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ADDENDUM TO INTERVIEW OF Robert & Dorman (Print Identity of Interviewee)

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U. S. NUCLEAR REGULATORY COMMISSION

INTERVIEW OF:

ROBERT DORMAN

Conference Room Administration Building Vogtle Electric Generating Plant Waynesboro, Georgia

Wednesday, March 28, 1990

The interview commenced at 1:39 a.m.

APPEARANCES:

On behalf of the Nuclear Regulatory Commission:

GARMON WEST, JR. GENE TRAGER BILL JONES

Page 2 1 PROCEEDINGS 2 MR. TRAGER: This is the Vogtle IIT. It's March 28, 1990, at 1:39 p.m., and we are here to interview Mr. Rob 3 4 Dorman. 5 Whereupon, 6 ROBERT DORMAN 7 appeared as a witness herein and was examined and testified 8 as follows: 9 EXAMINATION 10 BY MR. TRAGER: 11 Could you state your name, Mr. Dorman, and your 12 position here at the plant? 13 My name is Rob Dorman, and my position is 14 supervisor of operations training. 15 The topic we will be discussing is operations 16 training. I wonder if you could tell us about training that 17 the plant has conducted during mid-loop operations, the 18 preparations you've made, particularly changes you've made 19 to comply with generic letter 8817? The hardware changes, 20 for example. I'm sure you've made some training changes. 21 Yeah. Basically the event was reviewed, I think 22 when this generic letter came out in '88, and I think 23 Georgia Power responded to that and we reviewed their

response and incorporated their responses into the training

program. The last time we officially trained on RHR mid-

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1 loop operations was the last segment of 1988. Let me look 2 at my records here for when that was. Last segment ran from 3 September 18th through October 20th. In addition to that 4 training, a videotape was made to assist in the shift 5 briefing prior to going into mid-loop. That tape was made 6 sometime in February and had all the latest information and 7 procedure changes at the time. I believe that tape was 8 shown to all the shift people prior to going to mid-loop.

Q That was February 1990?

A February 1990, yeah, right before they went down the mid-loop this last time.

Q Is that a tape you made or contracted out or --

A That was a tape that I -- Yeah, we made it inhouse, and it pretty much reiterated the same training we had on mid-loop operations and the Diablo Canyon event.

BY MR. JONES:

Q Were you in operations before --

A Yes, I was.

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Q How long were you in operations?

A I came with Georgia Power Company in 1981, and I was in operations until April of '88 and that was a various -- Actually I was an engineer at first and I transferred in the operations department in 1982, and I have had some various assignments at other plant sites at different time frames. So we've trained fairly extensively, I feel, on the

mid-loop operations and covered all the specific items
mentioned in the GPC response to the generic letter.

BY MR. TRAGER:

Q Some of the hardware changes that were made as a result of the generic letter, were those some of the things the training emphasized or was it more operating experience at other plants?

A On the most recent training, we focused on just -as far as the industry experience, we focused in on the
Diablo Canyon event in specific, specifically on that event,
and that was the only industry event we really emphasized
at that time. In addition to that training we went ahead
and emphasized a lot of the changes we'd made to the
procedures and the hardware, like, for instance the
thermocouples -- it required two thermocouples to be
installed whenever the head is in place. The changes to the
-- as far as making sure -- Can I refer to my notes?

Q Oh, sure.

A I've got the lesson plan right here we used.

MR. JONES: You can use anything to help us understand while we are here to learn what you all have done.

WITNESS DORMAN: Some of the things that we stressed were, and one of the big problems at Diablo Canyon was the fact that they immediately restarted the second RHR

1 before investigating why the first one tripped out and the 2 operators needed to make sure that they had the pump checked 3 out and to make sure that the water level was adequate, and 4 that they didn't go ahead and start that second pump until 5 they knew what the problem 'as with the first one. We 6 talked about -- I think the big concern, or the worst case 7 concern is the cold leg opening with the loops isolated. We 8 went into some detail about that and explained the 9 pressurization and blowing the water out of the cold leg 10 opening and, you know, that could possibly cause chlorine 11 covery in as little as 20 to 30 minutes. We went into some 12 detail about that.

All this training was trained on and in segment 8 it was also re-emphasized. It's pretty much the same training.

16 BY MR. JONES:

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Q Segment 8, that was the one that ran from September 18th until October 28, '88?

A Yes.

Q When you say it was re-emphasized, what do you mean?

A The videotape was pretty much just a repeat of the training that occurred in that timeframe except that in the training we focused on the RHR system as a whole, and in the videotape we just focused on mid-loop operations.

We emphasized the modifications we made, or needed to be made as far as the level indication, the fact that we had the wide range and narrow range on the cumulators in the control available and the tygon tube emphasized the wind.

The tygon tube had to be modified -- I mean, had to be monitored. Pretty much the requirements for going below the 17 percent pressurized level, what all had to be met to do that.

BI MR. TRAGER:

Q While we are on the subject of the tygon, that is -- There seems to be a lot of emphasis on using the tygon level, I guess maybe to say to check on your other --

A Yes.

Q -- instrumentation systems. Is that a holdover from -- You've got two independent level systems.

A Basically, I'm not sure, you know, where the philosophy came from. There are procedure requirements in place that require that two out of the three of your instruments have to agree within a certain tolerance level. I think the tolerance level is 7 percent now. At the time it was 2 percent when we did the training. They've changed procedures since then and they want you to monitor the tygon tube continuously whenever you are changing a level.

24 BY MR. WEST:

Q You had other indications in --

1 We had other indications in the control room, but 2 those requirements were still in place. I think he might 3 have been, which I'm -- you know, I really don't know, but 4 I'm just guessing would be that if you were changing the 5 level and you were to lose that indication, possibly, you 6 know, it may take a while to get somebody dispatched to 7 containment. So that may have been the thinking for why to have somebody continuously monitoring the tygon tube while 8 9 changing levels.

Q Do you know if the tygon tube level is more accurate than, let's say, what you have in the control room?

A I wouldn't think it would be, no. Equally the same, I guess you'd be taking out some the instrument air possibly, but it's really monitoring the same parameters. I can't see where it'd be more accurate.

BY MR. TRAGER:

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Q People might feel it was more accurate.

A I think they may have more confidence in the tygon tube because of the fact that it's there. They've seen it.

They've used it for a long period of time.

Q It's in containment.

A It's in containment. It's right there, you know, and they feel good about that. So that could be the philosophy for using it. I really don't know. I never really thought about it.

Q I was just wondering maybe what you stressed in training? What the --

A What we stressed in training was to have diverse indications and to use all your indications you have available and not focus on any one indication because if you focus on one indication, you get to a problem. Let's see what else we mentioned. We also stressed about the equipment hatch and the requirement to be able to whenever you go below greater than three feet below the phalange to be able to put the equipment hatch on within a two hour time frame. I think Vogtle is committed to some other time less than the two hours, but the procedural requirements are two hours. You need to make sure you have that capability before going below, three feet below the phalange.

BY MR. TRAGER:

Q Did you have -- Your team was qualified during that certain period of time? For example, if you feel you can do it in 59 minutes, for example --

A Right.

Q -- then you would practice and have different crews check and see that that was reachable?

A I don't know. That was more of a maintenance function and --

Q So you wouldn't train in doing that?

A We didn't train in doing that in the operations

- 1 area as a maintenance function to put that hatch on. I'm
- 2 | sure if they committed to do it in a certain timeframe that
- 3 | we actually went out and proved that we could do it in that
- 4 timeframe. I can't remember that. I was not personally
- 5 involved.
- 6 BY MR. WEST:
 - Q You are speaking of the equipment hatch?
- 8 A Yes.
- 9 Q What kind of timeframe does it take to put that
- 10 on?

- 11 A I know we did it in approximately an hour or so in
- 12 this last outage.
- 13 Q Is that a pretty good time? I just don't have a
- 14 sense of --
- 15 A I don't know. I really don't know.,
- 16 Q -- if it's fast or slow.
- 17 A I don't think we've ever, other than maybe the
- 18 practice drills we ran to try to put it on in a timely
- 19 manner. I can't ever remember us racing to try and put it
- 20 | in and try to do it against the clock. Getting anything
- 21 done in an hour is a pretty good feat in a nuclear plant
- 22 when it involved coordination of several people. I feel
- 23 it's pretty good timing.
- 24 BY MR. TRAGER:
- 25 Q There were other changes here?

Yeah. We talked about the requirement to track the containment penetrations that were going to be open. In fact, we needed to write an information LCO and the supervisor needed to be aware of those. We talked about his, as far as the -- what's it on the -- whenever you are going to install the dams, I believe we were required to maintain a vent path. We talked about that some, and the fact that he is going to have a very difficult time or either he will be well challenged to try and maintain the hot leg injection path as required. Not only it's going to have to be operable. It's one of the hot leg injection paths, and you can't take both of your safety injection pumps out. You can't drain the systems during an outage when there is so much activity going on. It's just difficult to manage that. So we stressed that to them to make sure they were clear of that.

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That's most of the highlights as far as what I have.

Q I guess the big thing, as a result of this incident, how do you feel about the amount of time you may have spent on incidents such as -- as you lost your AC power to the vital busses. Had you considered that in training?

A Not really. We didn't focus in on the loss of power aspect. I think we looked more from the -- most of the industry events that have occurred have been RHR pumps

Page 11

losing their level indication and that's where I training focused. We did train on the abnormal operating procedure for loss of RHR and touched on some of those changes. That briefly touches on what you do in case you lose power, but that definitely was not the focus of the training. It was definitely from a loose pump, you'd still have power, but --BY MR. JONES:

So if you talk about recovery from loss of RHR, did you accomplish that by going through the loss of RHR procedure, or how did you accomplish that? Is that what you were just saying?

Yeah, we went through the eighteen thousand and nineteen, the procedure for loss of RHR and we touched on, you know, the highlights, and focused more on the changes due to the generic letter more than anything else. You know, the things you need to do, what you need to check, do you need to evacuate containment right away, do you need to get the equipment hatch on. You know, the fact that you need to, before starting your second pump, you need to check it out thoroughly. Things like that. We talked about, you know, the possibility of hot leg injection possibly -- all the possible options you'd have as far as, you know, other means of injection if you couldn't get RHR back. BY MR. TRAGER:

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And this is with power to the vital busses?

À	A Yeah, I think the only thing we mentioned,
2	possibly as far as loss of power, would be the gravity
3	method. You use the RWST and they had on the RWST the
4	gravity field, which that's addressed in the AOP.
5	Q And as it was, I guess, you still had your non-
6	vital AC?
7	A We had the non-vital AC.
8	Q You could use your crane
9	A Right.
10	Q and you had lights?
11	A Yes, that made it a whole lot better.
12	BY MR. JONES:
13	Q And I think it's in 1804 1801 for the loss of
14	RHR procedure. There's some curves in there on heat up
15	rights or something like that. Do you know if someone in
16	operations prepared those or did y'all prepare them?
17	A I'm not sure who prepared them.
18	Q Did you have any Did you talk about those in
19	your lesson plans?
20	A A little bit. Not a whole lot. Anytime there's a
21	major change to procedure, we cover that. That was a fairly
22	significant change of that procedure. So
23	Q Beyond those curves, did you do anything
24	technical? And by that I mean, did you do anything where
25	you did some calculations to show people

A No.

Q So there was no additional heat up work or time after shutdown? I'm just saying like you'd have a curve of heat up rate versus time after shutdown --

A Right.

Q So you didn't discuss that?

A (Negative nod) We didn't do any calculations.

Q I'm sorry.

A We had some questions in our examine bank, which evaluated the operators ability to perform that. Put them in the scenario of loss RHR for this time, and they are going to charge up to the RCS, what's the required charging rate to insure that you have adequate heat for the charging system. We evaluate them on that ability to perform that task. As far as sitting down and going through the calculations and showing them how to -- you know, how these charges were derived, I haven't done that.

Q No, I didn't mean that. I meant whatever -- I was really going down the path of -- not to show them how to make the charts, but to say -- give operators the illustrative examples of the differences in time after shutdown versus heat up grade and things like that. I wasn't -- Just to be -- to present to them more information. That's what I was going to, not to let them do, but to show them and give them additional guidance, that's all I saying.

A We didn't really stress that very much. I think we talked about the difference in areas and worst case scenarios and the worst case scenarios as far as time for recovery and things like that as far as applying the graphs we had and -- I don't think we really stressed that very much.

Q Did you talk about the difference between operating in your first mid-loop operation after the core has been shut down for a short period of time versus in the second mid-loop where they were when this event occurred, did you? Did you talk about those differences with the operators?

A I would say that we did mention the fact, you know, that the K heat is going to be a function of the amount of timing of the shutdown, but I don't think we specifically talked about the first time versus the second time in the mid-loop operation. I don't think we went into that much detail.

BY MR. WEST:

Q Does your area of training get into the training for plant equipment operators?

A Yes.

Q What specifically is done in the area of enunciator training? I'm thinking primarily of the diesel generator panel for setup and the enunciator panel above the

break glass for emergency start. What specifically is provided in that area?

A I'd have to look.

Q to you know if there is anything done with respect to first out indication on that panel?

A I don't know if there is a first out indication on that panel.

Q That's a little unclear to me. I was going to follow up a little bit. What about the sequencer and the functions that take place when they are resetting the sequencer. Are you familiar with the training that's covered in that area?

A I don't think we train the non-license operators to do that. I think that'd be more of a function of a licensed operator.

Q Is that something that is done independent of a procedure, or does the operator have to have a procedure when they perform that particular activity?

A To my knowledge, I don't know of any procedures specifically addressed having to reset the sequencer as it was reset. Again, there is a procedural step which talks about resetting a different function. Not this particular one. The operators are trained in detail on the sequencer operation, and I don't think there's a specific procedure that addresses the situation the sequencer was in at that

time as far as an normal operating procedure, or whatever, but I'm not 100 percent sure of that. About 95 percent.

Q One last question. It's sort of two-pronged. With respect to -- just to give a frame of reference -- the diesel generator role and also the sequencer role, is there anything that's covered in training that speaks to what the operator's expectation should be regarding headsets and the extension cords for those headsets? And also the procedures themselves where they are applicable. I'm really holding in on there. If the operator is, as they were in this instance during the event, going to those areas, does training speak to what their expectation should be regarding whether they should expect to find the headset and extension cords in those areas, whether they should expect to find the procedures in those areas that they are going to at the panels precisely?

A Most of the type of training you're talking about is done via the task training we do through our instructional units and what they do is, they identify tasks in training programs and actually walk through the task or the simulator to perform the task, if possible, and we they perform this training, they should be familiar with the procedures and any type of headset or equipment in the area. I think a good example is in our training on the shutdown panel operations, you know, the operators go down there and

normally when they go down there, they will evaluate or point out the equipment locker right there, the type of equipment that's in the locker.

Q I understand your response in terms of a process for providing the training, but my question is geared more to what would be the operator's expectation of, "I've got to perform this function. Where would I get the procedure? Is it the expectation that I find the procedure at the panel? I've got to perform this function. I may have to communicate." Is the expectation, "I'll find the headset. I'll find the extension cords at the panel where I can perform the function?" That's what I am really trying to get at.

A I think that'd be more of a function of on-the-job training. Operator knowledge.

O That's not an area that ---

A I don't think it's specifically addressed in the training program, you know, "In these locations you'll find headsets, and in these locations you'll find procedures."

But once again, when they perform the task within the program, they go down and walkdown the task and they see the procedures and headsets and whatever equipment that is available is there.

- Q And who covers that? The walkdown?
- A That's part of our training. I don't think I have

1 lesson plan that specifically says that. The diesel

2 generator, there's a manual with these procedures in there,

3 and there's the headset and you plug it in behind the switch

4 gear and things like that. It's more of just going through

5 the task within the program.

BY MR. TRAGER:

Q Maybe part of the question is, how does the -This may be difficult to answer, but how is the training for
PEOs -- PEOs and operation of diesel generator, how is there
-- which is safety equipment, how does that relate to
training for operators? Are they the same standards?

A We expect our license operators to know everything that our non-licensed operators know. They are responsible for that knowledge. They may be responsible for additional knowledge. As far as the diesel generator, they are. You'd expect a licensed operator who is operating in the control room to understand local operation as well as operation from the control room, and we probably stress the control functions, the interlocks, the trips, and things like that a lot more for the licensed operator than we will for the non-licensed operator. Whereas, for the non-licensed operator, you know, a lot of the things we stress more would be things like montaining the diesel during the start up, doing the air roll, being able to perform the operations that he had performed in the field. Probably not much troubleshooting

or understanding of the overall operation of the diesel,
some but not quite as much. Probably not tested nearly as

3 heavily. I wouldn't expect an NLO to understand what

4 happened with our diesel generator as far as, you know, it

5 had the UV and it sealed in, and the thing's going to give

another UV signal after it does a normal trip and roll for

7 five seconds. They are not going to be trained to that

limit. The licensed operator would be able to explain that.

Q They would be capable because of their training to go and perform those same functions, or those same operations, at these generator.

A Yes.

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Q So they would be both qualified to do the same thing, but your expectation sould be higher of the SRO, for example?

A I would -- th diagnostic performed on the diesel as far as what needs cope ione, that would cause me to identify an RO or a SRO, whereas a non-licensed operator was told what to do to go out there and perform the same task.

Q Well, maybe I was thinking that in the instructions for doing that, operating the diesel generator, for example, because a PEO doesn't have as much training, you might -- you might have more detail in a procedure. You might spend more time in trying to make the procedure usable and understandable by the plant equipment operator.

A Uh-huh (affirmative).

Q Because they don't have as much training.

A They still get very extensive training on the diesel generator. You know, we pretty much use the same lesson plan and, you know, most of the learning objectives are similar since some of the more detailed learning objectives would be there for the licensed operators, that they will be for the non-licensed.

Q If there were areas that they felt were more difficult, would they be as likely to come forward and tell you that they didn't feel that the training was suitable that it was hard to understand?

- A They will definitely let you know.
- Q They would do that?

A They will give you some good feedback. That's one thing we do well here. When we do have an event, we will investigate the event and make changes in procedures when necessary, you know. I know of one case when we had some problems with the diesel generator and I think it was just a knowledge problem and a procedure deficiency, and the guys went out there, and I was on the shift at the time, and they let me know what the problem was. They will give us feedback when necessary. You know, they definitely don't want to make any mistakes, and if they think the procedure is inadequate, they will definitely speak up.

Q One of the things I think that we were told is that some of the equipment operators during this event felt that there was too many people around the equipment.

A That's possible.

Q It seemed to me that they didn't know how to cope with that situation at the time. Would that be part of your training for operators to tell them that they are responsible for the equipment and they are trying to manipulate the equipment and clear the area, or would they be --

A I wouldn't think so.

Q So is it a difficult situation? Maybe one that ought to be considered or --

We should look at. I'll agree with that. It's difficult from their standpoint because you are looking at different people from another organization with a different chain of command than theirs, and they may not feel comfortable with telling them they need to leave the area. Then again, you don't want to clear the area of the people that are helping you out. You need to get the system engineer down there to help figure out what's going on in the event and then you've got reps that are around and they could help you out. The tendency is that people that may not be helping you out to come around because they are interested in what's going on.

Q Maybe it's good training for everybody. Maybe people should be aware that they are around diesel generators and there are certain people that are responsible for that equipment and they are responsible to make sure it operates correctly. So maybe it's the upper level people--

A Could be. Good point. Didn't think of that.

Q And after thi I guess -- It's only been a week now. Have you had any opportunity to think about changes you might make in your training as far as loss of vital busses, and also the possibility of a total loss of AC power, which is -- Well, could be even a bigger problem, I guess.

A Yeah.

Q And this particular operations been a little --

A Yeah. I've given it some thought, not a whole lot, yet. I'm real interested in seeing how the procedure is going to be impacted, maybe changes the text specs possibly, and most of our changes in the training material are results of changes to the procedures of the plant. I think there is one area that we have identified a definite weakness, or just simply hadn't thought of it, and that's the diesel generator operation, and we are definitely going to be upgrading that lesson plan and talk about loss of power and if you have a normal trip during loss of power, what the sequence of events are going to be, and that was something

we hadn't considered before.

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- Q It was certainly important in this event.
- A Yeah. So that will definitely be changed. As far
 as the procedures, you know, and loss of all AC, I think I'm
 going to have to wait until -- to see what procedures are
 changed and how they are changed. Then we will address the
 training issue after the procedures are updated. I don't
 have any idea what direction they are headed in there. I'm
 in the dark.
 - Q When the changes come, you'll take care of it?
- 11 A It won't take long once they decide what to do.
- 12 Q That's good.
 - A We already have a simulator guide for the next segment. Put them in a similar situation. We'll get some good training on that simulator.
- 16 BY MR. JONES:
 - Q Let me ask one quick question. I understand that the simulator now is able to model mid-loop?
- 19 A Yes.
 - Q But that's only recent?
 - A We have upgraded our simulator models. We have upgraded the electrical system, the stick generator, core containment models --We've just completed that in late January, February of this year. And we still had some problems with the RHR system. It wasn't upgraded, but we

made some changes to that on our own to give us the capability of modeling some of our concerns at mid-loop. HRH cortexing, you know, putting in a -- or a low range RCS inventory at mid-loop and things like that. Did operations staff involved in this outage, did they go through that or --This has just been in the last week and half or so that we got some of the final bugs worked out -- Actually we're still working on some of them. MR. TRAGER: Okay. Are there any other questions? (No response) MR. TRAGER: Okay. Thank you very much.

1 CERTIFICATE 2 3 This is to certify that the attached proceedings before the 4 U. S. Nuclear Regulatory Commission in the matter of: 5 Investigative interview of 6 ROBERT DORMAN Docket Number: 7 8 Vogtle Nuclear Generating Plant, Waynesboro, GA 9 Date: March 28, 1990 10 were held as herein appears, and that this is the original 11 transcript thereof for the file of the United States Nuclear 12 Regulatory Commission taken stenographically by me and, 13 thereafter reduced to typewriting by me or under my 14 direction, and that the transcript is a true and accurate 15 record of the foregoing proceedings. 16 17 18 SUSAN M. BREEDLOVE 19 Official Reporter 20

Ann Riley & Associates

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