

ORIGINAL

OFFICIAL TRANSCRIPT PROCEEDINGS BEFORE

NUCLEAR REGULATORY COMMISSION

NRC STAFF MEETING WITH LONG ISLAND LIGHTING COMPANY

DKT/CASE NO.

TITLE

TO DISCUSS THE CLARIFICATION OF SYSTEMS,
COMPONENTS, AND STRUCTURES FOR SHOREHAM
NUCLEAR POWER STATION

PLACE

Bethesda, Maryland

DATE

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1 UNITED STATES OF AMERICA
2 NUCLEAR REGULATORY COMMISSION
3
4 MEETING WITH LONG ISLAND LIGHTING COMPANY
5 TO DISCUSS THE CLARIFICATION OF
6 SYSTEMS, COMPONENTS, AND STRUCTURES
7 FOR SHOREHAM NUCLEAR POWER STATION

8 Room P-118 Phillips Building
9 7920 Norfolk Avenue
Bethesda, Maryland

10 Friday, February 18, 1983

11 The meeting convened at 8:38 a.m., Darrell

12 Eisenhower, Director, Division of Licensing, NRC,
13 presiding.

14 PRESENT FOR NRC STAFF:

15 DARRELL EISENHUT, Director, Division of Licensing,
Office of Nuclear Reactor Regulation
16 ROGER HATTSON, Director, Division of Systems
Information, Office of Nuclear
17 Reactor Regulation
RICHARD VOLLMER, Director, Division of Engineering,
18 Office of Nuclear Reactor Regulation
THEMIS SPEIS, Director, Division of Safety
19 Technology, Office of Nuclear Reactor
Regulation
20 Reactor Regulation
THOMAS NOVAK, Assistant Director for Licensing,
21 Division of Licensing, Office of Nuclear
Reactor Regulation
22 JAMES CONRAN, Reliability and Risk Assessment
Branch, Office of Nuclear Reactor Regulation
23 ROBERT CAPRA, Technical Assistant, Division of
Systems Integration, Office of Nuclear
24 Reactor Regulation

1 PRESENT FOR NRC STAFF (Continued):

2 WAYNE HODGES, Section Leader, Section B,
3 Reactor Systems Branch, Office of Nuclear
4 Reactor Regulation
5 ASHOK THADANI, Chief, Reliability and Risk
6 Assessment Branch, Office of Nuclear
7 Reactor Regulation
8 EDWARD J. WEINKAN III, Licensing Project Manager,
9 Division of Licensing, Office of Nuclear
10 Reactor Regulation
11 RICHARD J. RAWSON, Staff Hearing Counsel,
12 Office of Executive Legal Director
13 JOHN GILRAY, Quality Assurance Branch,
14 Office of Inspection and Enforcement
15 FAUST ROSA, Chief, Instrumentation and Control
16 Systems Branch, Office of Nuclear
17 Reactor Regulation
18 JACK SPRAUL, Quality Assurance Branch,
19 Office of Inspection and Enforcement
20 C. E. ROSSI, Section Leader, Instrumentation and
21 Control Systems Branch, Office of Nuclear
22 Reactor Regulation
23 HALTER P. HAASS, Chief, Quality Assurance Branch,
24 Office of Inspection and Enforcement
25 RICHARD STAROSTECKI, Director, Divisionb of Project
 and Resident Programs, Region I
 EDWIN J. REIS, Assistant Chief Hearing Counsel,
 Office of Executive Legal Director

16 PRESENT FOR LONG ISLAND LIGHTING COMPANY:

17 MILLARD S. POLLOCK, Vice President - Nuclear
18 BRIAN MC CAFFREY, Manager - Nuclear Compliance
19 and Safety, Shoreham Nuclear Power Station
20 RICHARD GUTMAN, Maintenance Engineer
21 JAMES RIVELLO, Shoreham Plant Manager
22 JOSEPH KELLY, Field Quality Assurance Manager
23 TIMOTHY ELLIS, Counsel, Hunton & Williams

1 PRESENT FOR STONE & WEBSTER ENGINEERING COMPANY:

2 CHARLES ADER
3 GEORGE DAWE

4 PRESENT FOR ENERGY RESEARCH GROUP:

5 DAVID GOELLNER

6 PRESENT FOR SUFFOLK COUNTY:

7 LAWRENCE LANPHER, Counsel
8 GREG MINOR, MHB Associates, Consultant

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1 P R O C E E D I N G S

2 MR. EISENHUT: Why don't we go ahead and get
3 started. This is a meeting between the Staff and Long
4 Island Lighting Company on the Shoreham Docket. We are
5 keeping a transcript of the meeting to facilitate
6 follow-up and discussions on it.

7 It is a discussion, generally speaking, of the
8 approach, the methodology, the system that was used by
9 the Applicant to classify structures, systems, and
10 components as to sort of the care and feeding they get
11 in the design and operation relating to their safety
12 importance.

13 We had sent out a meeting notice a couple of
14 days ago, and I understand you have a proposed agenda
15 which I believe is going to address the basic elements
16 of the subject we are discussing. I do not think any
17 particular agenda outline is necessary except --
18 necessarily one or the other. I notice here you just
19 handed me an agenda which looks like it covers the
20 elements.

21 This meeting is a meeting that the Staff
22 perceived a need for following a number of discussions
23 recently that led us of course to resubmit testimony to
24 the hearing. But the question is really broader than
25 that, and the question and the discussion today I want

1 to caution is not a discussion of the testimony in the
2 hearing. That question has come up a number of times.
3 It is really a discussion of the basic approach,
4 philosophy, methodology, whatever you want to call it,
5 that was used by the Applicant to go about classifying
6 structures, systems, and components that are important
7 to the safety aspects in this plant.

8 With that as a very general description of why
9 we are here, perhaps the best thing to do today, since I
10 see a number of new parties here, we ought to all
11 introduce ourselves, to take a couple of minutes.

12 I am Darrell Eisenhut, the Director of the
13 Division of Licensing at NRR.

14 MR. NOVAK: I am Tom Novak, the Assistant
15 Director for Licensing.

16 MR. CAPRA: Bob Capra, Technical Assistant in
17 the Division of Systems Integration with NRC.

18 MR. HODGES: I am Wayne Hodges. I am in
19 Reactor Systems Branch, Division of Systems Integration
20 with NRC.

21 MR. ROSSI: I am Ernie Rossi. I am in the
22 Instrumentation and Control Systems Branch of the NRC.

23 MR. REIS: I am Ed Reis. I am with the Office
24 of Executive Legal Director of NRC.

25 MR. VOLLMER: I am Dick Vollmer, Director of

1 the Division of Engineering at NRC.

2 MR. MATTSON: Roger Mattson, Director, Systems
3 Integration, NRC.

4 MR. SPEIS: Themis Speis, Director of Division
5 of Safety Technology.

6 MR. THADANI: Ashok Thadani, Chief of
7 Reliability and Risk Assessment Branch, NRC.

8 MR. CONRAN: Jim Conran with Systems
9 Interactions Staff, NRC.

10 MR. KELLY: Joe Kelly, LILCO Field QA Manager.

11 MR. RIVELLO: Jim Rivello, Plant Manager.

12 MR. GUTMAN: Rich Gutman, Maintenance Engineer.

13 MR. MC CAFFREY: Brian McCaffrey, Manager,
14 Nuclear Compliance and Safety.

15 MR. POLLOCK: Millard Pollock, Vice President
16 - Nuclear at LILCO.

17 MR. STAROSTECKI: Rich Starostecki, Division
18 Director of Projects in NRC Region I.

19 MR. NOVAK: Why don't we get the people in the
20 audience?

21 MR. POLLOCK: George Dawe, Stone & Webster,
22 our architectural engineering firm; and Tim Ellis,
23 Hunton & Williams, who represents us in the licensing
24 process.

25 MR. ADER: Charlie Ader, Stone & Webster here

1 in Washington.

2 MR. HAASS: Walt Haass. I&E, Quality
3 Assurance Branch.

4 MR. RAWSON: Richard Rawson, Office of
5 Executive Legal Director, NRC.

6 MR. ROSA: Faust Rosa, Instrumentation and
7 Control Systems Branch, NRC.

8 MR. GILRAY: John Gilray, NRC Quality
9 Assurance Branch.

10 MR. SPAUL: Jack Spraul, NRC Quality Assurance
11 Branch.

12 MR. GOELLNER: Dave Goellner, Energy Research
13 Group.

14 MR. LANPHER: Larry Lanpher, attorney in
15 Washington, D.C., representing Suffolk County.

16 MR. MINOR: Gregory Minor, with MHB Technical
17 Associates.

18 MR. WEINKAM: Ed Weinkam, Licensing Project
19 Manager, NRC.

20 MR. EISENHUT: Good. Let me make a comment to
21 the representatives of Suffolk County. At the end of
22 the meeting I would like to entertain any comment you
23 may have on the substance of the meeting we discuss
24 today. I will alert you ahead of time.

25 MR. LANPHER: Thank you.

1 MR. EISENHUT: I understand, Mr. Pollock, you
2 have sort of a presentation to go through and summarize
3 this. And perhaps that is one of the easiest ways to
4 get started, unless you or Dick have any other questions
5 or comments in front of you.

6 MR. VOLLMER: No.

7 MR. EISENHUT: Mr. Pollock, why don't we turn
8 it over to you.

9 MR. POLLOCK: Darrell, thank you. I will.
10 You have said much of what I was going to start out with
11 as general introduction. We are here obviously at your
12 request to sit down in an effort to further define our
13 operating philosophy and our operating approach to
14 maintaining the integrity of the Shoreham facility and
15 specifically looking at the non-safety-related systems
16 and components in the plant.

17 I do have to say to you that I am troubled by
18 the fact that the meeting was of such short notice that
19 it has given us some difficulty in preparing a
20 response. However, the people that have been introduced
21 on my staff that are here -- namely, Jim Rivello, the
22 Plant Manager; Rich Gutman, our Plant Maintenance
23 Engineer; and Brian McCaffrey, who is a Manager of our
24 Nuclear Compliance and Safety Group in my staff support
25 organization -- will touch on, and I will change this

1 and call it as you did, an outline rather than an agenda.

2 It is an outline that we feel will address the
3 agenda or the meeting notice items, not by the same
4 terminology but to try to enhance and expand upon the
5 programs that we have developed and will have in effect
6 for Shoreham.

7 We did respond on December 16, I think it
8 was. We submitted a letter to Mr. Novak's office, the
9 Commission, addressed to him, that defined our approach
10 to operational integrity of the plant. The programs
11 that we have in place, and acknowledged the fact that
12 they were broad-based as to description of preventive
13 maintenance program, continuing maintenance program, and
14 so on, that it was designed to say here is how we deal
15 with the non-safety-related equipment because we are
16 concerned about the integrity of that facility.

17 And I welcome the opportunity today, and I
18 have anticipated that when we sent that, welcome the
19 opportunity today to come in and have my people address
20 in more detail what those programs mean, to try to
21 define for you and demonstrate when we talk about
22 surveillance or preventive maintenance in that arena
23 exactly how we are approaching it and why we feel we
24 have the confidence that we are maintaining the
25 integrity level that should be maintained in the nuclear

1 facility.

2 MR. EISENHUT: Yes. Let me make a comment on
3 one of the early things you said. First, we apologize a
4 little bit on the short notice of the meeting. But on
5 the other hand, we recognize you have sent us a letter a
6 couple of months ago and we really are not looking for
7 any new information today. What we are really looking
8 for is for you to articulate the basic approach you have
9 used in the past in the design and construction and the
10 philosophies that you are going to continue this into
11 operation.

12 It is something that is sort of the fabric
13 that weaves through the whole plant, and we do not look
14 at it as a subject where you have to go out and develop
15 information. So, frankly speaking, I believe it is
16 something that you ought to be accountable for, on call
17 for, every day of the year when you operate the plant.
18 So the short notice, because of the very subject we have
19 got, really should not trouble you. We weren't looking
20 for any more new information other than the philosophy
21 you have been using. And I hope our questions in fact
22 are not necessarily driving you to do something
23 different.

24 I really want to understand the philosophy
25 that was used and the philosophy that you have been

1 proposing so that we can understand it. That is really
2 where we are coming from.

3 MR. POLLOCK: And my comments relative to
4 short notice were ones more of time to put together, you
5 know, the examples that would address the questions real
6 easily. I have got the staff here, I have got the
7 personnel that are responsible for our programs, for
8 development of our programs, for the maintenance of the
9 programs. And I feel quite confident that we will do
10 just as you say, and we are coming down on your
11 invitation with that full understanding that it is
12 intended to be an open discussion and a back-and-forth
13 exchange of information to try to expand upon what I
14 said to Mr. Novak in that letter.

15 I would ask only if we can with our outline
16 because with the programs that I presented in the letter
17 there is a lot of basic management philosophy that is
18 involved in that, and I would ask you if we could kind
19 of go down through very briefly our outline agenda first
20 and then -- there it is -- I am going to try to put a
21 perspective on our philosophy too. So we would like to
22 present it.

23 MR. EISENHUT: Certainly.

24 MR. POLLOCK: In the course of these
25 presentations, and if you look at the outline, I have

1 asked the staff to go to work and address very briefly
2 the functions of our corporate overview groups, and
3 those are the ones responsible and interested in
4 maintaining the integrity of that facility.

5 And those are such groups as you see on
6 there: NRB, which is Nuclear Review Board; Independent
7 Safety Engineering Group; Review of Operations
8 Committee; Quality Assurance. And the staff will
9 address those very briefly as to how they function.

10 I have done that in an effort to give you a
11 better appreciation of LILCO's overall management
12 philosophy relative to maintaining integrity of the
13 total plant. And you will see that even though some of
14 those are safety, safety, safety-related, as they define
15 their functions, you will see that the philosophy that
16 we have developed in our organization is they exercise
17 their responsibilities in areas other than
18 safety-related but into the non-safety-related aspects.

19 I would like to just touch -- and in the
20 packet that I handed you, I guess to refresh your
21 memories because it has been some time on our
22 organizational structure. And, Mr. Eisenhut, I do not
23 intend to go into detail other than on the structures
24 you will see flagged in red or pink or whatever you want
25 to call it, certain boxes. And that is just a flag

1 within my total organization, in the LILCO organization,
2 where we have independence of review and scrutiny of our
3 operations.

4 Let me just go down quickly the organization,
5 total corporate organization from the president, as a
6 refresher. Vice President of Nuclear is my office and
7 responsibility, and I report to a Senior Vice President
8 of Operations directly to the President. Obviously,
9 reporting to me will be, is now and will be, the Plant
10 Manager, Nuclear Operations Support, which is an
11 administrative support group and a Manager of our
12 Nuclear Engineering Department, which will be
13 responsible for maintaining licensing plant design.
14 Startup and construction will phase out as the job is
15 done. Personnel from those organizations will be moved
16 into various organizations.

17 Flagged in red on here, Nuclear Review Board,
18 is a composite organization of in-house personnel of
19 responsible disciplines as well as consultant personnel
20 with appropriate disciplines. And Brian will touch on
21 that function. That reports to me and is responsible to
22 me to assure performance of the plant facility and the
23 site facility.

24 As a reminder, our quality assurance
25 organization in LILCO is independent of my office,

1 Corporate Quality Assurance, in that it reports up
2 through the Senior Vice President of Engineering to the
3 President directly. However, there was a functional
4 line that reports to me so that the corporate quality
5 assurance organization for maintaining integrity does
6 report to me on a continuing basis. But there is a
7 degree of independence that LILCO has decided to
8 establish.

9 MR. VOLLMER: That partiucclar box has
10 operational quality assurance responsibilities?

11 MR. POLLOCK: No, it doesn't. As we go on to
12 the next box, I will show you where.

13 Now, let's say, no directly to your question,
14 it does not have administrative responsibility for the
15 operating quality assurance organization, but it has an
16 administrative responsibility for audit of the functions
17 of the operational quality assurance organization.

18 Functionally and administratively,
19 organizational quality assurance reports to the plant
20 operating organization, but there is a direct tie in our
21 quality assurance, Corporate Quality Assurance Manual
22 and description. So they are not divorced, and the
23 overview responsibility and audit responsibility of
24 plant functions by corporate QA flows down through
25 operational. So it is functionally a hand-in-hand

1 working organization.

2 On the next chart, which is station
3 organization, I won't dwell on the individual items. I
4 think they are self-explanatory except to flag to you
5 again now going down to the plant working organization
6 for assurance. That is where the operational quality
7 assurance organization reports directly with an audit
8 function from Corporate QA and an interface.

9 Engineering compliance for engineering changes
10 and technical aspects report to a technical support
11 group and ROC, which is the Review of Operations
12 Committee. It is a committee made up of the plant
13 responsible operating management personnel, and they
14 report to the Plant Manager directly. And Mr. Rivello
15 will go into the functions of that group.

16 I just wanted to define again another level of
17 performance assurance by these groups in the plant
18 organization. We have three of them reporting to the
19 Plant Manager to maintain the facility.

20 The next group, which is Nuclear Operations
21 Support, which is a staff support organization, to me --
22 I wish to flag to you only the ISEG, or the Independent
23 Safety Engineering Organization, which again is a safety
24 and a performance assurance group reporting
25 independently to Mr. McCaffrey. And he will touch on

1 their functions. And their assignment is to the plant.
2 These personnel are assigned to the plant, not in
3 headquarters, but they are responsible to the
4 headquarters group.

5 In the Nuclear Engineering Department the only
6 thing that I wanted to flag on there different than what
7 you have seen before, Nuclear Engineering -- and we will
8 be defining that briefly -- will be assuming on a
9 transfer basis at the appropriate time responsibility
10 for maintaining the design configuration of that plant
11 and the present current project engineering
12 organization, which is the engineering team I have
13 currently reporting to construction management, will
14 transfer to the Nuclear Engineering Department.

15 So I will be bringing that expertise and
16 experience from the field relative to engineering design
17 and construction into and maintain it in the nuclear
18 engineering organization.

19 MR. EISENHUT: Can you give me an idea how big
20 your engineering and your operations support staffs are?

21 MR. POLLOCK: The engineering support is going
22 to be plus or minus 70. And I think we are 65, 60-65 or
23 something like that. ASd NOSD nuclear operations
24 support is between 30 and 40. And again, this is
25 growing as we go along.

1 MR. MATTSON: Could I ask a question, to go at
2 the relative roles of the people in the station
3 organization in the nuclear operations support? I guess
4 that is Charts 2 and 3. Let's say I decide to paint the
5 blue which is in the plant green. Who makes the
6 decision among these people on these two charts as to
7 whether that is an unreviewed safety question?

8 MR. POLLOCK: I think if you will bear with
9 me, when Mr. Rivello gets into a description of the ROC
10 Committee, an assumption in our preventive maintenance
11 programs, he will define for you the maintenance work
12 requests, and Brian McCaffrey will define the interim
13 design modification program which will show the flow of
14 all information for clearance.

15 I guess I can answer your question by saying
16 the Nuclear Engineering Department is charged -- well,
17 currently, the field organization, Nuclear Engineering
18 Department will be charged with maintaining integrity of
19 that plant so that there will be a review cycle that
20 will flow through the Nuclear Engineering Department on
21 all changes and modifications.

22 And I think I will come back to your question,
23 if I may, if you would bear with me and let me get into
24 Jim's discussion of the particular items. I think it
25 may address that.

1 MR. MC CAFFREY: I could just add to that.
2 You will see 10 CFR 50.59 covers the plant themes, the
3 ISEG themes, Nuclear Review Board themes, the
4 engineering mod programs. It is all throughout those
5 programs.

6 MR. POLLOCK: If we do not define that, please
7 ask me again and I will try to redefine it.

8 The discussions on the items I have are
9 outlined by my staff organization and will be brief.
10 And then we will open it up, if you will, for further
11 discussion. But they are intended additionally to
12 convey to you a supplementary feeling to my letter to
13 you, Mr. Novak, to try to establish the depth of the
14 extensive preventive maintenance program that we have in
15 the plant and try to define exactly how that has been
16 developed.

17 I am troubled with our terminology of
18 "preventive maintenance" when we discuss this with many
19 people. Our preventive maintenance program, I think we
20 will show you today, goes well beyond the basic meaning,
21 if you will, of preventive maintenance from the point of
22 view of lubrication and that. It entails inspections
23 and surveillance programs, and Mr. Rivello will be
24 getting into that. So hopefully, that will be
25 addressing your comment to me of how do we go to work

1 and establish our levels of maintenance for
2 non-safety-related equipment. So we will be getting
3 into that.

4 These programs are developed with a thought in
5 mind of the total integrated plant from the lowest level
6 piece of equipment in the plant and its importance to
7 safety, reliability, availability of that plant, up to
8 the largest and most complex. And I think our
9 discussion will define how we have approached each of
10 those units for you.

11 It is developed how? By using expert
12 personnel with a lot of experience and using the
13 information that is available in the industry from the
14 various sources that are available to anybody in an
15 operating organization.

16 The two other things that we will touch on
17 very briefly is the programs we will use as defined
18 here: design control program, which is a future design
19 control and modification control program to respond to
20 who makes the decision on what color a widget is
21 painted, how we handle that, and on our procurement
22 aspect.

23 An overview, if you will, to try to put a
24 perspective on the overall organization of how we are
25 approaching it. And I would like to ask my staff now if

1 they would go down through the items on the outline
2 briefly, and when we go through that, then we are
3 prepared to respond to any of your questions.

4 Brian, I guess, are you picking up the first
5 aspect of it?

6
7 MR. MC CAFFREY: Yes. I would like to move in
8 to Item C on our outline now. And as Mr. Pollock said,
9 the purpose for presenting an overview on these various
10 layers of assurance that the company has in place is to
11 give you a better image of how we think our philosophies
12 and how we are not simply blinded to Category 1 but look
13 at the plant in an integrated sense, as Mr. Pollock said.

14 With that, I am going to cover some examples
15 of QA, ISEG, and NRB matters to give you that
16 perspective. And Mr. Rivello, the Plant Manager, will
17 cover the Review of Operations Committee and the OQA
18 organization.

19 The Quality Assurance Manual for LILCO has
20 appendices in it that cover other programs than
21 safety-related strictly. Some examples would be:
22 security; radiological environmental monitoring; fire
23 protection; emergency planning; packaging and shipping
24 radiological materials; and health physics.

25 I think it is safe to say the QA Manual itself

1 recognizes that there is something else other than
2 strictly safety-related. The QA organization will also
3 conduct audits for the operational phase, which is the
4 purpose of this morning, forward-looking for the
5 operational phase of this plant, audits of all CAT-1 and
6 CAT-2 NDE activity at the plant. It will do audits of
7 welder qualification for CAT-1 and CAT-2. They will
8 audit the entire OQA program. And they will audit
9 station document control programs.

10 That gives you some examples of what I think
11 Mr. Novak, you are looking for in the QA area.

12 I would like to move on to the Independent
13 Safety Engineering Group. I function as the chairman of
14 ISEG. As Mr. Pollock said, I am off-site. ISEG is
15 composed of six multidiscipline engineering personnel
16 located at the site under a group leader. ISEG was
17 operational in July of last year. Our procedures are
18 complete, and we are in business. We are producing our
19 function.

20 ISEG includes in their activities surveillance
21 of plant activities, not limited to safety-related. To
22 give you a feel for how ISEG is attempting to develop an
23 overview and perspective on the entire plant, we have
24 had our ISEG personnel attending the morning plant
25 meetings with plant personnel to get a feel for

1 developments at the plant and potential areas for
2 additional ISEG investigations.

3 We have had our ISEG people attend the
4 corporate peer review meetings of the probabilistic risk
5 assessments that have been performed for Shoreham to get
6 them better attuned to such things as systems
7 interactions and effects of non-safety-related upon
8 safety-related functions and programs.

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1 Now, as we know, ISEG was required by
2 NUREG-0737 and that's why it was brought into existence,
3 and ISEG is tied into the INPO CN programs where we get
4 significant event reports and significant operating
5 experience reports. And those are not limited to safety
6 related.

7 I would like to give you four examples of
8 projects that ISEG has done and the outcome of those in
9 the non-Cat 1 area. There was a significant event
10 report having to do with soldered joints and tube sheets
11 in the loop oil cooler on the Cat 1 surface for a diesel
12 generator.

13 The ISEG project that was started for this
14 looked at 250 plants' Cat 1 and Cat 2 exchangers that
15 may be susceptible to the same problem. They found two
16 exchangers in Cat 2 service, and the outcome of that was
17 recommendations to the plant for additional inspections
18 of these coolers for corrosion and for suggestions on
19 corrosion-inhibiting agents. That has been provided to
20 the plant for upgrading and modifying their programs.

21 Another application was an evaluation of --

22 MR. MATTSON: Tell us the safety purpose of
23 doing that.

24 MR. McCAFFREY: The direct safety purpose, of
25 course, was to find out whether there were any

1 difficulties that this plant may be prone to Category 1
2 service, and we did that. We looked at all the Cat 1
3 applications. But in addition, the philosophy is to
4 look beyond simply a Cat 1 application and see if that
5 problem is prone to any other surface in the plant, and
6 that strikes at plant availability, reliability and
7 simply keeping the entire plant at a top level of
8 performance.

9 MR. CONRAN: Is that the only Cat 2 item that
10 -- did you look for this same problem in all Cat 2s?

11 MR. McCAFFREY: We looked at the same problem
12 in all 250 heat exchangers of this type of fabrication
13 that conceivably could be in the plant.

14 MR. EISENHUT: You said 250 is Cat 1 plus Cat
15 2.

16 MR. McCAFFREY: Yes, that's the total
17 complement for the plant.

18 MR. EISENHUT: So that's all there is?

19 MR. McCAFFREY: That's right.

20 MR. EISENHUT: So you looked at them all?

21 MR. McCAFFREY: Yes.

22 MR. EISENHUT: How many Cat 2s were in that?

23 MR. McCAFFREY: I really don't know, but out
24 of it came no Category 1 heat exchangers that were of
25 this type of a design, susceptible to this type of a

1 problem. We did find two Category 2. Now, if we were
2 simply limiting ourselves to Cat 1 we could have walked
3 away from it and said that's Cat 2; we're not going to
4 worry about it. So the purpose of this example is to
5 show the attention to that.

6 MR. EISENHUT: You said you came up with
7 suggestions to the operating staff?

8 MR. McCAFFREY: That's right. These are
9 recommendations. It's not a suggestion; it's a
10 recommendation. The formal mechanism is I send the
11 recommendation to the manager of operations support; he
12 then sends it to the plant manager, which was done. And
13 at this point, that recommendation has found its way
14 into Mr. Gutman's program here, and he has taken action.

15 MR. EISENHUT: Let's see. On the
16 recommendations, then, is there any -- does the ISEG
17 find out what happens to the recommendations
18 eventually? And is there a formal track record?

19 MR. McCAFFREY: Absolutely.

20 MR. EISENHUT: So if half of them --

21 MR. McCAFFREY: We have a tracking system that
22 I review at every meeting I run. I was supposed to have
23 one today which we had to defer. But we have a tracking
24 system where we log all the recommendations, wherever
25 they have gone in the organization, whether they be for

1 engineering or plant, and track the disposition of those.

2 Now, the disposition of them in a practical
3 sense could be an alternative recommendation that
4 satisfied the intent of what were achieving. It doesn't
5 have to be strictly a mimicked implementation of our
6 suggestion. We will assure ourselves that the
7 resolutions of our recommendations meet what we are
8 after, so we have an absolute closure program.

9 MR. McCAFFREY: I guess your example
10 establishes that your organization and your procedures
11 call for you to look at things other than Category 1.

12 MR. McCAFFREY: That's correct.

13 MR. MATTSON: Well, let's focus for a minute
14 on the Category 2 things that you looked at. You said
15 found two of them that you made recommendations to fix?

16 MR. McCAFFREY: We found two that had soldered
17 tube sheet joints in them.

18 MR. MATTSON: What were the two?

19 MR. McCAFFREY: I don't have that detail with
20 me.

21 MR. MATTSON: When you looked at the two and
22 you looked at the Category 2 generally, you said one of
23 the reasons for looking at them is reliability and
24 availability.

25 MR. McCAFFREY: That's correct.

1 MR. MATTSON: If you found a Category 2 system
2 that had some safety function, wouldn't it take higher
3 precedence or be insisted by your organization to be
4 treated with greater respect than just any Category 2
5 system?

6 MR. McCAFFREY: Certainly.

7 MR. MATTSON: How do you do that?

8 MR. McCAFFREY: When you deal with -- you deal
9 with it by having trained people, people that we have
10 run through training programs, we have run them through
11 a systems interaction training, we have had them read
12 the Shoreham transcript on 7(b) to sensitize them to
13 that thought process, and we have initiated additional
14 investigations along those lines.

15 If I could, I would like to run through three
16 more examples. Maybe it will resolve some of your
17 questions.

18 MR. CONRAN: May I have one question first?
19 Was the survey of the 200 Category 2 items --

20 MR. McCAFFREY: Cat 1 and Cat 2 total.

21 MR. CONRAN: Okay. But the Cat 2 part, was
22 that at the initiative of LILCO or the resident
23 inspector involved?

24 MR. McCAFFREY: The resident inspector was not
25 involved at all. It was totally the judgment of the

1 ISEG group. These projects are generated by either
2 myself or the ISEG group leader or any ISEG engineer to
3 approve those projects as appropriate projects and the
4 scope and philosophy of those projects. And that is how
5 we then proceed.

6 If I may continue, there was another
7 significant event report we reviewed, again through the
8 INPO program, having to do with an air-operated solenoid
9 valve on the service water system, isolation type valve
10 that failed due to dissicant being entrained and carried
11 through the system and fouling up the operation.

12 We looked at that situation and we evaluated
13 Shoreham. Here is a situation where we found that
14 LILCO's program had already anticipated such a
15 development. We found that the dessicant for Shoreham
16 was on a three-month inspection program, which exceeds
17 the manufacturer's recommended period for surveillance.
18 We found that Shoreham has frequent monitoring of
19 filtering elements every three months and filtered
20 differential pressure.

21 The outcome of this review was that ISEG
22 confirmed that the plant was effectively anticipating
23 this sort of problem and already found that they needed
24 to make changes to their preventive maintenance
25 surveillance programs, largely based upon LILCO

1 experience in these matters.

2 So there was an ISEG confirmation of a
3 Category 2 type application.

4 MR. VOLLMER: Will we get into -- that's a
5 good example, I think, but I would like to pursue at
6 some time the mechanism by which those requirements in
7 the system were originally established and what groups
8 interfaced in determining the appropriate preventive
9 maintenance.

10 MR. McCaffrey: Mr. Gutman can handle that
11 later on in the program.

12 The third example had to do with a main
13 generator exciter hydrogen explosion. This was a
14 significant event report and a significant operating
15 experience report out of INPO. ISEG evaluated Shoreham,
16 evaluated its susceptibility to the same sort of a
17 problem and recommended the installation of a hydrogen
18 detector system on the exciter alternator housing with
19 an audible and visual alarm, both locally and in the
20 control room.

21 At this point, that recommendation has been
22 forwarded to Nuclear Engineering, and it is in the
23 design process to have that installed at an appropriate
24 time. And again, that is not a Category 1 application,
25 strictly.

1 The last one I want to cover is a very broad
2 project. That is, Shoreham has taken all the
3 Fitzpatrick licensee event reports; not ones that have
4 been screened from INPO as significant, but taken the
5 base document from Fitzpatrick. Fitzpatrick being a
6 surrogate plant, a predecessor, a sister plant of a
7 Shoreham type design. For the purpose of considering
8 the effect upon safety-related systems of all the events
9 that happened in those LDRs.

10 To train the ISEG personnel for that screening
11 and review program, we had meetings with Dr.
12 Jocksimovich of NUS who is a member of LILCO's peer
13 review group for the Probabilistic Risk Assessment, to
14 sensitize the ISEG personnel to that philosophy and way
15 of looking at things for precursors and to ultimately
16 decide whether any of the events at Fitzpatrick give us
17 cause to make changes at Shoreham procedurally or
18 hardware-wise because of what happened there.

19 That project is well along. Out of the 550
20 that were screened, we ended up with about 55 that we
21 felt warranted further investigation, and that process
22 is underway at this point.

23 MR. CONRAN: You say you started with the base
24 documents, all the LERs?

25 MR. McCAFFREY: That's right.

1 MR. CONRAN: And then you have taken out some
2 and taken action on those.

3 MR. McCAFFREY: That's right.

4 MR. CONRAN: Is there any feedback on what was
5 done by the Fitzpatrick organization? You know, as a
6 followup? I assume you are doing this independently.

7 MR. McCAFFREY: We are doing it
8 independently. I do know that the ISEG group leader has
9 been talking with his counterparts up at Fitzpatrick.
10 An example, if this would help, was there was one event
11 at Fitzpatrick on an unmonitored radioactive liquid
12 waste release through a storm drain system. We have
13 evaluated that, even though it's not strictly safety
14 related and will probably -- although, as I said, we are
15 still in this process -- we will probably recommend
16 monitoring the drainage from the oil separator pump
17 system at Shoreham because of the problem that was found
18 up there.

19 Does that help answer the question? We are in
20 communication with them. We are in communication with
21 INPO very, very often on most of our significant event
22 reports and SOER evaluations. If we need more
23 information, we want to know how INPO is thinking on a
24 given situation, we will call them up.

25 MR. CONRAN: Well, I think you answered my

1 question, but I first thought you were using this also
2 as a training process for your ISEG people, and I was
3 wondering if it was done independently. And then there
4 was a followup with hey, did we really miss any that we
5 didn't catch as being significant? However, Fitzpatrick
6 organization did, and they took different followup
7 action.

8 MR. McCAFFREY: I'm not certain. I don't have
9 any examples for you of that. I think that philosophy
10 is a good one, but I wouldn't get to a confirmation of
11 that until we come up with our discrete
12 recommendations. At that point, it may be appropriate
13 to go talk to them again and see what they did. But I
14 think it would be improper to leave you with a feeling
15 that this is a training program for ISEG.

16 There was a training program prior to the
17 project, and working on this project in itself is a
18 further enhancement of that philosophy.

19 MR. CONRAN: May I ask a question? I think
20 those are very appropriate examples, and they help with
21 understanding. With those examples you mentioned
22 another activity, the PRA. LILCO has done a very
23 broad-scoped PRA on the Shoreham plant that is, in our
24 view, even beyond what would be required to be done by
25 LILCO.

1 If LILCO had chosen not to do the PRA, not to
2 address safety problems at LILCO or possible
3 improvements at LILCO in that way, they could not have
4 been required to do so. With regard to these Category 2
5 items, do you think that if you had chosen not to look
6 at all the Category 2 heat exchangers, is that something
7 that you could have been required to do under the
8 regulations because that's within the Commission's
9 purview of regulation?

10 MR. McCAFFREY: We are in speculation as to
11 what we would have done. The best way to answer your
12 question is simply what you are going to hear today;
13 simply examples of LILCO's philosophy and mentality and
14 way of doing business. The more examples you are going
15 to hear, it's just the way we think.

16 We don't strictly focus on legal
17 requirements. I believe a lot of this you are going to
18 hear goes beyond that, like the PRA. And what I want to
19 leave you with is this feeling of certain initiatives in
20 many areas.

21 MR. POLLOCK: I think if I could interject a
22 moment, I think your introductory remarks -- what we are
23 trying to define and what I tried to define in my
24 general letter to Mr. Novak is LILCO's management and
25 corporate philosophy is not one of a hard line -- here

1 is an interpretation of regulation and this is as far as
2 we go.

3 Our concern has been not just with nuclear,
4 but every piece of generating equipment we have had in
5 our system, and our total system philosophy is one of
6 reliability and operating availability. And I find it
7 very hard to dissociate those two words from safety, to
8 go hand in hand. A totally reliable and available
9 system is going to enhance the safety to a maximum
10 extent.

11 So the philosophy that I have applied and my
12 management has applied is that those plants will run to
13 maximum perfection that we can achieve, and that means
14 take the programs we've got and apply them. So you said
15 could we be forced -- I don't even want to address it.
16 I think that's a legal interpretation of regulation, and
17 I am not even looking at it that way. That's why ISEG
18 and Nuclear Review Board and the other group have been
19 charged with, as you are specifically charged by
20 charter, with safety equipment consideration.

21 You are not to stop there. You've got the
22 technical expertise, you've got the operating knowledge
23 and you consider everything that is peripheral and
24 related. That's the management philosophy approach that
25 we have taken to running this plant, and that's what we

1 try to convey.

2 MR. CONRAN: That approach I think came
3 through very strongly in the couple of weeks of
4 hearings' discussions. I'm not questioning that.

5 MR. POLLOCK: Well, even the PRA, as you say,
6 wasn't mandated. It was our decision and election
7 because we felt it better for the facility.

8 MR. CONRAN: In trying to understand your
9 approach, though, we are a regulating body and we have
10 to interface with you, and we have certain
11 responsibilities so we have to have a certain
12 philosophical approach. And one very important part of
13 the philosophical approach, I guess you would call it,
14 of the agency that has been emphasized considerably by
15 our chairman, -- there has even been an organization
16 created within the agency -- that addresses the sort of
17 question that I was just trying to address with regard
18 to how far -- what is the legitimate purview of interest
19 of the regulatory staff.

20 We recognize a dividing line, the minimum set
21 of requirements, and we are constrained from interfering
22 or meddling with operations at Shoreham beyond that
23 line. And I think that is good. At least we can't
24 impose additional requirements without due process.

25 By the same token, we need assurance and we

1 have in our review process in reviewing Shoreham. I
2 think it's necessary to understand where your
3 understanding of that line is. And that's really the
4 sort of thing that I was getting at in my testimony and
5 in my supplemental affidavit. So I didn't mean to ask
6 the question on a purely legalistic basis.

7 But, in fact, because of the context we work
8 in, it turns out to be a legally related question.

9 MR. POLLOCK: I agree with you it is, and I
10 guess there's a very fine line there that by definition,
11 my interpretation is it's a generic issue. It's an
12 industry issue; it's not a specific Shoreham-related
13 issue. Reg Guides say -- and so on and so forth -- this
14 is where you stop in your regulatory process, and then
15 the plant continues.

16 Well, we don't accept that, and rightfully,
17 the Commission has also acknowledged it shouldn't be.
18 What we're trying to convey is wherever that line is, I
19 don't care, we've got a classification of safety-related
20 equipment and non-safety related equipment, and our
21 concern is to look at the total plant as an integrated
22 unit, an operating unit, from the plant safety,
23 reliability and availability, and they all go hand in
24 hand.

25 And that's the way we have developed our

1 program. I have heard terminology of graded programs
2 and so on and so forth. Obviously, from the highest,
3 most important thing all the way down to the least there
4 is a degree of grading an approach to maintenance, and I
5 think we will be able to define that for you today.

6 I don't want to get into the question with you
7 today, and I think it is inappropriate for me to address
8 where is that line; where do you stop and where do we
9 start.

10 I hope we can convey, which we have started to
11 do, ISEG is a safety engineering group, but their
12 function goes beyond the so-called defined
13 safety-related equipment. The Review of Operations
14 Committee is a safety review group, and you will see
15 that it goes beyond the Nuclear Review Board. To me
16 it's a safety issue review and advisory group, but they
17 are charged by me to go beyond that for the integrity of
18 the plant. That's what I'm trying to convey.

19 So I really don't want to get into a
20 discussion and I think it is inappropriate. You've got
21 to tell me where the fine line is. If that's a question
22 you're asking, I can't define it. I've got to look at
23 it and say I have a classification of safety-related
24 equipment. I have a plant to run, and our programs are
25 set up to maintain the integrity of the plant. That's

1 what I'd like to try to define today, to stay away from
2 that -- where is the line, the point of demarcation of
3 where regulatory comes in or does not.

4 Our intent is to put together a program,
5 convince you that we have one, to try to satisfy your
6 concerns that we are appropriately looking at every
7 piece of equipment in that plant in a reasonable manner.

8 MR. RIVELLO: If I could introduce one comment
9 to this, the preventive maintenance program has its
10 origins back in the 1974 and 1975, all preceding ISEGs
11 and PRAs. The philosophy we have applied and are
12 explaining today was in place back in 74 and 75. If we
13 got some information from the industry that said they
14 have had a problem with a particular type heat exchanger,
15 that was processed. If it happened to be safety related
16 then it was so designated. If it was not, it was
17 entered into the preventive maintenance program, in
18 keeping with that philosophy.

19 So it does go back to 74 and 75.

20 MR. POLLOCK: I think we will get into that if
21 you will allow us to go through, and then we'll come
22 back if you have further questions and address it. But
23 I'd like to go down the pattern, if you will, of the
24 groups we have in preventive maintenance and try to set
25 for you the overall philosophy that we have established.

1 MR. STAROSTECKI: Can I ask a question? Who
2 are the ISEG members today and who are candidates for
3 the ISEG group?

4 MR. POLLOCK: Who by name?

5 MR. STAROSTECKI: By position more than by
6 name. I'm saying two years from now, who is going to
7 select the membership for ISEG and who really controls
8 their charter, if there are revisions to the charter
9 that needs to be made? Something is not working in the
10 future and ISEG says, we think we ought to be able to do
11 this better. How is the charter controlled? By whom is
12 it controlled, and who controls the membership?

13 MR. McCAFFREY: The charter and all procedures
14 are controlled by Bob Kubinak, the Manager of NIOSD, and
15 myself.

16 MR. POLLOCK: Controlled by, authorized by my
17 office.

18 MR. STAROSTECKI: So any changes they have to
19 bring to you?

20 MR. McCAFFREY: If there are significant
21 policy changes, it would have to go to Mr. Pollock, and
22 that's where it should go. The membership -- let me
23 finish on the membership, to answer your question. The
24 membership is six multi-disciplined engineers at this
25 point. Again, philosophy, NUREG-0737 requires five; we

1 have chosen to have six.

2 We have also built into our program by the
3 procedures the ability to go beyond the built-in
4 expertise of ISEG and tap any other organization within
5 LILCO to assist ISEG, and we have done that. We have
6 Electrical Engineering Department, Nuclear trained
7 people assisting ISEG on matters that involve relays and
8 switches and projects like that.

9 MR. STAROSTECKI: Who are the six engineers in
10 ISEG today?

11 MR. McCAFFREY: The group leader's name is
12 Jack Alexander --

13 MR. POLLOCK: You are not looking for names?
14 There are six specifically assigned personnel whose only
15 function is ISEG. They are not people that have other
16 functions. They are not maintenance engineers or
17 operating engineers.

18 MR. STAROSTECKI: They are devoted to that
19 group?

20 MR. POLLOCK: Yes, that's their one and only
21 function. ISEG.

22 MR. McCAFFREY: They do not report to the
23 plant.

24 MR. STAROSTECKI: I understand that. How do
25 they get changed, and how do they go from one

1 organization to another? If they want a promotion or a
2 lateral assignment, is there any impediment or is there
3 any encouragement of that? I guess I am trying to say
4 --

5 MR. POLLOCK: There's neither impediment --
6 the job is posted with a job description and
7 qualifications and we take applications.

8 MR. STAROSTECKI: And their only
9 responsibility is ISEG?

10 MR. POLLOCK: Yes. And not like ROC, not like
11 the Nuclear Review Board which is the assignment of a
12 responsible person. ISEG is a specific function, and
13 that is their only function. It is filled on a
14 qualification, established qualification basis. Within
15 our company, the jobs are posted.

16 MR. McCAFFREY: Also, our philosophy is to
17 rotate people through ISEG, take an experienced, trained
18 person from Nuclear Engineering and put him on ISEG for
19 a two-year assignment perhaps. It's not mandated; it's
20 just our philosophy, but they have to meet the
21 qualifications we deem appropriate for ISEG personnel.

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25

1 MR. VOLLMER: You talked about the ISEG
2 charter and scope of responsibilities as defined by
3 you. Is there something which would tell ISEG when they
4 have a problem with a Cat 1 piece of equipment or system
5 that they should look further in the Category 2
6 problems, or do they do that on an ad hoc basis as they
7 see it?

8 MR. MC CAFFREY: They are instructed to take
9 any matter affecting the plant and decide upon its
10 generic application to the plant. If we get in an issue
11 on a certain vertical pump, we will look at all vertical
12 pumps in the plant regardless of classification for
13 susceptibility to whatever the problem was there.

14 MR. VOLLMER: So if they find an issue which
15 they think could be generic, they are chartered to look
16 at its generic application throughout the plant?

17 MR. MC CAFFREY: That's right. An identical
18 philosophy as to how we will handle I&E bulletins,
19 circulars and information notices. That is applied
20 uniformly across the plant for any potential similar
21 application.

22 Another example -- and that's not even in the
23 same organization -- ISEG is not going to handle those
24 as a line function, but that same philosophy will
25 permeate the organization.

1 I think we should say, just for a moment, you
2 can go over qualifications and all that, but there is an
3 extensive record, if you are willing to read it, on
4 ISEG, two or three days in November which cover a lot of
5 the particulars on membership and the qualifications and
6 all of that, if that would help amplify what you were
7 seeking.

8 MR. VOLLMER: I think you said that the
9 nuclear operations support was responsible for keeping a
10 plant at a high safety-reliability-availability level.
11 You're chartered to do that?

12 MR. POLLOCK: A nuclear operations support
13 organization is an administrative support organization
14 to me, and within that the ISEG group is chartered.

15 MR. VOLLMER: Plus a lot of other nuclear
16 services and so on. My question is is there any -- you
17 have nuclear maintenance there. You have what looks
18 like some engineering functions in a sense. Is there
19 any quality discipline in that organization, or do they
20 call on the operational quality assurance or other
21 quality assurance parts of the organization for any of
22 that expertise?

23 MR. POLLOCK: They call on the other
24 organizations, either corporate quality assurance or
25 operational quality assurance, depending upon where they

1 are specifically addressing their efforts at that time.

2 MR. VOLLMER: So nuclear maintenance --

3 MR. POLLOCK: I did not go into that. Nuclear
4 maintenance in this area is long-term maintenance
5 planning. It is maintenance outage planning, systems
6 load capability, when can the units be taken down and so
7 forth. That's what I said I did not go down.

8 Nuclear maintenance, responsibility for
9 nuclear maintenance is under Mr. Gutman. That is
10 plant-specific function. That is the performance of
11 nuclear maintenance. So I apologize. I was only trying
12 to flag the overview groups and not get into a
13 discussion of its function. That terminology obviously
14 is poor in that respect.

15 MR. VOLLMER: Fine. Thank you.

16 MR. MC CAFFREY: If I may, I'd like to now
17 continue and give you a quick overview on the Nuclear
18 Review Board. The Nuclear Review Board has been
19 operational since early summer of '82. It's comprised
20 of ten members, five of which are LILCO senior
21 management personnel -- Mr. Rivello is a member of the
22 Nuclear Review Board -- and we have five outside
23 consultants of multidiscipline backgrounds with
24 extensive experience.

25 To date we have held five meetings. The first

1 meeting was held actually in April of 1982. We have on
2 our own initiative begun a corporate readiness audit for
3 fuel load. This corporate readiness audit will cover
4 general corporate readiness and state of corporate
5 support, procedure readiness, systems readiness and a
6 number of other attributes.

7 This is a broad overview assessment of the
8 plant's readiness for fuel load, and the ultimate
9 recommendation will come from the chairman of the
10 Nuclear Review Board who is the manager of nuclear
11 operations support as well. So if you look at those
12 charts, the manager of nuclear operations support is the
13 chairman of the Nuclear Review Board. I function as the
14 board engineer on NRB as well.

15 Our procedures are in place. The charter is
16 done. I think an important point in nuclear review is
17 that the NRB will conduct audits of the OQA organization
18 and its programs, and it will also audit the independent
19 safety engineering group.

20 MR. HATTSON: Where does ISEG report?

21 MR. MC CAFFREY: ISEG reports to me, and I
22 report to Mr. Kubinak, who is also the chairman of
23 Nuclear Review Board.

24 MR. POLLOCK: He is manager of nuclear
25 operations support reporting to me.

1 MR. MATTSON: In NUREG-0737 it said "ISEG
2 reports to a high level," or words to that effect.

3 MR. MC CAFFREY: Correct.

4 MR. MATTSON: This is then decided to be an
5 appropriately high level?

6 MR. MC CAFFREY: Staff has found the
7 organization reporting to be acceptable, that's
8 correct. That is contained in the SER Supplement 1.

9 Okay. Continuing on the NRB, the NRB advises
10 the VP-Nuclear directly. Some examples: we will review
11 the plant changes and plant tests. We will hold
12 quarterly meetings. The NRB will review safety
13 evaluations under 10 CFR 5059. They will review
14 proposed changes to technical specifications. They will
15 review all the minutes of the review of operations
16 committee and any reports out of ROC.

17 And to me, a key point in our charter that
18 goes beyond the regulatory requirements, I believe, is
19 to review any other matter -- and this is a quote --
20 "involving safe operation of the Shoreham nuclear power
21 station which the Board deems appropriate." And that
22 again is an example of the philosophy much like ISEG to
23 look into any other matter that we deem appropriate that
24 could affect the safety or reliable operation of that
25 station.

1 Some examples of the audits that the NRB will
2 conduct, in addition to the voluntary audit we have
3 chosen to begin on operational readiness, we will do
4 audits of plant performance, training, qualification of
5 plant staff personnel, audits of the emergency plan and
6 procedures, the security plan and procedures, the fire
7 protection program, and again under the broad heading of
8 audits, any other area of Shoreham operations considered
9 appropriate by the chairman or the VP-Nuclear.

10 That covers the Nuclear Review Board.

11 MR. STAROSTECKI: Who are the members of the
12 Nuclear Review Board? You mentioned yourself, Mr.
13 Pollock. Who else?

14 MR. POLLOCK: I am not a member. The Nuclear
15 Review Board is an advisory group to my office.

16 MR. MC CAFFREY: I am not a member. I am the
17 board engineer. I am not a voting member of the NRB.
18 The NRB is composed of -- would you like names or
19 organizations?

20 M. POLLOCK: Go down names and
21 responsibilities.

22 MR. STAROSTECKI: I'm trying to get a flavor
23 for what kind of people you put on it and what position
24 do they have.

25 MR. MC CAFFREY: From electrical engineering

1 department within LILCO.

2 MR. POLLOCK: The chairman of the Nuclear
3 Review Board is the manager of nuclear operations
4 support reporting directly to me.

5 MR. MC CAFFREY: Mr. Kubinak is the chairman.
6 The members of the NRB are Mr. Al Baker from LILCO's
7 electrical engineering department; Mr. Don Binder,
8 manager of nuclear engineering on your organization
9 charts there; Richard Bowers from NUS Corporation,
10 extensive background in health physics and the like; Bob
11 Christianson from General Electric Company, extensive
12 experience in plant startups and operations; Dr. Ray
13 Crawford, formerly with SAI and now with NUTEC. Dr.
14 Crawford also was a witness on some of the contentions
15 in the ASLB hearings for us. Mr. Francis Duval,
16 president of NUS Training Corporation; Mr. Frank
17 Gerecke, manager of LILCO quality assurance department
18 shown on your charts there. We've already covered Mr.
19 Kubinak, manager of NOSD. Mr. Jim Rivello, plant
20 manager, LILCO, is a member of the NRB; and Dr. Dave
21 Rorer from Brookhaven National Lab.

22 MR. POLLOCK: The intent in the makeup of the
23 Board was to give me a comprehensive discipline
24 expertise, and that's why we put it together that way.

25 MR. MC CAFFREY: The resumes of all these

1 gentlemen are contained in the record from the November
2 16 or 17 transcript. The Licensing Board requested
3 those resumes, and they are part of the record.

4 If there are no further questions on the
5 Nuclear Review Board, I will turn it over to Mr. Rivello.

6 MR. RIVELLO: Thank you, Brian.

7 The Review of Operations committee is a group
8 that is an advisory committee to the plant manager,
9 which is myself. Its membership consists of plant staff
10 engineers. I chair the organization, and the members
11 are chief operating engineer, chief technical engineer,
12 and the section engineers in the following areas of
13 work: operations, maintenance, instrumentation and
14 controls, radiochemistry, health physics, reactor
15 engineering, operating quality assurance and the station
16 technical support manager.

17 We have in our charter the right to involve
18 what we designate technical advisers. These may be
19 other engineers on plant staff that are not full
20 members, or they may be outside consultants, NSSS
21 vendors, off-tech engineer personnel.

22 At the present time ROC has as technical
23 advisers our startup manager, who is not part of the
24 plant staff, and the GE operations superintendent,
25 because of the preoperational and start-up testing phase

1 of the plant we are in.

2 ROC meets a minimum of once a month by tech
3 specs. In actuality, we are meeting twice a week, and
4 we are seeing many, many special meetings being called.

5 The normal functions of ROC are stipulated in
6 tech spec Section 6.5.1.6, and they cover things like
7 review of all proposed tests and experiments that affect
8 nuclear safety, review of all proposed changes to
9 Appendix A technical specifications, review of events
10 requiring 24-hour written notification to the
11 Commission. You could determine the remainder of them
12 by checking out the tech specs.

13 Regarding the unreviewed safety question that
14 was brought up earlier, in that same Section 6 of the
15 tech specs, ROC is charged with the responsibility of
16 rendering determinations in writing with regard to
17 whether or not each item considered under the
18 specifications A through E constitutes an unreviewed
19 safety question. If the determination is made that we
20 might be looking at a potentially unviewed safety
21 question, the charter has us advising the NRB of that
22 particular determination.

23 MR. MATTSON: I'm not quite sure I understood
24 the words you used. Any change in the plant is
25 reviewed, gets referred to you to make a decision as to

1 whether it is an unreviewed safety question?

2 MR. RIVELLO: That ultimately is true. I have
3 not said that yet, but that is true. By tech specs we
4 are required to review any station changes, procedure
5 changes, tech spec changes in a safety-related area.
6 One of those reviews requires us to consider whether it
7 is in fact or not an unreviewed safety question.

8 MR. MATTSON: But that says -- so far all you
9 have said is that if it is stamped safety-related
10 widget, it gets sent to you to decide whether it is an
11 unreviewed safety question or not, to change or adjust
12 or whatever that widget.

13 What about the nonsafety-related?

14 MR. RIVELLO: A function worthy of note for
15 this particular discussion is that at Shoreham ROC
16 approves all station modifications -- "all" is
17 underlined. We have chosen to do that, to make sure
18 that the categorization is in fact agreeable to us.

19 MR. MATTSON: That's not in the tech specs?

20 MR. RIVELLO: No.

21 MR. NOVAK: That's a very burdensome
22 position. When you say "all," you really mean all or do
23 you mean any that are submitted to ROC?

24 MR. RIVELLO: All.

25 MR. NOVAK: Is there a basic operational

1 document, a worksheet or something that must be
2 generated to perform some action? When you say "all," I
3 just can't believe if you want to paint some portion of
4 an office, that's an action being taken at the station.
5 I would not expect -- I think it would detract from the
6 function of ROC.

7 MR. RIVELLO: It has to be system
8 significant. It has to be part of an operating system.

9 MR. NOVAK: Who makes that decision?

10 MR. RIVELLO: The decision is initially made
11 by our technical support group.

12 MR. MATTSON: What procedures are they
13 following to make that decision?

14 MR. RIVELLO: It would typically start with
15 the maintenance work request which is a working tool in
16 the plant. An observation is made or someone identifies
17 the need for having something done.

18 MR. MATTSON: There's a place on there that
19 you check that says this goes to ROC.

20 MR. RIVELLO: If it is determined to be a
21 station modification that is being requested, yes, it
22 goes to our technical support group which assures that
23 it gets sent to ROC.

24 MR. MATTSON: What are the instructions to the
25 people in the plant who originate these documents? What

1 are they told about whether or not one of these
2 documents has to go to you?

3 MR. RIVELLO: They are told only on the MWR
4 identify the problem, identify the need. They are not
5 told anything about what to do with the next. It goes
6 into the maintenance work request program which gets it
7 to the responsible section head, which is a judgment
8 call. Those section head personnel are then charged
9 with the responsibility to determine is it merely a
10 repair or is it in fact a station modification. If it
11 is in fact a station modification, it is then sent to
12 the technical support group. It is an easily determined
13 fact, because if it's a station modification, he is in
14 essence unable to fill out the data on the MWR to in
15 fact accomplish the work. It just doesn't exist. He
16 doesn't have existing procedures. He does not have
17 existing mechanisms. So it would be rather obvious that
18 it was a request for a change to a system, and it goes
19 to tech support.

20 MR. VOLLMER: You could have a repair which
21 was safety significant also, however. You could have a
22 repair which -- how would that be handled?

23 MR. RIVELLO: That's handled by the
24 appropriate section head.

25 MR. VOLLMER: And that may or may not get to

1 ROC?

2 MR. RIVELLO: It may not get to ROC, that's
3 right.

4 MR. MATTSON: You could repair the emergency
5 core cooling system without going to the Review of
6 Operations committee?

7 MR. RIVELLO: That's right, because ROC has
8 previously approved the procedures that are used to
9 effect the repair.

10 MR. VOLLMER: But if it's a new risk procedure
11 required, then it would --

12 MR. RIVELLO: It would come to ROC.

13 MR. POLLOCK: We get down into a discussion of
14 the maintenance work request which are the preventive
15 maintenance programs that may supplement your question.

16 MR. MATTSON: This question helps me
17 understand a little bit about philosophy much better.
18 Tom has gotten diverted down there to something else.
19 Let me see if I can follow up on what he was interested
20 in.

21 Tom and I have been places where utilities
22 have said to us, boy, it's a burden for ROC. These are
23 very important people who serve on this committee, and
24 you can flood these committees with these paper and so
25 many meetings that they can't do their normal job.

1 You've already said you're meeting more than
2 you had anticipated.

3 MR. RIVELLO: Yes.

4 MR. MATTSON: Will it work in operations to
5 have you review all of these things?

6 MR. RIVELLO: We feel so, and I think our more
7 recent experience is worth talking about. We were
8 having a problem. In the station modification program
9 there is a mechanism for routing through the
10 organization approval for that station modification.
11 You need not have a committee meeting.

12 That began to become somewhat of a problem in
13 the sense of the flow of paper and the timeliness of it,
14 and we developed a very simple technique. Every nuclear
15 plant that I've ever been at has a plan-of-the-day
16 meeting every morning at some preset time. We just
17 designated two days of the week as ROC meeting; and
18 every Tuesday and Thursday at the conclusion of the
19 plan-of-the-day meeting, we approve -- we have ROC sit
20 for however long it is required and approve these things.

21 I was frightened to do it, quite honestly,
22 because I wasn't sure of the volume, and it's worked out
23 very well. Typically, it's a half hour to an hour.

24 MR. VOLLMEYER: Might ROC take a recommendation
25 of somebody, either within ROC or out of ROC, to look at

1 a specific item without having the whole group dwell on
2 it and look at his recommendations and act on something
3 like that so you wouldn't necessarily -- every member of
4 ROC wouldn't necessarily do an independent, if you will,
5 review of a specific item?

6 MR. RIVELLO: Right. We have developed an
7 authorizing system of subcommittees. We have
8 subcommittees, and if we see that it's time consuming
9 unnecessarily for the entire group, very quickly we will
10 establish a subcommittee and say okay, you do your
11 thing; come on back and then we'll talk about it at the
12 meeting.

13 MR. CAPRA: Can I ask a question related to
14 the unreviewed safety questions? One of the tests that
15 is utilized to determine whether it's an unreviewed
16 safety question is, in reading a part of 5059, is if the
17 modification -- well, it says "determine whether an
18 unreviewed safety question is involved is if the
19 probability of occurrence or the consequence of an
20 accident or the malfunction of equipment important to
21 safety previously evaluated in a safety evaluation
22 report may be increased."

23 I'm wondering if that language difference that
24 we have presents a problem with your definition of
25 "unreviewed safety issue" versus ours.

1 MR. RIVELLO: I really didn't intend to define
2 an unreviewed safety question.

3 MR. CAPRA: Were we going to get into that
4 later?

5 MR. MC CAFFREY: I will cover the section on
6 design control program, and in there we will cover also
7 the 5059 reviews.

8 MR. RIVELLO: All I meant to do was there is a
9 section in the tech specs which runs alphabetically from
10 A to O listing the responsibilities.

11 MR. MATTSON: We have been very generous in
12 letting you follow your route today, but there is a
13 difference here. He doesn't make the decision. He
14 makes the decision. I think I would rather hear you
15 answer the question.

16 MR. MC CAFFREY: The decision is going to be
17 made in two places, because if you take the design side,
18 you could have an MWR to implement the plant mod. It
19 could be a plant-initiated mod or an outside mod, so the
20 regulatory requirement comes along.

21 The 5059 review is going to be done by the
22 engineering organizations and would go through with the
23 design control package as the supporting document that
24 that review was done in accordance with the regs. That
25 helps cover the incoming piece.

1 MR. RIVELLO: That will go to ROC.

2 MR. STAROSTECKI: I have a problem. Sunday
3 morning, 3:00 in the morning there's a problem at the
4 plant. The operator picks up the phone and says I have
5 got a problem, and the NRC comes back and says well,
6 gee, what has ROC done with that problem.

7 The question is how does ROC function in a
8 situation where, you know, it is off-hours and ISEG
9 isn't there, and you've got to make some decisions.

10 MR. RIVELLO: You call a ROC meeting.

11 MR. STAROSTECKI: Which now gets you to the
12 question of how do you interpret things and how do you
13 view certain questions of increased risk or increased
14 probability of consequences exceeding something or other?

15 All I'm trying to do is put you in a situation
16 where maybe you can answer it, Dr. Mattson's question.

17 MR. RIVELLO: The technical expertise and
18 experience level of ROC members is mutually agreed to by
19 you folks and by us. It consists of operationally
20 trained people, engineering-type people in the tech
21 support group.

22 The processing of a station mod, or a
23 procedure change, or a tech spec change is reviewed by
24 this group of let me call them experts. If within their
25 expertise they feel that the change being made is an

1 acceptable one and it is within their ability to approve
2 it, it is approved. If we are looking at something we
3 realize the expertise is not present in the room to make
4 a fair evaluation of it, we would then advise nuclear
5 engineering through Mr. Kubinak that we would need
6 assistance in this particular determination.

7 So what you are depending on is the experience
8 and the expertise of these people on ROC to make
9 decisions which are in fact within their capability.

10 MR. STAROSTECKI: And the outcome of the
11 decision then is what, to seek assistance from ISEG or
12 some nuclear operations support?

13 MR. RIVELLO: Not ISEG. We would go to our
14 nuclear engineering department which is our connection
15 to the outside world. We would go to nuclear
16 engineering. If they now have it in house, they will
17 make the analysis. If they do not, they will go and get
18 it.

19 MR. STAROSTECKI: Let me ask you at what point
20 do you decide to go and shut the plant down or keep it
21 running?

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23
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25

1 Do you wait for your consultants, wherever
2 they come from, to give you advice, or do you make the
3 decision in ROC because you don't understand the
4 situation to take action?

5 MR. RIVELLO: I am not sure that the
6 situations we're discussing had the relationship to run
7 the plant or not.

8 MR. STAROSTECKI: I'm trying to get into a
9 philosophical understanding, I guess. If you have a
10 problem and you are faced with a 5059 review, who do you
11 think ought to be making the decision to continue
12 operations? Or whether you even have a problem of that
13 severity?

14 MR. CONRAN: Aren't there circumstances where
15 it might not come to a question of gee, do we have to do
16 this?

17 MR. MATTSON: Let's not beat up on him with
18 questions. Let him answer one question at a time.

19 MR. RIVELLO: The hypotehsized problem is one
20 of we have an operating plant and we have some condition
21 occurring that is causing us to decide whether to
22 continue to operate or not. My first cut would be my
23 tech specs. I might do an LCO. What does it tell me, to
24 do? They are rather specific.

25 If that, in fact, is the problem, I have a

1 solution, a pre-determined solution. So it's a decision
2 to follow the pre-determined.

3 If it is not a limiting condition of
4 operation, then again, you are facing the judgment of
5 the plant personnel on ROC.

6 MR. MATTSON: For the purposes of today's
7 meeting, we are most interested in the examples that
8 might not be covered by the tech specs. Let me explain
9 why.

10 The tech specs probably concentrate more on
11 safety-related equipment than non-safety related
12 equipment. I think in the use of the terms that we now
13 have, we would think of tech specs as having mostly
14 safety-related, but also some important to safety
15 equipment rather than safety-related equipment.

16 So let's take Richard's example a little bit
17 further and break it into two possibilities. The first
18 possibility is that it is safety-related equipment and
19 the question of whether it's an unreviewed safety
20 question or outside the tech specs really isn't the
21 concern here today. That one, most likely, is covered
22 by some regulation, covered by some tech spec. He has
23 got guidance in the wee hours of the morning and he can
24 make his decisions fairly quickly.

25 Put those aside for a minute. Let's think

1 about some that are less obvious, maybe non-safety
2 related equipment failures in the dead of the night. If
3 they are equipment of that sort, then he probably hasn't
4 got a tech spec problem. He may, but he probably
5 doesn't. And he probably doesn't have a timing
6 urgency. He probably has time to wait until his other
7 folks come to work. Isn't that true?

8 MR. STAROSTECKI: I wish it were that clean.

9 MR. POLLOCK: I am searching like you are. I
10 am trying to define what a problem might be, and I don't
11 know whether it's tech spec or not.

12 Let's say we've got a condenser tube leak in
13 the middle of the night, and we've got general operating
14 procedures and order of criteria, which is plant
15 operating philosophy that if we have a break-through in
16 chloride, that plant will come down. That's not just
17 Shoreham; that's operating philosophy throughout LILCO's
18 generating system.

19 We know what chlorides will do to damage a
20 generating system. I don't know whether that borders on
21 tech specs. That happens to be in a tech spec, and
22 probably things like that that do impact --

23 MR. MATTSON: But the decision whether to shut
24 down for a leaky condenser because of chloride is not an
25 NRC decision.

1 MR. POLLOCK: It's an operating supervisor's
2 decision.

3 MR. MATTSON: What about the turbine bypass
4 system? Is that safety related?

5 MR. POLLOCK: That's tech spec, though, isn't
6 it?

7 MR. RIVELLO: Tech spec, non safety.

8 MR. MATTSON: Tech spec, non safety.

9 MR. POLLOCK: I'm having the difficulty you
10 are of defining. I think if we could define, we could
11 answer and say yes, the operating integrity of the plant
12 is maintained.

13 MR. MATTSON: A negative answer here is
14 instructive to the process we are involved in. If there
15 is no equipment of importance that is non-safety related
16 on which there is an urgent decision to be made, then
17 there is no substantive difference between your
18 definition of the terms and our definition of the terms.

19 MR. POLLOCK: I think we are there.

20 MR. McCaffrey: That's the problem. The
21 terminology causes the confusion, but we are after the
22 examples of the function of how people thing.

23 It would seem to me, picking up on what Jim
24 said on this philosophy that his trained personnel will
25 use on this pre-planned tech spec question, I would

1 imagine they would consciously think, because of their
2 experience and training and knowledge of the integrated
3 plant, how a non-safety related component or system
4 could affect a safety system. That has got to be part
5 of the conscious process.

6 MR. RIVELLO: Let me hypothesize. We have a
7 substantial steam leak in a reactor feed pump turbine
8 piping somewhere. That's the message I get in the wee
9 hours of a Sunday morning. To hypothesize a substantial
10 steam leak in a steam system somewhere, I get a phone
11 call from the watch engineer who is a licensed
12 management employee advising me of the problem. Through
13 discussion that ensues on should we continue to operate
14 with the leak, is it substantial enough or minimal
15 enough to allow continued operation until a more
16 convenient time. Answer: no, we are going to cut the
17 flange. There's the beginning of an ALARA problem
18 because of the slightly radioactive steam.

19 The response and the decision that these two
20 people would make would be to decrease power to 60, 65
21 percent power, and isolate that reactor feed pump. Much
22 like a tech spec would say if you had a break pump
23 problem. But that would be the decision.

24 MR. MATTSON: Interesting. You've just
25 brought in a safety question into the thing. ALARA was

1 the safety question you brought in.

2 Now, let's say that it isn't you, and isn't
3 you and it isn't any of us; it's 30 years from now and
4 we have all gone on to the Happy Hunting Ground, and the
5 people who replace us are trying to run this plant the
6 same way. How will they know to run it that way?

7 MR. RIVELLO: I learned it over 20 years, and
8 when I started in the business I didn't know all that.

9 MR. MATTSON: How will Shoreham's management
10 control the operation of the facility through this
11 system --

12 MR. POLLOCK: I'd have to answer that question
13 through how do the people know it today. It's not a
14 defined procedure; it is through training, it is through
15 our operating philosophy and years of operating
16 philosophy and maintaining the integrity of the
17 facility. So it is training. And now I can get into
18 our training programs, our operator training programs,
19 which are not just specifically licensed-required
20 training, but it is balance of plant training and
21 operating philosophy. And that has always been a sound
22 basis of developing the qualification of the personnel.

23 So, how do we insure it? It's exactly that
24 way. Just the same way we have insured it with our
25 people we have there today to make the decisions.

1 MR. MATTSON: We sent you a letter in response
2 to your December 16th letter -- Mr. Novak did. The key
3 phrase of which is that you have committed to implement
4 an operational quality assurance program as required by
5 GDC-1, commensurate with the importance to safety of
6 these features.

7 That is kind of like us putting words in your
8 mouth.

9 MR. POLLOCK: Quite distinctly.

10 MR. MATTSON: It would be nice if we had a
11 piece of paper back somewhere that said you have those
12 words in your mouth.

13 There's an uncertainty on my part -- has LILCO
14 committed to use in operation the terminology "important
15 to safety," even though you didn't necessarily design
16 with that terminology? Or have you not committed?

17 MR. McCAFFREY: We have not committed.

18 MR. POLLOCK: We have not committed. I think
19 we have it in testimony and what have you that our
20 approach to importance to safety is that it is safety
21 related, in our judgment.

22 MR. MATTSON: So if I follow that back to this
23 example, when people are making decisions on non-safety
24 related equipment in your plant of the type that we've
25 been talking about for the last few minutes, they won't

1 have, to assist them, any tagging of that equipment as
2 being important to safety or not important to safety.

3 MR. POLLOCK: Tagging meaning clearance?

4 MR. MATTSON: Some labeling somewhere on a
5 drawing on the equipment in procedures somewhere. They
6 won't have benefit of a label for that piece of
7 equipment that although it is non-safety related, it is
8 under definition of the term "important to safety."

9 MR. POLLOCK: No, they will not. Nor, in my
10 experience, and our studies in putting together our
11 programs do we find that in the industry.

12 I do have to say to you --

13 MR. MATTSON: You're being a little too
14 defensive.

15 MR. POLLOCK: I don't mean to be defensive. I
16 want to get back and say there is not a tag that says
17 "important to safety." But the training and the
18 philosophy of the plant -- and I can't disassociate
19 operating reliability and operating availability with
20 safety. They are hand in hand. If you don't have an
21 operating reliability level and an availability level,
22 you are not going to have a safety level. And if you
23 have a safety level, you are going to have a high
24 operating availability.

25 So our philosophy is, by definition, an

1 interpretation of what does it mean to the operating
2 reliability of the plant if that equipment is going to
3 be, and the availability of that plant, and that
4 manifests itself in a safety issue as well.

5 So I don't have a terminology of important to
6 safety in that connotation, but I am trying to define
7 how we approach it, which we think does address that
8 concept of what is important.

9 MR. McCAFFREY: You don't need to agree on the
10 terminology. That's where we continue to have the
11 problem. I think Mr. Novak said it's the care and
12 feeling. You can achieve the same assurance, I hope, in
13 your mind, from the examples and the thought process and
14 the programs that are in place and the feedbacks and the
15 updates and all of that that should give you the sense
16 of -- we don't ignore that other-than-safety-related. We
17 don't have to call it important to safety. It has,
18 obviously a certain importance, but I think we achieve
19 the same effect by the programs we have.

20 MR. VOLLMER: I assume you do tag or have
21 identification of safety related because you have to
22 achieve compliance with Appendix B.

23 MR. McCAFFREY: Absolutely.

24 MR. VOLLMER: So we're talking about another
25 set of equipment which somehow --

1 MR. POLLOCK: I'm not addressing --

2 MR. VOLLMER: Let me finish my question.

3 Since you have one set of equipment and one category
4 defined, then it's an absence of a definition of another
5 category, and I think we're trying to grasp exactly how
6 you treat that other set of equipment. Whether you have
7 identified it or not.

8 MR. McCAFFREY: An example you will hear later
9 is in procurement and control. You have to go back to
10 the design phase of this plant to understand some of the
11 philosophy about how that thought process was applied,
12 and if you look at the design of the support systems
13 that aren't strictly Cat 1, and look at the
14 specifications that we used, let's say, to purchase the
15 equipment, the level of requirements and inspections and
16 certifications, whatever else, or qualities or codes
17 that were applied to that component were based upon the
18 design people, consciously evaluating its importance.

19 That process is going to be carried forward.
20 When we go to buy replacement components, it will be
21 brought to those same specification requirements or
22 better. Whatever the codes have evolved to when 30
23 years have gone by and we are all in the Happy Hunting
24 Ground.

25 That's an example of continuing that

1 philosophy forward. We still don't have to come up and
2 tag things in a literal sense.

3 MR. VOLLMER: It's an unwritten management
4 system or a written management system? Or does your
5 system, as written, develop the approach that you are
6 taking? From a regulatory point of view, I think
7 Roger's question is appropriate because we're trying to
8 understand how it carries down through generations of --

9 MR. POLLOCK: I think that's what I am trying
10 to define as our management philosophy; how it goes
11 beyond safety related. I can't find in the industry
12 anybody who uses the "important to safety" terminology
13 where they have been able to pull out and say these are
14 the things important to safety. I can't define it. The
15 Commission hasn't defined it.

16 I think we're all struggling with how do we
17 determine, by definition -- I think it's wrong to hang
18 a tag on something that's important to safety. I'll
19 tell you what's important to safety, in an
20 interpretation, is an operator who becomes ill on
21 shift. Where do you start and stop with it?

22 So we are trying to look at our operating
23 philosophy in total as its importance to that
24 totally-integrated facility out there, as to how to
25 perform in a reliable manner. To me, it ties very much

1 into safety.

2 I can't define "important to safety." I think
3 the Commission is having problems and I have found
4 nobody else in the industry that I have talked to,
5 because we have been -- before I wrote to Mr. Novak I
6 agonized with how do I respond. I found nobody else
7 that said these categories exist.

8 MR. VOLLMER: I think we agree that more
9 important than tagging things is understanding what are
10 those attributes which affect plant safety and
11 reliability, and how to treat them is the important
12 thing, rather than tagging items. So I agree with you
13 from that point of view.

14 MR. McCAFFREY: But it is based in written
15 programs. What you have heard today, there are written
16 programs. What we are embellishing here and amplifying
17 on is the philosophy built into those programs. The
18 same MWR program is going to be used for a
19 safety-related or non-safety related component. The
20 same procurement cycle will be used for safety-related
21 versus non-safety related, and that is using
22 specification requirements.

23 The ISEG procedures are written down, the NRB
24 procedures are written down. You have to go behind that
25 and see what that philosophy is by which you implement

1 it.

2 I believe the programs are well defined. It
3 is the slant of the programs that you should be getting
4 today.

5 MR. HODGES: May I interject an example and
6 get your response as to how you would handle this one?
7 You use a plant operating computer to tell you basically
8 how the plant is operating, what kind of margins you
9 have and you find that you've got a very conservative
10 program in your plant computer and you'd like to take
11 some of that conservatism out, as far as feeding
12 information to the operator. So you modify the software
13 for the plant computer.

14 Now, what would you do with that modification
15 under 50.59, if anything?

16 MR. RIVELLO: It would be 50.59 analyzed to
17 see what function it was -- conservative margins. You
18 say margins; I think tech specs. I think General
19 Electric company. You don't mean that kind of margin?

20 MR. HODGES: I mean margins to operating
21 limits. Realistic operating limits.

22 MR. RIVELLO: That is when we would involve
23 the technical advisor named General Electric Company.
24 They would participate in that ROC analysis.

25 MR. HODGES: That plant computer would not be

1 safety related. It might fall under the category that
2 we are defining as important to safety. If you are
3 treating the two definitions the same, you would say
4 that's not a safety-related piece of equipment, I don't
5 have to treat it under 50.59.

6 MR. POLLOCK: But you said that would go to
7 ROC for any change in software.

8 MR. RIVELLO: Right. On something that is
9 bumping up against the safety related, a 50.59(e) would
10 be appropriate.

11 MR. MATTSON: Maybe we are in Alice in
12 Wonderland here. Let me try a different tack.

13 We've talked about how ROC makes a decision to
14 call something an unreviewed safety question to make a
15 reference on it and get assistance from a lot of
16 people. How do you know what we have in mind? I mean,
17 there are our regulations and we have a need to be
18 informed, too. Look at it from the NRC's point of
19 view. What do you decide NRC wants to hear? Whether or
20 not you think it's an unrelated safety question.

21 Don't you ask yourself, as you make that
22 judgment, will NRC agree with us?

23 MR. McCaffrey: Yes. All those evaluations to
24 me would be auditable by I&E. I would expect I&E
25 inspectors to begin periodically looking at those.

1 MR. MATTSON: Yes, but you'd like them not to
2 disagree with you, so you must want to know in advance
3 how you think they're going to come out. So what would
4 you turn to to know whether they were going to be
5 interested in it or not?

6 MR. RIVELLO: I would think NRC has fairly
7 cleanly defined unreviewed safety questions.

8 MR. MATTSON: In terms of important to safety,
9 yes.

10 MR. CAPRA: That was a question I asked
11 earlier. What I was trying to bring out was one of the
12 tests is if it can effect or change a malfunction of
13 equipment important to safety. Now, if you don't use
14 the term "important to safety" I assume -- well, not
15 assume, but I know from you said so far that you would
16 read that as safety-related.

17 And those two things are different. So it's
18 quite possible that what you perceive as an unreviewed
19 safety question or do not perceive as an unreviewed
20 safety question upon NRC review may be.

21 MR. McCAFFREY: But you would get multiple
22 layers of verification of those reviews, as well. NRB
23 will do a verification and audits of unreviewed safety
24 questions. There are multiple layers that should
25 provide that assurance.

1 But going back to --

2 MR. MATTSON: So if there are any differences,
3 you view it that they are just matters that are
4 important to us, but they must not be important to you,
5 and if we don't like it we can fine you later on and you
6 are willing to run that risk? Is that what I'm supposed
7 to hear your answer as?

8 MR. POLLOCK: No, I hope you're not hearing
9 that.

10 MR. McCaffrey: What I'm saying is we are
11 having trouble with -- and I think you're having trouble
12 with -- formalizing criteria on "important to safety."
13 But that shouldn't impede the conclusion that we have
14 treated which you are effectively after. In the 50.59
15 reviews it is safety related and it's anything that can
16 affect safety-related functioning. I think that cuts at
17 what you're after. It doesn't make any difference what
18 you call it.

19 But going back to the criteria, I have yet to
20 see any Commission affirmed criterion guidance on what
21 you would claim is appropriate for important to safety.
22 I think we, in our own minds, have formulated a
23 corporate philosophy of how we treat that difficult
24 question.

25 MR. POLLOCK: I'd answer your question another

1 way. We look to the NRC representation as to the
2 operation of that plant on a day-to-day basis, as the
3 I&E personnel who are assigned to the site. And I would
4 expect that they would be involved in any of the thought
5 process. They would be cognizant of the fact that we've
6 got an operating range, if you will, that we're
7 interested in changing because the range we've got keeps
8 taking the unit out on scrams, and if we could go with a
9 different instrument range, it makes sense that they are
10 going to be part and parcel of it.

11 Now, the Alice in Wonderland world -- will I&E
12 look at it in the front end or will I&E look at it, as
13 we are experiencing recently, only after we have gone
14 through our evaluation, ROC review, signed off and so
15 forth, as a working relationship? I would certainly
16 prefer to have a continual dialogue, even on the
17 development front and so that we don't get into a
18 decision of this has been done, we do it, and then a
19 confrontation -- I&E says this is wrong.

20 MR. MATTSON: Earlier, I asked you how you
21 were going to preserve this 30 years from now, and you
22 talked about the philosophy will live on, and it isn't
23 necessary to tag things so that the person who has not
24 yet been born yet who will be making this decision 30
25 years from now will make the right decision. He will

1 get it through his education, and God knows what nuclear
2 engineering department will exist the, but he will do it.

3 I don't think NRC is willing to live with that
4 kind of instruction to its yet unborn resident
5 inspector, who will be looking over our shoulders 30
6 years from now in the manner you have just described.
7 Let me tell you why.

8 These decisions aren't always peripheral
9 equipment of no importance to safety that you can always
10 get the resident inspector to affirm a few days down the
11 road. We have had examples of where utilities knew of
12 equipment that was faulty, that they were slow on the
13 gun getting the information back to NRC, and when NRC
14 had it, the plants were shut down. Either ordered to
15 shut down, or confirmed shut down.

16 It's that kind of experience that led to
17 things like Part 21 and led to better reporting over the
18 last few years. LERs that are more numerous than
19 scientists would like them, but enable regulators to
20 make sure, to be able to secondguess the judgments being
21 made day by day by utilities to keep plants in operation.

22 MR. McCAFFREY: You keep looking for the
23 written program, and I think we are telling you we think
24 it can work the way it works at LILCO. You mentioned
25 Part 21; that's a good example. There's a philosophy on

1 what you report. 50.55(e) is a reporting requirement.
2 The records of I&E clearly show that LILCO has reported
3 items that are not safety related, due to their effect
4 on safety-related systems.

5 A couple of years ago we recorded a potential
6 rupture of the CO2 tank in the yard, and how under an
7 earthquake situation when you might need your diesels
8 you could potentially choke out the diesels. That's a
9 clear corporate philosophy.

10 MR. MATTSON: That's a wonderful philosophy,
11 Mr. Pollock. Your philosophy is the kind of philosophy
12 we want to hear from people at your level. I don't
13 quarrel with that a bit. Your philosophy of wanting
14 availability and safety to go hand in hand and have an
15 excellence of operation at all levels, that is super
16 stuff. I wish everybody had that philosophy.

17 But what about 30 years from now?

18 MR. McCAFFREY: What do you believe is the
19 solution?

20

21

22

23

24

25

1 MR. POLLOCK: I do not believe that philosophy
2 is going to change in 30 years. I have 32 years of
3 power generation at LILCO. I have been brought up with
4 it, and it has not changed. It has developed and
5 improved. I have brought many a fossil plant into
6 service. I am struggling to get a nuclear plant in.
7 This has been our philosophy since I started in '51 in
8 power generation. That approach to, you know, can it
9 change in the future, I can't argue what might happen in
10 the future. I just say what might happen to engineering
11 and everything else.

12 But we feel that the concerns with our
13 philosophy that is developed, that will continue, that
14 is committed to not just by me but by senior management
15 all the way up to and including our chairman and board,
16 will continue to exist in LILCO.

17 Now, certainly, if the Commission has got a
18 serious concern that this will not persist forever, then
19 you have got to give us some direction and say this is
20 what you insist on, this is what it's got to be. We
21 have got to look at regs that say here is the specific
22 reporting criterion, here is our interpretation of where
23 we should go beyond it, and we have and can demonstrate
24 that we have gone beyond the specifics, the specific reg
25 guide. And we think we can bridge that gap and will

1 continue to bridge it.

2 MR. MATTSON: I thought that that's what Mr.
3 Novak's letter of January 10, responding to your letter
4 of December 16, was attempting to do in its third
5 paragraph: "Committed to implement an operational
6 quality assurance program as required by GDC-1 of
7 Appendix A for all features 'important to safety' as
8 defined by the Staff for the Shoreham nuclear facility."

9 MR. POLLOCK: I agree, and I responded and
10 said that it is contrary to my letter. That is exactly
11 the problem I am having, is a specific definition of, I
12 don't want to use "important to safety," but a specific
13 definition and a staging. And we feel we have
14 demonstrated in my letter, if you will, and we
15 responded, I guess, January something to Mr. Novak that
16 said if my understanding is that you accept what you
17 have said in my letter, then fine, we are in agreement.
18 And my letter did not state in the same words that you
19 are talking about.

20 MR. MC CAFFREY: We are using different
21 terminology in this paragraph. The interpretation of
22 your letter, the interpretation in a meeting into Mr.
23 Novak's letter is that our program as we described meets
24 whatever your program requires whatever you call it.

25 MR. MATTSON: Let me see if I can move this by

1 another step. There are three documents that NRC looks
2 at very closely when it licenses any facility. One of
3 them is the Standard Review Plan. One of them is the
4 Standard Tech Specs. And third one is emergency
5 procedure guidelines. That is a little bit of you are
6 in a transition period in the licensing of this plant
7 relative to the emergency procedure guidelines. I do
8 not believe you are fully implementing the General
9 Electric -- oh, you are? Okay. So we are not in a
10 transition period. We have been with some others.

11 Okay. Take those three documents. EPG's SRP,
12 the Standard Tech Specs. Would you agree that any
13 equipment that is listed in those three under my
14 definition, my NRC definition of "important to safety,"
15 any equipment listed in those three things would be
16 important to safety?

17 MR. POLLOCK: I have to ask you what is your
18 definition? We don't have a Commission definition.

19 MR. ELLIS: I think I need to say something
20 here. My name is Tim Ellis. I am counsel for LILCO.

21 We have been through extensive hearings, as
22 you know, on the matter of "important to safety" and
23 what its definition is. And I think the record
24 discloses that there has been no formalization of items
25 "important to safety" by the Staff. And there hasn't

1 been a requirement to compile such a list. And it
2 wasn't a licensing requirement.

3 If we can somehow move the discussion away
4 from terminology and if you can say are the structures,
5 systems, and components in the Standard Review Plan and
6 in the Tech Specs and so forth, would you consider or
7 give hypotheticals in which they would do certain things
8 with them? I think we could move it along.

9 But the ASIB right now has extensive findings
10 and facts by the County and by the Staff and by us
11 before them, and there is an extensive record on our
12 views on the thing and also on Staff views. And I think
13 it is very clear that there is no set definition of what
14 structures, systems, and components belong in that
15 category and what you do to them when they are in there.

16 MR. REIS: Let me say this. This is an
17 interpretation of one counsel for one party of what is
18 in the record. The Staff by sitting here and Staff
19 counsel by sitting here doesn't agree that that is
20 necessarily what is in the record.

21 And I do not think we are here involved in a
22 little discussion. We are trying to find out what the
23 plant has done and what will be done in the future and
24 what the commitments are. And I think Mr. Mattson's
25 question went directly to the point. How are you

1 treating, how are you looking at those matters in those
2 documents he mentioned, to see how they are treated, how
3 to assure in the future that they always get proper
4 consideration?

5 MR. ELLIS: That question I think is right.

6 MR. MATTSON: Thank you for your defense, but
7 I don't need it. Let me try another tack with the same
8 question.

9 MR. NOVAK: Let's make it one more, and then
10 we should take a break.

11 MR. MC CAFFREY: Also, we got ahead of
12 ourselves a bit. We would like to get back to that
13 agenda.

14 MR. NOVAK: We will finish this issue and then
15 take 5 minutes.

16 MR. MATTSON: Would the ROC, when it does its
17 work, pay any different attention to something because
18 it was mentioned in the emergency procedures than if it
19 wasn't mentioned in the emergency procedures?

20 MR. RIVELLO: No.

21 MR. MATTSON: Would it pay any different
22 attention because it was in your tech specs than if it
23 wasn't in the tech specs?

24 MR. RIVELLO: Yes.

25 MR. MATTSON: Would it pay any difference if

1 it was in the Standard Review Plan than if it wasn't in
2 the Standard Review Plan?

3 MR. RIVELLO: No.

4 MR. MATTSON: I think answering from your
5 point of view, I would agree with you.

6 MR. POLLOCK: Remember that we in our programs
7 work to the FSAR and that is the basic document that we
8 work from.

9 MR. MATTSON: That is a good fourth document
10 to add to the list. Yes, good.

11 MR. POLLOCK: Instead of the Standard Review
12 Plan and what have you, it is our FSAR, and that is what
13 we are looking to. Again, I keep saying maintaining the
14 integrity of that facility.

15 MR. MATTSON: Let me make sure the answer for
16 the ROC would be. You would pay more attention to
17 something as to its safety significance if it were
18 treated in the FSAR?

19 MR. RIVELLO: If it were so labeled, we would
20 have to, yes.

21 MR. MATTSON: But that would be based on your
22 knowledge. It isn't so labeled. We have already talked
23 about it. If it isn't safety-related, it doesn't have a
24 label. Therefore, if it isn't safety-related and if it
25 is in the FSAR, you have to rely on this philosophical

1 approach and this knowledge of the staff and what have
2 you.

3 MR. RIVELLO: At that point, ROC in essence
4 becomes a plant staff meeting. You switch.

5 MR. POLLOCK: And could I say, to answer your
6 question, it is a broad question; in one respect it is
7 specific. The function we have to get into, and I would
8 be happy to pick one out, a function, and how we would
9 address it and whether it is FSAR or it's not FSAR, it
10 may get exactly the same treatment non-FSAR, not
11 specifically safety-related because of the equipment
12 and, let me say reliability of operation, as it would in
13 the FSAR which has a safety cognizance.

14 I do not like to grade something and say that
15 because it is not safety-related it is going to get less
16 attention. And that seems to be an interpretation that
17 we are paying less attention to something because it is
18 not safety-related.

19 MR. MATTSON: I didn't mean to tag you with
20 that. I appreciate your clarification.

21 Now let me just take what I was trying to do.
22 On your side of the table you attached some significance
23 to the safety of a piece of equipment because of its
24 treatment in two documents you have just referred to,
25 the tech specs and the FSAR. You have said no on the

1 procedures. Maybe after what I say in a minute you will
2 want to think about that again.

3 Speaking as the Director of Systems
4 Integration and not a witness in this hearing, at least
5 not heretofore, speaking as the Director of Systems
6 Integration, if someone were to ask me, and I will ask
7 myself so that I can give the answer, what is important
8 to safety from the regulator's point of view, I would
9 have to respond the four documents we have just listed,
10 important to me to safety, or I wouldn't be looking at
11 them.

12 I am not an economic regulator, I am a safety
13 regulator. So from that broad plane, standard tech
14 specs, emergency procedure guidelines, not operating
15 procedures but emergency procedure guidelines, FSAR and
16 Standard Review Plan. If you have a piece of equipment
17 that is listed in any of those four documents, you ask
18 me if it important to safety, I will say yes.

19 If you have a piece of equipment that isn't in
20 one of those four documents and you asked me, I will
21 have to go talk to my technical experts and think about
22 it a little bit before I give you an answer. To you, in
23 your position on the ROC, if it's in the FSAR or it's in
24 the tech specs, whether or not it's safety-related, I
25 think you have said you attach some safety significance

1 to it simply because it comes from those two places.

2 MR. RIVELLO: That was not my answer. My
3 answer was --

4 MR. MATTSON: I thought we had some agreement
5 at least.

6 MR. POLLOCK: Could we take the break? I
7 think we have all got a little bit of a difference
8 hearing what you are saying, and maybe we can come back
9 and clarify it real quickly.

10 MR. NOVAK: Why don't we start up at 10:30.

11 (B: recess.)

12 MR. NOVAK: Was there a residual response that
13 you had to make to what we left of with just before the
14 break?

15 MR. POLLOCK: Dr. Mattson, I understand the
16 line of your questioning and your concern, and I am
17 going to ask this if I may. We are not hung up on
18 terminology, but terminology is a big thing involved in
19 this whole issue of how do we assure what we are doing.

20 I would ask you if I could, could we hold this
21 particular probing until we go down through our
22 preventive maintenance surveillance programs and come
23 back to it? I do feel that our management approach and
24 program will tend to answer some of your questions, not
25 all of them, to help us answer and further respond to

1 that. So if we could, I would like to go on down, skip
2 over what I have on our outline of design control. I
3 would like to get into surveillance, maintenance,
4 feedback programs which really are three prime areas of
5 preventive maintenance, corrective, and the CILAR, and
6 then the supporting documentation, how it feeds in and
7 how we then evaluate, if you will, what kind of
8 maintenance practices and surveillance practices we
9 apply to all of the equipment, safety-related or
10 otherwise.

11 MR. MATTSON: Yes, I think it helps before we
12 come to a final resolution of what equipment to know
13 what we are going to do with it once we have agreed on
14 what equipment. So what I see we are doing now is
15 leaving the question of what equipment and going to the
16 question of what are we going to do to it once we have
17 agreed on it, and then we will come back to --

18 MR. POLLOCK: What are we doing and how are we
19 doing it, which I think will address some of your
20 concerns, and then come back to it if we could.

21 MR. MATTSON: Agreeing to that shorthand, one
22 of the major things we have to do before we adjourn
23 today is either agree on what equipment or agree on a
24 path by which we can eventually agree on what
25 equipment. What we ought to be doing is finding some

1 common terms that you know that you are talking about
2 and I know what I am talking about and we can say, yes,
3 by golly, those are the equivalent understandings.

4 MR. POLLOCK: I don't think we can. But let
5 us go through because I think what I am trying to say to
6 you is we have a graded program to address all of the
7 equipment in the plant and we want to try to demonstrate
8 to you how we address it without listing this particular
9 pump, this particular fan, and this particular something
10 else.

11 MR. MATTSON: I didn't say it was.

12 MR. POLLOCK: Let us go through if we can.

13 MR. VOLLMER: So that we can understand what
14 you graded and how it addresses those things that
15 concerned us.

16 MR. POLLOCK: Let us try to develop that. Let
17 us briefly go through these others and then come back to
18 this point of discussion.

19 I guess, Jim, would you pick up then?

20 MR. RIVELLO: What we want to talk about at
21 this point is the preventive maintenance program.
22 Before I do that, I would like to define some terms
23 because as I show examples of what is in the program, I
24 will tend to use some terminology that you might not be
25 familiar with or haven't heard recently.

1 By way of definition, a preventive maintenance
2 program itself is a computerized schedule for equipment
3 surveillance procedures, non-tech spec-required, and all
4 INC calibration not tech spec-required.

5 Corrective maintenance program is that program
6 to affect the nonscheduled, nonexpected repair. CILAR
7 is an acronym that we have developed at SNPS, and it is
8 a program which documents, reviews, and dispositions
9 selected technical correspondence and bulletins;
10 typically, I&E Bulletins, Circulars, and Notices, NRC
11 reporting of events, GE, SILS, TILS, SALS.

12 MR. MATTSON: What's a TIL?

13 MR. RIVELLO: A TIL is a technical information
14 letter. And a SIL is a service information letter.

15 MR. MATTSON: Both from General Electric?

16 MR. RIVELLO: Both are GE. A SIL typically
17 addresses nuclear steam supply. A TIL typically
18 addresses turbine generator.

19 CILAR also picks up on NRC requests for action
20 or info, vendor correspondence, and any and all ISEG
21 recommendations.

22 NPRDS, which I do not think I will mention,
23 but it's an INPO-sponsored data bank per equipment
24 histories. This is Nuclear Plant Reliability Data
25 System.

1 NOMIS, NUS sole service which permits
2 questions and answers between all participating nuclear
3 plants. It stands for Nuclear Operations and
4 Maintenance and Information System. It is a weekly
5 exchange. I believe it is every Friday morning we call
6 and respond to all the questions that have been asked
7 over the last couple of weeks.

8 And SIL and TIL, I think we got to.

9 What I would like to do is talk about the PM
10 program itself. In my opinion, it really is at the
11 heart of the discussion today. A major point to be made
12 regarding our PM program is probably that it is
13 misnamed. I say this since many consider PM programs to
14 be limited to equipment physical inspection and
15 lubrication as the more traditional use of PM.

16 Shoreham's PM program goes much beyond this.
17 The program is one which includes operational
18 surveillances, instrumentation calibrations, special
19 parts storage requirements, and any other items that we
20 feel need to be performed on a repeating basis.

21 The reason this use of the PM program is
22 developed is simply that the title "Surveillance
23 Program" was dedicated to tech specs. So we used up the
24 title "Sureveillance Program." The reason we had done
25 that was that we isolated all the regulatory required

1 testings and calibrations into a single program. This
2 allowed preparation of the rigorous procedural controls
3 and analyses required. So we got the surveillance
4 program tracking and scheduling for us all the technical
5 and environmental technical specifications tests
6 required.

7 Obviously, as you have heard all morning, we
8 are very sincere about plant reliability. That
9 sincerity is what caused us to schedule all the
10 maintenance operational tests and cals of all plant
11 equipment. We expanded the PM program to do just that.

12 I would like to make the point that in fact
13 what we have is we have got two surveillance programs.
14 One is a tech spec surveillance program; the other is
15 the remaining plant surveillance program.
16 Unfortunately, I think, for many of us, we chose to call
17 it a PM program.

18 MR. MATTSON: Wait a minute. I thought you
19 said earlier that in the tech specs there is equipment
20 that is not safety-related.

21 MR. RIVELLO: Yes, sir.

22 MR. MATTSON: So for equipment that is not
23 safety-related, you could have two surveillance programs
24 or you would have to make a choice for
25 not-safety-related equipment as to which?

1 MR. RIVELLO: We don't make a choice. If it
2 is required of us via the technical specifications, it
3 is in the surveillance program.

4 MR. MATTSON: Then it is not in the PM program?

5 MR. RIVELLO: No. And what happens there is
6 the rigorous controls are around changes to that
7 surveillance. It is clearly defined. You don't just
8 make a change on engineering judgment. You are dealing
9 with a tech spec item. So we have isolated it. The
10 surveillance program, rigorous controls to change.

11 MR. MATTSON: You don't just use engineering
12 judgment, you use what else for a tech spec item?

13 MR. RIVELLO: We would have to go to NRB for
14 an FSAR change, a tech spec change. We would have to
15 consult you people.

16 MR. MATTSON: You would have to talk about
17 whether it's changed something in the FSAR?

18 MR. RIVELLO: It would take that whole chain
19 of events. So it bounds all of those kinds of things
20 that today need many, many more people and organizations
21 to concur in before the changes are made.

22 MR. MATTSON: What if you had something that
23 wasn't in the tech specs so it's in the PM program and
24 maybe through the PM program this thing won't hold oil,
25 it keeps breaking down so you decide to replace it. And

1 you decide to replace it with something that holds oil
2 better, but nobody stops to consider its effect on a
3 Chapter 15 event.

4 MR. RIVELLO: That would be done as part of
5 the purchasing, well, the design mod.

6 MR. MATTSON: But if it isn't in the tech
7 specs, it's in Chapter 15 maybe but it isn't in the tech
8 specs, how do you tell the person who is changing this
9 piece of equipment that has done the PM and decided it
10 has to be replaced, how does he know that it was in the
11 FSAR, because the tech specs don't tell him?

12 MR. POLLOCK: You are suggesting it be changed
13 with a modified piece of equipment, a change to the
14 system, not a change out of --

15 MR. MATTSON: You decide to change it out.
16 And it might not be a cooler, it might be a controller.

17 MR. POLLOCK: Well, cooler, controller, fan
18 pump, whatever, to a different design specification.

19 MR. MATTSON: But it did enter a Chapter 15
20 calculation.

21 MR. RIVELLO: There are two mechanisms that
22 either both catch it or individually would catch it.
23 One is the procurement program. In the procurement,
24 which we hope to get to, it will indicate that we
25 maintain the plant as it was built or better. And that

1 cycle will cause the specification review and the
2 balancing of the new equipment to the original
3 specifications. That process will be there regardless
4 of --

5 MR. MATTSON: Purchase specs. They go to the
6 records, they look at the purchase specs, and they
7 replace it with something that met the performance
8 requirements as stated in the purchase specs.

9 MR. POLLOCK: That's equalled or exceeded the
10 original specification.

11 MR. MATTSON: That is written down as a
12 procedure for how these things will be --

13 MR. POLLOCK: Positively. And I am stretching
14 my knowledge a little bit of the issue that you raised
15 of going into a Chapter 15 calculation, whatever it
16 was. I don't think that would occur in the example, but
17 I may be mistaken. I don't think that could occur.

18 MR. MATTSON: Let's make it some other chapter.

19 MR. POLLOCK: Well, coming back to what you
20 said, purchase specifications, and we can touch on that, -
21 the purchase specifications, we are committed to
22 purchasing equal to or exceeding original purchase
23 specifications. And there are specific procedures in
24 existence, established.

25 MR. MATTSON: What would it hurt if your

1 procedure, in addition to that, said, Mr. Engineer, when
2 you check the original purchase spec and look at the
3 performance requirements, also check the FSAR and look
4 at what we promised to do, if anything, in the FSAR with
5 that piece of equipment?

6 MR. RIVELLO: That is captured under the
7 station modification program. With this would probably
8 be --

9 MR. POLLOCK: And that is part of the
10 engineering review. The Nuclear Engineering Department,
11 which is again, procedures being developed for us to
12 take over. Right now we have Stone & Webster to support
13 us until we go through the interim program. They will
14 have the cognizant responsibility.

15 MR. MC CAFFREY: Maybe I could throw in right
16 now, the station mod program, the program has been
17 submitted to the Commission and described to the
18 Commission. And just rattling off this full page of
19 references, final safety analysis report --

20 MR. ROSSI: That is done for even
21 non-safety-related equipment.

22 MR. MC CAFFREY: Everything. You will use
23 these references for your mod program no matter what is
24 coming through.

25 MR. HAASS: For non-safety-related, would you

1 keep purchase specs for, say, 30 years?

2 MR. POLLOCK: Original equipment in the plant,
3 purchase specifications are maintained in the permanent
4 file.

5 MR. HAASS: Even the non-safety-related?

6 MR. POLLOCK: Yes. All goes to -- I believe
7 it goes to our SB-2 filing system. I want to go to work
8 and replace a grading or a platform in steel. Go to
9 original specification for design and design drawing.
10 So that's not just Shoreham.

11 MR. MATTSON: Does that include emergency
12 procedures, that list?

13 MR. MC CAFFREY: As a specific reference?

14 MR. MATTSON: Yes.

15 (Pause.)

16 MR. MC CAFFREY: No, it doesn't.

17 MR. MATTSON: I think you might want to
18 consider whether it should. I can think of a
19 hypothetical situation. I can't name an example where
20 in checking that list of references there might be a
21 piece of equipment that is culled out in an emergency
22 procedure as a backup even to a preferred mode of
23 handling an emergency, that the piece of equipment in
24 question is mentioned and some statement is made about
25 it that it will be green. And if the guy who wants to

1 paint it blue, if he is not reminded to check what he
2 emergency procedure says about it, he might make a
3 mistake.

4 Enunciator lights are examples of equipment
5 that are not safety-related. We think they are
6 important to safety, that are not in the tech specs,
7 that could get changed out.

8 MR. MC CAFFREY: I think --

9 MR. POLLOCK: I don't want to avoid your
10 question, but we have procedures on everything we do in
11 maintenance and replacement and repair to check
12 procedures and check operating procedures and redefine
13 and modify operating procedures, if in the event we put
14 in a different type of control circuit.

15 MR. MATTSON: But it should be listed in that
16 list. It may have been an inadvertent omission.

17 MR. POLLOCK: This is the interim design
18 modification program to go to Nuclear Engineering
19 Department. I am referring to the plant procedures that
20 support a lot of the basic documents that they refer to.

21 MR. RIVELLO: It's not a matter of --

22 MR. MATTSON: The procedures should be in this
23 list. You're saying they have something more complete
24 at the plant. This thing --

25 MR. MC CAFFREY: But the plant personnel,

1 senior plant personnel, are part of the Design Review
2 Committee concept that is in place for this. So the
3 Nuclear Engineering people may have done the design, but
4 there is a Design Review Committee.

5 MR. MATTSON: I am confused as to what
6 organization is there. Let's back up to first
7 principles. When you make a change in the plant 20
8 years from now, you have already said you look at the
9 purchase specs to make sure that the change meets the
10 original intent of the equipment to the extent that the
11 purchase specs speak to that. You also say you will
12 look at the FSAR. I think you also said procedures is
13 an important thing to look at.

14 MR. RIVELLO: That's correct.

15 MR. MATTSON: The reliance placed on this
16 piece of equipment, if any, in the procedures is the
17 same for the new piece of equipment as it was for the
18 old piece of equipment. Or, if not, you change the
19 procedures to reflect that. I mean if it is a blue
20 enunciator versus a green enunciator, all you have to do
21 is change the procedures.

22 MR. POLLOCK: I guess I have to answer your
23 question directly no. We do not look at emergency
24 operating procedures in that vein. But the performance
25 specification outlines how that piece of equipment has

1 to perform to perform its function in the emergency
2 procedure.

3 MR. MATTSON: That's fine. I just want to
4 know in nuclear operations how do you assure that when
5 you change a piece of equipment you have not created a
6 glitch where the guy in the control room --

7 MR. POLLOCK: Changes in equipment flow
8 through to procedure review as to what is the
9 modification on that procedure and how it impacts
10 procedures. Procedures will be appropriately modified.
11 That is a backflow. That's not the front end.

12 MR. MATTSON: That's good. But there may be a
13 reliance in the emergency procedure or the operating
14 procedure that should have been factored into the choice
15 of the new piece of equipment. You just said you did it
16 at the back end. Shouldn't you do it at the front?

17 MR. POLLOCK: I said that's the front end in
18 the specification.

19 MR. MATTSON: Maybe if your specs are perfect.

20 MR. POLLOCK: Our specs are perfect.

21 MR. MATTSON: But they were written before
22 your procedures were written, so you know they are not.
23 You bought the equipment before you wrote the procedures.

24 MR. POLLOCK: But the procedures are also
25 predicated on a reliance of that specification to.

1 MR. RIVELLO: You wouldn't rely --

2 MR. MATTSON: I must admit I have gotten back
3 to the before-break conversation to the point we did not
4 agree on, which was emergency procedures. So why don't
5 we move on. I have made my point.

6 MR. RIVELLO: I would like to make a couple of
7 points. I brought with me some examples of the
8 preventive maintenance program in action. The pink
9 sheet is what we call a scheduled activity worksheet,
10 which I did not define. It is merely the output of the
11 program which comes out on either a monthly, weekly, or
12 an on-demand basis to advise the appropriate sections
13 that they have a precommitment to do certain activities
14 in that following week or that following month.

15 This particular entry into the PM program came
16 as the result of an I&E Bulletin 79-09, which was
17 tracked by our CILAR program when we received it. The
18 bulletin itself addressed a problem with some GE type AK
19 2 circuit breakers and safety-related systems.

20 Upon the conclusion of our review -- and we
21 responded to NRC -- we did not have such a breaker in
22 the entire plant. However, it was our opinion that we
23 had a breaker very much similar to it. So our response
24 to NRC indicated that, okay, we don't have it, but we
25 forwarded this particular response to our plant staff

1 for incorporation of the applicable corrective actions
2 in the plant maintenance procedures. That's what got
3 into the CILAR program.

4 MR. MATTSON: The one you had, was it in the
5 safety-related?

6 MR. RIVELLO: Non-safety-related.

7 MR. MATTSON: This is another example. I
8 gather the evidence you are putting on the table here
9 today is example after example of where you are doing
10 the right thing for safety in non-safety-related
11 equipment. And that's what this example is supposed to
12 be further exemplary of?

13 MR. MC CAFFREY: That's right.

14 MR. RIVELLO: What happened there then, it was
15 assigned, it goes to its cycle. This cycle requires
16 obviously some plant management review, section head,
17 chief operating engineer, myself. We approve the
18 recommended action before we actually implement it. And
19 then it goes through the rest of the cycle for
20 implementation.

21 What was done here is we took these two
22 breakers, one of which was the field excitation breaker
23 and the other I can't remember which it was at this
24 moment -- recirc MG sets.

25 We entered the existence of the concern about

1 these two breakers into our station procedure 35051,
2 which addresses general 4KV breaker maintenance. We
3 also created a SAWS for entry into the PM which calls
4 for at least every 18 months to do a preventive
5 maintenance on this particular breaker.

6 Another case in point is a SIL that was issued
7 by General Electric Company regarding some problems with
8 the regenerative heat exchangers in the Reactor 1
9 cleanup system. They had leaks in the head-to-tube
10 sheet area. The recommendation was a flexitalix gasket
11 installation. It was put into the CILAR tracking
12 program.

13 And the results were interesting in that we
14 did an industry survey beyond this particular SIL and
15 found that the flexitalix gasket was merely an interim
16 fix and that some other utilities that were further
17 along into the problem had in fact installed the seal
18 ring, a welded seal ring, in lieu of the flexitalix
19 gasket.

20 That's exactly what we have done. We have
21 made that particular change. And here I am going to ask
22 Rich to help me.

23 This is the MWR that effected the repair. The
24 point I should make about the SAWS is that you need
25 feedback to the program at its conclusion to say this

1 particular task was completed. In a case like this,
2 this would probably now erase itself. So we use it to
3 track jobs like that.

4 In the operation surveillance area we have got
5 some additional examples of how the PM program is used.
6 And just to show general techniques of work, here is a
7 preventive maintenance SAWS kickout for turbine
8 generator oil tank level. It is done on a once-a-month
9 basis. It is done in accordance with the procedure in
10 this case. And this is the procedure.

11 And we have other examples of checking the
12 alarm check valve, off-gas compressor, check water gong
13 works, following valves are locked, isolation branch
14 headers. Again, the loop must close. And again, the
15 frequency is 1 month.

16 This is another procedurally controlled SAWS
17 or PM, and it is merely operating a system 15 minutes to
18 observe locally proper operation. And it talks about
19 the related activities regarding some several MOVs that
20 should function. Procedurally controlled and
21 documented, back to the PM program.

22 We even use it, a traditional practice in
23 power plants is to alternate redundant pieces of
24 equipment that are normally in service to extend the
25 lifetime. We use it to remind us to rotate the

1 equipment so that we don't overutilize one piece of
2 equipment and use up its lifetime before we have used
3 any lifetime of another piece of equipment. Similar
4 activity, it is merely bumping a pump to observe smooth
5 operation, a monthly cycle.

6 I mentioned earlier corrective maintenance,
7 which is an unplanned or unscheduled repair. The
8 controlling mechanism is called the Maintenance Work
9 Request. I didn't bring any examples with me. But
10 again it is a multi-part form, and it is used to provide
11 the administrative controls for the identification,
12 performance, and documentation of maintenance on both
13 safety-related and non-safety-related components.

14 It assures us that the cognizance of
15 supervisors is in place regarding control of the work
16 affecting the plant status, any required permits which
17 may be required, and the appropriate use of procedures
18 before any work is done.

19 It is also used as a working tool for many of
20 the items coming out of the PM program where we feel
21 that the complexity and nature of the work is such that
22 more procedural control is required than might be for
23 some other pieces of equipment. So it is used to assist
24 the implementation of the PM program where that section
25 head feels that it is required.

1 The combination of the PM program and the
2 Maintenance Work Request program is what we use to
3 develop our equipment history files. Right now it is
4 being done manually because the two computer programs
5 need to talk to each other to exchange information, and
6 we seem to have some inability to get that done.

7 MR. MATTSON: While you are talking about
8 computers, all of the changes or the examples I have
9 heard you list are hardware. Aren't there changes that
10 occur in the software associated with the operation of
11 the plant that get subject to the same control? What
12 about the programming of the plant computer? That's
13 non-safety-related equipment. How do you control
14 changes there? That document, for example, that you
15 were referring to a few minutes ago that listed the FSAR?

16 MR. RIVELLO: It might simply be a Maintenance
17 Work Request, if it was a simple software change that
18 was causing some --

19 MR. MATTSON: I guess I would be satisfied if
20 you said what you have been talking about applies both
21 to software and hardware changes, you just happened to
22 give an example of software change.

23 MR. RIVELLO: I accept that answer.

24 MR. POLLOCK: Instrument controls equipment is
25 part and parcel of that preventive maintenance program.

1 MR. VOLLMER: You mentioned your surveillance
2 program had, I think you said a couple of times,
3 rigorous controls were used. Would you try to tell me
4 the difference between the controls applied to the
5 surveillance program and those applied to the preventive
6 and corrective maintenance programs?

7 MR. RIVELLO: Yes. The rigorous control is in
8 the sense of in what aspect? All surveillance testing
9 must be trended. All surveillance testing is
10 procedurally sent to our technical support group, lead
11 engineer compliance, who is obligated procedurally to
12 overtly make a trend analysis, overtly do other things,
13 to overtly file it here.

14 In the case of the PM program we obligate our
15 section head, our responsible section head, to do the
16 same thing. However, it is not as rigorously
17 procedurally controlled. He need not absolutely
18 generate a trend filed in this manner. He does,
19 however, do it. That's a key difference.

20 MR. VOLLMER: So the procedure requirements in
21 the surveillance program, which are a little different
22 than the procedural requirements here, there may not
23 necessarily be differences in the outcome? Is that what
24 you're saying?

25 MR. RIVELLO: Yes.

1 MR. MATTSON: I think that would have to be
2 true if they are right in their maintenance that they
3 treat safety-related and non-safety-related essentially
4 the same. The reason is because not all safety-related
5 equipment is tech spec'ed. Therefore, there is
6 safety-related equipment in the PM program. So whatever
7 is required for safety-related equipment is what
8 dictates from a safety point of view what is done by the
9 PM program. And I think their claim is that the PM
10 program doesn't then distinguish between safety-related
11 and non-safety-related.

12 MR. RIVELLO: The PM program includes
13 scheduled activities on safety-related components, but
14 it does not require trending.

15 MR. MATTSON: Because they are not tech
16 spec'ed. You only apply trending to the things that are
17 tech spec'ed.

18 MR. RIVELLO: However, for a safety-related
19 component that is controlled by the PM program, the
20 program we just talked about is in place. However, I
21 can assure you that in all cases that activity is
22 procedurally controlled, the physical activity.

23 MR. VOLLMER: How do you sort out the various
24 quality assurance -- various Appendix B requirements
25 between these programs which have safety-related and

1 non-safety-related equipment associated with them? We
2 are talking about maintenance, surveillance and so on.
3 Or do you apply the same -- I mean is it universal
4 application or do you somehow -- you seem to say you
5 don't parse out between safety-related and
6 non-safety-related. I asked the question before on the
7 application of Appendix B, and you said you limited or
8 at least you assured compliance for safety-related
9 equipment to Appendix B, which of course you must.

10 Where does the other stuff fall out with
11 regard to quality assurance? What do you establish as
12 your quality assurance requirements for those
13 non-safety-related items as you go through maintenance,
14 preventive, corrective, and so on?

15 MR. RIVELLO: In the maintenance of
16 non-safety-related items coming out of any activity, MWR
17 PM, we do not involve QA in that actual activity. I
18 have to double back to explain what operational QA does
19 involve. It does not get involved because an MWR was
20 issued or a SAWS out of a PM was issued. They get
21 involved from an audit overview aspect. And what I
22 probably should do is double back to the OQA piece which
23 we skipped, to explain what happens there. If no one
24 minds, I will do that.

25 What happens is OQA needs to audit the plant

1 staff in many of its activities, activities like
2 Maintenance Work Request program. They schedule an
3 audit for the week of April 1 to 4 or whatever. That's
4 a short week. They will come in. They audit all of the
5 maintenance work activity, activity in that week,
6 totally disregarding what equipment was worked on. They
7 just look at the Maintenance Work Request program, or
8 they will do the same thing for surveillance.

9 MR. VOLLMER: What do they audit it for?

10 MR. RIVELLO: General program performance.

11 MR. VOLLMER: What program?

12 MR. RIVELLO: Maintenance Work Request,
13 preventive maintenance program, maintenance section
14 activities. We schedule audits for general
15 administrative controls of overall plant activities.

16 So what will happen is they will go in there
17 because of safety-related. We want them to look at a
18 program which potentially and does affect and involve
19 safety-related. But we send them in to look at the
20 program. They will do that. They will generate
21 comments on non-safety-related. The difference, the
22 only difference, is if they find a problem with a
23 safety-related component, they issue a finding in
24 keeping with how do we implement Appendix B.

25 If they find a problem with

1 non-safety-related, they issue an observation. This is
2 included in our audit report. And typical -- I just
3 grabbed a few sample observations where they apparently
4 were looking at our document control, and they indicate
5 that master drawings G-11-XYZ, G-11 being
6 non-safety-related, are not being maintained per station
7 procedure 1224, whatever.

8 Another one, they are looking at the PM
9 program. There there was no safety-related activity;
10 however, they did see a problem on failure of one of our
11 administrative people to sign off on the hard copy as
12 required by station procedure so-and-so.

13 Another area, they were looking at the master
14 punch list that controls the job site right now. They
15 were looking at administrative controls of startup to
16 us, again for safety-related reasons. However, they
17 found in some usage of the MPL in a non-safety-related
18 area an update form was not being used by some personnel
19 per station procedure so-and-so.

20 The areas that typically get covered in this
21 broad overview are housekeeping, PM, Maintenance Work
22 Requests, fire protection system, control of lifted
23 leads and jumpers, and tagging controls. So when they
24 come in on that administrative overview, that's when we
25 get the look-see at these programs by them.

1 MR. HAASS: There is no basic inspection, is
2 that what you're saying? It's just an audit?

3 MR. RIVELLO: When an MWR is issued, all MWRs
4 are reviewed by operational QA. The difference, if it
5 is up front safety-related MWR, OQA is in series with
6 the actual work. If it is non-safety-related, they are
7 sent copies of typically insufficient time to get
8 involved if they see a need.

9 MR. VOLLMER: Let me get clear the types of
10 things they are supposed to look at.

11 MR. POLLOCK: May I address a question I am
12 concerned about? I think whoever it was down there that
13 asked, there is no inspections made then. There are
14 inspections made, and there are by our administrative
15 management policies and philosophy of all the work that
16 is done on that by responsible management personnel.

17 In the non-safety-related area, there is
18 specific maintenance procedures where the foreman
19 first-line supervisor or his supervisory engineer or the
20 maintenance engineer does the inspections, does the
21 field inspection. We are applying a quality approach,
22 if you will, a controlled approach to all of the
23 maintenance in that plant, be it safety-related or
24 non-safety-related.

25 Now, the operational QA personnel are

1 designated to do the inspections in the safety-related
2 work areas. So I felt what you asked was no inspections
3 are done? They certainly are, and they are done in the
4 same vein. The documentation is different, but there is
5 responsible qualified personnel above and beyond the
6 workman who does the job. We don't put a turbine
7 generator back together, we don't put a bearing in there
8 and put the seals on any covers on until that first-line
9 supervisor or the GE field service engineer or the
10 maintenance engineer signs off and says the seals are in
11 right and they are not in backwards and the bearing has
12 been put in properly and not in backwards.

13 And each step is inspected, but not by a QA/QC
14 engineer in the plant in non-safety-related equipment.
15 So I just felt that we were saying we don't inspect our
16 work. That's not the case. And again, trying to convey
17 our management philosophy throughout, that's the way
18 it's carried through. That's the break in operational
19 QA as to where they function on an inspection basis.

20 MR. VOLLMER: It seems to me what I am not
21 hearing, it seems to me it's important from our point of
22 view to understand for those non-safety-related systems,
23 components, whatever, when they go through
24 modifications, surveillance, preventive maintenance or
25 what have you, that there is somehow a conscious

1 decision or understanding of what attributes or features
2 of that have safety relevance and that those are
3 preserved through the process of maintenance,
4 modification, and so on.

5 And it seems to me what I am hearing, and I
6 may be wrong, is that you set these things that are not
7 safety-related in another hopper and you pick them up
8 after the fact but nobody before the fact addresses any
9 safety relevance or features of these items of equipment
10 and so on when you go through the maintenance process
11 and the modification process. Maybe I am hearing wrong.

12 MR. POLLOCK: I have to say you are, and I
13 have to constantly come back to the development of our
14 maintenance procedures and programs, and I am going to
15 use the word "reliability," if you will bear with me.
16 The same connotation of safety.

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1 It is considered, when we go to work to pull a
2 turbine generator bearing -- what is the reliability?
3 What is the safety to the piece of equipment? Let me
4 use "safety" in that vein. If that bearing is not
5 pulled right, the clearances are not taken properly, the
6 coupling alignments are not made up right and aren't put
7 back. All of that consideration is given to a piece of
8 equipment before we approach it, and in the feedback
9 process and all of their maintenances, what were the
10 final clearances? What were the final face-to-face
11 dimensions on the thing? What were the final torqueing
12 or bolt stretching? All of that feeds back into the
13 maintenance process. So equipment safety is certainly
14 looked at.

15 MR. VOLLMER: That is a great example if one
16 were to equate safety and reliability in worrying about
17 the clearances and learning about how the various pieces
18 are put in. If there was any question of safety and
19 reliability, then you would have answered my question.

20 I am not sure that that equal sign exists, and
21 I think that's part of the problem I have. The process
22 I think I understand and I agree it's appropriate.

23 MR. POLLOCK: I may have missed one point.
24 Let me back up further before we go into that turbine or
25 do a bearing. The total system is looked at as to what

1 does it mean to the system. Can we come down on a hot
2 standby on the reactor and hold it because we are going
3 to do that bearing? Or what is the magnitude of the
4 work?

5 Well, it may be two days, but it may be two
6 weeks because we've got a problem in there, and a
7 conscious decision is then made and an evaluation. I
8 think that reflects back in our maintenance process to
9 total plant safety, and I say again, we look at the
10 total plant process whenever we plan work or decide to
11 do it.

12 MR. MATTSON: What documents do you use as you
13 do the looking? The same list that he read?

14 MR. POLLOCK: Same document, same control
15 documents.

16 MR. MATTSON: FSAR?

17 MR. POLLOCK: The MWR program -- I have to ask
18 Jim to go back to the details again, but the same MWR
19 program.

20 MR. MATTSON: But when you make a decision as
21 to what the importance is of what you are about to do,
22 back in this planning stage that you were describing,
23 how do you assure that you have thought of everything,
24 about the importance? What documents do you rely on?

25 We talked a half an hour ago about

1 change-outs, and there was a list of things that
2 included the FSAR but did not include the emergency
3 procedures. Remember we talked about that? Would you
4 look at that same list in deciding all the implications
5 of -- or making sure that you have thought of all the
6 implications of what you are about to do that you are
7 talking about here under a maintenance program?

8 MR. DAWE: I might say that you are putting an
9 over-reliance on the documents and an under-reliance on
10 the total knowledge that the plant staff has of the
11 plant. I think the FSAR and the tech specs and the
12 emergency operating procedures and so forth are very,
13 very good high point documents. These people also have
14 the design documents, they have the operating system
15 descriptions.

16 MR. MATTSON: Let me explain why I'm doing
17 that. Mr. Starostecki left. For the next 30 years you
18 are going to live with Mr. Starostecki and he's going to
19 make sure you continue this high level of performance
20 well beyond any minimum level of safety assured in the
21 licensing process. Or he will twist your arm to do
22 better.

23 We are the licensing office; we have to make
24 sure you meet some minimum level. No question there are
25 things important to safety that you know about that I

1 don't even think about. I am an audit reviewer. I sit
2 in Washington, I don't have one of these plants right at
3 my feet to twiddle and bang on day by day. There are
4 going to be differences in the way you see it and I see
5 it, and your responsibility is to operate it safely.

6 You are to understand what is important to
7 safety. We are trying to reach some understanding that
8 some minimum level of important to safety has been
9 agreed upon in this licensing process and is
10 appropriately documented so that it will be carried
11 through for the operating life of the plant. Lists like
12 what things people will consider when their licensing
13 documents are very important for us making that decision.

14 MR. McCAFFREY: I have an answer to the one we
15 hit on before.

16 MR. MATTSON: You are defending yourself
17 against -- you think I am impugning your professional and
18 technical ability. That ain't what I'm doing. I'm
19 talking about sufficiency for a licensing decision.

20 MR. McCAFFREY: I have one list, if you will.
21 Let's go back to the design Mod program. I didn't
22 produce this; it was produced by the engineering
23 organization. That's why I wasn't totally familiar with
24 it. But I browsed through the Mod program, which,
25 again, was presented to the Commission. Under the

1 design input package is included but not limited to,
2 among other things, one, interfaces with other plant
3 systems.

4 Another point in here is that the design
5 review committee that I explained consists also of the
6 chief technical engineer or the chief operating engineer
7 of the plant; people who have intimate knowledge and
8 understanding of how things relate to one another. And
9 lastly, -- not lastly -- I find under the maintenance
10 engineer, the INC engineer, the operations engineer,
11 words like "insures that station procedures within his
12 area of responsibility that are affected or required by
13 the station modification are reviewed, revised and
14 written as required."

15 I think that cuts at what you were after when
16 this Mod package goes through. The cognizant people in
17 the course of reviewing that program, which ultimately
18 gets implemented through the MWR would review it in
19 light of effective station procedures.

20 MR. MATTSON: That's close. If I were from
21 the Division of Human Factors, which I am not, and I
22 were looking at it from the operational aspect of the
23 plant, if I would take their posture I would also want
24 to know that that guy had a vote. If that turkey was
25 about to change a piece of equipment that made it more

1 difficult to operate, that I had a voice to argue him
2 out of it and make it easier to operate.

3 MR. POLLOCK: Those people are members of the
4 Review Operations Committee and have a vote.

5 MR. MATTSON: The words you read sounded like
6 he had to make the modifications, whatever they were,
7 and he had to accept it.

8 MR. POLLOCK: The operating engineer is a
9 member of the Review of Operations Committee.

10 MR. MATTSON: Dick, I interrupted. I think I
11 advanced the ball. You were headed in a QA thing, not
12 in a design change.

13 MR. VOLLNER: Most simply put, where I am
14 headed is to try to understand how what we're talking
15 about is a compliance with General Design Criteria 1;
16 that is, how those things that are not safety related
17 but have safety attributes -- since we don't want to use
18 the "important to safety" connotation -- how they get
19 quality assured during plant operation.

20 And that's why I was probing for, in your
21 discussion, how a post-auditing of these programs would
22 achieve such compliance without before the fact, going
23 in and knowing somehow what the safety attributes, if
24 you will, or the functional ability of that equipment
25 that had safety relevance was examined beforehand and

1 carried through the program.

2 MR. RIVELLO: Quality assurance, that I think
3 we are all groping for, comes from the section head, the
4 plant manager. The fact that decisions are made prior
5 to performing maintenance on certain pieces of equipment
6 that are non-safety related and Review of Operations
7 Committee prepares and approves working procedures.

8 I think that's the quality assurance that we
9 all feel. The PM program says do not forget to look at
10 me every six months, 12 months, 18 months. So for one,
11 the program says come look at me. The people that run
12 the plant look and say when I call upon myself to do
13 that particular task, do I consider it of such
14 complexity that it requires procedural control?

15 In a case like circ water pump, CRD drive
16 pump, yes. And we've gone through and pre-planned all
17 of that activity such that everything has been thought
18 of and we have directed the people to the proper
19 reference documents, we have called on them to say we're
20 very interested in getting the equipment history form
21 filled out to maintain the history, and we stipulate the
22 acceptance criteria. Either they are not found in here,
23 or where they are found.

24 So the thought process that is in place I
25 believe provides the quality. Then the overview of QA

1 on programs is the assurance that we are, in fact, doing
2 all of those things that we said we would do. When we
3 were called upon by the program to work on a circ water
4 pump, did we, in fact, have a procedure? Yes, they did.

5 MR. VOLLMER: You say this gives you -- by
6 using the reference document -- some conscious
7 determination, maybe not parced out -- a lot of it may
8 be reliability, but you were saying that in fact, what
9 you get is a conscious determination of those things
10 that are of safety relevance in that equipment, and the
11 assurance that they will be maintained throughout the
12 program?

13 MR. RIVELLO: We typically look at it in the
14 sense of reliability, importance to us to maintain the
15 plant operating well.

16 MR. VOLLMER: I agree. It may be a fine point
17 but I keep hearing coming back to the reliability. And
18 I say well gee, that's fine, and that may totally get
19 it. But it doesn't answer the GDC-1 question which
20 should be a conscious focus on safety for those
21 non-safety related items, too.

22 MR. POLLOCK: There may be a link that we did
23 not touch on adequately or appropriately. We have been
24 talking about maintenance and repair and put back
25 together. It's the operating surveillance which we

1 consider a very key issue in guaranteeing quality, and
2 those are operating procedures, a periodic bearings,
3 packings, oil flows, is equipment running properly and
4 performing on a per shift basis. And that feeds back on
5 a documented basis for analysis by the technical
6 organization at the plant.

7 MR. VOLLMEYER: What I'm saying is I'm not sure
8 that this doesn't get exactly the safety stuff we are
9 talking about. It's just that I'm not sure.

10 MR. McCAFFREY: Wouldn't you concede that the
11 very people that are close to the plant, like Dr.
12 Mattson says, who bang on it each day, the people who
13 understand it intimately and obviously, inherently in
14 their thought process, that went into the development of
15 all these programs, there's got to be a keen
16 understanding of its relative importance.

17 You won't find that laid out in the discrete
18 program that says you shall consider relative
19 importance. But a man who is trained and knowledgeable
20 in Shoreham and understands the relationship of one
21 system to the other, he just does it in the normal
22 course of his work. It's got to be there.

23 MR. HAASS: Will he see all the subtleties?
24 There are aspects of safety he might not see on a
25 day-to-day basis.

1 MR. McCAFFREY: Mr. Haass, maybe you can give
2 us an example. We have described a lot of programs, but
3 I have yet to hear of a flaw in the program where it
4 does not address a fundamental concern on how we treat
5 it.

6 MR. HAASS: I think the question here is, are
7 you really addressing the safety aspects. I think
8 that's the question, and we are not hearing an assurance
9 that your system does address that.

10 MR. RIVELLO: We don't address the area that
11 we are discussing today in the context of safety. We
12 look at the entire plant, and based on the
13 qualifications of personnel, the programs in place, we
14 make good engineering judgments as to how best to
15 maintain that equipment.

16 MR. VOLLMER: And oh, by the way, you get
17 safety because of that?

18 MR. RIVELLO: Yes. The concomitant thing in
19 doing all of these things is you get safety.

20 MR. VOLLMER: The safety is a fallout from
21 your process?

22 MR. RIVELLO: Yes.

23 MR. POLLOCK: That's not correct. It is a
24 very conscious thought process by the qualified people,
25 and I have to go back to your question. You say do we

1 have procedures. Who would write the procedures. It's
2 those qualified, cognizant people that we have in the
3 plant, and our management functional procedures that we
4 have. And the functions and responsibilities of those
5 people address safety.

6 So, is there a document that says this is the
7 safety aspect, this is the reliability? No. Do those
8 people -- are they cognizant of safety? Positively.
9 That's their job, that's their training.

10 MR. MATTSON: The point Walt was making is the
11 answer we got was they stay, kicking the tires day in
12 and day out; they see the plant, they know its
13 operation, but Walt Haass was making the point ah, but
14 there are Chapter 15 events, for example, or other
15 accident situations that don't happen, God willing,
16 never, but they certainly don't happen day by day.

17 Will, over a period of time, cognizance of the
18 importance of a piece of equipment, maybe a tertiary
19 system to the functioning of safety equipment, be lost
20 because the FSAR relevance of the equipment is not by
21 procedure, continually brought before the person making
22 the judgment about what to do?

23 MR. POLLOCK: I have to say to you no, it will
24 not be. And I believe because of the preventive
25 maintenance or surveillance programs we have which

1 identifies all of the equipment and the intensive
2 training programs that I insist the personnel do go
3 through for qualifications, are management approaches
4 there to assure forever, 30 years from now.

5 MR. McCAFFREY: Let's take FSAR. Even in NSOD
6 in our training programs, -- we have training programs
7 for everybody in the nuclear organization -- we require
8 that all people that come in get indoctrinated into it,
9 become familiar with such things as the Code of Federal
10 Regulations, the FSAR, Chapter 15. That is built into
11 the whole process. Those are required by procedure;
12 that indoctrination and training and familiarization.

13 There in that training is where the details
14 and the philosophy gets carried through.

15 MR. MATTSON: So you should not be reluctant
16 -- it is like putting a caution statement in an
17 emergency procedure guideline. You should not be
18 reluctant to -- a small, little box on the side of a
19 preventive maintenance program or a QA program or a
20 design control program that says incidentally, folks, 30
21 years from now, as you are making changes, remember how
22 this stuff might be treated in the FSAR or the emergency
23 procedures, or the tech specs.

24 The reason you shouldn't is because you are
25 saying they already know that.

1 MR. McCAFFREY: That's right. I think they
2 would do it anyway.

3 MR. MATTSON: Your claim is they do it anyway.

4 MR. McCAFFREY: That's right.

5 MR. POLLOCK: In the preventive maintenance
6 program, all safety-related equipment is specifically
7 flagged, and that automatically draws attention to it.
8 So your question is addressed on the remaining equipment.

9 MR. VOLLMER: Yes. Your operational QA also
10 is in ROC; correct?

11 MR. POLLOCK: Yes.

12 MR. VOLLMER: What is his role, since I
13 understand ROC reviews your MWRs?

14 MR. RIVELLO: Oh, QA reviews all the MWRs.
15 ROC will look at all the MWRs on station Mods.

16 MR. VOLLMER: Okay. And QA reviews them after
17 the fact?

18 MR. RIVELLO: Before the return to service of
19 the equipment.

20 MR. VOLLMER: This is operational QA that
21 looks at those?

22 MR. RIVELLO: Yes.

23 MR. CONRAN: If, as a regulator, say as an IE
24 inspector, one wanted to go verify bits and pieces of
25 what has been talked about here today, would LILCO

1 consider it appropriate for an I&E inspector to inquire
2 into any aspect of the operation that we have talked
3 about so far, including a review of QA on non-safety
4 related things?

5 Verification is a part of the regulatory
6 function. Now, this gets into the area that we talked
7 about before.

8 MR. POLLOCK: Would I have some objections to
9 a potential finding that he might have? He may have an
10 issue. We have never denied nor said to date that a man
11 does not have a right to look or question a particular
12 function. I guess I would have to say to you no, I
13 would have no objections to it. He is there, and I
14 respect his function being there.

15 As to question the integrity and our method of
16 operation in the plant, he may very well raise a
17 question of a plant manager -- hey, you know, what are
18 you doing down in that area to precipitate a
19 discussion. They may have a difference of agreement.
20 Then we get to the point, the fine line, of regulation.
21 But no.

22 MR. MATTSON: Implicit in your question, Jim,
23 is the premise I think that NRC inspectors are forbidden
24 from looking at non-safety related equipment.

25 MR. CONRAN: I have heard that.

1 MR. MATTSON: Rich, can you elucidate us
2 headquarters types on that?

3 MR. STAROSTECKI: Not in my shop. They have
4 freedom.

5 MR. MATTSON: I've never understood you to be
6 so limited.

7 MR. POLLOCK: We have never seen that
8 limitation.

9 MR. CONRAN: I didn't say that NRC forbade it.
10 I said that when they try to inquire into non-safety areas
11 areas they were told --

12 MR. STAROSTECKI: They may be told that by
13 licensees. Sure. It depends on who you talk to in the
14 licensee's organization. That's why sometimes you have
15 to elevate to a high enough level to resolve it.

16 If you get that from -- you can expect to get
17 that from a number of people, but you've got to look at
18 where they are in the organization. Sometimes you will
19 get that from contractor managers, sometimes you will
20 get it from a licensee manager.

21 MR. MATTSON: If I&E wants to look at
22 anything, if the region wants to look at anything in a
23 plant, it can look. If it gets a little flack from some
24 level in a plant, all it does is elevate it. The NRC
25 can look at anything in an operating plant that it wants

1 to look at. There is no limitation on I&E's ability to
2 look. To fine or take action, that might be debatable.
3 But to look, there's no limitation.

4 MR. POLLOCK: I don't think we have an issue.
5 To answer your question directly, no. I expect that.

6 MR. McCAFFREY: We look at I&E as the people
7 who verify implementation of commitments. This is a
8 commitment. We would expect someone is going to go
9 verify implementation of that commitment, so it's --

10 MR. CONRAN: That's an important point because
11 specifically, with regard to safety-related stuff in the
12 SAR, that is submitted under affidavit and there is
13 every reason to believe that it is so.

14 But a part of the regulatory function is to
15 pick out pieces of it and verify it and to have it
16 recognized as having the authority to do that.

17 MR. POLLOCK: I think you are right, and we
18 are talking about how do we identify management
19 philosophy. We have looked at the overall scrutiny by
20 everybody, by every organization. Not only NRC. I've
21 got PRC, New York state -- PSC on the property that are
22 going to be there permanently, and he's looking at
23 everything. He's looking at my cost control, my budget
24 control, my scheduling control, how long are we out.
25 You know, you say well, what right do you have to look

1 at that? Well, they do, so -- you know, I don't want to
2 admit to it, but I will look and say that's another line
3 of scrutiny to address the adequacy of a management
4 philosophy and a management approach.

5 MR. CONRAN: I'm still not sure that the
6 thrust of my question got through. When you answered my
7 question you said, I have never raised an objection to
8 date. That's not quite the answer I was looking for.

9 MR. POLLOCK: Only because we are in a
10 construction phase, and not operational.

11 MR. CONRAN: In general, we have talked about
12 examples so far and we can probably talk about a lot
13 more where we agree. You would not disagree that we
14 could come in and audit.

15 MR. POLLOCK: I would certainly not.

16 MR. CONRAN: Okay. It is not reasonable to
17 postulate a situation of Shoreham operating for 40 years
18 and in the area like we're talking about where judgment
19 holds sway, LILCO's judgment and NRC's judgment is not
20 going to be different. If it comes down to a point like
21 that and NRC says, whether you disagree with me or not,
22 I have the authority. Do you acknowledge the regulatory
23 agency's authority to audit in the areas that we are
24 talking about here? Not that you don't have an
25 objection so far, but if you ever did have an objection

1 do you acknowledge the authority of the agency to -- is
2 that within their legitimate purview? That's the
3 question.

4 The reason I ask is because when you use the
5 words differently than we do, that's one implication.
6 One way that we establish or stake out the legitimate
7 purview of the safety authority of the Commission is
8 because we understand and use the term "important to
9 safety" a certain way.

10 MR. McCAFFREY: Aren't you getting a little
11 ahead here? That to me reads like the issue before the
12 ASLB as to authority and requirements.

13 I think we're getting to the point of
14 enforcement, now, of a program and we haven't even
15 gotten to a point where anybody is claiming that we
16 haven't implemented the program.

17 MR. CONRAN: It's important because it's in
18 the operation of the plant that any potential hazard
19 becomes an actuality. The design and construction we
20 can disagree, we can misunderstand each other. There's
21 always time to catch up and understand each other
22 later. In the operation of a plant, that luxury does
23 not exist. So it's much more important that we know
24 that we understand each other.

25 I think it's very important. Where is that

1 line between us? We don't push beyond it, you don't
2 encroach, you don't do less than what that line says.

3 MR. POLLOCK: I guess I've got to ask you and
4 ask our attorneys in the hearing process -- I think one
5 of the big questions is that outstanding generically is
6 where is that line. And I'm not about to give you that
7 answer today because I don't know where it is.

8 That is something that I think has to be
9 addressed appropriately by whatever proper procedures
10 are. It's a logical question, but let me say I think
11 inappropriate to expect a response from me to that.

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1 MR. CONRAN: As long as it's clear on my
2 part. That's the important question. There are two
3 different ways you can approach the answer to that
4 question. One is you can say I use the language the
5 same way that you do, and that gives me a pretty good
6 confidence like that because we are dealing in good
7 faith that we know where that line is.

8 The other way we can do it is to talk
9 endlessly about examples until finally sort of by an
10 audit review process we decide well, we have talked
11 about a statistically valid number of examples now, and
12 we have been reassured on each example, so everything
13 seems okay.

14 There's two different ways that we can
15 approach the answer to that question, and I think that
16 question, at least for my part, that question is what is
17 at the root of the concerns I have expressed in my
18 affidavit.

19 MR. MC CAFFREY: That's a more appropriate
20 question to address to Mr. Starostecki. He's going to
21 be the one to verify implementation of this commitment.
22 I assume he'll develop some ground rules and criteria
23 and come after this plant in due course to assure
24 himself that these commitments, not made idly, have been
25 implemented.

1 MR. REIS: The Staff has to testify at the
2 hearing, and no matter what the Board will find, the
3 Board looks to the Staff's advice as to whether it is
4 satisfied, and the Staff needs an input outside the
5 hearing process before we get to the hearing process
6 from the Applicant as to what they will do and how far
7 they think we can go, where they think they are
8 controlled, and where they think they are; so that we
9 can formulate our position that we will bring there.

10 Now, there may be a final legal position to be
11 developed by the Board and by the Commission in the long
12 run, but in the meantime we need some information from
13 the Applicant so that we can formulate a position; and I
14 think that's what we're trying to get to here.

15 MR. MC CAFFREY: I think we're getting there.
16 We are hypothesizing in the future on some potential
17 disagreement.

18 MR. STAROSTECKI: Let me give you an example.
19 Where I'm coming from is I guess you've got things
20 classified as safety-related and nonsafety-related, is
21 that true?

22 MR. MC CAFFREY: That's correct.

23 MR. STAROSTECKI: So you look at the world and
24 see the safety-related or nonsafety-related in that
25 plant. And safety-related, I guess in simple terms, is

1 as defined in Part 100 or related to a design basis
2 accident type of philosophy. And that is written down,
3 and you've got structured programs, policies, procedures
4 that say here's how you treat those things. Where is
5 the structure and the definition that affects non-safety
6 equipment?

7 MR. MC CAFFREY: That's the whole program we
8 have described all day.

9 MR. STAROSTECKI: You defined it all day, but
10 this is subject to change next year? Can it change?

11 MR. POLLOCK: None of our programs are static
12 programs, in management and plant operation. Have
13 programs changed in operating plants over the years? Of
14 course they have. Have definitions of safety-related
15 equipment or safety systems changed over the years? Of
16 course they have. Yes, it can change, but it would be
17 changed under administratively controlled procedures.
18 We don't just arbitrarily change them.

19 MR. MC CAFFREY: The company has made a
20 commitment there in the nonsafety-related area. That is
21 a commitment like any other commitment. And if we were
22 to even consider digressing from that, I would think the
23 company would have a moral obligation to come back to
24 you and talk to you.

25 MR. STAROSTECKI: Let's talk about 5059

1 reviews in nonsafety-related areas. Is it possible for
2 you to do a 5059 review if you've already determined
3 that it is not safety-related?

4 MR. MC CAFFREY: All station modifications
5 will undergo a 5059 review, period. You don't just say
6 it is safety-related or nonsafety-related and stop. You
7 will do the review, period. It has to be part of the
8 design package. It's an integral part, that conscious
9 review and evaluation was performed.

10 MR. STAROSTECKI: But what I'm trying to
11 anticipate is somebody in the future is going to audit
12 your 5059 reviews and say okay, how have these people
13 been doing? If your very definition of
14 nonsafety-related says it's not associated with a design
15 basis accident and the 5059 review in essence is saying
16 are you affecting the consequences of the probability of
17 that accident, will the auditor find that since this is
18 nonsafety-related to begin with, it doesn't require any
19 further 5059 reviews, or will he find a technical
20 description of the thought process he went through?

21 MR. MC CAFFREY: He'll find the technical
22 description of the thought process and how it will not
23 affect the safety functions components Part 100
24 guidelines. Otherwise, you could say it is Cat 1 or not
25 Cat 1 and walk away from it. That's not the thrust as

1 we understand it. It's broader than that. It is the
2 effect on as well.

3 MR. STAROSTECKI: We will have to do some more
4 auditing.

5 MR. MATTSON: Where are we?

6 MR. RIVELLO: I had some very impressive
7 CILARs to go over, but I don't think it's necessary.

8 That I believe concludes what we suggested was
9 item E on the agenda, to the extent I think we should
10 all agree we should be done.

11 MR. MC CAFFREY: I think we also touched upon
12 aspects of D&F as well.

13 MR. VOLLMER: You talked about the
14 commitment. I assume the commitment you are referring
15 to is Mr. Pollock's letter, the second page, bottom of
16 the first paragraph, "For the remaining plant items," so
17 on and so forth, "the quality assurance controls are
18 appropriate to overall plant safety and reliability."
19 And the two sentences that follow that. That is what
20 you consider your commitment, and you consider that the
21 programs you have described here today are a
22 demonstration and a mechanism for meeting that
23 commitment, is that right?

24 MR. POLLOCK: That's correct.

25 MR. MC CAFFREY: In other words, when the

1 letter was sent in, you obviously did not have the
2 benefit of detailed understanding of the programs, the
3 depth of the programs, the philosophy of the programs,
4 nor some of the discrete examples. That was the purpose.

5 MR. VOLLMER: And getting back to my previous
6 discussion expressing my concern with, for example,
7 General Design Criterion 1, I felt reasonably good about
8 these words as reflecting to me your intent and a
9 mechanism for meeting them. But when we got to talking
10 about how you looked at equipment, how you viewed it, it
11 sounded somewhat like the view was primarily on
12 reliability rather than safety, although in this
13 statement you have equated the safety and reliability in
14 your focus on this equipment. And that was what was
15 troubling me.

16 MR. POLLOCK: And I hope I conveyed that to
17 you again, that I find it difficult to disassociate
18 reliability and safety.

19 MR. VOLLMER: I understand, but we have to --

20 MR. POLLOCK: I understand that, too.

21 MR. MATTSON: Well, I think we ought to try to
22 wind this thing down, and that requires us to decide
23 where we go from here. And I suspect the Staff will
24 want to caucus before we make a statement on the record
25 as to where we want to go from here, and we customarily

1 do that in private.

2 I'm not suggesting that we're ready to move on
3 to that stage yet. Darrell made a promise to the folks
4 from Suffolk County, so being the master of ceremonies
5 here, why don't you choose where we go next?

6 MR. NOVAK: As I understand it then, as far as
7 the Staff is concerned, we have asked the questions that
8 have come to mind now, and there's no one on the Staff
9 who has been waiting his turn to ask questions. I think
10 it's reasonable for us to want to caucus to see what
11 direction, what evaluation we've gained from this
12 meeting. We certainly would want to hear from Suffolk
13 County as to any comments they would like to make right
14 now on what they have heard. We have certainly offered
15 you that opportunity.

16 MR. MINOR: Would you like us to make that at
17 this time?

18 MR. NOVAK: Yes.

19 MR. MINOR: I would like to make some comments
20 for the County. This is Mr. Minor speaking.

21 When I look at the agenda for this meeting I
22 had expected to hear two subjects in general discussed.
23 One was classification and how they arrived at
24 classification, had identification, and the other was
25 some of the OQA aspects of how they would maintain that

1 over a period of time.

2 I felt a strong focus on the latter subject
3 and very little on the former; that is, how did they
4 really identify systems that are important to safety,
5 and particularly some of the components and subparts of
6 those systems. So classification, I felt, has gotten a
7 minimum treatment today.

8 The point was made that there has not been a
9 list of items prepared that has been given to LILCO to
10 show them what should be important to safety, and I feel
11 that totally misses the point. I would expect LILCO to
12 feel a responsibility to prepare such a list for
13 themselves to provide assurance that they meet the
14 minimum requirements for the protection of health and
15 safety of the public. And the lack of such a list being
16 handed to them I don't think is adequate justification.

17 The third main item I would say is there has
18 been a demonstration today in my mind that there is no
19 defined LILCO QA program for nonsafety-related
20 components in that there is no systematic and documented
21 program consistent with the requirements in the criteria
22 of GDC 1.

23 Instead, the LILCO approach is that the QA or
24 nonsafety-related components -- and this is in my
25 opinion, translating what I have heard -- will be

1 realized indirectly by application of several programs,
2 and through those programs they will arrive at
3 compliance with GDC 1.

4 I didn't find the discussion today ~~convinced~~
5 me that that would occur for all situations. We
6 discussed several examples of nonsafety-related
7 components which I felt were sort of left up in the
8 air. General words were put together to say that these
9 components would be handled under some of the
10 maintenance programs, some of the PM programs and so
11 forth.

12 But as far as their safety significance
13 assuring that they are properly classified and that all
14 of the components which should be classified "important
15 to safety" are covered by these programs, I did not hear
16 evidence today that that will happen.

17 Now, that is a very quick response to several
18 hours of discussion, and I'm sure that reading the
19 transcript I would want to make some additional
20 observations or perhaps even modify those slightly. But
21 I wanted to at least have a comment on the record at
22 this time.

23 MR. NOVAK: Thank you.

24 Why don't we caucus, and I think we could at
25 least plan on a half hour for that caucus at this time.

1 So we will reconvene this meeting at 12:30, and the
2 purpose of reconvening will be to just sort of state our
3 conclusions with regard to this meeting. We don't
4 intend to continue the meeting. I think we will intend
5 to tell you what our views are as of this time.

6 Thank you very much.

7 I guess the Staff members should stay right
8 here.

9 (Recess.)

10 MR. NOVAK: I believe that the caucus was
11 fruitful. We went over what we thought we learned. We
12 have a proposal that we believe we want to pass on to
13 you in terms of something we would like you to do in
14 terms of looking at amending your FSAR. Rather than
15 read it aloud, I think it would be just simpler for us
16 to pass out a copy to you, let you read it for a
17 minute. There are copies that could be given to all
18 members here.

19 MR. MATTSON: Before we do that, I think it
20 might help if on the record there be some explanation of
21 our thought process by which we arrived at this
22 position. I think in your response to Novak's letter of
23 January 10th, if you had said we will accept the Staff's
24 definition as we move into operations, and if you had
25 built into that procedures and a quality assurance

1 program and what have you -- that is, you would have
2 attempted to determine the importance to safety of
3 equipment as you handled it in operations -- we would
4 not have had today's meeting, or we could have had a
5 very short meeting. That's the January 10th, 1983.

6 If you had agreed in response to that that
7 that offer for you to agree to accept our definition of
8 "important to safety." You obviously did not do that,
9 and sent a letter back in reiterating your December 16th
10 offer. So we were at a standoff, if you will, today.

11 That led us to seek if there wasn't another
12 common ground where we had some assurance that when you
13 talked about the safety significance of equipment, you
14 meant roughly the same thing we meant when talked about
15 the safety significance of equipment.

16 We believe we have achieved that in the
17 requirement that we would like to pass out to you at
18 this time. I will read it as you're reading it

19 We would like you to amend the FSAR to commit
20 for nonsafety-related structures, systems and components
21 to include in the preventive and corrective maintenance
22 program, the design change control program, the
23 procedures for procurement of equipment, the procedures
24 for modifications and removal of equipment from service,
25 and the QA program, a provision that, as a minimum, the

1 equipment and associated software shall be accorded the
2 safety significance given to it in the FSAR, the
3 technical specifications and the emergency operating
4 procedures. The charters and decisions of the Review of
5 Operations Committee, the Offsite Nuclear Review Board,
6 and the Manager of Quality Assurance shall also reflect
7 these considerations.

8 Now, in keeping with the spirit of what Tom
9 said before the break, I don't think our intent is to
10 sit and negotiate this position all afternoon. You have
11 what we require of you, and we will await your formal
12 response unless there is some clarification you would
13 like at this time

14 MR. POLLOCK: I will say thank you in that
15 vein. I don't to respond now because obviously the ins
16 and outs of such a commitment we would want to look at.
17 I understand what you have said -- don't misunderstand
18 me -- and we feel we are doing that, which we have tried
19 to express all morning to you.

20 I hope that we have given you a better
21 perspective, a broader perspective than just the letter
22 I sent to Mr. Novak on what our programs are.

23 MR. MATTSON: There is some timing -- now that
24 we have said we are not going to talk about the hearing
25 -- there is some timing when we need to get back to the

1 Board and tell them what we're doing to get new
2 information in front of them and to tell them who the
3 witnesses will be and all of that sort of thing.

4 MR. REIS: That is due at close of business on
5 Tuesday in Suffolk County, and I don't know whether we
6 could do any more than say that this has been submitted.

7 MR. MATTSON: Hang on a second. I think we
8 could say we have required this of them. That satisfies
9 us before the Board. I wouldn't think it would be
10 necessary to finish this business by Tuesday.

11 MR. REIS: No.

12 MR. MATTSON: I certainly think it would be in
13 the interest of keeping things straight and not
14 confusing the whole issue to get it resolved fairly
15 quickly.

16 MR. REIS: I would definitely agree.

17 MR. MC CAFFREY: I heard you say in your
18 verbal remarks that you did find the presentations today
19 to be responsive to your --

20 MR. MATTSON: Oh, yes. I think we said that
21 as we went along.

22 MR. MC CAFFREY: That's an important point to
23 underscore.

24 MR. MATTSON: Especially the things that you
25 did take the time to tell us about: ISEG, and about the

1 PRA and about what you have done, you people, to feed
2 that kind of safety information into your operating
3 organization. That is good stuff.

4 MR. POLLOCK: Let me leave you with a thought
5 without a direct response. If I look at the words
6 without really digging into it, I don't think there's
7 any difference in what you are saying here to what we
8 are doing; and I think we will be able to respond
9 positively. But let me say that with caution until we
10 are able to look at it relative to our procedures.

11 MR. MATTSON: The difference being the
12 formalit; we require you to accord it with; that is,
13 that it be put in the FSAR, that it be put in all of
14 these other places, because we did find a couple of
15 places I think this morning --

16 MR. POLLOCK: Which is a commitment to this
17 approach. And I have tried to say we are, and I think
18 we hear what you're saying, so I'm not really that
19 troubled with it; but I would like to have some time to
20 get back to you.

21 MR. MATTSON: Your intent was to do something
22 like this is what I hear you saying.

23 MR. POLLOCK: My expression to you is that we
24 are doing this, and you are saying you don't see
25 evidence of it, and I think that's where we have to pull

1 it together.

2 MR. ROSSI: Plus it's a lasting commitment
3 throughout the lifetime of the plant.

4 MR. POLLOCK: Again, I thought I had done that
5 in the letter, and that has got to be amplified on as a
6 commitment to the Commission and to Mr. Novak. So let
7 me give some thought to a consideration.

8 Again, let me just say thank you. It is
9 agonizing and a lot of time and a lot of valuable
10 people, but I think very well worthwhile. It is
11 difficult to just say in one letter what we are doing,
12 and I very much appreciate the opportunity to express
13 our approach to this.

14 MR. MATTSON: For the record, Mr. Conran has a
15 statement to make about his non-concurring in the
16 position.

17 MR. CONRAN: I guess my disagreement or my
18 lack of concurrence with this statement is roughly the
19 same as my assessment of the testimony in the hearings
20 so far. The term "safety significance" in the fifth
21 line from the bottom I think is not mutually understood,
22 and until there can be a demonstration of mutual
23 understanding of the term "safety significance" given to
24 it in the SAR, I don't think this says anything more
25 than has already been said. It says more, but it

1 doesn't say it in a fundamentally different way, in the
2 way that I am concerned.

3 "Safety significance" given to it in the FSAR
4 says to me the safety significance that LILCO gave it
5 when they wrote the SAR, and they have said on the
6 record already what that significance was. It was you
7 interpreted the phrase "important to safety," for
8 example, in the SAR to mean safety-related. And I think
9 the focus of the word "safety" is on the dedicated
10 gold-plated accident-related systems that are provided
11 under Part 100. I just don't think this clarifies well
12 enough.

13 MR. STAROSTECKI: Wouldn't that be a good
14 opportunity for LILCO to come back with a little more
15 expansion of what "safety significance" means?

16 MR. CONRAN: That's why I mentioned it, yes.

17 MR. POLLOCK: Let us take this. We will get
18 back.

19 MR. MATTSON: In keeping with your statement
20 at the beginning of the meeting, we realize that we put
21 you through the knothole to get down here quickly. You
22 did a good job of preparing yourselves, and you brought
23 key people. We thank you for that and for your patience.

24 MR. POLLOCK: I appreciate that. My only
25 concern was that we might not have been able to with the

1 time frame.

2 MR. LANPHER: If I could just add from Suffolk
3 County's point of view, obviously we only got this Staff
4 view or proposal at the same time that LILCO, and my
5 expectation is that we will have comments on it as well.

6 MR. NOVAK: Fine. I think if they are
7 directed to me, fine.

8 Thank you very much. The meeting is adjourned.

9 (Whereupon, at 1:12 p.m., the meeting was
10 adjourned.)

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NUCLEAR REGULATORY COMMISSION

This is to certify that the attached proceedings before the
NRC STAFF MEETING WITH LONG ISLAND LIGHTING COMPANY

in the matter of: TO DISCUSS THE CLARIFICATION OF SYSTEMS, COMPONENTS,
AND STRUCTURES FOR SHOREHAM NUCLEAR POWER STATION

Date of Proceeding: February 13, 1983

Docket Number: _____

Place of Proceeding: Bethesda, Maryland

were held as herein appears, and that this is the original transcript
thereof for the file of the Commission.

Susan A. Harris

Official Reporter (Typed)

Susan A. Harris

Official Reporter (Signature)