FUNCTIONS**

**PROVIDE SUPPORT SERVICES TO THE NUCLEAR  
ENGINEERING AND OPERATIONS GROUP IN THE  
AREAS OF:**

- **ENVIRONMENTAL PROGRAMS**
- **LICENSING**
- **FUEL MANAGEMENT**
- **GENERATION RECORDS MANAGEMENT**
- **RADIOLOGICAL ASSESSMENT**
- **MATERIALS AND CHEMISTRY**
- **SAFETY ENGINEERING**
- **QUALITY ASSURANCE**
- **RELIABILITY ENGINEERING**
- **REACTOR ENGINEERING**
- **TRAINING**

**NU**



# NUCLEAR AND ENVIRONMENTAL ENGINEERING DIVISION

<b>TOTAL STAFF</b>		<b>422</b>
<b>MANAGEMENT</b>	<b>57</b>	
<b>PROFESSIONAL</b>	<b>230</b>	
<b>TECHNICAL</b>	<b>86</b>	
<b>ADMINISTRATIVE</b>	<b>49</b>	
<b>DEGREE DISTRIBUTION</b>		
<b>ASSOCIATE</b>	<b>53</b>	
<b>BACHELOR OF ARTS</b>	<b>15</b>	
<b>BACHELOR OF SCIENCE</b>	<b>155</b>	
<b>MASTERS</b>	<b>98</b>	
<b>PHD</b>	<b>18</b>	
<b>TOTAL YEARS OF NUCLEAR EXPERIENCE</b>		<b>3000</b>
<b>MILITARY</b>	<b>580</b>	
<b>ENGINEERING</b>	<b>2100</b>	
<b>PLANT OPERATION</b>	<b>320</b>	

**NUJ**

**NORTHEAST UTILITIES SERVICE COMPANY**

**J.F. OPEKA  
VICE PRESIDENT**

**NUCLEAR OPERATIONS**



**NUCLEAR OPERATIONS  
DIVISION  
JOHN OPEKA  
VICE PRESIDENT**

**E. MROCZKA  
SUPERINTENDENT  
MILLSTONE  
STATION**

**R. GRAVES  
SUPERINTENDENT  
CONN YANKEE  
STATION**

**NUSCO  
STAFF**

**STAFF (3 PLANTS) = 814  
STAFF (MP-3) = 303**

**STAFF (1 PLANT) = 275**

**STAFF = 19**



# **NUCLEAR OPERATIONS FUNCTIONS**

## **NUCLEAR PLANT**

- **OPERATE AND MAINTAIN THE NUCLEAR STATIONS IN ACCORDANCE WITH REGULATORY AND COMPANY POLICIES**

## **NUSCO SUPPORT**

- **NUCLEAR PLANT PERFORMANCE MONITORING**
- **NUCLEAR PLANT ADMINISTRATIVE REPORTING**
- **NUCLEAR PLANT RELIABILITY DATA SYSTEM (NPRDS) REPORTING**
- **NUCLEAR PLANT CONTRACTOR SECURITY SCREENING**
- **NUCLEAR PLANT OPERATIONAL SUPPORT**

**NU**



# NUCLEAR OPERATIONS

<b>TOTAL STAFF</b>		<b>1051</b>
MANAGEMENT	125	
PROFESSIONAL	142	
TECHNICAL	483	
OPERATORS	216	
ADMINISTRATIVE	85	
<b>DEGREE DISTRIBUTION</b>		
ASSOCIATE	119	
BACHELOR OF ARTS	22	
BACHELOR OF SCIENCE	189	
MASTERS	42	
PHD	0	
<b>TOTAL YEARS OF NUCLEAR EXPERIENCE</b>		<b>7393</b>
MILITARY	2806	
ENGINEERING	2463	
PLANT OPERATION	2124	

**NU**

**NORTHEAST NUCLEAR ENERGY COMPANY**

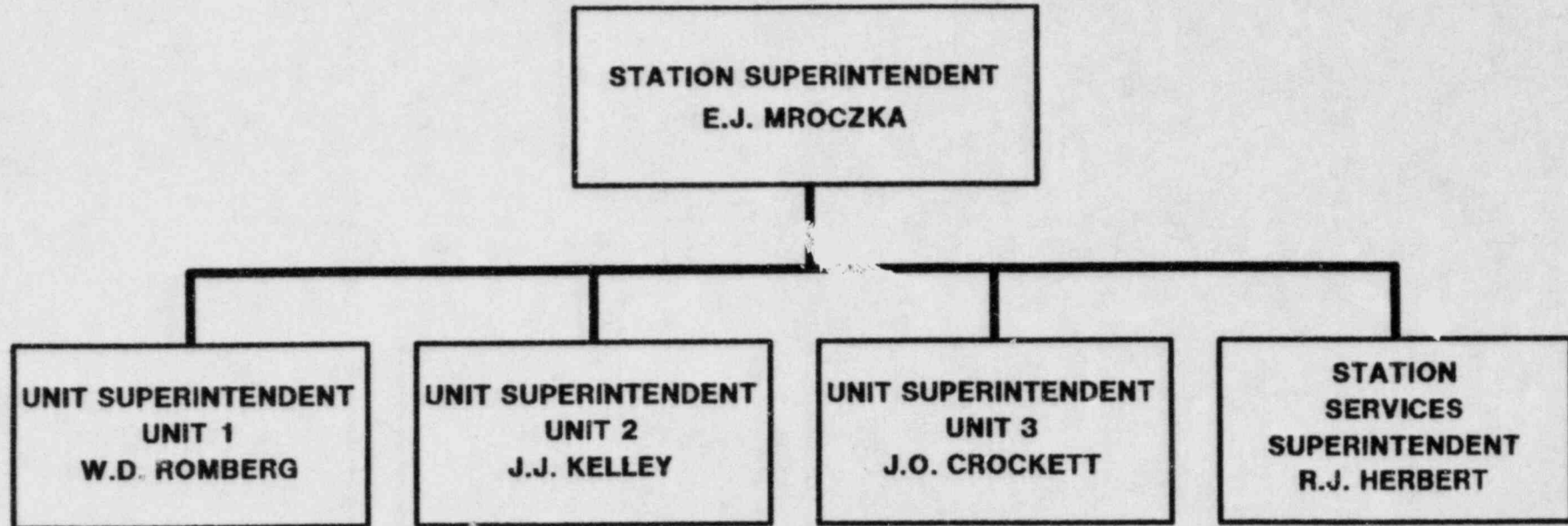
**MR. E.J. MROCZKA**

**MILLSTONE STATION SUPERINTENDENT**

**MILLSTONE STATION ORGANIZATION**

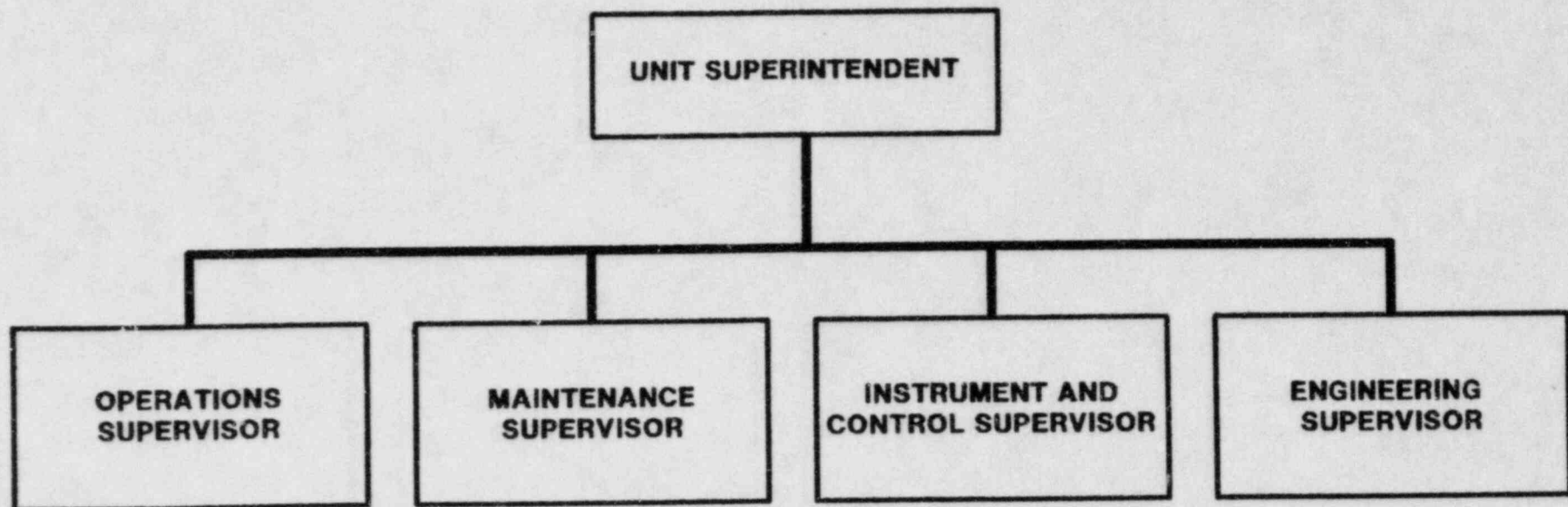
**NU**

# MILLSTONE NUCLEAR POWER STATION



**NU**

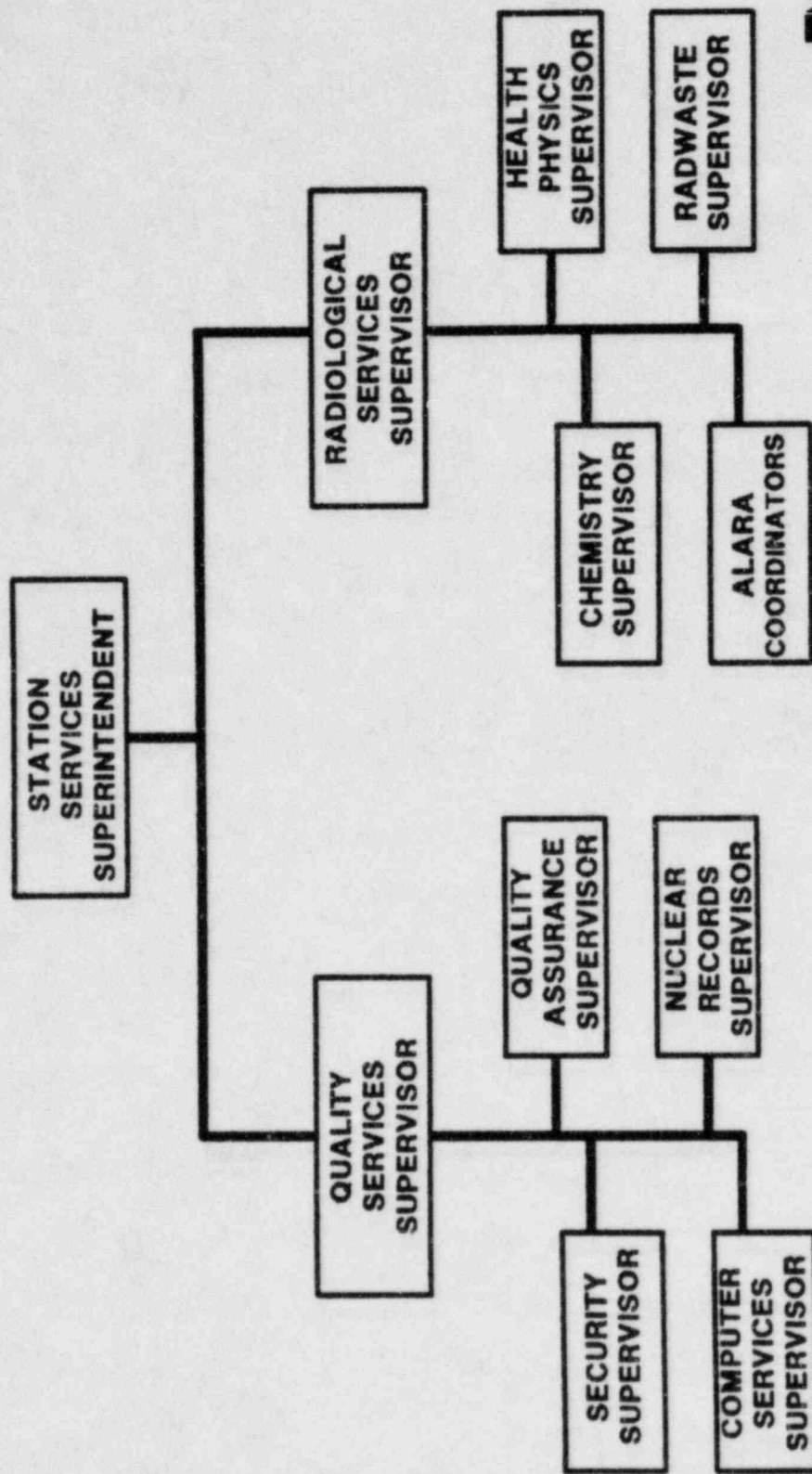
# UNIT ORGANIZATION



**NU**



# STATION SERVICES ORGANIZATION



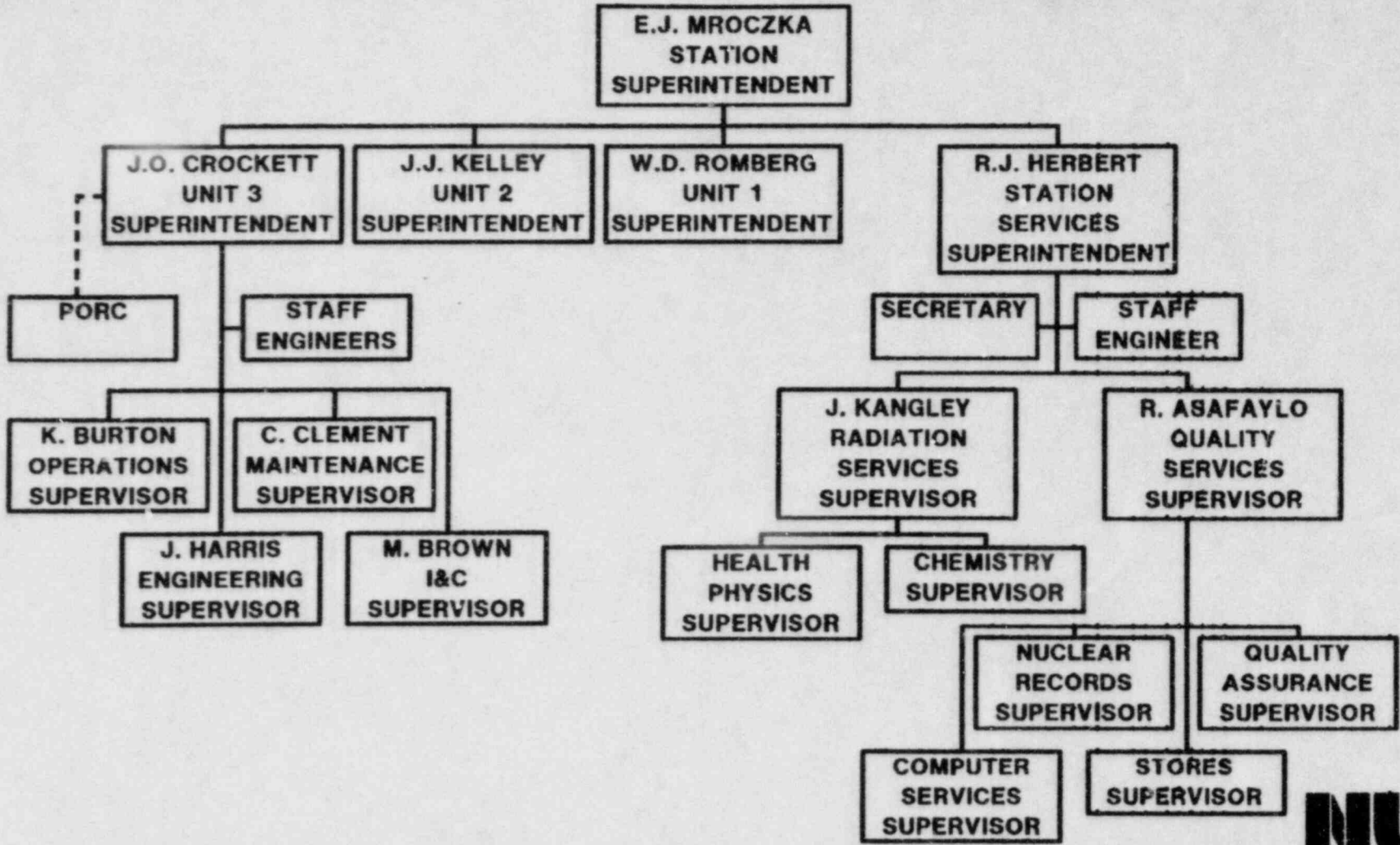
**NORTHEAST NUCLEAR ENERGY COMPANY**

**MR. J.O. CROCKETT  
MP3 UNIT SUPERINTENDENT**

**MP3 UNIT ORGANIZATION**

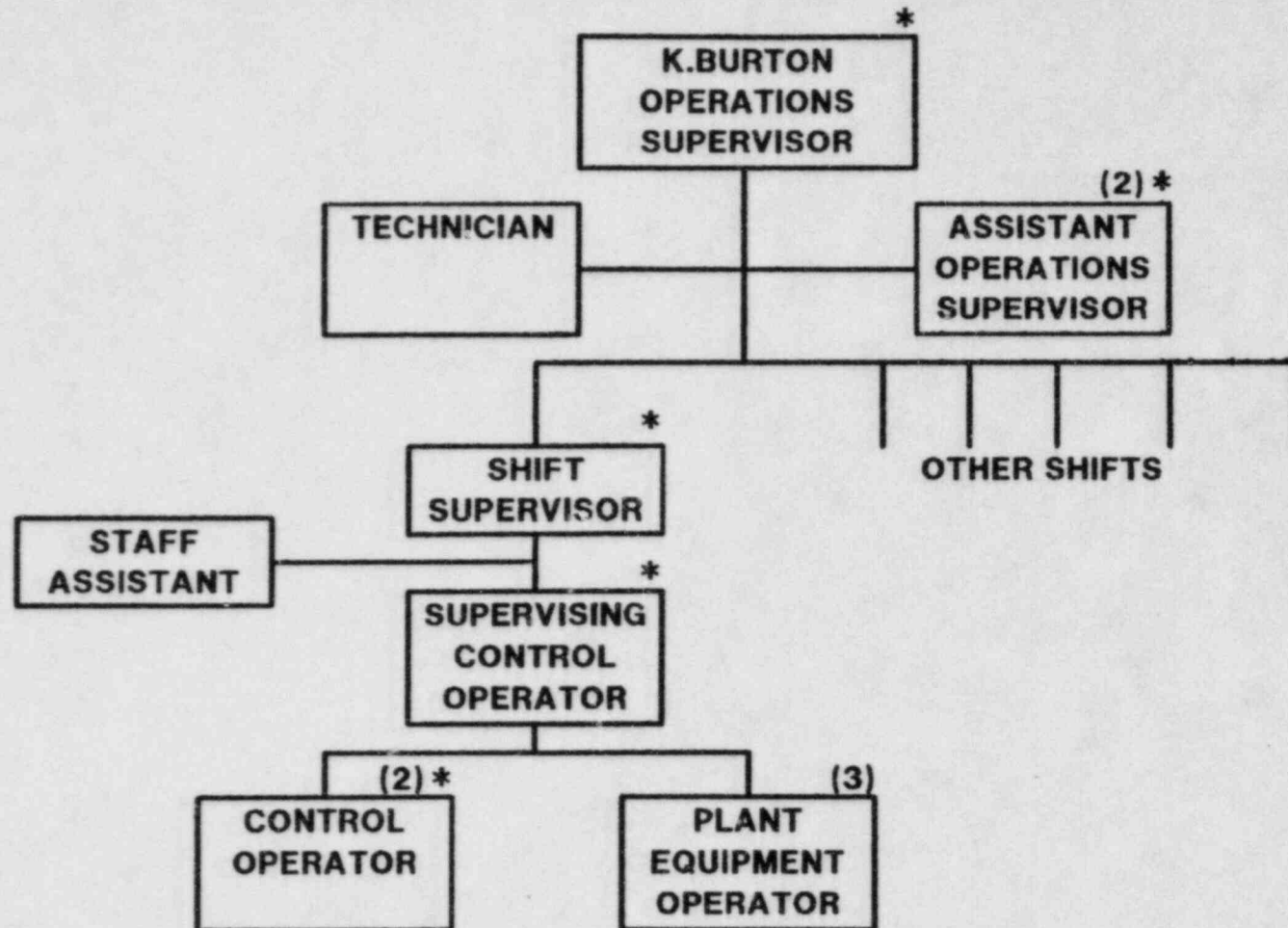
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# MILLSTONE ORGANIZATION



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# OPERATIONS DEPARTMENT

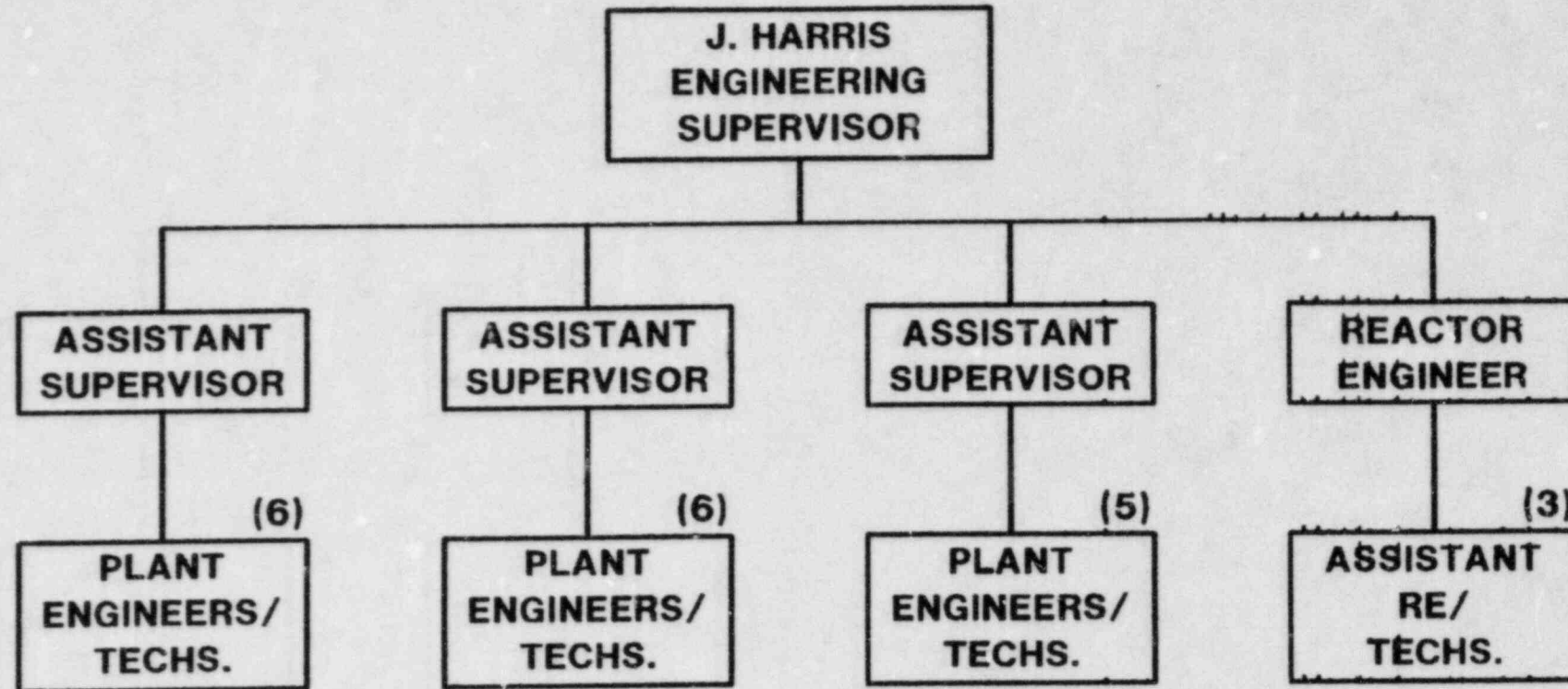


LICENSED - \*  
TOTAL STAFF = 67

**NU**



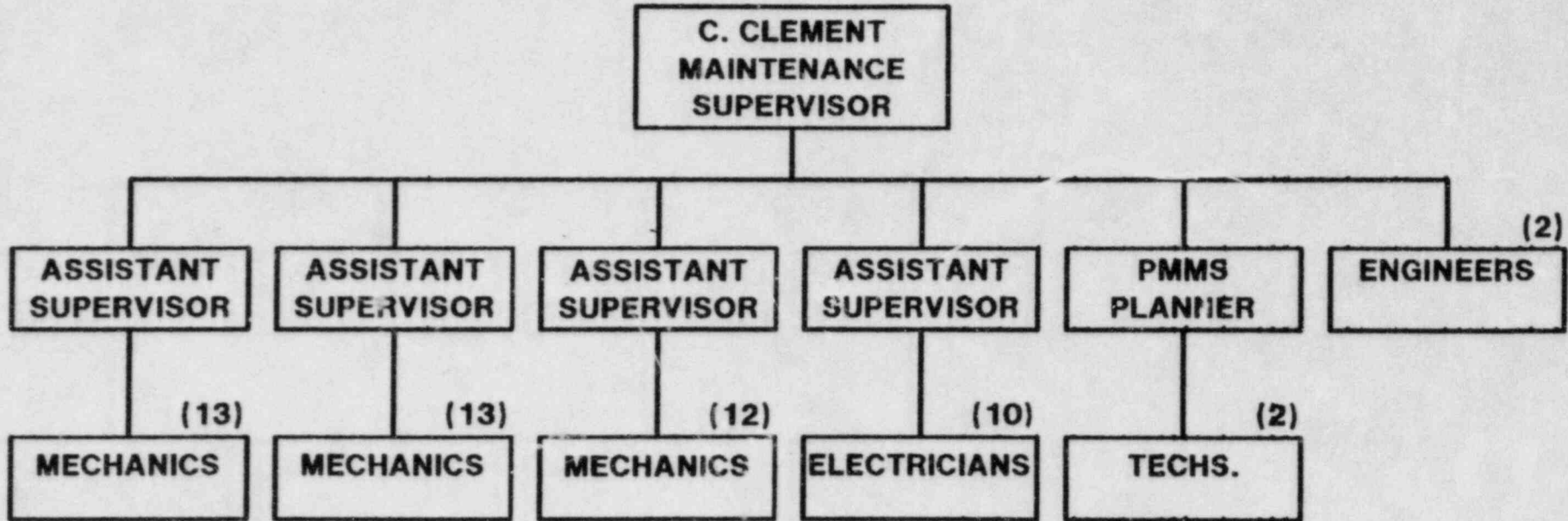
# ENGINEERING DEPARTMENT



TOTAL STAFF = 26

**NU**

# MAINTENANCE DEPARTMENT

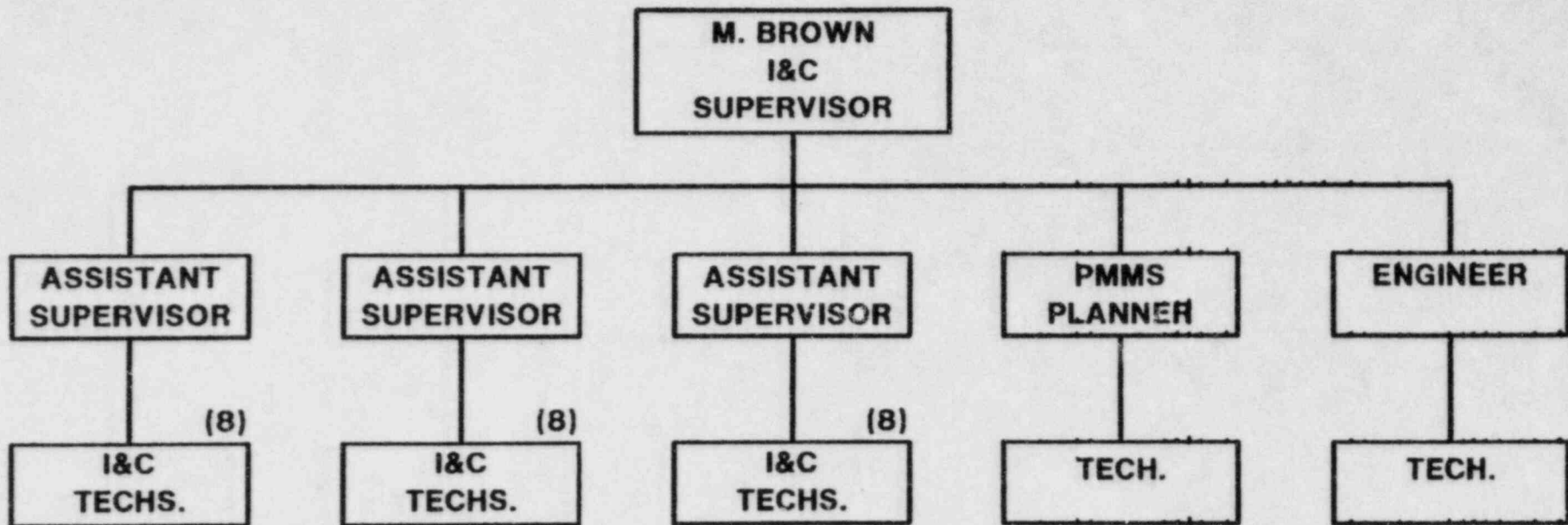


**TOTAL STAFF = 59**

ASST. SUPV. 15 AVERAGE YEARS EXPERIENCE, 10 AVERAGE YEARS NUCLEAR EXPERIENCE  
 MECHANICS 11.2 AVERAGE YEARS EXPERIENCE, 2.6 AVERAGE YEARS NUCLEAR EXPERIENCE  
 ELECTRICIANS 7.3 AVERAGE YEARS EXPERIENCE, 2.4 AVERAGE YEARS NUCLEAR EXPERIENCE

**NU**

# INSTRUMENTATION & CONTROL DEPARTMENT



TOTAL STAFF = 33

ASST. SUPV. 15 AVERAGE YEARS EXPERIENCE, 13.5 AVERAGE YEARS NUCLEAR EXPERIENCE

I&C TECHS 9.50 AVERAGE YEARS EXPERIENCE, 4.82 AVERAGE YEARS NUCLEAR EXPERIENCE

**NU**

**NORTHEAST NUCLEAR ENERGY COMPANY**

**MR. J.O. CROCKETT  
MP3 STATION SUPERINTENDENT**

**SELECTION AND TRAINING  
OF OPERATORS**

**NU**



# SELECTION AND TRAINING OF OPERATORS

## STAFFING OBJECTIVES

- EXPERIENCE TRANSFER
- STA QUALIFICATION
- 6 SHIFT COMMITMENT
- STARTUP SUPPORT
- PROGRESSION

## SELECTION PROCESS

- OPERATING UNIT TRANSFER
- LICENSE ELIGIBILITY
- SHIFT SUPERVISORS/SUPERVISING CONTROL OPERATORS
- REACTOR OPERATORS
- PLANT EQUIPMENT OPERATORS

## TRAINING PROGRAM

- NUCLEAR FUNDAMENTALS
- CLASSROOM/SIMULATOR SNUPPS COURSE
- 3 MONTH SITE SCHOOL
- 6 ADDITIONAL TRAINING SHIFT WEEKS
- OJT
- SIMULATOR
- FINAL TRAINING/EVALUATION
- STARTUP TESTING



# SELECTION AND TRAINING OF OPERATORS

## EXPERIENCE LEVELS

### ● NUCLEAR EXPERIENCE

- |                              |           |
|------------------------------|-----------|
| - LICENSED SS'S, SCO'S, CO'S | 292 YEARS |
| - NON-LICENSED OPERATORS     | 122 YEARS |
| - UNIT 3 EXPERIENCE          | 114 YEARS |
| - TOTAL                      | 528 YEARS |

### ● MANAGEMENT EXPERIENCE

- |                       |   |
|-----------------------|---|
| - SHIFT SUPERVISORS   | - NAVY EOOW/ENG QUALIFICATION<br>OR ACTUAL SS EXPERIENCE  |
| - SUPERVISING CONTROL | - ALL PREVIOUSLY NRC LICENSED, 5 WERE<br>PREVIOUS SCO'S, ALL HAVE COMPLETED<br>STA LEVEL 11 QUALIFICATION |

### ● STARTUP EXPERIENCE

- ALL OPERATING PROCEDURES WRITTEN BY OPERATORS
- ALL SYSTEM OPERATION FOR TEST PERFORMED BY OPERATORS
- OVER 3 YEARS OF ONGOING EXPERIENCE
- OPERATING PROCEDURES USED DURING STARTUP TEST PROGRAM



# SELECTION AND TRAINING OF MAINTENANCE STAFF

## STAFFING OBJECTIVES

- HIGHLY QUALIFIED ASSISTANT SUPERVISORS
- EXPERIENCE TRANSFER
- BREADTH OF SKILLS
- STARTUP SUPPORT
- PM PROGRAM SUPPORT

## SELECTION PROCESS

- OPERATING PLANT TRANSFER
- CRITICAL SKILLS
- INDUSTRIAL EXPERIENCE

## TRAINING PROGRAM

- SYSTEMS FAMILIARIZATION
- BASIC DEPARTMENT
- DISCIPLINE
- SPECIALIZED
- OJT
- STARTUP TESTING

## EXPERIENCE LEVELS

- 276 YEARS TOTAL NUCLEAR EXPERIENCE
- EXPERIENCE

	AVERAGE	NUCLEAR
- ASSISTANT SUPERVISORS	15	10
- MECHANICS	11.2	2.6
- ELECTRICIANS	7.3	2.4







**NORTHEAST NUCLEAR ENERGY COMPANY**

**MR. K.L. BURTON**  
**MP3 OPERATIONS SUPERVISOR**

**EMERGENCY OPERATING  
PROCEDURES**

**NU**

# **EMERGENCY OPERATING PROCEDURES**

- **FUNCTIONAL AND EVENT ORIENTED  
(MAJORITY - WOG - ERG'S REV. 1 BASED)**
- **COORDINATED WITH THE CONTROL ROOM DESIGN  
REVIEW AND SAFETY PARAMETER DISPLAY SYSTEM**
- **EXTENSIVE REVIEW PRIOR TO ACTUAL USE**

**NU**

# **COORDINATION**

- **THE EOP'S WERE TASK ANALYZED FOR THE CRDR**
- **THE SPDS WILL BE CONSISTENT WITH THE EOP'S - AN AID TO THE FOLLOWING OF PLANT RESPONSE TO EOP ACTIONS AND A DISPLAY FORMAT TO ASSIST EOP'S**
- **OPERATORS INVOLVED IN THE CONVERSION OF ERG's TO EOP'S**

**NU**

# **EMERGENCY PLAN IMPLEMENTING PROCEDURES**

- **ASSESSMENT (SS)**
- **ACTIVITIES/RESPONSIBILITIES OF MANAGERS**
- **COMMUNICATIONS**
- **RADIOLOGICAL ASSESSMENT**
- **OPERATION OF EQUIPMENT SUPPORTING  
EMERGENCY FACILITIES**
- **NON PLANT TYPE ACCIDENTS (SHIPPING  
ACCIDENTS, SECURITY THREATS, ETC.)**

**NU**



NORTHEAST NUCLEAR ENERGY COMPANY

MR. J. O. CROCKETT

MP3 STATION SUPERINTENDENT

PLANT COMMUNICATIONS

# COMMUNICATIONS DURING NORMAL AS WELL AS EMERGENCY SITUATIONS

## INTRAPLANT COMMUNICATIONS

- PLANT SWITCHING NETWORK
- VOICE PAGING
- MAINTENANCE JACK
- FUEL HANDLING
- SOUND POWERED SYSTEM
- UHF REPEATER

## INTRASITE AND OFFSITE COMMUNICATIONS

- PLANT SWITCHING NETWORK
- MESSAGE NETWORK
- EVACUATION ALARM SYSTEM
- MICROWAVE SYSTEM
- EMERGENCY NOTIFICATION SYSTEM
- MULTIPLE DEDICATED AUTOMATIC RINGDOWN TELEPHONES
- CONNECTICUT VALLEY ELECTRIC EXCHANGE (CONVEX)
- CONTROL ROOM INTERCOM
- MULTIPLE RADIO SYSTEMS



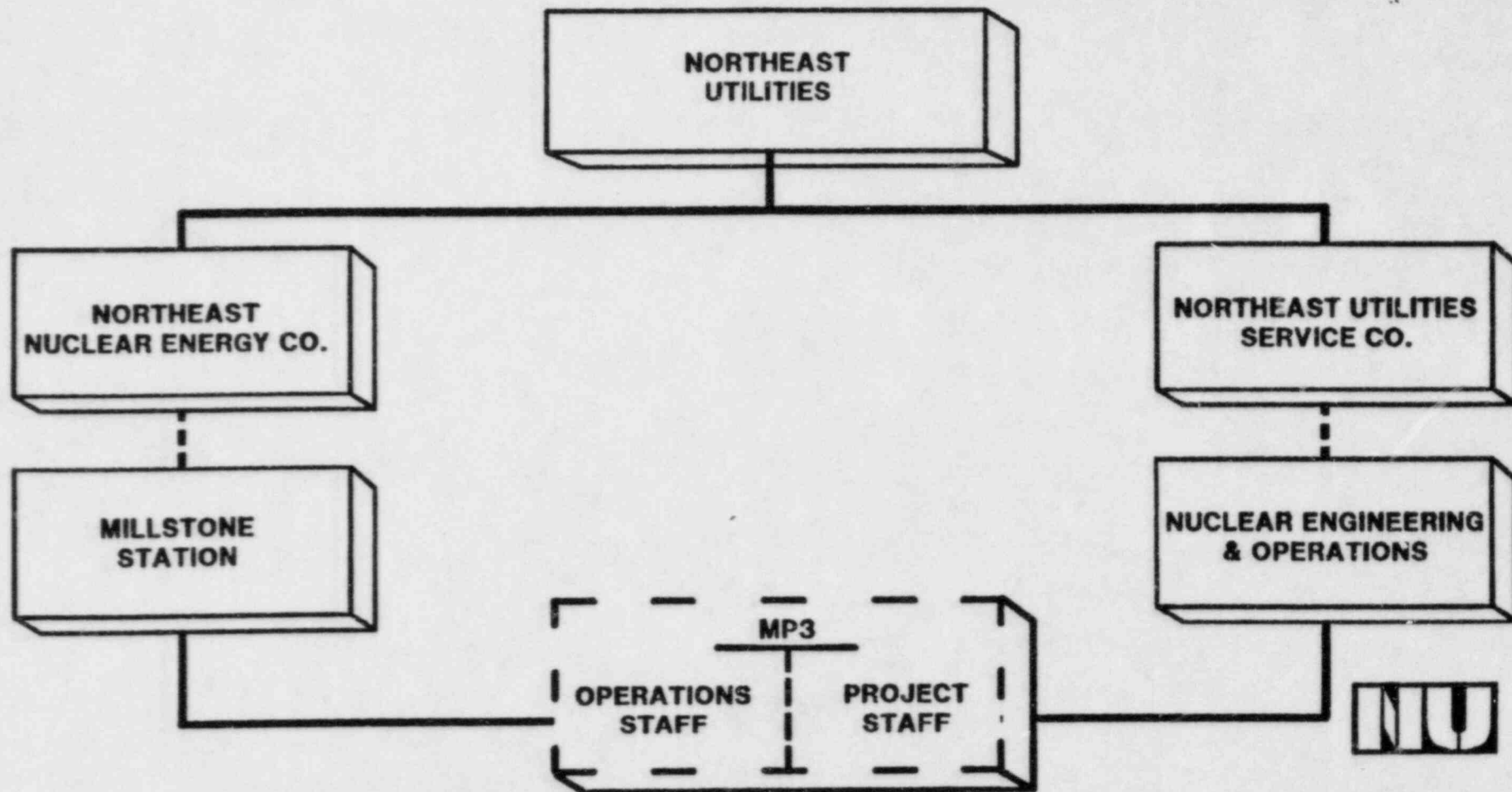
**NORTHEAST UTILITIES SERVICE COMPANY**

**MR. ROBERT E. BUSCH  
PROJECT MANAGER MILLSTONE 3**

**CONSTRUCTION STATUS AND  
PLANT STARTUP SCHEDULE**

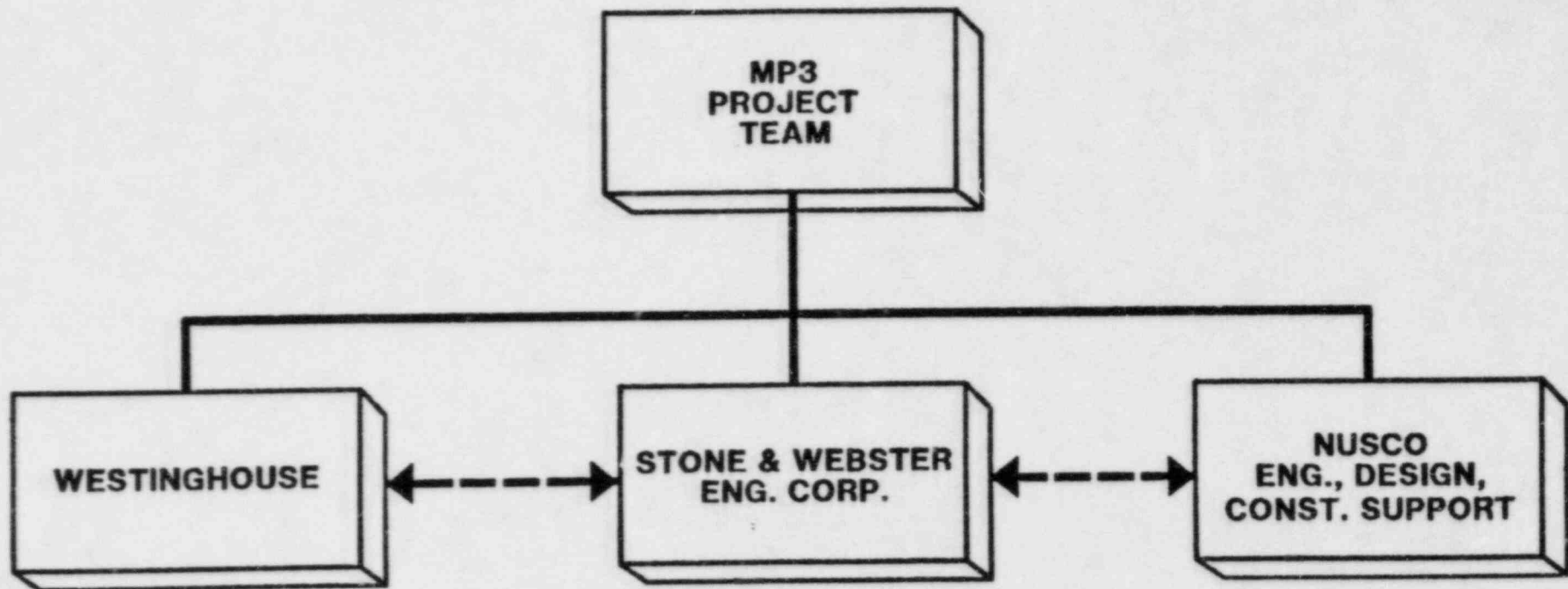


# MILLSTONE 3 PROJECT STRUCTURE OVERVIEWS





# GENERAL PROJECT ORGANIZATION



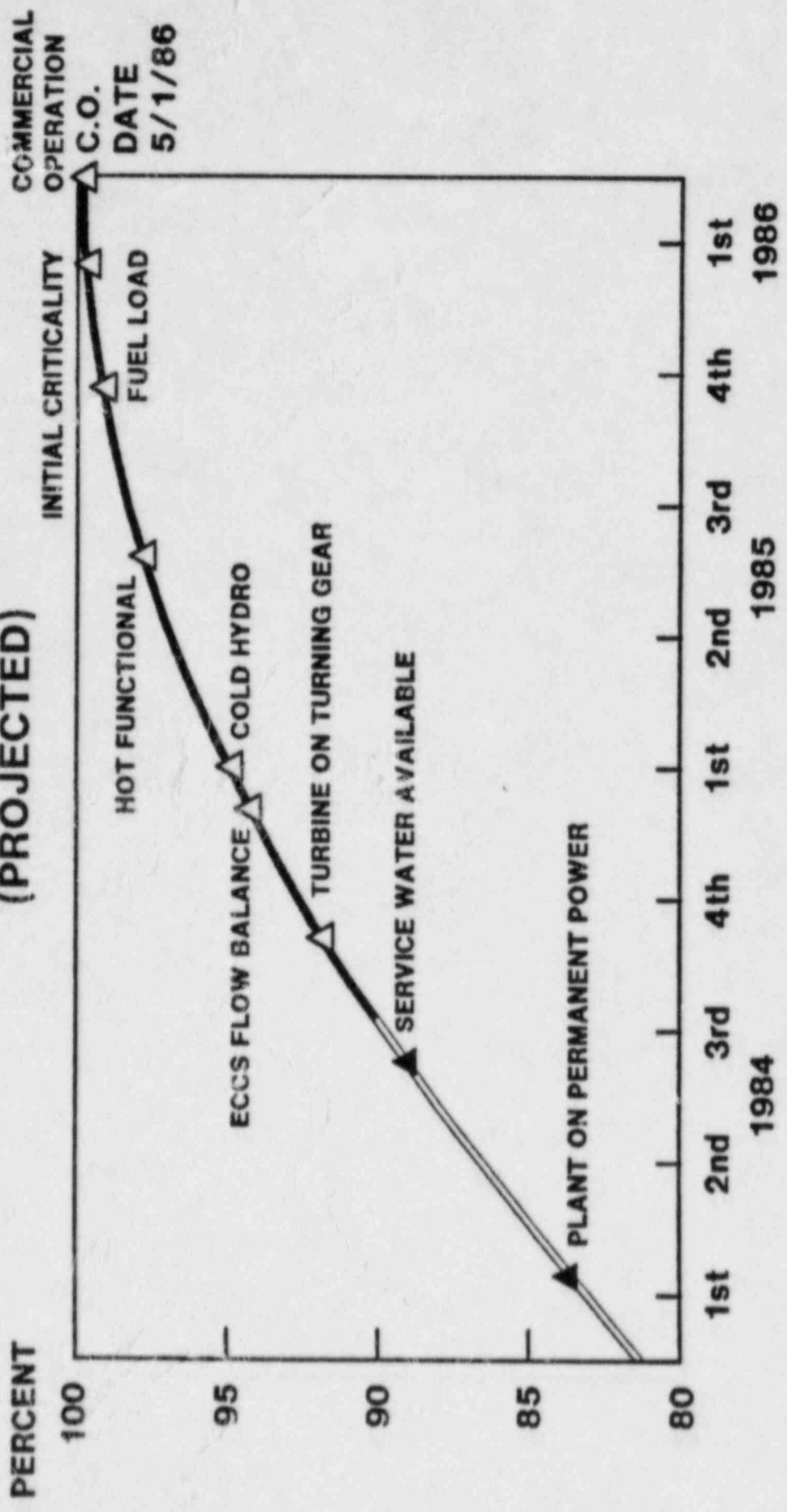
**NU**

**MILLSTONE UNIT NO. 3  
PROGRESS OF BULK COMMODITIES  
DATA AS OF AUGUST 1, 1984**

<b>CONCRETE</b>	<b>99%</b>
<b>LARGE PIPE</b>	<b>96</b>
<b>LARGE PIPE HANGERS</b>	<b>90</b>
<b>SMALL PIPE</b>	<b>91</b>
<b>SMALL PIPE HANGERS</b>	<b>88</b>
<b>INSTRUMENT TUBING</b>	<b>67</b>
<b>CABLE TRAY</b>	<b>99</b>
<b>CONDUIT</b>	<b>80</b>
<b>CABLE</b>	<b>72</b>
<b>ELECTRICAL TERMINATIONS</b>	<b>68</b>

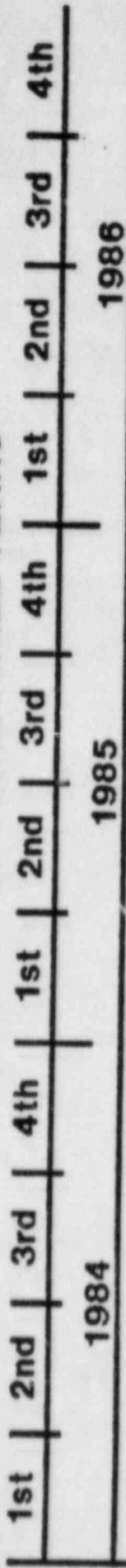
**NOTE: TOTAL PROJECT 85.5% COMPLETE**

# MILLSTONE UNIT NO. 3 TOTAL PROJECT PERCENT COMPLETE (PROJECTED)



△ SCHEDULED EVENT  
 ▲ COMPLETED EVENT

**MILLSTONE UNIT NO. 3**  
**CHRONOLOGICAL HISTORY OF EVENTS**  
**CLOSE UP OF FINAL THREE YEARS**



▲ PLANT ON PERMANENT POWER

▲ SERVICE WATER AVAILABLE

△ TURBINE ON TURNING GEAR

△ ECCS FLOW BALANCE

△ COLD HYDRO

△ HOT FUNCTIONAL

△ FUEL LOAD

△ INITIAL CRITICALITY

COMMERCIAL OPERATION △



**NORTHEAST UTILITIES SERVICE COMPANY**

**MR. SALVATORE OREFICE  
PROJECT ENGINEER, MILLSTONE 3**

**PRINCIPAL DESIGN FEATURES  
MILLSTONE 3**



MILLSTONE UNIT NO. 3

PRINCIPAL DESIGN FEATURES

- 0 WESTINGHOUSE NUCLEAR STEAM SUPPLY SYSTEM
- 0 GENERAL ELECTRIC TURBINE/GENERATOR
- 0 SINGLE PASS SURFACE CONDENSER
- 0 SUBATMOSPHERIC CONTAINMENT
- 0 CONTAINMENT ENCLOSURE WITH SUPPLEMENTARY LEAK COLLECTION AND RELEASE SYSTEM
- 0 SAFETY GRADE COLD SHUTDOWN CAPABILITY
- 0 TWO FULL CAPACITY OFF SITE POWER SOURCES

**NORTHEAST NUCLEAR ENERGY COMPANY**

**MR. J.O. CROCKETT  
MP3 STATION SUPERINTENDENT**

**MAINTENANCE AND INSERVICE INSPECTION**



# **MAINTAINANCE, INSERVICE INSPECTION AND PREOPERATIONAL TESTING**

## **MAINTENANCE PROGRAM**

- **PREVENTIVE**
- **PREDICTIVE**
- **CORRECTIVE**

## **INSERVICE INSPECTION**

- **BASELINE PRESERVICE INSPECTION**
- **BASELINE PUMP-MOTOR-VALVE DATA PART  
OF PREOPERATIONAL TESTING FOR EACH SYSTEM**
- **PLANT AND CORPORATE SUPPORT STAFF**

## **PREOPERATIONAL TESTING**

- **OPERATING COMPANY RESPONSIBILITY**
- **ALL TESTING BY OPERATING STAFF**
- **OPERATING PROCEDURES BASIS OF TEST PROCEDURES**
- **COMMON ADMINISTRATIVE SYSTEMS**





**NORTHEAST UTILITIES SERVICE COMPANY**

**MR. D.O. NORDQUIST  
MANAGER QUALITY ASSURANCE**

**QUALITY ASSURANCE PROGRAM**

**MU**

# **NORTHEAST UTILITIES QUALITY ASSURANCE PROGRAM**

- **CONSTRUCTION PHASE - MILLSTONE 3**
- **OPERATIONS PHASE - MILLSTONE 3**



# **NORTHEAST UTILITIES QUALITY ASSURANCE PROGRAM**

- **NU QUALITY ASSURANCE TOPICAL REPORT**
- **TITLE 10 CFR 50, APPENDIX B**
- **TITLE 10 CFR 71**
- **QUALITY PROGRAM FIRE PROTECTION**



# **QUALITY ASSURANCE CONSTRUCTION PHASE - MILLSTONE 3**

- **NORTHEAST UTILITIES IS RESPONSIBLE**
- **STONE & WEBSTER IS DELEGATED AUTHORITY TO IMPLEMENT:**
  - **ENGINEERING ASSURANCE**
  - **PROCUREMENT QUALITY ASSURANCE**
  - **FIELD QUALITY CONTROL**
  - **NONDESTRUCTIVE TEST DIVISION**
  - **STONE & WEBSTER QUALITY ASSURANCE**

**NU**



# **SIGNIFICANT STRENGTHS - MP3 CONSTRUCTION QUALITY PROGRAM**

- **ONE QUALITY PROGRAM ON MP3**
- **TOTAL MANAGEMENT SUPPORT**
- **EXPERIENCED STONE & WEBSTER  
QUALITY PROGRAM**
- **EXPERIENCED NU QUALITY PROGRAM**
- **CORRECTIVE ACTION ETHIC**



## **SPECIFIC QUALITY ITEMS**

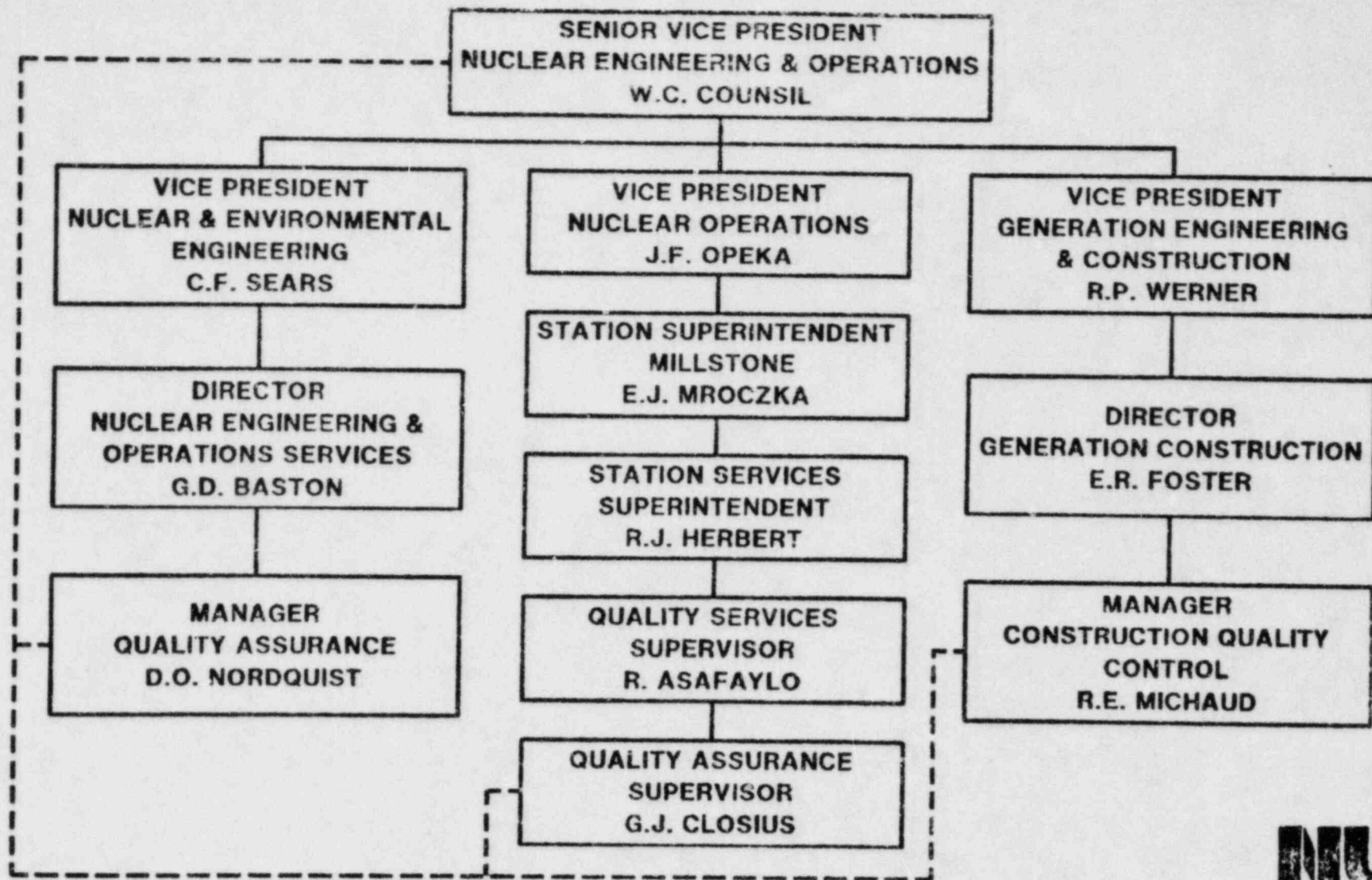
- **QC ITEMS - CONSTRUCTION PHASE**
- **INDEPENDENT AUDIT**
- **I & E REPORT - JUNE 11, 1984**

**NU**

# **QUALITY ASSURANCE OPERATIONS PHASE - MILLSTONE 3**

- **ESTABLISHED AND MATURE PROGRAM - CY, MP1, AND MP2**
- **IMPLEMENTATION ON MP3 WILL FOLLOW**
- **CORPORATE QUALITY ASSURANCE**
- **MILLSTONE STATION QUALITY ASSURANCE/QUALITY CONTROL**
- **CONSTRUCTION QUALITY CONTROL - MODIFICATIONS**





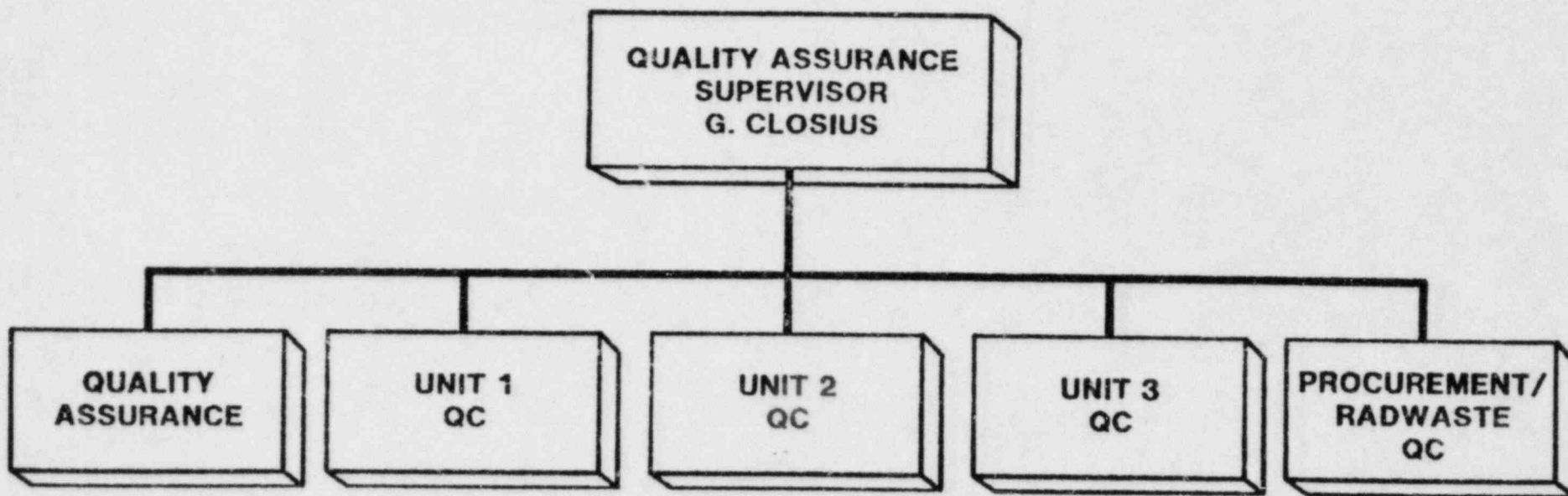


# **SIGNIFICANT STRENGTHS QUALITY ORGANIZATION**

- **LINE ORGANIZATION IS RESPONSIBLE**
- **QUALITY ORGANIZATION IN LINE ORGANIZATION**
- **QUALITY IS INDEPENDENT OF COST & SCHEDULE**
- **QUALITY HAS DIRECT ACCESS TO SENIOR VP**
- **TEAM WORK**

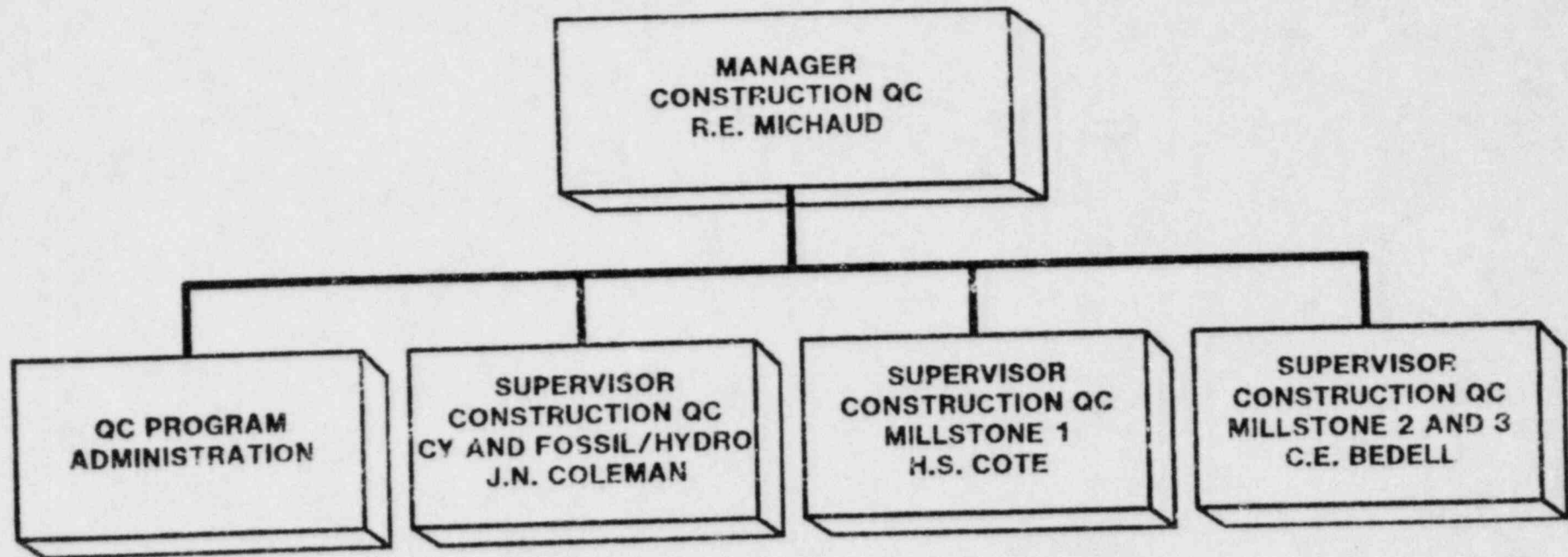
**NU**

# MILLSTONE STATION QA/QC



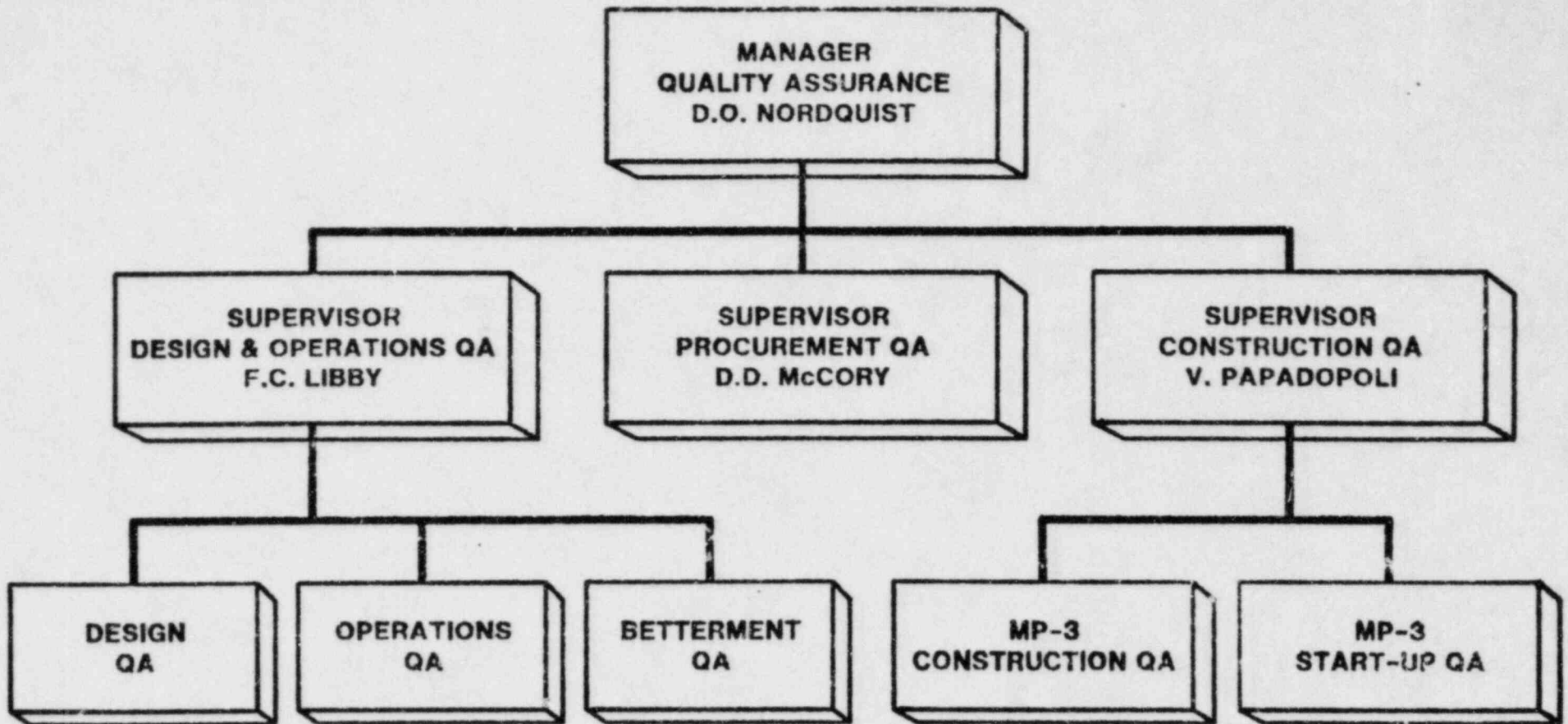
**NU**

# CONSTRUCTION QUALITY CONTROL



**NU**

# CORPORATE QUALITY ASSURANCE



**NU**



# **NORTHEAST UTILITIES SERVICE COMPANY**

**J. H. FACKELMANN  
SUPERVISOR  
NUCLEAR MATERIALS  
AND CHEMISTRY**

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## **STEAM GENERATORS**



# **MILLSTONE 3 STEAM GENERATORS TUBE INTEGRITY**

- **STEAM GENERATOR DESIGN**
- **SECONDARY SYSTEM AND COMPONENT DESIGN**
- **SECONDARY SYSTEM CHEMISTRY CONTROLS**
- **CONTINGENCY PLANS**



# **STEAM GENERATOR DESIGN**

## **MODEL F**

- **THERMALLY TREATED 1600**
- **TYPE 405 SS TSPL**
- **QUATREFOIL TSPL DESIGN**
- **FULL TS EXPANSION**
- **FEEDWATER RING/J TUBES**
- **FLOW DISTRIBUTION BAFFLE**
- **ACCESS PORTS/HANDHOLES**

## **ORIGINALLY MODEL "D"**

- **RETURNED WESTINGHOUSE 1977**
- **EARLY NU RECOGNITION OF POTENTIAL BENEFITS**



# KEY SECONDARY SYSTEM DESIGN FEATURE

- DEEP BED DEMINS (WESTINGHOUSE CHANGED TO AVT-1974)
- FERROUS FW HEATER TRAIN (Cu ALLOYS INTENDED) 1976-1977
- TI TUBED (Cu ALLOY ORIGINALLY) CONDENSER/GROOVED TS  
1977-1978
- DEAERATED MAKEUP WATER (WAS AERATED) 1983-1984
- INCREASED BLOWDOWN CAPACITIES (FROM 1 PERCENT TO  
4 PERCENT) 1983
- FEEDWATER DRAINS TO CONDENSERS DURING STARTUP





# **CHEMISTRY CONTROLS**

**SPECS BASED ON WESTINGHOUSE/SGOG GUIDELINES**

**ON LINE MONITORS AND SAMPLES**

**ACTION RESPONSE**

- **AL1 - DEFINE/CORRECT PROBLEM**
- **AL2 - REDUCE POWER**
- **AL3 - SHUTDOWN (EIGHT HOURS)**

**NU**

CONTINGENCY PLANS

TUBE LEAKAGE (P/S)

- DETECT, ACTIVITY MONITORS
- LOCATE, HYDRO/ECT
- PLUG OR SLEEVE DEFECTIVE TUBE(S)

TUBE FLAW

- DETECT, PRESERVICE AND INSERVICE NDE
- DEFINE PROBLEM
- MONITOR PROGRESSION
- PLUG OR SLEEVE DEFECTIVE TUBE(S)

**NORTHEAST UTILITIES SERVICE COMPANY**

**MR. ERIC A. DeBARBA**

**SYSTEM MANAGER,**

**GENERATION MECHANICAL ENGINEERING**

**PRESSURIZED THERMAL SHOCK**



# MILLSTONE UNIT NO. 3 REACTOR VESSEL INTEGRITY

- EXCELLENT INITIAL TOUGHNESS-

- LIMITING BASE METAL  $RT_{NDT}^{\pm MAX} = 60 F^{\circ}$

- LIMITING WELD METAL  $RT_{NDT}^{\pm MAX} = 50 F^{\circ}$

- LOW EMBRITTLEMENT SUSCEPTIBILITY -

	)	- Cu = 0.05%
BASE METAL	)	- Ni = 0.61%
	)	- P = 0.001%
	)	- Cu = 0.07%
WELD METAL	)	- Ni = 0.03%
	)	- P = 0.011%

- MAXIMUM PREDICTED END-OF-LIFE SHIFT

- LIMITING BASE METAL = 78°F

- LIMITING WELD METAL = 78°F

- NO PRESSURIZED THERMAL SHOCK CONCERNS

END-OF-LIFE  $RT_{NDT} = 138^{\circ} F < 270^{\circ} F$

(NRC RECOMMENDED SCREENING LIMIT)





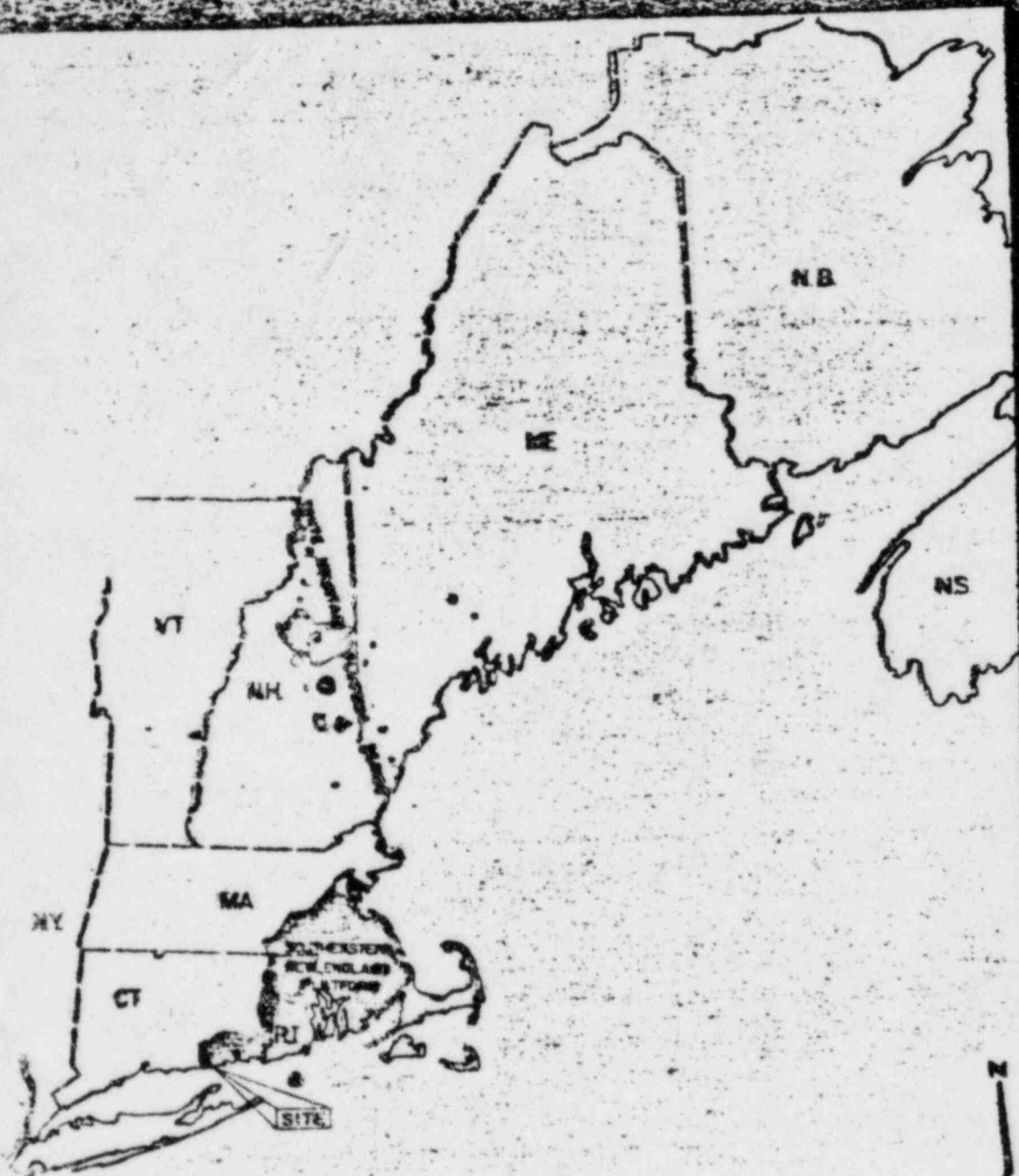
NORTHEAST UTILITIES SERVICE COMPANY  
MR. ROBERT N. SMART  
MANAGER, GENERATION CIVIL ENGINEERING  
SEISMIC DESIGN BASES  
MILLSTONE 3

**NU**

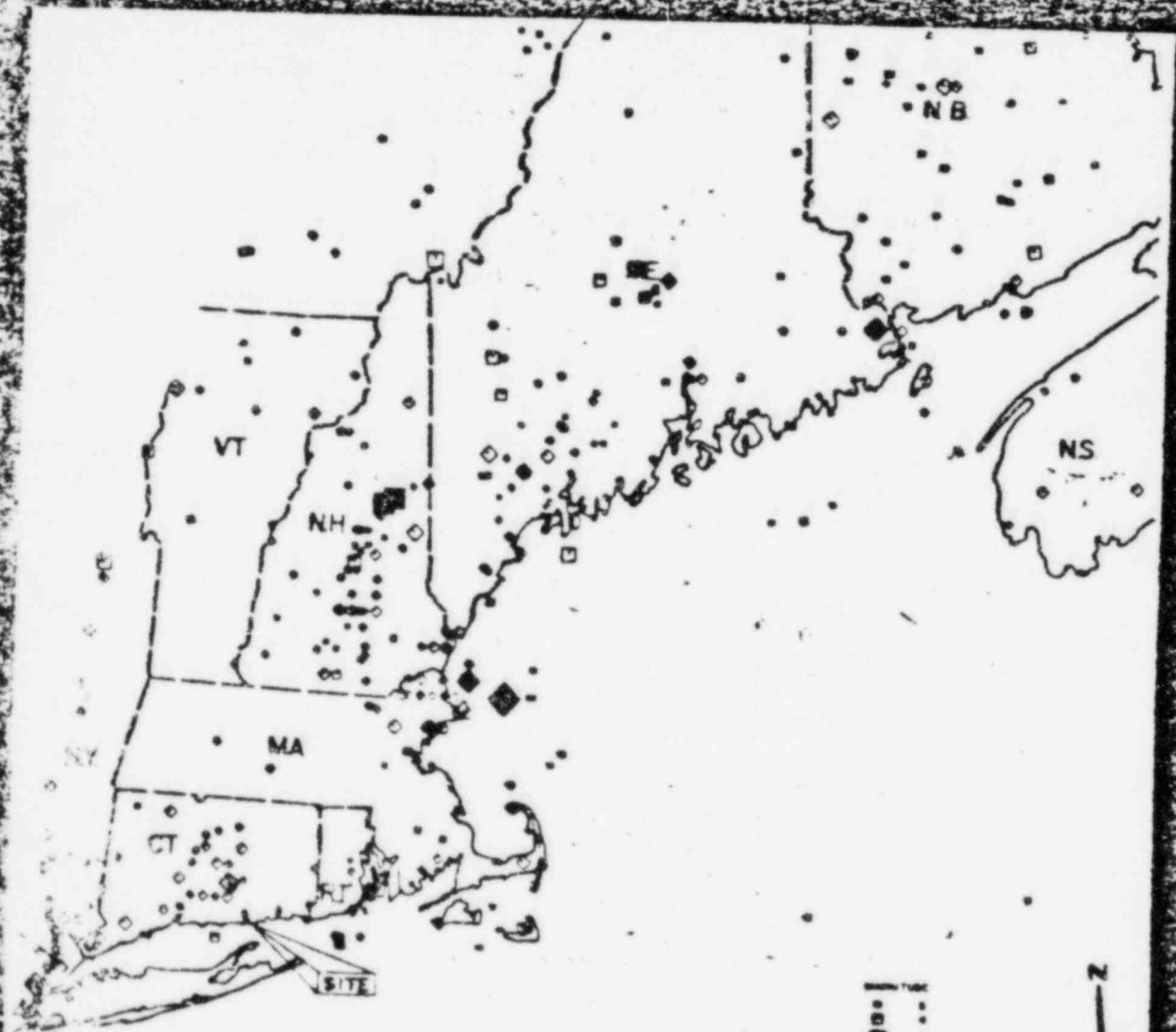
# SEISMIC DESIGN BASES

- THE IMPORTANT POINTS REGARDING THE SEISMIC DESIGN BASES
  - DESIGN BASES
  - NEW BRUNSWICK SEQUENCE
  - SEISMIC HAZARD/MARGIN STUDIES



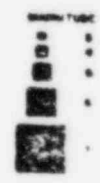


SOUTHEASTERN NEW ENGLAND PLATFORM  
AND WHITE MOUNTAIN PLUTONIC SERIES



0 50 100 MILES

NOTE: ROTATED SYMBOL INDICATES  
FAULT-LIKE ESTIMATED FROM  
INTENSITY



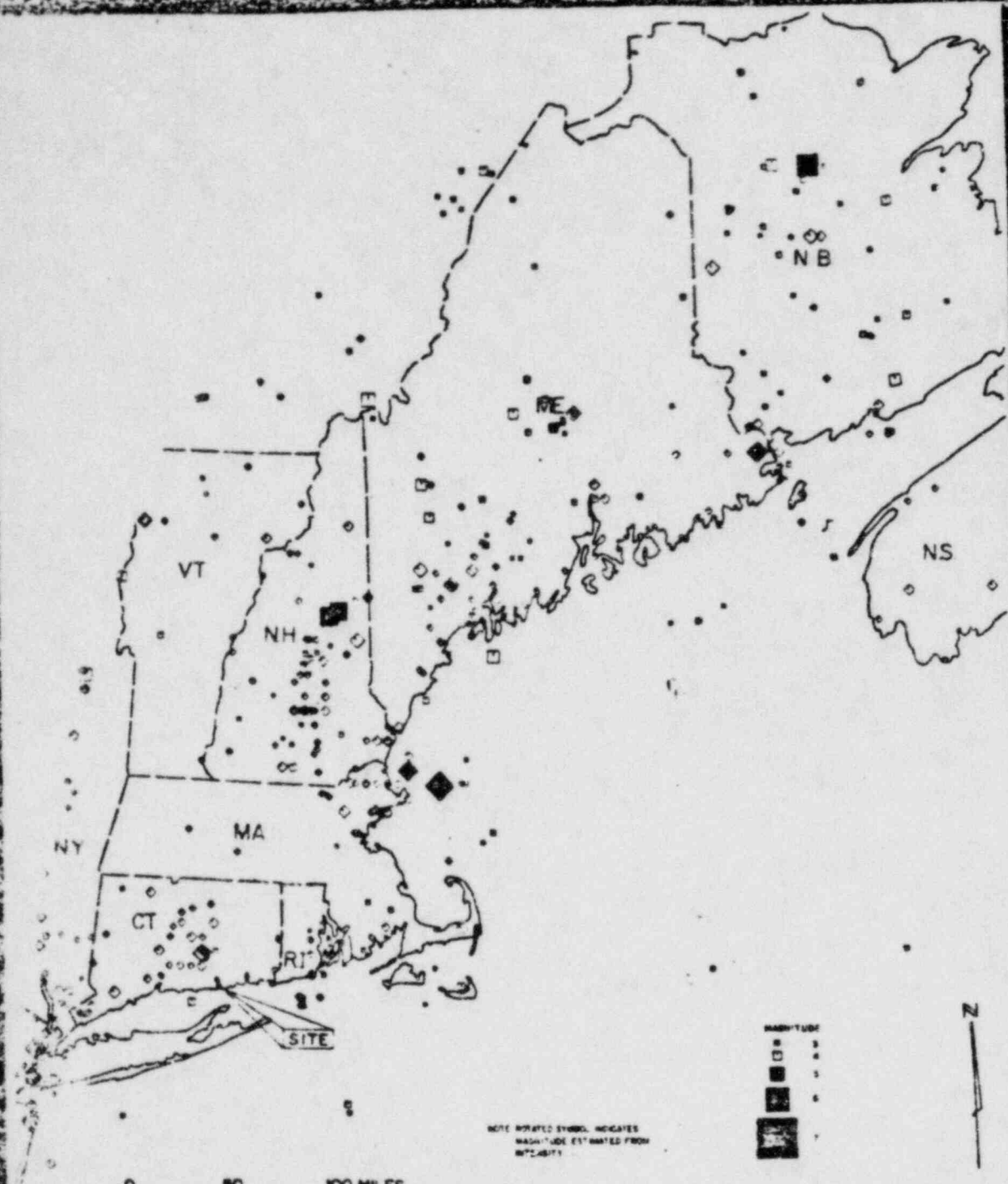
**EPICENTER MAP**



# DESIGN BASIS

- MM VII AT 10 KM
- MURPHY AND O'BRIEN 0.10 G AT SITE
- DESIGN SSE 0.17 G HORIZONTAL  
MODIFIED NEWMARK SPECTRA
- 5 PERCENT STRUCTURAL DAMPING





**EPICENTER MAP**

# NEW BRUNSWICK SEQUENCE

- EXTENSIVE STUDY FOLLOWING 1982 SEQUENCE
- NEW BRUNSWICK
  - MIRAMICHI SEISMICALLY ACTIVE
  - SEISMICITY REASONABLY CORRELATED TO TECTONIC STRUCTURE
    - SIGNIFICANTLY MORE ACTIVE THAN SURROUNDING AREA
    - DISTINCT GEOLOGY
    - DISTINCT GEOPHYSICS
- MILLSTONE
  - SEISMICALLY QUIET
  - GEOLOGY AND GEOPHYSICS SIMILAR TO SURROUNDING AREA
- CONCLUSION:  
BASED ON GEOLOGICAL, GEOPHYSICAL, AND SEISMOLOGICAL STUDIES,  
THE MILLSTONE AREA IS MARKEDLY DIFFERENT THAN NEW BRUNSWICK



# SEISMIC HAZARD STUDY

- **PROBABILISTIC SEISMIC HAZARD STUDY**
  - **MULTIPLE HYPOTHESES ON ZONATION, RECURRENCE FREQUENCY AND ATTENUATION**
  - **SSE FREQUENCY OF EXCEEDANCE OF  $10^{-4}$  PER YEAR**
  - **HAZARD DOMINATED BY MAGNITUDE 5.2 TO 5.9 EARTHQUAKES**
- **EPRI EASTERN U.S. SEISMICITY STUDY**
  - **MILLSTONE IS A TEST SITE**

**NU**



A PROGRAM TO DETERMINE THE  
CAPABILITY OF THE MILLSTONE 3 NUCLEAR POWER PLANT TO  
WITHSTAND SEISMIC EXCITATION ABOVE THE DESIGN SSE

Submitted by

NORTHEAST UTILITIES SERVICE COMPANY

Prepared by

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NTS/STRUCTURAL MECHANICS ASSOCIATES

MILLSTONE UNIT 3  
SEISMIC MARGIN STUDY BASED ON  
SEISMIC PRA RESULTS

APPROACH

IDENTIFY DOMINANT CONTRIBUTORS TO SEVERE CORE DAMAGE

DEMONSTRATE THAT THE HIGH CONFIDENCE LOW FREQUENCY OF  
FAILURE ACCELERATIONS ARE CONSIDERABLY LARGER THAN SSE  
FOR CRITICAL STRUCTURES AND EQUIPMENT

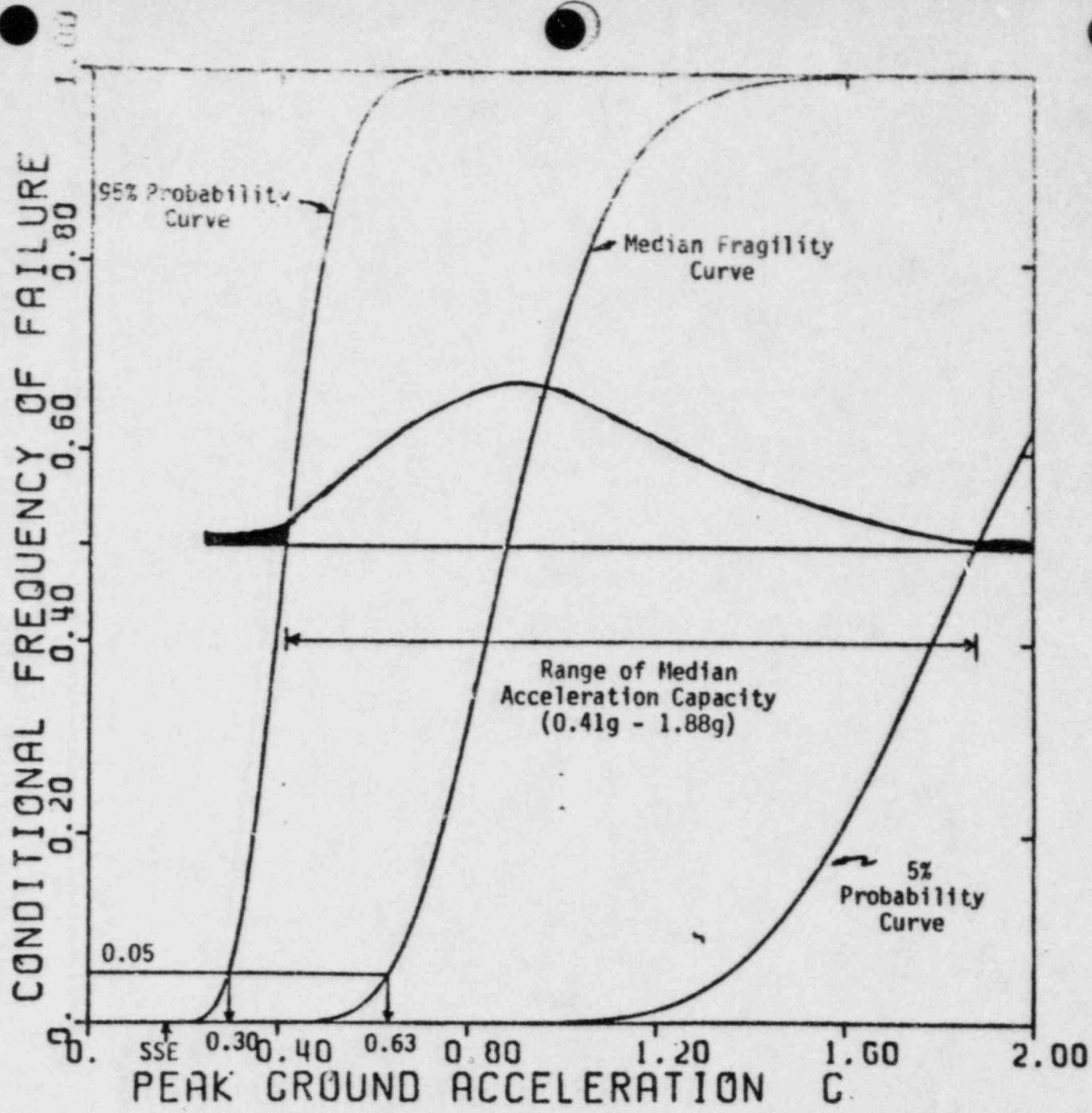
DEMONSTRATE THAT DOMINANT PLANT DAMAGE STATES ALSO HAVE  
HIGH CONFIDENCE LOW FREQUENCY ACCELERATIONS MUCH LARGER  
THAN SSE

DEMONSTRATE THAT THE FREQUENCIES OF OCCURRENCE OF  
SIGNIFICANT PLANT DAMAGE STATES FROM SEISMIC EVENTS  
ARE VERY LOW

DEMONSTRATE THAT THE CONTRIBUTIONS TO FREQUENCIES OF  
OCCURRENCE OF SIGNIFICANT PLANT DAMAGE STATES BY EARTH-  
QUAKES IN THE RANGE OF 0.20 G - 0.30 G ARE VERY SMALL.

DOMINANT PLANT DAMAGE STATES

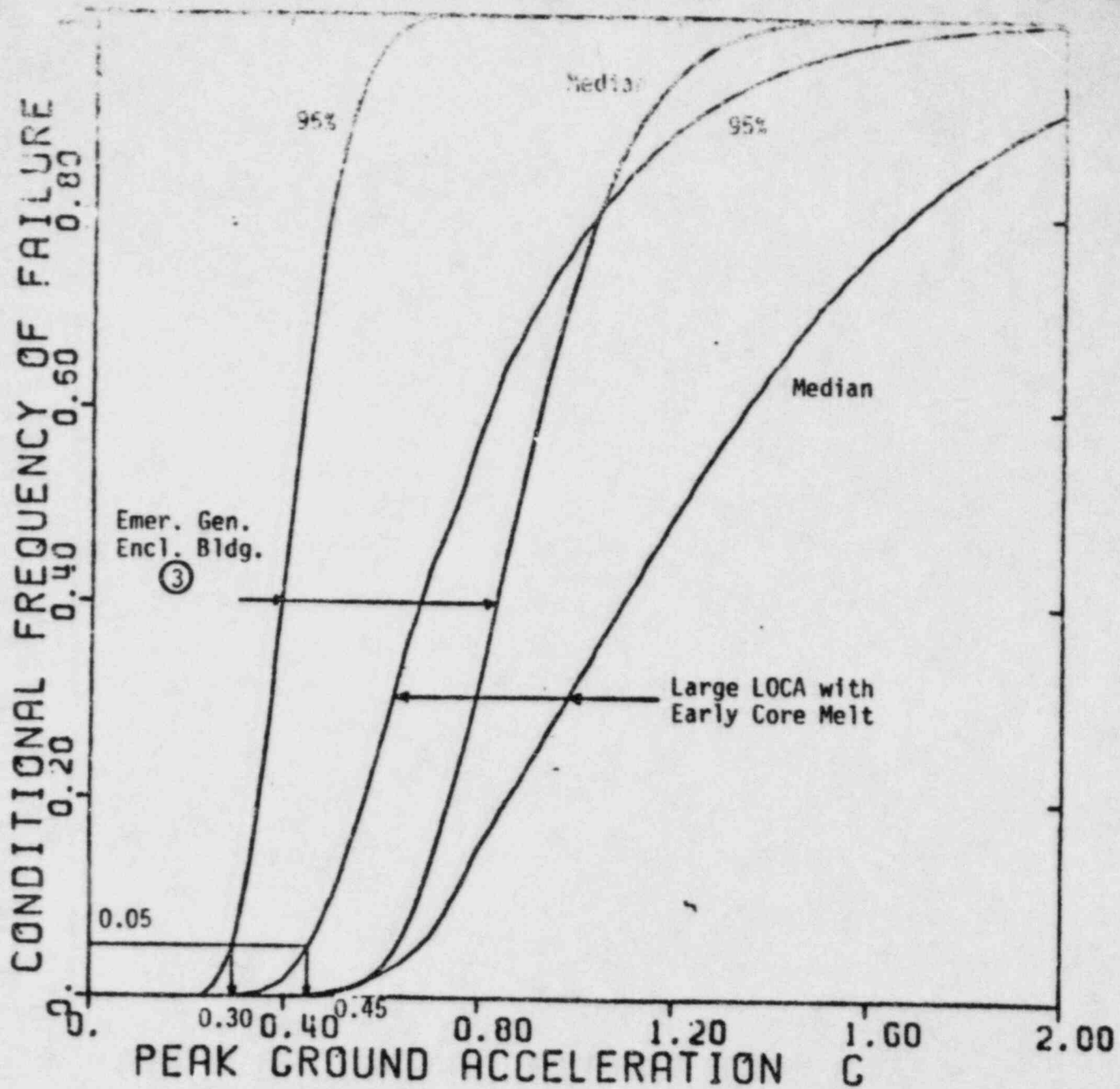
- V3 - LOCA w/containment bypass
- AE - Large LOCA with early core melt  
(i.e., failure of safety injection)
- SE - Small LOCA or Seismic ATWS with  
early core melt
- TE - Transient (loss of off-site power)  
with early core melt



FRAGILITY CURVES FOR EMERGENCY GENERATOR ENCLOSURE BUILDING



No.	Component and Failure Mode	Plant Damage States	A (g's)	90% Confidence Bounds on Median (g's)	High Confidence Low Frequency Failure Level (g's)
(3)	EGECLPSE Emergency Generator Enclosure Building	AE TE SE	0.88	0.41 - 1.88	0.30
(4)	RWST Refueling Water Storage Tank (Buckling)	AE SE TE	0.88	0.49 - 1.59	0.30
(5)	EDGOILCL Emergency Diesel Generator (Oil Cooler Anchor Bolt Failure)	AE TE SE	0.91	0.45 - 1.84	0.30
(6)	COREGEOM Reactor Vessel Core Geometry Distortion	SE	0.99	0.58 - 1.70	0.35
(7)	DFCNTBLD Control Building (Diaphragm Failure)	IE SE	1.00	0.58 - 1.72	0.39
(9)	CRDS Control Rod Drive System (Failure to SCRAM)	SE	1.00	0.54 - 1.86	0.33
(12)	SWPHSLD Service Water Pumphouse (Sliding)	AE TE SE	1.30	0.60 - 2.92	0.40
(15)	RCSPIPE PCS Piping (Large LOCA)	AE	1.59	0.69 - 3.67	0.31
(16)	RCSSMPIP RCS Piping (Small LOCA)	SE	1.59	0.69 - 3.67	0.31
(20)	ESFBLDG Engineered Safeguards Features Bldg. (Basemat/Shear Wall Failure)	AE,TE,SE	1.70	0.84 - 3.46	0.57
(27)	CONTWALL Containment Crane Wall	V3	2.20	1.18 - 4.10	0.62
(30)	SWPUMPS Service Water System Pumps	AE,TE,SE	2.40	1.01 - 5.72	0.61
(34)	CABTRAY Cable Trays	AE,TE,SE	2.70	1.36 - 5.38	0.62



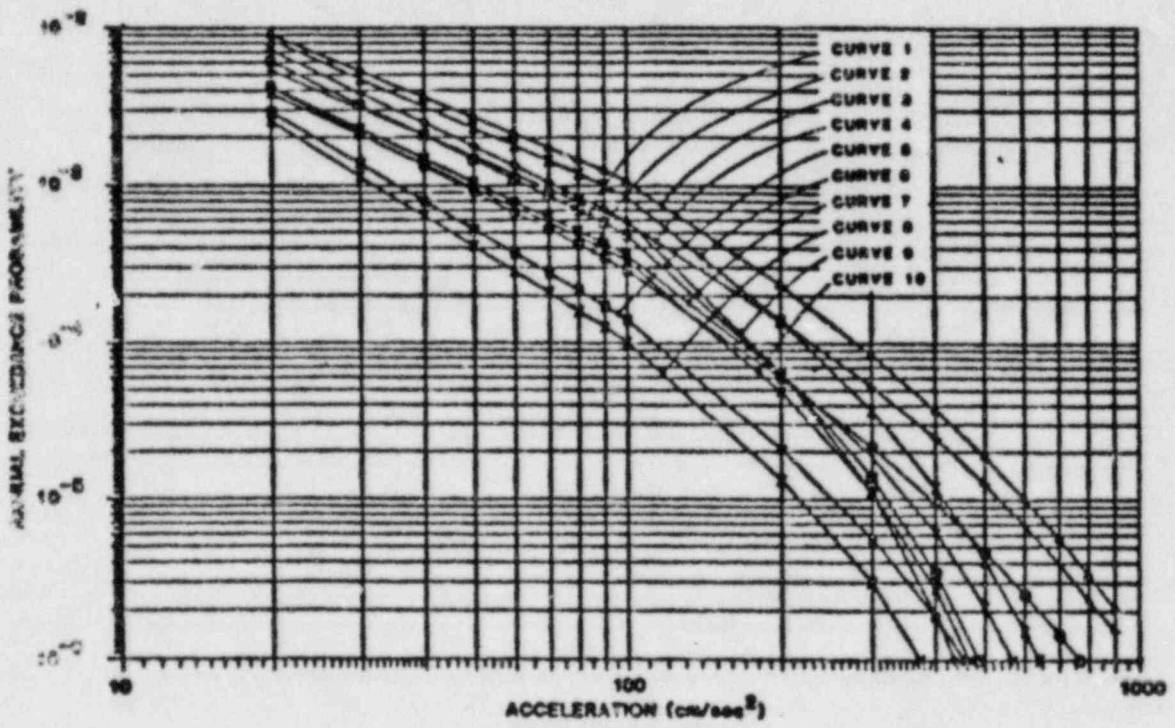
FRAGILITY CURVES FOR COMPONENT AND PLANT DAMAGE STATE

FRAGILITIES OF DIFFERENT PLANT DAMAGE STATES

BASE CASE

Plant Damage State	$\bar{A}$ (g's)	90% Confidence Bounds on Median (g's)	High Confidence Low Frequency of Failure Level (g's)
V3 LOCA w/containment bypass	2.05	1.16 - 3.45	0.60
AE Large LOCA with Early Core Melt	1.22	0.75 - 1.91	0.45
SE Small LOCA or ATWS with Early Core Melt	0.77	0.56 - 1.04	0.40
TE Transient (loss of offsite power) with Early Core Melt	0.61	0.39 - 0.84	0.26

SEISMIC HAZARD CURVES FOR MILLSTONE  
(DAMES & MOORE)



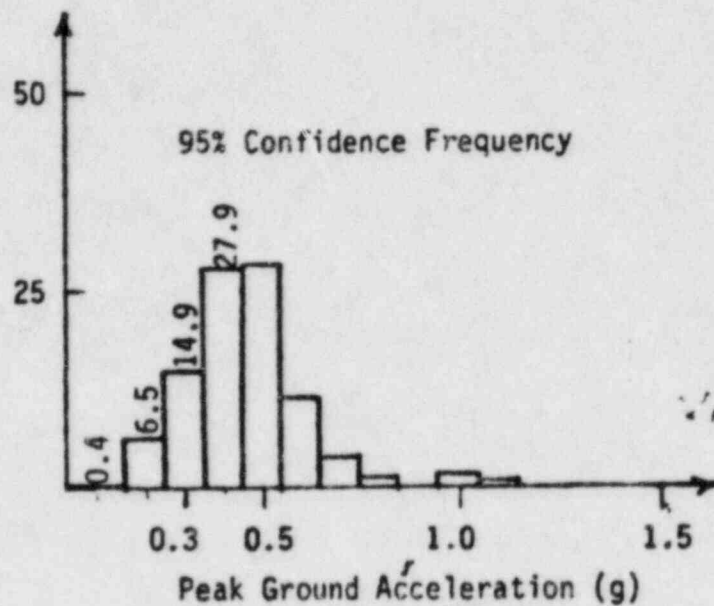
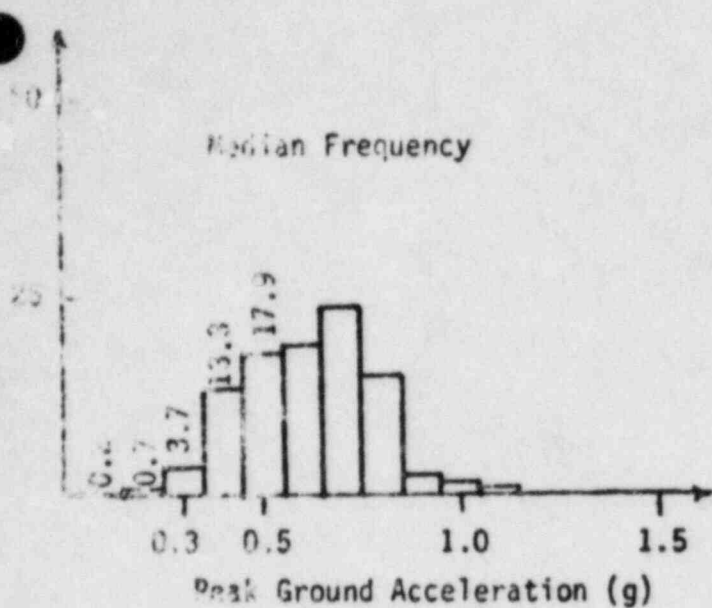


SEISMICALLY-INDUCED ANNUAL FREQUENCIES  
OF PLANT DAMAGE STATES  
BASE CASE

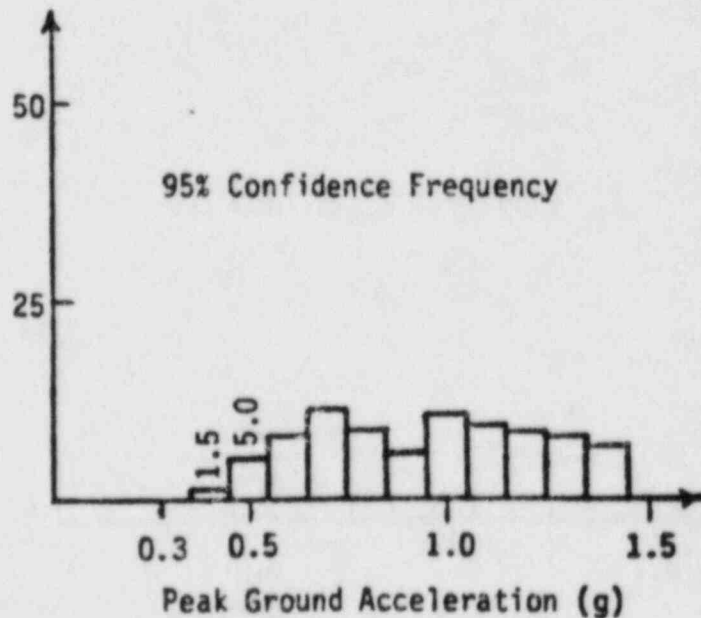
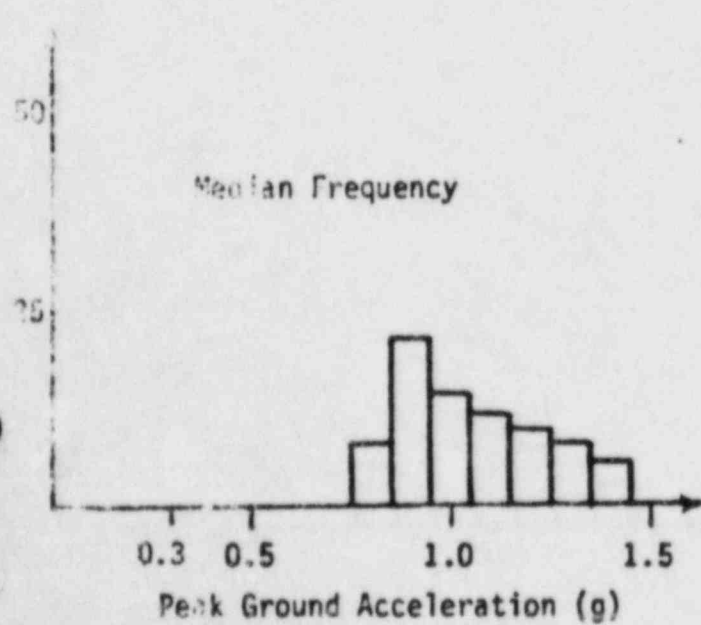
Plant Damage State	Annual Frequency		
	Median	Mean	5% - 95% Confidence Bounds
V3	$2 \times 10^{-9}$	$1 \times 10^{-7}$	0 - $7 \times 10^{-7}$
AE	$8 \times 10^{-8}$	$7 \times 10^{-7}$	$1 \times 10^{-10}$ - $3 \times 10^{-6}$
SE	$4 \times 10^{-7}$	$2 \times 10^{-6}$	$2 \times 10^{-9}$ - $8 \times 10^{-6}$
TE	$2 \times 10^{-6}$	$6 \times 10^{-6}$	$2 \times 10^{-8}$ - $2 \times 10^{-5}$

PERCENT CONTRIBUTION OF DIFFERENT ACCELERATION RANGES

PLANT DAMAGE STATE TE



PLANT DAMAGE STATE V3



# **OVERALL CONCLUSION**

**RESULTS OF NEW BRUNSWICK STUDIES,  
SEISMIC HAZARD, AND MARGIN STUDIES  
SHOW DESIGN BASIS SSE IS ADEQUATE.**

**NU**

**NORTHEAST UTILITIES SERVICE COMPANY**

**MR. GEORGE R. PITMAN  
MANAGER GENERATION  
ELECTRICAL ENGINEERING**

**ATWS MITIGATION**





# ATWS MITIGATION

- **FINAL RULE**
  - PUBLISHED ON JUNE 26, 1984
- **HARDWARE REQUIREMENTS**
  - BASED ON VALUE/IMPACT STUDIES
  - WESTINGHOUSE PLANTS - AMSAC REQ'D
    - BACKUP PROTECTION FOR CERTAIN EVENTS
    - DIVERSE TRIP OF TURBINE
    - DIVERSE AUTO INITIATION OF AUXILIARY FEEDWATER
  - NON-SAFETY RELATED EQUIPMENT CAN BE UTILIZED
    - NRC QA PROGRAM GUIDANCE FORTHCOMING
    - DESIGN CONSIDERATIONS SPECIFIED IN PREAMBLE TO RULE
    - RELIABILITY ASSURANCE PROGRAM ENCOURAGED IN PREAMBLE
- **SCHEDULE FOR IMPLEMENTATION**
  - REQ'S LICENSEES TO SUBMIT PROPOSED SCHEDULE
  - IMPLEMENTATION TIED TO >5% POWER LICENSE UNLESS OTHERWISE JUSTIFIED
- **MILLSTONE 3 INTENTION REGARDING COMPLIANCE**
  - PROPOSED SCHEDULE WILL BE SUBMITTED
  - AMSAC WILL BE INCORPORATED INTO DESIGN

