

NUCLEAR REGULATORY COMMISSION

ORIGINAL

BEFORE THE ATOMIC SAFETY AND LICENSING BOARD

In the Matter of:

LONG ISLAND LIGHTING COMPANY

(Shoreham Nuclear Power Station

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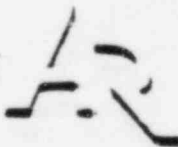
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UNITED STATES OF AMERICA
NUCLEAR REGULATORY COMMISSION
BEFORE THE ATOMIC SAFETY AND LICENSING BOARD

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: In the Matter of: :
: LONG ISLAND LIGHTING COMPANY : Docket No. 50-322-OL
: (Shoreham Nuclear Power Station) : :
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Third Floor, B Building
Court of Claims
State of New York
Veterans Memorial Highway
Hauppauge, New York 11787

Friday, September 17,
1982

The hearing in the above-entitled matter
convened, pursuant to recess, at 9:00 a.m.

BEFORE:

LAWRENCE BRENNER, Chairman
Administrative Judge

JAMES CARPENTER, Member
Administrative Judge

PETER A. MORRIS, Member
Administrative Judge

1 APPEARANCES:

2 On behalf of the Applicant, LILCO:

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10 RICHARD BLACK, Esq.
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13 Washington, D.C.

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19 Washington, D.C. 20036

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C O N T E N T S

<u>WITNESSES:</u>	<u>DIRECT</u>	<u>CROSS</u>	<u>REDIRECT</u>	<u>RE CROSS</u>	<u>BOARD</u>
1 2 3 T. Tracy Arrington, 4 Frederick B. Baldwin, Robert G. Burns, 5 William M. Eifert, T. Frank Gerecke, 6 Joseph M. Kelly, Donald G. Long, 7 Arthur R. Muller, William J. Museler and 8 Edward J. Youngling (Resumed) 9 By Mr. Lanpher					10,489

10 (AFTERNOON SESSION P. 10,580)

11 T. Tracy Arrington, 12 Frederick B. Baldwin, Robert G. Burns, 13 William M. Eifert, T. Frank Gerecke, 14 Joseph M. Kelly, Donald G. Long, 15 Arthur R. Muller, William J. Museler and 16 Edward J. Youngling (Resumed) 17 By Mr. Lanpher					10,582
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<u>RECESSES:</u>	
20 Morning -	10,547
21 Noon	10,579

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P R O C E E D I N G S

(9:00 a.m.)

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JUDGE BRENNER: Good morning.

The only preliminary matter I have is to congratulate Mr. Muller and his family, and welcome him back.

MR. MULLER: Thank you.

JUDGE BRENNER: We heard the good news yesterday.

We can continue with the cross examination, if there is nothing else.

MR. LANPHER: I have no preliminary matters, sir.

MR. ELLIS: No, sir.

JUDGE BRENNER: I guess we are up to Report 21 of 40, just noting our progress here.

MR. LANPHER: To be even more precise, Audit Observation 014, a part thereof. We don't make any predictions, but I think we are going to go a little faster.

Whereupon,

T. TRACY ARRINGTON,
FREDERICK B. BALDWIN,
ROBERT G. BURNS,

1 WILLIAM M. EIFERT,
2 T. FRANK GERECKE,
3 JOSEPH M. KELLY,
4 DONALD G. LONG,
5 ARTHUR R. MULLER,
6 WILLIAM J. MUSELER, and
7 EDWARD J. YOUNGLING,

8 the witnesses on the stand at the time of recess, having
9 been previously duly sworn, resumed the stand, and were
10 examined and testified further as follows:

11 CONTINUED CROSS EXAMINATION
12 ON BEHALF OF SUFFOLK COUNTY

13 BY MR. LANPHER:

14 Q Mr. Eifert, looking at Audit Observation 014,
15 I would like to direct your attention to Item 6, the
16 last of the observations contained on that page. It
17 states that many sources of input are not positively
18 identified by document number, for example, calculation
19 number. And looking farther down the page, the
20 recommended corrective action states to review all
21 calculations and assure that the identities of sources
22 of input are adequate to assure positive traceability.

23 Do you agree that this is a problem similar to
24 those problems we discussed yesterday, where audit
25 observations noted the lack of positive traceability?

1 A (WITNESS EIFERT) This is an example of the
2 calculations that did not specifically identify the
3 source document.

4 Q And this is a violation of EAP 5.3, correct?

5 A (WITNESS EIFERT) Yes, it is. It is another
6 example of not implementing the detailed administrative
7 control required by the procedure. I would point out
8 that as with all audit observations, complete corrective
9 action was taken for this finding. The calculations
10 were reviewed, and the information was added to the
11 calculations as part of the corrective action.

12 In addition, if you go back -- it is not clear
13 the way this report indicates it, but I believe the two
14 other areas, mechanical calculations and heat balance
15 calculations, are also indicated in this audit on the
16 first page, and similar problems were not found in those
17 disciplines during this audit.

18 Q Mr. Eifert, would you turn to Audit
19 Observation 016 of this audit, which I think are the
20 project mechanical calculations? Are you on that page?
21 It is Observation 016, sir.

22 A (WITNESS EIFERT) Yes.

23 Q Item 2 there states, the input sources for
24 many calculations are not identified adequately.

25 A (WITNESS EIFERT) That's correct, sir.

1 Q Is this the same kind of problem?

2 A (WITNESS EIFERT) I didn't see that. I'm
3 sorry. If you will give me a moment to read that
4 observation, please.

5 (Pause.)

6 A (WITNESS EIFERT) Mr. Lanpher, this
7 observation is different than the others in that the
8 source was referenced via interoffice memorandums, which
9 is the ROM's indicated in the audit observations, so the
10 engineer preparing the calculations had identified where
11 he obtained the source. Again, the specificity that we
12 require and insist on for the strict traceability in the
13 judgment of the auditors was lacking in this case, but
14 there was traceability as clearly identified by the fact
15 that IRM's were in the calculations.

16 Q But both of these audit observations involved
17 failure to meet the requirements of 5.3 with regard to
18 strict compliance with the traceability requirements,
19 positive traceability requirements?

20 (Whereupon, the witnesses conferred.)

21 A (WITNESS EIFERT) Mr. Lanpher, we have
22 indicated in our discussions yesterday that Stone and
23 Webster does maintain these very strict procedural
24 requirements for traceability and identification of the
25 input sources. This is the type of detailed requirement

1 that we put in our procedures that are beyond QA program
2 commitments and regulatory requirements. They are
3 administrative details which we expect to have problems
4 with. We monitor them and follow up on them rigorously,
5 so in that sense, I just want to keep on the record that
6 that is what they are, keep them in perspective. In
7 reference to your questions, these are examples of
8 discrepancies in the documentation of the requirements
9 in the procedures.

10 Q Well, this traceability aspect of EAP 5.3 is
11 part of your QA program, is it not?

12 A (WITNESS EIFERT) Yes. The QA program has
13 many implementing procedures, and what I was referring
14 to was indicating and distinguishing between
15 requirements and detailed implementing methods. The
16 basic program requirement as we apply it at Stone and
17 Webster and in the industry is that we have and maintain
18 traceability for the design. There are lots of
19 different ways to provide traceability. There are
20 various amounts of detail that you can maintain in the
21 specific records to document that traceability.

22 Stone and Webster chooses to use an
23 implementing method that provides a very precise,
24 immediate, specific reference to the input sources. To
25 understand that, I think you have to understand what

1 type of documents we are talking about when we talk
2 about source documents. These are not documents that
3 are only available at the Library of Congress. The
4 majority of these documents are the design documents
5 that are being prepared specifically for the project,
6 specifically in this case for the Shoreham project.
7 They are in daily use, active use by the people on the
8 project.

9 The people understand, know those documents,
10 know the design process that is being used. They know
11 what documents they have to use in their design work on
12 a daily basis. Aside from the specific design
13 documents, the other source documents that we are
14 talking about are the standards and codes which again
15 are readily available and being used on the project, and
16 textbooks which are industry-accepted textbooks that are
17 commonly used by the various disciplines.

18 The engineers understand that design process.
19 They are working with it. They are communicating face
20 to face on a daily basis within their own disciplines
21 and with the other disciplines that are providing this
22 source information. Both the people preparing
23 calculations and the people reviewing calculations
24 understand this process. The traceability to meet a
25 program requirement is there without a specific

1 reference. It is there because the design process is
2 standardized such that the information can be located
3 readily.

4 The specificity in our strict requirements at
5 Stone and Webster is there primarily from the future
6 usability standpoint of the analysis, not from an
7 immediate standpoint of ensuring the accuracy of
8 individual analyses. The accuracy of the individual
9 analyses is always good. The engineers inherently put
10 their effort into ensuring that. They check the input
11 source. The reviewers check the input sources. We have
12 audited that process to verify that the precise accurate
13 input data is being used, and we haven't had findings on
14 that matter. We are talking about the strict
15 traceability for future usability of this data.

16 Many of the observations are trivial. They
17 are not important to the adequacy of design in any way.
18 One example that we were able to identify last night in
19 talking to some of the auditors, for example, is that in
20 the structural area, the structural designers were
21 referring to a text for information, and they were only
22 identifying on the calculation the author of the text,
23 common text used by this discipline, but only reference
24 to the author.

25 The requirement was that you identify the

1 specific text, not just the author of the text. That
2 type of strict adherence is what we are talking to. We
3 are not talking about failure to have traceability. If
4 we were talking failure to have traceability, I am
5 confident we wouldn't have any repetitive nature in this
6 matter at all. We are talking about administrative
7 control, extremely strict requirements. We expect that
8 this type of thing will recur.

9 Stone and Webster management, although we have
10 talked about lowering the standard, bringing the
11 requirement down, Stone and Webster management decided
12 not to bring that requirement down. We maintain that
13 high requirement because that is what management wants,
14 not because 10 CFR 50 Appendix B requires it, because
15 that is what Stone and Webster management wants. We
16 know it is going to be hard. We have talked about
17 whether we will ever get to a point where we don't have
18 this audit observation, and we don't see where we will
19 never have this audit observation for the strict type of
20 requirement, but as policy we keep that requirement.

21 Q Earlier, Mr. Eifert, you stated, and it was a
22 while ago, so I am sorry if I paraphrase wrong, but I
23 believe you stated that in all cases, proper and
24 complete corrective action is taken to eliminate these
25 problems. Is that correct? Is that a fair summary?

1 A (WITNESS EIFERT) Yes. In the context of
2 audit observation, and while I was referring to Audit
3 Observation 14, again, we were able to last night talk
4 to the auditors, and verify that in regard to that
5 specific one the action taken by the group was to
6 correct the existing calculations and to take steps to
7 reinstruct their engineers, retrain them in the strict
8 requirements that Stone and Webster imposes.

9 One of the problems is that the engineers
10 don't understand why management insists on that. They
11 don't understand the real basis for the future
12 usability. The engineers are concentrating all their
13 efforts on ensuring that the design is adequate today,
14 and we need to constantly communicate with the engineers
15 so that they understand the job of the next engineer or
16 the job of LILCO during operation of the plant, and what
17 advantage it is going to be for those people to use this
18 documentation if it is that precise.

19 Q Mr. Eifert, the engineers are trained, are
20 they not, or you attempt to train them, that these are
21 requirements that must be complied with. Correct?

22 A (WITNESS EIFERT) Yes, sir.

23 Q Now, there is an original engineer who
24 prepares the calculation. He is trained in that.
25 Correct?

1 A (WITNESS EIFERT) Yes, he is.

2 Q An here is a reviewer or a checker who is
3 trained in the same way, someone with the same
4 discipline or same skills, and he in essence reviews the
5 calculation and ensures that all requirements for that
6 calculation are present, correct?

7 (Whereupon, the witnesses conferred.)

8 A (WITNESS EIFERT) Yes, Mr. Lanpher, we do
9 train the engineers, and as I indicated earlier,
10 engineers inherently are extremely thorough on matters
11 directly related to the adequacy of their work, and they
12 consider these administrative controls as of secondary
13 importance. They are important, but they consider them
14 secondary to the task at hand of ensuring a complete and
15 adequate analysis.

16 A (WITNESS MUSELER) Mr. Lanpher, let me expand
17 on that a little bit. In the context of examining audit
18 observations which, as Mr. Eifert points out, range from
19 something that might be significant to something in the
20 nature of a person using an author's name instead of the
21 title of the textbook in the particular case Mr. Eifert
22 mentioned, it turns out that for people in the
23 structural discipline, the author's name is a more
24 important indicator than the title of the textbook, but
25 that aside, the purpose of this program, the purpose of

1 the entire quality assurance program is to make sure
2 that the plant is designed correctly and ultimately
3 built correctly, and just as with everything else in
4 life, there is a hierarchy of importance of things that
5 are contained in the design process and in things that
6 are audited.

7 In the subject that we are speaking of here,
8 calculations, that hierarchy, and I certainly won't be
9 able to tick off all possible gradations of it, but that
10 hierarchy obviously doesn't like this. Up here at the
11 top is the fact that the calculation gets done. Coming
12 down the list is the fact that the calculation gets done
13 properly, that it gets checked, that it has the proper
14 input data, and as you come down that list, somewhere
15 down here is the matter of, did we use the author's name
16 or the title of the book, and it is just not within the
17 realm of common sense to attribute significant problems
18 to the fact that the engineers who know what are the
19 most important things and what are the least important
20 things slip up occasionally because they are human
21 beings down in this low level activity which has no
22 bearing on the adequacy or the safety of the plant.

23 I think we have discussed this for two or
24 three days now, and I think Mr. Eifert correctly keeps
25 pointing out that we have not lost traceability, which

1 is the key, even in this level of the calculations. We
2 did discuss a couple of calculations where the audit
3 finding was significant. The fact that the auditor
4 observed that at that point he thought that a
5 calculation might not have been done, we have only seen
6 one of those in the entire 21 audits we have gone
7 through. That is up here. That is important. We have
8 not found other things that are serious down around the
9 middle.

10 I believe we may have identified once where
11 there was some concern whether the checking was done,
12 whether the checking was done, and there are literally
13 hundreds and thousands of these calculations that have
14 been audited over the years, and we do not find
15 recurring instances of problems that are up here in the
16 important part of the hierarchy of the design process.
17 We find them down here, which is exactly what one would
18 expect to find when dealing with human beings who
19 hopefully are addressing their priorities in design of
20 the plant in proper sequence.

21 (Whereupon, counsel for Suffolk County
22 conferred.)

23 Q Mr. Eifert, would you agree that the key to an
24 adequate quality assurance program lies in the
25 implementation of that program, not in a piece of paper

1 that describes it, but the actual implementation?

2 A (WITNESS EIFERT) Implementation is one of
3 many keys to ensuring that a quality plant is designed
4 and constructed.

5 Q If we make the assumption that on paper the
6 quality assurance program is complete and adequate, you
7 have to make the further step and make an inquiry to
8 determine whether what is on paper is actually
9 implemented, correct?

10 (Whereupon, the witnesses conferred.)

11 A (WITNESS EIFERT) One clarification to your
12 question. We don't assume that the program is adequate
13 and the procedures are adequate because they are on
14 paper. Part of the audit process is testing the
15 adequacy of those procedures. It is important, yes,
16 that we implemented our procedures.

17 Q It is essential, isn't it?

18 A (WITNESS EIFERT) We consider in
19 implementation all of the requirements of our program,
20 including detailed implementation requirements as
21 important. If you are going to try to use different
22 terms that convey a different level of importance, then
23 I would say that there are different procedure
24 requirements that have different levels of importance.
25 The review and approval, the fact that that is conducted

1 is important. The fact that correct input data is used
2 is important, is essential, without question. It is
3 essential to the technical adequacy of the product, and
4 we haven't had those kinds of problems. If you are
5 going to play this distinction approach, then those
6 types of things are absolutely essential. Traceability
7 of input, positive traceability is important.

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1 Q You said if I'm going to play this
2 distinction. What distinction are you referring to?

3 A (WITNESS EIFERT) I said it was important.
4 You wanted me to say that it was essential.

5 Q Oh, okay. Thank you.

6 A (WITNESS KELLY) Excuse me. I'd like to add
7 an example of what isn't important: printing your name
8 instead of writing it.

9 JUDGE CARPENTER: Mr. Lanpher, may I ask a
10 question?

11 MR. LANPHER: Certainly.

12 JUDGE CARPENTER: These calculations are made
13 with respect to some design documents I believe you
14 testified, is that correct? They are standards, codes,
15 textbooks and design documents?

16 WITNESS EIFERT: Yes, sir. The source
17 information or calculation is contained in other design
18 documents that have specifically been prepared for the
19 Shoreham plant and are being actively used on the
20 project.

21 JUDGE CARPENTER: If you can help me, I'm
22 trying to understand, do the design documents change
23 with time?

24 WITNESS EIFERT: Yes, sir.

25 JUDGE CARPENTER: If there is a calculation

1 that doesn't identify the design document from which the
2 input data was taken, how can I understand which
3 calculation goes with which design document? How can I
4 understand the process?

5 WITNESS EIFERT: The primary control of that
6 situation is from the input document to the
7 calculations. Our design control process ensures that
8 when changes to information that is used by other groups
9 occur, then that information is transmitted to them for
10 use. For example, in a pipe stress analysis, when a
11 pipe stress analysis changes and the loads change, the
12 summary of that stress analysis is transmitted to the
13 pipe support group so that they can look at the load
14 changes against the calculations for those supports and
15 initiate any changes that may be necessary. The primary
16 control is from the input source to the user source.

17 The engineers in those groups are extremely
18 familiar with their documentation and know what of their
19 work, what calculations in this case are affected by
20 changes to the input documents.

21 JUDGE CARPENTER: You see, what I'm trying to
22 understand, suppose there was a new employee, a new
23 engineer who wasn't familiar with these calculations
24 that are in the file, and then some new input data came
25 which would suggest that, if I am following you, would

1 suggest that some of the calculations need to be
2 updated. How would he know which calculation to pursue
3 in the absence of the documentation?

4 (Witnesses conferring.)

5 WITNESS MUSELER: Judge Carpenter, the example
6 that Mr. Eifert raised is perhaps one of the better ones
7 to discuss your problem against. In the area of pipe
8 support design, the pipe support design is done at a
9 certain point in time, and it's done against the pipe
10 stress analysis that's available at that point in time.

11 There are load charts that are associated with
12 each stress analysis that go to the pipe support
13 designers.

14 Now, if a new employee came in -- and Mr.
15 Eifert will have more to add to this, but I believe your
16 question goes to if a new employee came in, how would he
17 know what pipe stress summary to use to determine
18 whether or not the new input data required him to update
19 that particular pipe support design. In the first
20 place, that information is on the calculation. That's
21 what we have been talking about. We believe it is
22 traceable. But even if it were not on that particular
23 calculation, the fact that the design of the pipe
24 support is associated with a particular stress analysis
25 at a point in time indicates to any engineer who is

1 working in the pipe support design area that the time
2 period of the calculation is associated with the time
3 period of the stress analysis. If a new stress analysis
4 comes out, superseding the previous stress analysis in
5 the time period that the original pipe support design
6 was performed in, it's obvious to that engineer that he
7 needs to use the new input data. If he is looking at a
8 support that was designed very recently and is
9 associated with the same load sheets, then it's obvious
10 that he doesn't need to do it. And again, this
11 information on which load sheet -- and I'm not using the
12 correct term in the project, but that is essentially
13 what it is -- that information is included in the design
14 calculations.

15 I'm just trying to point out that even if it
16 were not, the chances of someone making a mistake in
17 that particular area are minimal.

18 I think Mr. Eifert has a little more to add to
19 that.

20 WITNESS EIFERT: With specific reference to
21 your question of new employees, people who don't have
22 experience with Stone and Webster's design process,
23 there are two points I'd like to make. First, we
24 indoctrinate new employees. In the pipe stress and pipe
25 support areas, our engineering mechanics people

1 thoroughly indoctrinate. They have training
2 presentations that these people are given very early in
3 their careers at Stone and Webster so that they learn
4 Stone and Webster's process, Stone and Webster's way of
5 doing work. In addition, all the work is managed by
6 supervisors and the terms that we use, lead engineers,
7 which is a supervisory role, and the principal engineer,
8 which is a supervisory role, who have experience. These
9 people are not put to work by themselves without direct
10 supervision by people who have experience and extreme
11 knowledge in our process.

12 JUDGE CARPENTER: I think using the example is
13 helpful. You see, I was trying to get some flesh on
14 your distinction that you were making earlier, and I was
15 trying to see whether -- how one knew which documents
16 were to be modified as a result of changes in the design
17 documents.

18 If I'm getting the sense of the flow, the flow
19 is from the design documents, changed design documents
20 produces a whole raft of new calculations.

21 How do you know which of the new calculations
22 then make some old calculation no longer viable? That's
23 what I was trying to get a feel for.

24 WITNESS MUSELER: Yes, sir, and I believe
25 again in the stress analysis area, that is an area where

1 at this point we are finishing up essentially a complete
2 re-evaluation of the entire -- of all the pipe stress
3 and all the pipe support designs as a result of the
4 finalization of some of the loads, the Mark II loads
5 being the primary ones, and all the other input
6 parameters. There's a lot of parameters in the stress
7 analysis besides just the Mark II loads, and all of
8 those resulted in the decision to essentially
9 re-evaluate all of the pipe support and pipe stress
10 calculations on the project. And that came the way you
11 are drawing the distinction. That came from the design
12 documents, back down to the pipe support design group.
13 And in this particular case, it resulted in all of them
14 being redone.

15 WITNESS EIFERT: Something that I could add,
16 Judge Carpenter, that should give you a little better
17 understanding, we have indicated that there are
18 literally thousands of calculations prepared to support
19 a nuclear power plant, and that is true, but
20 organizationally we have many different disciplines who
21 are responsible for calculations, the calculations in
22 their specific area of expertise. So the individual
23 responsibility is limited to their discipline. Their
24 input comes to them, and they have a smaller piece of
25 the overall amount of documentation for calculations to

1 be concerned about.

2 I didn't want to leave the impression that we
3 have one or two people who are responsible for thousands
4 of calculations and ensuring that they are kept up to
5 date. That is not the case.

6 JUDGE CARPENTER: I'm still trying to get some
7 flesh on your notion that acknowledging that every one
8 of these calculations should document the source of the
9 data that is used in the calculation so that an
10 independent reviewer can identify what the source was.
11 I think you were testifying that even in the absence of
12 that, there was still traceability, and I was trying to
13 understand that, and I think it's the thrust, that you
14 can trace it down from the design document, even though
15 you can't trace it back from the individual calculation
16 to the design document if it wasn't identified.

17 WITNESS EIFERT: No. I have given you the
18 wrong impression. The control is down from the input to
19 the document with respect to changes. Traceability does
20 exist from the calculation back to the input source.

21 What we are discussing here is the specificity
22 of the specific reference to the input source from the
23 calculation back. Traceability exists because of the
24 knowledge of the process, the availability of the
25 documentation, and the constant use of that

1 documentation by all the engineers on the project.

2 Pipe support people know that they have to go
3 to the stress summary to get the loads. The pipe stress
4 people know that they need the valve weights, the
5 component weights. They have to go to the vendor
6 documentation. The power process people know that they
7 have got to get the component performance data curves
8 for pumps, for example, from again the specification and
9 the vendor supply performance curves for pumps. That is
10 the basic function that the engineer has to perform and
11 that he does perform.

12 When we audit calculations, we are seeing
13 audit observations, we have been discussing audit
14 observations that continually indicate that the input
15 source was not specifically referenced. We don't just
16 audit calculations to see that the input source was
17 referenced. We audit the calculations to see if the
18 correct input was used, and that is the latest input.

19 In the audit checklist, we have a word that
20 says, it tells the auditor to go check and see if the
21 latest input data was used. In the audit we check to
22 see was there a change in the manufacturer's valve
23 weight that they haven't picked up. That's the purpose
24 of making that kind of a check, is to see if the flow of
25 information on the input changes is getting to the

1 group. We don't have audit observations in that
2 manner.

3 In our testimony, as attachments, we have
4 included a copy of the detailed checklist that we use
5 today to audit calculations, and there are specific
6 attributes on there that indicate that the auditor goes
7 back and checks input to see if the correct and the
8 latest input was being used.

9 So the process works.

10 JUDGE CARPENTER: Thank you for helping me.

11 MR. LANPHER: One moment.

12 (Pause)

13 BY MR. LANPHER: (Resuming)

14 Q Gentlemen, if you would turn to Audit
15 Observation 018 of Audit 22, and Observation No. 2
16 states that "calculations contain input data derived
17 from other calculations but do not identify the
18 calculations from which the input data was taken."

19 Would you agree that this is an example where
20 the calculation on its face does not provide
21 traceability to the other calculations?

22 A (WITNESS EIFERT) This is an example of an
23 input force that was not specifically referenced by
24 calculation number, yes.

25 Q It is also not an example of where the author

1 was put down instead of the title or something like
2 that, correct? At least from the words on this, that is
3 my impression, that there is just no input source
4 referenced whatsoever.

5 A (WITNESS EIFERT) He did not identify the
6 input source. The input data was used, however. It
7 does not indicate that he did not use the input data
8 from the calculations.

9 Q I'd like to go back to Audit 21 just for one
10 moment, the observation we were looking at initially,
11 014, and page 2 of 2 of that observation, and
12 Observation 9 thereon.

13 Is it correct that this observation indicates
14 that certain calculations which were required to have
15 been performed had not been performed, not been
16 completed?

17 MR. ELLIS: What number are you referring to,
18 please, No. 9?

19 MR. LANPHER: Yes. It is on page 2 of 2 of
20 Audit Observation 014.

21 MR. ELLIS: Then I object to your
22 characterization. I don't believe that that's what that
23 says. It speaks for itself.

24 More appropriately, why don't you just ask him
25 what that audit observation means?

1 JUDGE BRENNER: Wait a minute. What's the
2 objection?

3 MR. ELLIS: The objection was as I heard his
4 characterization, it did not bear resemblance to what I
5 am now reading as No. 9.

6 JUDGE BRENNER: All right.

7 Why don't you just direct him to the
8 observation and then ask the question?

9 MR. LANPHER: I thought that's exactly what I
10 had done. Let me try again.

11 BY MR. LANPHER: (Resuming)

12 Q Referring to Audit Observation 9 -- well,
13 Observatin 9 under 014, sir, is this an instance where
14 some calculations which were required to have been
15 performed or completed had in fact not been completed?

16 A (WITNESS EIFERT) This is an indication that
17 the project identified the need for some calculations on
18 the index. I indicated earlier that the index is used
19 not only as an index of what has been prepared, but also
20 as an index of what is going to be prepared and who is
21 preparing it, and they have not yet been prepared, yes.

22 The situation here is that in the auditor's
23 judgment, he felt that at this time in the project, the
24 project should be preparing those calculations and
25 should, not be -- should have had him prepared at this

1 point in time. These calculations were calculations
2 that had been scheduled to verify some aspect of the
3 design, had been prepared in a preliminary fashion. The
4 input data was now available and as a result of this
5 audit, corrective action was taken. The calculations
6 were prepared.

7 A (WITNESS MUSELER) Mr. Lanpher, this is a good
8 example of an audit observation that, while it is an
9 observation, has no bearing on the quality or even the
10 quality assurance program of the design process. What
11 we are seeing here is calculations which were identified
12 as being required not having been done at the time of
13 the audit. What we are looking at is a timing sequence
14 where the auditor I think correctly observed that these
15 calculations should be done in a more timely manner, but
16 certainly not that they were not going to be done and
17 that the design would not be backed up by the required
18 calculations which were identified in the index as being
19 required.

20 JUDGE BRENNER: How do you know that, Mr.
21 Museler?

22 WITNESS MUSELER: That knowledge comes from
23 the discussions Mr. Eifert's people and ourselves had
24 with the auditing people last night when we were able to
25 review this particular audit observation.

1 WITNESS EIFERT: In addition, Judge --

2 JUDGE BRENNER: Okay, go ahead, Mr. Eifert.

3 WITNESS EIFERT: The audit observation
4 indicates that these were listed on the indexes
5 required. The index is a document that lists calc
6 number, title, which is the basic indexing information,
7 and then it goes on to indicate the preparer, reviewer,
8 and provides dates for that information. The way that
9 is used is when a leader, principal engineer assigns
10 responsibility to an individual, that he is going to be
11 responsible for preparing the calculation, he lists it
12 on the index, and the preparer's name will go on the
13 index, and that is the tool the principal lead engineers
14 use to follow up and progress their work.

15 JUDGE BRENNER: It's listed on the index
16 before it's done? Is that what you're telling me?

17 WITNESS EIFERT: Yes, sir.

18 JUDGE BRENNER: And then how is that index
19 used as a suspense tool to assure it is going to be
20 done? I don't understand because it appears that the
21 auditor is saying it was on the index and not done, from
22 which somebody who doesn't know the details, such as
23 myself, could infer that the complaint is maybe that it
24 shouldn't have been in the index because it wasn't
25 completed. That is, the index is a place for completed

1 calculations, and that may be the end of it unless it
2 got picked up in the audit report.

3 I don't understand precisely what you
4 attempted to explain to me, Mr. Eifert, that's my
5 problem, as to why the observation about the index gives
6 assurance that -- assurance of what Mr. Museler has
7 informed me.

8 WITNESS EIFERT: I'm trying to convey that the
9 index has more than one purpose. We talk about an index
10 for drawings, for example -- I'm hesitating because I'm
11 not specifically familiar with what the latest format
12 for the Shoreham project drawing index is, but typically
13 an index is simply a tool to list the latest available
14 data, and it is used as a reference document by people
15 who use documents so that they can verify that they are
16 using the latest available data.

17 The calc index, the way it's been used at
18 Stone and Webster, has a dual purpose. It serves that
19 purpose, it lists the calc number, the title, the
20 preparer and the reviewer, and the calc, you know it is
21 a complete calculation when the dates are filled in for
22 the preparer and reviewer. When it is a completed calc,
23 you read the index that way. If the reviewer and
24 preparer's names and dates are not there, then you know
25 the calc is not yet completed, and the lead and

1 principal engineers then can use that index to progress
2 the work as well as to use it as a basic reference
3 index.

4 Now, I'm not saying that all calculations are
5 progressed that way, but that is a way that many people
6 have used that index, and it works.

7 JUDGE BRENNER: I take it from what you said,
8 and I am continuing the dialogue to get your opinion on
9 whether I am understanding your view, that description
10 of observation Item 9, that is Item 9 in the top box on
11 page 2 of 2 of 014, which we have been discussing, means
12 to you simply that the calculation was listed in the
13 index, but the preparer and reviewer's name had not been
14 filled in, as distinguished from an observation that
15 everything looked good from the index, that is,
16 everything was filled in, including the preparer's and
17 reviewer's signatures, but the auditor found to the
18 contrary, that the calculations had not been completed.

19 WITNESS EIFERT: I'm sure what the auditor
20 observed in the index.

21 JUDGE BRENNER: You mean the former of what I
22 said rather than the latter?

23 WITNESS EIFERT: That the preparer's and
24 reviewer's names and dates were not filled in, that he
25 would not have written an observation simply on that

1 fact.

2 I'm sure that he talked to the people
3 responsible for those calculations and was able in his
4 own mind to believe that there was basis, that they
5 should be proceeding with this work, and they weren't,
6 and it was with that concern that it became an
7 observation.

8 The point that Mr. Museler was making is that
9 this is an example of how our auditors look at the
10 process, look at what's happening, look at what the
11 people are doing in addition to looking for the specific
12 procedural compliance. We understand, our auditors
13 understand the process and auditing in this way helps
14 the project manage the work. It helps our executive
15 management at Stone and Webster understand and have
16 confidence that the work is being well managed.

17 JUDGE BRENNER: And you know that to be the
18 case with respect to this particular audit observation
19 as opposed to just a general comment as to what happens
20 sometimes? Is that what you're telling me?

21 WITNESS EIFERT: I did not talk to the auditor
22 in this case to establish exactly what he did. That is
23 based on my understanding of what would be expected and
24 what an auditor would go through and what kinds of
25 problems we would discuss at a post-audit conference in

1 this light for something that isn't a clear, specific
2 procedural violation.

3 This type of thing, although I don't recall
4 the post-audit conference, this is the kind of thing
5 that we discuss in detail. The management process, the
6 concerns that auditors see, in addition to detailed
7 specific requirements or concerns with implementation of
8 detailed specific requirements.

9 WITNESS MUSELER: Judge Brenner, I can add to
10 that from my knowledge of what has been going on in the
11 Stone and Webster project over the last year, and that
12 is that as various portions of the discipline designs
13 are finished up in large measure, all of the
14 calculations, along with design drawings and the like,
15 are reviewed for what I will call final clean-up and
16 final verification prior to the closure of what Stone
17 and Webster terms the job books in those particular
18 disciplines.

19 So this particular audit observation aside,
20 the calculational indices, and more importantly, the
21 calculations themselves, are reviewed because of the
22 length of the project and the time this job has been
23 going on at the end of the major discipline effort in
24 that particular area. That has been going on, as we
25 mentioned, in the stress analysis area, and pipe

1 supports, all of them, have essentially been redone
2 because of this process, not just because of the
3 calculation sheets, but because of knowledge of changes
4 in input data and the like.

5 But I do think it is fair to say that it is
6 not only in response to the audit observations that
7 these calculations are kept up to date and finally what
8 I will say verified by the engineering department, which
9 I am sure will be audited again by Mr. Eifert's group.

10 JUDGE BRENNER: Let me see if I understand
11 what you just said. You are telling me tha at that
12 point where the discipline's work is essentially done,
13 the indices are taken and checked to see that every
14 calculation in the index in fact is available in
15 accordance with all the requirements, including EAP 5.3
16 among others?

17 WITNESS MUSELER: Yes, sir.

18 JUDGE BRENNER: And that comes at a later time
19 than these audits?

20 WITNESS MUSELER: Yes, sir. Up to that time
21 it is a living process where some calculations require
22 updating at a certain time and others may well be
23 delayed until later on in the process. But at the end,
24 the entire grouping is reviewed and updated as necessary
25 prior to closing he job books on those particular

1 disciplines.

2 JUDGE BRENNER: And that's a 100 percent
3 review, as distinguished from an audit?

4 WITNESS MUSELER: Yes, sir.

5 WITNESS EIFERT: I am not sure if later in
6 these audit observations we are going to find discussion
7 of one of the requirements that Stone and Webster has
8 instituted for calculation, and that is that if an
9 engineer uses an assumed value, for an example, and
10 confirmation is required at some later date, but there
11 is need to proceed with that analysis at this point,
12 that information is marked on the calculation. We are
13 now also putting that information on the index, and that
14 indicates they have to go back and confirm all that data
15 and change it from a confirmation required to a
16 confirmed status. That is in the context that Mr.
17 Museler was discussing.

18 Another point I would like to make for further
19 clarification, there are many ways to meet the
20 requirements. We could have procedures that contained
21 the basic requirements that just said you need a
22 traceability and did not provide detailed additional
23 standards. We could have an audit that said, that has
24 the attributes are things traceable, and if that was the
25 case, we wouldn't have any audit observations.

1 In addition, you could have an audit
2 progra" -- and I think quality assurance has been
3 criticized over the years for having audit programs that
4 are just blind checks for paper conformance. Stone and
5 Webster hasn't been doing that, and I think that is
6 evident in the observations we have looked at. We have
7 gone beyond that. We have looked at the process, looked
8 at the way people were doing work, and we've got
9 observations like this that are not procedural paper
10 problems. They are the management problems. Stone and
11 Webster's management has insisted on this type of an
12 audit program since I've been involved in auditing for
13 Stone and Webster, and it seems -- I have to say this.
14 It seems that in this process we could be penalized for
15 going farther, for going beyond requirements. And that
16 is of concern to me. We insist on strict programs,
17 strict adherence. We have had detailed requirements,
18 and we do a lot to ensure that we implement those
19 requirements. We are confident that we have done a good
20 job, we have got thorough auditing, we've got certain
21 types of problems, administrative control problems that
22 are beyond basic requirements, and some of these will
23 always be problems to some degree, not a great degree.
24 And it seems to me that we could be penalized
25 for being thorough and being strict. And that

1 frustrates me.

2 Thank you.

3 JUDGE BRENNER: It's not uncommon for
4 witnesses to be frustrated during cross examination. We
5 are capable of putting the entire record together at the
6 end of the case, and I think we are aware of the
7 tensions between making sure auditors do a good job to
8 the point of being picayune and then putting everything
9 together to see if there is a pattern, to see what the
10 problem is. And that's one reason I personally am
11 struggling with some of this language, because I need
12 help in separating out what is important from
13 unimportant. And that's what the questions and answers
14 are all about here.

15 I'll also point out that LILCO has the burden
16 of proof, and if there is language here that can be
17 construed different ways, LILCO had better have the
18 proof as to what really occurred, where it is important,
19 as opposed to generalizations that at times it may have
20 meant this.

21 BY MR. LANPHER: (Resuming)

22 Q Mr. Eifert, I'm a little concerned with your
23 last statements, that I may not understand them
24 completely. That really sums up some of your earlier
25 statements that you believe that Stone and Webster, at

1 least in portions of its quality assurance program, has
2 gone beyond requirements, and I assume you mean Appendix
3 B requirements, correct?

4 A (WITNESS EIFERT) Yes, sir.

5 Q Has Stone and Webster performed an analysis of
6 what portions of its procedures or its manual go beyond
7 Appendix B and what portions do not?

8 A (WITNESS EIFERT) No, not a specific
9 analysis. That has been suggested. It has been
10 suggested in management meetings when we discuss
11 implementation problems as the one we have been
12 discussing with reference to input sources. It has been
13 suggested that maybe we should have procedures, one set
14 of procedures that are just the basic requirements and
15 not the additional detail which we don't consider the
16 basic requirements. It has been suggested that within
17 the individual engineering assurance procedure, we fly
18 to the ones somehow that are the regulatory
19 requirements, to separate those, and that we only audit
20 to the regulatory requirements. Management has
21 consistently said no, all of the requirements and the
22 methods that we specify we consider important. We want
23 them followed. We want them audited. And therefore we
24 haven't made that distinction.

25 Q Mr. Eifert, I would like to go forward to

1 Audit 22 again, to the same observation we were
2 discussing before, 018. We talked about the second
3 observation on that page. I would like to turn your
4 attention to the third observation which reads "Computer
5 programs used in some calculations are not fully
6 identified."

7 Is this the same basic problem that we've been
8 talking about, namely, that input data or data which are
9 used in the calculations are not fully identified on the
10 calculation?

11 A (WITNESS EIFERT) Yes, sir, this is the same
12 basic problem. The situation here is that our procedures
13 have been upgraded, specifically require additional
14 documentation with respect to computer name, version,
15 and level, which is very specific. The traceability to
16 computer document and computer programs that have been
17 used has always been provided via a reference to a run
18 number. Run number was traceable through the computer
19 records and the documentation with respect to the
20 information was on the computer at the time the
21 calculation was prepared, added an increase in
22 requirements.

23 Q Mr. Museler, if I could go back to an earlier
24 statement of yours, I believe in response to Judge
25 Brenner, you were discussing the stress analysis review

1 which is undergoing at LILCO, correct?

2 A (WITNESS MUSELER) At Stone and Webster.

3 Q Excuse me, at Stone and Webster.

4 Is this the same review which is described in
5 your prefiled testimony, sir, at pages 124 to 127? I am
6 looking at the table of contents.

7 A (WITNESS MUSELER) Yes, sir, it is.

8 A (WITNESS EIFERT) Excuse me, Mr. Lanpher. If
9 I might add something -- and I will take you ahead to
10 Audit No. 25, Audit Observation 058. I will point out
11 this observation, Item 1, is another example as the one
12 we just spoke of in 018. This indicates that it was a
13 new requirement in May of 1977. That first line where
14 it says effective May 31, 1978 is incorrect. It should
15 be a 7, as is readily apparent from the remainder of the
16 analysis. The procedure was changed in May of '77 to
17 require a specific reference to the computer version and
18 level.

19 JUDGE BRENNER: Excuse me, May '78?

20 WITNESS EIFERT: The correct number is '77,
21 Your Honor.

22 BY MR. LANPHER: (Presuming)

23 Q Mr. Eifert, you mean in the first line under
24 description of observations?

25 A (WITNESS EIFERT) Yes. It says '78 and it

1 should be '77. The corrective action of this one was to
2 look at calculations prepared since that new
3 requirement. If you go to 018 where you questioned it,
4 that audit was in July of '77, just three months after
5 the new requirement was put in place.

6 Q Staying with the two observations, while we
7 have them open in that manner, is it your point that
8 Observation 018 from Audit 22 in effect can be explained
9 by the fact that the requirement had only come in very
10 recently before that, about two months before?

11 A (WITNESS EIFERT) My point is to show that it
12 was a new requirement. I made the statement on the
13 record that it was a change in the requirement. This
14 provides evidence that there was a recent change. Many
15 changes have occurred in our program procedures and our
16 procedure for preparing calculations. We have discussed
17 some, the signature versus initials. This is another.
18 I mentioned the page number input not only to the
19 document but the page within the document. That's
20 another change.

21 Q Tell me, is the Hydrological Analysis Group
22 the same as the Hydraulic Group or same activity?

23 I'm looking at 018, and I'm looking at 058,
24 the activity audited. Is that the same group or
25 division or discipline?

1 A (WITNESS EIFERT) I know that the hydrological
2 analysis is not done by our Hydraulic Division. I
3 believe it's done by Geotech. It may be Environmental.
4 It's either Geotechnical Division or Environmental
5 Division.

6 Q Looking at 058, since we are open to that
7 anyway, that's an indication, is it not, that a year
8 after the new requirement was put into effect, the
9 hydraulic -- the persons doing hydraulic calculation had
10 not complied with that revision, correct? In fact, they
11 looked at four calculations, they audited four
12 calculations, and apparently each of them had failed to
13 be prepared in accordance with the requirements of EAP
14 5.3.

15 A (WITNESS EIFERT) The calculations that we are
16 referring to in Audit Observation 058 were prepared
17 between the time period during the prior year, prior to
18 this audit, so I believe that this was the first
19 hydraulic audit that was performed after the
20 requirement.

21 I may not have answered your question.

22 Would you rephrase it?

23 JUDGE BRENNER: What you saying, I believe, is
24 you are disagreeing with the implication in Mr.
25 Lanpher's question that the persons doing the hydraulic

1 calculations were still not complying with the change
2 notice a year after the effective date of the change
3 notice because you don't know how soon after May 1, 1977
4 these calculations were performed.

5 WITNESS EIFERT: Yes, sir.

6 BY MR. LANPHER: (Resuming)

7 Q Gentlemen, I would like to turn to Audit 23
8 and Observation 030, page 1 of that observation.

9 (Pause)

10 Q Have you had a chance to review that, Mr.
11 Eifert?

12 A (WITNESS EIFERT) Could I have one more
13 moment, please?

14 (Pause)

15 A (WITNESS EIFERT) Okay.

16 Q Mr. Eifert, there's two observations on page 1
17 of Observation 030. Is it correct that both
18 observations reflect the auditor's concern that an
19 adequate identification of input data used in the
20 calculations has not been noted in the calculations?

21 A (WITNESS EIFERT) The audit reflects an
22 instance where the auditor observed that the specific
23 reference and positive traceability that we expect in
24 our calculations was not provided.

25

1 Q And turning to Audit Observation 031, I think
2 it is two pages later from where you were, sir, do we
3 not get another indication that in another discipline,
4 steel design calculations, this time, where again a
5 problem with positive traceability is identified?

6 A (WITNESS EIFERT) This is another example
7 where positive traceability was not specifically
8 provided. In this example, as in the prior example, the
9 IOC did demonstrate the transmittal of the information
10 from the source to the individuals using the
11 documentation. Those IOC's typically are maintained in
12 the project files as records.

13 Q For the record, would you define IOC?

14 A (WITNESS EIFERT) Interoffice correspondence.

15 Q Thank you.

16 JUDGE BRENNER: Not to be confused with IOM, I
17 take it.

18 WITNESS EIFERT: IOC is a standard form that
19 is typically handwritten. An IOM is a typewritten, more
20 formal letter.

21 BY MR. LANPHER: (Resuming)

22 Q Turning to Observation 032, is this not yet
23 another example of the problem with positive
24 traceability and identified in this audit? That is Item
25 Number, 1 on that observation. For the record, it is

1 indicated on this observation that this relates to
2 concrete design calculations.

3 A (WITNESS EIFERT) Mr. Lanpher, this is another
4 example where we found that they didn't have the
5 specific identification of the input source document.
6 Again, I emphasize that the auditor also looks to verify
7 the correct source information was used, and we did not
8 have an observation with respect to that. No concern
9 here with respect to the technical adequacy of the
10 work.

11 Q Would you agree, Mr. Eifert, that this problem
12 or this situation with failing to provide positive
13 traceability in accordance with EAP 5.3 was widespread
14 at this point in time, at least?

15 (Whereupon, the witnesses conferred.)

16 A (WITNESS EIFERT) From the information
17 available here, we have evidence that the problem has
18 recurred. The extent to which it is widespread in the
19 literally thousands of calculations is not determined.
20 The extent, or being that we have written these as
21 observations and provided for corrective action has
22 indicated that today it is not widespread. Today it has
23 been corrected.

24 Q I was asking as of that point in time, and I
25 believe your answer is that you are not sure, or was it

1 yes?

2 (Whereupon, the witnesses conferred.)

3 A (WITNESS EIFERT) Mr. Lanpher, I have
4 indicated that the record shows that it has occurred.
5 We reported it in many observations. I do not have the
6 specific data with respect to the corrective action that
7 was taken that would specifically identify how many
8 calculations didn't provide specific reference to input
9 data, so your use of the term widespread, I cannot
10 verify that it was widespread.

11 Q Mr. Eifert, let me turn your attention to
12 Observation 034 in this same audit. Item 3 of that
13 observation, the first two sentences of that item read,
14 "The audit sample of eight calculations revealed several
15 discrepancies in the sources of input references. The
16 input source reference for at least one of the input
17 values was totally missing on three calculations."

18 Toward the bottom of the page, in terms of
19 corrective action, they ask for a review of all existing
20 calculations to assure positive traceability, so is it
21 fair to state that this is another example in this audit
22 where the requirements of 5.3 relating to traceability
23 were not met?

24 (Whereupon, the witnesses conferred.)

25 Q, For the record, this is in mechanical

1 calculations.

2 A (WITNESS EIFERT) Again, Mr. Lanpher, this is
3 not a case where we do not have traceability. This is
4 another example where we do not have the specificity
5 that we expect from documentation, and I call your
6 attention specifically to the example that is included
7 in that audit observation, where the drawing was
8 referenced but the specific number and specific revision
9 of these documents or additions to publications was what
10 was missing from the documentation. Clear, positive
11 traceability in those examples, although we still
12 included those in the calculations that we considered
13 lacking, and again, Mr. Lanpher, every time we have seen
14 one of these audit observations, corrective action was
15 taken, and the calcs have the requisite traceability to
16 the specific requirements of Stone and Webster. The
17 calcs of record for the Shoreham plant contain these
18 requirements.

19 Q Mr. Eifert, you say in each instance
20 corrective action has been taken. Do you consider it
21 adequate corrective action to be taken where the same
22 kinds of problems are revealed in subsequent audits?

23 (Whereupon, the witnesses conferred.)

24 A (WITNESS EIFERT) The first point I would like
25 to make in response to these, we have not established

1 that these are the same problems. Lack of a specific
2 reference is a problem. Lack of a revision is a
3 separate problem, and I see a difference in those. When
4 I indicate a corrective action --

5 Q Adequate corrective action --

6 A (WITNESS EIFERT) -- I was making specific
7 reference to those actions that corrected the
8 calculations that were identified by the auditor and
9 identified to the extent of review of the condition that
10 the project would undergo. They have been corrected.
11 That is the context of my reference to corrective
12 action. Preventive action to ensure that these types of
13 things do not recur is also taken. We have always
14 performed training with respect to calculations
15 preparation.

16 In the late seventies, we restructured our
17 training presentation to emphasize, rather than detailed
18 procedural steps, but to emphasize to our engineers the
19 importance of some of these requirements, why management
20 has established these requirements, to convey to them
21 that management feels they are important, and they
22 should feel they are important. This type of problem,
23 again, is the administrative controls which engineers by
24 their nature consider of secondary importance. I do.
25 Everyone does. They are important to management. They

1 are not directly applicable to this technical adequacy
2 of the work.

3 From a corrective, preventive action
4 standpoint, in our program, I would be concerned and am
5 concerned if we have problems that are significant to
6 the technical adequacy of the work, and to assure that
7 they aren't recurring. The numbers of observations that
8 we have had with respect to input has been a recurring
9 problem. It is something that we have recognized. We
10 have reported it to LILCO. LILCO is aware of it.
11 Management of Stone and Webster is aware of it, and
12 decisions have been made to continue to strive to meet
13 those requirements, to continue to train and orient
14 engineers and emphasize to the engineers the importance
15 of these detailed requirements.

16 The fact of the matter is, we recognize that
17 if we are going to maintain these strict detailed
18 requirements, we are going to have examples of
19 administrative flops where this condition ends up
20 reported and we are going to follow up, we are going to
21 continue to follow up to ensure that the work is done
22 right, and continue to try to identify new ways to take
23 preventive action with respect to this type of
24 situation.

25 JUDGE CARPENTER: Mr. Lanpher, before we go

1 too far, can we go back to audit 032? The one we were
2 talking about just a couple of minutes ago? I believe
3 the discussion was focused on Item 1, which very clearly
4 says that positive traceability was not provided. And
5 then I believe I heard you testify that the auditor did
6 confirm that the calculations were based on proper input
7 data, that the auditor did trace it, and I am thoroughly
8 confused as to why the auditor reports that it wasn't
9 traceable, and then you testify, but we know that he did
10 trace it, and confirmed that there wasn't a problem.

11 I am having some problem with the logical
12 inconsistency there. Do you see my problem?

13 WITNESS EIFERT: Yes, sir, I see your problem.

14 JUDGE CARPENTER: It may be one of semantics,
15 but it is still not clear on this record as to what is
16 going on.

17 WITNESS EIFERT: The auditor, when he is
18 conducting the audit, one of the attributes that he
19 looks for is positive identification of the source
20 input. Another attribute on the audit is, was correct
21 input used, and is the input the latest? The auditor in
22 verifying the first attribute with respect to
23 identification verifies that simply by looking at the
24 calculation.

25 The second attribute with respect to correct

1 and the latest input information, the auditor verifies
2 by going back to the source documents, the same source
3 documents that the preparer and reviewer looked at in
4 developing the calculation. That is what we expect our
5 auditors to do. That is reflected on our audit
6 checklist. It is on that basis that I say there is
7 traceability. Not only can the engineers find it. My
8 auditors can find it. And they do. And if they didn't
9 find it, if they didn't find it correct, it would be
10 written as a finding, and I would be significantly
11 concerned, but this is the case of identification, not a
12 case of lack of traceability.

13 WITNESS MUSELER: Judge Carpenter, let me just
14 try to add something to that, and Mr. Eifert can correct
15 me if I am using the wrong term, but I believe your
16 question goes to this. If positive traceability is
17 indicated as not being available, how did we know that
18 in fact the data was traceable?

19 I think the explanation of that goes to the
20 term, what does "positive traceability" mean in terms of
21 the audit? Positive traceability means, as Mr. Eifert
22 pointed out, that in the future somebody who is not on
23 the project, after these calculations have been sitting
24 on the shelf for five or ten years, with no project
25 activity related to Shoreham, could that book be pulled

1 out, opened to that page of calculations, and someone
2 who is in that discipline but who doesn't have the
3 history and the IOC's and everything else that went on
4 during the design of Shoreham, could he utilize or
5 verify that calculation again.

6 In that context, the term "positive" means
7 that there has to be enough information to cover that
8 situation. He would have to say, I used a certain
9 textbook for a structural steel calculation. Whereas at
10 the present time traceability -- I guess I am trying to
11 draw the distinction between the term "positive
12 traceability" as used by the auditors to determine
13 whether or not it was met to the term "traceability."
14 In other words, can we trace where that input data came
15 from to verify that it was a right input data at this
16 point in time, while we are working on the project.

17 I think that is the distinction I would like
18 to try to draw, that we can trace it, that the auditor
19 can trace it, and that the engineers can trace it now,
20 but it might be insufficient for someone, another
21 auditor or another independent reviewer or another
22 engineer who needed it to modify the plant five or ten
23 years from now might not be able to do that based on the
24 information, and the requirements are, the Stone and
25 Webster requirements are that that engineer five or ten

1 years from now also has to be able to use the input data
2 and not depend on an IOC or something that might be
3 cryptic to him because he wasn't into that particular
4 project.

5 Does that help?

6 JUDGE CARPENTER: Yes, I think you made the
7 county's point very well. If I understand what has been
8 testified to here the last half-hour, the auditor within
9 a year or so of finding a calculation can still find the
10 people who did it, and therefore he can trace it,
11 because he can find the people who are knowledgeable.
12 You see, that is the thrust of what I am hearing. I am
13 just trying to be sure the record is clear that you
14 understand how I hear the record and how someone else
15 reading it some months from now, the cold record, will
16 show that clearly the exhibit says lack of positive
17 traceability, and the testimony says, but we could trace
18 it, and I am trying to understand that, and in the
19 context of these reviews which you testified to a few
20 minutes ago, how those reviews could be conducted.

21 These are only samples, so presumably there
22 are many other case. I don't know how many. I go back
23 to Mr. Lanpher's question of whether it is widespread.
24 I don't know whether it is widespread or not, but
25 certainly the evidence suggests that there might be some

1 of these that are being found today in the reviews, and
2 I think that is the real issue that I am trying to
3 listen to. That is what I am trying to see, whether I
4 understand. The audit says not traceable, and then you
5 testify that in fact it was traceable in some other
6 way.

7 WITNESS EIFERT: If I may respond to that,
8 Judge Carpenter, the auditors and any other experienced
9 engineer who understands Stone and Webster's design
10 process and the file structure on the project, locations
11 of the groups, as well as an understanding of what
12 different disciplines are responsible for, can find this
13 information and locate the input documents without the
14 positive identification.

15 Certainly there are probably situations where
16 an auditor finds it quickly in an audit by talking to
17 the people responsible. I can't say that doesn't
18 happen. If I was the auditor, I would do that, but I
19 would judge whether or not there was traceability. To
20 try to put this in perspective, we had a problem with
21 traceability of input sources on another Stone and
22 Webster project, where they had problems with
23 traceability, and it was a unique situation because of
24 the nature of the work and the documentation was other
25 than the standard process, if you will.

1 So we were very concerned, especially for
2 future usability. We were also concerned because the
3 auditors had extreme difficulty in going back and
4 finding the documentation. That led us to concerns
5 about the adequacy of the review. If the preparer had
6 this hard time getting the input, and then the reviewer
7 had a hard time getting input, should we be concerned
8 about the analysis and the input?

9 The auditor spent a lot of time doing that
10 audit, hours, tracking down input, to get the confidence
11 that we wanted to have. We didn't want to take the
12 project's word for it. We, the engineering assurance
13 people, the auditors, wanted to have confidence that the
14 design work was adequate. We spent a lot of hours doing
15 that with people experienced in that type of analysis.
16 As I indicated earlier, my auditors, many of them, are
17 experienced engineers. We were able to find the input.
18 In some cases it might take ten hours to find the input
19 for a given analysis, but we found it all, and it was
20 correct.

21 Quite frankly, I didn't expect that result,
22 but that's what the result was. That is an example, if
23 you will, of what we are going through. The problem
24 also there was that the engineers who had done the work
25 were no longer with Stone and Webster, so we were able

1 to find it. We had traceability, but it wasn't the
2 positive traceability, it wasn't the traceability that
3 Stone and Webster insists on to the detail, but it was
4 an efficiency concern.

5 If positive traceability was there, we could
6 have located it all, gotten it together in less than an
7 hour. In that particular case, it took us ten hours.
8 It is not a question of not having traceability.

9 JUDGE CARPENTER: Could you help me just a
10 little bit further? I think maybe what you are terming
11 positive traceability, I might term ready traceability.
12 If it is possible to do, it is positive.

13 WITNESS EIFERT: Exactly, Your Honor.

14 WITNESS MUSELER: Judge Carpenter, I may have
15 given you the wrong impression a little earlier. The
16 project records, the things like IOC's and other pieces
17 of paper that are not official memoranda are not lost or
18 gotten rid of at the end of the job. They are
19 maintained. So what I was alluding to with the
20 difficulty of an engineer five years from now to
21 reconstruct that particular calculation went to the fact
22 that if he couldn't from reading the calculation, from
23 the data that was there, get very readily to the source
24 of the input data, the input data would have been
25 indicated, but to the source of the input data, he then

1 would have had to go into the more voluminous project
2 file, maybe even into the archival files to dig out the
3 data. I believe it would still be able to be done, but
4 it would be a much more difficult task.

5 I think the example Mr. Eifert gave where they
6 actually had to do that indicates that that in fact is
7 what would happen in that particular case. So even then
8 you wouldn't have a lack of traceability, you would have
9 a lack of efficiency in being able to readily
10 reconstruct the source. You wouldn't have any trouble
11 reconstructing the calculation, because the input data
12 is there, but if you needed to get to the source, the
13 data or the timeliness or whatever data was used so that
14 you would know whether you should still use the same
15 data, that would take a lot more work, if you had to go
16 back into the old files.

17 WITNESS EIFERT: Judge Carpenter, if I might
18 add, I have indicated several times now that the
19 auditors look both for the identification of the input
20 source as well as looking to ensure that the correct and
21 current input data is supplied. That is specific
22 attributes on our audit plans, specific instruction to
23 the auditor to do that, and that is reflected in one of
24 the attachments to LILCO testimony where we have
25 included the manual and computerized calculation audit

1 checklist, and very specifically, it indicates that the
2 auditor shall select some input values and assumptions
3 from each of the calculations and verify that, and I
4 would just indicate the two attributes. Sources of
5 input that are clearly and completely identified, and
6 then as a separate attribute input values are current,
7 or if the data is not current, have some steps taken to
8 ensure that the calculations are revised, the management
9 aspect of it.

10 It is a specific attribute of verifying that
11 it is current data as compared with the attribute where
12 we ask the auditors to check the identification.

13 In reference to your remark about --

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1 JUDGE CARPENTER: Let me interrupt. From what
2 were you reading?

3 WITNESS EIFERT: This is an attachment to the
4 LILCO submitted testimony. It is Attachment 24, and
5 within Attachment 24 there are several audit plans used
6 by Stone and Webster engineering assurance. The
7 calculation audit plan is the third one in the package.

8 (Whereupon, the witnesses conferred.)

9 JUDGE CARPENTER: I didn't mean to break your
10 train of thought, but I thought that traceability was
11 important.

12 WITNESS EIFERT: I was just going to comment
13 on the distinction between what is termed positive
14 traceability and maybe a better characterization in the
15 future. This type of audit observation, we will
16 probably write it, that the specific identification of
17 the reference document was not provided, to distinguish
18 clearly from traceability.

19 JUDGE CARPENTER: Thank you, Mr. Lanpher, for
20 allowing me to interrupt for so long, but I find it very
21 helpful to get some perspective on some things that I
22 don't know anything about.

23 JUDGE BRENNER: I have one or two things, and
24 then we will take the midmorning break.

25 Mr. Museler, we talked before about that check

1 that is done by the discipline project people themselves
2 at the time they have essentially completed their work,
3 and I don't recall specifically the wording of my
4 question, so I want to get this, which you answered
5 earlier, so I want to get this detail. That check
6 doesn't include looking at the sources of input data
7 from calculations, does it? Looking to see that there
8 is this positive indication?

9 (Whereupon, the witnesses conferred.)

10 MR. LANPHER: Judge Brenner, could I have the
11 question read back, or could you repeat it?

12 JUDGE BRENNER: Yes. I will even rephrase it,
13 because I have it in my mind, since I had asked the
14 earlier question, and you might not.

15 Mr. Museler, to help Mr. Lanpher focus, we
16 specifically discussed the fact that the check done by
17 the particular discipline of its work at the time it was
18 essentially completed with its work included checking
19 the index of calculations to ensure that in fact those
20 calculations existed, presumably existed in the location
21 where the index said they existed, and I don't recall
22 whether the wording of my question at that time would
23 have also encompassed the further detail that I am now
24 asking you about, and that is whether that check
25 includes also looking to see whether the sources of

1 input for the calculation conform to the EAP 5.3
2 procedure.

3 (Whereupon, the witnesses conferred.)

4 WITNESS MUSELER: Judge Brenner, I have my own
5 understanding of what that is, but I would prefer to
6 make sure so we can give you a positive answer and do
7 that either after the break or after lunch at the
8 latest. Your question is, does the final check of the
9 calculations as they are cleaned up, as the job books
10 are finished, does that include a check of the attribute
11 we have been discussing, i.e., an identification of the
12 source, positive traceability of the input data source.

13 We will get a firm answer to that question.

14 JUDGE BRENNER: You asked the question much
15 better than I did. I might as well fill you in on the
16 context of what I am thinking of in case there are other
17 things pertinent. I am not asking -- what I am seeking
18 is some insight into, if the auditor misses it, either
19 because of his audit or because as we know the audits
20 are a sample, if the next time there is going to be a
21 problem in the identification of the source of input
22 data will not be until many, many years, when somebody
23 has to go back to the calculation because of a design
24 change or because of a check or something like that, as
25 distinguished from some interim mandated times.

1 I am not talking about interim opportunity,
2 but interim mandated times. It occurred to me that the
3 cleaning up of the job books time which I learned about
4 from you earlier today, Mr. Museler, might be such a
5 possible time. That is why I asked my question. But
6 there may be other times that I don't know about that
7 you may want to tell me about also.

8 WITNESS MUSELER: Yes, sir.

9 JUDGE BRENNER: All right. Let's take a
10 15-minute break until 10:55.

11 (Whereupon, a brief recess was taken.)

12 WITNESS MUSELER: I believe we will have that
13 answer for you after the lunch break.

14 JUDGE BRENNER: I want it accurate rather than
15 hurried, so you could give it to me next week also.

16 WITNESS MUSELER: Yes, sir.

17 BY MR. LANPHER: (Resuming)

18 Q Gentlemen, I would like to go back, or we were
19 looking at Audit Observation 034, which is part of Audit
20 23. Paragraph Number 3 under that, the second sentence
21 indicates that the input source reference for at least
22 one of the input values was totally missing on three
23 calculations. This would be an instance, would it not,
24 where ready traceability would be -- well, I am using
25 ready in the sense that we were talking before the

1 break. Ready traceability or immediately traceability
2 would be highly difficult since there apparently was no
3 indication at all of the source of the input data,
4 correct?

5 A (WITNESS EIFERT) I wouldn't characterize it
6 as an example where something would be highly
7 difficult. The example I gave before the break with
8 respect to the other project was an unusual situation.
9 The documentation that was being generated to solve the
10 specific problem was not the normal design process
11 documentation.

12 In this situation, the work that is being done
13 for the Shoreham project, it is the standard design
14 process, the standard documentation. Experienced
15 engineers understand Stone and Webster's design
16 process. They can find this design process without the
17 degree of difficulty, the ten-hour example that I gave.
18 There is now a high level of difficulty. It isn't as
19 easy as if the specific document was there.

20 I would also point out that typically
21 engineering mechanics calculations, mechanical
22 calculations have many inputs, and this is indicating
23 that only one of those inputs apparently did not have
24 the input traceability identification that we demand.

25 Q You have mentioned twice another project.

1 When did this incident occur on the other project?

2 Approximately, by year.

3 A (WITNESS EIFERT) I believe 1980.

4 Q Is this another nuclear plant?

5 A (WITNESS EIFERT) Yes, it was.

6 Q Which plant was that?

7 (Whereupon, the witnesses conferred.)

8 A (WITNESS EIFERT) I would rather not identify
9 the other plant.

10 JUDGE BRENNER: Tell me why you need to know,
11 Mr. Lanpher.

12 MR. LANPHER: I may want to check I&E reports
13 related to that plant, sir.

14 MR. ELLIS: Judge, that material is
15 confidential, as was this material disclosed in this
16 proceeding.

17 JUDGE BRENNER: Was this matter already
18 disclosed publicly in I&E reports, do you know, Mr.
19 Eifert?

20 WITNESS EIFERT: To my knowledge, it is not.
21 This was a concern specifically identified in our
22 audits, and evolved through our audit process. At Stone
23 and Webster, where we are dealing with a lot of
24 different utilities and a lot of different work, our
25 posture is that we do not make public information with

1 respect to other work, and that is a confidence that we
2 have with our clients, on the one hand, and it is just a
3 business -- in addition, a business decision. I am
4 advised by our own counsel that it is not something that
5 I should be free with.

6 JUDGE BRENNER: Okay, I understand your
7 position. I am just trying to identify, as counsel here
8 know, the other side of the balance, that is, the need
9 to know for purposes of this proceeding. If there are
10 no public I&E reports on it, Mr. Lanpher, what would you
11 do to pursue it in terms of the issues you want to get
12 at in this proceeding? You don't have to answer right
13 away. If you want to think about it and talk it over
14 with other counsel, I don't have to pursue it now. I
15 can understand their not wanting to disclose that. On
16 the other hand, if you need it, we will weigh that in
17 the balance. So I want to understand first what we
18 would do with it before will they discuss it.

19 MR. LANPHER: Let me respond after lunch. My
20 preliminary thoughts are, maybe there is an audit report
21 with a protective agreement that we could look at to see
22 if there was anything that we needed to pursue. We have
23 signed protective agreements before, and if -- I am not
24 interested in raking them over the coals, so to speak,
25 on this, because it was an aside by the witness, but he

1 did assert there was a problem, and there is also
2 testimony that there is one engineering assurance
3 position at Stone and Webster, and they have a project
4 organization, but it is all the same procedure.

5 So, I don't know how relevant it is or isn't,
6 frankly. That is part of my difficulty.

7 JUDGE BRFNNER: Okay. Let's leave it where
8 you left it, and if there is a problem in your even
9 getting enough information to determine whether it might
10 be pertinent along the lines you stated, we can talk
11 about it later.

12 MR. LANPHER: Let me see if I can pursue it
13 informally.

14 BY MR. LANPHER: (Resuming)

15 Q Gentlemen, I would like to turn your attention
16 to the first page of Audit 23, and on that page the
17 following statement is made relating to the audit
18 results. One of the most significant items in the audit
19 was "All the disciplines audited for compliance with EAP
20 5.3 (calculations) exhibited deficiencies in
21 identification of input sources to assure positive
22 retrievability." Do you have any reason to disagree
23 with that statement?

24 (Whereupon, the witnesses conferred.)

25 Q Mr. Eifert, let me ask the question a

1 different way. I don't want you to have to go through
2 the whole audit to make sure that every calculation
3 error was cited. We can go through that. This
4 observation and the cover memo of the auditor, the
5 report page of the audit indicates, does it not, that a
6 number of the disciplines which were looked at were
7 found to have the same basic kind of problem, correct?

8 A (WITNESS EIFERT) Yes, sir.

9 Q Do you know whether the corrective or
10 preventive action taken by Stone and Webster in this
11 instance covered disciplines which are not specifically
12 audited in Audit 23 with respect to this traceability
13 issue?

14 (Whereupon, the witnesses conferred.)

15 A (WITNESS EIFERT) Mr. Lanpher, I don't know
16 the answer to the question with respect to any
17 preventive action that may have extended beyond the
18 specific disciplines that were audited in this audit.
19 Training is periodically given on the calculation
20 procedure by the engineering assurance division training
21 group, and that training is given periodically across
22 disciplines, and includes that specific training on that
23 subject, and that would serve as generally preventive
24 action.

25 Q, Gentlemen, I would like you to turn to Audit

1 Observation 038, Page 2 of 2. There is an Observation
2 Number 4 at the top of that page.

3 (Pause.)

4 A (WITNESS EIFERT) Yes, sir.

5 Q Mr. Eifert, is this an example where -- would
6 you first of all call this an administrative problem?

7 A (WITNESS EIFERT) With the information that we
8 were able to obtain last night in talking with auditors
9 and looking at the other records, I would, yes.

10 Q Well, I will follow up on that in a moment.
11 From reading this, it seems as if the auditor was unable
12 to determine whether the correct input values were
13 utilized. There seemed to be two costs or values, and
14 he didn't know which were correct.

15 A (WITNESS EIFERT) That is correct.

16 Q Now, what information did you determine last
17 night?

18 A (WITNESS EIFERT) We were able to determine
19 that the calculation was correct. It had indeed used
20 the proper value, and it was a nomenclature problem with
21 the calculation, and I would characterize that as an
22 administrative problem. He properly used the value in
23 the calculation. This would be a situation where the
24 auditor didn't have time to fully pursue that specific
25 incident during the audit, so it was written up on the

1 audit as a finding.

2 Q And this was an instance where the FSAR was
3 incorrect?

4 A (WITNESS EIFERT) The FSAR indicates that
5 suppression pool has the capacity of 134,000 cubic feet,
6 and it also indicates -- no, excuse me. The FSAR
7 indicates that the suppression chamber has 134,000 cubic
8 foot capacity, and that the suppression pool has an
9 81,350 cubic foot capacity. The calculation used the
10 value of 134,000 but used the terminology suppression
11 pool, not chamber.

12 What the auditor didn't know is if the intent
13 was to use the pool value which is 81,000 or the chamber
14 value in the calculation. As a result of this audit and
15 the corrective action, the objective of that calculation
16 dealt with the capacity of the suppression chamber, so
17 the value was correct. The individual preparing that
18 calculation had inadvertently used the reference to pool
19 instead of chamber. That is in my judgment an
20 administrative problem.

21 JUDGE BRENNER: Excuse me, Mr. Lanpher. Are
22 you still going to ask about this item?

23 MR. LANPHER: No, I was going on to another
24 item, sir.

25 JUDGE BRENNER: Mr. Eifert, is that one of the

1 things your auditors would typically look at in an
2 engineering assurance audit? That is, spot checking
3 back to the source to see if the input, in addition to
4 whether or not the source is identified, is the proper
5 input to use, given the source?

6 WITNESS EIFERT: Yes, sir, it is. This would
7 have been a specific input that they selected from the
8 audits, from the calculations that were involved in the
9 audit, and this reflects a check of that.

10 JUDGE BRENNER: The reason I asked is, the
11 nine attributes that you told us about the other day,
12 this does not appear to include that, unless I am not
13 reading the attributes correctly.

14 WITNESS EIFERT: The attributes that were
15 discussed the other day were with respect to an audit
16 done in 1970. They are significantly different than the
17 audit that we have used since 1970. The audit that I
18 referenced before the break is many pages of attributes
19 and controls that we look at today that we didn't look
20 at, or at least we didn't record in audit plans. We
21 didn't look at them in that detail in the early days.

22 JUDGE BRENNER: It looks like you have a
23 pretty good auditor here for this item. Okay, Mr.
24 Lanpher.

25 BY MR. LANPHER: (Resuming)

1 Q Gentlemen, I want to turn your attention to
2 Audit 24 and Observation 050, Page 2 of 3.

3 JUDGE BRENNER: Mr. Lanpher, I am sorry. I
4 guess I didn't follow your reference.

5 MR. LANPHER: I am sorry. It is Audit 24,
6 Observation 050, Page 2 of 3.

7 (Pause.)

8 BY MR. LANPHER: (Resuming)

9 Q Mr. Eifer, this audit observation --

10 JUDGE BRENNER: Wait a minute. It looks like
11 they are still reviewing it. Are you ready?

12 WITNESS EIFERT: Yes.

13 JUDGE BRENNER: I am sorry.

14 BY MR. LANPHER: (Resuming)

15 Q This observation indicates that the auditor
16 was unable to verify that the files correctly
17 represented the response spectra curve due to the
18 absence of identification of the computer program in a
19 computer program that modified certain of the data,
20 correct?

21 A (WITNESS EIFERT) Excuse me. I had not read
22 Page 2 when I indicated that I was ready. Just one
23 minute.

24 (Pause.)

25 JUDGE BRENNER: Maybe this is a good time for

1 me to observe that I don't want the witnesses to feel
2 under any pressure that they have to reread this in a
3 hurry, or that we are frowning at you while you are
4 taking the time to read it. There are a lot of
5 documents here, and what you have been doing, Mr.
6 Eifert, is very proper. Take all the time you need,
7 because you are being asked a lot about this, and you
8 are going to be held to what you say, so make sure you
9 are ready. We will give you all the time you need, and
10 that will go for all parties' witnesses.

11 WITNESS EIFERT: Thank you, Your Honor.

12 Mr. Lanpher, when you started to ask that
13 question, I had indicated to him that I was ready.

14 (Whereupon, a discussion was held off the
15 record.)

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1 BY MR. LANPHER: (Resuming)

2 Q Mr. Eifert, let me ask my question again. Let
3 me phrase it differently, too. Is this an instance, Mr.
4 Eifert, where proper identification of input data was
5 not available, thus making it impossible for the auditor
6 to verify that the files correctly represented the
7 amplified response spectra curves?

8 A (WITNESS EIFERT) This problem relates not to
9 the preparation of a specific calculation. The auditor
10 was able to identify what ARS data was used in the
11 analysis. The program design control process at Stone &
12 Webster provides for maintaining the amplified response
13 data in a computer file for use in the analysis that
14 requires use of the response data.

15 That file is updated as changes occur to the
16 response spectra. The auditor in this case was looking
17 specifically at the data in the response spectra file on
18 the computer to determine if it correlated with the
19 output from the calculations from the structural
20 mechanics group that generates the response spectra, and
21 found that he couldn't trace it because of a lack of
22 identification of the computer program that -- not
23 NUPIPE that was used for the pipe stress, but the
24 computer program that compiles that response spectra
25 data.

1 The corrective action with respect to this
2 audit, the group responsible for maintaining that file
3 was able to demonstrate that the file was up to date and
4 provided additional reference to the computer program
5 and computer run, additional tracking, so that, again,
6 more positive traceability was provided.

7 The auditor -- and I can't explain why, but
8 the auditor could have gone directly from the NUPIPE run
9 to the structural mechanics calculations, and possibly
10 did, to verify the correct response spectra were used in
11 the analysis, but was concerned and wanted to ensure
12 that the intermediate step in that process was complete
13 and adequate.

14 This is a unique situation to the way computer
15 files are generally maintained for response spectra that
16 are used primarily in pipe stress analysis.

17 WITNESS MUSELER: Mr. Lanpher, I could add to
18 that just by way of explaining some of this alphabet
19 soup that is on here with the various terms. The last
20 -- I guess not the last paragraph, but in the middle of
21 that paragraph of item 2 it says, "This data is
22 generated by the structural mechanics group and stored
23 in ATS" for the particular computer program we're
24 talking about.

25 ATS is not quite as sophisticated as it

1 sounds. It refers to an automatic typing system in
2 Stone & Webster, which is just another one of the
3 files. And what this indicates is that the data -- that
4 the data was in fact available and was being used by the
5 other disciplines, and that structural mechanics and the
6 EMD division, engineering mechanics division, both had
7 what they needed.

8 But the normal ready reference which is stored
9 in the ATF, in the automatic typing system at Stone &
10 Webster, as it says was not -- or did not have that data
11 either updated in it or readily retrievable from it. I
12 can't tell which.

13 I just wanted to point out that what we're
14 talking about here is the repository of the storage
15 information for the whole project in this area for this
16 kind of data is the automatic typing system. It was not
17 readily available there. It was, however, available
18 within the structural mechanics division, and the proper
19 data was being utilized by the engineering mechanics
20 division, as I believe Mr. Eifert indicated.

21 Q Gentlemen, turning to page 3 of that audit
22 observation 050, if you could review the item which is
23 listed on that page.

24 (Pause.)

25 Q. Mr. Eifert, this observation indicates, does

1 it not, that there appeared to be a problem in using
2 different input data or input values for a particular
3 parameter from different documents, resulting in the
4 fact that where you may have wanted to use the same
5 value to be consistent, you may in fact have used
6 different values because the different input sources had
7 different values?

8 A (WITNESS EIFERT) I believe what is indicated,
9 what we are seeing in this observation, is that the data
10 input documents, the flex data sheets and the line
11 designation tables where the normal -- we would normally
12 expect the information to come from, were probably
13 different than the IOC's. I don't know specifically.

14 The IOC's were probably transmitting changes
15 to those documents to advise the pipe stress design
16 people that a change was in process, and that the line
17 designation table or flex data sheets would be revised
18 in the near future and would be coming down.

19 Q This observation goes on to note that in the
20 auditor's view this was a problem of not providing
21 traceability as required in EAP 5.3; is that correct?

22 A (WITNESS EIFERT) The auditor indicated that
23 this was a situation of not providing the traceability
24 provided by EAP 5.3.

25 Q Mr. Eifert, there is a note on this

1 observation which references a design division procedure
2 which apparently did not require the identification of
3 input forces. Now, how do design division procedures
4 relate to the engineering assurance procedures? Does
5 one control over the other or what?

6 A (WITNESS EIFERT) The engineering assurance
7 procedures are the Stone & Webster standard procedure
8 for implementing our quality assurance program. They
9 are prepared by the engineering assurance division and
10 applied to all our projects.

11 The EAP on calculations applies to all
12 disciplines who prepare calculations. The individual
13 disciplines can and do supplement the requirements
14 contained in the engineering assurance procedures with
15 additional detail, specific detail or standard methods
16 of documentation or format of calculations for the
17 calculations within their discipline.

18 The design division procedure that is
19 referenced here would have been that type of procedure,
20 with supplementing detail.

21 Q Is the supplementing detail, however, is
22 required to be consistent with engineering assurance
23 division procedures?

24 A (WITNESS EIFERT) Yes, sir. The note here is
25 indicating that the supplemental detail contained in

1 DP-PWR 29.1 did not specifically have a requirement for
2 the specific referencing of the input data. I'm not
3 sure why the auditors put the note on the audit
4 observation, because I would not expect that that would
5 necessarily be in the procedures, unless there was some
6 reason in the design discipline at that time to have an
7 additional requirement.

8 I have indicated earlier that in one
9 discipline they specifically require that input sources
10 be referenced not only to the documents, but to the page
11 number. That's in one specific discipline and that
12 requirement is contained in one of the implementing
13 procedures, supplementing procedures to the engineering
14 assurance procedures.

15 Q Gentlemen, I'd like to turn now to audit 26,
16 and observation 067, page 2 of that observation. In
17 particular, the last part of that observation, which
18 states that "Since there is no cross-reference of pipe
19 support drawings to calculations, there is no way to
20 determine the latest calculation for a given support"
21 because of certain conditions that are noted above.

22 (Pause.)

23 A (WITNESS MUSELER) Mr. Lanpher, you're on 067,
24 page 2?

25 Qr Yes.?

1 A (WITNESS MUSELER) Thank you.

2 (Pause.)

3 Q Mr. Eifert, this observation notes that there
4 appeared to the auditor to be a lack of communication
5 between Boston and the site engineering office,
6 correct?

7 MR. ELLIS: Where is the reference to lack of
8 communication? I'm sorry.

9 MR. LANPHER: Page 2 of 3, audit observation
10 067, at the top of that page.

11 MR. ELLIS: Thank you.

12 BY MR. LANPHER: (Resuming)

13 Q Do you see that reference, Mr. Eifert?

14 A (WITNESS EIFERT) Yes, I see the reference.

15 Q Under Stone & Webster procedures, Mr. Eifert,
16 does Stone & Webster attempt to control that interface
17 between the Boston office and the site engineering
18 office?

19 A (WITNESS EIFERT) Yes, sir, we do control it.
20 The site engineering office is a direct extension of the
21 project engineering headquarters office in Boston. The
22 site engineering office has been staffed with an
23 assistant project engineer who reports directly to the
24 headquarters project engineer. They work under the same
25 procedures as the Boston project.

1 When activities are delegated to the site
2 engineering office, the specific delegation is
3 identified in procedures and we require that the project
4 ensure that the procedures identify the unique controls
5 that are necessary to ensure consistency of the work and
6 of the documentation prepared at the site as compared to
7 the work being performed at project headquarters.

8 What we're seeing here is an example of a
9 situation where the work was being done at the site
10 engineering office and the auditor's judgment was that
11 additional coordination of the work with the Boston
12 project was necessary.

13 Q Mr. Eifert, this audit observation indicates,
14 does it not, that there had been a breakdown in that
15 interface control? For instance, it notes that some
16 calculations in the site engineering file index which
17 had been complete a year earlier had still not been
18 filed in Boston.

19 (Panel of witnesses conferring.)

20 A (WITNESS EIFERT) I would not characterize
21 this, Mr. Lanpher, as a breakdown. I would characterize
22 this as an administrative control problem between the
23 work being done in one group at the site versus the work
24 being done in Boston. This control is important. It's
25 important that both offices understand exactly what the

1 latest design document is.

2 The auditors identify that the files were not
3 being completely kept up to date, and corrective action
4 was taken to ensure that the duplicate files, if you
5 will, were consistent and up to date.

6 A (WITNESS MUSELER) Mr. Lanpher, let me add
7 that the coordination of design information, especially
8 when it's being conducted at several locations, which at
9 this time it was -- it was being conducted in the SEO,
10 which is a site engineering office, in Stone & Webster's
11 Boston office, and also in Stone & Webster's Toronto
12 office -- there were at various times over 500 engineers
13 and designers in the engineering mechanics division
14 alone, all working on the stress analysis and the pipe
15 support design for Shoreham.

16 So the coordination and control of all of the
17 various design inputs and outputs was obviously a very
18 important process, and I think that the measures that
19 were taken at the time in order to ensure that this data
20 was kept up to date and did not get out of control,
21 which it did not, included such measures as weekly trips
22 between the offices by the various Stone & Webster
23 engineers in charge of the stress analysis and pipe
24 support design efforts.

25 And while it is true that that calculation may

1 not have been listed at one place or another, at any
2 instant in time the brief amount of examination of these
3 that we have been able to do over the evening period
4 indicated that, at least in one case, in this particular
5 audit the problem was a matter of the latest information
6 being in transit between one office and another. So at
7 the time the auditor looked at it it certainly was a
8 valid observation. The overall control of this data was
9 in fact maintained.

10 I would also like to add that, as we have said
11 before, the changes in input parameters that Judge
12 Carpenter was speaking about earlier, especially in the
13 stress analysis area, occurred over the life of this
14 project many times, and this type of a process went on
15 almost continuously from 1977 until the present time.
16 And what we are currently engaged in is, hopefully for
17 the last time, making sure that all of that input data
18 is in fact the latest input data, so that the
19 calculations can be brought up to the latest input data
20 if that is what's required, or verified for the last
21 time that the latest input data was in fact used.

22 The point I'm trying to make is that this was
23 a process that involved literally hundreds of engineers
24 in three major locations and perhaps some minor
25 locations. Further, the one thing, the one thread that

1 did carry throughout this entire process was that the
2 central control or the organization having the
3 responsibility for making this process work was the
4 Stone & Webster project, and all of the peripheral
5 organizations involved in this, albeit not at the same
6 location, were also Stone & Webster.

7 So we were dealing with a single system which
8 was imposed on all organizations doing the work, and
9 that system was centrally coordinated so that the types
10 of observations made here were also made in the other
11 locations to ensure that the process was controlled.

12 A (WITNESS EIFERT) I would like to also add
13 that this situation is where the responsibility for this
14 pipe support work was delegated to the staff of the site
15 engineering office. This observation is merely saying
16 that you're not maintaining your duplicate file of their
17 output in Boston.

18 There is no indication here that there was any
19 concern with the file in the SEO. It was not getting
20 the duplicate file in place in Boston.

21 Also, the pipe support calculations that we're
22 talking about, the output is pipe support design. To
23 the best of my knowledge, those calculations do not
24 serve as input to any other aspect of the design. The
25 use of those would have been restricted here to the site

1 office.

2 So I would have no design concern at this
3 point, because of the lack of having the file in Boston
4 precisely up to date at that time, although we did take
5 corrective action and they established a requirement to
6 transmit work completed at the SEO every two weeks at
7 the Boston file to keep that file up to date.

8 Q Mr. Eifert -- excuse me.

9 (Panel of witnesses conferring.)

10 Q Mr. Eifert, the testimony was that there were
11 many hundreds of engineers working on related matters
12 during this time frame. Now, isn't it also your
13 testimony, though, that while they were related matters,
14 none of the calculations that were apparently correctly
15 filed at the site engineering office, but were behind in
16 filing by up to a year in Boston, none of those
17 calculations needed to be used by engineers in Boston?

18 A (WITNESS EIFERT) That reflects my
19 understanding of the process in this case, yes.

20 JUDGE MORRIS: Excuse me, Mr. Lanpher. Are
21 you moving on?

22 MR. LANPHER: Yes.

23 JUDGE MORRIS: Let me ask a follow-up
24 question. In the very last paragraph of this
25 observation it says, "There is no way to determine the

1 latest calculation for a given support because of the
2 above conditions."

3 Is it your understanding that, A, this was
4 true in the Boston office; and if so, was it also true
5 at the site engineering office?

6 (Panel of witnesses conferring.)

7 WITNESS EIFERT: Judge Morris, I believe from
8 the information we were able to gain last night that the
9 situation with these calcs within the SEO is that the
10 calc numbering corresponded to the drawing number, and
11 the revision of the drawing number for the support which
12 was being analyzed.

13 The confusion would have existed in Boston
14 where there were overlapping drawing numbers and drawing
15 revision numbers. So to the best of my knowledge, it
16 would have been confusing in Boston if someone was using
17 those files, not at the SEO, where they were marking the
18 calculations and tying them directly to BZ drawings
19 with number references.

20 WITNESS MUSELER: I would add to that, Judge
21 Morris, that Mr. Eifert is correct in that observation.
22 However, during this process, again, this was
23 approaching a very high level of activity in the pipe
24 support, pipe stress area. Both offices, actually all
25 three offices, realized that work would be going on

1 sometimes on the same component for different reasons in
2 different offices.

3 And it was my experience, since I was involved
4 at various times with the site extension office and in
5 fact with the Boston area in this discipline, that the
6 engineers who were involved in doing the work knew that
7 at that time, because -- the transmittal difficulty,
8 that they had to check more than their own records to
9 ensure what the latest calculation was.

10 For instance, if a Boston engineer needed to
11 look at a pipe support calculation for some reason, it
12 was the engineers on the project, they knew that work
13 might be conducted on that same pipe support on the SEO,
14 and they would generally communicate with the SEO to
15 find out whether or not the pipe support had been
16 changed.

17 The situation, the most common situation was
18 that the pipe support which might be being evaluated in
19 Boston because, let's say there were a new version of
20 the Mark II loads that had to be looked at, might also
21 be being worked on in the field extension office because
22 of some geometrical difficulties in installing it. The
23 field might have asked the site extension office to
24 modify the part in a certain way. So the field would be
25 referring to calculations to see if they could modify

1 the pipe support at the same time Boston might be
2 required to look at the same pipe support or reevaluate
3 it based on a new stress analysis.

4 Both of those things just had to go on at the
5 same time. So what I am saying is -- and there was no
6 way that, unless we were linked by computer, which we
7 later were, there was no way to keep a real time
8 communication going. It had to be a transmittal
9 situation, which has an apparent time lag in it. But
10 the engineers knew that and they in fact did communicate
11 with one another to try to ensure that they were working
12 on the latest configuration if the field were doing
13 something with the latest pipe stress analysis numbers,
14 if Boston were doing something.

15 JUDGE MORRIS: I thought for a minute we could
16 separate this problem by site, but what I understand
17 from what you just told me is that the problem is
18 interrelated among the sites. It's not isolated.

19 WITNESS MUSELER: Yes, sir. The situation
20 involved the fact that work was going on in three
21 locations at the time.

22 JUDGE MORRIS: Thank you.

23 JUDGE BRENNER: Mr. Museler, you mentioned
24 there was a lot going on in the pipe support area. This
25 is August 1978. Let me ask the question: Was this the

1 period when Stone & Webster had to rework their
2 calculational codes for all their plans for pipe stress
3 analysis? I'm trying to get a handle on what you said
4 was going on in the Boston office that had to be done at
5 the same time.

6 WITNESS EIFERT: I believe, Judge Brenner, you
7 are referring to the 1979 activities with respect to
8 plants other than Stone & Webster and the NRC concerns
9 with respect to those. This would have been before this
10 time.

11 And just for the record, you characterized it,
12 reworking our codes. During that effort, there was no
13 reworking of the computer codes themselves.

14 JUDGE BRENNER: I was wrong in what I
15 remembered, then. Thank you.

16 JUDGE MORRIS: While we have interrupted you,
17 Mr. Lanpher, and since it's getting close to the break,
18 I wanted to get one more question in before lunch.

19 With respect to positive traceability, is
20 there a definition of that term in the EAP 5.3?

21 WITNESS EIFERT: I would have to go back and
22 check to be sure, but I'm 90 percent sure there is not.

23 JUDGE MORRIS: Are there some criteria listed
24 so that the auditor can tell how that requirement is
25 satisfied? I see a reference in here to a Section

1 3.1.1.C. Maybe you can look at that over lunch or over
2 the weekend or something.

3 WITNESS EIFERT: I can look at that and get
4 back to you. The EAP I think provides examples, or at
5 least in words, descriptions of what would be an
6 acceptable method for identifying the input sources. I
7 can get specific information for you, sir.

8 JUDGE BRENNER: Should we break, now that we
9 have interrupted you, or do you want to finish something
10 up?

11 MR. LANPHER: I want to finish one short thing
12 on this audit and then I will be done with this audit.
13 And then I wanted to hand out some pages that were
14 missing on audit 28 that we have received. I thought it
15 would be more efficient to hand it out before lunch, if
16 anyone wanted to look at it.

17 JUDGE BRENNER: Okay.

18 BY MR. LANPHER: (Resuming)

19 Q Gentlemen, just briefly, the same audit
20 observation number, but page 3 of 3. Observation 067,
21 page 3 of 3, item 6 thereunder, it states: "In many
22 cases calculations do not reflect the source of the
23 calculation equations methods used. While most of the
24 calculations were found to be based on the LILCO job
25 only special procedures, they have been modified at

1 times by memos not included in the procedures, such as
2 in the case of load factors used."

3 Mr. Eifert, is this an example of failure to
4 note the source of information utilized in calculations,
5 or the method, I guess to be more precise in this
6 instance?

7 (Panel of witnesses conferring.)

8 A (WITNESS EIFERT) Mr. Lanpher, the proper
9 reference for the source of the input data that was used
10 was indicated on the calculation as being the LILCO job
11 only special procedures. The auditor identifies that
12 there were some changes to that procedure, those
13 procedures, which had been distributed by means of
14 inter-office correspondence, which were not specifically
15 referenced in the LILCO job-only special procedures.

16 The corrective action involving that was, as
17 an interim, to instruct the engineers, if they are using
18 the interim changes and the interim IOC's, to reference
19 the IOC's. The preventive action was that the LILCO job
20 only special procedures were amended to include these
21 changes.

22 Q Then the reference to input data or the input
23 methods was not complete in this instance, correct?
24 There was a reference, but it didn't contain all the
25 information needed for positive traceability?

1 (Panel of witnesses conferring.)

2 A (WITNESS EIFERT) Mr. Lanpher, the way this
3 observation is written, it's not clear whether the
4 calculations reference the memos or not. Had the memos
5 been referenced, I would have said there is positive
6 traceability because the memos were the advance change
7 documents, so to speak, for the special procedures.

8 The practice in this situation would be that
9 those memos are part of the discipline's instructions
10 for doing work, together with the procedures that are
11 available on the project, and the engineers were
12 receiving those advance change notices and using them.
13 There was traceability with that respect, and the
14 preventive action was to include those as an addendum to
15 the special procedures.

16 In summation, I believe there was traceability
17 here. It is again a documentation problem. I believe
18 it -- my concern would be, with my experience in quality
19 assurance, not with the engineers were doing preparing
20 the calculations, but in this case the updating of the
21 LILCO job only special procedures and the action there
22 to amend those procedures to include those kinds of
23 changes is the important aspect of this, in my
24 judgment.

25 Q, Thank you.

1 A (WITNESS MUSELER) Mr. Lanpher, let me add to
2 that before we leave this audit. I think it's
3 appropriate to refer to the audit summaries which are
4 now being provided and which you referred to in some of
5 the previous audits. And on the first page of that
6 audit summary, in item B it states that: "The project
7 has made significant improvement in resolving audit
8 observations."

9 At the time of the last audit there were
10 apparently 16 audit observations still open, and in the
11 immediately previous audit there had been 7 audit
12 observations. And this audit notes that in the case
13 during this audit, when all of those outstanding audit
14 observations were reviewed, that all of them had been
15 satisfactorily resolved.

16 So that at the point of this audit the only
17 audit observations not closed were those immediately
18 incident to this particular audit. I point that out to
19 emphasize the corrective action, the timeliness of the
20 corrective action that is taken with regard to response
21 to these audits.

22 MR. LANPHER: Judge Brenner, we are handing
23 out some pages which relate to audit 28.

24 If you turn to audit 28, observation --
25 initially, observation 079, the first page which has

1 been provided to you is page 2 of 3 of that, which was
2 omitted. If you go on to observation 080, page 1 of
3 that was omitted, and page 1 is in the package that was
4 just handed to you.

5 JUDGE BRENNER: Okay, I think we see it.
6 First of all, I should unstaple it if I want to fit them
7 in. Second of all, I'll just follow the sequence and
8 put them in. Thank you.

9 MR. LANPHER: Thank you.

10 JUDGE BRENNER: Incidentally, you apologized
11 once or twice for the condition of these, and we
12 appreciate the apology and also your zeal in fixing it
13 up so that there's no problem.

14 On the other side of that, I want to note that
15 I have seen cases where parties have taken something
16 like -- I guess we have a total of 70 or so, if you look
17 at the two volumes, and just handed them out one at a
18 time, which could have been done here. And the order in
19 which you have arranged these and presented these has
20 been very helpful and more than compensates for the
21 minor matters, which we have been able to adjust to with
22 little problem.

23 MR. LANPHER: Judge Brenner --

24 JUDGE BRENNER: We appreciate the
25 organization. It has been helpful.

1 MR. LANPHER: If I could just note one last
2 thing, with respect to these pages I handed out, they
3 were provided by LILCO and I thank them for that. I
4 know that some of these have the reply section filled
5 in, so these are a little different than the other ones
6 that we have been using.

7 JUDGE BRENNER: Yes. I guess I have already
8 recorded my observation yesterday. Maybe I didn't say
9 it in these words. I think it would have been better
10 for the response to discovery to have been these copies,
11 regardless of the preciseness or lack thereof in the
12 discovery request.

13 Let's break for lunch and come back at 1:00
14 o'clock.

15 (Whereupon, at 12:00 noon, the hearing was
16 recessed, to reconvene at 1:00 p.m. the same day.)

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1 AFTERNOON SESSION

2 (1:00 p.m.)

3 JUDGE BRENNER: We're back on the record.

4 This morning we received a filing from Mr.
5 Reveley on the subject of construction schedule, and I
6 thought it would be a good idea for you to mention the
7 substance of that on the record if you want to.

8 MR. REVELEY: Judge, it's very short. Why
9 don't I simply read it into the record. The company
10 filed this morning a document entitled "Construction
11 Schedule," which states as follows:

12 "The company announced late yesterday
13 afternoon that the preliminary results of its most
14 recent review of the schedule for fuel load of the
15 Shoreham nuclear power station indicate that the plant
16 will be physically ready for fuel loading during the
17 first quarter of 1983."

18 That's the end of the document.

19 JUDGE BRENNER: Okay. We appreciate LILCO's
20 continuing to keep us informed, as they have in the past
21 and now. I note the wording that these are preliminary
22 results.

23 Do you have any idea of when we will get the
24 more final results, and from that I assume a more
25 definitive time frame within the parameters of the first

1 quarter of '83?

2 MR. REVELEY: I think in the next couple of
3 weeks the final results should be available. And you
4 are correct that there will be a date, I believe, picked
5 within the window, although I think the window also will
6 endure as part of the estimate.

7 JUDGE BRENNER: Okay, thank you.

8 All right. If there are any other matters
9 that we have to hear about today, let's do it now,
10 because when we stop the testimony we're going to be
11 gone.

12 (No response.)

13 JUDGE BRENNER: Hearing none, we can continue
14 with the examination by the County.

15 MR. LANPHER: Next week we resume our normal
16 schedule at 10:30, right?

17 JUDGE BRENNER: Yes. I guess I was going to
18 stick around long enough to say that at the end.

19 (Laughter.)

20 JUDGE BRENNER: We will be here in this
21 courtroom Tuesday morning at 10:30.

22 MR. LANPHER: Judge Brenner, during the break
23 for lunch I handed out some missing pages on audit 31.
24 I think you will find them among your stacks of papers.
25 I believe they are self-explanatory. I gave them to all

1 the parties, and I also advised Mr. Eifert that we would
2 start now with audit 27, observation 072.

3 Whereupon,

4 T. TRACY ARRINGTON,
5 FREDERICK B. BALDWIN,
6 ROBERT G. BURNS,
7 WILLIAM M. EIFERT,
8 T. FRANK GERECKE,
9 JOSEPH M. KELLY,
10 DONALD G. LONG,
11 ARTHUR R. MULLER,
12 WILLIAM J. MUSELER, and
13 EDWARD J. YOUNGLING,

14 the witnesses on the stand at the time of recess, having
15 been previously duly sworn, resumed the stand, and were
16 examined and testified further as follows:

17 CONTINUED CROSS EXAMINATION
18 ON BEHALF OF SUFFOLK COUNTY

19 BY MR. LANPHER:

20 Q Mr. Eifert, have you had an opportunity to
21 review that?

22 A (WITNESS EIFERT) I'd like another moment,
23 please.

24 (Pause.)

25 JUDGE CARPENTER: I'm sorry, Mr. Lanpher. I

1 missed the reference.

2 MR. LANPHER: 072 is the observation number in
3 audit 27.

4 (Pause.)

5 BY MR. LANPHER: (Resuming)

6 Q Mr. Eifert, why don't I go ahead and ask the
7 question. My question may be narrower than the areas
8 that you're trying to prepare for. If you need more
9 time after I ask the question, please let me know.

10 First, this audit observation notes some
11 disagreements between the calculations and the FSAR's;
12 is that correct? In fact, two areas of disagreement,
13 items number 1 and number 6?

14 A (WITNESS EIFERT) Item number 6 describes a
15 disagreement between the FSAR -- item number 1, based on
16 the information that I got last night, apparently also
17 is a disagreement between the FSAR and the design.

18 Q When your engineers, Mr. Eifert, are
19 performing design calculations, which this audit
20 observation indicates these were related to, are they
21 directed to rely upon the design values in the FSAR?

22 (Panel of witnesses conferring.)

23 A (WITNESS EIFERT) In our design control
24 procedures, many of our procedures, we have specific
25 requirements that conform to the FSAR. I'm not clear on

1 my recollection with respect to the procedures for
2 calculation, whether there is a specific reference. The
3 process relies on other documents that are specific
4 control design documents to establish and provide the
5 basis for the criteria, the analysis that the individual
6 designers might use.

7 In this context, I just can't specifically
8 answer the question.

9 Q Mr. Eifert, as a general matter would you
10 agree that if a designer is not going to follow a
11 particular value or criterion specified in the FSAR,
12 they're supposed to document their reasons and get a
13 change perhaps in the E&DCR to allow a deviation from
14 that FSAR value?

15 A (WITNESS EIFERT) Not a deviation, as you
16 say. What we would do when a decision was made to -- or
17 where it was thought that it was needed to proceed with
18 work other than the FSAR, described in the FSAR, a
19 change notice would be processed. In these two specific
20 examples, the results of this audit for the first one
21 was that they did redo this calculation to agree with
22 the FSAR. They did find that the analysis in the design
23 was adequate as originally prepared, but they did revise
24 it to agree with the conditions in the FSAR.

25 The second example, they found that an

1 amendment to the FSAR was required and was initiated.

2 Q On the first instance, I believe you stated
3 that they find that the design and analysis was
4 adequate, but it was then reworked or changed to conform
5 to the FSAR. I believe that's what you stated.

6 A (WITNESS EIFERT) I indicated that they
7 revised the calculation and identified that there were
8 no problems with the design that was based on those
9 calculations. I don't think that's how I stated it, but
10 that's what I meant.

11 Q Well, understand now. Thank you.

12 But that design based on those calculations
13 did not conform to the design value specified in the
14 FSAR, correct?

15 A (WITNESS EIFERT) No. The design did meet the
16 criteria.

17 Q Then why was it reworked?

18 A (WITNESS EIFERT) The calculation was
19 reworked. The design, planned as built, the drawings
20 met the criteria.

21 (Counsel for Suffolk County conferring.)

22 Q Mr. Eifert, directing your attention to items
23 2, 3, 4 and 5 of the same audit observation, 072, would
24 you agree that these are instances where there was lack
25 of an identification of the source of the input value or

1 information?

2 A (WITNESS EIFERT) Would you repeat the items
3 for me?

4 Q Yes. 2, 3, 4 and 5, sir.

5 Why don't you delete 3. Look at 2, 4 and 5.

6 (Pause.)

7 A (WITNESS EIFERT) Mr. Lanpher, item 2 is -- as
8 a result of the action taken, it was not an issue of
9 failure to identify a source document. The corrective
10 action was providing the justification for the
11 assumption used in the calculation. That was the
12 corrective action. It's not characterized as an input
13 source document referencing problem.

14 Q Before going on to the next item, just so we
15 can keep the record together on it, it was a problem,
16 however, that the calculation was not complete insofar
17 as your procedure 5.3 required that the source or
18 justification for the value be provided, correct?

19 A (WITNESS EIFERT) Our procedural requirement
20 with respect to assumptions which were made by the
21 engineers requires that the assumption be identified.
22 The extent to which a calculation would contain a
23 justification for the assumption, a basis for that
24 assumption, would depend on the judgment of the
25 engineers preparing and reviewing that, the complexity

1 of a given assumption.

2 Many engineering assumptions don't require
3 justification because any experienced engineer in that
4 discipline who can look at the assumption can understand
5 why it's a valid assumption. In this particular case,
6 the auditor was questioning where this information came
7 from, and in the auditor's judgment it was not an
8 obvious assumption that didn't require justification.
9 So the corrective action was that they apparently agreed
10 with the auditors and provided the justification in the
11 calculations.

12 This is not an input source document. It is a
13 judgment of the engineer versus the judgment of the
14 auditors.

15 Q The calculation was not clear, though, in
16 terms of what the source of this value was, and that's
17 what the auditor wanted in the calculation.

18 A (WITNESS EIFERT) It was not clear with
19 respect to the basis of that value.

20 Q That's right. Thank you.

21 You were going to go on and respond with
22 respect to item 4, I believe, sir.

23 A (WITNESS EIFERT) This is similar to the
24 former item, where it was an engineering judgment with
25 respect to how the loads were applied. And the

1 corrective action again was to go back and put
2 additional explanation in the calculation and why this
3 was being analyzed this way.

4 Q And with respect to item 5?

5 MR. ELLIS: He wasn't finished yet.

6 MR. LANPHER: I'm sorry.

7 WITNESS EIFERT: I was simply going to say,
8 this was not a reference to input source documents as we
9 have been discussing.

10 BY MR. LANPHER: (Resuming)

11 Q Item 5, sir?

12 A (WITNESS EIFERT) Item 5, the correct action
13 there was to go back and identify the source document.

14 Q Mr. Eifert, in items 2 and 4, where there was
15 an apparent failure to provide enough details in the
16 calculation itself to justify a value, isn't the purpose
17 for providing those details the same basic purpose as in
18 the traceability instances, namely to ensure that a
19 subsequent reviewer, someone using those calculations
20 later, understands and can follow those calculations,
21 whether it be right on the face of the calculations or
22 by reference to some other materials?

23 A (WITNESS EIFERT) I would agree that the basic
24 purpose again is to ensure that assumptions or bases
25 such as these were clearly identified such that

1 documents are readily useable in the future. The
2 difference I see in this example from the specific
3 identification of source document examples is that our
4 requirements are very strict and specific with respect
5 to how we reference source documents.

6 The situation that we are seeing in these two
7 items is more of a judgment basis on those types of
8 assumptions or judgments or bases that are used in the
9 analysis, that clear explanations and documentations of
10 those explanations are needed in the calculation. In
11 these two cases, the engineering organization agreed
12 with the auditors to add that explanation.

13 Q Mr. Eifert, I'm going to turn now to audit 28
14 and observation 079. If you could review that
15 observation, my questions are going to go, initially at
16 least, to items 1 and 2 and the corrective actions
17 thereunder, or the recommended actions thereunder.

18 (Witness reviewing document.)

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1 Q Mr. Eifert, let me ask you a question, and if
2 you need more time, please take it.

3 With respect to Observation No. 1, it
4 indicates that a certain calculation index form had not
5 been used at the project.

6 What is this index form? Are you familiar
7 with that?

8 A (WITNESS EIFERT) This index form is a
9 standard form that is contained in EAP 5.3 on
10 calculations and has been made the standard form and I
11 believe now made mandatory for all disciplines' use.
12 There was a change, and I'm not clear on the date, but
13 sometime in the late '70s where we developed a standard
14 indexing form and asked that all divisions use that
15 standard form. Prior to that time I believe we had a
16 form in the EAP, and it was presented as a sample to be
17 representative of the information that we would expect
18 to see on indexes.

19 Q Now, this index was to identify and track
20 calculations which require a confirmation at some later
21 time, correct?

22 A (WITNESS EIFERT) This was one of the new
23 aspects that was put on the standard form. In the
24 normal course of developing calculations, the engineers
25 develop assumptions based on preliminary information to

1 proceed with the design information. The practice is to
2 identify that as you are developing the calculation, if
3 it is an assumed value as compared to a standad value.
4 The change to the form reflected a new tracking
5 requirement whereby when that information was -- when a
6 calculation contained such information, it was
7 identified on the calculation index as a calc that
8 requires confirmation.

9 I believe the format of the form has two
10 blocks, confirmation required and not required, and the
11 form is used. If confirmation is required, it is
12 checked as being required, and it then provides a tool,
13 an additional tool for the discipline's lead and
14 principal engineers to go back and verify when the
15 information is available and confirm that the
16 calculations either confirm that the assumption is valid
17 or revise the analysis.

18 Q Now, this audit observation indicates that the
19 new information required on the index was a requirement
20 as of March 24, 1978, correct?

21 (Pause)

22 A (WITNESS EIFERT) Yes, that's how I would read
23 that.

24 Q And this audit observation, dated March, early
25 March 1979, March 3 and 8, 1978, indicates that the

1 auditor could find no evidence that the project had
2 implemented this requirement, correct?

3 A (WITNESS EIFERT) That's correct.

4 Q Mr. Eifert, do you know why this new index
5 requirement was enacted for the project?

6 A change was made in 1978, obviously. I am
7 just wondering was it part of corrective action, for
8 instance, or what?

9 A (WITNESS EIFERT) I'm trying to recall. There
10 was a major revision to the EAP on preparation of
11 calculations in that timeframe and I believe this change
12 was part of that major change. The format of the
13 procedure was changed. The detailed implementation
14 requirements were expanded, and I believe this was the
15 case at that time. This is not a change in requirement
16 as much as it is the addition of an administrative
17 mechanism for use by the lead engineers to again manage
18 their calculation development process. I do not recall
19 any specific corrective or preventive action that was
20 intended to be addressed by the addition of this aspect
21 of the calculation index form.

22 Q Mr. Eifert, directing your attention to Item 2
23 under Observation 079, it's correct, is it not, that
24 this item concerns a lack of references to sources of
25 input to ensure traceability?

1 A (WITNESS EIFERT) These are examples of
2 nonspecific identification of the source document. Item
3 2A is an example where the source document was listed
4 but the specific revision and date identification of
5 that document was not listed.

6 Item B with respect to the Stone and Webster
7 piping drawing, I believe that that is as quoted there
8 specifically what was on the calculation. It is not
9 clear reference the specific drawing number, and as I
10 think we have discussed earlier, the response spectra is
11 a reference to a specific calculation which is a detail
12 that we require in all procedures.

13 Q It's also true, is it not, that the auditor
14 stated that this was, at least one of these items was
15 similar to an earlier condition that had been reported
16 in February of 1978, and that the auditor concluded that
17 it was indicative of inadequate project preventive
18 action?

19 A (WITNESS EIFERT) The audit does indicate
20 that the auditor's judgment was that this had recurred
21 since the last audit. It had been reported in the last
22 audit, and the project had indicated that there would be
23 preventive action. This indicates, I believe, very
24 well, how the auditors looked specifically in follow
25 audits, to see if the problems that had been identified

1 and corrected are recurring, and if they do recur, we
2 report the situation again. We don't assume that
3 because we found a problem in one audit and it was
4 corrected that it is not going to happen again. And we
5 continue to follow up. We continue to audit thoroughly
6 to assure that we catch all of the problems, even these
7 administrative problems.

8 Q Turning your attention several pages on to
9 observation 080, Item 1 under that observation --

10 A (WITNESS EIFERT) If I can make another
11 comment, please, on Audit Observation 079 with respect
12 to the design drawings there and not using the latest
13 index, the format of those calculations are, I think, as
14 I discussed earlier, they are kept by job books with
15 subcalculation indices. I suspect that the situation
16 there was that it was not clear that it was intended for
17 people to start using a new calculation format at that
18 stage of the design. What exists now is a calculation
19 index which is page numbered and different pages of that
20 index using the different format, and in the judgment of
21 the engineers at that time, it would have been that at
22 this stage of the Shoreham project, there wasn't a need
23 to use the newer index, and that judgment was not in
24 accord with what we wanted.

25 What I'm trying to say is it is not indicative

1 that these calcs were not indexed. They were indexed
2 and tracked in these calculations.

3 Q They weren't being indexed and tracked in
4 precise accordance with engineering assurance
5 procedures?

6 A (WITNESS EIFERT) With the new requirement,
7 right, but they were indexed. I didn't want to leave
8 the impression that these were not indexed.

9 Q You know that on personal knowledge or based
10 on discussions? I think you said you suspected or
11 surmised that.

12 A (WITNESS EIFERT) The audit observation
13 indicates that the new index form is not being used.
14 That was a change. Therefore, if we said they didn't
15 have them indexed, the record would be clear. If the
16 auditors identified that they weren't indexed, it would
17 have been recorded that way.

18 Q I don't have anything further on that.

19 Again, if we could turn our attention to 080,
20 page 1, Item 1.

21 (Pause)

22 Mr. Eifert, this is an example of where
23 certain calculations had not been reviewed or checked in
24 a timely manner, correct?

25 (Witnesses conferring.)

1 A (WITNESS EIFERT) Mr. Lanpher, this is an
2 example of where in the auditor's judgment calculations
3 were not being reviewed in a timely manner. The
4 follow-up with this audit observation indicated that the
5 type of information being generated here by the
6 Structural Mechanics Division was preliminary and they
7 would recognize that the design process would be giving
8 them additional information that would be cause to
9 change that information, and they had not reviewed those
10 calculations on the basis that the information was
11 preliminary and they knew that it was going to be
12 confirmed at a later date.

13 Q Well, one of these calculations had actually
14 been used to determine the G values in a particular
15 purchase specification, correct?

16 A (WITNESS EIFERT) Yes, that is correct.

17 Q Such use -- am I correct in assuming that your
18 procedures requiring checking before use of the
19 calculation in such a specification?

20 A (WITNESS EIFERT) The Stone and Webster policy
21 is that we should not use the results of calculations as
22 a practice that are not checked. We have established
23 mechanisms to control the situation where it is
24 necessary to use input from preliminary analysis work.
25 Input when it is used is required to be used in a manner

1 which identifies its status such that people using that
2 understand the basis upon which they are doing work. As
3 a general policy, the company does not allow widespread
4 use of results of unchecked calculations in further
5 developing the design, but on a case basis we allow its
6 use when it is properly controlled.

7 An example of one of the control mechanisms
8 that you use to control the situation where you have to
9 use it is the confirmation required. So if an input was
10 preliminary, based on an assumption from or a value from
11 a preliminary calculation, the calculation using that
12 data is marked confirmation required.

13 Q Gentlemen, I would like now to turn your
14 attention to Audit 30, Observation 101, page 1 of that
15 observation. Specifically, look at Item 1, sir.

16 Excuse me. I'm sorry. Let's go back to 28,
17 just for one moment, the cover page of that audit. Item
18 1 relates to the -- Item 1 on that cover page relates to
19 the item that we were just talking about, the use of the
20 results of unchecked calculations in the preparation of
21 calculations. They call these among the most
22 significant of the items in this audit. We had
23 discussion yesterday about significance.

24 A (WITNESS EIFERT) Mr. Lanpher, simply, of all
25 the identified concerns that the audit discovered, they

1 were the most significant as compared with the others,
2 the use of this term "significant" here in comparing the
3 specific item identified by the auditors among those
4 items, and it is in no way significant with respect to
5 design or design adequacy. It is in that context.

6 Q Do you consider the use of unchecked
7 calculations to be a significant problem when it
8 occurs?

9 A (WITNESS EIFERT) Not when it is being
10 properly controlled. That is one of the programs in a
11 complex design process that it takes to design a complex
12 power plant. We recognize that that situation is going
13 to occur and we have allowed for that in our proces.

14 Q Do you know whether this was properly
15 controlled in this instance?

16 A (WITNESS EIFERT) I cannot establish, in
17 talking to the auditors, whether or not the specific
18 specification that was referenced was marked at that
19 time in the process last night, but I believe that had
20 the auditor identified that the use of that data was not
21 being properly controlled, they would have added that to
22 the observation as well. The reason I believe the
23 auditor wrote that observation is that you cannot
24 establish a reason or a basis for not checking those
25 calculations.

1 It turned out, I believe, that it was
2 primarily an allocation of resources as well as an
3 understanding of the upcoming changes that were going to
4 be made to these set of calculations. It was the
5 judgment of the auditors that that was not really the
6 proper interpretation of the spirit of the Stone and
7 Webster policy for when use of preliminary results is an
8 acceptable practice.

9 Q Well, Mr. Eifert, if there had been proper
10 control and it has been noted on the calculation that it
11 was preliminary or something and it was going to be
12 subject to checking, would the auditor have put this
13 down as an audit observation? Wouldn't that have been
14 in accordance with your procedure?

15 A (WITNESS EIFERT) Yes, he would have. The
16 basic policy is that we don't use the results of
17 unchecked calculations. When you have to because of
18 compelling reasons, then you are allowed to, and you are
19 allowed to under conditions which control that use.

20 The judgment of the auditor in talking to the
21 people who performed these calculations in this case,
22 and looking at the documentation, would have been that
23 he didn't feel, the auditor didn't feel that there was
24 justification for not having these calculations checked,
25 and on that basis he would have written the audit

1 observation.

2 Q So the auditor concluded that there had been a
3 violation of the procedure, correct?

4 A (WITNESS EIFERT) The auditor concluded that
5 the intent of the Stone and Webster policy with respect
6 to restricting use of unchecked calculations was not
7 being properly interpreted and applied in that
8 instance.

9 Q And that's a violation of the procedure.

10 MR. ELLIS: He said several times policy, and
11 he answered your question with respect to policy, and I
12 think it is fair to put it to him in those terms.

13 MR. LANPHER: Let me ask a different question,
14 Judge Brenner.

15 BY MR. LANPHER: (Resuming)

16 Q Turning your attention, Mr. Eifert, back to
17 Audit Observation 080, last sentence of Item 1, it
18 reads, this, referring to the earlier description, "this
19 violates the requirements of EAP 5.3, Paragraph 6.1."

20 Do you have any reason to disagree with that
21 conclusion?

22 (Witnesses conferring.)

23 A (WITNESS EIFERT) I don't have any basis to
24 disagree with that. I had not read those words. I
25 missed that, by the way. But my only intent is to

1 explain that that is an interpretable requirement. It
2 is the judgment of the auditor that it is a violation of
3 that requirement.

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1 Q An auditor, when he writes up an audit
2 observation, that observation goes through a review
3 process, I believe. Correct? You were describing it
4 yesterday, how you yourself sit in on audit result
5 meetings and that kind of thing, correct?

6 A (WITNESS EIFERT) Definitely. That would have
7 been the auditing organization's evaluation.
8 Apparently, the audit organization did agree, because
9 they promptly corrected the calculation that had been
10 used based on the unchecked data

11 Q Up to Audit 30, now, sir, Observation 101,
12 Item 1.

13 (Pause.)

14 Q Mr. Eifert, is it true that this observation
15 indicates a lack of control over changes to completed
16 calculations?

17 (Whereupon, the witnesses conferred.)

18 A (WITNESS EIFERT) Mr. Lanpher, in referring to
19 Item 1 of this audit observation -- Is that your
20 reference?

21 Q Yes, sir. The reference is that seven of the
22 13 nuclear calculations had been changed since they had
23 been completed and reviewed. Apparently, it goes on to
24 indicate that there wasn't documentation or evidence of
25 review, and there were no reasons, recorded reasons for

1 the changes, apparently.

2 A (WITNESS EIFERT) This observation does
3 indicate that there was an apparent lack of
4 documentation. The auditors could not tell if the
5 changes were a part of the original calculation or if
6 they had been made after the calculation. The project
7 in assessing this went back and looked at all
8 calculations and re-reviewed them due to the lack of
9 documentation, and the inability to establish whether or
10 not they had been part of the original documentation or
11 changes afterward, went back and did a full review of
12 all prior calculations in the discipline to ensure that
13 any such changes were acceptable.

14 A (WITNESS MUSELER) Mr. Lanpher, it was not
15 clear from our discussions with the personnel who are
16 involved with this whether or not anything had really
17 been changed after the original calculations were signed
18 off. There were apparently changes made to the
19 documents, but the auditors felt that that could have
20 been done, and that instead of having a clean copy
21 signed, the copy that had been reworked prior to the
22 signatures had been signed. So this doesn't indicate --
23 it was never able to be established whether in fact the
24 calculations had been revised after everybody had signed
25 them and then not reviewed.

1 The engineering department felt that was not
2 the case, that that was never able to be established.
3 The response of the engineering department was to go
4 back and review all applicable calculations of this type
5 that might be suspect in this same manner and re-review
6 them to assure that the second review was in fact done.
7 I think this is an anomaly that we probably never will
8 know the answer to, but it certainly did not appear that
9 this practice was extensive or extended beyond the
10 limited sample that was done.

11 JUDGE BRENNER: Mr. Museler, would the reply
12 have that information in it, the written reply? That is
13 that it was the project organization, the engineering
14 organizations that prepared these calculations view that
15 the calculations in fact had been signed after being
16 reworked as opposed to the other way around?

17 WITNESS EIFERT: If I may, Judge Brenner, I
18 don't know the answer to your specific question with
19 respect to this. We talked to a lot of people. We have
20 people working in Boston that we have been communicating
21 with. I suspect in this particular one the reply would
22 simply say that they are going to go back and look at
23 all the calculations. The additional information that
24 we were able to get I believe came from the people who
25 were involved in that audit and who understood the

1 background specifically.

2 To understand it -- a further clarification.

3 It is possible that there was more in reply, and it is
4 possible that we asked for more information, and there
5 are memos and other correspondence that is also in our
6 files, as well as notes and the auditors' check lists
7 and so forth that that information might have come from.

8 I would like to just explain in the audit
9 process with that kind of situation and with other
10 situations, the auditors identify the situation and in
11 many cases it is up to the project to determine the
12 extent and perform the corrective action. After they
13 identify to us that they have corrected it, we go in to
14 verify that they have corrected it, and in many cases we
15 would take an additional audit sample to verify or
16 develop sufficient confidence that they have corrected
17 it.

18 In many of the cases such as these, the
19 emphasis on the auditor is that they carried out what
20 they indicated and committed to us that they would do,
21 rather than in all cases at least understanding the
22 specifics of the individual items. Only if those
23 situations are such that we think we have what is a
24 really critical situation, something that is extremely
25 important, do we get deeply involved until we are

1 totally satisfied that the problem is solved.

2 BY MR. LANPHER: (Resuming)

3 Q Mr. Eifert, have you had an opportunity to
4 review Observation Number 3 on that same page? The one
5 that starts, "Two of 13 nuclear calculations?"

6 A (WITNESS EIFERT) Could I have one moment,
7 please?

8 Q Sure.

9 (Pause.)

10 A (WITNESS EIFERT) Yes, I have read that, Mr.
11 Lanpher.

12 Q This observation indicates, does it not, that
13 when the auditor investigated this situation, that he
14 determined that the specific version level of the
15 computer program that was used had not been qualified as
16 required by EAP 5.25, correct?

17 A (WITNESS EIFERT) That is correct. This is
18 the kind of situation that I think is very important.
19 Stone and Webster has a program that ensures that we
20 document computer programs, and this kind of a situation
21 we take very seriously. The specific situation that
22 occurred here was also looked at in this division to see
23 if they had other occurrences of this, and from what we
24 have been able to gather, we have not identified that
25 this was from our own engineering assurance records. We

1 have not been able to identify that this is more than an
2 isolated case.

3 But nevertheless, we do consider it a serious
4 matter. The project took preventive action in the form
5 of specific training of people in these matters. In
6 addition, I would like to point out that since the time
7 frame of this auditing, we have revised our control
8 mechanisms for computer programs to specifically require
9 that analytical computer programs be used on the
10 computer in terms of what I will call load modules, that
11 when they are put up on the computer, so to speak, the
12 load module mechanism automatically links you to a date
13 and time of that version of the computer program.

14 We require then that the computer program
15 documentation, one, be linked directly to a load module
16 and a specific date and time to ensure that the computer
17 program specifically -- that the computer program on the
18 computer is the specific one that has been documented
19 and qualified, and then the user manual for the computer
20 program identifies this information, the specific
21 version and level of the program which can then be
22 linked directly to the computer output which is required
23 to print automatically the load module information, the
24 date and time information, so that the users can tie
25 directly or link directly between the computer program

1 they are using in the user documentation to the program
2 that was actually on the machine via the printout and
3 have total confidence that he is using a qualified
4 program.

5 Q Mr. Eifert, I am going to turn to Audit 31,
6 Observation 107. I direct your attention to the first
7 two observations.

8 (Pause.)

9 Q Mr. Eifert, with respect to Item Number 1,
10 that is an indication that certain of the references in
11 the calculations were not in accord with EAP 5.3 with
12 respect to traceability, correct?

13 A (WITNESS EIFERT) Yes, it is, Mr. Lanpher.
14 This is the example of where they used the author's
15 name, Blodgett, instead of identifying the text.

16 Q Now, the second observation notes by the
17 auditor that a particular calculation had used
18 unapproved input from an incomplete calculation, and
19 that neither the index nor the calculation had been
20 matched to indicate that confirmation was required.
21 This is a violation of your calculation control
22 procedures, correct?

23 A (WITNESS EIFERT) Yes, it is. Mr. Lanpher, I
24 would like to discuss further on this audit observation
25 the example that you indicate in Item 2 where they have

1 used the input data for an unchecked calculation without
2 controlling that as we had discussed earlier this
3 afternoon, is an area that we consider very important.
4 We need to have control over that situation to ensure
5 that that information, when it becomes available in its
6 checked form, is checked against its use. The project
7 in its corrective action initially took another sample
8 of the calculations themselves to determine if they had
9 more than an isolated case, and they came back and
10 reported to us that it was not -- they could not confirm
11 that it was an isolated case, that there had been 16
12 calculations completed in this discipline since last
13 audit, and that other, not precisely the same, but other
14 similar problems existed in some of the other
15 calculations based on their sample.

16 Based on that, they then further committed to
17 us to go back and re-review all of the calculations that
18 they had prepared in that time frame to see if -- to
19 assure that any such situations were corrected. The
20 project also specifically committed to preventive
21 action, preventive action necessary here because this is
22 an important requirement. Again, this is an example of
23 the auditors being thorough, finding the problems,
24 ensuring that they are resolved, and it further is an
25 example of project engineering being responsive to the

1 audit program and following up, doing their own
2 investigation into the extent of the conditions, and
3 taking corrective and also preventive action.

4 A (WITNESS MUSELER) Mr. Lanpher, we have
5 discussed before, and I think there have been several
6 questions from both yourself and from the board,
7 regarding when these findings apply to a larger
8 population than just the one that the auditors happen to
9 look at at that point in time. I think we also
10 indicated that we were certain from our experience on
11 the project that when the audit program turned up
12 anything substantive, that it was thoroughly explored,
13 and if we had to go back into the records and recheck
14 calculations or drawings or whatever, that that was
15 always done, and I think this is an example of where a
16 project engineer at Stone and Webster determined that
17 the audit observation did require that kind of vigorous
18 action and looked back to make sure that from a
19 technical standpoint, that the calculations did in fact
20 back up a safe design.

21 I think we have seen, and I don't know what
22 the count is, but it is probably in the nature of one or
23 two in the process of going through these audits to date
24 that fall into that category where the audit program
25 identified something that did require vigorous technical

1 and management action to ensure that the design of the
2 plant was in fact consistent with safe operation. This
3 was another one, one or two, I don't know how many we
4 actually had, but it is certainly a very small number of
5 examples where the audit program has pointed out
6 something of a substantive nature to differentiate it
7 from what I will characterize as minor administrative,
8 if not, but not unimportant matters with regard to
9 exactly how the documentation is handled.

10 JUDGE BRENNER: Mr. Lanpher, are we at a point
11 where we can stop now? Because contrary to my earlier
12 promise, I do have something I want to address before we
13 recess.

14 MR. LANPHER: We can stop now, Judge Brenner.

15 JUDGE BRENNER: The subject is our progress
16 and how long it is going to take. We have been
17 emphasizing that there is no promise that you do it in
18 two weeks, so that is not my starting point. However,
19 two weeks is a laugh, because at this case -- let me
20 back up and tell you what my input is and identify the
21 sources of my data.

22 (General laughter.)

23 JUDGE BRENNER: I have got your handwritten
24 outline of what you intend to cover, and I don't mean to
25 imply that each item is of equal length, but of course

1 right now I don't have a good handle on what the
2 differences would be. We are on one category of the
3 documents, that is, just the engineering assurance
4 audits, and we are on the first subject that you are
5 covering with those documents. There are a total of ten
6 subjects, so if we continuing finishing up this subject
7 and go through nine more subjects through these 40
8 audits which, as I said, is only the first item in the
9 document category list, it is going to take a month just
10 on Suffolk County Exhibit 50, and then there are nine
11 other categories of documents to repeat through these
12 subjects.

13 It is obvious when you have two lists and you
14 look at the permutations and combinations that we are
15 going to be here a mighty long time. We had hoped that
16 during the break one of the things that would be
17 addressed would be a focus on how to approach the
18 litigation of this matter. I certainly had no illusion
19 that this subject was going to be settled. However, I
20 had hoped that there would be stipulations of fact as to
21 certain things or agreement on how to extract this
22 information in some summary form and then present it in
23 some sort of summary table or some sort of summary
24 extract or something of that nature.

25 From the questions and answers I have heard

1 for the last day and a half, it seems to me that there
2 would have been some possibility of doing that. Sure,
3 you still would have had cross examination and followup,
4 but you would have gotten agreement that findings in 20
5 audits represent essentially the same type of finding,
6 and you would have had your questions as to what this
7 might have meant, and the witnesses would have given
8 their answers, but we could have done it as to these 15
9 items instead of item by item, maybe.

10 If you can't do that, I can see on cross
11 examination when you are springing for the first time,
12 you have to put something together and we have to be
13 keyed in also. But I hope that there is room for doing
14 that. I also know you will have a lot of work to do on
15 the other subjects during the break, which we
16 appreciate, and sometimes even on this subject you can't
17 complete what I am talking about until you have fully
18 prepared all the details of your examination, and maybe
19 until you have seen what type of witnesses you have
20 before you and whether you feel comfortable in taking
21 that kind of approach based on your initial
22 questioning.

23 But we have now got some of that additional
24 input, so I want everybody to talk to each other, and
25 come up with some way, and I have got to believe that

1 there is a way, without settling any issues on your
2 views, of a different presentation so that the county is
3 able to put everything before us that it wants to, and
4 we certainly do want this information before us. I just
5 want to be able to get it in a more efficient manner
6 without losing any of the substance.

7 I don't know how soon you could do that, and I
8 am certainly not going to expect a miracle to happen
9 between now and Tuesday morning, but maybe something can
10 be worked out for the future subjects as soon as
11 possible. I don't know if something could be worked out
12 before the end of next week, but after that there is a
13 two-week break, and it is my prediction you are still
14 going to be cross examining. Am I wrong? Are the other
15 eight subjects going to be so much quicker than the
16 first subject that I am misapplying data?

17 MR. LANPHER: I think you are right that this
18 is going to take, going this way is going to take a lot
19 longer than I ever predicted. As a matter of fact, the
20 calculation subject matter, just the number of items
21 that I have identified in the audit reports is, I would
22 estimate, about three times as numerous than the nearest
23 next one. That doesn't mean that there is not a lot.
24 So I think your comments make some sense, and I will
25 take them very seriously this weekend.

1 I was going to be in touch with the LILCO
2 representatives late Sunday, no later than Monday
3 morning, as you had asked anyway, and I will give it
4 very serious thought whether, for instance, the next
5 item that I am intending to go to on E&DCR's, I could
6 maybe categorize five E&DCR's doing X and four doing Y,
7 and do my very best to get something much more
8 responsive to your present comments, going next week
9 rather than wait until after the break.

10 I think you are right also that I will not
11 complete next week.

12 JUDGE BRENNER: Okay. I will note also that I
13 think if you find a way together with counsel for other
14 parties, you may help your case substantively, because
15 your case is a pattern, and although we are trying very
16 hard to pay attention, and I think we are, you may do
17 yourself a service by showing the pattern, if there is a
18 pattern, more clearly in some other form of
19 presentation, although that is not the main reason I
20 have raised it, because we are certainly capable of
21 going through the written record later to extract
22 whatever pattern you allege in your findings.

23 Okay, well, we appreciate your all doing your
24 best on it.

25 We will recess now and be back, as I said, at

1 10:30 on Tuesday morning in this courtroom.

2 (Whereupon, at 2:15 p.m., the board was
3 recessed, to reconvene at 10:30 a.m. on Tuesday,
4 September 21, 1982.)

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NUCLEAR REGULATORY COMMISSION

This is to certify that the attached proceedings before the

ATOMIC SAFETY AND LICENSING BOARD

in the matter of: LONG ISLAND LIGHTING COMPANY (Shoreham Nuclear Power
Station)

Date of Proceeding: September 17, 1982

Docket Number: 50-322-OL

Place of Proceeding: Hauppauge, New York

were held as herein appears, and that this is the original transcript
thereof for the file of the Commission.

Susan A. Harris

Official Reporter (Typed)

Susan A. Harris

(SIGNATURE OF REPORTER)