

Docket Nos. 50-313/90-47

50-368/90-47

License Nos. DPR-51

NPF-6

JAN 29 1991

Entergy Operations, Inc.

ATTN: Mr. Neil S. Carns, Vice President

Operations, Arkansas Nuclear One

Route 3, Box 137G

Russellville, Arkansas 72801

Gentlemen:

This forwards the initial Systematic Assessment of Licensee Performance (SALP) report (50-313/90-47; 50-368/90-47) for Arkansas Nuclear One (ANO) Units 1 and 2. The SALP Board met on January 9, 1991, to evaluate ANO's performance for the period October 1, 1989, through November 30, 1990. The performance analyses and resulting evaluations are documented in the enclosed initial SALP report.

In accordance with NRC policy, I have reviewed the SALP Board's assessment and concur with their ratings, as discussed below:

1. The performance in the functional area of operations was rated as Category 2 with an improving trend. Both units achieved high capacity factors for the year, and numerous initiatives to address previously identified areas of weakness have been initiated with positive results. Licensee efforts to reduce the administrative workload on the shift supervisors and provide technical support to the operations staff are noteworthy.
2. The performance in the functional area of radiological controls was rated Category 2. The radiological controls program and procedures as well as the technical expertise of the Health Physics Department personnel are strong. Weaknesses were noted in radiological work practices by plant staff personnel, and personnel exposure remains high despite numerous initiatives. Continued management focus and commitment will be necessary to understand the nature of the weaknesses in this area and initiate effective actions.
3. The performance in the functional area of maintenance/surveillance has improved and was rated Category 2. Formation of a dedicated group to control the scheduling and performance of surveillance testing has effectively overcome previously identified breakdowns in this area. The ongoing effort to review surveillance test procedure adequacy should be completed. The management initiatives to increase maintenance staffing and unitize maintenance have been successful in allowing resources to be available at all times for both units. Efforts to improve the facility material condition have been effective during this assessment period.

*RIV:RI LJSmith/kw 1/ /91	*SRI CCWarren 1/ /91	*DRP/A MASatorius 1/ /91	*C:DRP/A TFWesterman 1/ /91	*NRR TWAlexion 1/ /91	*NRR SRPeterson 1/ /91
*D:DRSS ABBeach 1/ /91	*D:DRS JLCallan 1/ /91	D:DRS JJCottins 1/ /91	DRS JMMontgomery 1/ /91	RA RDMartin 1/ /91	

*previously concurred

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4. The performance in the functional area of emergency preparedness continued to be strong and was rated Category 1. Effective management involvement in this area was evident by the challenging exercise scenario and continuing program improvements.
5. The performance in the functional area of security reflected numerous improvements and was rated Category 1. Management attention to previous performance issues and extensive security hardware initiatives have resulted in a strong security program. Additional hardware enhancements during the next year will complete the current upgrade program.
6. The performance in the functional area of engineering/technical support was rated Category 2. Technical support to the plant staff and communications between work groups have been improved by the relocation of the Little Rock Engineering organization to the site. The newly created system engineering group has become increasingly effective in providing technical support to other work groups. Although long-term projects such as design basis reconstitution and engineering backlog reduction have continued, management attention and commitment to these projects must remain constant to ensure successful completion.
7. The performance in the functional area of safety assessment/quality verification improved and was rated Category 2. Increased management involvement has led to strong interdepartmental and external communications. Initiatives to improve root cause analysis, corrective actions, and commitment tracking programs are in place and performance improvements are evident. A positive trend toward more self-critical evaluation of performance is evident in most areas. Development and use of a detailed long-term management tool, the ANO Business Plan, has allowed management to understand, prioritize, and control implementation of the numerous improvement programs.

Overall, licensee performance reflects the results of your ongoing initiatives and has improved during this assessment period.

Based on the SALP Board's assessment, the length of the SALP period will be 15 months; therefore, the next SALP period will be from December 1, 1990, to March 1, 1992.

A management meeting has been scheduled with you and your staff at 1 p.m. on February 27, 1991, at your Richie Training Center in Russellville, Arkansas, to review the results of the SALP Board. Within 20 days of this management meeting, you may provide written comments on and amplification of, as appropriate, the initial SALP report. Your written comments, a summary of our

meeting, and the results of my consideration of your comments will be issued as an appendix to the enclosed initial SALP report and will constitute the final SALP report.

Sincerely,

Robert D. Martin
Regional Administrator

Enclosure
Initial SALP Board Report
50-313/90-47
50-368/90-47

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