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⊕ As part of Santee Cooper's corporate commitment to protecting and improving our environment, this annual report was printed on paper that meets United States Environmental Protection Agency guidelines for recycled paper. We urge you to recycle this paper when you have finished with it. Santee Cooper is South Carolina's publicly owned electric utility. Construction on the utility project began in 1939 with the first electricity generated in 1942 from the Pinapalis Powerhouse in Mancks Corner Sontee Cooper generates the power distributed by 15 of the state's 20 electric cooperatives to more than 325,000 customers located in 35 counties, and It supplies power to 29 large industries, the cities of Bamberg and Georgetown and three military installations of Charleston and Myrtle Beach The utility has four generating stations in South Carolina: Jefferies Station in Moncks Corner, Cross Station in Cross, Winyah Station in Georgelown, and Grainger Station in Conway. Santee Cooperalso has combustion turbine peaking units at Myrtle Beach and Hilton Head Island and a small hydroelectric unit at the North Santee Dam. The public utility has a one-third ownership in Summer Nuclear Station near Jenkinsville Santee Cooper promotes energy conservation through its marketing programs and provides the lowest electric rates in South Carolina

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Photography by Jim Huff

# WHING A DIFFERE

It's what we do at Santee Cooper.

Every day, the men and women of Santee Cooper work hard to make a difference for the people of South Carolina... to improve their lives and their quality of living.

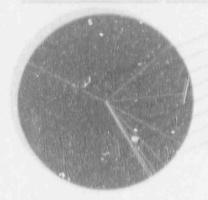
So it is to the men and women of the Santee Cooper team that we dedicate this annual report ... only through their persistence and dedication can Santee Cooper provide the quality of service that the people of South Carolina deserve. Service that includes not just affordable power, but meaningful environmental, educational, and outreach programs.

We hope you share in the pride we feel for this team of professionals. It is they who give Santee Cooper its strength. It is they who are the backbone of our organization.

And it is they who are making a difference...

## CORPORATE STATISTICS

Calendar Year	1991	1990	1989	1986	1987
Total Utility PlantNet Including Nuclear fuel (at year end) (in thousands of dollars)	1,852,471	1,786,039	1,761,109	1,747,021	1,743,672
Bonded Indebtedness (at year end) (in thousands of dollars)	2,237,729	1,937,721	1,950 565	1,965,307	1,964,110
Operating Revenues (in thousands of dollars)					
Residential	56,884	34,356	55,236	53,760	54.442
Commercial	58.064	56,156	55,039	53,931	57,489
Public Street Lighting & Other	2,010	1,904	2,001	1,914	594
Industrial	184,707	182.662	182,453	178,340	181,003
Wholesale	256,071	252,988	254,849	212,363	211,671
Miscelanecus	4,842	5,914	5,216	4.640	4,430
Total	562,578	553,980	554,794	504,948	485,529
Operating & Maintenance Expenses Charged to Operations (in thousands of dollars)	344,320	341,743	342,009	295,109	286.266
Payments in Lieu of Yaxes Charged to Operations (in thousands of dollars)	3,364	3,426	3.449	3,196	2,690
Payments to the State Charged to Reinvested Earnings (in thousands of dollars)	5,640	5,629	5,366	4.091	2,506
Net Operating Rev. rues Aviolable for Debt Service. (in thousands of dollars)	245,706	233,174	235,147	213,136	228.580
Reinvested Earn Age , it thousands of dallars;	40.968	40.001	43,492	43,259	40,773
Debt Service Coverage: Priority Obligation & Expansion Bonds	1.74	1.60	1.62	1.60	1.56
Kilowathour Sales (in visands)					
Residential	935,650	900,625	853,026	840,387	821/247
Conmercia.	1,062,371	1,027,319	976,304	959,489	917,885
Public Street Lighting & Other	36,304	34,939	35,180	32,318	29,077
Industrial	5,474,394	5,533,130	5,196,833	5.399,795	5,283,726
Wholesale	6,088,552	6,052,24)	6.249,916	5,058,358	4,751,694
Total	13,897,271	13,548,255	13,321,459	12,290,347	11.803.629
Number of Customers (or year end)					
Residential	76,824	74,922	70.497		67,998
Commercial	15,158	14,950	14,759	14.688	14,304
Public Street Lighting & Other	294	298	286		
Industrial	32	34	34		
Wholesale	5	6		5.	4
Total	92,313	90,210	85,582	85,909	82.641
Residential Statistics (overage) Kilowatthour					
Consumption/Customer	12,151	12,071	11,885	11,918	
Cents/Kilgwatthcur	6.08	6.04	6.40	ŏ.40	6.60
Generating Capability (at year end) (megawatts)	2,780	2,780	2,780	2,780	2,780
Power Requirements and Supply (kilowathours in millions)					
Generation:					
Hydro	598	548	545		511
Steam	11,233		11.152		9.988
Combustion Turbine	1		22	9	
Nuclear	,776	2,031		1,680	1,713
Total	3 38		13.520	12,561	12,211
Purchases. Net Interchanges. Etc.	543	483		199	86
Total	14,151		15,893	12,760	12,297
Tendorial Peak Demand (megawatts)	2,571	2,508	7,707	2,263	2,160



SALES TO ELECTRIC CO-OFS	5345	820	A0.45%
INDUSTRIAL SALES	1.64		
COMMERCIAL SALES	56	,064	0.81%
RESIDENTIAL SALES	56	8.0.6	8.61%
OTHER INCOME	29	354	4.96%
OTHER SALES FOR RESALE	14		2.41%
CITHER ELECTRIC REVENUE		842	.875
PUBLIC STREET LIGHTING & OTHER	. 1		34%

#### DISTRIBUTION OF INCOME



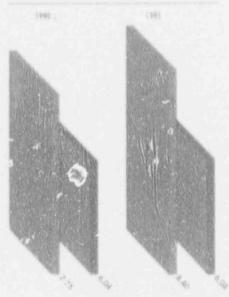
FUEL AND PURCHASED POWER	5210.403	
INTEREST	164,049	24.04%
OPERATION AND MAINTENANCE	133,917	22.62%
RETIREF OF TRAT	54,686	9.24%
ADDITIONALL, LANE, INVENTORIES, PTC.	39.873	6.78%
PAYMENT TO STATE	5.649	95%
SUMS IN LIEU OF TAXES	3.364	56%

#### AVERAGE RESIDENTIAL CONSUMPTION

(99)

1990

# AVERAGE RESIDENTIAL COST



## COMPARATIVE HIGHLIGHTS

alendar Year	1991	1990	% Change
FENANCIAL (THOUSANDS OF DOLLARS)			
Total Revenues & Income	\$591,932	\$576,852	2.61
Total Expenses & Interest Charges	575,428	563,378	2 14
Costs to be Recovered from Future Revenue	24,464	26.527	- 7,78
Reinvested Earnings	\$ 40,968	\$ 40,001	2.42
Debt Service Coverage – Priority & Expansion Bonus	1.74 times	1.60 times	8.75
Debt / Equity Ratio	78/22	77/23	
STATISTICAL			
Retail Customers Served	92,276	90,170	2.34
Average Annual Residential Consumption (KWH)	12,151	12,071	61
Average Residential Cost (cents pe: KWH)	6.08	5.04	bt
Energy Spies (MWH)	13,597,271	13,548,255	
Territorial Peak Demand (MW)	2.5/1	2,508	2.5





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Annual Control

Kerneth I. Fills Talles and Eliza Investor I 2-32 1991 of a experienced worldwide, throughout the state and locally were decisive and

- Var and peace in the Middle East.
- \* The collapse of the Soviet Union and resignation of President Mikhail Gorbachev.
- Cutbacks in national defense spending, including reductions in employment and base closure announcements in South Carolina.
- Wall Street confusion, with the Dow Jones topping 3100, interest rates dropping dramatically and the American economy struggling to get back on its feet.
- Passage of a stringent Clean Air Act designed to improve the environment, requiring large capital
  expenditures by utilities throughout the nation.
- Financial institutions still faltering, unemployment still increasing, and federal funding for programs
  at the state and local levels still shrinking.

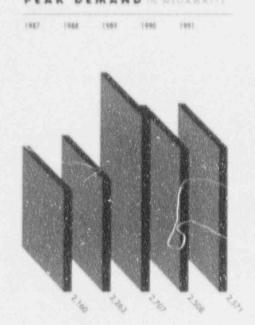
While people, countries, and institutions responded worldwide to events and challenging economic forces, events and forces that made a difference in the lives of people everywhere in 1991 also brought accomplishments and progress locally, in many areas of the state and in the service territory served by Santee Cooper.

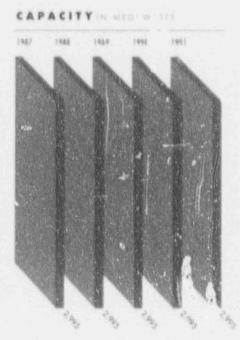
As the fourth largest publicly owned electric utility in the United States and as an institution owned by the people of South Carolina, Santee Cooper has sought to make a difference to its customers, employees, investors and the people of this state.

Sustained by new industrial and business development and diversity in its economic base. South Carolina dug in its heels and maintained relative stability compared to other parts of the country. During the year, 587 r v or expanding industries were announced, representing \$2.4 billion in new investments and bringing more than 10,000 new jobs to the state. While 5,000 layoffs were recorded. South Carolina's total employment increased by 12,000 jobs. Unemployment averaged 6 percent, compared to the national average of 7.1 percent. And in sports, worldwide attention focused on South Carolina's Kiawah Island where the world's top golfers teed off during the Ryder Cup, golfing's premier competition.

While South Carolina struggled with the economic stresses of recession, Santee Cooper sought to make a difference for its customers and the residents of this state by maintaining a qualitative-quantitative balance in its corporate equation for doing business. This has resulted in economic stability, and it has been accomplished by improving management and operating efficiencies, responding to customer needs, and providing new public services. With projections for continued growth, moderate rate adjustment, and improved service, Santee Cooper is fulfilling its corporate commitments with increased environmental awareness, sensitivity and responsibility.

Economic stability and growth in South Carolina were strong in the areas served by Santee Cooper and the Central Electric Power Cooperative System for which it generates power. During the past year, eight industrial firms announced new facilities and expansions within the 35-county electric cooperative service area. Those announcements represent future capital investments in excess of \$4° million and more than 500 new jub apportunities. Through the efforts of Palmetto Economic Development Corporation, which has coordinated the joint economic development efforts for Santee Cooper and the Central System since 1988, there have been 26 new industries, representing \$854 million in investments and 2,325 new jobs announced in the service areas served by Santee Cooper and the electric cooperatives.





Economic restraint on the part of cautious consumers resulted in only moderate changes in revenue and electric power consumption. Slight increases wern experienced in power generated and sold grass revenues, reinvested earnings, and customers served. Kilowatthour sales of electricity increased by 0.36 percent. Peak demand for power increased 2.51 percent.

The steady growth in demand and projected load validated the decision made by Santee Cooper's board of directors in January 1990 to proceed with construction of a second unit at the Cross Generating Station as the most economic method to meet the increased power demands projected by 1995.

Any measurement of the performance in terms of the quality and quantity of service which Santee Cooper provides shows it to be one of the best run, most efficient utilities in the country. This is evidenced in a comparison of unit reliability, heat rates, operating efficiency, and the cost per kilowatthour for generation, transmission, and distribution of electricity.

#### ENERGY

In 1991, energy sales totalled 13.6 billion kilowathours of electricity, an increase of 49 million KWH over last year. Peak demand for the year reached 2,571 megawatts, compared to 2,508 MW in 1990. Heating and cooling degree days for the year increased 15 percent over 1990.

The most meaningful measurement and the biggest difference for Santee Cooper customers is that their electric rates remained the lowest in South Carolina and among the lowest in the Southeast.

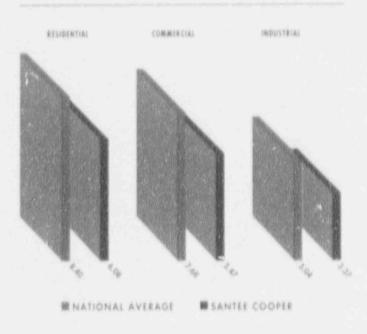
In terms of energy consumption. Santee Cooper experienced increases of 3.89 percent by residential customers, 3.41 percent by commercial customers, 11.85 percent by Central Electric Power Cooperative, Inc., and 3.06 percent by the municipalities of Bamberg and Georgetown. Industrial sales declined slightly, 1.06 percent. Growth in our number of customers was steady. A total of 2.106 residential and 208 commercial customers was added, which represents increases of 2.33 and 1.39 percent, respectively.

#### **OPERATIONS**

Construction began on Unit 1 of Cross Generating Station, a 540-megawatt coal-burning companion to Unit 2 which werit on line in 1984. Unit 1 is scheduled to begin operations by late 1994. Gilbert Commonwealth and Associates of Reading, Penn., is the engineer and construction manager.

Tentative agreement was reached with four local municipal water entities which will join as partners in

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BASED ON THE NATIONAL AXERADS



the construction and operation of the new Santee Cooper Regional Water System, scheduled to begin operating in 1994.

Remedial construction on the Headquarters Annex was completed in early 1991, and the move by various departments and operating units was com: 

in March.

#### ECONOMIC DEVELOPMENT

One of the most significant differences Santee Cooper makes in the economy of South Carolina is through the attraction of business and industrial investment, which creates new jobs and expands the tax base. Tourism maintained its number two position among the state's largest industries and its dominance in the Santee Cooper service area. In contrast to the overall staggering economy, business generally remained stable in Santee Cooper's service territory.

#### FINANCE

Successful financial management made a big difference in making 1991 a "good year" instead of a year averpowered by uncontrollable economic forces. Total revenues were \$562,578,000, about a 2 percent

#### FUEL GENERATING COST

CONTRACT ATLOWATTHOUS

\$418,530,000, up 1 percent over 1990. Reinvested earnings were \$40,968,000, up 2 percent over the previous year.

While costs increased in many areas, Santee Cooper continued to provide the lowest cost electricity in the state and does not anticipate any rate adjustments until April 1994.

Santee Cooper's financial stability was maintained, with upgrades on revenue band ratings from A to A-1 with Moody's and from A to A+ with Standard & Poor's. In addition, the company's revenue bonds were rated for the first time by Fitch Investors Services, with an A+ rating. Santee Cooper's revenue bonds now carry the same credit rating as its senior second lien bonds, a remarkable ach evement and a rare commendation awarded by the rating agencies.

Santee Cooper mini-bands were again in high demand by customers and South Carolina residents, who invested a record \$27 million in the issue, bringing the total sold since first offered in 1988 to \$82.7 million.

#### ENVIRONMENT

Making a difference in the protection and improvement of our environment is a constant challenge and a major corporate commitment. Santee Cooper accomplished this through a variety of environmental initiatives. These included presentation of the first Santee Cooper Environmental Scholarships to students from 19 of the state's colleges and universities, hosting the South Carolina Environmental Symposium, and supporting Clemson University's 4H Outdoor Advance Comp. We also conducted a statewide environmental essay contest for seventh graders, an environmental recognition program for Scout troops, and a program for nine summer interns which emphasized environmental programs and activities.

A major environmental service was provided through a statewide expansion of the Give Oil For Energy Recovery (GOFER) program. By 1993, 230 used material lection sites will be installed throughout 46

counties, providing do-it-yourself ail changers a means for disposing of their used motor oil in an environmentally safe manner. Santee Cooper will collect the used motor oil and convert if into electricity. There were 46,268 gallons of used oil collected from 49 GOFER sites during the year, which converted into 832,824 kilowatthours of electricity, enough to meet the annual needs of 70 average residential homes. Almost 50,000 gallons of used motor oil have been collected since the program's inception on July 30, 1990.

Our greatest challenge remains to strive through all that we do to make a difference in both the qualitative and quantitative dimensions of life for our customers, employees, investors, and the people of this state. We must continue to make that difference through efficient operations, effective management, resourceful financing, and prompt and courteous service. That will be achieved by keeping our sights on excellence—excellence in the discharge of our responsibilities as a utility and an institution owned by and operated for the benefit of the people of South Carolina.

"Making A Difference" is the theme of this annual report. A variety of perspectives on the many ways Santee Cooper has sought to make a difference through programs of unvironmental responsibility, efficient operations, and community outreach are presented in parallel with a description of progress experienced during the past year.

John S. Rainey

Chairman, Board of Directors

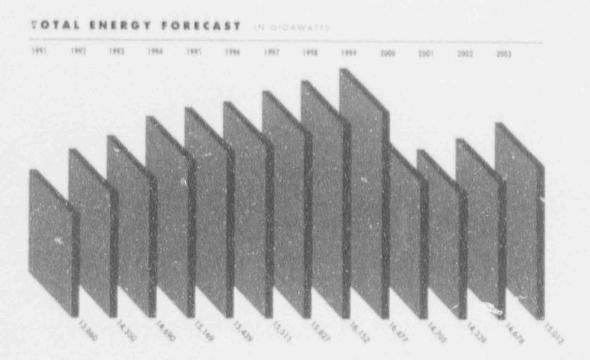
Kenneth R. Ford

President and Chief Executive Officer

#### **ENERGY SALES**

At the end of 1991, Santee Cooper was serving 92,276 residential, commercial, and other retail custamers located in Berkeley, Harry, and Georgetown counties. This was an increase of 2,106 or 2.33 percent over 1990. Of this increase, 1,902 were residential and 208 were commercial. There was a decrease of 4 customers in public street lights and other.

Sales to these retail customers were 2,034 gigawatthours, up 3.61 percent over the previous period. The average annual consumption of electricity by Sontr. Cooper residential customers increased to 12,151 kilowatthours, .66 percent more than 1990.

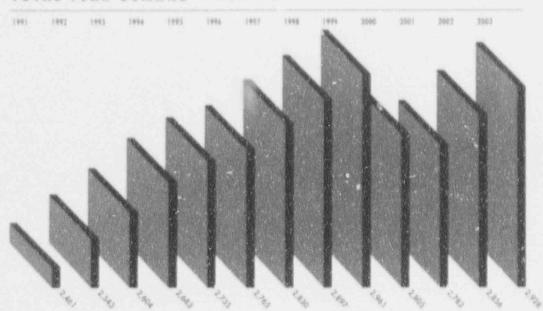


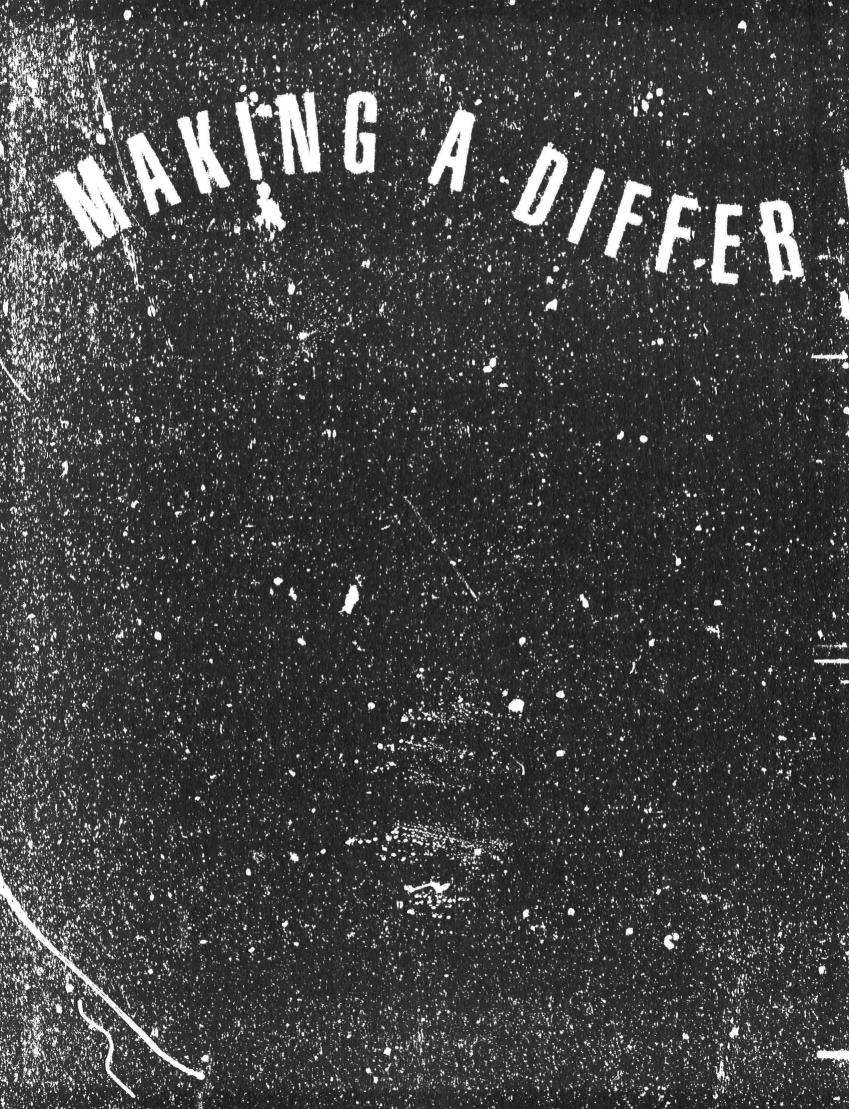
Industrial's were 5,474 gigawatthours down 1.07 percent over the previous year. The average cost of power to industrial customers was 3.37 cents per kilowatthour, 2.1 percent more than in 1990 and 33.13 percent lower than the national average.

Sales to Central Electric Power Cooperative, Inc. to its 1.5 member co-ops increased 11.85 percent to 5,913 gigawatthours. Central is Santee Cooper's largest single customer. The electric cooperatives distribute power to more than 325,000 customers in 35 counties.

Sales to the municipalities of Bamberg and Georgetown increased 3.06 percent.







#### . . . THROUGH A RELIABLE POWER SYSTEM

To continue improvement of reliable electric service, some \$45 million was spent on construction of new transmission lines and substations in 1991.

Two projects, in support of the electric cooperatives and service to new industrial customers, were completed on schedule. Service was provided to Teledyne-Allvac in Chester County. This project involved construction of three new 69 kV lines along with a 69 kV switching station at Richburg. Also, co. struction was completed on 5.5 miles of 69 kV transmission line and expansion of the Lugoff Substation to provide service to the Allied Signal Corporation in Camden.

Continued development in Horry and Georgetown counties increased the need for additional transmission capacity. Construction of the Campfield Arcadia project was completed, giving another 115 kV source to the Waccamaw Neck area.

Other transmission projects completed in this area included the 20-mile-long Red Bluff to Perry Road 230 kV line, and the Red Bluff to Goretown and Perry Road to Myrtle Beach 115 kV lines.

The East Conway and Glenns Bay 115-12 kV substations, also completed in 1991, will help meet increased distribution loads.

During 1991, Design Engineering completed 186 miles of surveying for new transmission lines, the design of six new substations, and the design of 16 new transmission lines.

A new digital microwave link was installed. It connects the Energy Control Center in Moncks Corner with the Jefferies and Grainger generating stations, the Horry-Georgetown Division headquarters, and several substations.

Santee Cooper maintained a firm contract power sale of 77 megawatts of capacity to North Carolina Eastern Municipal Power Agency (NCTMPA). A total of 18,862 megawatthours of energy was sold to NCEMPA during 1991 under the off-system sales contract for a total of \$7,279,399.

System controllers purchased 157,043 megawaithours of economy energy from the interconnected utilities in 1991 to displace higher-cost generation for savings of \$402,597. Also, 27,619 megawaithours of economy energy was sold to the interconnected utilities for a total of \$555,725.

You know, it's easy to talk about the environment and complain about the fact that things are pretty messed up. I mean, anyone can complain. Talk's cheap, right?

cheap, right?

I've thought about it a good bit, and decided I'd be a hypocrite if I joined the complainers but didn't do my pail. I know it's not much and I'm not going to save the planet single-handedly or anything, but I've started to recycle my used material. All I do is drain it out of the car and dump it in the tank at one of those GOFER sites.

You know, if everyone in the country did just a little bit, and people quit thinking about the environment as some sort of dump site, things might get better.

At least that's what I hope.





As part of its flood control program, Santee Cooper conducted spilling operations to maintain proper elevations of the Santee Cooper lakes and to reduce flooding of the lower Santee River. Following heavy rainfall during the spring and early summer, four spilling operations were conducted for a total of 26 days. During that time, a total of 401,365 acre-feet was spilled. The maximum average spill for a one-day period reached 15,000 cubic feet per second (cfs) and was held at that level for a five-day period. In May 1991, the St. Stephen Powerhouse, owned and operated by the U.S. Army Corps of Engineers, was unable to operate because intakes at the hydroelectric station were clagged by aquatic vegetation known as Hydrilla. To assist the Corps of Engineers in correcting the problem at the hydro station, Production Operations personnel designed, constructed, and initially operated a device to remove the Hydrilla from the intake structures. Two of these devices were provided to the U.S. Army Corps of Engineers after the Hydrilla caused additional clagging problems during June and July.

Water Quality Management also assisted in alleviating the problem through intense spraying operations made possible by increased funding.

Santee Cooper also conducted a seven-day spilling operation in June to improve poor water quality in the Santee River, a result of the St. Stephen situation. The sp. , requested by the South Caralina Wildlife and Marine Resources Department after a fish kill, totaled 97,820 acre-feet of water with a maximum average spill during one day of 7,800 cfs.

Santee Cooper's Emergency Action Plan for Dam Failure is the most comprehensive dam safety plan in the United States according to the Federal Energy Regulatory Commission (FERC) who licenses and regulates the Santee Cooper project.

Continued emphasis on maintenance of the Santee Cooper project, including the 42 miles of dams and dikes, has assured FERC of the company's commitment to all of the many users of the Santee Cooper lake system. Operationally, the 42 miles of dams and dikes have been and are being continually upgraded to meet or exceed FERC's most recent requirements.

General Construction upgraded the 50 miles of navigation channels in Lakes Marion and Moultrie with new and more visible radar-reflective channel markers, which make boating safer.

Santee Cooper contracted with Virginia Power for additional capacity for the next two years, starting at 50 MW in 1993 and increasing to 200 MW by mid-1994. This purchase from Virginia Power will

provide an additional source of power until the start up of Cross Unit 1, saving Santee Cooper \$8 to \$25 million over installing additional combustion turbine capacity.

Santee Cooper's generating facilities, which include one third ownership of the V.C. Summer Nuclear Station, produced 13,608,251 net megawatthours of electricity this year. This was 20,155 megawatthours or 0.15 percent above last year.

Of the total energy generated, 82.56 percent was produced using coal, 13.05 percent by nuclear, 4.39 percent by hydroelectric, and 0 percent by oil.

he peak hourly demand for the year was 2,571 megawatts, occurring on July 23. This was an increase of 2.51 percent over 1990. The territorial load for 1991 was 14,202,224 megawatthours, a 5 purcent increase over 1990.

Santee Cooper's crews recleared 10,500 acres (a 2.3 percent increase over last year) along more than 5,000 miles of transmission rights-of-way. Contract reclearing activities accounted for 1,850 acres, while helicopter application of selective herbicides was completed on 1,150 acres.

During 1991, danger-tree maintenance was performed on over 160 miles of right-of-way with over 56,000 trees being either topped or removed. Helicopter-borne saws were used to side trim 60 miles of rights-of-way that were not adaptable to the more radical topping or removal.

n an attempt to control erosion and enhance wildlife habitat, over 200 ocres of land were planted in prescribed species, relieving Santee Cooper of further maintenance on these rights-of-way sections.

A concerted effort was also made to control flooding in the Pee Dee area caused by beavers. In several cases, flooding had precluded access to transmission switches which could have had serious effects on system reliability.

A leased helicopter service was used to patrol all lines on the Santee Cooper transmission system to locate outages, to spot potential problems that might create an outage, and to note needed maintenance or encroachments.

#### . . . THROUGH CO T EFFECTIVE POWER PRODUCTION

Through an ash marketing program in place since the 1970s, 30,000 tons of fly ash were sold in 1991. More effort has been recently devoted to market this byproduct as a concrete additive, road base material, and for use in other areas.

to the craters equalities.

My wife and) spent a lot of the this past year worrying about the realistics. The thought of bleing unemployed doesn't make for pleasant dineer conversation.

But as the year went on and the guys on TV kept talking about how terrible the economy was. I still-had my job... so did all my buddles: In fact, three fellows I know up in Marlbaro County got hired by one of the industrial outlits that moved there.

I gat a letter a while back from my brother in law who sent me a distring from the front page of a Raleigh newspaper that said Santee Cooper has attracted a billion dollars in new industry to South Carolina that should be gane to North Carolina.

He asked me if thready knew about that. I didn't, but I figured. "Hey, that's my power company." So I called him and told him everyone in Sputh Carolina knows that.





Santee Cooper has also been working with several governmental agencies to allow Pozo-tec, the solid waste material by-product produced at the Cross Generating Station, to be used as a cover for landfills. These programs reduce the amount of storage volume required for the byproducts and provide revenue to offset handling costs.

Santee Cooper installed a solid-particle erosion modification on several of its steam turbines during 1991. This will extend the useful life of the turbine blading. The modification allows the steam units to pass solid particles from boiler and pipe exfoliation without damage to the unit's turbine blades. As a result, turbine overhauls can be scheduled every six years instead of five years, saving maintenance costs and improving availability of the steam units. All units will eventually undergo these modifications to allow operation at higher efficiency for extended periods.

Santee Cooper continued to expand the use of its Maintenance Planning and Resource Organization (MPRO) maintenance system which is used to maximize manpower and material resources by providing a computer-assisted approach to coordinating maintenance. Santee Cooper showcased its Winyah Maintenance Facility and the maintenance planning program at the MPRO Users Group Conference hosted at the Omni Hotel in Charleston, S.C., on April 23-24. Sixty participants representing 12 utilities and industries using MPRO throughout the United States and Canada attended the conference.

The Cross Unit 1 project is an schedule and initial operation is planned for November 1994. Commercial operation has been set for May 1995.

During 1991, modifications were planned on Cross Unit 1 that will increase the unit Let capability from 520 MW to 540 MW. Due to the scope and design refinements as well as lavorable marketplace conditions, the overall budget was reduced \$44 million. Cross Unit 1 is expected to have an installed cost of less than \$880 per kilowatt.

Cross Unit 1 project activities for 1991 included engineering design, specification writing, and equipment and construction procurement. In late July, construction began in the power block area. Eighty percent of the boiler area caissons and 30 percent of the turbine area caissons were installed by the end of the year.

Contracts were placed for enviror antal protection equipment including the precipitator (fly ash capture), flue gas desulfurization system (sulfur dioxide capture), and cooling tower (site water zero discharge). Contracts were also issued for components of the thermal cycle. This includes the condenser,

feedwater heaters, deaerator, boiler feed pumps, forced-draft and induced-draft fans, and cooling water circulating pumps.

#### . . . THROUGH IMPROVED CUSTOMER SERVICE

Santee Cooper provided retail service to 92,276 customers in Berkeley, Horry, and Georgetown counties, an increase of 2.33 percent over 1990.

System improvements in the Berkeley District were concentrated in the St. Stephen and Bonneau Beach areas. Over 50 percent of the distribution circuits were completely rebuilt to the latest design specifications. As a result, the number of unscheduled outages in St. Stephen and Bonneau Beach has been reduced more than 80 percent compared to three years ago. These reductions in unscheduled outages have resulted in substantial savings by reducing overtime expense as well as lost revenue.

The customer service office in St. Stephen was expanded to provide improved work areas for employees who serve customers directly in St. Stephen and Banneau Beach. This has improved overall efficiency by reducing travel time, improving communications, and providing faster access to customer information.

Construction of new facilities has provided service to 59 new residential and commercial accounts in the Berkeley District. Major facilities completed include service to Phase Lof Banneau Estates and Phase Lof Stony Landing, the Roper Berkeley Center, and the Berkeley Community Mental Health Center.

To ensure an adequate supply of electricity, a second transformer was added at the Eastside 34-12 kV Substation in Mancks Corner, doubling the capacity of that station. Plans were made for relocation of feeder circuits in preparation for construction of a new 115-12 kV Eastside Substation, and expansion of the St. Stephen 34-12 kV Substation.

An inventory was conducted of all Berkeley District distribution system facilities. This inventory was necessary because of the massive system destruction and changes that occurred as a result of Hurricane Hugo in September 1989. Information from the inventory is used in the production of computerized maps and service orders. It is also being used during emergency situations, in daily operations to provide equipment or circuit information, and for planning purposes.

The steady increase of customers in the Horry-Georgetown Division has required additional office space to accommodate administrative and customer service-related functions.

The new Horry-Georgetown Division effices were completed in March. Located in the 42,808-square-

I recid last week that they're estimating college costs to increase to over severity five thousand dollars by the time Ashley is ready to attend.

That's pretty scary.

But Phil and I are saving for it, and money that's wisely invested for the long-term grows pretty significantly. at course, the trick is finding the maney to save. We try to aut costs where we can, and we take advantage of things like coupans, sales, energy-efficient appliances. we also think long-term when we make financial decisions. Our house is a Good Cents home, our water heater is one of those Sarriee Cooper HDO Advantage heaters.

I know watching out for a few dollars here and there wan't make us rich, but we don't expect it to

We just expect it to educate Ashley.

a stranger and the state of the





foot facility are Design Engineering, Planning, Maps and Records. Marketing, Training, Occupational Health, and Division managers. This facility has relieved overcrowded retail office conditions and has allowed key personnel who serve customers throughout the entire area to be located within the same facility.

The Division Energy Control was expanded to include a state-of-he-art dynamic system status control board. The new board displays current conditions and status of the Division and Berkeley District transmission and distribution systems. Advanced communication consoles allow dispatchers immediate access to field personnel and employee data necessary for efficient daily operation and timely restoration of service.

The Division Starm Center was also enhanced and relocated to the new Division offices. Communication consoles were added and additional space allowed for consolidation of telephone operators who handle daily business calls and outage-related calls. Other starm-related improvements include the upgrading of station power systems in all Division transmission and distribution substations. This results in increased service restoration efficiency following extended starm-related outages.

## . . . THROUGH CUSTOMER OUTREACH

New customer programs in 1991 included the addition of Santee Cooper's Surge Alert program. Designed for residential and small commercial customers, the Surge Alert device offers whole-house protection against harmful power surges caused by lightning, road accidents, and small animals coming in contact with power lines. More than 332 Surge Alert devices were installed in 1991.

The You've Got Seniority program was developed to meet the special needs of Santee Cooper customers 55 years and older. Special services include Adjusted Due Date Billing, designed for retired seniors who depend on a Social Security check as their primary source of income. This program adjusts the due date of the electric bill to coincide with the arrival of the income check. Other services for this special group of customers include Gatekeeper, Lifeline, and a Hospitalized Customer Assistance Plan. A free quarterly newsletter is mailed to all program participants.

# . . . THROUGH RESPONSIVE CUSTOMER PROGRAMS

Santee Cooper introduced a Commercial Good Cents demand-side program which provides owners, developers, contractors, architects, and engineers the opportunity to design and build more energy-

efficient buildings. The program is affered to retail customers served by Santee Cooper and participating electric cooperatives and municipalities which buy power wholesale from Santee Cooper. Under the program, new buildings which meet the Cood Cents standards will not only cost less to operate and offer a more comfortable working environment, they also qualify for a cash rebate up tr \$4,000.

Buildings constructed to meet Commercial Good Cents standards use existing electrical generation and distribution facilities more efficiently, which helps defer the construction of new generating facilities.

The Good Cents Residential Program is available for new homes, improved homes, mobile homes, and loans.

In 1991, approximately 442 customers built or purchased homes using Good Cents New Home standards. In the existing home market, approximately 169 customers have made necessary changes in their homes to qualify for the Good Cents Improved Home Program.

Since the program began in 1987, 1,235 customers have built new homes using the Good Cents New Home standards, 80° have taken advantage of the Good Cents Improved Home Program, and 139 customers are owners of mobile homes that meet Good Cents standards. Customers benefit in two ways—by paying the lower rate for a Tood Cents Home and enjoying the increased comfort of living in an energy-efficient home.

During 1991, Santee Cooper's Loan Program provided 108 customers low-interest loans to help them retrafit existing homes and reduce their energy costs. The program funded \$422,224 in loans in 1991 and \$3,214,873 since its inception in 1982.

In 1990, Santee Cooper introduced a new demand-side management program called H2O Advantage. With the objective of decreasing peak demand, the program provides a rebate of \$150 toward the purchase of an 80-gallon, energy-efficient water heater and a \$5 monthly credit for 10 years. The program uses programmed timers in conjunction with increased heated water storage capacity to minimize customer inconvenience and reduce system peak demand. In 1991, there were 368 installations in the retail service area and 7,238 in the electric cooperative service areas.

#### . . . THROUGH ENVIRONMENTAL OUTREACH

With a commitment to environmental protection and excellence, Santee Cooper initiated an ambitious environmental public awareness campaign. The campaign was multi-faceted and created ongoing

in our enterty of Living.

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XIII B

OK, sports fans, we're down to finals in the championship of the universe fishing tournament... young Michael Webber scoffs at the other fishermen out in their high-priced bass boats... Hahl Everyone knows that the dock is the place to fish.

His highly trained fish retriever McGuffey sits by his state, ready at a mament's notice to leap into the water and land the trophy-winning bast. Michael Webber's look is one of total concentration as he gazes out across Lake Marian. The water ripples around his line.

He hears a naise. He hears it again.

"Michaell"

"Yes, mom!"

"Direner!"

The officials call a time out. the champianship of the universe fishing tournament is delayed for thirty minutes.



programs to promote and encourage the enhancement and protection of South Carolina's natural resources.

The programs included an environmental essay contest for all South Carolina seventh-graders. Winners were selected from each congressional district with an overall statewide winner.

Santee Cooper awarded environmental scholarships to students from 27 accredited state four-year colleges and universities and Trident and Harry-Georgetown technical colleges. Scholarship recipients were selected based on academic excellence and proven commitment to environmental leadership.

The capstone of the environmental program was the first South Carolina Environmental Symposium, hosted by Santee Cooper, the National Wildlife Federation, and the College of Charleston. The symposium was held at Kiawah Island in late October. The forum of 100 included South Carolina environmentalists industrial policymakers, state and federal regulators, legal experts, and academicians who met for two days to exchange information and perspectives. Attendees heard and saw first-hand how good environmental policy can also be sound business policy.

In 1991, four water systems in South Carolina's Lowcountry joined Santee Cooper in the formation of a regional water system. The Santee Cooper Regional Water System will provide treated water from Lake Moultrie to the Berkeley Country Water & Sewer Authority, the Moncks Corner Public Works Commission, the Summerville Commission of Public Works, and the City of Goose Creek. The system is being designed by Hobbs, Upchurch & Associates of Southern Pines, N.C., and is expected to be operational by September 1994. It will treat and deliver up to 21 million gallons of water daily to the four cutifies.

For more than a decade, tri-county governments have talked formally and informally with Santee Cooper about ustablishing a regional water system. The system will include a treatment plant and 21 miles of water lines at a projected cost of less than \$36 million. The at-cost system will not affect bonds, bondholders, or customers of the electrical system.

Santee Cooper, along with Palmetto Economic Development Corporation, recruits new industry and jobs to service areas served by Santee Cooper and the electric cooperatives. In 1991, eight new industries with 500 jobs located in areas served by either Santee Cooper or an electric cooperative.

Santee Cooper directly serves 29 large industrial customers, two municipalities, 15 of the state's 20 electric cooperatives, and three military installations.

#### . . . THROUGH ENVIRONMENTAL LEADERSHIP

All across the United States, improper disposal of do-it yourselfer (DIY) used motor oil is an environmental problem. Each year in South Carolina, it is estimated that DIY oil changers improperly dispose of over one million gallons of used motor oil.

Accorded this problem. Environmental Services conducted a pilot Give Oil For Energy Recovery (GOFER) program by establishing eight operating collection stations in different areas of the state. This program gave DIY oil changers an environmentally, acceptable alternative to disposing of their used motor oil. Based on the public's response to used oil collection, plans were announced in June to expand the GOFER program to 230 collection stations statewide by the end of 1993.

The main goal of this statewide program is to provide Soun Carolinians an environmentally acceptable aprior for the disposal of their used motor oil, thereby protecting the state's environment and utilizing a valuable: resource that previously was wasted.

By year's end, Environmental Services established 49 GOFER used all collection stations. The collection stations were installed with the assistance of Mid-Carolina, Berkeley, and Pen Dee electric cooperatives, and various county and city governments. The GOFER collection stations are located in Beaufort Berkeley, Charleston, Darlington, Darchester, Flurence, Georgetown, Horry, Lexington, and Richland counties.

South Carolinians have placed almost 50,000 gallons of used oil in the GOFER collection stations. This used oil is converted into energy through incineration in Scinlee Cooper's high-efficiency boilers at the Winyah Generating Station. This represents enough energy to power nearly 70 frames for one year. Santee Cooper also received approximately 70,000 gallons of used oil from various electric cooperatives and commercial and industrial aperators.

During 1991. Santee Cooper also burned over 55,000 gallons of lubricating and hydractic alls used by the utility. Winyah Gene ating Station used this ail to gunerate nearly one million kilowatthours of electricity.

#### . . . THEOUGH NATURAL RESOURCE MANAGEMENT

The Environmental Resources Division was recognized by Renew America with an Environmental Achievenunt Award and was included in the (1991 Environmental Success Index (ESI). Suntee Cooper

Property betterhood recommender.

KINA

Miss Wilson comes every week to help us with our work. She said that she comes because the likes to help kids, but I think she likes to come, because the likes to play on the compare.

She told us they didn't even have computers when she was in school. Both asked her once if she didn't have no work and got to play all day but she said she works to: Santee Cooper. She said she works to: Santee and their basis accessation stratighting the day. She said she likes to help kids get shearer, but it in cheachy tarety smart.

I think she's pretty cool:





was cited for its program of using biological control agents, rather than using toxic chemicals, to control mosquitoes and aquatic vegetation. Renew America is a national campaign to identify, reward, and promote successful environmental programs. ESI is part of the National Environmental Leadership Conference in cooperation with the United Nations World Environmental Day.

During 1991, \$1,037,000 was obtained in federal and state funds through the South Carolina Aquatic Plant Management Council for aquatic plant management activities in Lakes Marion and Moultrie. These funds were used to supplement \$757,000 in Santee Cooper funding to treat 5,686 acres of vegetation throughout the lake system with federally approved herbicides, and to stock 100,000 triploid grass carp in the headwaters of Lake Marion.

Water Quality Management moved into a new 3,200-square-foot laboratory facility in 1991. The main responsibility of the laboratory, certified under both the Clean Water Act and the Safe Drinking Water Act, is to provide analyses of lake monitoring samples. The program also provides analytical support for other programs at Santee Cooper. The addition of organics analytical capabilities in 1991 will provide for more detailed monitoring of the lake system and expanded support of other programs through the determination of dissolved gases in transformer oils and PCBs in oils, water, and sediments.

Mosquito abatement operations were conducted on Santee Cooper lands in the combined interest of disease vector control, outdoor recreation, and tourism in the five counties surrounding the Santee Cooper lakes. Approximately 155,835 acres were treated for mosquitoes in all stages of development during 1991. More than 4,800 inspections were performed to ensure spray efforts were effectively controlling the mosquito populations.

The mosquito fish (Gambusia affinis) were stocked in permanent pools where mosquitoes were likely to hatch. The fish proved to be an effective biological control.

The Aquaculture unit produced more than 380,000 *Tilapia* fish during 1991, with 105,000 stocked in the Winyah Cooling Reservoir for aquatic vegetation management; 5,000 into ash ponds for control of acidic and alkalinity fluctuations; 2,000 into ponds at Santee Cooper's corporate headquarters; 70,000 sold to outside sources; and 200,000 stocked into the raceway system for aquatic plant control next spring.

The Old Santee Canal State Park in Moncks Corner is one of the gratis leases Santee Cooper provides.

A highlight of the 200-acre park is the interpretive Center which opened during the fall of 1991. It is a

unique structure which includes displays showing life forms dating back to 4000 B.C. and examples of life which were common in the region 30 million years ago. The park was a joint project of Santee Cooper and the South Carolina Department of Parks, Recreation and Tourism.

Approximately 18,900 acres of prime wildlife and waterfowl habitat are leased to the South Carolina Wildlife and Marine Resources Department on a gratis basis for use as part of the state's Wildlife Management Program. Included in this acreage is a 350-acre waterfowl impoundment adjacent to Lake Moultrie. An additional 100-acre impoundment is planned to increase the wetland and waterfowl habitat diversity within the area.

Through artificial and natural reforestation efforts, the majority of timberlands destroyed by Hurricane Hugo in September 1989 have been successfully regenerated.

#### . . . THROUGH EFFECTIVE INFORMATION MANAGEMENT

Management Information Systems (MIS) took a number of steps in 1991 to reduce costs and improve productivity. This included installing software to improve mainframe data storage management, which resulted in savings of \$25,000 in disk-space capacity requirements.

Use of a Computer Aided Software Engineering tool improved programmer productivity by approximately 20 percent, and is allowing MIS to place systems in operation quicker and at a reduced cost. The Automotive System was also completed, providing a means to capture fuel consumption data from gas pumps and conduct cost analyses of Santee Cooper vehicles.

MIS assisted with the installation of an on-line Performance Monitoring System at Winyah Generating Station. This system allows unit operators to monitor controllable losses, thus operating the units more efficiently.

#### . . . THROUGH EDUCATIONAL OUTREACH

In 1991, Santee Cooper's Energy Education Program made 151 classroom presentations to first, third, fifth, and sixth-graders in Berkeley, Georgetown, and Horry counties. Approximately 12,500 publications were distributed. Energy Education conducted the Educator's Energy Seminar for teachers, a vocational seminar for senior vocational students, and a student conference for fifth-graders. Santee Cooper supported the Red Ribbon Week anti-drug abuse campaign by distributing ribbons to all employees and the utility's Business-Education Partnership schools.

The blocking in this scene is critical.

The lighting is critical...

And the timing is going to make or break the scene.

The stage will be totally black

Oliver will move left to right and stop on his mark... he'll halfd there in the darkness for a count of three.

The music will aue, and Oliver will begin his number in the dark. That will be the aue to hit the wind fans, and two counts later the lightning flashes will begin. At the end of the second line, the lights will come on and flood the stage.

Bong. A stor is form.



#### . . . THROUGH EQUAL OPPORTUNITY

The Equal Opportunity Procurement Program (EOPP) was developed and began full operations in 1991. The purpose of this program is to increase the opportunity for participation by minority and women-owned businesses in the procurement system at Santee Cooper.

The EOPP is an outreach effort that provides equal opportunities for those seeking to offer services and commodities to the company. This effort will include participation by Santee Cooper employees in related organizations and community activities which support the development of these businesses. EOPP also serves to identify, qualify, and development of these vendors an increased opportunity to bid.

Equal opportunity employment was emphasized through an environment that values workplace diversity including personal background and geographic origins as well as race and gender. This commitment is stated and practiced through Santee Cooper's Affirmative Action Plan which is reviewed by the S.C. Human Affairs Commission. Significant increases of minorities in professional job categories and females in skilled craft jobs were achieved.

#### . . . THROUGH IMPROVED HUMAN RESCURCES

Santee Cooper continues to maintain one of the utility industry's best safety records. This year, the utility received the American Public Power Association's (APPA) second place award for utilities working between two and four million employee-hours per year. Santee Cooper has received APPA's first or second place award 21 of the last 28 years.

A total of 1,561 Santee Cooper employees completed 1991 without an Occupational Safety and Health Administration recordable injury or preventable motor vehicle accident. These employees qualified for safety incentive awards.

Through Training and Development's Educational Improvement Program, 17 employees received an associate, bachelor's, or graduate degree. Over 160 employees were enrolled in local colleges or universities, and 725 internal and external training programs were conducted for employees.

The Commercial Driver's License Training and Testing Program began and was completed by 399 employees. Assistance was provided to several electric cooperatives by training 135 of their linemen in the Corporate System Switching Certification Program.

Employee Relations increased information flow to employees about company-affered services and programs including employment apportunities, career counseling, benefits interpretation, conflict resolution, retirement planning, and company events.

Absence and job turnover rates continued to be far below national overages in 1991.

Occupational Health conducted blood donor and smoking cessation programs for employees. Annual health evaluations were used to counsel employees on high-risk factors such as high cholesterol and blood pressure. Influenza vaccines were administered to employees and retirees who signed up for the program.

Several health-related training programs, including first aid, cardiopulmonary resuscitation, and hearing conservation, were held

Santee Cooper was represented at several career days at high schools in Berkeley, Horry, and Georgetown counties, and colleges throughout the state.

#### . . . THROUGH EMPLOYEE PARTICIPATION

During 1991, Santee Cooper's Program for Employee Participation (PEP), which encourages employees to integrate the problem solving process into their workday, involved 949 employees participating on 168 PEP teams. Net annual savings of \$485,630 were realized through efforts of the program.

One prime example of making a difference while protecting the environment was the action of the Horry-Georgetown Division Technical Services team. This PEP action team, the Junk Yard Dogs, established a system to salvage usable material that was previously being discarded. Prior to the formation of the team, the Myrtle Beach-based unit salvaged streetlights, switches, and hot-line clamps. Since this type of salvage and refurbishing could be beneficial to the entire utility, the action team was formed to look into developing a company-wide recycling program.

The team's results included establishment -1 , unit to handle corporate wide salvage and refurbishing. Salvaged materials, including pole-top hardware and tools, come from throughout Santee Cooper's service area and are refurbished and restocked in warehouses for reuse. Specially designed equipment strips conductors, separating copper and aluminum from the insulation. These metals are then recycled. In 1991, the Myrtle Beach Recycling Center processed 7,000 items valued at \$139,604.

I've never forgotten what my dad told me the day before I married Julia

He said, "San, you're taking att'a real responsibility here. When a warran agrees to marry you, she becomes your responsibilities not just when you're young and things are easy, but when you're older and things get tough."

The part that really struck me was the part about things being tough when you get older, and I decided eight then to start planning for a confortable retirement.

It was the smartest move of my life.

We've invested our martey in dependable programs over the years, and we stuck to it even when the kids were in college and makey was tight, we always invested first then budgeted the rest. Nathing high-risk, things like blue chip stacks, Santee Cooper bonds. Things we know will pay off.

You know, my dad was one smart guy.





#### . . . THROUGH RESOURCEFUL FINANCIAL MANAGEMENT

The ratings on Santee Cooper's revenue bonds were upgrader, by Moody's Investor Services and Standard & Poor's Corporation from an Airating to an Ail, A+, respectively. Santee Cooper's rating of Ail/A+ on expansion bonds remained the same. Fitch Investor Services rated the revenue bonds and expansion bonds A+.

In March 1991, Sontee Cooper sold \$370,410,000 in 1991 revenue bonds, Refunding and Improvement Series A, B, and C. Of this amount, \$309,735,000 will be used to fund a portion of Santee Cooper's capital improvement program which includes construction of the 540-megawatt coal-fired unit at the Cross Generating Station. The remaining \$60,675,000 was used to refund prior dobt. Through this refunding, Santee Cooper reduced its total "ebt service by approximately \$6.3 million over the life of the bonds.

With the issuance of these bonds, the Electric System Expansion Revenue Bond Resolution was closed except for refunding purposes.

1991 was the fourth consecutive year Santee Cooper has marketed and sold mini-bonds. Sales set a new record with approximately 5,900 bonds sold, totalling \$27,157,500. This is an increase of approximately 29 percent over the 1990 issue. Over the four-year period, the total investment in mini-bonds has exceeded \$82 million. Less than 1.1 percent of the bonds have been redeemed by bondholders.

The mini-bonds are used primarily for ongoing capital improvements for Santee Cooper and to provide customers, electric cooperative members, and small investors in South Carolina an opportunity to buy tax-exempt bonds.

#### IN MEMORY OF NEIL GOLDSTON



#### AN EMPLOYEE WHOSE LIFE MADE A DIFFERENCE

Neil Goldston, 36, a lineman assigned to Santee Cooper's Garden City Distribution Operations, was killed August 22 while working on a project near the Arcadia Substation off U.S. Highway 17 near Pawleys Island. While walking between power line structures in an area marked off by safety cones, he was struck by a vehicle which ran off the highway. Goldston was a 12-year Santee Cooper employee. He is survived by his wife, Cindy and three children: Bryan, John, and Megan.

The fact that Neil Goldston's life made a difference was well-expressed in his epitaph:

"Because of Neil Goldston's devotion, family lite everywhere is enriched. Because of the searching faith of Neil Goldston, religious faith in our world is strengthened. Because of Neil Goldston's commitment, those who seek to follow their star and inspiration can be hopeful. Because of Neil Goldston's fidelity, those who struggle can be inspired and strengthened. Because of Neil Goldston's presence among us and the quality of his witness, we can answer a resounding yes – one man's life has made a world of difference..."

# PRODUCTAL STATEMENTS

South Coroline Makin Shriton Authority Columbur Year 1997

#### REPORT OF INDEPENDENT AUDITORS

The Advisory Board and Board of Directors South Carolina Public Service Authority

We have audited the accompanying balance sheets of the South Carolina Public Service Authority as of December 31, 1991 and 1990, and the related statements of accumulated earnings reinvested in the business, reinvested earnings, and cash flows for each of the three years in the period ended December 31, 1991. These financial statements are the responsibility of the Authority's management. Our responsibility is to express an opinion on these financial statements based on our audits.

We conducted our audits in accordance with generally accepted auditing standards. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audits provide a reasonable basis for our opinion.

The financial statements of the South Carolina Public Service Authority are intended to present the financial position, results of operations and cash flows of proprietary fund types of only that portion of the funds and account groups of the State of South Carolina that is attributable to the transactions of the South Carolina Public Service Authority.

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of the South Carolina Public Service Authority at December 31, 1991 and 1990, and the results of its operations and its cash flows for each of the three years in the period ended December 31, 1991 in conformity with generally accepted accounting principles.

Ernet + Young

Greenville, South Carolina February 19, 1992

#### BALANCE SHEETS

South Carolina - ublic Service Authority December 31, 1991 and 1990

ASSETS	1991 (Thou	1990 sands)
Utility Plant - At Cost:		
Electric plant in service	\$ 2,372,535	\$ 2,276,237
Construction in Progress	150,649	120,100
Total	2,523,184	2,396.337
Less accumulated depreciation	689,810	630,155
Electric plant - net	1,833,374	1,766,182
Nuclear fuel - net	19,097	19,877
Utility plant - net	1,852,471	1,786,059
Other Physical Property (Net of Accumulated Depreciation)	927	897
Cash and Investments Held by Trustee (Designated)	525,863	282,522
Current Assets:		
Cush and investments held by trustee	50,023	53,960
Accounts receivable, less allowance for doubtful accounts		
of \$1,336,300 in 1991 and \$1,224,000 in 1990	45,596	52,446
Accrued interest receivable	4,090	3,994
Inventories, at overage cost.		
Fuel (coal and oil)	32,228	36,515
Materials and supplies	33,441	28,510
Prepaid expenses	1,056	1,075
Yotal current assets	166,434	176,500
Deferred Debits:		
Unamortized debt expense	16,924	13,992
Unamortized loss on refunded debt	217,712	223,271
Casts to be recovered from future revenue	317,328	292 865
Other	23,322	28,49
Total deferred debits	575,286	558,619

Total \$ 3,120,981 \$ 2,804,597

LIABILITIES AND CAPITALIZATION	1991	1990	
	(Thousands)		
Long-Term Debt:			
Electric Revenue Bonds-Priority Obligations	\$ 49,705	\$ 52,095	
Electric System Expansion Revenue Bonds	1,695,100	1,762,295	
Subtotal	1,744,805	1,814,390	
Electric System Revenue Bonds	40,500	67,500	
Capitalized lease obligations	58.871	61,832	
Revenue Bands	368,910		
Total long-term debt	2,213,086	1,943,722	
Less			
Reacquired debt	5,655	4,556	
Unamortized debt discount and premium - net	40,256	21,317	
Long-term debt - net	2,167,175	1,917,849	
Accrued Interest on Long-Term Debt	72,296	54,056	
Construction Fund Liabilities - Accounts Payable	3,861	3,273	
Other Non-Current Liabilities	23,396	18,831	
Current Liabilities:			
Commercial paper notes	124,000	120,000	
Mini-Bonds	83,514	55,831	
Accounts payable	29,991	36,327	
Customer deposits	5,276	5,111	
Accrued sums in lieu of toxes	1,835	1,837	
Accrued nuclear fuel reload	983	5,274	
Customer's credits	2,640	2,432	
Other	4,273	3,252	
Total current liabilities	252,512	230,064	
Commitments and Contingencies Deferred Credits:			
Unamortized gain on reacquired debt	873	822	
Nuclear fuel settlement	233	4,395	
Total deferred credits	1,10ŏ	5,217	
Capital Contributions - U.S. Government Grants	34,438	34,438	
Accumulated Earnings Reinvested in the Business	566,197	530,869	
Total	\$ 3,120,981	\$ 2,804,597	

#### STATEMENTS OF ACCUMULATED EARNINGS REINVESTED IN THE BUSINESS

South Carolina Public Service Authority Years Ended December 31, 1991, 1990, and 1989

	1991	1990	1962
Accumulated earnings reinvested in the Eusiness - beginning of year	\$ 530,869	\$ 496,497	\$ 458,371
Reinvested earnings for the year	40,968	40,001	43,492
Total	571,537	536,498	501,863
Distribution to the State of South Carolina (See note below)	5,640	5,629	5,366
Accumulated earnings reinvested in the business - end of year	\$ 566,197	\$ 530,869	\$ 496,497

Note: The distribution to the State of South Carolina is determined utilizing a calculation formula required under the Indenture which is based essentially on operating cash flows and mandatory reserve requirements. Such calculation varies substantially from reinvested earnings for the year principally due to costs to be recovered from future revenue and working capital requirements.

The accompanying notes are an integral part of the financial statements.

### STATEMENTS OF REINVESTED EARNINGS

South Carolina Public Service Authority Years Ended December 31, 1991, 1990, and 1989

	1991	1990	1989
		(Thousands)	
Operating Revenues:			
Sales of electricity	\$ 557,736	\$ 548,066	\$ 549,578
Other operating revenues	4,842	5,914	5,216
Total operating revenues	562,578	553,980	554,794
Operating Expenses:			
Operation expense:			
Production	232.219	241,682	248,231
Purchased and interchanged power net	9,220	5,170	8,007
Transmission	3,028	2,708	2,375
Distribution	3,698	3,048	2,596
Customer accounts	3,639	4,650	3,531
Soles	1,266	1,263	735
Administrative and general	41,037	40,711	38,873
Maintenance expense	50,213	42,511	37,561
Total operation and maintenance expense	344,320	341,743	342,009
Depreciation	70,846	67,538	69,570
Sums in lieu of taxes	3,364	3,426	3,449
Total operating expenses	418,530	412,707	415,028
Operating Income:	144,048	141,273	139,766
Other Income:			
Interest income	29,302	22,858	24,461
Other - net	52	14	(41
Total other income	29,354	22,872	24,420
Subtotal	173,402	164,145	164,186
nterest Charges:			
Interest on long-term debt	133,619	131,197	1.33,606
Other	23,279	19,474	15,881
Total interest charges	156,898	150,671	149,487
Subtotal	16,504	13,474	14,699
Other:			
Costs to be recovered from future revenue	24,464	26,527	28,793
		\$ 40,001	\$ 43,492

The accompanying notes are an integral part of the financial statements.

### STATEMENTS OF CASH FLOWS

S.uth Carolina Public Service Authority Years Er.ded December 31, 1991, 1990, and 1989

NCREASE (DECREASE) IN CASH AND CASH EQUIVALENTS	1991	[Thousands]	1989
Cash Flows From Operating Activities:			
Net Operating Income	\$ 144,048	\$ 141,273	\$ 139,766
Adjustments to reconcile reinvested earnings to net cash			200
provided by operating activities:			
Depreciation and amortization	70,846	67,538	69,570
Amortization of bond-related expenses	12,439	9,957	10,145
Net interest income	(6,493)	(8,360)	(7,263
Nuclear fuel settlement	(4,162)	(3,654)	201
Changes in assets and liabilities:			
Accounts receivable	6,850	9,441	(13,299
Inventories	(644)	(268)	(20,608
Prepaid expenses	19	(132)	(92
Other deferred debits	(7,202)	613	(3,898
Accounts payable	(4,508)	511	3,969
Other current liabilities	3,354	[8,036]	14,616
Other non-current liabilities	4,563	3,539	4,796
Net cash provided by operating activities	219,110	212,422	197,903
Cash Flows From Investing Activities:			
Net (Increase) decrease in investments	(137,668)	(29,897)	[49,878
Interest on invesiments	22,544	19,471	20,875
Net cash (used in) provided by investing activities	(115,124)	(10,426)	(29,003
Cash Flows From Noncapital-Related Financing Activities:			
Distribution to the State of South Carolina	(5,640)	(5,629)	(5,366
Net cash used for noncapital related financing activities	(5,640)	(5,629)	(5,366
Cash Flow From Capital-Related Financing Activities:			
Proceeds from sale of bonds	398,093	21,416	17,403
Proceeds from sale of commercial paper	4,000	70,000	
Repayment and refunding of bonds	(99,934)	(35,571)	(34,57)
Construction and betterments of utility plant	(136,466)	(92,473)	(85,15)
Interest paid on borrowings	(141,703)	(139,399)	[134,279
Proceeds from sale of plant assets	(822)	438	509
Unamortized bond-related expenses	(28,700)	399	420
Decrease (Increase) in other deferred debits	12,372	(8,777)	[7,96
(Decrease) Increase in construction fund Gaptities	(1,240)	2,236	45
Other	(2,211)	(2,877)	[2,81]
Net cash used for copital-related financing activities	3,389	(184,608)	(245,999

	1991		1990	1989
Net (Decrease) Increase in Cash and Cash Equivalents	101,735		11,759	(82,465)
Cash and Cash Equivalents at the Beginning of the Year	127,348		115,589	198,054
Cash and Cash Equivalents at the End of the Year	\$ 229,083	5	127,348	\$ 115,589
Reconciliation of Cash and Cash Equivalents:				
Cash and investments held by trustee (designated)	\$ 525,863	- 5	282,522	\$ 253,955
Cash and investments held by trustee	50,023		53,960	40,869
Less investments, not considered cash and cash equivalents	346,803		209,134	179,235
Cash and cash equivalents at the end of the year	 229,083	\$	127,348	\$ 115,589

The accompanying notes are an integral part of the financial statements.

#### NOTES TO FINANCIAL STATEMENTS

December 31, 1991

#### Note 1 - Summary of Significant Accounting Policies:

- A. Reporting Entity The South Carolina Public Service Authority (the "Authority"), a component unit of the State of South Carolina, was created by the 1934 State Legislature. The Board of Directors is appointed by the Governor of South Carolina. The purpose of the Authority is to provide electric power to the people of South Carolina. Capital projects are funded by bonds issued by the Authority and internally generated funds. The Board of Directors sets rates charged to customers to pay debt service, operating expenses and provide funds required under bond covenants.
- B. System of Accounts The accounting records of the Authority are maintained substantially in accordance with the Uniform System of Accounts prescribed by the Federal Energy Regulatory Commission (FERC).
- C. Utility Plant Capitalization and Maintenance Additions to plant are recorded at cost, which includes material, labor, overhead, and interest capitalized during construction. The costs of repairs and minor replacements are charged to appropriate operating and maintenance expense. The costs of renewals and betterments are capitalized. The original cost of utility plant retired and the cost of removal less salvage are charged to accumulated depreciation.
- D. Depreciation Depreciation is computed on a straight line basis over the estimated useful lives of the various classes of the plant. Annual depreciation provisions, expressed as a percent of average depreciable utility plant in service, were approximately 3.3% for each of the three years in the period ended December 31, 1991. Amortization expense of capitalized leases is included in depreciation expense.
- **E. Revenue Recognition** Substantially all wholesale and industrial revenues are billed and recorded at the end of each month. Revenues from retail customers are recognized as billed on a monthly cycle basis. Fuel costs are reflected in operating expenses as consumed.
- **F. Amortization** Unamortized debt discount, premium and expense are amortized to income over the terms of the related debt issues. Unamortized gains or losses on refunded debt are amortized to income as impacted through the rate-making process, generally over the terms of the new debt issues.
- G. Cash Equivalents For purposes of the statements of cash flows, the Authority considers highly liquid investments with an original maturity of less than three months as cash equivalents. In 1991, the Authority changed the definition of cash equivalents to include certain Cash and Investments Held by Trustee (Designated). Consequently, the prior years' financial statements are presented an a basis consistent with that of 1991.

#### Note 2 - Costs to be Recovered from Future Revenue:

The Authority's electric rates are established based upon debt service and operating fund requirements. Deprociation is not considered in the cost of service calculation. This results in timing differences between costs as defined in the rate-making proces and costs determined in accordance with generally accepted accounting principles. These differences are recognized as costs to be recovered from future revenue. The recovery of outstanding amounts associated with costs to be recovered from future revenue will coincide with the retirement of the outstanding long-turn debt of the Authority.

For the years ended December 31, 1991, 1990 and 1989, costs to be recovered from future revenue included in the statement of reinvested earnings consists principally of the difference between depreciation and debt service requirements.

# Note 3 - Cash and Investments Held by Trustee (Designated):

Unexpended funds from the sale of expansion bonds, debt service funds, other special funds and cash and investments are held and maintained by trustees and their use designated in accordance with applicable provisions of various trust indentures bond resolutions, lease agreements, and the Enabling Act included in the South Carolina law. Such funds consist principally of investments in government securities carried at amortized cost.

**Cash** Cash is categorized as follows: Category 1 includes bank balances entirely covered by federal depository insurance. Category 2 includes bank balances that are uncollateralized or collateralized with securities held by pledging financial institutions but not in the Authority's name.

Investments - Trust indentures and resolutions authorize the Authority to invest in obligations of the U.S. Treasury, agencies, instrumentalities, and certificates of deposit. The Authority's investments consist of U.S. Government securities, certificates of deposit and repurchase agreements. The Authority requires that securities underlying repurchase agreements have a market value of at least 102 percent of the cost of the repurchase agreement. Securities underlying repurchase agreements are delivered by broker dealers to the Authority's trust agents. At December 31, 1991, the Authority's repurchase agreements totalled \$165,025,000.

The Authority's investments are categorized (See following page) so give an indication of the level of risk assumed by the entity at year-end. Category 1 includes investments that are insured or registered or for which the securities are held by trust agents in the Authority's name. Category 2 includes uninsured certificates of deposit which are callateralized with securities held by the pledging financial institution but not in the Authority's name.

			19	991		
	Investo	nents	C	ash	Total	
	Category	Category	Category	Category	Carrying	Market
		. 2		2	Value	Value
			(Thou	isands)		
Cash and Investments						
Held by Trustee (Designated):						
General Improvement Funds	\$ 117,911	\$ 200	\$ 38	\$ 843	\$ 118,992	\$ 119,332
Debt Service and Special Funds						
Indentured Bonds						
Interest Fund	990	_	-		990	990
Bond Fund	1,231		- Oliver		1.231	1,231
Reserve	8.898				8,898	9,078
Expansion Bonds						
Interest Fund			-	57,218	57,218	57,218
Bond Fund	11,784			305	12,089	12,166
Reserve	121,921		81	- 100	122,002	129,687
Subordinated Bonds						
Interest Fund				1,661	1,661	1,661
Bond Fund	6,564		100	73	6,737	6,781
Reserve	3,219	1,200	-	36	4,455	4,463
Revenue Bonds						
Interest Fund	7,314	A Sept.	100		7,315	7,316
Bond Fund	758		23		781	789
Reserve	13,980		- 11	-	13,991	15,099
Mini-Bonds						
Interest 1988 & 1989	5			1,098	1,103	1,10
Debt Service						
1989 & 1989 Issue	1,112			1	1,113	1,15
Funded Interest 1991 Issue	44,120		1.4	_	44,121	45,64
Other Special Funds	139,836			(16,670)	123,166	101,94
Total	361,732	1,200	217	43,722	406,871	416,32
Total Cash and Investments						
Held by Trustee (Designated)	\$ 479,643	\$ 1,400	\$ 255	\$ 44,565	\$ 525,863	\$ 535,65
Cash and Investments Held by Trustee						
Revenue Fund	\$ 28,594	\$ -	5 -	\$ 14,025	\$ 42,619	\$ 42,77
Special Reserve Fund	7,309		100	(5)	7,404	7,58
Total Cash and Investments						
Held by Trustee	\$ 35,903	\$	\$ 100	\$ 14,020	\$ 50,023	\$ 50,36

				1990		
	investments		Cash		Total	
	Category 1	Category 2	Category	Category 2	Carryin <sub>i</sub> Value	g Marke Value
			(Thousan			
ash and Investments						
Held by Trustee (Designated):						
General Improvement Funds	\$ 25,175	\$ 100	\$ 14	\$ 399	\$ 25,688	\$ 25,699
Debt Service and Special Funds						
Indentured Bonds						
Interest Fund	1.026				1,026	1,026
Bond Fund	1.196				1,196	1,196
Reserve	8.899				8,899	9,033
Expansion Bonds						
Interest Fund				60.068	60,068	60.068
Bond Fund	10,881			2	10,883	10,883
Reserve	127,899			1.8	127,917	130,958
Subordinated Bonds						
Interest Fund				2,768	2,768	2,768
Bond Fund	6,750				6,750	6,750
Reserve	3,631	1,400			5,039	5,049
Revenue Bonds						
Interest Fund				307	307	
Reserve	769				769	769
Mini-Bonds Interest 1988 & 1989	1,110				1,110	1,110
Debt Service						
1989 & 1989 Issue	1,113				1,113	1,113
Other Special Funds	37,136			(8,147)	28,989	26,248
Total	200,418	1,400		55,016	256.834	257,278
Total Cash and Investments						
Held by Trustee [Designated]	\$ 225,593	\$ 1,500	\$ 14	\$ 55,415	\$ 282,522	\$282,977
Cash and Investments Held by Trustee.						
Revenue Fund	\$ 37,473	5 -	3 -	\$ 2,141	\$ 39,614	\$ 39,666
Special Reserve Fund			100	14	14,346	14,44
Total Cash and Investments						
Held by Trustee	\$ 51,705	5	\$ 100	\$ 2,155	\$ 52.040	\$ 54,10

Note 4 - Long-Term Debt Outstanding:	Decemb 1991	per 31, 1990
	Thouse	ands)
Electric Rovenue Bonds - Priority Obligations: Series of 1950, bearing interest at 2.70% and due 1992 to 1993. Series of 1967, bearing interest at 4.10% and due 1992 to 2006.		\$ 6,015 46,080
Total Electric Revenue Bonds - Priority Obligations	49,705	52,095
Electric System Expansion Revenue Bonds		
1973 Series, bearing interest from 5.40% to 5.75% and due 1992 to 1993 and 2013	86,600	88,055
1974 Series, bearing interest from 6.30% to 6.75% and due 1992 to 1999 and 2014	95,770	97,360
and 2002 and 2016	175,955	179,785
1977 Series, bearing interest from 5.00% to 5.75% and due 1992 to 2002 and 2017	110,115	110,705
2008 and 2018 1979 Series A. bearing interest from 5.90% to 6.875% and due 1992 to 2003 and	190,270	191,490
2009 and 2019	100,500	101,740
1980 Series A, bearing interest at 9 30% and due 1992	1,350	7,440
* 1981 Series A, bearing interest at 8.60% and due 1992	1,165	10,290
* 1981 Series C matured 1991		1,185
* 1982 Series A, matured 1991		2,105
* 1982 Series B, bearing interest at 11.25% and due 1992	1,195	2,255
* 1982 Refunding Series, bearing interest from 8 40% to 8 75% and due 1992 to 1994	2,075	2.660
* 1985 Refunding Series, bearing interest from 7.75% to 9.10% and due 1992 to 2000	7,820	8,385
* 1985 Refunding Series A, bearing interest from 7.50% to 8.75% and due 1992 to 1999 1986 Refunding Series A&B, bearing interest from 7.00% to 8.10% and due 1992 to 2008	18,650	51,560
and 2019 and 2020.  1986 Refunding Series C&D, bearing interest from 5.60% to 7.30% and due 1992 to 2007.	194,065	195,955
and 2012 and 2021 and 2022  1987 Refunding Series A, bearing interest from 5.00% to 7.00% and due 1992 to 2007	332,370	333,245
and 2012 and 2021 and 2022  1988 Refunding Series A, bearing interest from 7.00% to 7.875% and due 1992 to 2005	188,625	189,505
and 2015 and 2021	188,575	188,575
Total Electric System Expansion Revenue Bonds	1,695,100	1.762.295
* Electric System Revenue Bonuls, 1985 Series, bearing interest from 8.00% to 8.40% and		
due 1992 to 1994	49,500	67.500

Total Long-Term Debt ....

Capitalized Subordinated Lease Contracts, payable 1992 to 2015.

Revenue Bonds, 1991 Refunding and Improvement Series A, B, & C, bearing interest from 5.00% to 7.10% and due 1992 to 1997 to 2002, 2006, and 2014, 2024 and 2031....

61,832

\$1,943,722

! 8,871

348,910

\$2,213,086

<sup>\*</sup>See schedule for refunded debt.

The Authority refunds and defeases debt primarily as a means of reducing debt service, thereby postponing or reducing future electric rate adjustments. In 1991, the Authority issued \$370,410,000 in 1991 Series A, B and C Revenue Bonds. The 1991 Refunding Series A Bonds totalled \$33,915,000 and refunded \$32,500,000 of the 1985A Refunding Bonds. The 1991 Refunding and Improvement Series B Bonds totalled \$323,140,000. Of this amount, \$13,405,000 was used to refund \$13,500,000 of the 1985 Subordinated Bonds. The 1991 Refunding Series C Bonds totalled \$13,355,000 and refunded \$4,855,000 of the 1980 Series A Bonds and \$8,075,000 of the 1981 Series A Bonds.

The par amount of the refunding bonds less an original issues discount of \$400,000 rotalled \$60,275,000 and bear an average interest rate of 7.28%, while the original bonds

refunded averaged £ 98%. Expenses for issuance costs and reserve requirements reduced the proceeds to \$57,677,000. The ... 1 proceeds, \$57,677,000 plus an additional \$6,611,000 of the Authority funds were used to purchase U. S. Government securities, of which,\$50,400,000 were placed in an irrevocable trust to provide for all future debt service payments on the original bonds, which are now considered defeased and the liability has been removed from the Authority's accounts. The remaining portion of the U. a. Government securities, \$13,888,000 was set aside to meet previously existing bond maturities on July 1, 1991.

Although the refundings resulted in a deferred accounting loss of approximately \$4.856,000, the Authority was able to reduce its total debt service by approximately \$6,283,000 and obtain un economic gain of approximately \$7,799,000.

Amounts outstanding, original loss on refunding, and the unamortized loss at December 31, 1991 follow:

Refunding Issue	Refunded Bands	Refunded Amount Out tanding	Original Loss	Un mertized Loss
			(housands)	
1977 Refunding	1971 and 1976 Series	5 —	\$ 11,244	\$ 5,829
1982 Refunding	\$ 100,000 of the 1981 Series C and \$ 127,000 of the 1982 Series A		62,588	1,641
1985 Refur ling	\$ 150,000 of the 1982 Series B	150,000	30,576	7,309
1985A Refunding	\$ 139,000 of the 1981 Series B and \$ 40,000 of the 1981 Series C		27,853	698
Cash Defeasance	\$ 20,000 of the 1982 Series A		2,763	2.247
1986 A&B Refunding	\$ 42,725 of the 1980 Series A \$ 42,000 of the 1981 Series A \$ 61,000 of the 1901 Series B \$ 4,420 of the 1981 Series C \$ 7,820 of the 1982 Series A \$ 9,010 of the 1982 Series B	9,010	43,736	39,364
1986 C&D Refunding	\$ 280,275 of the 1982 Refunding Series .	280.275	97,109	86,755
1987 A Refunding	\$ 160,510 of the 1985 Refunding Series	160 510	48,038	41,314
1988 A Refunding	\$ 18,220 of the 1980 Series A \$ 18,315 of the 1981 Series A \$ 9,110 of the 1982 Refunding Series \$ 5,000 of the 1985 Refunding Series \$ 120,890 of the 1985 Refunding Series A	135,000	28,644	27.934
1991 A,B&C Refunding	\$ 4,855 of the 1980 Series A \$ 8,075 of the 1981 Series A \$ 13,500 of the 1985 Series \$ 32,500 of the 1985 Refunding Series	46,000	4.856	4,621
Total		\$ 780,795	\$ 357,401	\$ 217,712

The Authority's bond indentures provide for certain restrictions, me most significant of which are:

1. The Authority cover ants to establish catos sufficient to pay all debt service, required lease payments, capital improvement fund requirements and all casts of operation and maintenance of the Authority's electric system and all necessary repairs. replacements, and renewals thereof.

2. The Authority is restricted from issuing additional parity bands unless certain conditions are mer.

As of December 31, 1991, the Authority is in compliance with all debt covenants.

Bands maturing during the years ending December 31, 1992 through 1996, are as follows:

	Priority Obligations & Expansion Bonds	Electric Revenue Bonds	Rovenue Bonds	Total
		(Thous		
Jecember 31, 1992	\$ 26,685	\$ 13,500	\$ 1.545	\$ 41,750
ecember 31, 1993	25,635	13.500	4,415	43,550
ecember 31 1994	27,155	13,500	4,680	45,335
s.cerder 31, 1995	28,825		18,480	47,315
Necemb - 31, 1995	32,570			32,570
Total	\$ 140,880	\$ 40,500	\$ 29,140	\$ 210,520

#### Note 5 - Summer Nuclear Station:

The Authority and South Carolina Electric and Gas (SCE&G) are parties to a joint ownership agreement providing that the Authority and SCE&G shall own the Summer Nuclear Station with undivided interests of 33 1/3% and 66 2/3%, respectively. SCE&G is solely responsible for the design, construction, budgeting, management, operation, maintenance, and dy ominissioning of the 5 mmer Nuclear Station, and the Authority is obligated to pay its ownership share of all costs relating thereto. The Authority receives 33 1/3% of the net electricity generated. At December 31, 1991 and 1990, the plant accounts included approximately \$438,771,000 and \$428,779,000, respectively, representing the Authority's investment, including capitalized interest, in the Summer Nuclear Station. For each of the three years ended December 31, 1991, 199 : and 1989 the Authority's operation and claintenance expenses included \$30,880,000, \$33,167,000 and \$37,663,000, respectively, for operation and maintenance expenses of the Summer Nuclear Station

Nursear hel costs are being amortized based on energy expended which includes a imponent for estimated disposal costs of spent rur loar fiel. Thuse amortizations are included in fuel excense at a are recovered through the Authority's rates. Beginning in 1990, the Authority adjusted its provision for departmissioning costs to comply with NRC regulation and has provided a Curtificate of Financial Assurance for its 1/3 share of the station's estimated decommissioning expenses. The Authority accrues for its share of the estimated decommissioning curts over the remaining life of the facility. Thuse costs are being to out to trough the Authority's rates. The funding amounts will be originated annually, if necessary. A new site specific decommissioning study was completed in 1991. The study

indicates approximately \$76,266,000 [the Authority's onethird share) in 1990 dollars will be required to decommission Summer Nuclear Station or mmencing in the year 2023.

SCE&G has determined that the Summer Ni clear Station steam generators must be replaced due to stress corresion cranking. SCF&G estimates replacement of the steam generators will cost approximately \$1.56 million of which, the Authority's share will be approximately \$52 million exclusive of the Authority's indirect costs. Replacement of the generators is a heduled for 1996. SCE&G has filed suit against the manufacturer of the generators seeking damages for the replacement of the generators. The ultimate outcome of the claim cannot be "elemined at this time, accordingly no benefit has been rer and in the financial statements

The supplier under the original ura- Fisup & sonts. Phreached the contract in 1975 due to uranium in the condition's SCEAG. initiated action seeking specific perform true of the contract provisions, and a final settlement was rec. I and approved by all parties in April 1980. By terms of the se tlement, the Authority has received approximately \$10,243,0.10 in cash as partial settlement of the lawsun. Additionally, the agreement provides for delivery of uranium, lang-term deliver es of equipment and services (including conversion and fuel tab i cation) at a discount. The cash and discounts received (and related interest earned) which approximated \$16.572,000, were recorded as deferred credits. During 1991, deferred credits and related interest of approximately \$4,299,000 were used to offset the additional fuel costs associated with replacement energy during the Summer Nuclear Station refueling outage. The terr aining dels, and credits of \$233,000 will be used during scheduled refueling outages in future years.

#### Note 6 - Commercial Paper and Mini-Bonds:

The Board of Directors authorized the issuance of commercial paper not to exceed \$150,000,000. The paper is issued for ralld corporate purposes with a term not to exceed 270 days. As of Decamber 31, 1991 and 1990, the effective interest rate on outstanding borrowings was 4, 20% and 6,02%, respectively. During 1991 and 1990, the overage amount outstanding was \$123,880,000 and \$96,410,000, respectively, the average maturity was 44 and 37 days, respectively, the average effective interest rate was 4,60% and 6,06%, respectively.

At December 31, 1991 the Authority had a Kevalving Credit Agreement of \$150,000,000. This agreement is used to support the Authority's issuance of commercial paper. There were no borrowings during 1991.

In 1988 and 1989 the Authority issued bonds which are due on demand by the registered owner in small denominations under a Mini-Boud Resolution. In 1990 the Revenue Bond Resolution was adopted and all senior debt including the existing 1988 and 1989 Mini-Bonds were trazen exception Refunding purposes. Under the Revenue Bond Resolution, small denomination bonds due on demand (Series M Bonds) were issued. The Mini-Bonds and the Series M Bonds are collectively referred to as "Mini-Bonds" because they retain the same characteristics even though they are different lien levels. The pledge of revenues securing Revenue Bonds are junior and subordinate to the pledge of revenues securing the Priority Obligation, Electric System Expansion Revenue Bonds. 1985 Subordinated Bonds, and the 1988 and 1989 Mini-Bonds and Capital Lease Obligation, but are superior to the lien and pledge of revenues securing the Commercial Paper Niouss, payments to the Contingency Fund, Capital Improvement Fund, Special Reserve Fund and payments to the State.

Commercial Payer and Mini Bands outstanding for the years ending December 31, are

	1991	
Commercial Paper	5 124,000	\$ 120,000
Mini-Bonds 1988 Series, bearing tolerest of 7.75% and due 2003	16,711	
1989 Series, bearing interest at	18,018	
Total Mini-Bonds	34,720	
Revenue Bands. 1990 Series M. bearing interest at 7.30% and due 2005 and 2006 1991 Series M. bearing interest at 5.875% and due 2007 and 2008	21,495	
Total Revinue Bonds	48.785	21,174
Total Commercial Paper and Mini-Bonds	5 207,514	\$ 175,831

#### Note 7 - Contracts with Central Electric Power Cooperative, Inc.:

The Authority has lease contracts with Central Electric Pewial Cooperative, Inc. (Central), covering a steam electric generating plant, transmission facilities, and various other facilities. The lease terms range from four to twenty-lour years. Quarterly lease payments are based on a sum equal to the interest an and principal of Central's indebtedness to the Rural Electrication Administration for funds borrowed to construct the above-mentioned facilities. The Authority has options to purchash the leased properties at any time during the period of the lease agreements for sums equal to Central's indel: These remaining autstanding on the property involved at the time the uptions are exercised or to return the properties at the termination of the lease. The Authority plans to exercise each and every option to acquire ownership of such facilities prior to expiration of the leases.

Future minimum lease payments on Central leases, at December 31, 1991 were:

Years ending December 31:	Amount
	\$ 3.259
1994	5,240
Total i inimum lease payments	
Less, amounts representing interest	
	\$ 38.671

Lease property under capitalized leases and related accumulated amortization included in utility plant at December 31, 1991 totalled \$101,400,000 and \$51,900,000, respectively, and at December 31, 1990 totalled \$102,000,000 and \$49,500,000, respectively.

Power supply and transmission services are provided to Central in accordance with the Power System Coordination and integration Agreement dated January 19, 1981, and amerided as of March 31, 1988. The amendment provides for a change in the Authority's rate-making methodology for Central. In adultion, the Authority will be the sole supplier of Central senergy needs excluding what Central receives from the Southeastern Power Administration and SCE&G. The agreement allows Central to audit all charges by the Authority. Audits for the period July 1986 through December 1999 were presented to management and have been discussed with Central. Management does not believe there will be any material effect to the Authority as a result of these audits.

#### Note 8 - Commitments and Contingencies:

**Budget** — The Archestry's capital budget provides for expenditure, of approximately \$275,500,000 during the year ending L-comber 21, 1992, and \$532,900,000 during the two vects thereafter.

Puture Generation - The Authority's Board of Directors approved the construction of a second 540-megawatt confusied electric generating unit at the Cr. as Front with power generation to begin no later than May 1995.

The estimated cost of construction is expected to total approximately \$508.7 million which includes \$466.6 million for the generating unit, \$25.9 million for related transmission facilities, \$9.3 million for coal cars and \$6.9 million for the initial coal stockpile.

Property Acquisitions - The Authority is obligated to acquire certain properties under the terms of a FERC mandated Comprehensive Emergency Action Plan (EAP). The cost of the aquisitions cannot be determined at this time, however, the acquisitions are currently underway and are scheduled to be finalized by March 1992. All other requirements of the EAP have been completed.

Purchase Commitments - The Authority has contracted for langterm coal parchases under contracts with outstanding minimum obligations at December 31, 1991 aggregating approximately \$170.8 million through December 31, 2000. In addition, the Authority has entered into short term agreements to purchase 1,311,000 tons of coal through June 39, 1992. The Authority expects to finalize new long-term contracts prior to June 1992.

The Authority is involved in litigation with two coal companies regarding long-term coal contracts (not included in the minimum obligations mentioned above). The contracts provide for delivery of 4.25 million tans of coal during the period from 1991 to 2004. As a result of the litigation, coal deliveres were suspended by the venuous on August 14, 1991. The Authority has determined their sources of coal are available to purchase replacement coal a Limpetitive prices on an as needed basis.

The litigation against the two cool campanies involves multiple claims and counter claims. Motions are pending in the South Carolina Supreme Courrand the United States Court of Appeals. Pursuant to Warrants of Attachment issued by the Berkeley County Clark of Court, payments an deliveries at coal from April through August 14, 1991 totalling approximately \$33,063,000 have been placed in an interest bearing account at the South Carolina National Bank pending autcome of the litigation. The Authority is unable to predict the autcome of this litigation, accordingly, nothing rel... we to this litigation has been recorded in the financial statements.

The Authority's outstanding minimum obligations under existing purchased power contracts as of December 31, 1991 were approximately \$145.7 million through March 2035.

The Authority has commitments of approximately \$12.3 million under the joint ownership agreement with SCE&G for the purchase, conversion, enrichment and fabrication of uranium.

#### Note 9 - Retirement Slun:

Substantially all Authority full fine employees must participate in the South Carolica Retirement System ("System"), a cost sharing multiple enableyer ruthic employee retirement system. The pay all for employees covered by the System has sock of the years ended December 31, 1991, 1990, and 1989, was \$57,125,000 \$53,355,000 and \$51,869,000, respectively.

Employees who retire at a citist age 5.5 or have 30 years of service are muttled to a retirement benefit, payable mouthly far life equal to 1.82 percent of their avarage final compensation benefits fully vest an reaching five years of service. Vested employees may retire at 6.0 and receive reduced retirement benefits. The System also provides death and disability benefits. Benefits are established by State statute.

Employees are required by State statute to contribute 6 percent of salary. The Authory is required by the same statute to contribute 7.55 percent of total payroll. The contribution requirement for each of the years ended December 31, 1991, 1990, and 1989, was \$4,449,000 \$4,109,000 and \$3,780,000 from the Authority for all retirement benefits and \$3,431,000, \$3,198,000 and \$3,112,000 from employees.

An actuarial valuation is performed for the System annually. At the most recent valuation date, June 30, 1990, the pension benefit obligation for retired and active members was approximately \$10.3 billion. The amortized lost of assets of the System was approximately \$7.5 billion. The unfunded pension obligation was approximately \$2.8 billion. The pension benefit obligation is a standardized disclosure measure of the present value of pension benefits, adjusted for the effects of projected salary increases, estimated to be payable in the future as a result of employee service to date. The measure, which is an actuarial present value of credited projected benefits, is intended to help users assess the System funding status on a gaing-concern basis, assess progress made in accumulating sufficient assets to pay benefits when due, and make comparisons among public employee retirement systems. The System chash not make separate measurements of assets and benefits payable for individual employers. The Authority's contribution represented approximately two percent of the total contribution to the System.

Tenyear historical trend information showing the System's progress in accumulating sufficient assets to pay benefits when due is presented in the System's June 30, 1991 comprehensive annual financial report.

#### Note 10 - Other Post-Retirement Benefits:

The Authority provides certain health care, dental, and life insurance benefits for retired persons. Substantially all of the Authority's employees may become eligible for these benefits if they are age 65 or have completed 30 years of employment. The cost of retiree health care, dental, and life insurance benefits is recognized as expense as the premiums are paid. For 1991, 1990, and 1989, these costs totalled \$329,000, \$279,000, and \$215,000, respectively.

The Authority also provides deferred compensation benefits to

certain employees who are eligible to retire with ten years of service and have reached the age of 50. The cost of these benefits are accrued an an actuarially determined basis. As of December 31, 1991, there were 45 acrive participants. The natural accrued liability at December 31, 1991 and 1990 was approximately \$2,676,000 and \$2,307,000, respectively.

#### Note 11 - Credit Risk and Major Customers:

Concentrations of credit risk with respect to accounts receivable are limited due to the large number of customers in the Authority's customer base and thuir dispersion across different influstries. The Authority maintains an allowance for lasses based upon the expected collectibility of all accounts receivable.

Sales to two major customers for the years ended December 31, were:

	1991	1990	1989
Central Electric Plans Cooperative, Inc.	\$ 242,000	\$ 225,000	\$ 221,000
Alumax of South Carolina, Inc.	\$ 88,000	\$ 84,000	\$ 82,000

During the three-year period ended December 31, 1990, Alumax of South Carolina, Inc. was entitled to receive, under the contract amendment dated January 1, 1986, rate relief up to \$17.6 million per year. The rate reduction is available if the average monthly price of aluminum is \$.62 (1986 dallars) per pound or below provided Alumax operates at a specified load. Alumax must begin to repay the rate relief if the price of aluminum is \$.72 (1986 dallars) per pound or more. During the period 1991 through 1993, Alumax is required to repay such granted net rate relief in the monthly amount of \$1.467 million for any month in which the price of aluminum equals or exceeds \$.72 (1986 dallars) per pound.

No rate relief was granted to Alumax in 1991, relief granted totalled \$4.4 million for 1990 and there was no rate relief in 1989.

#### Note 12 - Storm Damage:

On September 21, 1989, the Authority's system was substantially damaged by Hurricane Hugo. Through December 1991, the Authority has incurred approximately \$22.4 million to repair and replace damaged facilities and systems. Substantially all such costs have been funded by insurance proceeds and Federal Emergency Assistance grants.

The Authority does not expect to increase rates due to the impact of Humicane Hugo and foresees no measurable long-term impact on its optionions or the demand for electricity by its customers

#### Note 13 - 1991 Revenue Bonds:

On December 21, 1991 the Authority's Board of Directors authorized the sale of \$350,000,000 Revenue Bonds, 1991 Series D [1991 D Bonds]. The 1991 D Bonds were closed on January 16, 1992. The 1991 D Bonds proceeds plus accrued interest of \$2,834,259 will be used for the construction of the Cross No. 1 unit at the Cross generating station. Band proceeds of approximately, \$30,000,000 will be used to retire autstanding Commercial Paper notes issued previously for the Cross No. 1 project.

The 1991 D Bonds were sold at an all end true interest cost of 6.73% and are due July 1992 to 1997 to 2002, 2006, and 2014, 2024 and 2031.

#### AUDIT COMMITTEE CHAIRMAN'S LETTER

The Finance-Audit Committee of the Board of Directors is composed of tive independent directors. Lean S. Goodall, chairman, Walter T. Cox, A. Clint Gossett, D. Gene Rickenbaker, and Johnnie Goef Young. The Committee meets monthly with members of management and Internal Audit to review and discuss their activities and responsibilities.

The Finance-Apdit Committee oversees Santee Cooper's financial reporting and internal auditing processes on behalf of the Board of Directors. Monthly briefings on the financial statements and periodic reports from management and the internal auditors pertaining to operations and representations were received. In hilliling its responsibilities, the Committee also reviewed the overall scope and specific plans for the respective audits by the internal auditors and the independent public accountant. The Committee discussed the Company's financial statements and the adequacy of its internal controls.

The Committee met with the independent public accountant, without management present, to discuss the results of the examination, the evaluation of Santee Cooper's internal controls, and the overall quality of Santee Cooper's financial reporting.

Inon S. Guadall Chairman

Jean S. Sandell

Finance Audit Committee

### SCHEDULE OF BONDS OUTSTANDING

As of December 31, 1991

Materity Date July 1	1950 Series Int. Rote: Amt.	. 5	1967 eriec ste Amt		873 eries sie Ams	51	974 crists ite Amit.	Se	etucking cries de Amt	54	977 irini ile Amt	81	676 Irles ito Amit.	Se	75A iries te Amt	
	2 70 2 005 2 70 2 060	4.10 4.10 4.10	455° 480° 7.605°	f 40 1,40 2,74	1.530 * 616 1.700*	6.30 6.40 6.40	1.695 1.795 1.910	5.40 51/1 3.60	4.035 4.2% 4.480		625 660 720		1 285 1 355 1 440	5.90 5.95 6.(t)	1,300 1,300 1,425	
1995 1990 1992 1995		410 410 410 410 410 410	2.720° 2.845° 2.975° 3.106° 3.245°	57/4 57/4 57/4 57/4 57/4	1,795° 1,900° 2,010° 2,125° 2,245°	6.40 6.40 6.72 6.72	2.035 2.138 2.295 2.435 2.690		4.710 4.995 5.265 5.5901 5.915	5.90 5.40 5.45 572 578	85 830 890 935 1,005	5.35 5.35 4.40 5.40 5.70	1.515 1.585 1.670 1.760 1.850*	6.05 6.10 6.20 6.30 6.35	1.490 1.565 1.645 1.725 1.815	
2000 2001 2002 2003 2004		4 10 4 10 4 10 4 10 4 10	3.395 ° 3.545 ° 3.705 ° 3.870 ° 4.045 °	53/4 53/4 53/4 53/4 53/4	2.375° 2.510° 2.655° 2.810° 2.970°	65/4 65/4 65/4 65/4 65/4		61/a 51/a 51/a 5.00 6.00	6.275* 6.665* 7.050* 7.490* 7.950*	5.55 5.60 5.60 5.4 57/4	1,005 1,130 1,220 1,295* 1,380*	5.70 5.70 5.70 5.70 5.70	1,940* 2,045* 2,145* 2,260* 2,380	6 40 6 45 61/2 61/3 61/4	1,915 2,025 2,135 2,260 2,390*	
2005 2006 2007 2008 2009		4.10	4.230° 4.420°	53/4 53/4 -5/4 53/4 55/4	3 140° 3.325° 3.515° 3.715° 3.930°	63/4 63/4 63/4 63/4 63/4	3.730* 3.950* 4.206* 4.470* 4.745*	6.00 6.00 6.00 6.00 6.00	8.450° 8.970° 9.400° 9.950° 10.565°	57/4 53/4 53/4 52/4 52/8	1,460° 1,570° 1,795° 1,945° 2,080°	5.70 5.70 5.70 5.70 5.70	2.500* 2.630* 7.385* 7.845* 8.330*	63/4 63/4 63/4 63/4 63/4	2,540° 2,695° 2,865° 3,010° 3,180°	
2010 2011 2012 2013 2014				50/4 52/4 52/4 52/4 52/4	4.155° 11.520° 12.180° 12.880°	63/4 63/4 63/4 63/4 63/4	5.350* 5.895* 6.045* 20.045*	6.00 6.00 6.00 6.00	11,210° 4,980° 5,315° 5,625° 6,010°	\$3.4 \$3.2 \$3.4 \$3.4 \$3.4 \$3.4	2,225* 2,180* 2,300* 2,500* 2,640*	57/4 57/4 57/4 57/6 57/6	8.845° 9.390° 9.980° 10.590° 11.250°	67/8 67/8 67/8 67/8 67/8	3.335° 3.525° 3.720° 3.925° 4.140°	
2016 2016 2017 2018 2019								6.00	9,515° 11,285°	59/4 59/4 59/4	21,065° 21,235° 34,580°	5/a 5/a 5/a 5/a	11,950° 12,565° 13,190° 50,690°	67/8 67/8 67/8 67/8 67/8	4.370° 4.610° 4.870° 5.135° 25.550°	
2020 2021 2022 2023 2024																
2025 2026 2027 2028 2029																
Add Total Outstan As of 12/31/9	11. 4.065		45.640								110,115		190,270		100:500	
As of 12/31/5 Bonds Return As of 12/31/5	11 11,235 ded		5,960		13.400				39.195 0		4.685		9.730		9.500	
Less: Accreted Val- As of 12/31/5																
Net Original Issue	e Amir. 15,300		51,600		100,000										110,000	
* Tarm Day																

See Schedule of Refunded Bonds Cutstanding.

Includes accretion on Capital Appreciation Bonds through 12/31/91.
 Does not include funded interest.

# SCHEDULE OF REFUNDED BONDS OUTSTANDING

As of December 31, 1991 (in Thousands)

Series Call Date		M2-8 1, 1992		12 ETT 1, 1982		(6 SUB 1, 1982		16: REF 1, 1995		A REF 1, 1995
triginal Asturity kate luly (	Rate	Amount	Aute	Aissount	flate	Anisetti	rivite	Amount	Flate	Amount
	11.80	1,345								
995 1996 997 1988 1999	12.10 12.20 12.30	1,815 2,040 2,295			870	13,500				
2000 2001 2002 2003 2004			9/13							32,500
1005 1006 1007 1008 1009	129/4	40.000*					91/9	5.000*		
2010 2011 2012 2013 2014			9.60	37,235*						
2015 2016 2017 2018 2019										
2020 2021 2022	13.60	110,000*		243,040*				160.510*		120.890*
Totals Per Series								165,510		153.390
Totals Per Call Date				461.895				31	8.900	

<sup>\*</sup>Term Bonds

1988M Mini-Bond Series Int. Rate Anti.	Se	stunding riss w Amt	1989M Mini-Bond Series Int. Rate. Ami.		& Improver	ment Service	19C1M Mini-Band Series Int Rele Acut.	Total Principal Maturities	Calendar Year (nterest (2)	Yetai Debi Service
	7.00 7.00 7.50	845 910 963			5-00 5-40 5-70	1.56 x 4.41.5 67,40		41.750 43.550 45.335	135.788 (2) 132.910 (2) 129.910 (7)	177 538 (2) 176 460 (2) 175 245 (2)
	7 20 7 00 7 00 7 10 7 10 7 20	1,840 3,895 4,155 6,635 7,110			674	2,480 2,935 3,120		47,815 32,570 34,630 41,810 44,575	130,805 (2) 132,903 (2) 133,939 131,408 128,501	178,120 (2) 164,773 (2) 168,669 173,916 173,076
78/4 16,711	7 30 7 40 7 40 7 50 7 50	7 650 6.220 13.520 330 385	7.00 18.018 (1			4.205 15.870 6.840		48.860 49.745 48.675 53.101 73.383 (1)	125,353 122,125 118,963 115,595 119,339	174.213 171.670 167.638 168.696 192.722 (1)
	7.60 73/s 73/s 73/s 73/s 73/s	5,385 320* 340* 365* 395*		7.30 15.554 7.30 5,641	(1) 7.00 7.00 7.00 7.00 7.00	3.760 4.025 4.305 4.610	67/6 20.896 67/a 6.395 (1)	74 524 51 466 (1) 69 341 58 035 (1) 55 056	106,815 114,231 99,075 10E,255 91,543	181,339 165,697 (1) 168,416 166,290 (1) 146,598
	78/4 78/4 78/4 78/4 78/4	420° 460° 490° 526° 7,315°			7.00 7.00 7.10	4.930° 5.275° 15.405° 16.480° 11,580°		58.675 F2.565 76.455 81.590 77.140	67,787 83,778 79,159 73,869 68,513	146,462 146,343 195,614 155,419 145,663
	73/4 27/8 27/8 77/8 77/8 77/8	8,210° 420° 450° 495° 30,040°			7.10 7.10 7.10	12.405° 13.280° 14.225° 15.235° 16.315°		82,385 91,045 96,975 103,315 106,755	63,205 67,539 51,413 44,875 37,577	145.590 148,584 148,388 148,190 144,332
		39.825° 36.680°				17.470° 18.715° 20.040° 9.420° 10.035°		114,495 119,420 143,390 9,420 10,035	29.436 20.777 11.572 6.492 5.860	143.931 140.197 154.962 15.912 15.895
					6.00	10.685* 11.380* 12.120* 12.850* 13.620*		10.685 11.380 12.120 12.850 13.620	5,186 4,469 3,730 2,987 2,193	15.871 15.849 15.856 15.837 15.813
						14,435° 15,300°		14,435 15,300	1.361 459	15.786 15.769
16.711		188,575	18,018.0	1) 21.49	5.(5)	368.910	27.291 (1)	2.237.730 (1)	2,918,991 (2)	5(156,721 (1)(2)
301		0	197	9		1,500		228,728		
0								914,985		
			745	51			133	1,395		
17,012		168.575	17,470		8	370,410	27.158			

			60 680 in 760	8.00				470 510			6.00		5.90	975. 1.025
					765 825 900 1,060 1,160		8.20 6.40 8.60 8.70 8.44	2.425 2.030 2.390 4.980 5.405		6.580 7.645 7.995 5.925 6.305	6.20 6.47 6.60 6.70 6.80	1.095 1.160 1.235 1.320 1.400	5.90 5.90 6.00 6.10 6.74	1,080 1,140 1,205 1,280 1,350
									7.90 7.90 8.00	13,200 835 900 4,695 5,070	6 90 7 00 7 05 7 10 7 10	1 505 1 605 1 715 3 510 4 920	6.40 635 637 6.60 634	1.435 2.875 4.280 4.575 20.390
										5,475 5,910 6,390 6,905 7,465*		5.265 5.625 6.000 6.415* 6.850*	67/2 67/2 67/2 67/8 67/8	16.795 2.350 2.526 2.715* 2.925*
									8 00 8 00 8 00	8.060° 10.480° 11.315° 12.230° 2.090°		7.310° 6.025° 6.430° 6.870° 7.915°	67/s 67/s 67/s 6.90 8.90	3.140° 3.880° 3.625° 3.880° 4.150°
										2,260° 2,445° 2,625° 2,850° 3,740°		8,145° 20,430° 21,875° 23,425° 25,080°	6.90 6.90 6.90 6.90 6.90	4.785° 5.160° 5.575°
												27,006* 36,985* 62,325*	6.90	6.520° 7.040° 61.025°
					7.820	40.50								
1,350	1,98	1.195												188,625
1,550 7,850	5.445	1.195 4.795	2,029							1.890				4,035
								5,805 153,390						4.035
7,850	5.445		2,540							1.890				

TABLET COURT (S) ARREAT-FERDER

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#### BOARD OF DIRECTORS



John 5. Bainey



Walter T. Cux Lat Vice Chairman, Representing the 3rd Congressional District



Harold M. Robertson and Vice Chairman, Representing the 1st Congressional District



Robert D. Bennett Representing the Electric Cooperatives of South Curolina



Ralph H. Ellis **Papresenting Horry County** 



Lean 5. Goodall Representing the 2nd



A. Clint Gossett Representing tile 4th Congressional District



Eugene F. Oliver Representing Berkeley County



D. Gene Rickenbak. Representing the 5th



Henry B. Rickenbaker Representing the 6th



Johnnie Joe Young Representing Georgetown County

#### ADVISORY BOARD

Carroll A. Campbell Jr.

James M. Miles Secretary of State

T. Travis Medlack Attorney General

Earle E. Morris Comptroller General

Grady L. Patterson Jr. Store Treasurer

#### MANAGEMENT

Kenneth R. Ford President and Chief Executive Officer

Robert V. Tanner Sanior Executive Vice President

1. Graham Edwards Executive Vice President Administration and Finance

Robert E. Rainear Executive Vice President Engineering and Operations

John H. Tiencken Senior Vice President and General Counsel

Emily 5. Brown Vice President

Bill McCall Vice Fresident

Robert F. Petracca Vice President Property and Transportation

Byron C. Rodgers Vice President Production Engineering and Construction Management

Joseph P. Thomas Vice President Planning and Operations

Curtis L. Williamson Vice President Harry Georgetown Division

H. Roderick Murchison Treasurer

Claine G. Peterson Controller

Jerry L. Stafford Corporate Communications

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# For Additional Information Contact:

Jerry L. Stafford Director, Corporate Communications One Riverwood Drive Moncks Corner, SC 29461 (£03) 761-4051

