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# U.S. Nuclear Regulatory Commission Functional Organization Charts

January 31, 1992

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U.S. Nuclear Regulatory Commission

Office of Personnel



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# U.S. Nuclear Regulatory Commission Functional Organization Charts

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Washington, DC 20555



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THE COMMISSION

The Commission is responsible for licensing and regulating nuclear facilities and materials and for conducting research in support of the licensing and regulatory process, as mandated by the Atomic Energy Act of 1954, as amended, the Energy Reorganization Act of 1974, as amended, and the Nuclear Nonproliferation Act of 1978, and in accordance with the National Environmental Policy Act of 1969, as amended, and other applicable statutes. These responsibilities include protecting public health and safety, protecting the environment, protecting and safeguarding materials and plants in the interest of national security, and assuring conformity with contract laws. Agency functions are performed through standards setting and rulemaking, technical reviews and audits, conduct of public hearings, issuance of authorizations, permits, and licenses, inspection, investigation, and enforcement, evaluation of operating experience, and confirmation research. The Commission is composed of five members, appointed by the President and confirmed by the Senate, one of whom is designated by the President as Chairman.

The Chairman is the principal executive officer of and the official spokesman for the NRC, as mandated by the Reorganization Plan No. 1 of 1975. As principal executive officer, the Chairman is responsible for conducting the administrative, organizational, long-range planning, budgetary, and personnel functions of the agency. He/she has ultimate authority for all NRC functions pertaining to an emergency involving an NRC license. He/she and Article 1 are governed by the general policies of the Commission.

Ivan Saltz  
 Kenneth C. Rogers  
 James R. Curtis  
 Forrest J. Bernick  
 E. Gail de Chazotte

Chairman  
 Commissioner  
 Commissioner  
 Commissioner



<p><b>ADVISORY COMMITTEE ON REACTOR SAFEGUARDS</b></p> <p>Reviews safety studies and applications for construction permits and facility operating licenses and makes reports thereon. Advises the Commission with regard to hazards on proposed or existing reactor facilities and the adequacy of proposed reactor safety standards upon request of the Department of Energy (DOE), reviews and advises with regard to the hazards of DOE nuclear facilities and facilities, and reviews any generic issues or other matters referred to it by the Commission for advice. On its own initiative may conduct reviews of specific generic matters or nuclear facility safety related items. Conducts studies of reactor safety research and prepares and submits annually to the U. S. Congress a report containing the results of such study.</p>	<p>Chairman Vice Chairman</p> <p>David A. Ward Paul G. Sheeman</p>
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<p><b>ADVISORY COMMITTEE ON NUCLEAR WASTE</b></p> <p>Reviews and advises the Commission on all aspects of nuclear waste management and disposal with the purpose of recommending responsibilities. Examines and reports on specific areas of concern referred to it by the Commission and undertakes other studies and activities on its own initiative as appropriate to carry out its responsibilities.</p>	<p>Chairman Vice Chairman</p> <p>Clide W. Mosler Murray J. Sheinbecker</p>
---	--

<p><b>ACRS/ACNW STAFF</b> Executive Director</p> <p>Responsible for coordinating technical, managerial, and administrative support of the statutory Advisory Committee on Reactor Safeguards and the Advisory Committee on Nuclear Waste. Manages the ACRS and ACNW technical and administrative staffs. Provides guidance or conflict of interest matters for committee members and consultants.</p>	<p>H. F. Fraley Executive Director</p>
---	--

<p><b>ASSISTANT EXECUTIVE DIRECTOR FOR OPERATIONS</b></p> <p>Provides overall program and management direction for ACRS and ACNW administrative, resource management information, and technical support. Establishes priorities, schedules and resource allocations, and performs resource forecasting, strategic and short-range program planning, budget preparation and coordination, and program control. Provides administrative and management support, including personnel management, management studies, management directives, personnel development and training, and technical information and document control. Manages the activities of the Operational Support and Technical Information Branches.</p>	<p>Asst. Exec. Director</p> <p>Mabel F. Lee</p>
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<p>Operations Support Branch</p> <p>Responsible for administrative and fiscal support of committee activities, including the administrative actions associated with appointment of members and the processing of travel, compensation, and other claims for physical facilities required to support committee activities.</p>	<p>Chief</p> <p>Michael L. MacWilliams</p>
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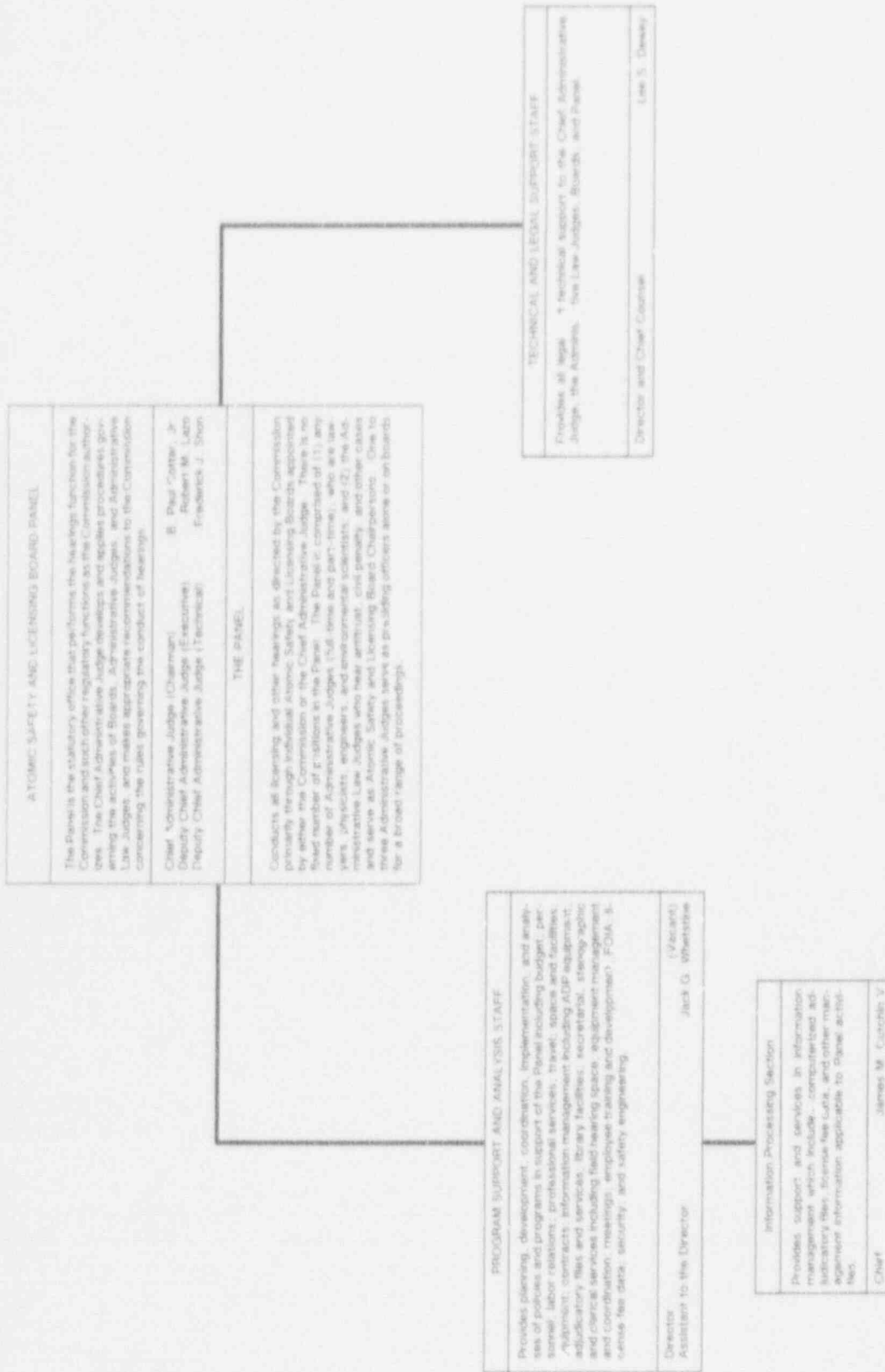
<p>Technical Information Branch</p> <p>Develops and manages technical information resources and document control system for committee members and staff. Coordinates, reviews, and releases committee documents in accordance with FOIA and Privacy Act procedures.</p>	<p>Chief</p> <p>H. Stanley Schuler</p>
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<p><b>ACRS/ACNW FELLOWSHIP PROGRAM</b></p> <p>Assists the ACRS and ACNW by performing technical evaluations of reactor safety and nuclear waste management issues.</p>	<p>H. F. Fraley Executive Director</p>
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<p><b>ASSISTANT EXECUTIVE DIRECTOR FOR NUCLEAR REACTORS AND NUCLEAR WASTE</b></p> <p>Provides the technical support necessary for the operation of the ACRS and ACNW. Manages the ACRS project activities for review of operating nuclear power plants, licensed nuclear facilities and related standards, guides, rules and research programs. Manages the ACRS/ACNW Fellowship Program and associated support staff. Acts for the Executive Director in his/her absence.</p>	<p>Asst. Exec. Director</p> <p>Richard P. Sawko</p>
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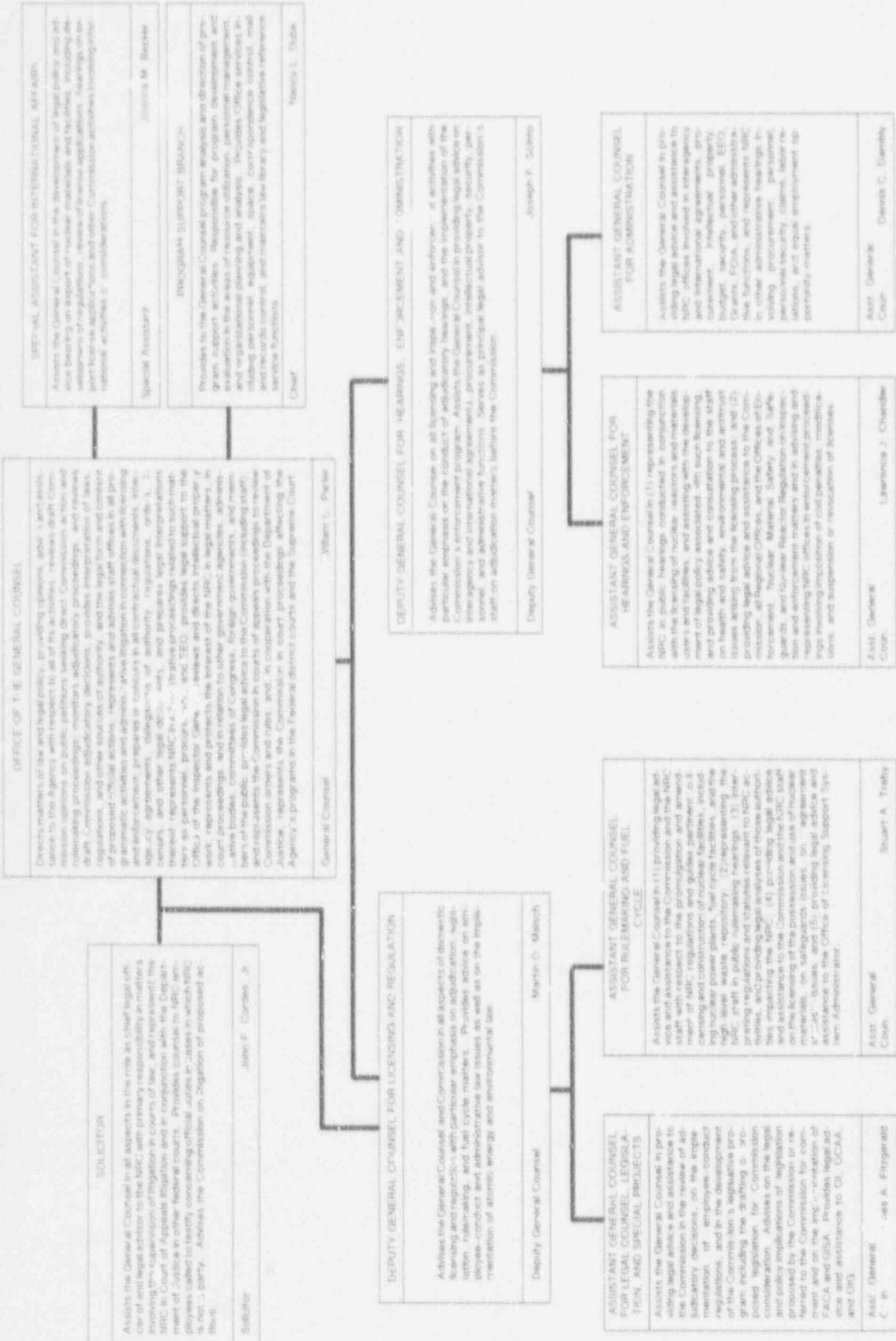
<p>Nuclear Waste Branch</p> <p>Coordinates the activities of the ACRS/ACNW consultants, NRC staff, and other participants in ACRS/ACNW reviews. Provides technical support for ACRS/ACNW activities.</p>	<p>Chief</p> <p>Richard P. Major</p>
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<p>Nuclear Reactor Branch</p> <p>Coordinates the activities of the ACRS/ACNW consultants, NRC staff, and other participants in ACRS/ACNW reviews. Provides technical support for ACRS/ACNW activities.</p>	<p>Chief</p> <p>Sam Durstewitz</p>
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OFFICE OF COMMISSION APPELLATE ADJUDICATION
Responsible for reviewing cases pending before presiding officers; providing the Commission with an analysis of any administrative matter involving a Commission decision (e.g., petitions for review of initial Licensing Board decisions, certified questions, Informal Dispute Resolution, stay requests); including available records; drafting any necessary decisions pursuant to the Commission's guidance after presentation of options; and consulting with the Office of the General Counsel in the reviewing process to be presented to the Commission and drafting the final decision to be presented to the Commission.
Director  Stephen G. Burns

OFFICE OF CONGRESSIONAL AFFAIRS	
<p>Provides advice and assistance to the Chairman, Commission, and NRC staff on all NRC relations with Congress and staff of Congress; provides NRC policies, plans, and activities; maintains liaison with Congressional committees and members of Congress on matters of interest to NRC; serves as primary contact point for all NRC communications with Congress; reviewing and coordinating all outgoing correspondence to members of Congress; oversees NRC internal activities with Congress; plans and oversees NRC's legislative program; and monitors NRC's active proposals, bills, and hearings.</p>	<p>Director Deputy Director</p>
	<p>Dennis K. Eastburn Linda E. Purdy</p>



**SOLICITOR**

Assists the General Counsel in all aspects in the role as chief legal officer of and legal advisor to the NRC with primary responsibility in matters involving the supervision of litigation in courts of law, and represents the NRC in Court of Appeals litigation and in conjunction with the Department of Justice in other federal courts. Provides counsel to NRC employees called to testify concerning official duties in cases in which NRC is not a party. Assists the Commission in litigation of proposed actions.

John F. Curles, Jr.

**DEPUTY GENERAL COUNSEL FOR LICENSING AND REGULATION**

Advises the General Counsel and Commission in all aspects of domestic licensing and regulation with particular emphasis on adjudication, legislation, rulemaking, and fuel cycle matters. Provides advice on employee-conduct and administrative law issues as well as on the implementation of atomic energy and environmental law.

Deputy General Counsel

Martin O. Matich

**ASSISTANT GENERAL COUNSEL FOR LEGAL COUNSEL, LEGISLATION, AND SPECIAL PROJECTS**

Assists the General Counsel in providing legal advice and assistance to the Commission in the review of adjudicatory decisions, on the implementation of employee-conduct regulations, and in the development of the Commission's legislative program including the drafting of proposed legislation for Commission consideration. Advises on the legal and policy implications of legislation proposed by the Commission or referred to the Commission for comment and on the implementation of FACA and GSA. Provides legal advice and assistance to OI, OCAA, and OIG.

Asst. General Counsel

Stuart A. Treby

**ASSISTANT GENERAL COUNSEL FOR RULEMAKING AND FUEL CYCLE**

Assists the General Counsel in (1) providing legal advice and assistance to the Commission and the NRC staff with respect to the promulgation and amendment of NRC regulations and guidelines, including nuclear power plants, fuel cycle facilities, and the NRC staff in public rulemaking hearings; (2) interpreting regulations and statutes relevant to NRC activities; and providing legal analyses of those activities; and (3) providing legal advice and assistance to the Commission and the NRC staff on the Commission's position and use of nuclear materials, on safeguards issues, on agreement with "50" states, and (5) providing legal advice and assistance to the Office of Licensing Support System Administrator.

Asst. General Counsel

Martin O. Matich

**ASSISTANT GENERAL COUNSEL FOR HEARINGS AND ENFORCEMENT**

Assists the General Counsel in (1) representing the NRC in public hearings conducted in conjunction with the licensing of nuclear reactors and materials users and facilities, and assisting with the development of legal policy associated with such licensing, and providing advice and consultation to the staff on health and safety, employment and ambient issues arising from the licensing process; and (2) providing legal advice and assistance to the Commission's Regional Offices, and the Offices of Enforcement, Nuclear Material Safety and Safeguards, and Nuclear Reactor Regulation on nuclear and environmental matters and in advising and representing NRC, in nuclear consent proceedings involving imposition of civil penalties, noncompliance, and suspension or revocation of licenses.

Asst. General Counsel

Lawrence J. Chandler

**ASSISTANT GENERAL COUNSEL FOR ADMINISTRATION**

Assists the General Counsel in providing legal advice and assistance to NRC officials involved in emergency and international agreements, procurement, intellectual property, personnel, budget, security, personnel, EEO, OIG, FOIA, and other administrative functions, and represents NRC in other administrative hearings including procurement, personnel, personnel security, claim, labor relations, and equal employment opportunity matters.

Asst. General Counsel

Dennis C. Dumbly

**OFFICE OF THE GENERAL COUNSEL**

Directs matters of law and legal policy, providing opinions, advice, and assistance to the Agency with respect to all of its activities. Reviews draft Commission orders on public petitions seeking direct Commission action and rulemaking proceedings; monitors adjudicatory proceedings, and reviews draft Commission adjudicatory decisions, provides interpretation of laws, regulations, and other sources of authority, and the legal staff in all proposed official actions, represents and advises staff officials in all programmatic activities and advises on litigation in connection with licensing and enforcement; prepares or concurs in all contractual documents, inter-agency agreements, delegations of authority, regulations, orders, consent, and other legal documents, and prepares legal interpretations thereof; represents NRC in all its administrative proceedings related to such matters as personnel, procurement, and EEO; provides legal support to the Office of the Inspector General, reviews and directs intellectual property work, represents and protects the interest of the NRC in legal matters, in court proceedings, and in relation to other government agencies, administrative bodies, committees of Congress, foreign governments, and members of the public; provides legal advice to the Commission (including staff) and represents the Commission in courts of law and in proceedings with the Department of Justice, represents the Commission in court proceedings affecting the Agency's programs in the Federal district courts and the Supreme Court.

General Counsel

William L. Packer

**SPECIAL ASSISTANT FOR INTERNATIONAL AFFAIRS**

Assists the General Counsel in the development of legal policy and advice bearing on export of nuclear materials and facilities, including development of regulations, review of license applications, support for license applications and other Commission activities involving international activities or considerations.

Special Assistant

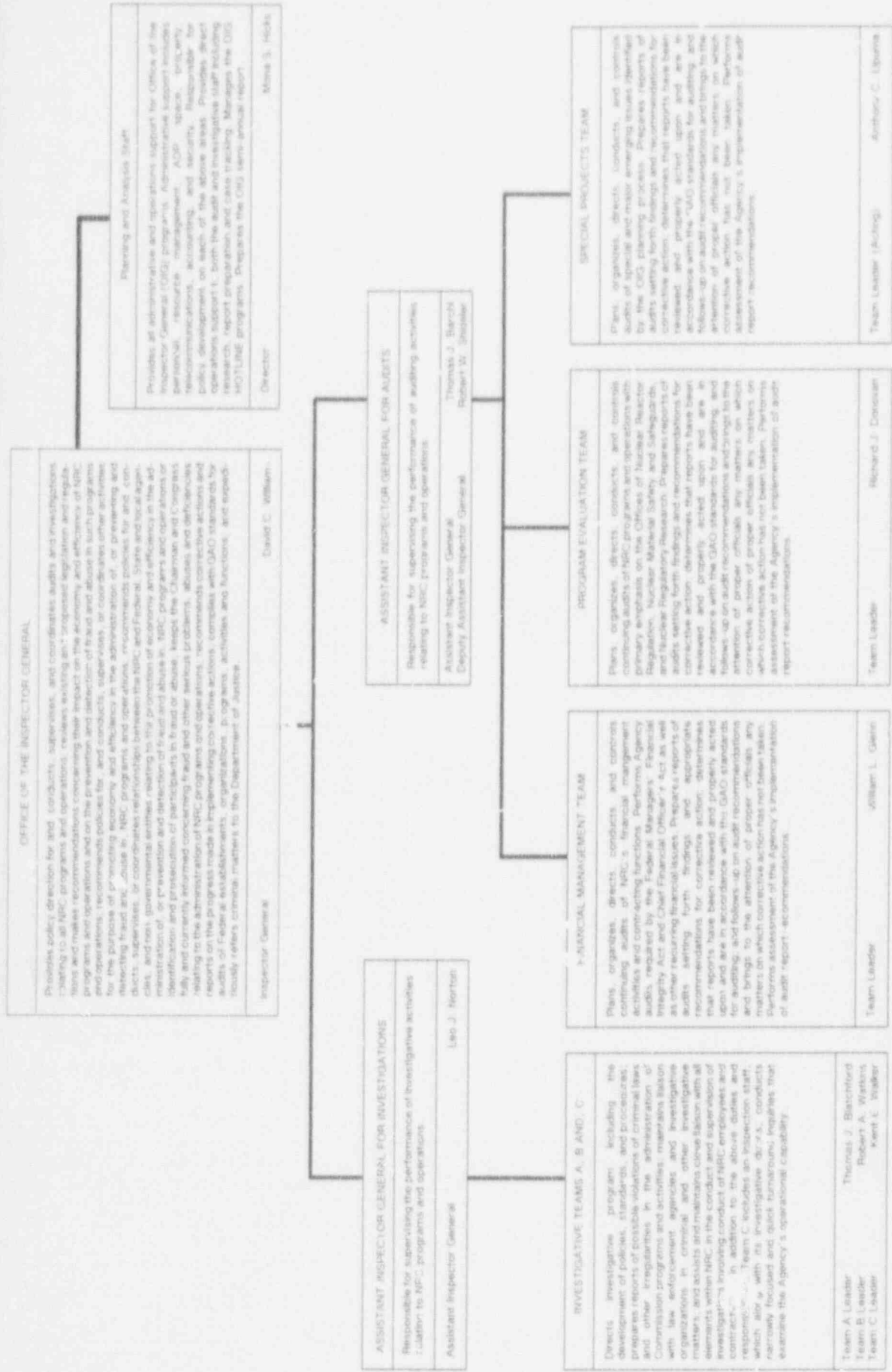
Terrence M. Beckler

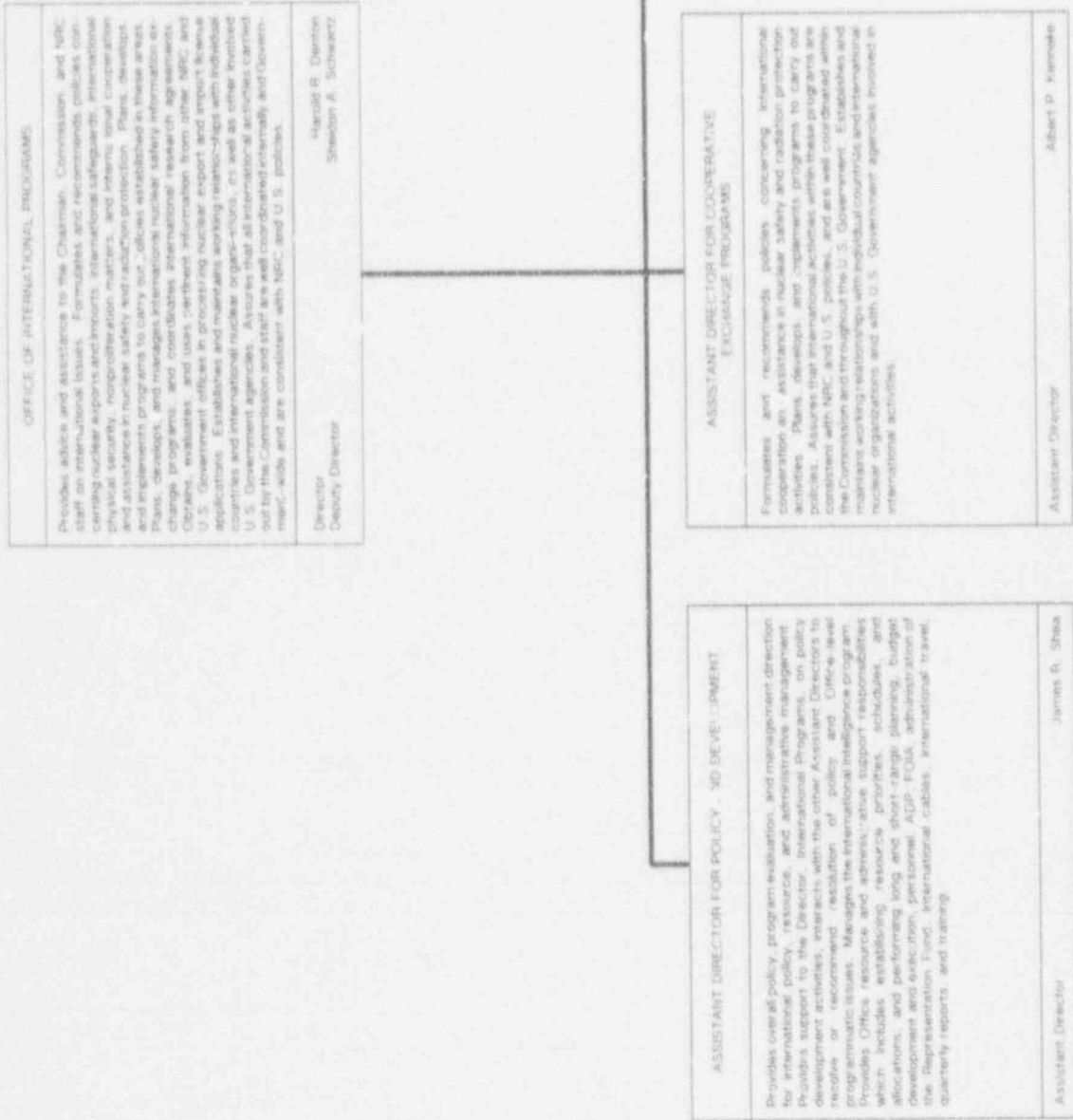
**PROGRAM SUPPORT BRANCH**

Provides to the General Counsel program analysis and direction of program support activities. Responsible for program development and evaluation in the areas of resource utilization, personnel management, and organizational planning and analysis. Provides Office services including personnel equipment, space, correspondence control, mail and records control, and maintains law-library and legislative-reference service functions.

Chief

Nancy L. Tubbs





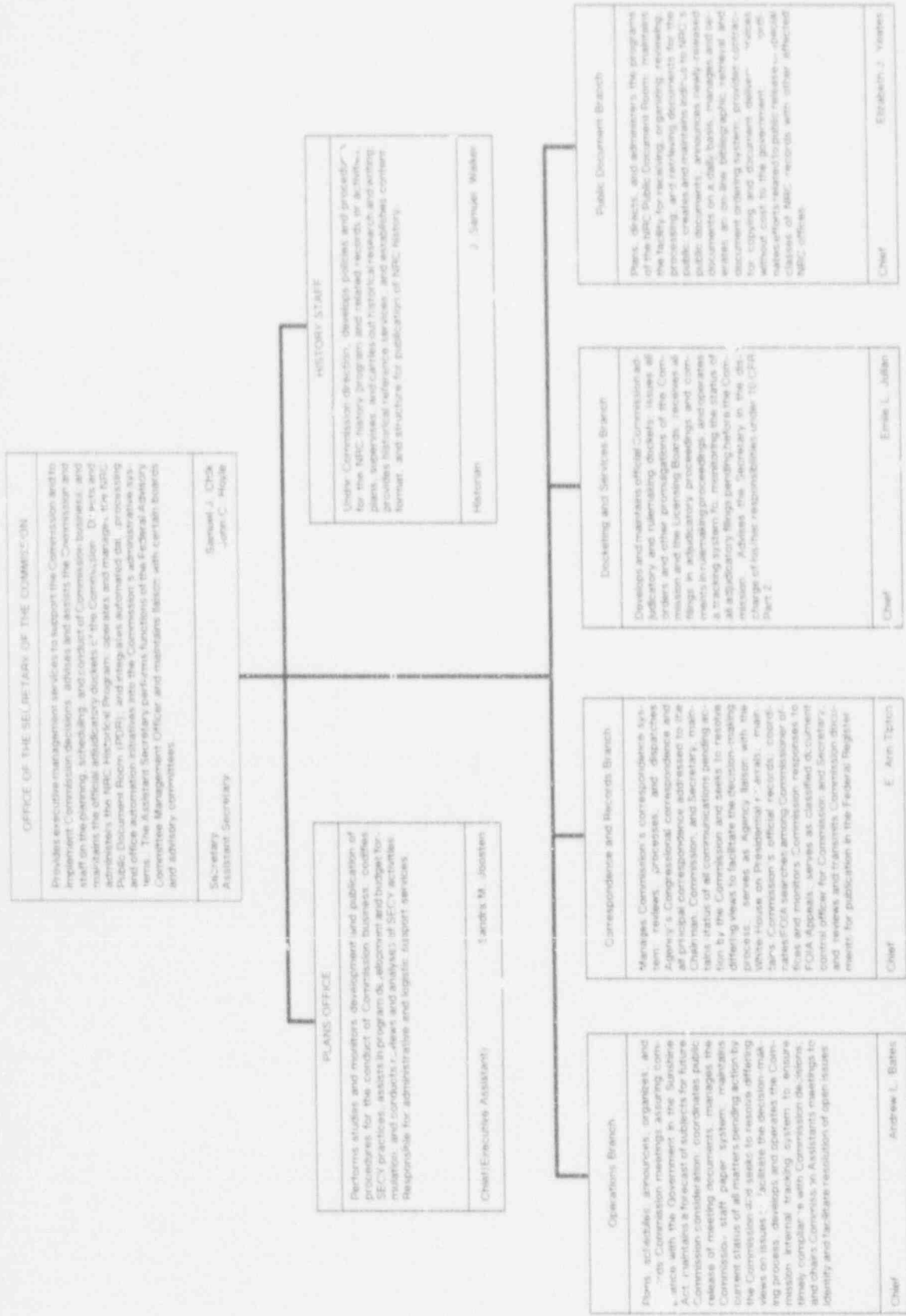
OFFICE OF THE LICENSING SUPPORT SYSTEM / ADMINISTRATOR	
<p>The Office is responsible for ensuring the Agency Licensing Support System (LSS) meets the requirements in 10 CFR Part 2 related to the use of the LSS in the Commission's high-level waste licensing program. In advising the Department of Energy (DOE) on the design, development, and testing of the LSS, providing for the operation and maintenance of the LSS, to include the entry of documentary material into the LSS, and access to the System by LSS participants and the public, maintaining the integrity and security of the LSS database, and ensuring compliance of LSS participants with the applicable LSS rules excluding DOE compliance with the document submission requirements in 10 CFR 2.1003.</p>	<p>Lloyd J. Donnelly Francis X. Cameron</p>
<p>Administrator Deputy Administrator</p>	



ORGANIZATIONAL CHART U.S. NUCLEAR REGULATORY COMMISSION

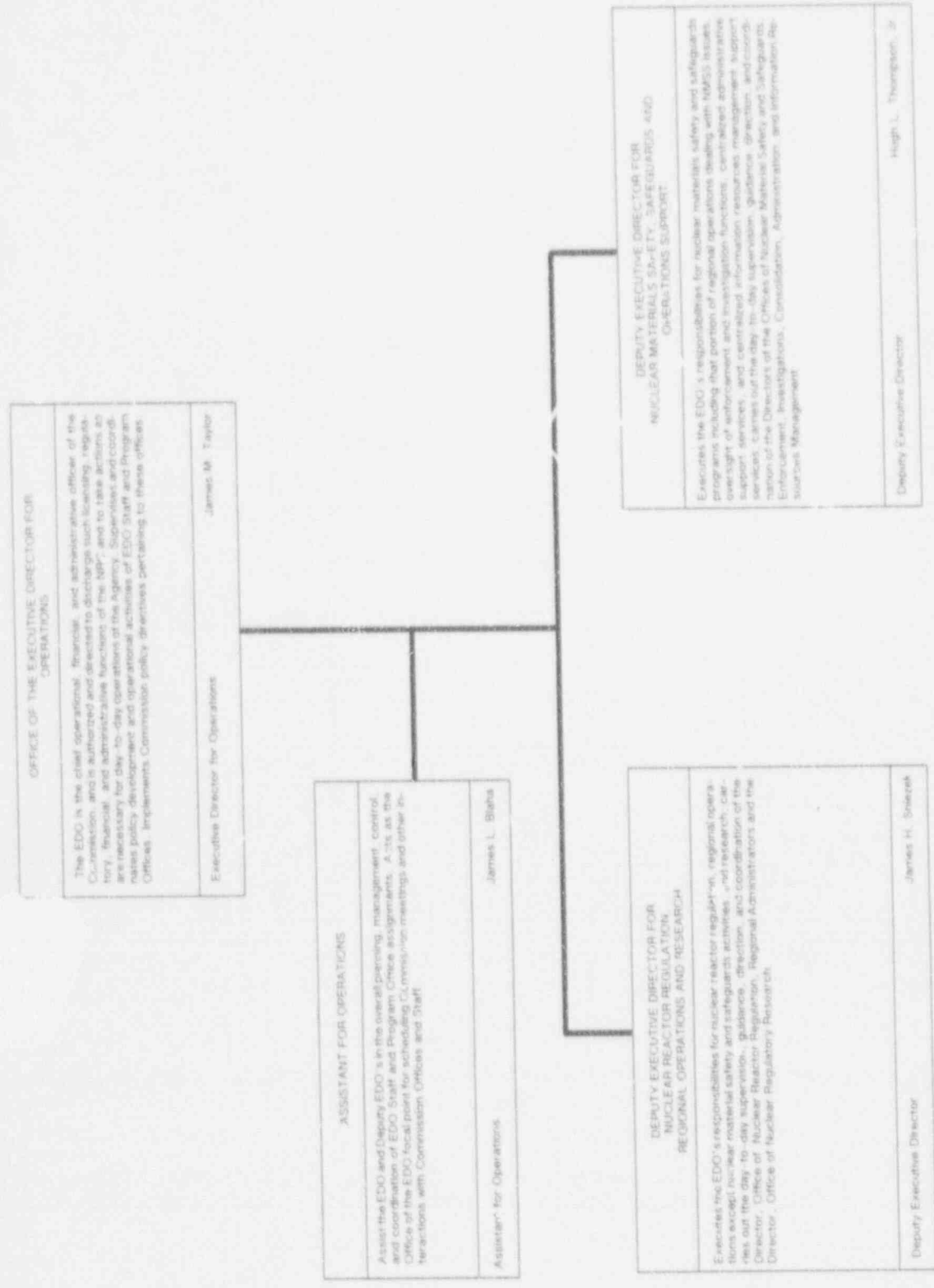
OFFICE OF PUBLIC AFFAIRS	
Develops policies, programs, and procedures for the Chairman's approval for informing the public of NRC activities, prepares, clears, and disseminates information to the public and the news media concerning NRC policies, programs, and activities; keeps NRC management informed on media coverage of activities of interest to the Agency; plans, directs, and coordinates the activities of public information staffs located at Regions Offices; conducts a cooperative program with schools; and carries out assigned activities in the area of consumer affairs.	
Director Deputy Director	Joseph J. Fouchard Robert W. French

REGIONAL PUBLIC AFFAIRS OFFICES	
PA Field Office, Region I (Philadelphia) Sr. Public Affairs Officer	Karl Abraham
PA Field Office, Region II (Atlanta) Sr. Public Affairs Officer	Kenneth M. Clark
PA Field Office, Region III (Chicago) Sr. Public Affairs Officer	Richard J. Strouma
PA Field Office, Region IV (Dallas) Sr. Public Affairs Officer	Joe T. Gilliland
PA Field Office, Region V (San Francisco) Sr. Public Affairs Officer	Gregory M. Cook

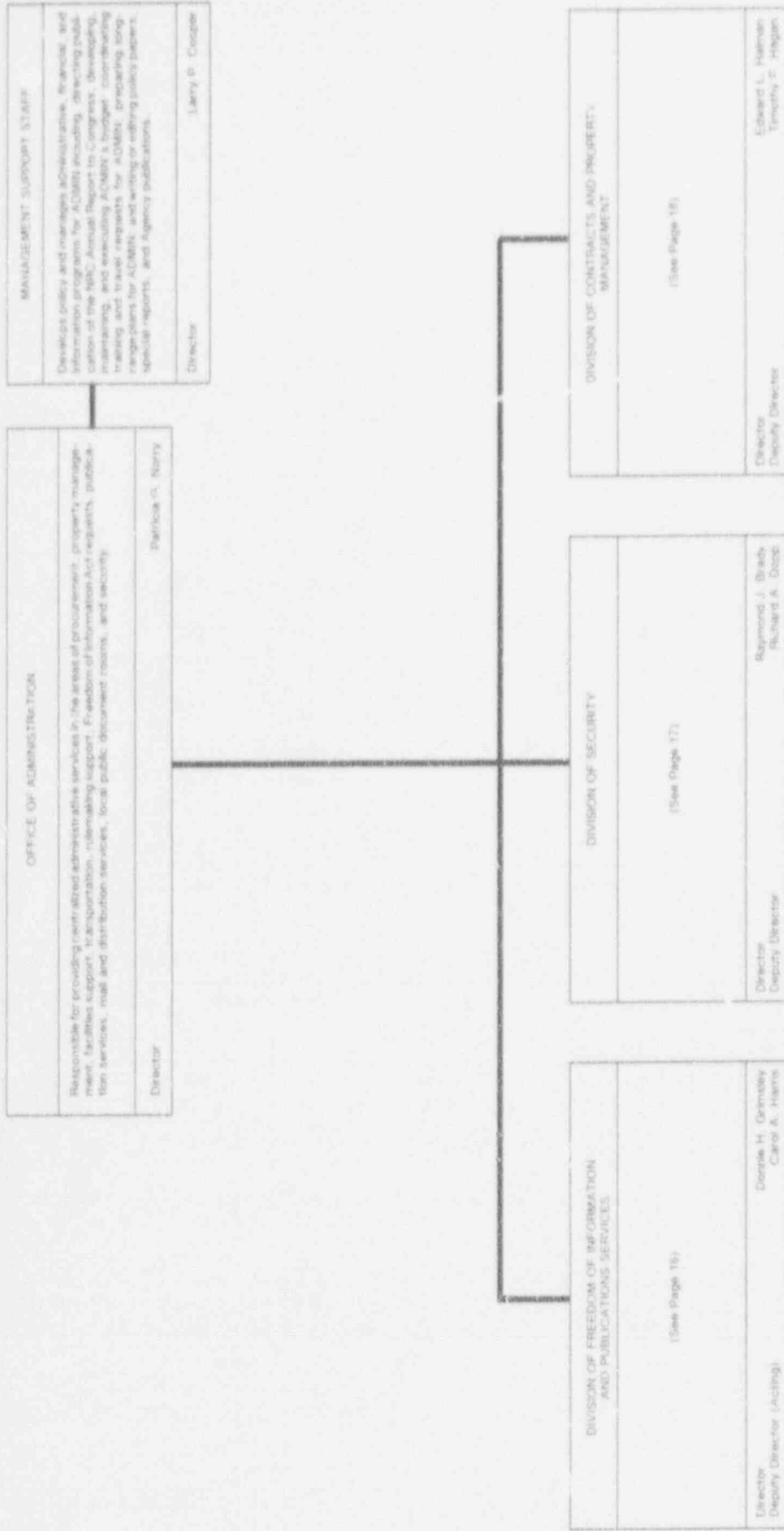


# U.S. NUCLEAR REGULATORY COMMISSION

## ORGANIZATIONAL CHART

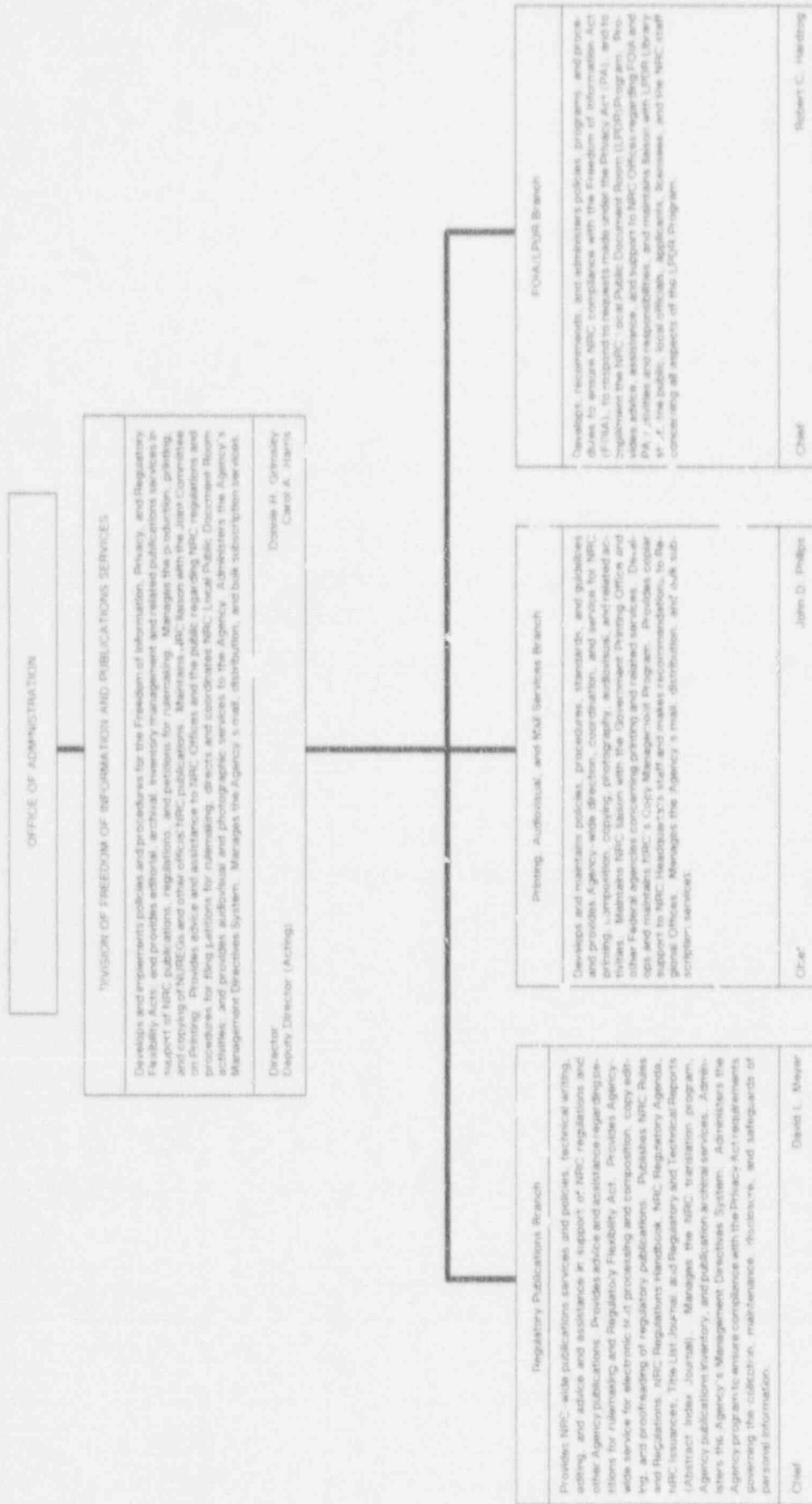


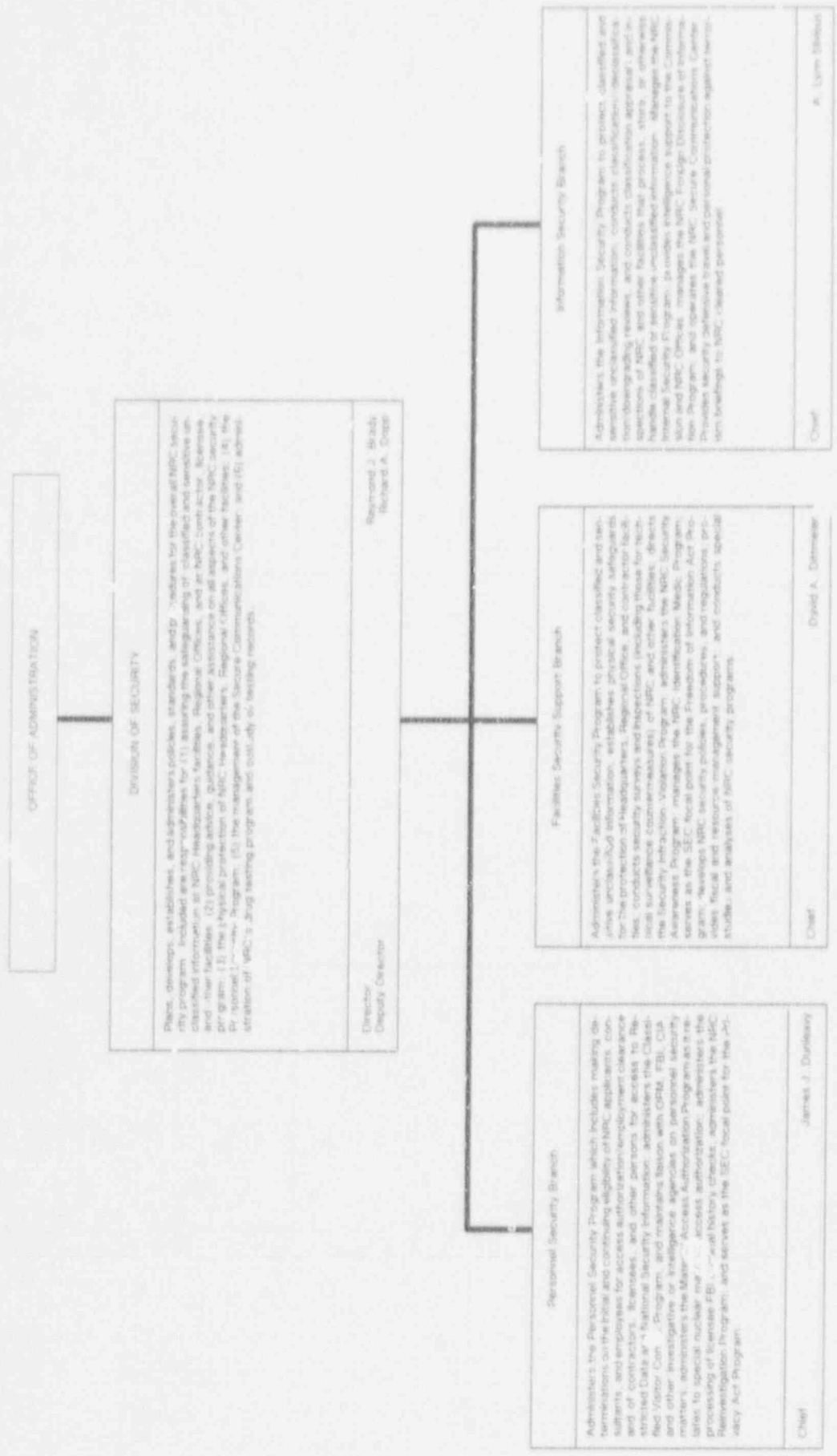
U.S. NUCLEAR REGULATORY COMMISSION



# U.S. NUCLEAR REGULATORY COMMISSION

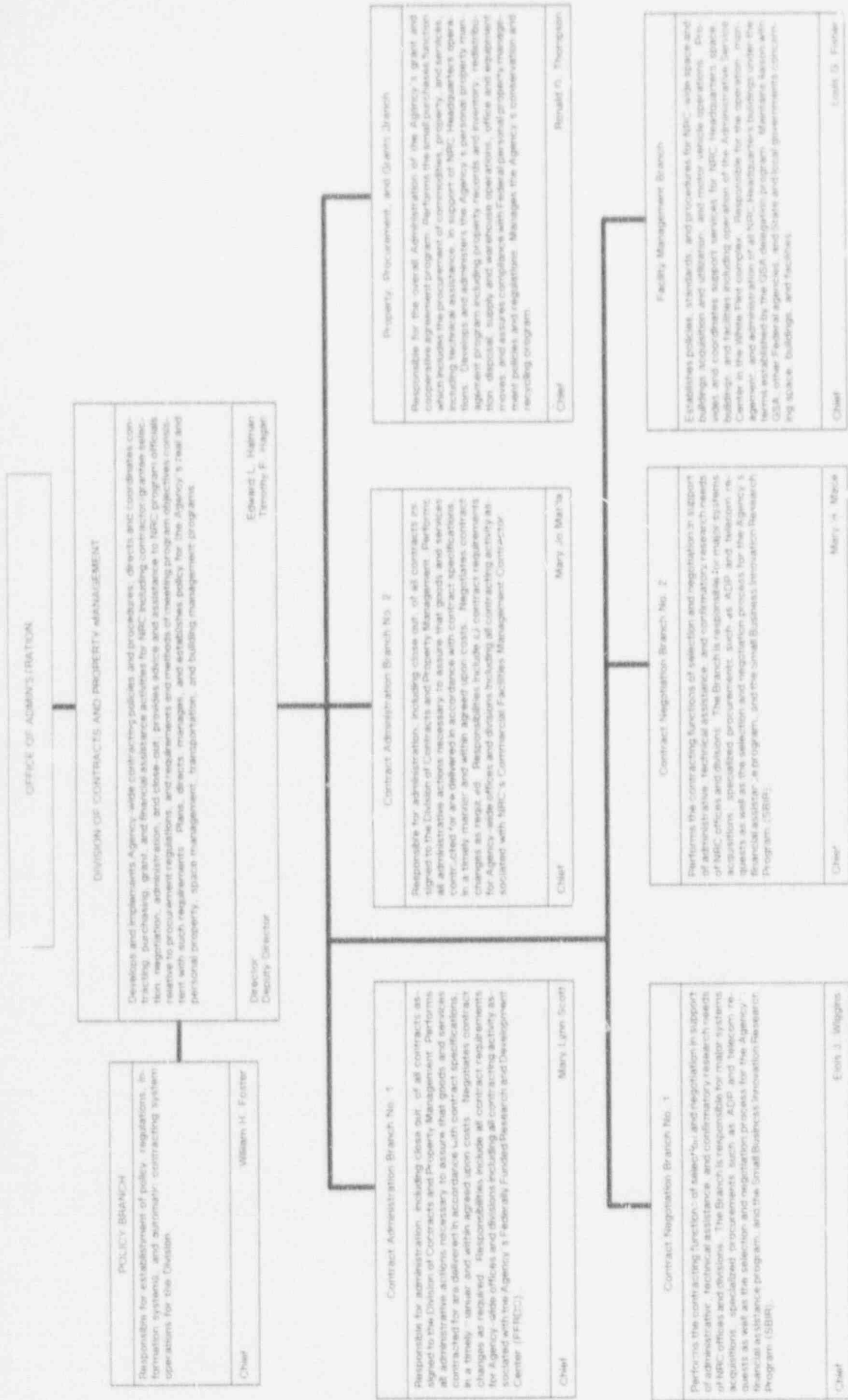
## ORGANIZATIONAL CHART





# U.S. NUCLEAR REGULATORY COMMISSION

## ORGANIZATIONAL CHART

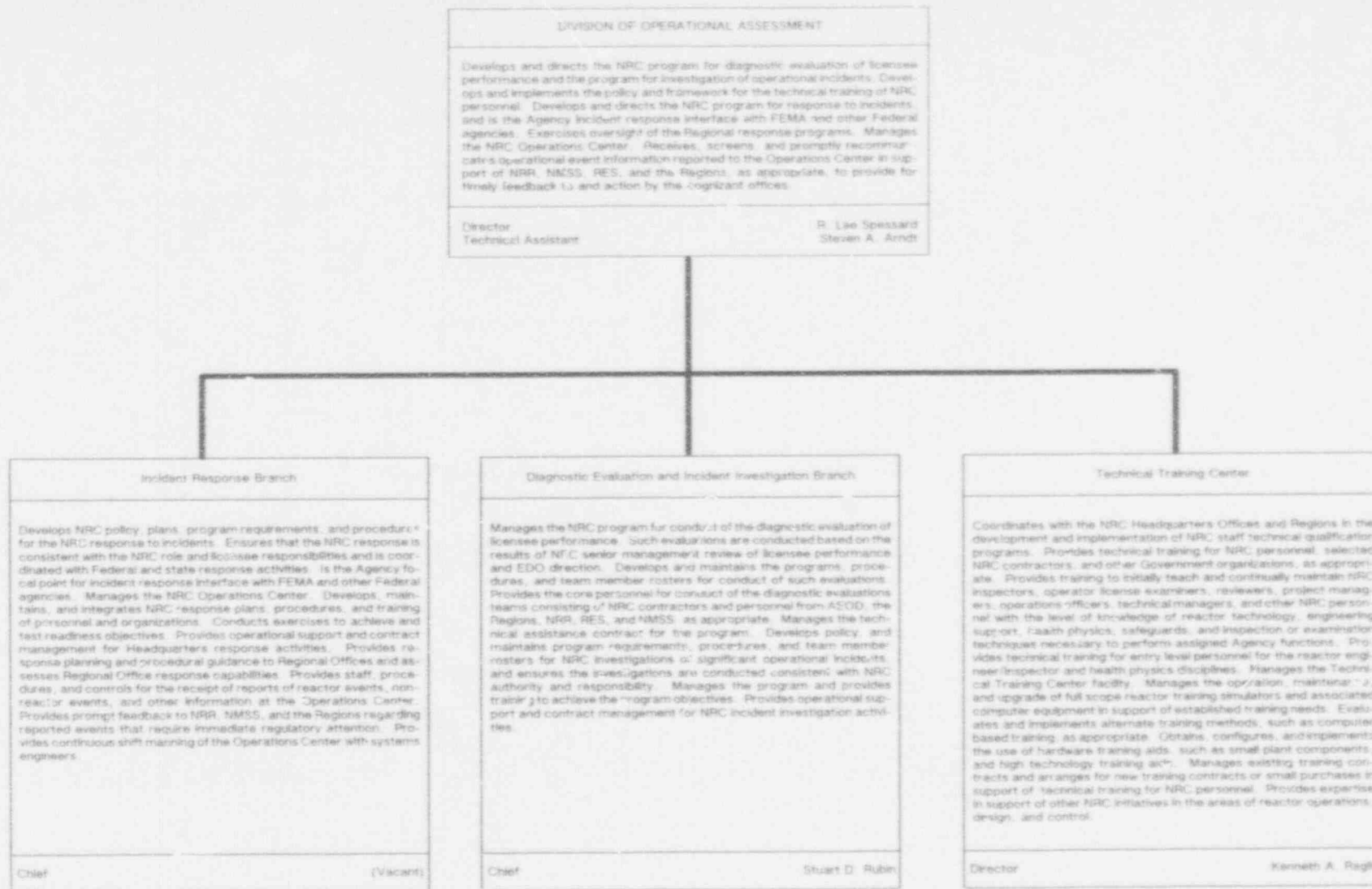


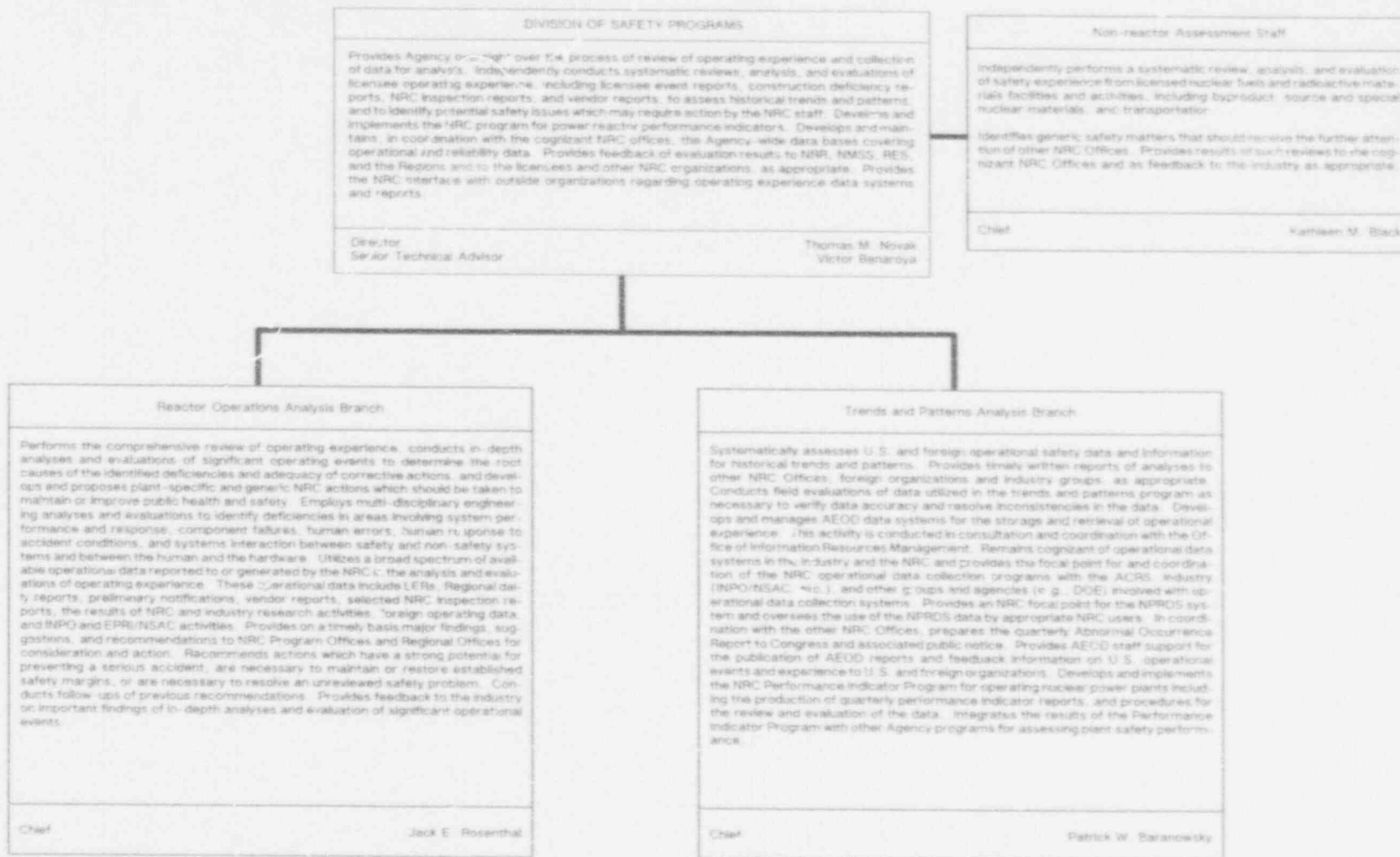
<p style="text-align: center;">OFFICE FOR ANALYSIS AND EVALUATION OF OPERATIONAL DATA</p> <p>Analyzes and evaluates operational safety data associated with NRC licensed activities to identify issues that require NRC or industry action. Provides timely feedback of findings to NRC staff, licensees, and organizations, as appropriate. Identifies NRC needs for operational data and related technical information, and provides the NRC focal point for coordination of generic operational safety data and systems with the industry and other agencies. Develops and manages the NRC program for response to incidents and emergencies, including the timely notification of NRC, ARES, and the Regions, as appropriate, of events. Develops and provides appropriate technical training for NRC staff. Develops and manages the Agency program for reactor performance indicators. Manages and directs the Agency program for diagnosis, evaluations and investigation of significant operational events. Manages and conducts the support functions for the Committee to Review Generic Requirements (CRGR) consistent with the CRGR Charter, and acts as CRGR activities are implemented in a thorough and timely manner. Provides a focal point for Agency backfit program administration and appeal.</p>	<p>Edward L. Jordan Deputy Director</p>
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<p style="text-align: center;">DIVISION OF OPERATIONAL ASSESSMENT</p> <p>(See Page 26)</p>	<p>R. Lee Spessard Senior Technical Assistant</p>
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<p style="text-align: center;">DIVISION OF SAFETY PROGRAMS</p> <p>(See Page 27)</p>	<p>Thomas M. Nisak Senior Technical Advisor</p>
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OFFICE OF CONSOLIDATION
<p>Develops overall housing plans, space, design, and workstation standards for the two-building complex; develops and justifies budgets allocated for construction costs; implements plans and coordinates NRC interaction with GSA, its contractors, and construction; coordinates and approves planning documents developed by GSA, the design architect, interior space planners, construction contractors and its subcontractors and vendors; coordinates and directs activities of NRC consultants and contractors; coordinates NRC interaction with local government authorities; assures that critical milestones are identified and scheduled activities are accomplished as planned; coordinates overall planning and implementation related to consolidation; provides overall coordination for the procurement of goods and services required for consolidation; provides regular briefings to the Executive Director, Office Directors, and employees on the progress of consolidation.</p>
Director Michael L. Springer

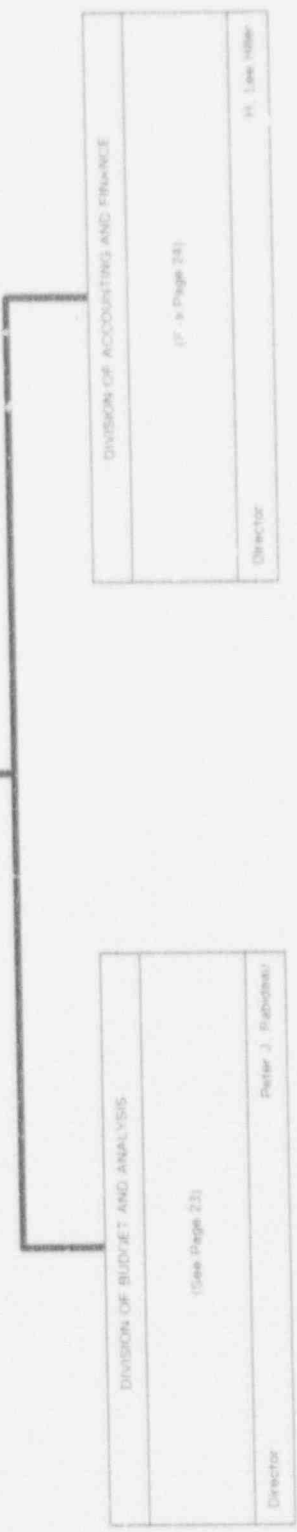
U.S. NUCLEAR REGULATORY COMMISSION

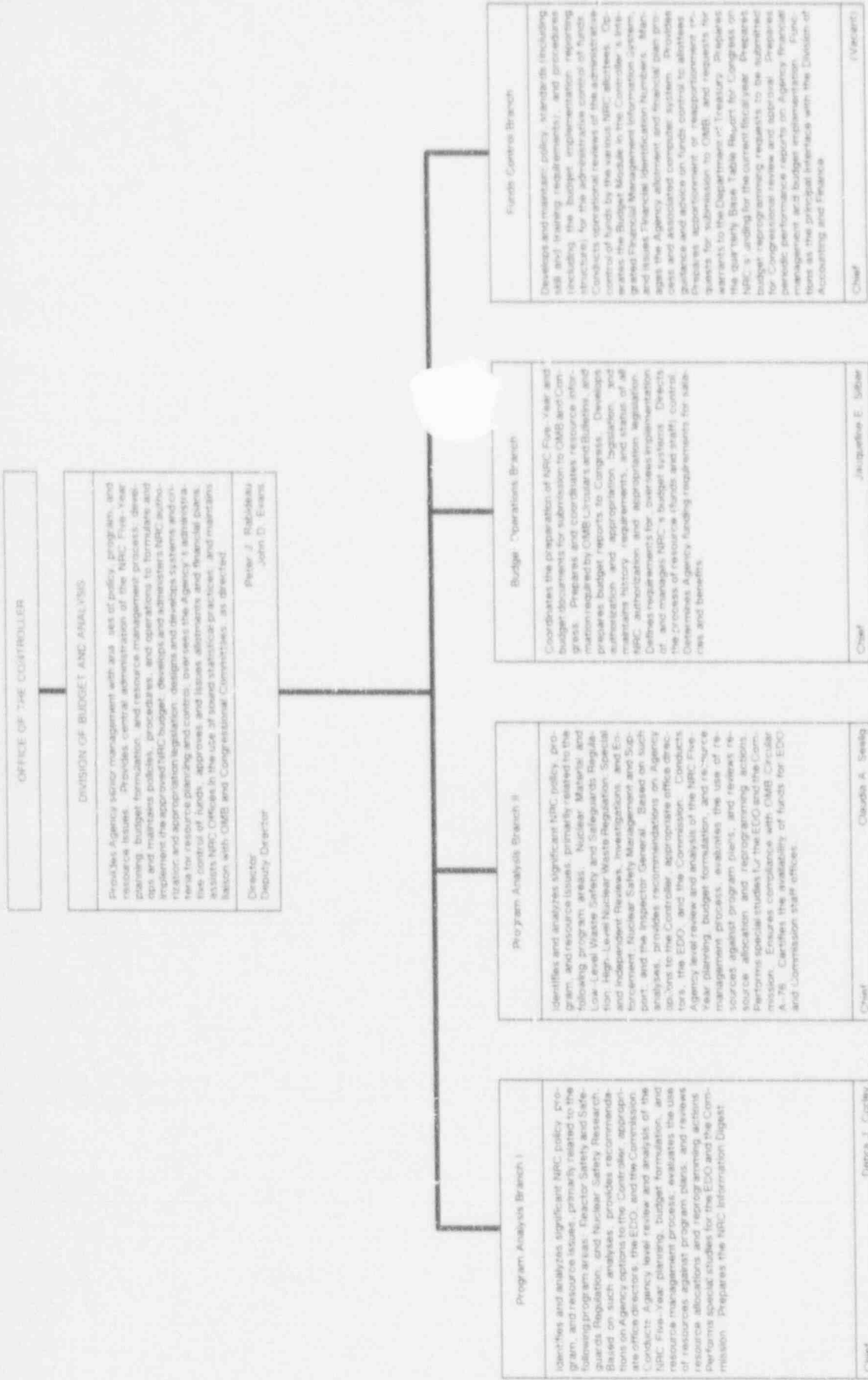
ORGANIZATIONAL CHART

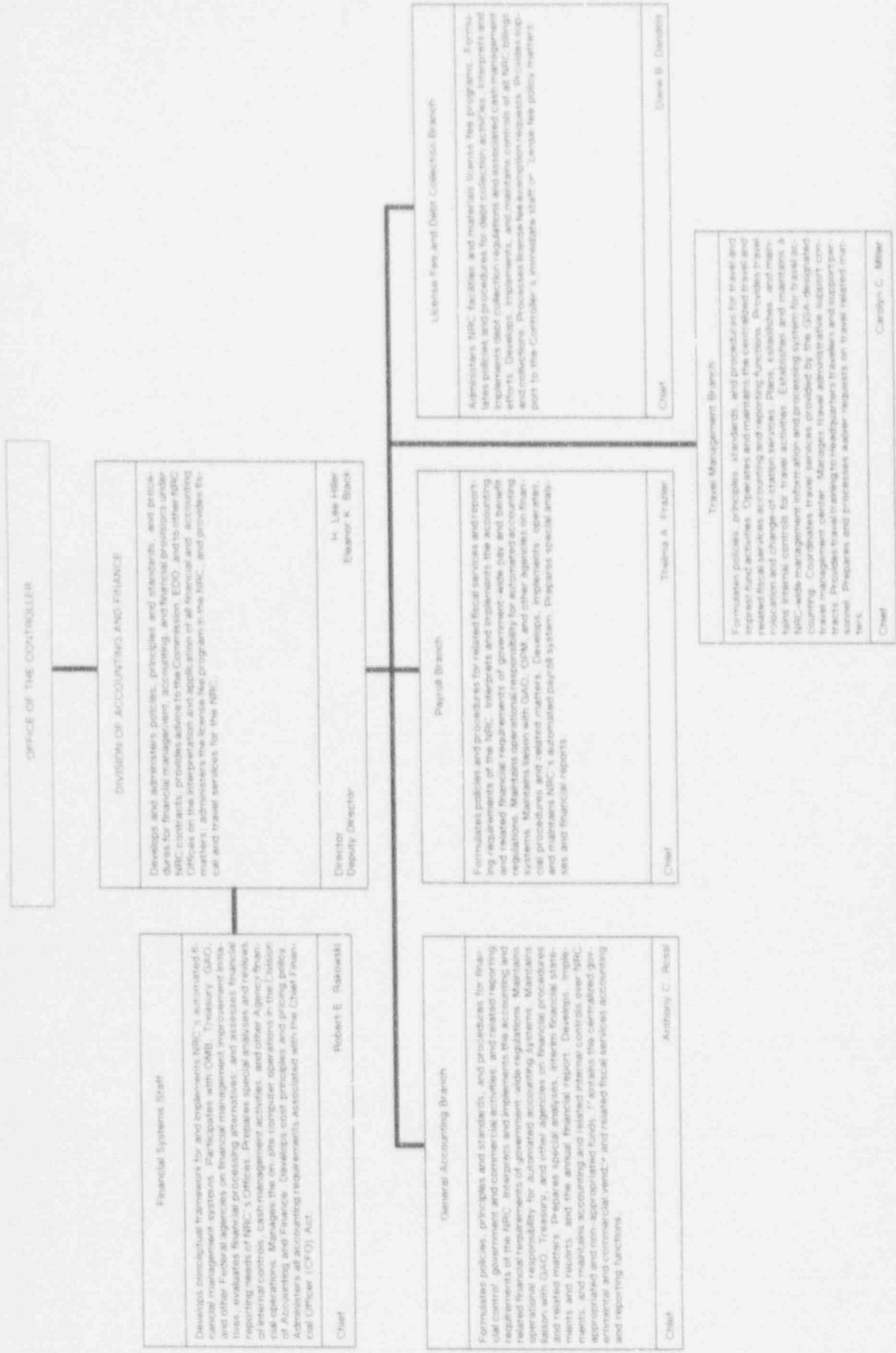
**OFFICE OF THE CONTROLLER**

The Controller is the Agency's Deputy Chief Financial Officer (DCFO/C). In this capacity, the Office is responsible for developing, maintaining, and overseeing the implementation of policies, procedures, and standards for carrying out all Agency financial management activities; managing the Agency's internal control program to assure the adequacy of Agency management controls in accordance with the Federal Managerial Financial Integrity Act; developing the Agency's Five Year Plan, Five Year Financial Management Plan, budget submitted to the Office of Management and Budget, and budget submitted to the Congress; controlling the use of Agency funds; ensuring that they are expended in accordance with applicable laws and financial management principles; developing and maintaining an integrated Agency accounting and financial management system that complies with the requirements of 31 USC 992(a)(13) and issuing financial status reports from that system; monitoring the financial execution of the budget of the Agency; and submitting reports to the Chairman, preparing the Agency's financial statements as required by 31 USC 3513, and ensuring that they are auditable as required by 31 USC 992(a)(13); reporting the Agency's financial management program, including reviewing, on a biennial basis, the fees of other changes imposed by the Agency, and making recommendations on making those changes; monitoring, evaluating, and approving the design, budget, development, implementation, operation, and enhancement of all Agency accounting, financial management, and asset management systems; providing travel services for all Headquarters employees; managing the Agency's filing and public information activities; and providing oversight of and financial reporting guidance for Agency property and inventory management and control activities.

Deputy Chief Financial Officer/Controller: **Bernard M. Scroggins**  
 Deputy Controller: **Janus L. Furness**







U.S. NUCLEAR REGULATORY COMMISSION

ORGANIZATIONAL CHART

OFFICE OF ENFORCEMENT	
Develops policies and programs for enforcement of NRC requirements; manages major enforcement actions; and assesses effectiveness and uniformity of Regional enforcement actions.	
Director	James Liebman
Deputy Director	Edward T. Baker

ORGANIZATIONAL CHART

U.S. NUCLEAR REGULATORY COMMISSION

**STRATEGIC PLANNING AND TECHNICAL ADVISORY STAFF**

Develops and monitors the execution of plans, policies, and procedures for the management, acquisition, and use of information technology resources (ADP, telecommunications, and office automation hardware, software and/or services). Responsible for: (1) long-range strategic planning and development for the NRC's Information Technology Plan; (2) identification and evaluation of the NRC's needs for information technology resources; (3) management and technical support for the overall acquisition of NRC's information technology resources; (4) development, implementation, and promotion of standard practices for information technology resources in the NRC; (5) development of specifications for information technology resources when the requirements are determined to be Agency-wide in scope; (6) review, refinement, and approval of specifications developed within the NRC for information technology resources; and (7) overall management of the NRC's document storage and retrieval systems.

Director: Francine T. Goldberg

**OFFICE OF INFORMATION RESOURCES**

Responsible for managing centralized information resources of the Agency in the areas of computer, telecommunications, and information services including database management, office automation, computer hardware and software, systems development, computer operations, timesharing, nation-wide telecommunications equipment and services, computer and systems security, the Information Technology Services Center, user training, document control, and management, central file records management and services, the Library, graphics, and all necessary information services to other NRC offices.

Director: Gerald F. Cranford

**RESOURCES AND PROGRAM EVALUATION STAFF**

Provides direction and coordination for all aspects of administrative and financial Office support, including budget, financial management, travel, training, personnel staffing, and resources control, and maintains the internal data bases necessary for managerial control. Serves as the primary liaison at the Office level with similar staffs in the Agency. Assists the Director in the formulation and implementation of policies and procedures relevant to the mission areas of the Office. Coordinates, as appropriate, with the IRM Division Directors in the gathering and dissemination of all administrative and financial information provided to and from the Office. Assists the Director in the coordination of programmatic issues that cross organizational lines of responsibility. Completes briefing information necessary for the Director's decision-making responsibilities. As requested, schedules and conducts Office-wide meetings and conferences, monitors IRM-occupied space, and otherwise provides necessary management services to promote the accomplishment of Office-wide goals and objectives.

Director: John C. Harvas

**DIVISION OF COMPUTER AND TELECOMMUNICATIONS SERVICES**

(See Page 28)

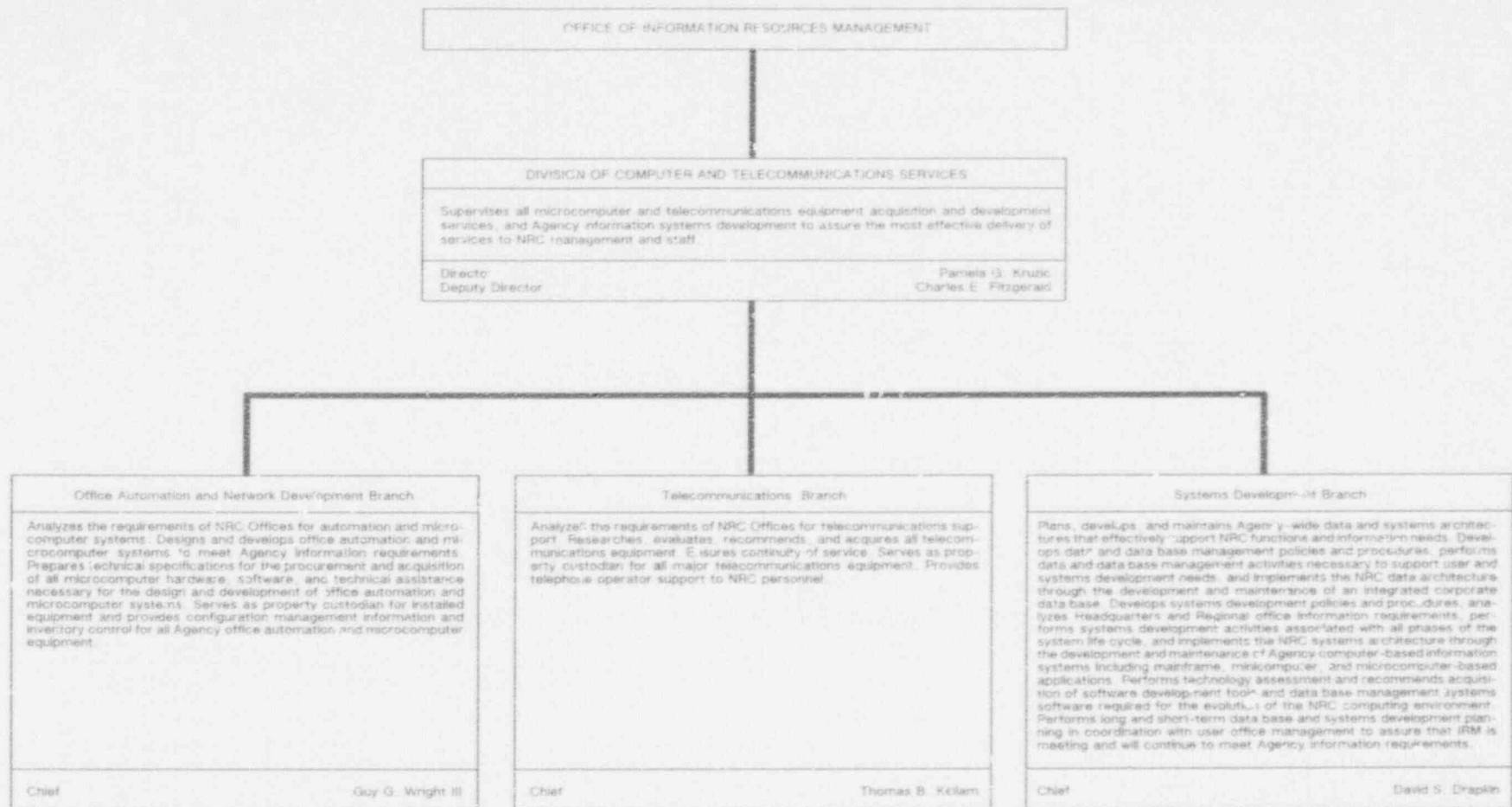
Director: Pamela S. Kuzik  
Deputy Director: Charles E. Fitzgerald

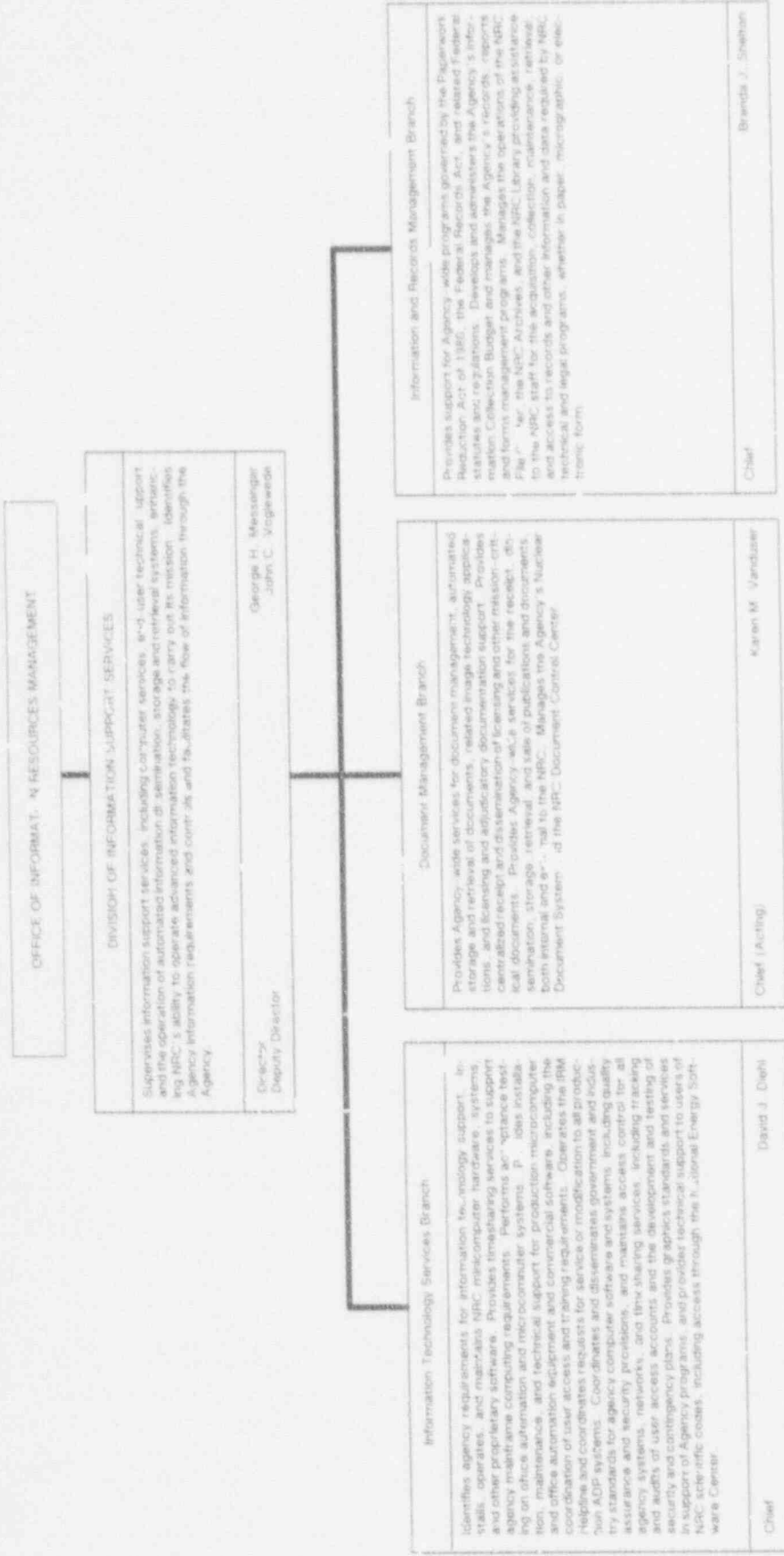
**DIVISION OF INFORMATION SUPPORT SERVICES**

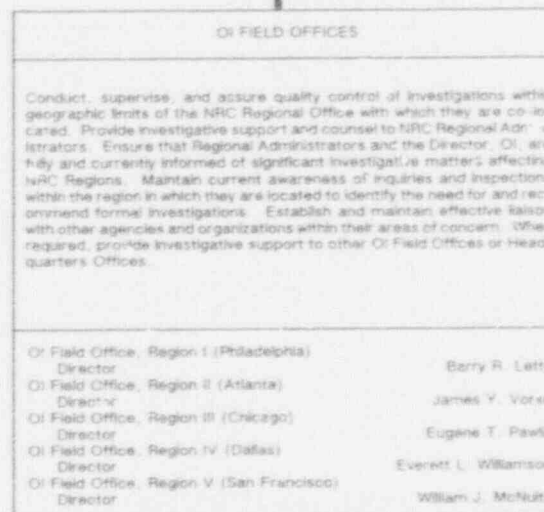
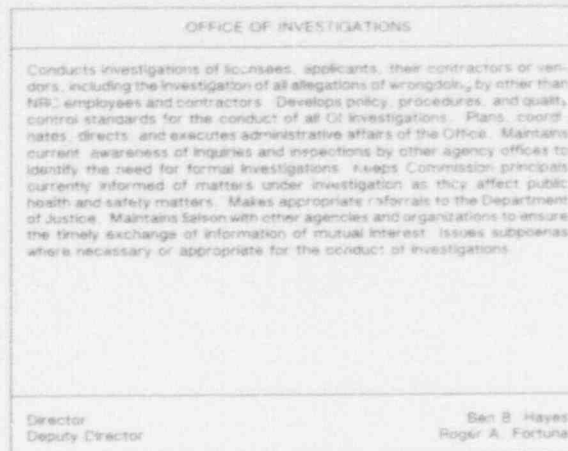
(See Page 29)

Director: George H. Messenger  
Deputy Director: John C. Vogeleweide

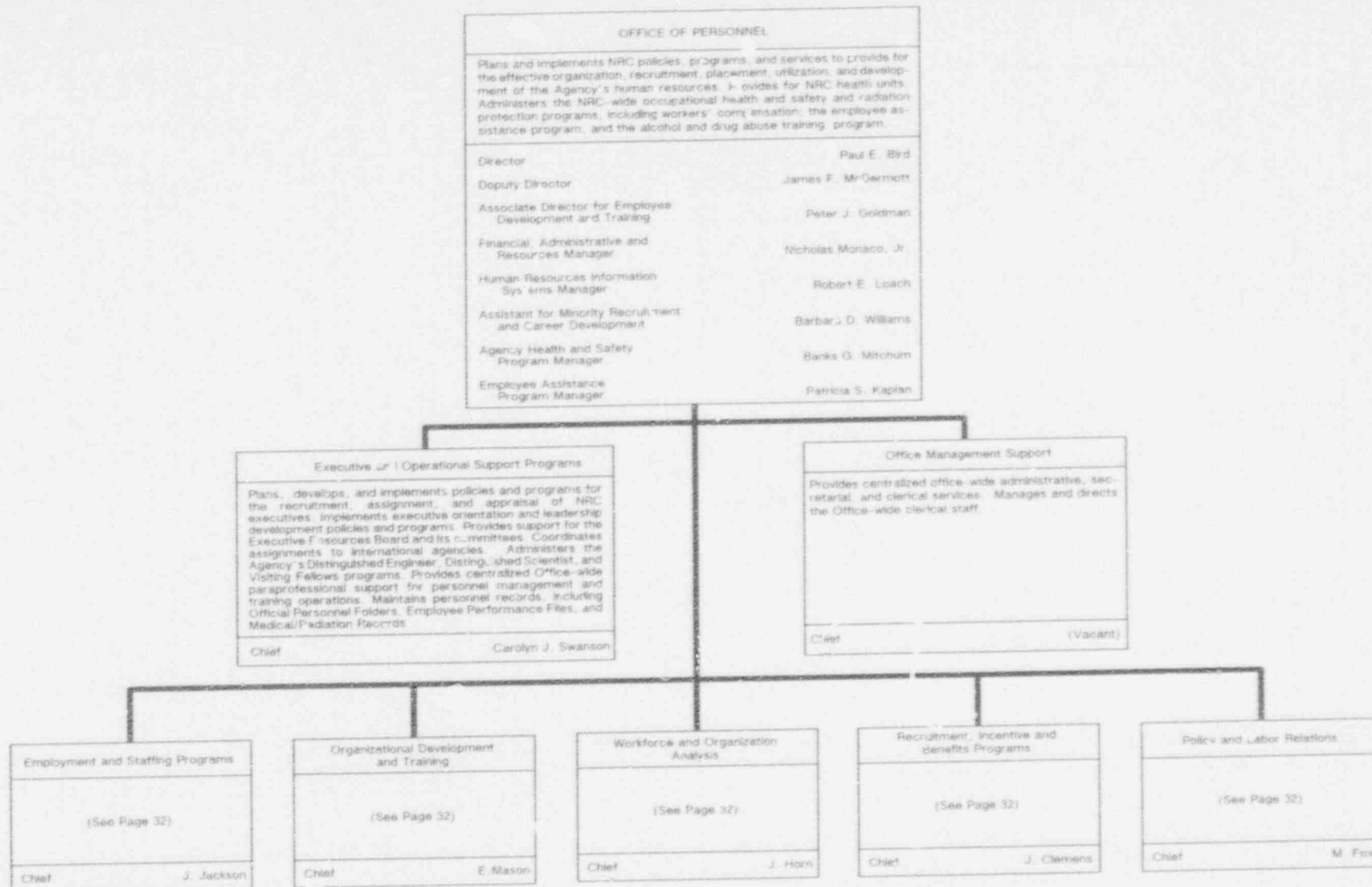


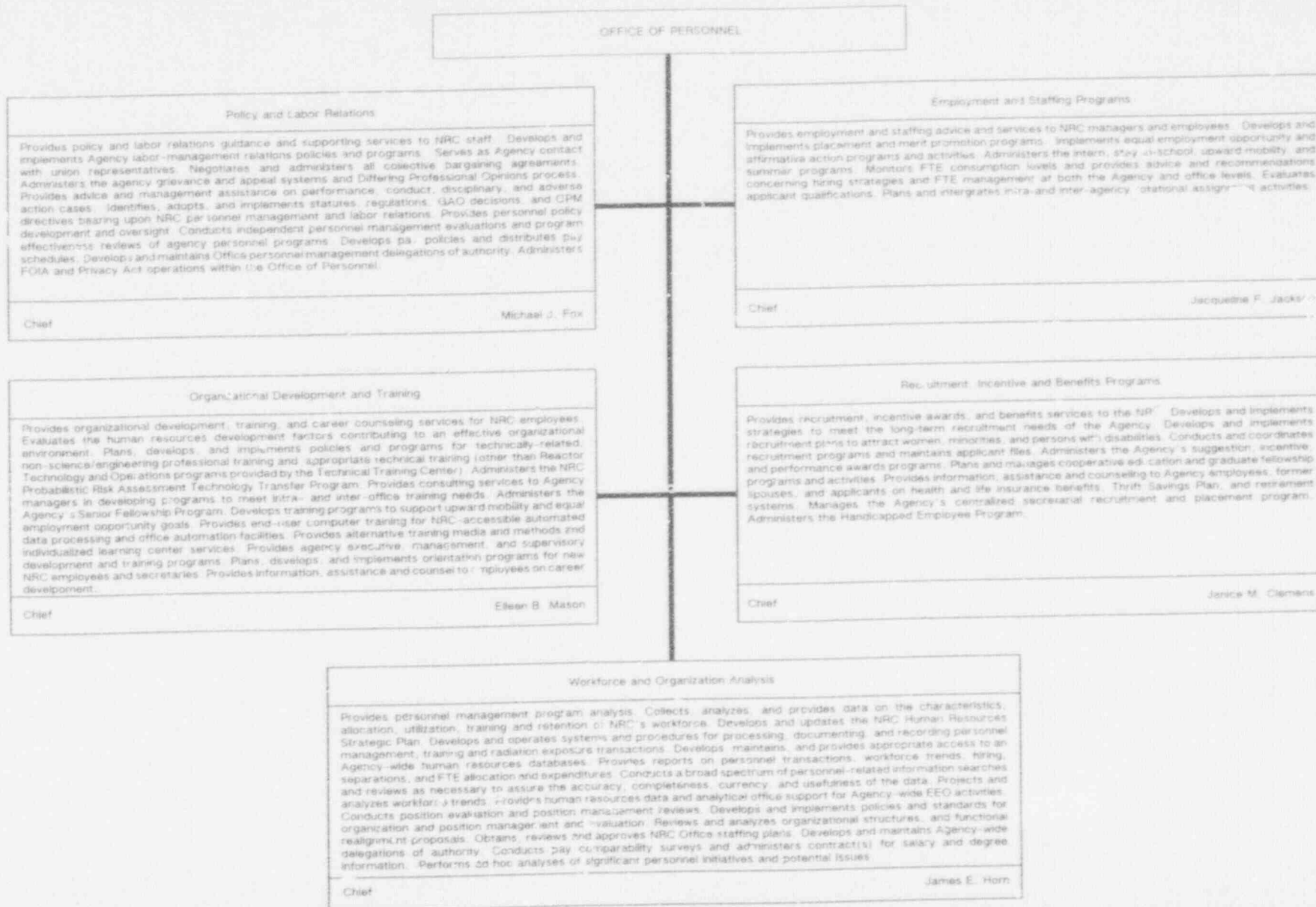






U.S. NUCLEAR REGULATORY COMMISSION





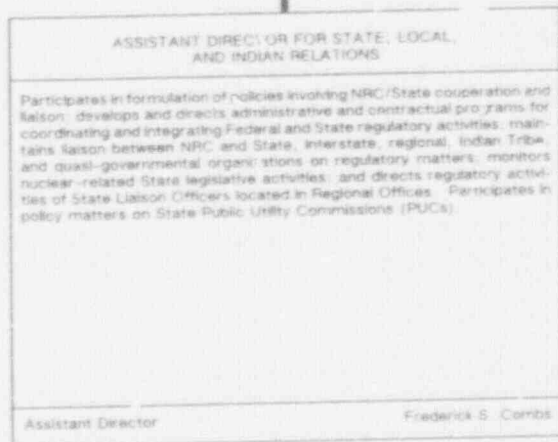
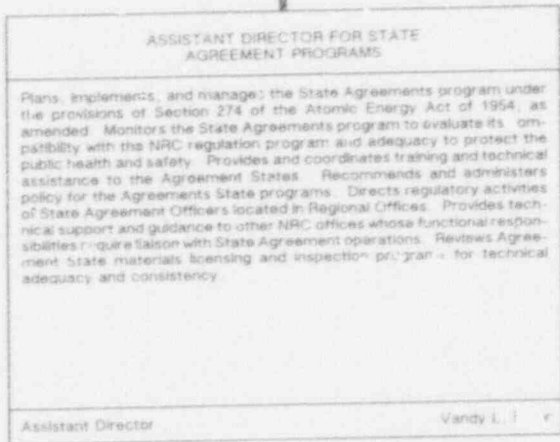
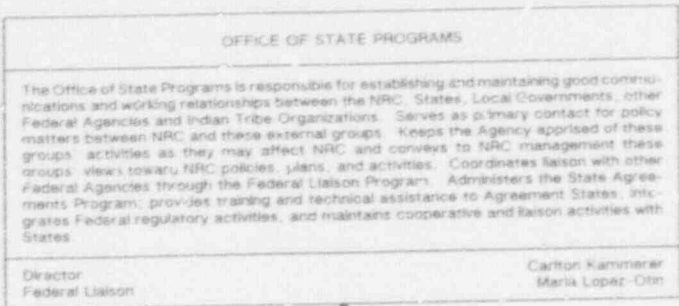
OFFICE OF POLICY PLANNING	
Serves as the principal advisor to the Executive Director for Operations (EDO) and the Commission for policy planning in support of the Nuclear Regulatory Commission's (NRC's) mission. Develops and examines long-range policy issues relevant to NRC programs. Provides the lead in the strategic planning process. Assesses policy issues, operational environments and alternatives, and provides recommendations to the EDO and the Commission.	Director (Vacant)

OFFICE OF SMALL AND DISADVANTAGED BUSINESS  
UTILIZATION/CIVIL RIGHTS

Develops and implements an effective small and disadvantaged business program in accordance with the Small Business Act as amended. Ensures that appropriate consideration is given to Women Business Enterprises. Maintains liaison with other government agencies and trade associations. Coordinates efforts with the Director, Division of Contracts and Property Management, Office of Administration, Director, Office of Personnel, and Directors of other affected offices. Develops and recommends for approval by the Executive Director for Operations the overall NRC policy providing for equal employment opportunity in all aspects of Federal personnel practice. Develops, monitors, and evaluates the affirmative employment program plan to assure compliance with NRC policy. Serves as contact with local and national public and private organizations to facilitate the NRC equal employment opportunity program.

Director  
Small & Disadv. Bus. Util. Prog. Mgr.  
Civil Rights Prog. Mgr.  
Fed. Women's Prog. Mgr.

William B. Kerr  
Harris E. Coleman  
Edward E. Tucker  
Era L. Marshall





OFFICE OF NUCLEAR MATERIAL SAFETY AND SAFEGUARDS

The Office of Nuclear Material Safety and Safeguards (NMSS) is responsible for the public health and safety licensing, inspection, and environmental reviews for all activities regulated by the Nuclear Regulatory Commission (NRC), except reactors, and for the safeguard, technical review of, all licensing activities, including export/import of special nuclear material, but excluding reactors. The Office responsibilities include development and implementation of NRC policy for the regulation of activities involving safety, quality, approval, and inspection of the use and handling of nuclear and other radioactive materials, such as uranium recovery activities, fuel fabrication and fuel development, medical, industrial, academic, and commercial uses of radioactive isotopes, safeguards activities, transportation of nuclear materials, including certification of transport containers; away-from-reactor spent fuel storage; safe management and disposal of low-level and high-level radioactive wastes; and management of related decommissioning. Safeguards responsibilities include development of overall agency policy, monitoring, and assessment of the threat environment including liaison with intelligence agencies as appropriate, and those licensing and review activities appropriate to deter and protect against threats of radiological sabotage and threats of theft or diversion of special nuclear material at fuel facilities and during transport. The Office identifies and takes action to control safety and safeguards issues for activities under its responsibility, including consulting and coordinating with international, Federal, State, and local agencies, as appropriate.

Director: Robert M. Bernero  
Deputy Director: Guy A. Ariotto

PROGRAM MANAGEMENT, POLICY DEVELOPMENT, AND ANALYSIS STAFF

Provides focus and management attention on major Office programs and issues. Assists in the development of Office policy and conducts independent review of staff developed programs which require policy decisions by the Office Director. Oversees, tracks, and coordinates special projects designated by the Office Director. Provides independent technical review of Office-initiated policy papers and issues to assure completeness, promptness, accuracy, and adherence to Agency and Office policy. Represents the Office in conducting intra-Agency and interagency special projects. Executes functions of the NRC Center for Nuclear Waste Regulatory Analyses (CNWRA) Program Manager in accordance with the delegation of authority from the Director, NMSS. Oversees the development and coordination of Congressional testimony and Commission papers. Conducts analyses and projects either self-initiated or requested by the Office Director. Establishes priorities, schedules, and resource allocations; performs resource forecasting, strategic and short-range program planning, budget preparation and coordination, and program control. Provides administrative and management support, including personnel management, management studies, management directives, personnel development and training, and correspondence and action item coordination.

Director: (Vacant)

DIVISION OF SAFEGUARDS AND TRANSPORTATION

(See Page 37)

DIVISION OF INDUSTRIAL AND MEDICAL NUCLEAR SAFETY

(See Page 38)

DIVISION OF HIGH-LEVEL WASTE MANAGEMENT

(See Page 39)

DIVISION OF LOW-LEVEL WASTE MANAGEMENT AND DECOMMISSIONING

(See Page 40)

Program Analysis Branch

Manages NMSS strategic planning, short-range program planning, and budget preparation; develops and maintains systems data and reports on the schedules and status of all NMSS projects, tasks, and resource utilization; evaluates and reports upon the NMSS performance of projects and tasks to assure compliance with established NRC policies, goals, and objectives; provides independent review of Office-initiated policy papers and issues to assure completeness, promptness, accuracy, consistency, and adherence to Agency and Office policy; evaluates new system development and major modification to existing automated management information systems and resources required.

Chief: Peter W. McLaughlin

Program Implementation Branch

Manages NMSS personnel programs and resources through long- and short-range studies and planning; provides continuing evaluation of NMSS management effectiveness, and makes recommendations on management matters, organizational structure, and staffing; Prepares Requests for Procurement Action, and prepares and negotiates Standard Orders for D/E Work. Reviews and analyzes new NRC administrative management policy proposals and proposed modifications to existing NRC administrative management policy, and assesses the impact on NMSS for the Office Director. Maintains NMSS financial plans, and certifies the availability of funds from the NMSS allotment. Develops Office policy that relates to administrator's management, prepares guidance documents for NMSS; develops and implements procedures and models for analyzing, projecting, and reporting staff expenditures; and manages the NMSS personnel development and training function. Controls and coordinates NMSS principal correspondence; and coordinates space and property management facilities support. Develops NMSS policies and procedures; and coordinates and manages the implementation of NMSS ADP hardware and software capital resources.

Chief: George G. Beveridge

Special Issues Group

Continuously reviews Office activities to assist in focusing management attention and resources on appropriate issues. Provides oversight of selected projects which require special attention by the Office Director, facilitates reporting and tracking of such high-visibility Agency activities assigned to NMSS; and coordinates NMSS activities with outside organizations (e.g. ACNW). Assists in executing the CNWRA program management responsibilities.

Director: Willard B. Brown  
Deputy Director: Abraham Eiss

DIVISION OF SAFEGUARDS AND TRANSPORTATION

Develops overall agency safeguards policy and conducts safeguards licensing, inspection, and regulatory functions applicable to nuclear materials, nonreactor facilities, transportation of nuclear materials, and nonreactor inspection activities licensed under the Atomic Energy Act of 1954, as amended. Develops, implements, and evaluates safeguards policies and the overall NRC safeguards program including monitoring functions, preliminary to rule and guidance development, testing, inspection, and quality assurance activities, and recommending improvements for physical security and nuclear material control and accountability systems. Reviews protection afforded, weapons-usable special nuclear material in the licensed and license-exempt sectors to maintain comparability. Formulates transportation safety and transportation safeguards policy for the Agency. Serves as the Agency lead in transportation activities, and performs and manages safety analyses and appraisals of containers under Agency jurisdiction. Develops policy and guidance and manages inspection and quality assurance programs for suppliers and fabricators of NRC certified transport packages and dry spent fuel storage casks. Assesses threat to domestic environment affecting all NRC-licensed activities, and reviews adequacy of the design basis threats based on domestic and foreign events and intelligence information. Analyzes and evaluates domestic and foreign events and incidents to detect patterns and trends and provide a basis for regulatory change and response. Supports NRC contingency and response operations for dealing with fires, thefts, and radiological sabotage relating to licensed activities. Coordinates with NRR to assure consistency in the implementation of Agency safeguards program for reactors. Identifies and takes action to control safeguards and safety issues under its responsibility. Reviews the technical aspects of all international safeguards and physical protection aspects of export/import licensing and retransfer requests, coordinates implementation of the US/IAEA Safeguards Agreement, and participates in U.S. efforts to strengthen IAEA safeguards.

Director: Robert F. Burnett  
Deputy Director: Elizabeth G. Ten Eyck

Domestic Safeguards Branch

Reviews programmatic activities and develops technical and policy options/policy statements for physical security of nuclear materials in fuel facilities, and for control and accountability of materials during processing and storage. Conducts safeguards technical/regulatory reviews relative to nuclear materials, fresh fuel, nuclear fuel facilities, and independent spent fuel storage facilities. Develops licensing criteria, in support of new or revised regulations, that will be used by license reviewers. Develops and maintains inspection and quality assurance programs for physical security and material control and accountability (MC&A). Provides technical support to Regions and exercises oversight to ensure consistency and technical adequacy of nonreactor licensing functions delegated to Regions. Reviews inspection and evaluation reports to identify Agency safeguards nonreactor issues, and takes action to control issues under Division's responsibility. Conducts MC&A inspection at nonreactor facilities. Establishes requirements and develops technical bases for new safeguards rules and regulatory guidance for NRC non reactor safeguards activities. Develops and issues Information Notices and Bulletins. Maintains a safeguards operational data analysis program which identifies characteristics, performance indicators, and precursors of trends in safeguards operational experience for NRC licensed facilities.

Chief: Theodore S. Sherr

International Safeguards Branch

Reviews the safeguards technical and physical protection aspects of export/import licensing and retransfer requests. Participates in NRC/DOE/DOD foreign physical protection visits. Implements international safeguards at selected NRC licensed facilities under the US/IAEA Safeguards Agreement. Participates in US efforts to strengthen IAEA safeguards. Performs technical evaluations of the safeguards provisions of agreements for cooperation. Manages utilization of the Nuclear Material Management and Safeguards System (NMMS). Conducts pattern and trend studies based on analysis of domestic and foreign events. Assesses threat environment affecting licensed activities based on domestic and foreign safeguards events and intelligence information. Plans, coordinates, and manages the NRC's contingency and response activities for safeguards-related events at non-reactor facilities and during transportation, and safety events related to transportation.

Chief: C. N. Smith

Transportation Branch

Formulates transportation safety and transportation safeguards policy for the Agency. Serves as Agency lead in transportation activities, and performs and manages, safety and quality analyses and approvals of transport containers under Agency jurisdiction. Coordinates with other jurisdictions and agencies and foreign interests on transportation matters. Manages Agency quality assurance licensing and inspection programs for transportation of nuclear materials and quality assurance inspections for suppliers and fabricators of dry spent fuel storage casks. Conducts safety and safeguards technical reviews related to nuclear materials transportation activities. Develops licensing review criteria and licensing positions, and reviews cask certification and transportation physical protection programs. Develops and issues Information Notices and Bulletins.

Chief: Charles E. MacDonald

DIVISION OF INDUSTRIAL AND MEDICAL NUCLEAR SAFETY

Directs the NRC's principal licensing, inspection, and regulatory activities to assure safety and quality associated with the processing and handling of nuclear materials and involving health physics and radiation, nuclear safety review, and analysis of the front-end of the fuel cycle after milling. The use of licensed material in medicine, research, industry, and other purposes, and the back-end of the fuel cycle except for commercial low-level waste disposal and high-level waste disposal. Responsible for the regulation of materials and nonreactor facilities licensed under the Atomic Energy Act of 1954, as amended. Develops, implements, and evaluates nonreactor facilities and materials policies and the overall NRC nuclear fuel cycle and materials programs. Manages Agency program for "exempt" use of radioactive material and for evaluation of sealed sources and devices. Provides technical support for training of Regional and Agreement State licensing and inspection staff. Provides technical support and guidance to the Regions on licensing and inspection activities and, upon request, to the Agreement States. Identifies and takes action to control safety issues, directs NRC contingency and response operations dealing with accidents, events, and incidents under its responsibility.

Director: Richard E. Cunningham  
 Deputy Director: John T. Greaves

Operations Branch

Provides programmatic control in the material safety and fuel cycle areas. Provides technical and program quality assurance, incident response coordination and training, and emergency preparedness policy for nuclear materials and fuel cycle events. Identifies and takes action to control safety issues under the Division's responsibility. Assesses safety environment stemming from foreign events and developments and implements response. Reviews licensee performance to assist in establishing licensing and inspection priorities and policies and to determine the need for Information Notices, Bulletins, and rulemaking. Develops and issues Information Notices and Bulletins. Resolves generic problems and policy issues (e.g., uranium toxicity and monitoring). Coordinates with other Federal agencies (e.g., OSHA, EPA, DOE and FEMA) regarding interagency jurisdiction related to responsibilities of the Division. Develops policy and procedures for assessing regional performance of materials and fuel facility licensing and inspection activities. Provides operational computer support functions for the Division (e.g., License Tracking System [LTS], Sealed Source and Device System [SSDS], Service and Training Information System [STIS], General License Data Base [GLDB]).

Chief: [Vacant]

Fuel Cycle Safety Branch

Conducts health physics, radiation and nuclear safety, quality assurance, and other appropriate analyses, licensing, and follow-up reviews of natural uranium conversion plants and production plants, uranium enrichment plants, enriched fuel processing and fabrication plants. Conducts environmental assessments and prepares environmental impact statements related to licensing actions. Provides oversight and programmatic direction for the program in the Regions related to these activities. Develops and directs implementation of policies and programs for inspection of licensees and others subject to NRC jurisdiction. Reviews Regional fuel cycle licensing and inspection programs for technical adequacy and consistency. Provides technical support for training Regional and Agreement State fuel cycle licensing and inspection staff. Provides technical support and guidance to the Regions on fuel cycle licensing and inspection activities, and upon request, to the Agreement States. Reviews programmatic activities and develops technical and policy options for regulations, regulatory guides, and policy statements. Provides technical support for incident and emergency response.

Chief: John W. N. Hickey

Medical, Academic and Commercial Use Safety Branch

Conducts health physics, radiation safety, and other appropriate analyses, licensing and follow-up reviews of by-product, medical, academic, industrial, and other source and special nuclear materials including, as necessary, preparation of environmental assessments and impact statements. Provides oversight and programmatic direction for the programs in the Regions related to these activities. Develops and directs implementation of policies and programs for inspection of licensees and others subject to NRC jurisdiction. Reviews Regional materials licensing and inspection programs for technical adequacy and consistency. Provides technical support for training of Regional and Agreement State materials licensing and inspection staff. Provides technical support and guidance to the Regions on material licensing and inspection activities, and upon request, to the Agreement States. Reviews programmatic activities and develops technical and policy options for regulations, regulatory guides, and policy statements. Provides technical support for incident and emergency response.

Chief: John E. Glenn

Source Containment and Devices Branch

Conducts safety and environmental evaluations for spent fuel and high-level waste facilities certified or licensed under 10 CFR Part 72. Develops and implements technical and policy guidance for programmatic activities governed by 10 CFR part 72 both at Headquarters and the Regions, including licensing, inspection, and quality assurance. Conducts safety evaluations of sealed sources and devices authorized under the provisions of Parts 30, 40, and 70. Maintains the national sealed source and device registry. Implements the tracking/accountability system for generally-licensed devices. Conducts generic studies related to the utilization of sealed sources and devices, as necessary, to assure health and safety. Develops and implements technical and policy guidance related to sealed sources and devices for Headquarters, Regions and Agreement States. Responds to technical assistance requests by the Regions and Agreement States on matters related to sealed sources and devices. Conducts QA assessments at vendor and licensee facilities, as necessary, to support programmatic safety objectives. Provides technical support for incident and emergency response.

Chief: Charles J. Haughney

ORGANIZATIONAL CHART

U. S. NUCLEAR REGULATORY COMMISSION

DIVISION OF HIGH-LEVEL WASTE MANAGEMENT

Develops and manages the Agency's program for the licensing, inspection, and regulation of the DOE high-level waste (HLW) repository program. Provides lead for all Agency activities under the Nuclear Waste Policy Act (NWPA) of 1982, and describes scope and activities for the Agency to achieve goals and schedules under the NWPA. Develops, implements, and evaluates safety and environmental policies relative to the HLW program, including programs for licensing, inspection, and quality assurance. Develops and implements a program of early, active, and continuing interface, including pre-licensing interface, with DOE and other entities—Federal, State, Indian tribes—to assure an ongoing understanding of the DOE repository program and early identification of regulatory concerns and issues within the program. Develops a program to enhance the ability of NRC to reach the statutory deadline of three years for construction permit decision. Develops technical and procedural guidance to assure program focus on important regulatory matters. Coordinates research to assure regulatory program commitments are achieved. Reviews and comments on DOE documents, plans, and programs as they are developed. Represents the Agency in international HLW activities. Provides guidance for Regional activities relating to the HLW repository program. Identifies and takes action to control safety issues under its responsibility. Authorities include the Atomic Energy Act of 1954, as amended; the Energy Reorganization Act of 1974; the National Environmental Policy Act of 1969; the Nuclear Waste Policy Act of 1982; and the Nuclear Waste Policy Amendments Act of 1987.

Director: B. Joe Youngblood  
Deputy Director: John J. Linehan

Repository Licensing & QA Project Directorate

Serves as the focal point for implementation of the High-Level Waste (HLW) Repository Program, including interface with DOE. Provides system engineering/integration for the High-Level Waste Program (repository, MRS, ISFS and transportation). Responsible for planning and policy analyses for the regulatory program under the Nuclear Waste Policy Act (NWPA). Manages and coordinates the safety and environmental reviews of pre-licensing and licensing activities for the HLW repository. Responsible for review, develops guidance as necessary, and audits of the DOE implementation of quality assurance to assure compliance with regulations. Develops safety and environmental policy for HLW repository program to assure coherent direction and focus for licensing, inspection, quality assurance, and other regulatory activities. Manages implementation of the NRC and DOE procedural agreement governing pre-licensing consultation. Manages and coordinates the inspection and audits of repository-related activities to assure compliance with regulations. Provides necessary planning to enable meeting statutory schedules and milestones, such as the three-year construction permit decision. Implements an active interface program, including pre-licensing with Federal, State, Indian Tribe, and other entities to assure ongoing understanding of the repository program and to identify and resolve concerns in a timely manner. Provides Division lead for efforts to integrate ADP into Division work, including contractor work. Serves as the NMSS focal point for issues, interaction, etc., regarding the Licensing Support System (LSS).

Project Director: Joseph J. Holcnich, Jr.

Hydrology and Systems Performance Branch

Responsible for the technical review of, and serves as the center for technical expertise in hydrology, geochemistry, and systems performance disciplines as they relate to the High-Level Waste (HLW) repository program. In these areas: (1) develops the technical evaluation and assessment methodologies and codes to determine compliance with 10 CFR Part 60, 40 CFR Part 191, and other regulatory requirements; (2) develops guidance for DOE with respect to specific technical information required to demonstrate compliance with regulatory requirements and specific technical strategies or methodologies that would be acceptable to demonstrate compliance; (3) reviews rules and standards to assure program internal consistency, technical completeness and accuracy, and that they satisfy program needs and are implementable; (4) reviews and evaluates NWPA submissions for technical adequacy and compliance with regulatory requirements, including environmental assessments, site characterization plans, and other relevant pre-licensing and licensing documents; and (5) participates in inspections and audits of repository-related activities to assure compliance with regulatory requirements. Serves as the focal point for coordination with the Office of Nuclear Regulatory Research (RES) regarding RES support of the HLW repository program.

Chief: Margaret V. Federline

Geology and Engineering Branch

Responsible for the technical review of, and serves as the center for technical expertise in geology, seismology and engineering disciplines as they relate to the engineered barrier systems and repository design of the High-Level Waste (HLW) repository. In these areas: (1) develops the technical evaluation and assessment methodologies and codes to determine compliance with 10 CFR Part 60 and other regulatory requirements; (2) develops guidance for DOE with respect to specific technical information required to demonstrate compliance with regulatory requirements and specific technical strategies or methodologies that would be acceptable to demonstrate compliance; (3) reviews rules and standards to assure program internal and technical consistency, technical completeness and adequacy, and that they satisfy program needs and are implementable; (4) reviews and evaluates Nuclear Waste Policy Act (NWPA) submissions for technical accuracy and compliance with regulatory requirements, including environmental assessments, site characterization plans, and other relevant pre-licensing and licensing documents; and (5) participates in inspections and audits of activities to assure compliance with regulatory requirements.

Chief: Ronald L. Ballard

DIVISION OF LOW-LEVEL WASTE MANAGEMENT AND DECOMMISSIONING

Directs the NRC's program for the licensing, inspection, and regulation to assure safety and quality associated with the management, treatment, and commercial disposal of low-level nuclear waste (LLW), uranium recovery (UR) activities including mill tailings management, and material facility and power reactor decommissioning. Develops, implements, and evaluates safety and environmental policies and long-range goals for these activities. Identifies and takes action to control safety issues under its responsibility. Interacts with other NRC Offices, Federal and State organizations, and jurisdictions on matters under its cognizance. Coordinates within NRC so that consistent criteria are developed for acceptable LLW disposal, UR activities, and decommissioning practices. Coordinates research to assure regulatory program commitments are achieved. Represents the Agency in international LLW and UR activities, provides guidance for Regional activities relating to LLW disposal, UR activities, and decommissioning, and serves as Agency lead for DOE's Remedial Action Plans. Authorities include the Atomic Energy Act of 1954, as amended; the Energy Reorganization Act of 1974, as amended; the National Environmental Policy Act of 1969; the Uranium Mill Tailings Radiation Control Act of 1978, as amended; the Low Level Radioactive Waste Policy Act of 1980, and the Low Level Radioactive Waste Policy Amendments Act of 1985 (LLRWPA).

Director: Richard L. Bangart  
 Deputy Director: E. William Brach

Low-Level Waste Management Branch

Manages and directs the NRC regulatory program associated with the management and disposal of LLW. Plans and directs the program for: (1) safety and environmental evaluation of applications for licenses for LLW disposal including site suitability, facility design, operations, engineered barriers, waste form, packaging, and closure and post-closure activities; (2) inspection and assessment of operational safety for existing facilities; (3) development of technical evaluation and assessment codes, policy options, technical positions, inspection procedures, and other guidance documents for evaluation of LLW management and disposal; (4) identification, collection, and maintenance of information on the status of LLW operations, management, and disposal from NRC and Agreement State licensees; and (5) oversight and review of Regional Offices' performance of LLW matters under the Division's cognizance. Provides assistance to the State Programs in the review of Agreement State LLW regulatory programs, provides provisions of technical assistance to States and Compacts consistent with the LLRWPA and in the Agreement States' regulation of LLW disposal facilities under their jurisdiction. Identifies research needs and serves as Division liaison with the Office of Nuclear Regulatory Research in developing and executing programs to fill these needs. Provides for direction of technical assistance contracts and consultants in support of the above functions.

Chief: Paul H. Lohaus

Uranium Recovery Branch

Serves as NRC focal point for licensing and operational safety activities associated with the management and disposal of UR activities including mill tailings management. Conducts health physics, geohydrologic, geochemical, and other appropriate analyses; support of NRC's evaluation of and concurrence in the Department of Energy's Remedial Action Plans for cleanup of inactive uranium sites and contaminated vicinity properties as required under the Uranium Mill Tailings Radiation Control Act of 1978. Plans and directs the program for UR activities including mill tailings management and decommissioning that encompasses: (1) oversight and programmatic direction for UR programs in the Regions; (2) implementation of policies and programs for inspection of UR licensees and DOE's inactive uranium sites and contaminated vicinity properties; and (3) reviews Regional UR licensing and inspection programs for technical adequacy and consistency. Provides technical support and guidance to the Regions, and upon request, to the Agreement State UR licensing and inspection staff. Reviews programmatic activities and develops technical and policy options for regulations, regulatory guides, and policy statements. Provides technical support for incident and emergency response relating to UR operations.

Chief: John J. Surrmeier

Decommissioning and Regulatory Issues Branch

Manages and directs NRC regulatory development activities under the Uranium Mill Tailings Radiation Control Act of 1978 and the Low Level Radioactive Waste Policy Amendments Act of 1985 (LLRWPA). Responsible for interagency and international coordination, development of policy, practices, and long-range goals, and initiates the development of standards and guidance for matters under the Division's cognizance. Conducts special projects and develops policy options for improving regulatory programs for disposal of low-level wastes, uranium mill tailings, and decommissioning of nuclear facilities. Develops regulatory programs for management of mixed and greater-than-Class-C waste, and for quality assurance of low-level waste disposal facilities. Plans and directs the program for financial assurance of licensees (other than Price-Annulment) and decommissioning of power reactor and materials licensees. Reviews and recommends action on decommissioning plans for power reactors prior to transfer from NRR to NMSS, except financial aspects. Plans, directs, and carries out pre-licensing reviews and actions for power reactors transferred to NMSS, and directs and oversees the related activities for, and plans, directs and oversees all regional licensing and inspection activities related to decommissioning.

Chief: John H. Austin

# U.S. NUCLEAR REGULATORY COMMISSION

OFFICE OF NUCLEAR REACTOR REGULATION

Implements regulations, and develops and implements policies, programs, and procedures for all aspects of licensing and inspection of (1) manufacturing, production, and utilization facilities, except for those concerning fuel reprocessing plants and isotopic enrichment plants; (2) receipt, possession, and ownership of source, byproduct, and special nuclear material used or produced at facilities licensed under 10 C.F.R. Part 50; (3) operators of such facilities; (4) emergency preparedness at such facilities; and (5) contractors and suppliers of such facilities. Identifies and takes action regarding conditions and licensee performance that may adversely affect public health and safety, the environment, or the safeguarding of nuclear reactor facilities; and assesses and recommends or takes action regarding incidents or accidents. Provides special assistance as required in matters involving reactor facilities exempt from licensing. Provides guidance and implementation direction to Regional Offices on reactor licensing and inspection programs assigned to the Region, and appraises Regional program performance in terms of effectiveness and uniformity. Performs other functions required for implementation of the reactor licensing and inspection programs.

Director: Thomas E. Murley  
Deputy Director: Frank J. Stragla

PROGRAM MANAGEMENT, POLICY DEVELOPMENT, AND ANALYSIS STAFF

Provides overall policy and management direction for office, administrative, resource management information, and technical support to the Director, NRR; provides policy development activities; and interacts with the Associate Directors to resolve or recommend resolution of policy and office-level programmatic issues. Coordinates reactor licensing and inspection policies, programs, and guidance. Provides Office focal point for RES activities which affect Office programs. Performs reviews and evaluations related to licensee financial, insurance, demerit, and anti-trust matters. Performs management engineering studies geared to improve quality of operations through workload management and performance assessments of NRR activities.

Director: Frank P. Gilstrap

PLANNING, PROGRAM AND MANAGEMENT SUPPORT BRANCH  
(See Page 42)

POLICY DEVELOPMENT / TECHNICAL SUPPORT BRANCH  
(See Page 42)

INSPECTION AND LICENSING PROGRAM BRANCH  
(See Page 42)

ASSOCIATE DIRECTOR FOR PROJECTS

Responsible for overall project management activities related to licensing and inspection of power and non-power reactors and standard reactor designs; and interactions with the other Associate Directors and Staff Director to resolve or recommend resolution of policy and Office-level programmatic issues.

Associate Director: James G. Parlow

ASSOCIATE DIRECTOR FOR INSPECTION AND TECHNICAL ASSESSMENT

Responsible for management direction of technical evaluations, inspections, operator licensing, and licensee management performance; assessment of assigned technical activities; and interactions with the other Associate Directors and Staff Director to resolve or recommend resolution of policy or major Office-level programmatic issues.

Associate Director: William T. Russell

ASSOCIATE DIRECTOR FOR ADVANCED REACTORS AND LICENSE RENEWAL

Responsible for planning, directing, and supervising plant license renewal activities, and the project management and technical review activities of advanced reactors and standard plant designs.

Associate Director (Acting): Dennis M. Crutchfield  
Deputy Associate Director (Acting): William D. Travers

DIVISION OF REACTOR PROJECTS - I, II  
(See Page 43)

DIVISION OF REACTOR PROJECTS - III, IV, V  
(See Page 44)

DIVISION OF SYSTEMS TECHNOLOGY  
(See Page 46)

DIVISION OF OPERATIONAL EVENTS ASSESSMENT  
(See Page 47)

DIVISION OF REACTOR INSPECTION & SAFEGUARDS  
(See Page 48)

DIVISION OF RADIATION PROTECTION & EMERGENCY PREPAREDNESS  
(See Page 49)

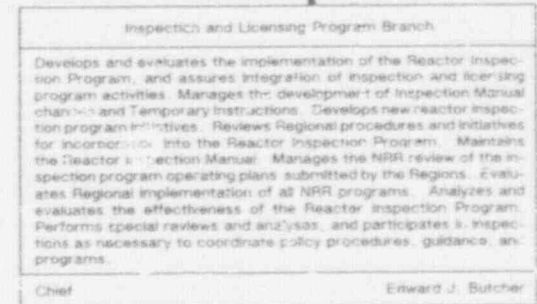
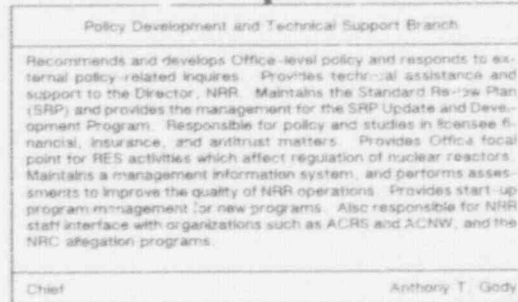
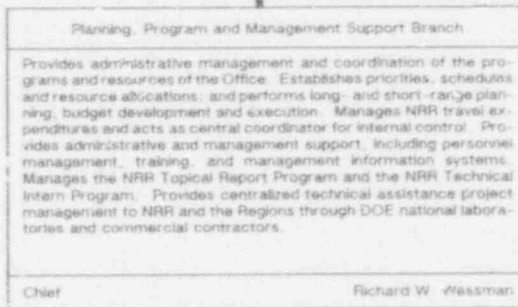
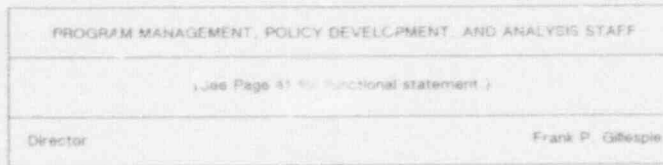
DIVISION OF LICENSEE PERFORMANCE & QUALITY EVALUATION  
(See Page 50)

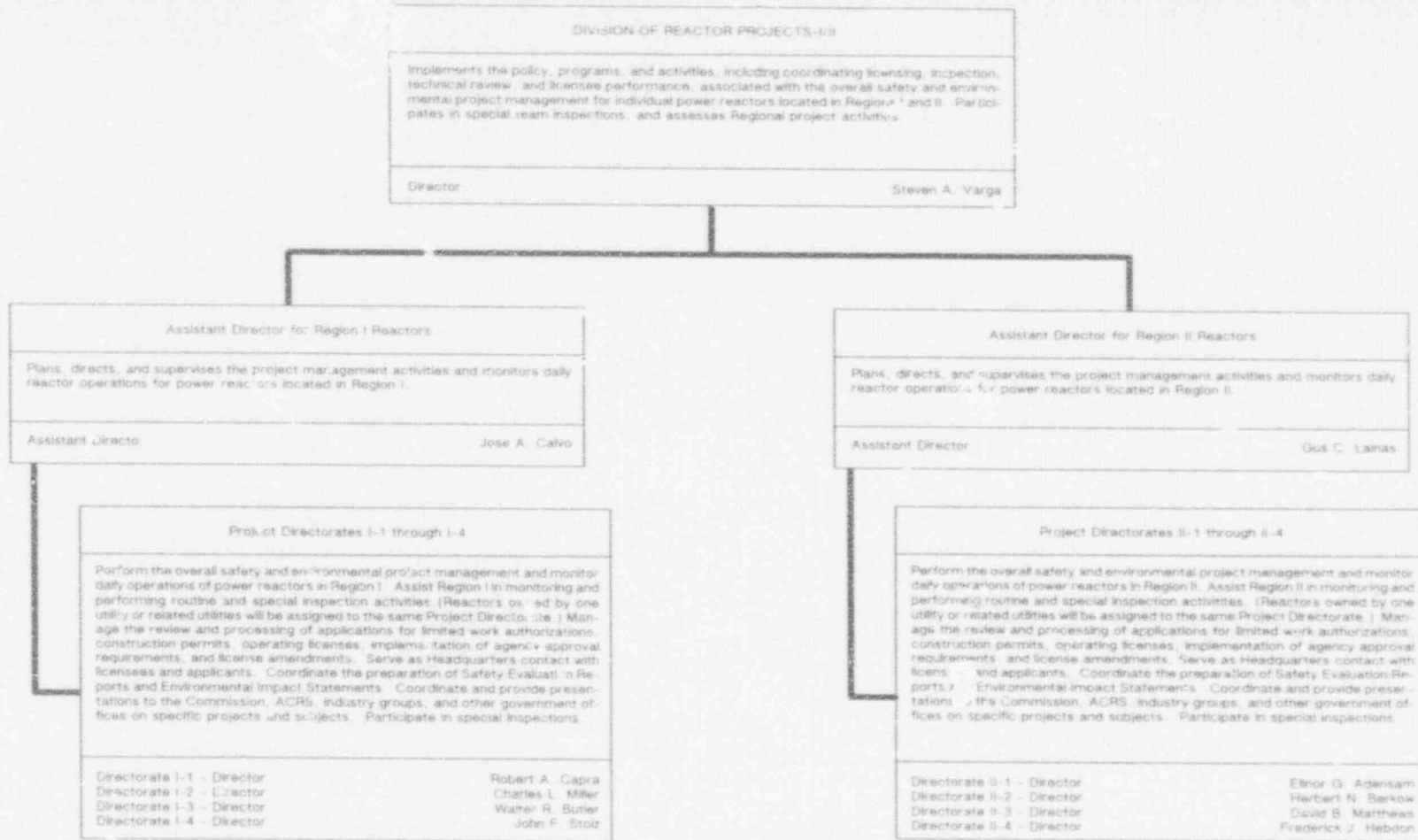
DIVISION OF ENGINEERING TECHNOLOGY  
(See Page 51)

STANDARDIZATION PROJECT DIRECTORATE  
(See Page 45)

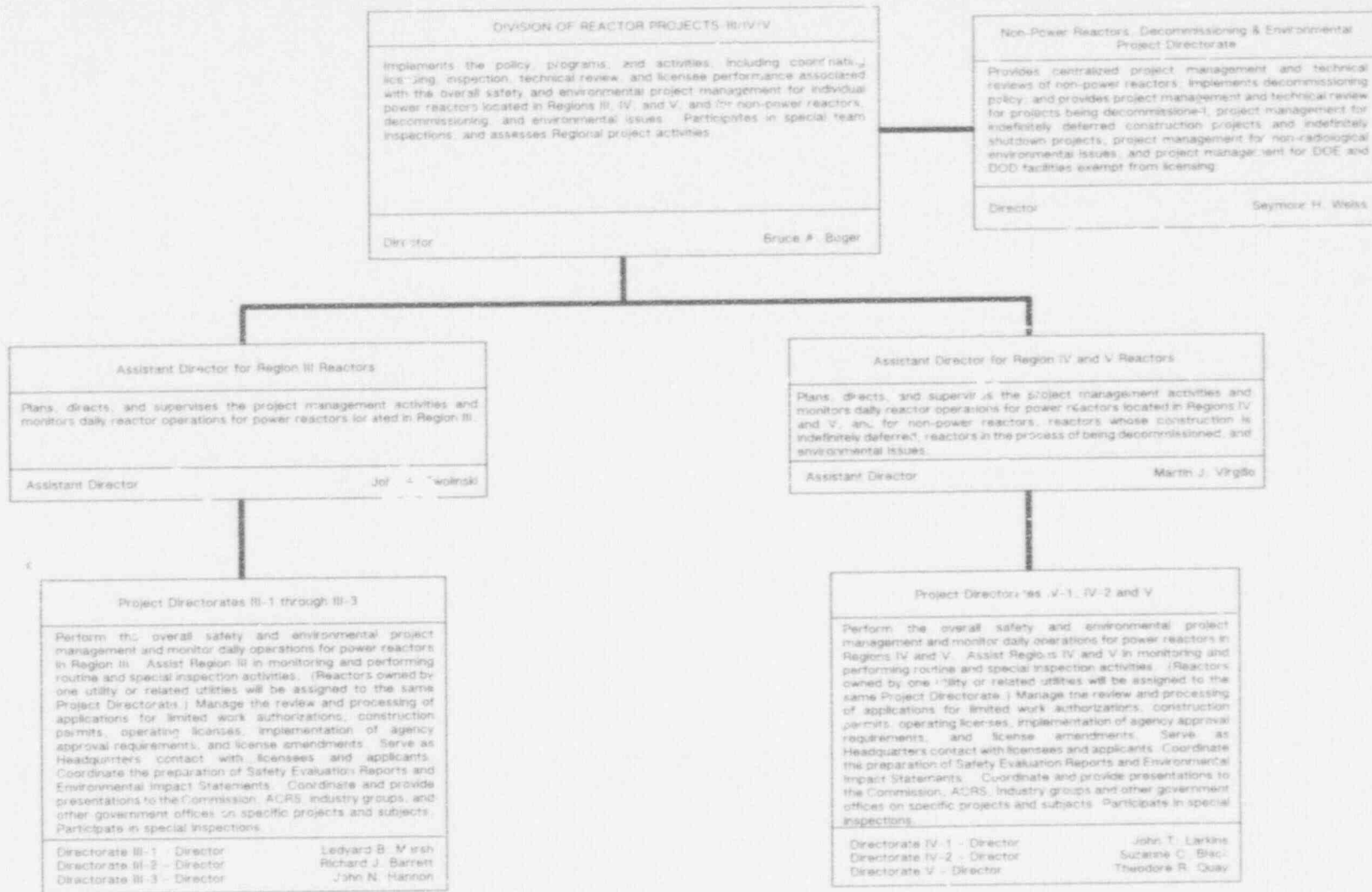
LICENSE RENEWAL PROJECT DIRECTORATE  
(See Page 45)

ADVANCED REACTORS PROJECT DIRECTORATE  
(See Page 45)









ASSOCIATE DIRECTOR FOR ADVANCED REACTORS AND LICENSE RENEWAL

(See Page 41 for functional statement.)

Associate Director (Acting) Dennis M. Crutchfield  
 Deputy Associate Director (Acting) William D. Travers

Standardization Project Directorate

Performs the overall safety and environmental project management for standard plant designs for evolution advanced light-water reactors including applications for Preliminary Design Approvals, Final Design Approvals, and Design Certification. Coordinates and provides presentations to the Commission, ACRS, industry groups, and other government offices on standardization projects. Serves as Headquarters contact on standardization activities.

Director Robert C. Pierson

License Renewal Project Directorate

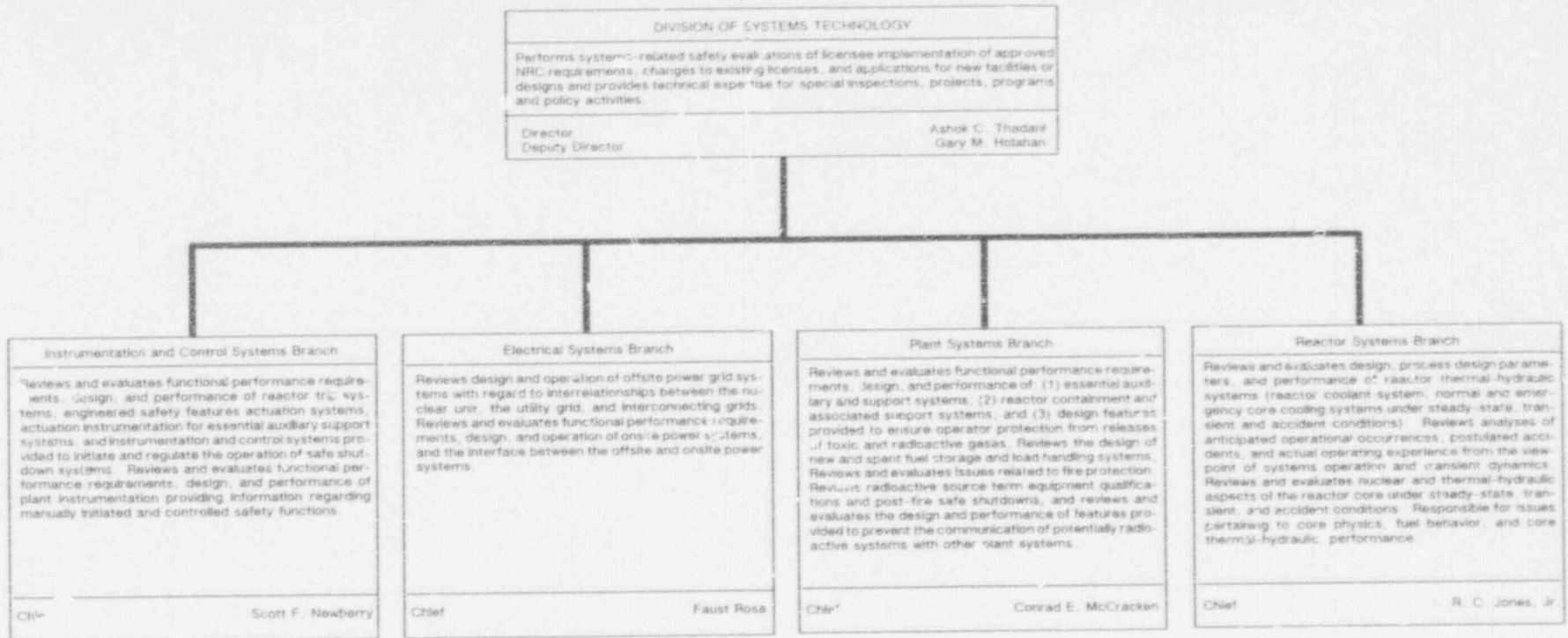
Provides centralized project management and technical reviews associated with license renewal activities. Develops a license renewal Standard Review Plan, coordinates and performs technical reviews of NUMARC-prepared industry technical reports, coordinates with the designated license renewal lead plants (Yankee Rowe & Monticello), and coordinates and reviews rules and guidance documents generated by RES. Serves as the Headquarters contact with applicants requesting power reactor license renewals.

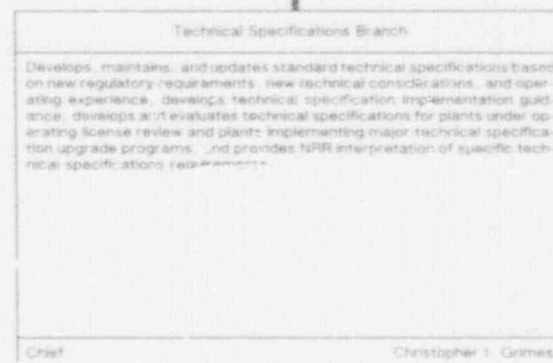
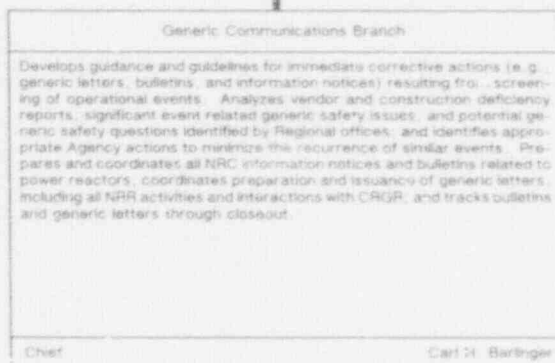
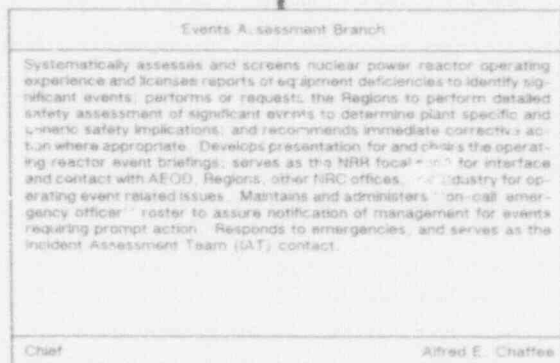
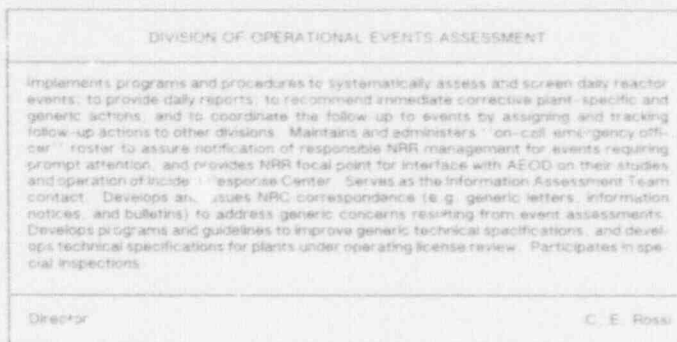
Director John W. Craig

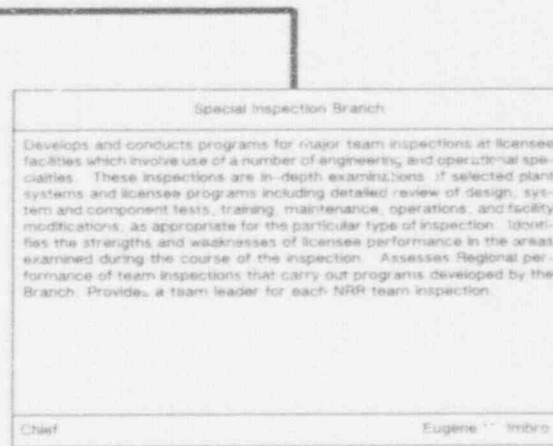
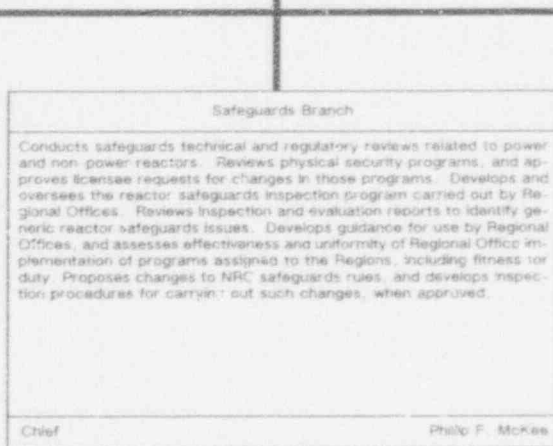
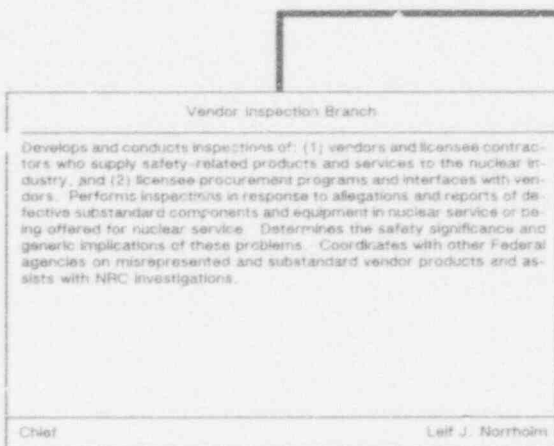
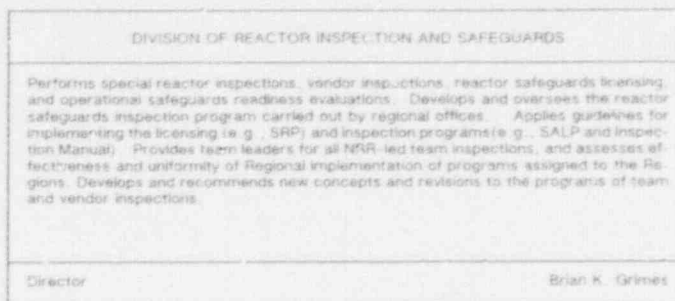
Advanced Reactors Project Directorate

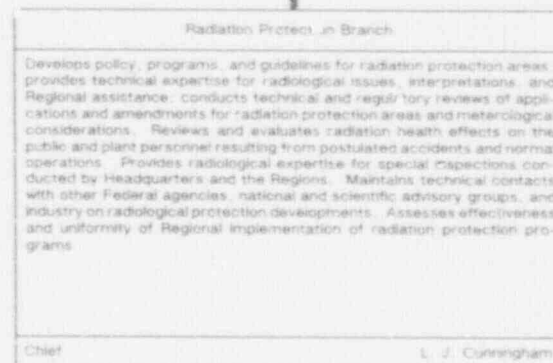
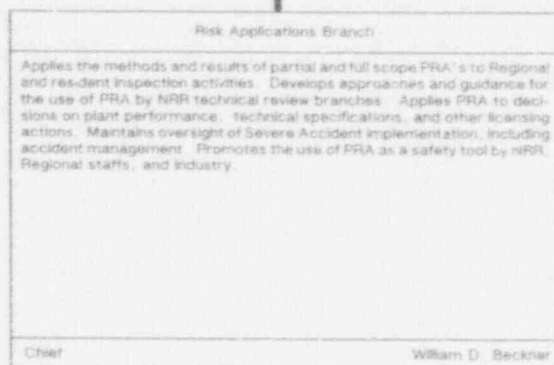
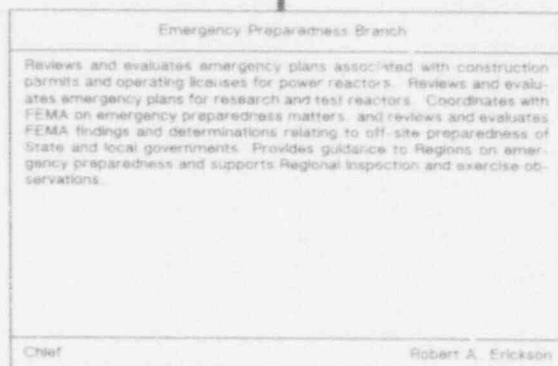
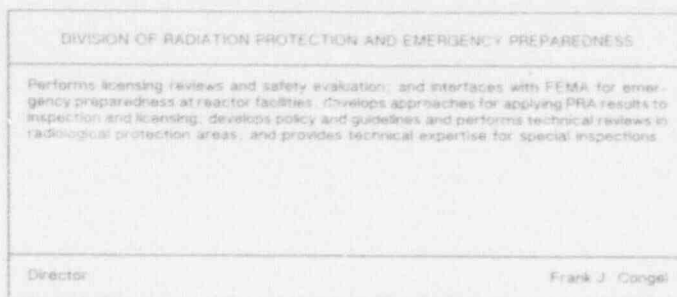
Provides centralized project management and specialized technical reviews for advanced non-light water reactors and the PLUS F reactor Design including applications for Preliminary Design Approvals, Final Design Approvals, and Design Certification. Coordinates and provides presentations to the Commission, ACRS, industry groups, and other government offices on specific projects and subjects. Serves as Headquarters contact on PLUS, CANDU, HTGR and LMR.

Director James E. Dyer









DIVISION OF LICENSEE PERFORMANCE AND QUALITY EVALUATION

Evaluates effectiveness of licensee performance by integrating input from programs and activities such as SALP, enforcement, performance indicators, AEOD analyses, event assessment, operator examination, licensing, and inspection. Develops programs for assuring quality and reliability of operations and construction. Develops policies and guidance, and implements the program for licensing nuclear power plant operators. Develops programs and policies to ensure effective consideration of human factors engineering in nuclear facility operations, transients, and emergencies. Assesses effectiveness and uniformity of Regional Office implementation of the programs assigned to the Regions, and provides technical expertise for special inspections.

Director: Jack W. Roe  
Deputy Director: Cecil O. Thomas, Jr.

Performance and Quality Evaluation Branch

Evaluates the effectiveness of licensee performance by integrating input from programs and activities such as SALP, enforcement, performance indicators, AEOD trends analysis, event evaluation, operator examinations, and licensing and inspection. Develops final materials for use at semi-annual senior management meetings. Identifies the need for and recommends special inspections from performance evaluations. Monitors and evaluates industry maintenance initiatives and performance. Develops policy and guidance reliability assurance programs for future reactors. Develops policy and provides oversight of implementation of the SALP program. Reviews and evaluates audit, review, and other administrative control aspects for nuclear power plants. Reviews and evaluates quality assurance aspects of nuclear facility licensees and applicants. Reviews and evaluates initial/preoperational test programs and special test programs. Provides technical expertise for plant inspections.

Chief: Gary G. Zach

Human Factors Assessment Branch

Reviews training and qualification programs at nuclear reactors, and monitors and evaluates industry initiatives regarding personnel training. Reviews and evaluates normal, off-normal, and emergency procedures and guidelines. Provides technical expertise for special inspections, event investigations, projects, programs, and policy activities. In the areas of human performance, provides management effectiveness procedures, training, staffing, and human machine interfaces. Reviews human factors engineering design of the control room and SPDS and control centers outside of the main control room. Reviews organizational environment issues and management concerns at operating reactors. Develops and evaluates implementation of policy such as training, working hours, and NPP personnel conduct.

Chief: Jared S. Wermiel

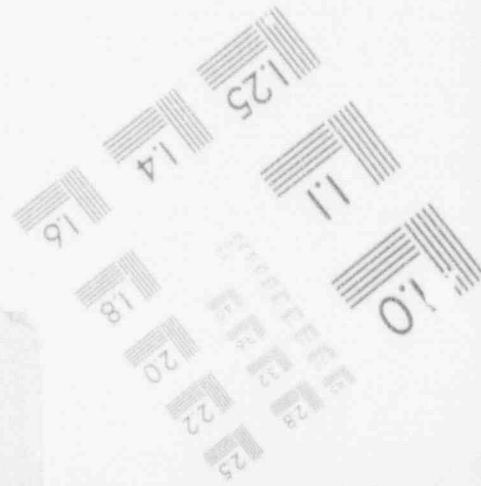
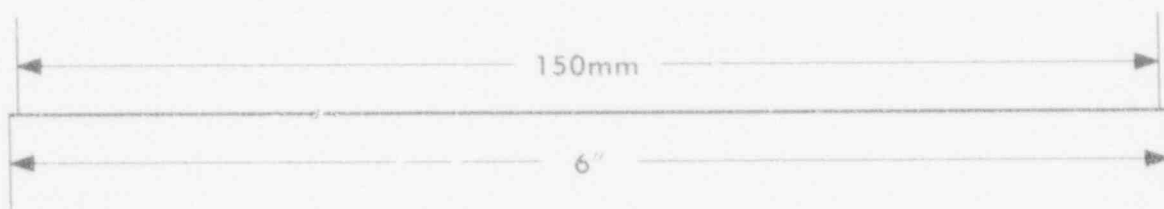
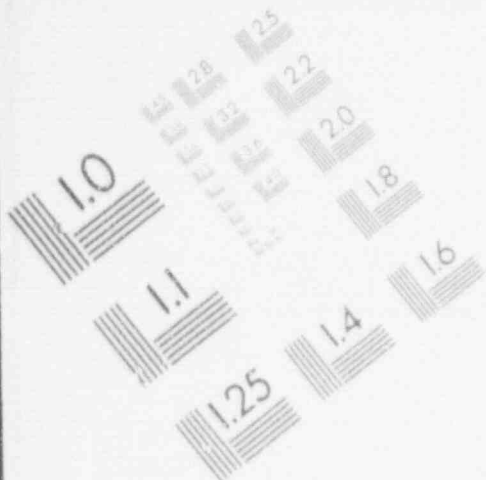
Operator Licensing Branch

Responsible for overall licensing and regulatory policy pertaining to licensing of operators pursuant to 10 CFR Part 55. Responsible for the initial examination, licensing, and requalification programs for non-power and power reactor operator applicants and operators. Conducts non-power reactor operator examination nationwide. Provides program guidance to Regional Offices for administration of examinations of operators and senior operators and evaluation of requalification programs. Develops and validates testing techniques and standards for evaluating candidates. Evaluates adequacy of facilities and simulators used in the conduct of operator examinations. Assesses effectiveness and uniformity of Regional Office implementation and programs assigned to the Regions.

Chief: Robert M. Gallo

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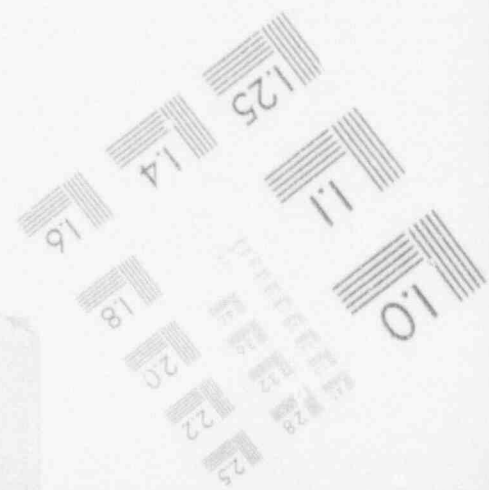
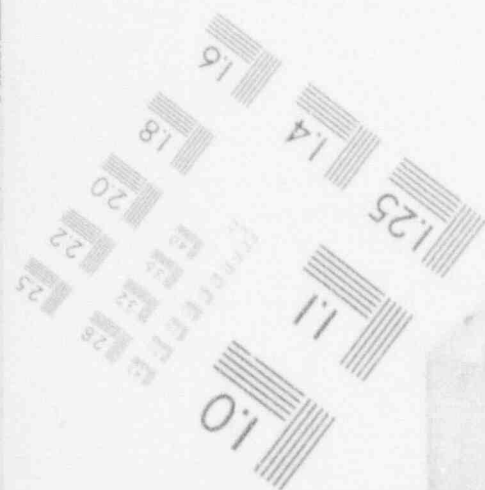
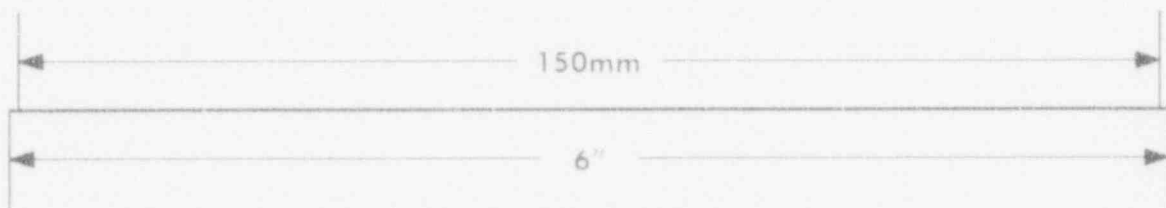
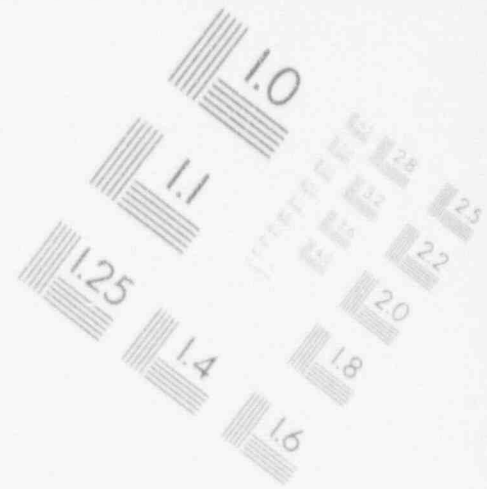
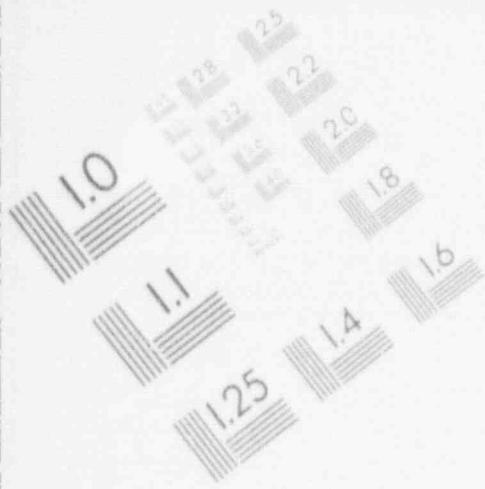
## IMAGE EVALUATION TEST TARGET (MT-3)





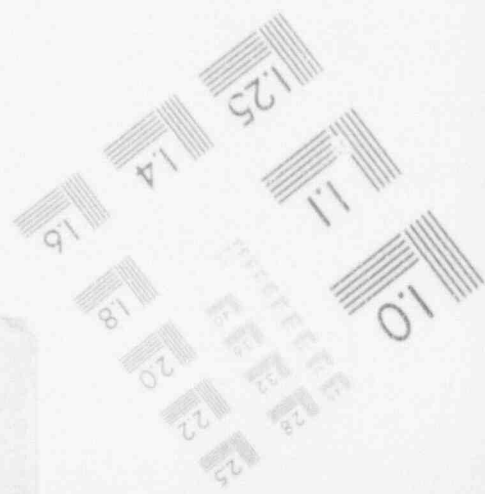
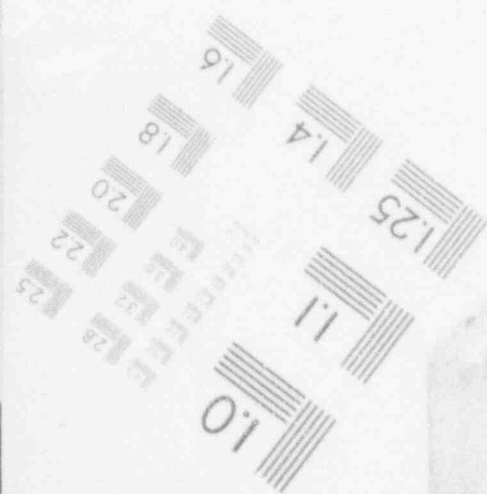
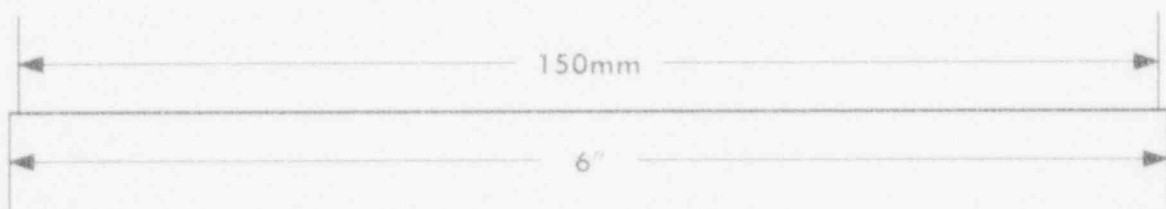
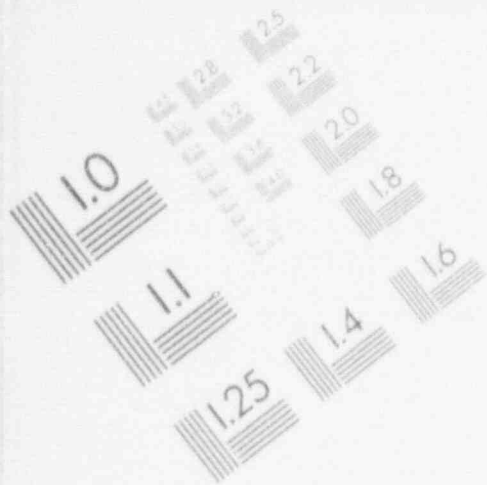
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## IMAGE EVALUATION TEST TARGET (MT-3)



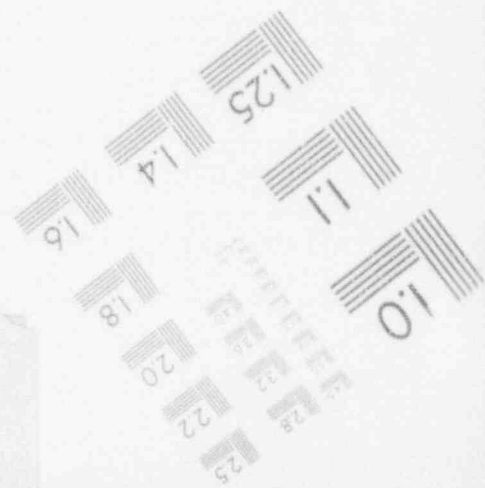
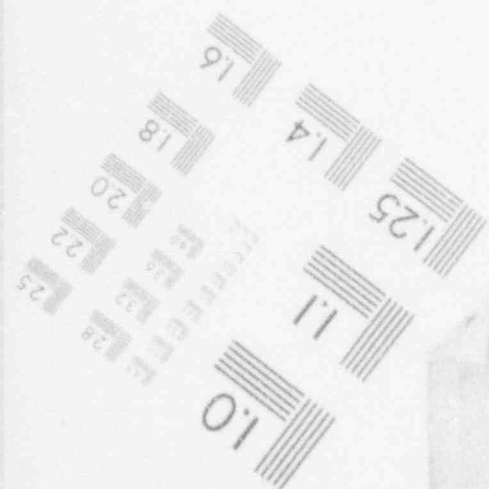
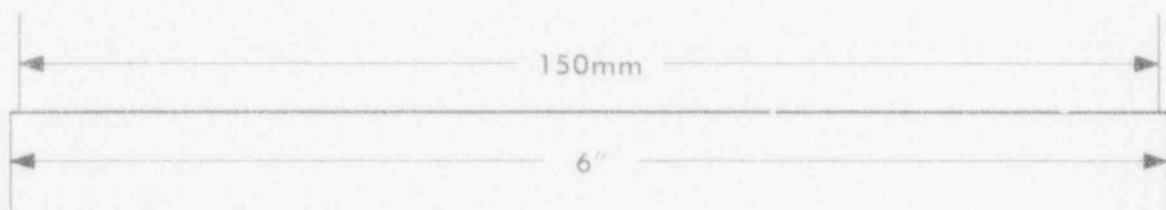
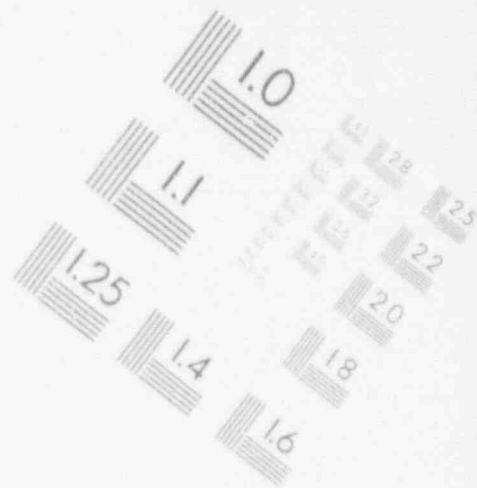
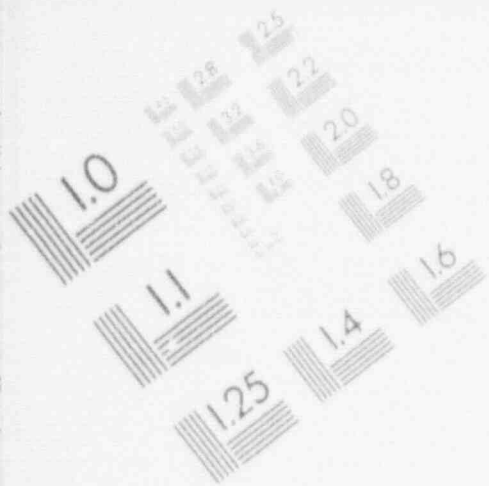
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## IMAGE EVALUATION TEST TARGET (MT-3)



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## IMAGE EVALUATION TEST TARGET (MT-3)



DIVISION OF ENGINEERING TECHNOLOGY	
Performs engineering related safety evaluations of license implementation of approved NRC requirements, changes to existing licenses, and applications for new facilities or designs. Performs reviews of license renewal submissions, industry technical reports, and advanced plant designs. Provides technical expertise for special inspections, projects, programs, and policy activities. Assists Regions in the resolution of engineering problems.	
Director Deputy Director	James E. Richardson B. D. Lisk

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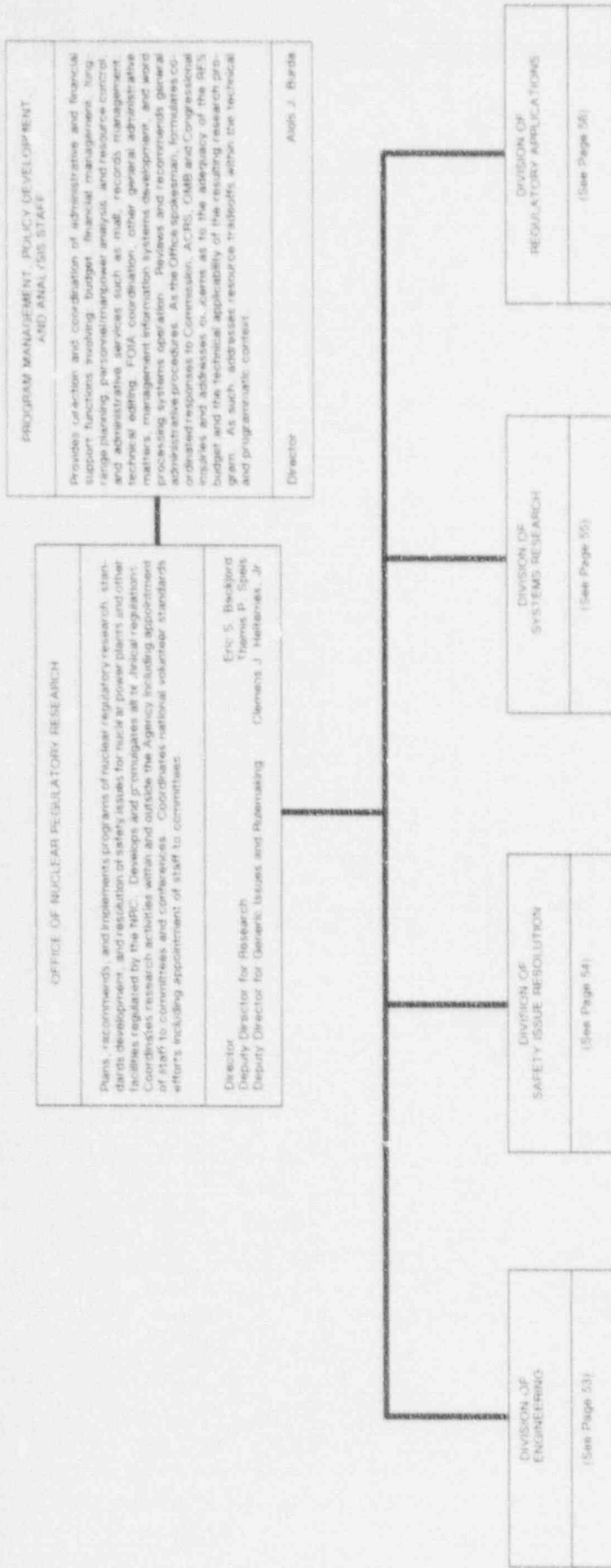
Materials and Chemical Engineering Branch	
Reviews and evaluates materials engineering, in-service inspection, and materials integrity related aspects of design and performance of components and systems. Reviews special fabrication problems, nonconformant behavior, and performs failure analysis. Reviews and evaluates issues related to chemical engineering including hydrogen generation, post accident sampling, water chemistry, corrosion, decontamination, and de-commissioning.	
Chief	C. Y. Cheng

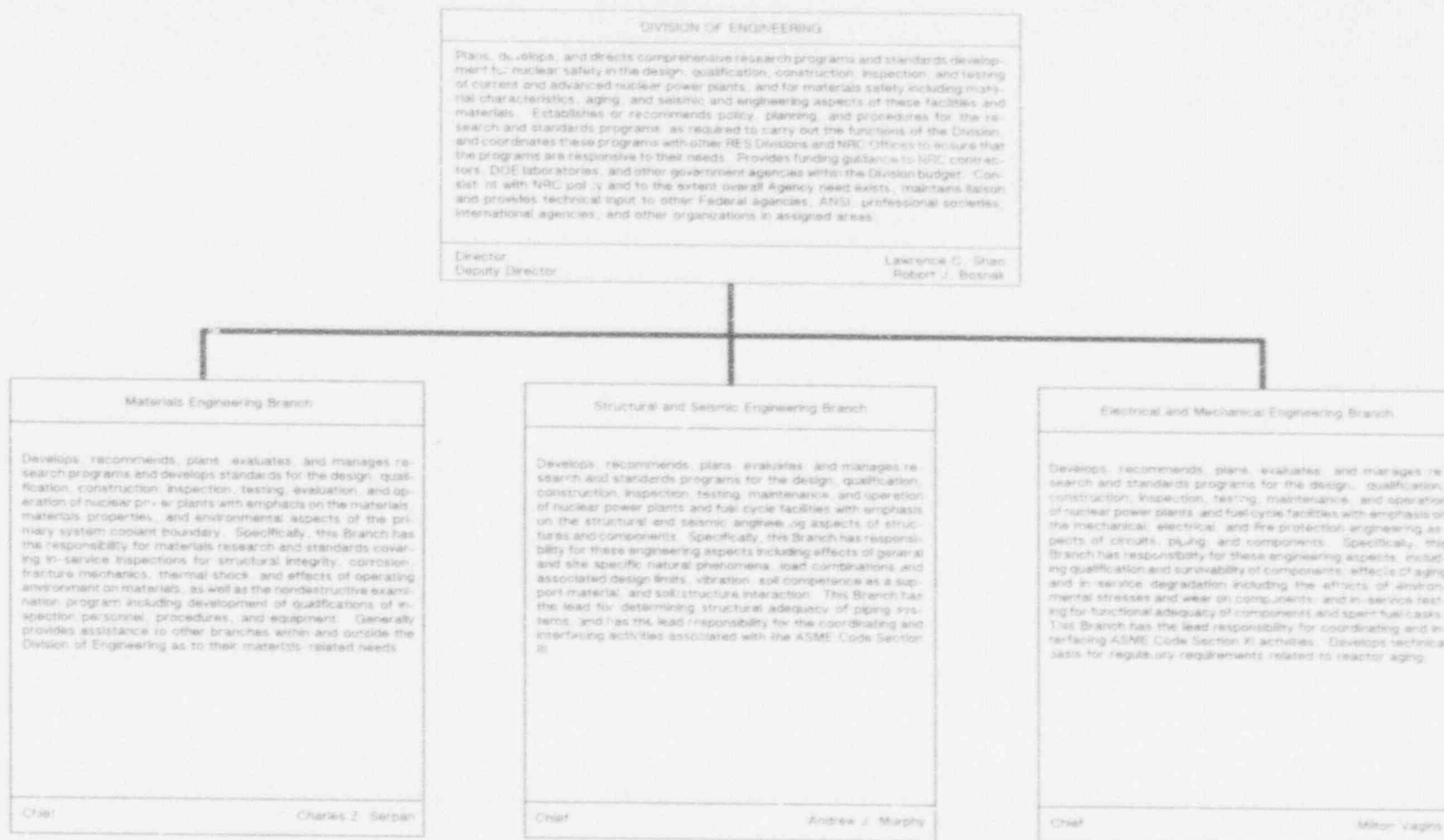
Mechanical Engineering Branch	
Reviews design criteria and loads static and dynamic analysis methods and in-service testing for mechanical systems and components. Reviews and evaluates seismic and dynamic qualifications of equipment. Verifies integrity, capacity, and margins associated with mechanical equipment. Reviews and evaluates conditions associated with various postulated events, such as earthquakes, man related hazards, floods, pipe breaks, and their threat to the functional integrity of components.	
Chief	James A. Torberg

Structural and Geosciences Branch	
Reviews design criteria and loads, analysis methods, and in-service testing for structures. Verifies integrity, capacity, and margins associated with structures. Reviews and evaluates conditions associated with various postulated events such as earthquakes, and their threat to the integrity and functional performance of structural. Reviews and evaluates issues related to geologic, seismologic, and hydrologic characteristics of a reactor site.	
Chief	William Bagchi

# U. S. NUCLEAR REGULATORY COMMISSION

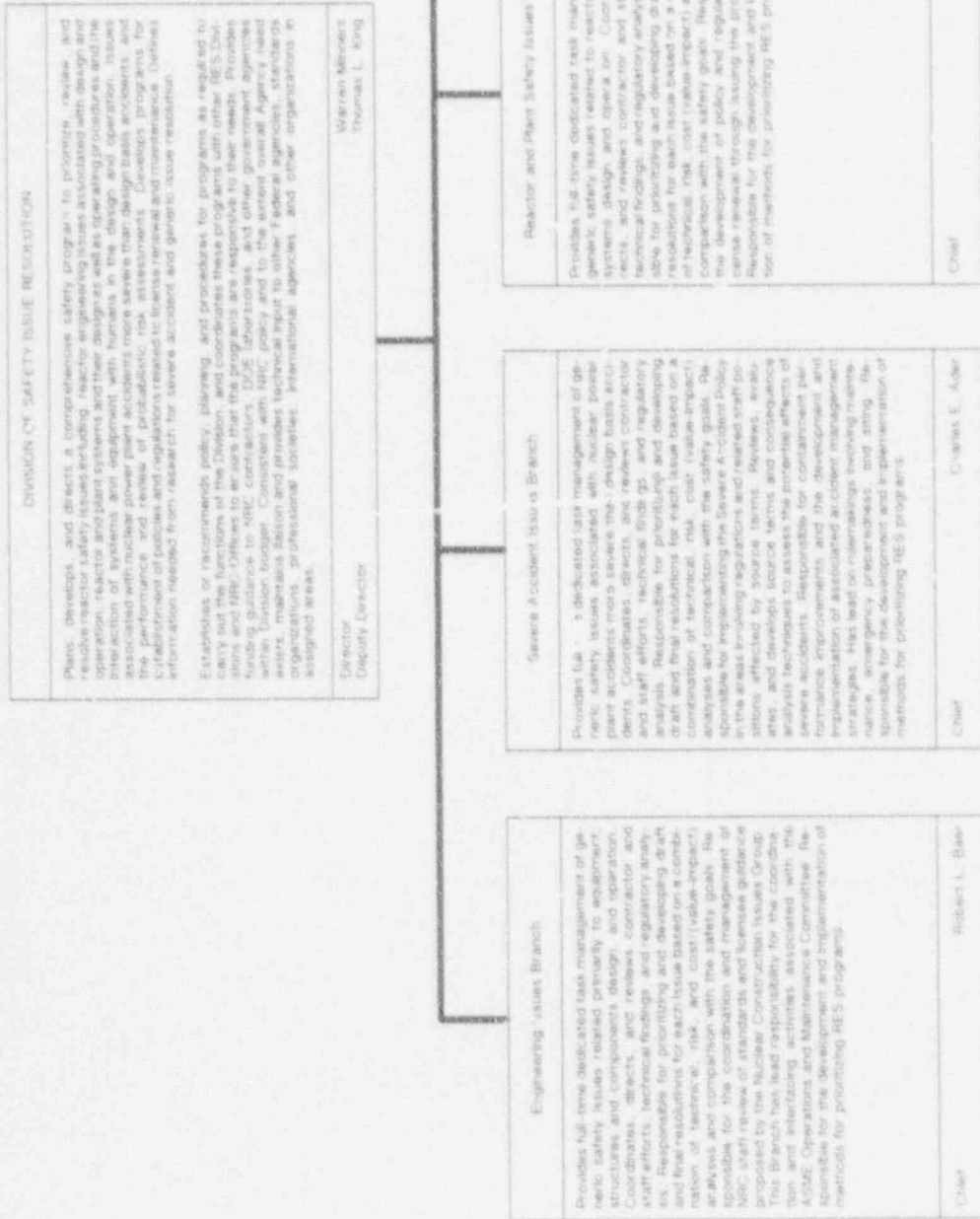
## ORGANIZATIONAL CHART





# U.S. NUCLEAR REGULATORY COMMISSION

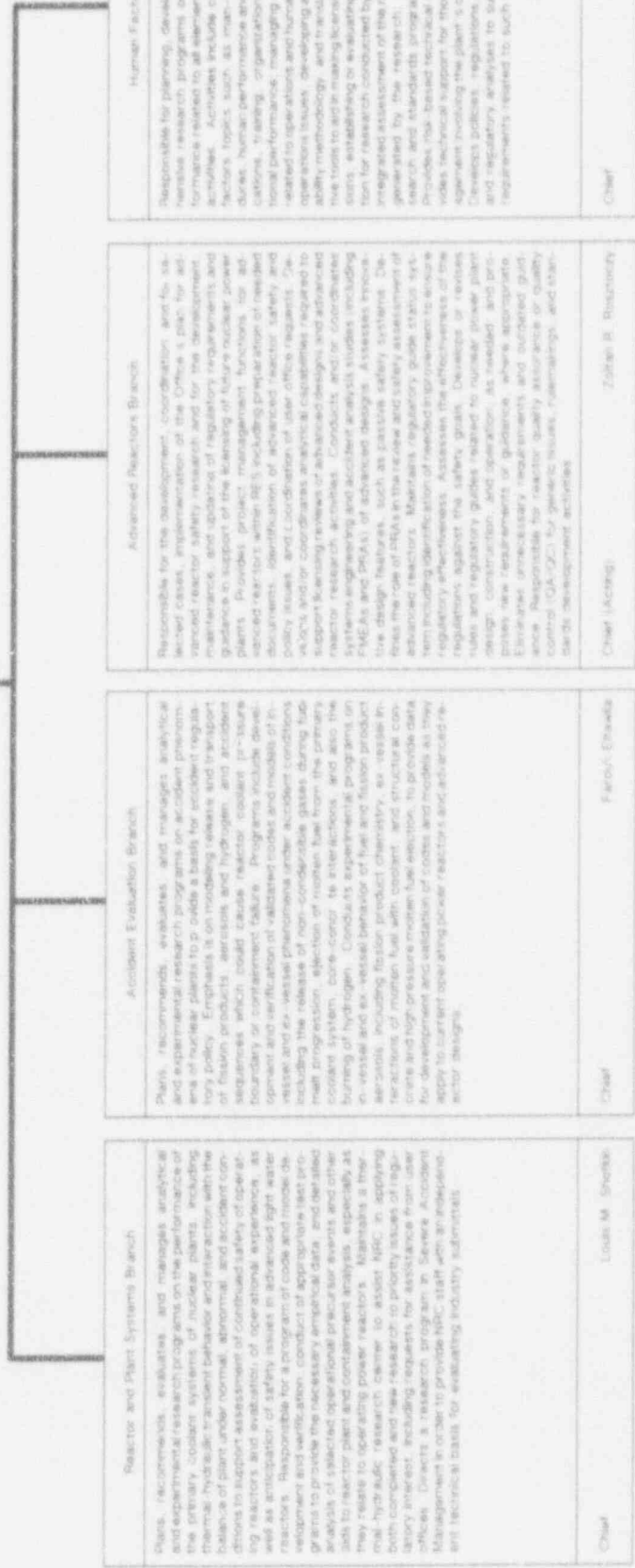
## ORGANIZATIONAL CHART



DIVISION OF SYSTEMS RESEARCH

Plans, develops, and directs comprehensive safety research programs for predicting nuclear reactor and plant systems behavior under normal, accident, and severe accident conditions for current and advanced reactors. Responsibilities include evaluating challenges to current programs, development of accident load cases, accident sequence analysis, and development coordination and in selected cases, implementation of the Office plan for advanced reactor safety research and for the development, maintenance, and updating of regulatory requirements and guidance in support of the licensing of future nuclear power plants. Provides research program planning, implementation, and results in support of needs identified for severe accident, generic issue resolution, and human factors. Provides research to improve NRC's understanding of human performance and to identify causes of error for the purpose of enhancing safe operations in the commercial nuclear industry. Establishes or recommends policy, planning, and procedures for the research programs as required or carry out the functions of the Division, and coordinates these programs with other NRC Divisions and NRC Offices to ensure that the programs are responsive to their needs. Provides funding guidance to NRC contractors, DOE laboratories, and other government agencies within the Division budget. Consistent with NRC policy and to the extent over all Agency needs and capabilities, initiates and provides technical input to other Federal agencies, AECI, private sector, international agencies, and other organizations in assigned areas.

Director  
Deputy Director  
Brian W. Shanon  
Joseph A. Murphy



Plans, recommends, evaluates, and manages analytical and experimental research programs on the performance of the primary coolant systems of nuclear plants, including thermal hydraulic transient behavior and interaction with the balance of plant under normal, abnormal, and accident conditions to support assessment of continued safety of operating reactors and evaluation of operational experience, as well as anticipation of safety issues in advanced light water reactors. Responsible for a program of code and model development and verification, conduct of appropriate test programs to provide the necessary empirical data, and detailed analysis of selected operational precursor events and other data to reactor plant and containment analysis, especially as they relate to operating power reactors. Maintains a theoretical hydrodynamic research center to assist NRC in applying both computer and new research to priority issues of regulatory interest, including requests for assistance from user offices. Directs a research program in Severe Accident Management in order to provide NRC staff with an independent technical basis for evaluating industry submissions.

Chief  
Louis M. Sherick

Plans, recommends, evaluates and manages analytical and experimental research programs on accident phenomena of nuclear plants to provide a basis for accident regulatory policy. Emphasis is on modeling releases and transport of fission products, aerosols and hydrogen, and accident sequences which could cause reactor coolant pressure boundary or containment failure. Programs include development and verification of validated codes and models of pipe rupture and ex-vessel phenomena under accident conditions including the release of non-condensable gases during full melt progression, ejection of molten fuel from the primary containment system, core-concrete interactions, and also the burning of hydrogen. Conducts experimental programs on in-vessel and ex-vessel behavior of fuel and fission product aerosols, including fusion product chemistry, ex-vessel interactions of molten fuel with coolant, and structural concrete and top pressure molten fuel selection, to provide data for development and validation of codes and models as they apply to current operating power reactors and advanced reactor design.

Chief  
Farouk Elawda

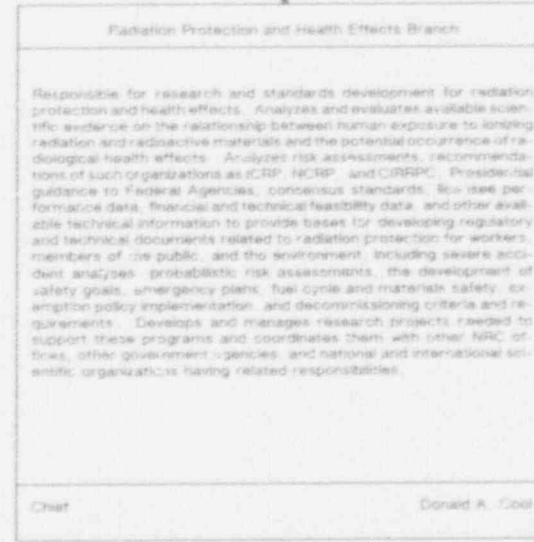
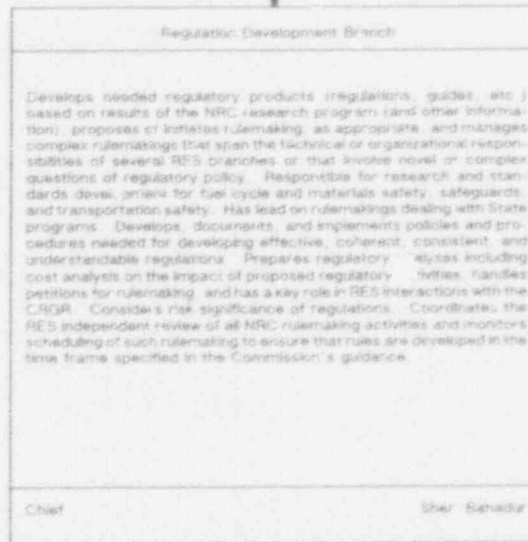
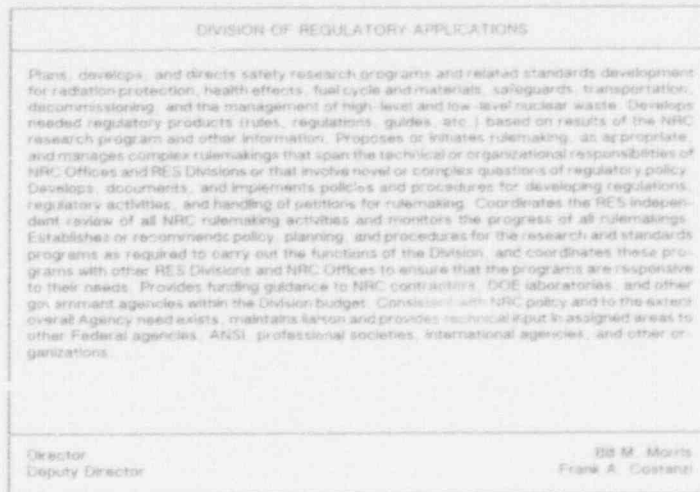
Responsible for the development, coordination and facilitated reactor safety research and for the development, maintenance, and updating of regulatory requirements and guidance in support of the licensing of future nuclear power plants. Provides project management functions for advanced reactors within RPS including preparation of request documents, identification of advanced reactor safety and policy issues, and coordination of user office requests. Develops and/or coordinates analytical capabilities required to support licensing reviews of advanced designs and advanced reactor research activities. Conducts and/or coordinates systems engineering and accident analysis studies (including FMEAs and PEAs) of advanced designs. Assesses nuclear design features, such as passive safety systems, the advanced reactors. Maintains regulatory guide status system including identification of needed improvements to ensure regulatory effectiveness. Assesses the effectiveness of the regulatory approach to the safety, design, development, review, design, construction and operation of nuclear power plant systems like requirements of guidance, where appropriate. Establishes necessary requirements and technical guidance. Responsible for reactor safety assistance or quality control (QA/QC) for generic issues, licensing, and other safety development activities.

Chief (Acting)  
Zoltan B. Rozsnyai

Responsible for planning, developing, and directing comprehensive research programs on human reliability and performance related to all elements of NRC-regulated nuclear activities. Activities include conducting studies on human factors topics such as man-machine interfaces, procedures, human performance and reliability measures, qualifications, training, organization, management, and operational performance, managing and evaluating generic issues related to operations and human factors, evaluating reactor operations issues, developing and improving operational reliability methodology, and translating these efforts into effective tools to aid in making licensing and other regulatory decisions, establishing or evaluating processes for risk prioritization for research conducted by the Office, and providing an integrated assessment of the risk importance of information generated by the research, and coordinating these research and standards programs with other NRC Offices. Provides risk based technical assistance within NRC. Provides technical support for those aspects of accident management involving the plant's operation and support teams. Develops policies, regulations, guidelines, technical bases and regulatory activities to support recommendations and requirements related to such issues.

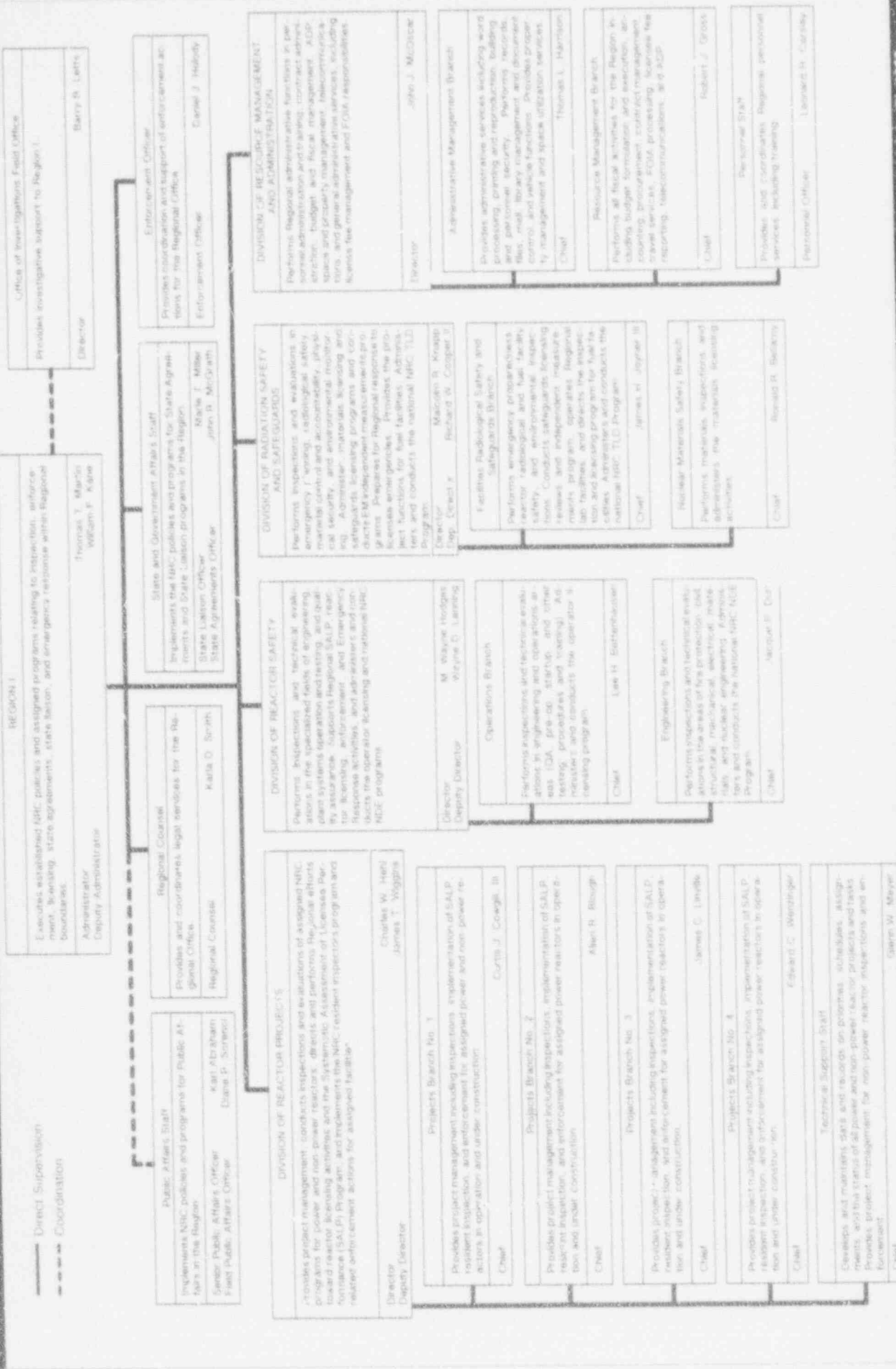
Chief  
Franklin D. Cuthbert, Jr.





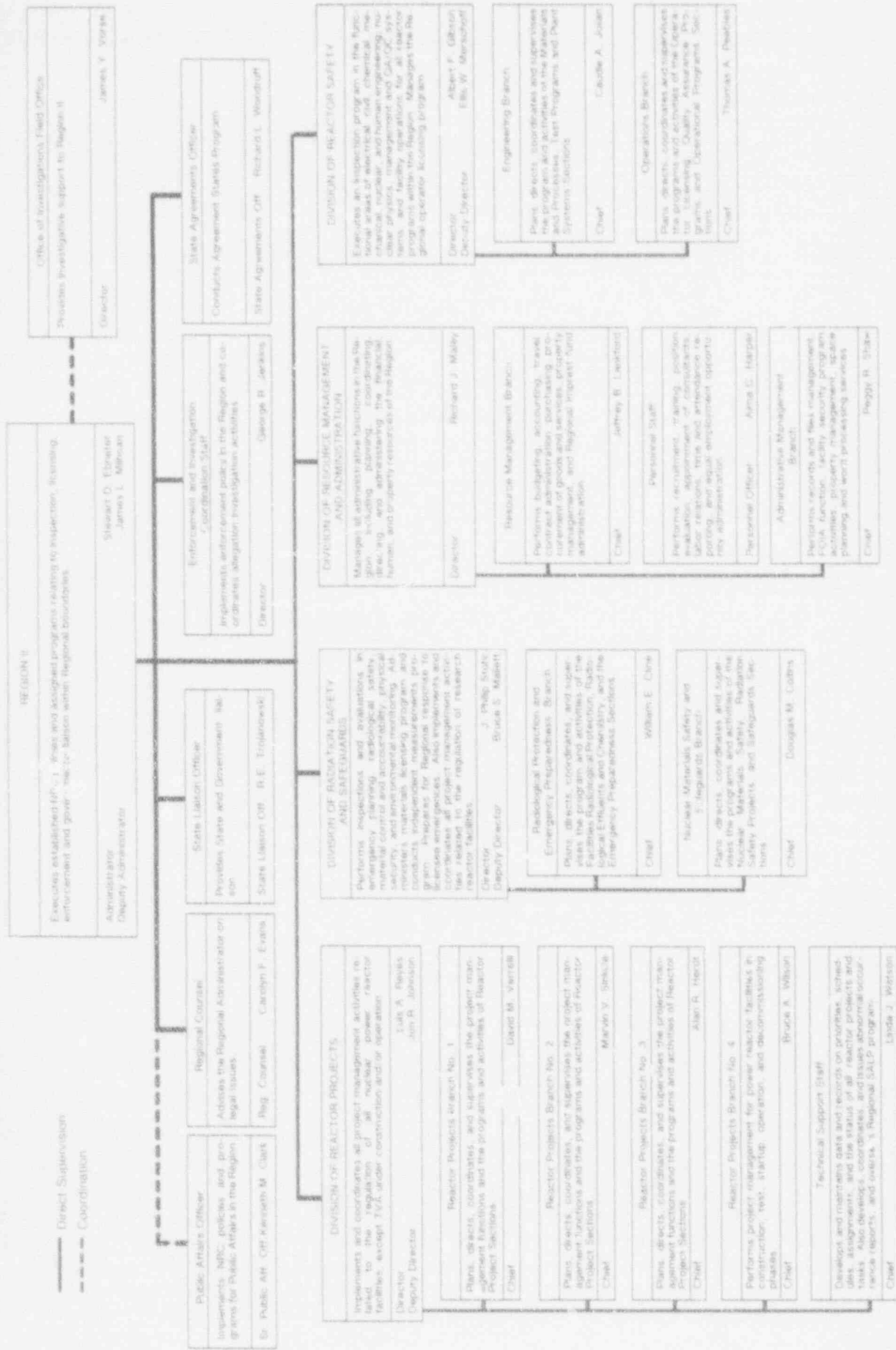
# U.S. NUCLEAR REGULATORY COMMISSION

## ORGANIZATIONAL CHART



# ORGANIZATIONAL CHART

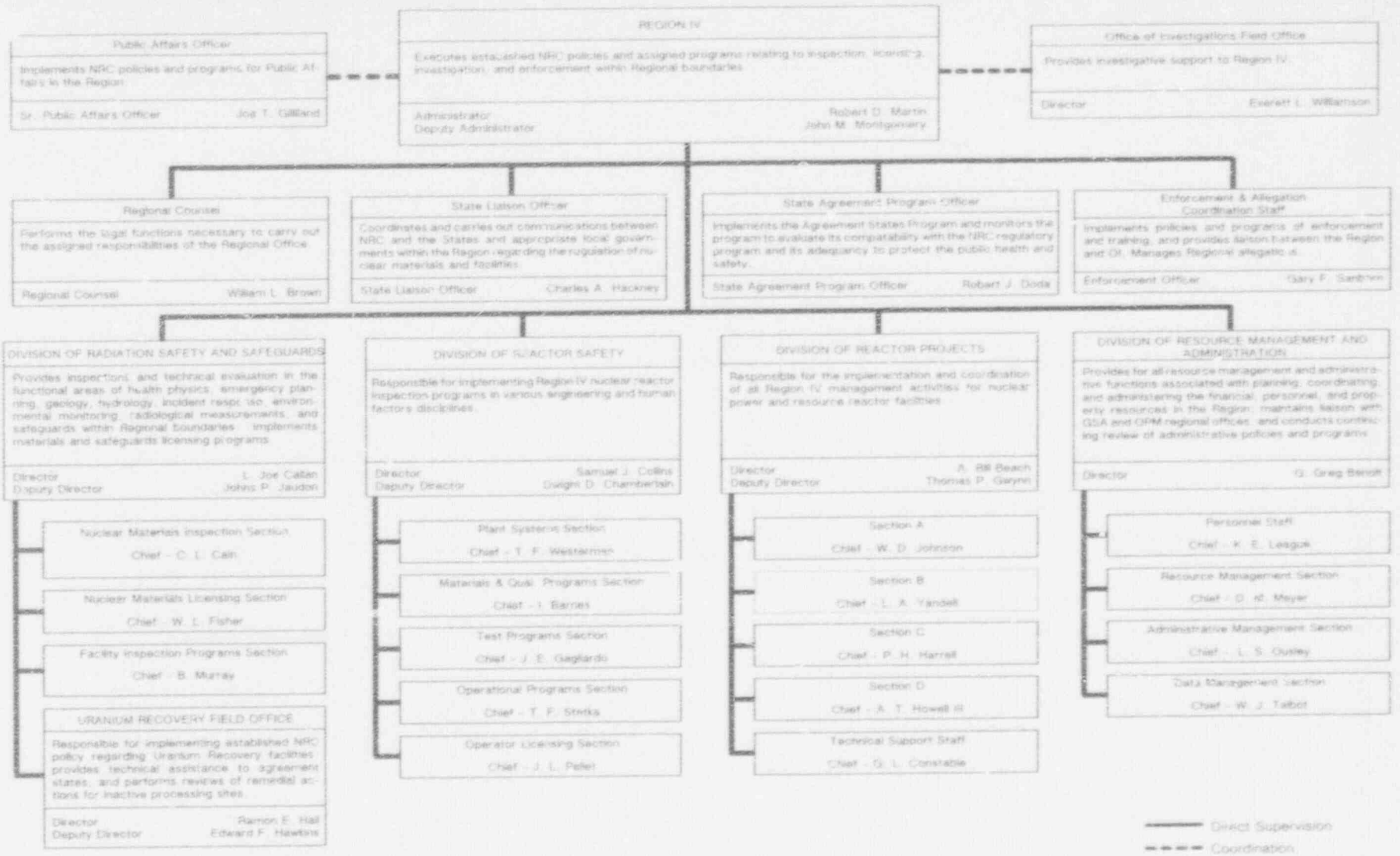
# U.S. NUCLEAR REGULATORY COMMISSION



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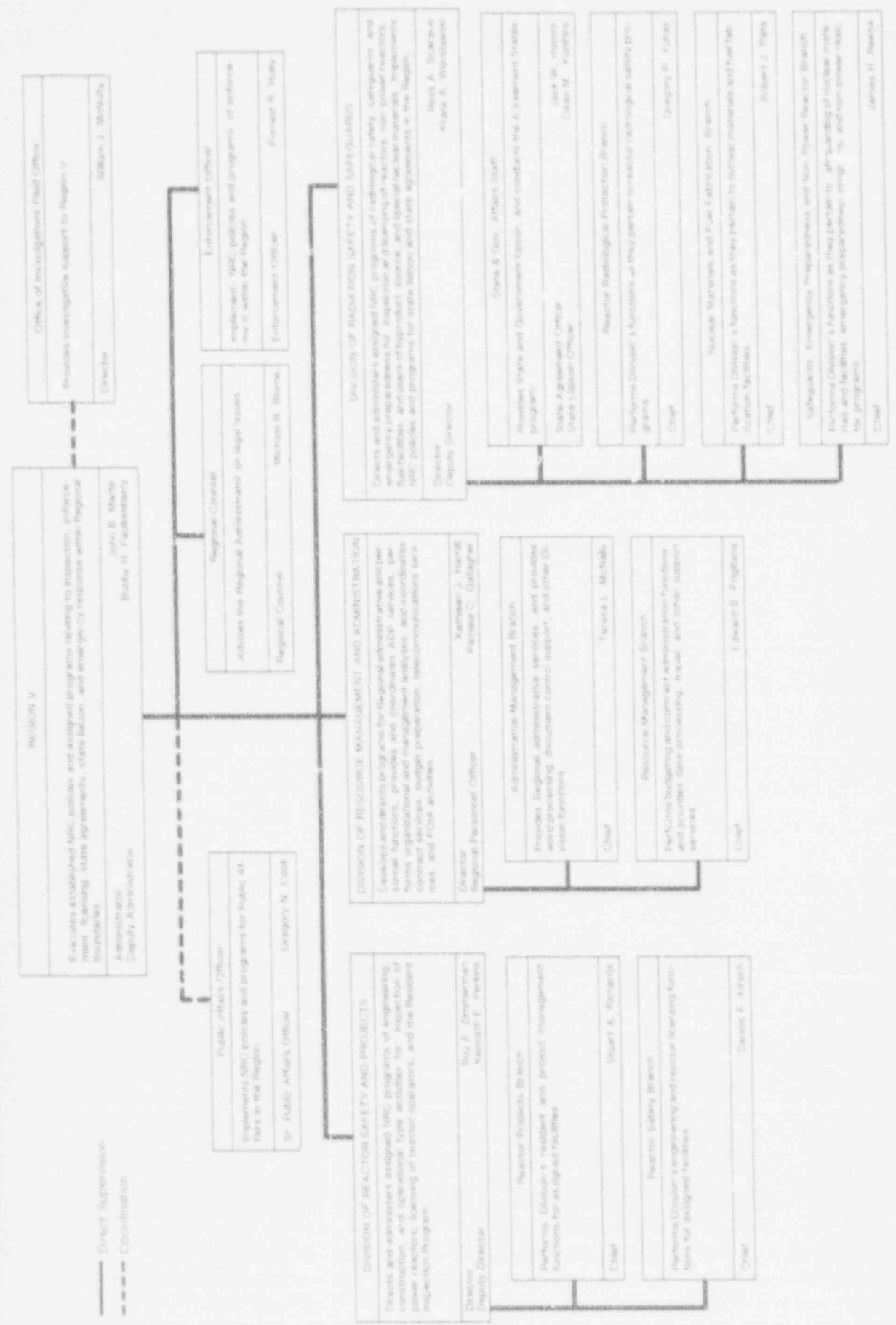
## ORGANIZATIONAL CHART





# U.S. NUCLEAR REGULATORY COMMISSION

## ORGANIZATIONAL CHART



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(See instructions on the reverse)

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January 31, 1992

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U.S. Nuclear Regulatory Commission  
Washington, D-C 20555

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10. SUPPLEMENTARY NOTES

11. ABSTRACT (200 words or less)

Functional organization charts for the U.S. Nuclear Regulatory Commission offices, divisions, and branches are presented.

12. KEY WORDS/DESCRIPTORS (List words or phrases that will assist researchers in locating the report.)

organization chart

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FEBRUARY 1992