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UNITED STATES OF AMERICA
NUCLEAR REGULATORY COMMISSION

DOCKETED
USNRC

95 JAN 30 P2:17

DISCUSSION/POSSIBLE VOTE ON FULL POWER
OPERATING LICENSE FOR VOGTLE, UNIT 2

OFFICE OF SECRETARY
REGULATORY SERVICE
BRANCH

PUBLIC MEETING

Nuclear Regulatory Commission
One White Flint North
Rockville, Maryland

Thursday, March 30, 1989

The Commission met in open session, pursuant
to notice, at 2:00 p.m., Lando W. Zech, Jr., Chairman,
presiding.

COMMISSIONERS PRESENT:

- Lando W. Zech, Jr., Chairman of the Commission
- Thomas M. Roberts, Commissioner
- Kenneth M. Carr, Commissioner
- Kenneth C. Rogers, Commissioner
- James R. Curtiss, Commissioner

NUCLEAR REGULATORY COMMISSION

50-424-01A3
50-424-01A3

In the matter of Georgia Power Vogtle 1/2

Sign: _____
 Applicant: _____
 Intervenor: _____
 Creating Unit: _____
 Commission: _____
 Other: W. George Houston
 Reporter: C. Riner

9502020246 950106
PDR ADOCK 05000424
PDR

9502024

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Exhibit 17, page 1 of 1

STAFF SEATED AT THE COMMISSION TABLE:

SAMUEL J. CHILK, Secretary

WILLIAM C. PARLER, General Counsel

ROBERT W. SCHERER, CEO and Chairman of the Board
Georgia Power Company

A. WILLIAM DAHLBERG, President
Georgia Power Company

PAUL D. RICE, Executive Vice President
Georgia Power Company

R. PATRICK McDONALD, Executive Vice President
Nuclear Operations, Georgia Power Company

GEORGE BOCKHOLD, ~~Plant Manager~~ *GENERAL MANAGER -*
Vogtle Plant, Georgia Power Company

C. KEN McCOY, Vice President for Nuclear Generation
Vogtle Plant, Georgia Power Company

MR. SNEZICK, Deputy Director, NRR

JOHN HOPKINS, NRR Project Manager

MEL ERNST, Deputy Regional Administrator, Region II

JOHN ROGEY, Senior Resident Inspector

DAVE MATTHEWS, Project Director, NRC

MR. TAYLOR

1 General Manager for Support.

2 The Assistant General Manager for
3 Operations, he has reporting to him a Manager of
4 Operations because that Assistant General Manager has
5 other things reporting to him. So, you go right down
6 that line through his assistant general manager and
7 manager of operations.

8 COMMISSIONER CARR: So, the two plant is one
9 plant as far as management is concerned.

10 MR. McDONALD: That's right. That's exactly
11 right.

12 COMMISSIONER CARR: I had a management
13 concern that looked to me like he was a long way from
14 the CEO.

15 MR. McDONALD: He's a long way from the CEO?

16 COMMISSIONER CARR: Yes. Maybe I don't
17 understand what Ken's -- what's the hierarchy between
18 the CEO and the plant manager?

19 MR. McDONALD: Okay. That's what you mean.
20 Okay. The hierarchy between a CEO and a plant
21 manager, I report to Mr. Dahlberg. Reporting to me is
22 Ken McCoy who is in charge of the entire Vogtle
23 Project. He and I have a -- I have two Vice
24 Presidents reporting to me. The Vice President of
25 Hatch has a similar position to his. So, he is

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*This report is another
George...
Vogtle - the chair.*

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*actually has the
VP's
(702) 232-6600
one for Plant For*

1 responsible for all the corporate support as well as
2 the plant. George reports directly to him.

3 CHAIRMAN ZECH: Both units he has.

4 MR. McDONALD: Both units.

5 CHAIRMAN ZECH: Yes. All right.

6 MR. McDONALD: Is that what you want to
7 know?

8 COMMISSIONER CARR: So, you have a guy for
9 each, Vogtle and Hatch.

10 MR. McDONALD: Yes.

11 COMMISSIONER CARR: But they don't have
12 anybody for the two plants.

13 MR. McDONALD: They manage those two plants
14 as one plant, those two units as one plant.

15 COMMISSIONER CARR: And Ken has Vogtle and
16 Hatch.

17 MR. McDONALD: No. No, Ken has reporting to
18 him three people. He has George reporting to him, he
19 has a QA manager reporting to him and he has the
20 corporate staff support reporting to him.

21 MR. BOCKHOLD: Only for Vogtle.

22 MR. McDONALD: For Vogtle, for Plant Vogtle.

23 MR. RICE: Then there's a Vice President for
24 Hatch.

25 MR. McDONALD: That has a similar

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organization.

COMMISSIONER CARR: Okay. I understand your organization. I still have my concern, I guess.

MR. McDONALD: May I be responsive to more?

COMMISSIONER CARR: Oh, sure. I just say, if he's got a problem that needs the CEO's attention, he goes a long way to get there, was my concern.

MR. DAHLBERG: I guess I should add something on that matter also. I guess one of the things we have done well is while Pat is an Executive Vice President of Nuclear, it does mean that he is available to the site. He visits the site. He is there. He talks to the people and he looks at the equipment. We've tried to use that philosophy for all of our operations. It doesn't stop with Pat. I have the same type of a relationship. I guess we could go even further than that. We do have a Board of Directors committee for oversight of nuclear. They even visit the site. So, it's not removed.

I think we have established the kind of a relationship and the kind of a personal hands on with management. George has access to anybody he needs access to.

COMMISSIONER CARR: Let me -- are you -- is Ken at the site?

life = how'd
be concerned
- the true
more were
resented!

Misleading!
Pat does visit
the site - again is
not in a room
of outside

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MR. McCOY: No, I'm --

COMMISSIONER CARR: You're at the headquarters.

MR. McDONALD: Let me expound on that just a moment. One of our major management techniques is managing problems and we keep pretty comprehensive lists of the top problems, top 10, 20, 30 problems. Those problems are reviewed periodically by all levels of management including Board of Directors. We have a completely technical meeting with the Board of Directors describing such things as the PERM problem and any other kind of a technical problem there is, so that the entire management structure is involved in personnel matters, technical matters and what have you on a routine basis. All these facts which might otherwise get lost are brought up to the top level of the company.

On the Board of Directors committee, which he takes part, we have some very capable people from various walks of life, like almost any board. We have a gentleman who is head of a big construction company and another -- various types of things. So, I think that we talk technical detail on a routine basis with all levels of management very frequently.

CHAIRMAN ZECH: Commissioner Rogers?

u
Dirmond Law
of Atlanta!

which
Board of
Directors?

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