

Harrison



UNITED STATES  
NUCLEAR REGULATORY COMMISSION  
REGION III  
799 ROOSEVELT ROAD  
GLEN ELLYN, ILLINOIS 60137

JUN 04 1984

MEMORANDUM FOR: See Attached List  
FROM: C. E. Norelius, Director, Division of Reactor Projects  
SUBJECT: REGION III SALP SCHEDULE, REV. 4

This memorandum revises the previously issued SALP 4/5 schedule dated March 29, 1984. Schedule changes have been made to the following facilities as explained in the "Remarks" Section of the attached schedule:

- Braidwood
- Byron
- Duane Arnold
- Dresden
- D. C. Cook
- LaSalle
- (Board Meeting changed from 6/27/84 to 7/11/84)

The new SALP 5 schedule for Clinton is now included.

Any questions or proposed changes in the schedule should be directed to T. Tambling (FTS 388-5548) or Marcia Pearson (FTS 388-5605) of my staff.

*C. E. Norelius*  
C. E. Norelius, Director  
Division of Reactor Projects

Attachment: Rev. 4 -  
SALP 4/5 Schedule

8408150633 840718  
PDR FOIA  
RICE84-96  
PDR

Addressees Memorandum dated \_\_\_\_\_

RIII

- J. G. Keppler
- A. B. Davis
- C. E. Norelius
- R. L. Spessard
- R. F. Warnick
- J. A. Hind
- D. J. Dougherty
- R. C. Knop
- W. D. Shafer
- W. S. Little
- J. F. Streeter
- C. J. Paperiello
- R. D. Walker
- I. N. Jackiw
- D. C. Boyd
- D. W. Hayes
- G. Wright
- N. Chrissotimos
- C. C. Williams
- D. H. Danielson
- L. A. Reyes
- F. Hawkins
- L. Greger
- J. R. Creed
- M. C. Schumacher
- J. I. McMillen
- W. L. Axelson
- W. Guldemon
- W. L. Forney
- J. J. Harrison
- L. Sucharski

Cognizant Resident Inspectors

- , Big Rock Point
- L. McGregor, Braidwood
- J. Hinds, Byron
- J. Neisler/B. Little, Callaway
- H. Livermore/F. Christianson,  
Clinton
- W. Rogers, Davis-Besse
- L. Clardy, Duane Arnold
- T. Tongue, Dresden
- E. Swanson, D. C. Cook
- P. Byron, Fermi
- R. Nelson, Kewaunee
- J. Wiebe, LACBWR
- M. Jordan, LaSalle
- J. Shapker, Marble Hill
- , Midland
- C. Brown, Monticello

Resident Inspectors (cont'd)

- B. Jorgensen, Palisades
- J. Grobe/M. Gildner, Perry
- R. Hague, Point Beach
- J. Hard, Prairie Island
- A. Madison, Quad-Cities
- M. Holzmer, Zion

Regional Secretaries

- L. Speder
- R. LaFreniere
- C. Scherr
- M. Meenan
- J. Loser
- M. Foster
- J. Maxson
- L. Cox
- J. Kweiser
- B. Smith
- J. Roberts
- J. Gartner
- R. Wendoll

NRR

- D. G. Eisenhut
- T. M. Novak
- G. C. Lainas
- B. J. Youngblood
- A. Schwencer
- J. F. Stolz
- D. B. Vassallo
- S. A. Varga
- E. G. Adensam
- J. R. Miller
- D. M. Crutchfield
- F. Miraglia
- J. Hannon
- R. Emch
- J. Stevens
- L. Olshan
- J. Holomich
- H. Abelson
- A. DeAgazio
- F. Apicella
- R. Gilbert
- D. Wigginton
- D. Lynch
- M. Grotenhuis
- R. Dudley
- T. Bournia

NRR (cont'd)

- P. O'Connor
- D. Hood
- V. Rooney
- T. Wambach
- J. Stefano
- T. Colburn
- D. DiIanni
- R. Bevan
- L. Kintner
- J. Norris

IE

- R. C. DeYoung
- J. M. Taylor
- E. L. Jordan
- P. F. McKee
- J. N. Grace

AEOO

- C. J. Heltemes
- K. V. Seyfrit
- D. Zukor

NMSS

- J. G. Davis
- R. F. Burnett
- G. W. McCorkle

REGION III SALP SCHEDULE

<u>Facility</u>	<u>Assessment Period</u>	<u>Input Due</u>	<u>Draft Rpt Due</u>	<u>Board Meeting</u>	<u>Report to Licensee</u>	<u>Licensee Meeting</u>	<u>Remarks</u>
*Big Rock Pt.	07/01/83-10/31/84	11/23/84	12/06/84	12/13/84	01/17/85	01/24/85	SALP 5 Schedule
Braidwood	01/01/83-06/30/84	07/24/84	08/15/84	08/30/84	09/17/84	09/26/84	Changed Board and Licensee Meeting Dates
Byron	01/01/83-04/30/84	05/25/84	06/13/84	06/19/84	07/03/84	07/12/84	Schedule Changed To Meet Hearing Board Start of 07/16/84
Callaway	12/01/83-05/31/85	06/21/85	To Be Determined at Later Date				SALP 5 Schedule
Clinton	03/01/84-08/31/85	09/24/85	To Be Determined at Later Date				SALP 5 Schedule
Davis-Besse	04/01/83-08/31/84	09/21/84	10/18/84	10/25/84	11/21/84	11/28/84	
Duane Arnold	04/01/83-08/31/84	09/21/84	10/19/84	10/30/84	11/13/84	11/20/84	Changed Board Meeting Date
**Dresden	01/01/83-05/31/84	06/25/84	07/17/84	07/31/84	08/16/84	08/23/84	Changed Board Meeting Date
Cook	04/01/83-03/31/84	04/24/84	05/17/84	05/24/84	06/18/84	06/21/84	Changed Licensee Meeting Date
Fermi	10/01/83-06/30/84	07/24/84	08/10/84	08/16/84	09/13/84	09/20/84	Special SALP to Meet Est. OL Date
Kewaunee	04/01/83-06/30/84	07/25/84	08/14/84	08/21/84	09/11/84	09/18/84 (At Kewaunee)	
LaCrosse	07/01/83-12/31/84	01/25/85	02/19/85	02/21/85	03/21/85	03/28/85	SALP 5 Schedule
**LaSalle	01/01/83-04/30/84	05/25/84	06/14/84	07/11/84	08/10/84	08/23/84	Changed Board Meeting Date
Marble Hill	--	--	--	--	--	--	No Schedule-Project Cancelled

<u>Facility</u>	<u>Assessment Period</u>	<u>Input Due</u>	<u>Draft Rpt Due</u>	<u>Board Meeting</u>	<u>Report to Licensee</u>	<u>Licensee Meeting</u>	<u>Remarks</u>
Midland	04/01/83-08/30/84	09/24/84	10/12/84	10/18/84	11/08/84	11/15/84	Shortened Assessment Period by One Month
***Monticello	07/01/83-11/30/84	12/24/84	01/22/85	01/29/85	02/20/85	02/27/85	SALP 5 Schedule
*Palisades	07/01/83-10/31/84	11/23/84	12/13/84	12/20/84	01/17/85	01/24/85	SALP 5 Schedule
Perry	01/01/84-06/30/85	07/24/85	To Be Determined at Later Date				SALP 5 Schedule
Pt. Beach	04/01/83-09/30/84	10/25/84	11/13/84	11/16/84	12/11/84	12/18/84	
***Prairie Isl.	07/01/83-11/30/84	12/24/84	01/15/85	01/22/85	02/20/85	02/27/85	SALP 5 Schedule
**Quad-Cities	01/01/83-05/31/84	06/25/84	07/19/84	07/26/84	08/16/84	08/23/84	
**Zion	01/01/83-04/30/84	05/24/84	06/21/84	06/28/84	07/26/84	08/23/84	

- \* Simultaneous Licensee Meeting - Consumers Power
- \*\* Simultaneous Licensee Meeting Scheduled - CECO
- \*\*\* Simultaneous Licensee Meeting Scheduled - Northern States Power

In your letter you make several references to a NRC document identifying as SECY 82-1003, such a document does not exist.

Response to Concerns Regarding October 25, 1983, Meeting

1. The independent management audit has not been left in the hands of Consumers Power Company. The NRC will be closely involved with this audit process. The staff will be reviewing the candidate organizations and will approve the <sup>final</sup> selected organization. The staff will also require a comprehensive plan of action <sup>to be developed and</sup> to be submitted to the NRC for review and approval. This plan of action will include requirements for an independent appraisal of site and corporate management organizations and functions, and recommendations where necessary for improvements in communications, management controls, and oversight for the purpose of assuring that regulatory requirements are complied with. <sup>Once the plan is approved, the NRC will require the plan to be executed together with meeting the required scheduled dates and plan milestones. This will include necessary changes or corrective action to arrive at proper management control.</sup>

<sup>The attendance, capability, and competency of key management individuals will also be included.</sup>

Regarding the selection of Stone and Webster as fact accompli for soils work, this statement is simply incorrect. The NRC reviewed the Stone and Webster organization and more importantly the individuals involved at Midland, see NRC letter <sup>to</sup> CPCo James W. Co. dated February 24, 1983, and found both the company and the individuals to meet independence and competence criteria used for

Diablo Canyon (Chairman Palladino's letter to Congressman Ottinger and Dingell dated February 11, 1982).

independent design verification possible

82-1003  
n n  
does not exist!

The independence criteria adapted by the NRC for Diablo Canyon's Chairman Palladino's letter to Congressman Ottinger and Dingell dated February 11, 1982, states "... Company or Companies ..." and does not state "several companies" as your letter purports.

The NRC response to question 2 attached to these Ottinger and Dingell responses (uses "Companies and individuals" as plural, there is no requirement for a specific number of candidate companies).

The submittal of one successful (independent and competent) candidate company would meet these requirements.

The staff has not made a decision as to whether or not the <sup>total</sup> criteria of Palladino to Ottinger and Dingell letter would be <sup>which is</sup> ~~used~~ for this management audit. The intent could be met without involving comments from or a meeting <sup>(i)</sup> with members of the public. This review subject is different from the independent ~~design~~ review and was previously accomplished at ~~Boston Edison~~ other utilities without this formal specific criteria having to be approved (Boston Edison and ~~Nebraska~~ Nebraska Public Power District).

As to the <sup>meeting</sup> suggestion of the management audit being the suggestion of GAP, the NRC has been reviewing the pertinent facts ~~surrounding~~ and problems <sup>that have</sup> evolved at Midland for a considerable <sup>length</sup> ~~amount~~ of time. The concept of a management <sup>type</sup> audit ~~by~~ was considered by the NRC <sup>2009 before the ENT concept</sup> dates back to December, 1981.

The timing of such an audit to be ordered by the NRC was critical and significant basis had to be established

when safety related work was halted. The SAP III results, dated September 16, 1982, and other continuing problems further enforced the need for this <sup>type of</sup> audit. The recently concluded investigation of the violation



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EDO R/F  
Keppler, Region III  
Liebermann, ELD  
VStello  
Warrick (2)

Sincerely,

T.A. Rehm  
Assistant for Operations  
Office of the Executive Director  
for Operations

b cc: J. Stone, IE  
D. Eisenhut, NW  
D. Wood, DL/NRR  
J. Keppler, RIII  
R. Warrick, RIII

RG JTH RW SHC ABD JEL



J. Cook / S. Howell

9/22

S. H.

① Sept, 1970 - Oct, 1980 Sr. VP to Exec. V.P.

Big Picture, Sr. Mgt. Input,

① overall view related to midland-resources, law, Rate case, etc ② Midland Proj. specific eng. licensing, constr. oversee J. Cook ③ Eng/Con. - site Projects total responsibility

② Provide Sr. Mgt attention to the Midland Project

③ J. Cook - Responsible for midland - eng., Const., testing licensing, schedule - reports to S. Howell.

J. Cook

① Reports to Howell in lieu of Selby - more detailed support of upper mgt.

S. Howell

① time at site - yes - time as necessary

J. C.

① less time at site - no / time spent - 2+ days per wk

s.it. - Mr. Selby role - Pres / Chf. Ob. - maintain interest and involvement at midland. Recognition of more Sr. mgt. attention is necessary. More time at site for Selby - yes.

(2)

S.H. - familiar with Project - by

- ① talk to those involved - those reporting to Cook -  
state - LeD - Bechtel - contractors ② Document reviews

SA - Systematically Review - major Decisions - significantly  
not second guess - can't change history

Board after Question:

Pre - ① S.H. yes/no - extension of Soley - Mar to Oct, 1980  
phase out - phase in

- ① QA Resp. Pre 3/80, QA reported to S.H. - QA Breakdown  
Ultimately Responsible

S.H. ② Important, not compromised, bringing additional mgmt.  
attention to the Project.

J.C. totally debased to 110% on Midland.

- ③ J. Cook, MRQAD changes, Howell authored changes  
Post - Changes occurred dynamic situation

④ No Compromise

⑤  $\frac{NRC}{NO}$  /  $\frac{Int.}{NO}$  /  $\frac{CPCs}{Problems}$  cause yes! - cause no opinion  
"Soley" Blame

(3)

⑥ with NRC, relationship, resolving problems i.e. Communicate at any level

Communication w/ NRC:

- R. Cook

- R. Hill JGIC & staff

J. Cook Communication w/ NRC needs improvement:

Problems, Negative Tones in Communication

Changes to interactions - improve relationship - saying OK, proof is in performance. eliminate adverse NRC reports; Improved work product

⑦ Did not lose touch, from an exec. oversight Committee standpoint.

1979-80 - active in AIF Policy Comm.

Chm. of Design & Const. until June, 81

AIF - major award

plans - involve in industry

Crosby Approach - read Book, Crosby efforts, adapted philosophy good approach. Plans for future school?

- NRC Block Points vs. Work Activities  
approval <sup>like</sup> souls.

- SEW approach

• - Directing meeting / Chernobyl requested JGK? NOT J. Cook!

• - Causes - root cause identification, how can one outline, perform corrective action, plan to pursue cause so as to - all problem root causes being determined is not necessary

- J. Cook overworked / over course considered

- S.H. "listen to any sensible solution from anybody"

- S.H. "Input to SARP 3 response corrects flavor"

- S.H. "allocation of time to midland ~ 80-90%  
(involved twenty days devoted to midland)

- S.H. why not sufficient Geo-Tech <sup>Eng</sup> personnel on site in 1975 due to your background? Pres, Mgr. responsible - S.H. did NOT know what type of defect. What the numbers / participant of Geo-Tech Eng on site 1975 to date on - study?

9/21

- DGE Aug 10, 1983, letter to GAP B. Use Guide  
BNL/NRE Resumes for DGB Taskforce

No Geotechnical Engineers from NRE on  
Team?

Brookhaven N.L. has 1 Geo-tech Eng.

- JGIC - Very Low Three, clawing at each  
other throats

(4)

U. Marshall SH

1970 - Exec. Mgr. responsible for Constr.

2 / 1971 - <sup>VP</sup> Proj. Mgt. / Const / Eng.

3 / 1980 - Sr. V.P. Const. / Eng. / Proj.

Overall proj. mgt. G. Keelley

JC

3/77 - V.P. Energy Planning

3/80 - V.P.

10/80 - 9/93 - V.P. Engineering / Const / Proj. Corporate

9/83 - middle only

- 1977 ADOMU Bldg settlement

Crosby Approach

"Do it right the first time to achieve  
the desired quality to achieve the desired cost"

(1)

Speaking for RTH Management (JGL)

also

- Staff Rec'd Report on 9/14
- Staff has not had time to review/evaluate  
decide on ~~actions, including that may be appropriate~~  
~~enforcement action if necessary~~  
(possible enforcement action)
- Staff witnesses have not had time to  
review and evaluate prior to testifying.
- Time - staff review and decision within 30 days  
10/17

~ 30 days - Oct 14 decision target

- Both OI Reports review = review + evaluation
- ASLB Oct, 31 - Nov. 4  
- Letter - JGL  
- Enforcement action letter CP - DeYoung  
Violation of Board order  
NRC Staff

C. Wilde

? J. Kalkman

Donnell  
W

[ H. Walker  
D. Gallister ]

} requested to testify

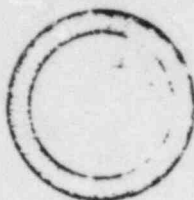
R. Cook

R. Landsman

D. Wood

J. Kane

- Copy of OI Report to P. Ray / S. Binkman
- Same Investigator?



**Consumers  
Power  
Company**

General Offices: 212 West Michigan Avenue, Jackson, MI 49201 • (517) 788-0550

September 16, 1983

Atomic Safety & Licensing Board  
U S Nuclear Regulatory Commission  
Washington, DC 20555

Dear ASLB Members

Attached hereto is a memorandum of a conversation between J E Brunner and Mr John Donnell regarding the alleged Board Order Violation. Note the date of my conversation with Mr Donnell. I have sent a copy of this memorandum to the Region III investigator handling the investigation of the alleged Board Order Violation.

Very truly yours

*J E Brunner*  
J E Brunner

CC OL/OM Service List

**LEGAL DEPARTMENT**

Lawrence B Lindemer  
Vice President  
and General Counsel

Judd L Bacon  
Allen B Bass  
O K Petersen  
William E Wisner  
Managing Attorneys

Robert J Byers  
Howard E Clark  
Beverly E Hagen  
Senior Attorneys

Francis X Berkemser  
J E Brunner  
Julie A Caham-Rogers  
H Richard Chambers  
Charles D Dawson  
James W Dempsey  
John P Dickey  
Kevin F Duffly  
George F Hill  
Laurene H Horisney  
Susan Kirk  
Wayne A Kirkby  
Frank R Knox  
James W Kossler  
Albert O McCallum  
David A Mkelonis  
Paula H Mills  
Vincent P Provenzano  
Jon R Robinson  
David R Rond  
Gregory A Sando  
Jack O Shumate  
Walter Scott Spears  
A T Udrys  
Dennis L Vigione  
Theodore J Vogel  
Michael G Wilson  
M... ..

~~8306020185~~



OM/OL SERVICE LIST

Mr Frank J Kelley, Esq  
Attorney General of the  
State of Michigan  
Ms Carole Steinberg, Esq  
Assistant Attorney General  
Environmental Protection Division  
720 Law Building  
Lansing, MI 48913

Mr Myron M Cherry, Esq  
Suite 3700  
Three First National Plaza  
Chicago, IL 60602

Mr Wendell H Marshall  
RFD 10  
Midland, MI 48640

Mr Charles Bechhoefer, Esq  
Atomic Safety & Licensing  
Board Panel  
U S Nuclear Regulatory Commission  
Washington, DC 20555

Dr Frederick P Cowan  
6152 N Verde Trail  
Apt B-125  
Boca Raton, FL 33433

Mr Fred Williams  
Isham, Lincoln & Beale  
1120 Connecticut Avenue, NW, Suite 325  
Washington, DC 20036

Mr James E Brunner, Esq  
Consumers Power Company  
212 West Michigan Avenue  
Jackson, MI 49201

Mr D F Judd  
Babcock & Wilcox  
PO Box 1260  
Lynchburg, VA 24505

Mr Steve Gadler, Esq  
2120 Carter Avenue  
St Paul, MN 55108

Atomic Safety & Licensing  
Appeal Board  
U S Nuclear Regulatory Commission  
Washington, DC 20555

Mr C R Stephens (3)  
Chief, Docketing & Services  
U S Nuclear Regulatory Commission  
Office of the Secretary  
Washington, DC 20555

Ms Mary Sinclair  
5711 Summerset Street  
Midland, MI 48640

Mr William D Paton, Esq  
Counsel for the NRC Staff  
U S Nuclear Regulatory Commission  
Washington, DC 20555

Atomic Safety & Licensing  
Board Panel  
U S Nuclear Regulatory Commission  
Washington, DC 20555

Ms Barbara Stamiris  
5795 North River Road  
Rt 3  
Freeland, MI 48623

Mr Jerry Harbour  
Atomic Safety & Licensing  
Board Panel  
U S Nuclear Regulatory Commission  
Washington, DC 20555

Mr M I Miller, Esq  
Isham, Lincoln & Beale  
Three First National Plaza  
52nd Floor  
Chicago, IL 60602

Mr John DeMeester, Esq  
Dow Chemical Building  
Michigan Division  
Midland, MI 48640

Ms Lynne Bernabei  
Government Accountability Project  
1901 Q Street, NW  
Washington, DC 20009

Priority  
ITEMS  
Civil

550  
2/25/82

- 1- How to staff MPOAD for 2 shifts - 10 hrs./shift - 6 days on underpinning work now upon us.
- 2- Work area promotes low efficiency of our people.
- 3 - Underpinning <sup>QA</sup> group needs to know who is in charge who has been delegated authority and recognize direction when given and follow it.
- 4 - Contact with NRC inspectors by some is unacceptable (in the Civil QA group)
- 5 - Need full time clerical support on underpinning files, action items, logs, procedures, etc.

Called back ← Interrogatories - 7/19/82  
SSER by 7/30/82.

7-13-82 Telecom w/ J. Mearns ← return.

7/13/82 - No depositions from GAP people until  
Reg has had time to review -

Supponis

Depositions from GAP reps -  
included in list of people ~~is an affiant~~

7/13/82 ← Asked him to coordinate his staff's  
calls better &

7/14/82 - Telecom w/ David Sedgwick (517-752-7171 x182)

Saginaw News &

Evacuation Plans - Saginaw Co. - State Police  
do coord. 9/24/81 - EPZ 12/81 response

Reduction of 10 mi. EPZ to 5 mi. EPZ.

Revised by NRC - NUREG-0657- Rev. 1.

Have there been any exceptions to 10-mi EPZ  
requirement.

Referred to Pagano

MIDLAND ENFORCEMENT PACKAGE

General Comments: G. Klingler

1. QA problems identified relative to the D/G's do not appear to meet the criteria of a Severity II. Suggest that a Severity III be used with appropriate multipliers.
2. NOV, pg 14 item 8.a: QC inspectors were not identifying as nonconformances all of the deficiencies which they identified.
  - a. NRC encourages licensee self-identification and correction of violations and to avoid potential concealment of problems of safety significance. Mitigating factors are allowed for this action. Ineffective licensee programs for problem identification or correction are unacceptable. In cases involving willfulness...breakdown in management controls, NRC intends to apply its full enforcement authority...up to the statutory limit of \$100,000 per violation per day.

Suggest \$100,000 for this item alone, separate from other QA identified problems.

- b. Need to know:
  - o How many people were involved?
    - QC inspectors
    - QC supervisors
  - o To what extent did the Bechtel QA organization know of this practice?
  - o How high in the management chain was this practice known?
  - o Was this practice known outside of the Bechtel organization?
  - o How long did this practice exist?
  - o Was this group audited by Consumers Power or Bechtel?
  - o Is re-inspection planned for those areas what were not fully inspected by Bechtel QC?

- ° What corrective action and personnel action is planned by Consumers Power and Bechtel to assure the problem doesn't happen again?
3. Items of nonconformance listed in the NOV do not present a strong case. Examples are:
- a. pg. 7 item p is not clear.
  - b. pg. 7 item q is not clear.
  - c. pg. 8 item b - this statement is not clear that inadequate design review was done.
  - d. pg. 9 item no. 3 Sounds very weak - poor case.
  - e. pg. 12 item no. 5 Not sure what the problem is, but it sounds like a weak case.
  - f. pg. 13 item no. 7 - not sure that they were controlled drawings. Sounds like a weak case.
  - g. pg. 14, 15 item 8 - although not all items of nonconformances were identified, it does not necessarily mean no corrective action was taken.
4. Ltr. page 2: A backlog of 16,000 inspections has been identified. Would like to have more information on this. Will they all be performed? What kind of inspections are they? What is the significance of not having performed these inspections?

8  
1-18-83 Midland Enforcement Conference

Keyler: CEC has been able to identify problems in the past, but the inspection of the D/G building indicates CEC is not identifying problems now.

IPIN: Basically an information document. (CEC)

CCP - would eventually address this program -

NRC-R111 will go to the site and talk to the QC inspector.

QCIR

sign off

3.4.1.6 [statement]

\* if not acceptable an IPIN will be issued -

\* Question is how much of the system is re-inspected once the deficiencies have been corrected.

### Enforcement Package

QCIR - if sign off is influential make Level I + \$100.00  
- influence Travel analysis -

2<sup>nd</sup> Item - Review items and determine severity level.

Work done inspection and not paper (cover letter)  
QC inspectors - also in cover letter

- 1) Check with Roy Sanders on how to indicate number dimensions e.g.  $1'-2\frac{1}{2}"$  or  $1'-1\frac{1}{2}"$ !
- 2) Check on format to add the second CP item in the NOV.
- 3) Check on Smigzka's proposed wording change in NOV on the introduction to each item of non-compliance, as written "states in part" Smigzka wants "requires that"

ENFORCEMENT TRAVELER

EA No. 83-3

Licensee: CONSUMERS POWER COMPANY

Received HQ: FAX

Facility: MIDLAND

SYS-6

Action:

MAIL 1/7/83

Copy to: ELD

Responsible Person: ELD

EI KLINGLER

Enforcement Action Input form is filled out

Office or Activity	Date	Activity
Assigned to Klingler	1/10/83	
Reviewed Ltr. 6 NOV.	1/11/83	
Discussed with Smezer	1/12/83	
Package reviewed with Smezer - GA - level 2 - 20,000 Ltr. to inspect all deficiencies by 4/1/83. 2 - 100,000. Comments from S. B. - need to review the package to reflect changes	1/25/83	
Klingler attended the enforcement conference at RIII 1/18/83 - Reviewed the NOV on 1/19/83 at RIII	1/26/83	
Package sent in for final typing	1/26/83	
Smezer and Klingler want both penalties changed to security level II. P. wants package	1/31/83	
Package put in final form and sent out for concurrence - EN prepared	2/1/83	
Package revised to include comments from RIII	2/2/83	
Package signed by De Young and EN issued	2/2/83	

Signature Date: \_\_\_\_\_ EN No. \_\_\_\_\_ to Commission on \_\_\_\_\_

Package Mailed: \_\_\_\_\_