JUN 14 1994

Docket Nos. 50-254; 50-265 License Nos. DPR-29; DPR-30

Commonwealth Edison Company ATTN: Mr. E. Kraft Site Vice President Quad Cities Station 22712 206th Avenue North Cordova, IL 61242

Dear Mr. Kraft:

This refers to the inspection conducted by Messrs. C. Miller, T. Taylor, K. Walton, P. Prescott, G. Hausman, and E. Plettner of this office from March 24 through May 11, 1994. This inspection included a review of authorized activities for your Quad Cities Nuclear Power Station facility. At the conclusion of the inspection, the findings were discussed with those members of your staff identified in the enclosed report.

Areas examined during the inspection are identified in the report. Within these areas, the inspection consisted of a selective examination of procedures and representative records, interviews with personnel, and observation of activities in progress.

During this inspection, certain of your activities appeared to be in violation of NRC requirements, as specified in the enclosed Notice of Violation (Notice). The violation involved three examples of problems in the work control process. Communication failures; weak procedures; and a failure to follow procedures led to degraded plant equipment. These problems also led to a failure of the out-of-service tagging system intended to provide personnel safety and equipment integrity.

We are also concerned because poor planning, communications, and control of contractors caused significant work problems during the Unit 1 torus recoat work. In addition, the Integrated Reporting Program was hindered by a large backlog of overdue problem identification form (PIF) investigations, lacked trending and follow-up on identified problems, and failed to identify some problems in a timely manner. Continued management attention to make the PIF process an effective self-identification tool is required.

During this inspection, certain other of your activities appeared to be in violation of NRC requirements. The violation was categorized as Severity Level IV and is not being cited because the criteria specified in Section VII.B.2 of the "General Statement of Policy and Procedures for NRC Enforcement Actions," (Enforcement Policy, 10 CFR, Part 2, Appendix C) were satisfied.

You are required to respond to this letter and should follow the instructions specified in the enclosed Notice when preparing your response. In your response, you should document the specific actions taken and any additional actions you plan to prevent recurrence. Specifically, you should address how weaknesses in your work control process will be corrected to ensure that: operators are aware of degraded equipment availability caused by maintenance, post maintenance testing is performed in a timely manner, and the out of service tagging system is functioning to provide personnel safety and equipment integrity. After reviewing your response to this Notice, including your proposed corrective actions and the results of future inspections, the NRC will determine whether further NRC enforcement action is necessary to ensure compliance with NRC regulatory requirements.

In accordance with 10 CFR 2.790 of the Commission's regulations, a copy of this letter, the enclosures, and your response to this letter will be placed in the NRC Public Document Room.

The responses directed by this letter and the accompanying Notice are not subject to the clearance procedures of the Office of Management and Budget as required by the Paperwork Reduction Act of 1980, PL 96-511.

We will gladly discuss any questions you have concerning this inspection.

Sincerely.

Original progredby J. A. Zuolinski

Edward G. Greenman, Director Division of Reactor Projects

Enclosures:

1. Notice of Violation

2. Inspection Report

No. 50-254/94010(DRP): No. 50-265/94010(DRP)

See Attached Distribution:

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Jordan V

(Para 2a)

McCormick Barger LaTorre

Greenman

cc w/enclosure: L.O. DelGeorge, Vice President, Nuclear Oversight and Regulatory Services G. Campbell, Station Manager N. Chrissotimos, Regulatory Assurance Supervisor D. Farrar, Nuclear Regulatory Services Manager OC/LFDCB Resident Inspectors LaSalle Dresden, Quad Cities Richard Hubbard Nath Schloss, Economist
C of the Attorney General
Lice...g Project Manager, NRR
State Liaison Officer Chairman, Illinois Commerce Commission T. O. Martin, RIII

bcc: PUBLIC (IEO1)

S. Stein, SRS