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Meeting Title: Briefing on NRC
Training Center
 Meeting Date: 1/3/91 Open Closed

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UNITED STATES OF AMERICA
NUCLEAR REGULATORY COMMISSION

Title: BRIEFING ON NRC TRAINING CENTER

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UNITED STATES OF AMERICA
NUCLEAR REGULATORY COMMISSION

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BRIEFING ON NRC TRAINING CENTER

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PUBLIC MEETING

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Nuclear Regulatory Commission
One White Flint North
Rockville, Maryland

Thursday, January 3, 1991

The Commission met in open session, pursuant to notice, at 1:30 p.m., the Honorable KENNETH M. CARR, Chairman of the Commission, presiding.

COMMISSIONERS PRESENT:

- KENNETH M. CARR, Chairman of the Commission
- KENNETH C. ROGERS, Member of the Commission
- JAMES R. CURTISS, Member of the Commission
- FORREST J. REMICK, Member of the Commission

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STAFF AND PRESENTERS SEATED AT THE COMMISSION TABLE:

- SAMUEL J. CHILK, Secretary
- WILLIAM C. PARLER, General Counsel
- JAMES M. TAYLOR, Executive Director for Operations
- EDWARD JORDAN, Director, AEOD
- KENNETH RAGLIN, Director Technical Training Center
- R. LEE SPESSARD, Director, Division of Operational Assessment

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P R O C E E D I N G S

(1:45 p.m.)

1
2
3 CHAIRMAN CARR: Good afternoon, ladies and
4 gentlemen.

5 This afternoon, the staff of the Office of
6 Analysis and Evaluation of Operational Data and the staff
7 of the NRC Technical Training Center will brief the
8 Commission on the status of NRC Technical Training
9 Programs.

10 The Commission was last briefed on this
11 important subject in September of 1989. Following that
12 briefing, the Executive Director for Operations provided
13 the Commission with responses to some supplemental
14 questions and suggestions.

15 As part of this briefing today, the Commission
16 hopes to hear an update on some of the initiatives
17 described in those responses. I understand that copies
18 of the briefing slides to be used today, as well as the
19 Technical Training Center's Annual Report, are available
20 at the entrances to the meeting room.

21 Do any of my fellow Commissioners have opening
22 remarks?

23 (No response.)

24 If not, Mr. Taylor, please proceed.

25 MR. TAYLOR: Good afternoon. With me at the

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1 table, to my left, Ken Raglin, head of the TTC; Ed
2 Jordan, whose office supervises the technical training,
3 and Lee Spessard, also from Ed Jordan's office.

4 I've been associated with the Technical
5 Training Center at various times through my entire career
6 here at NRC, and I believe that I've seen steady
7 improvement. And I would note that this Center performs
8 a very, very important function in the technical training
9 for inspectors, reviewers, and a large segment of the NRC
10 staff.

11 With those thoughts, I'll turn the briefing
12 over to you, Ken.

13 MR. JORDAN: Okay. Thank you, Jim.

14 We're pleased to provide you an update on the
15 agency's program for technical training for the
16 professional staff, and we will review the progress
17 that's been made since our last briefing.

18 I would comment that among the international
19 nuclear regulatory programs, we find that the NRC's
20 Technical Training Program has become an ideal. Our
21 program is more comparable to the industry programs, and
22 we feel that's appropriate. That is our goal.

23 Last year, our emphasis in the presentation to
24 you was on the change that we've made from responding to
25 individual training desires, to the identification and

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1 development of programs to respond to office needs.
2 These needs were derived from training and qualification
3 programs that have been laid out for most of the
4 technical positions in NRR, NMSS, AEOD, and the regions.

5 We recently forwarded to you copies of our
6 Annual Report describing our accomplishments with respect
7 to the mission of equipping the NRC professional staff,
8 with necessary technical skills to support the programs.

9 Currently, through the direct instruction and
10 contractor support, the Technical Training Center
11 provides over 230 course-weeks of training a year to the
12 professional staff, with over 100 individual courses
13 available in the course syllabus that are clearly
14 developed and scheduled on a regular basis. Most of
15 these courses included graded examinations, with pass-
16 fail determinations that stimulate student work and
17 provide a measure to management on their progress towards
18 qualification.

19 These are tough courses that entry level
20 personnel with no nuclear experience have experienced
21 difficulty with. Because of this difficulty and the
22 increased ratio of inexperienced to experienced personnel
23 currently being hired and projected for the future,
24 substantial changes in our training program are under
25 development to accommodate intern-level personnel. A

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1 separate paper is coming to the Commission in the near
2 future, to address these and other changes in recruiting,
3 retention and training.

4 I'm extremely proud of the progress that the
5 Training Center has made in providing high quality
6 technical training responsive to Program Office needs.
7 An illustrative example I would give is about a year and
8 a half ago, we identified a problem within the agency, of
9 not addressing risk and accident sequences by our
10 inspector personnel and some of our technical staff.

11 And, so, the Training Center has gone through
12 what I would call a "culture" change to adopt a risk
13 perspective by each of the instructors going through the
14 risk-based training and in modifying the training
15 programs to include accident sequences as a part of the
16 training as they go.

17 Things I would emphasize in this year's
18 presentation is the responsiveness to Program Office
19 needs, and the close coordination and mutual support
20 that's occurred between NRR, NMSS, Research, the office
21 personnel, GPA, and the regions. There is a very strong
22 connection between those offices, and a mutual support
23 that's admirable, I think.

24 The strength of this program is based on the
25 high-quality leadership provided by Mr. Spessard and Mr.

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1 Raglin, and the dedication of the staff of 28 people at
2 the Training Center. That staff includes -- that 28
3 includes Ken Raglin and three administrative personnel.

4 The combination of experience and
5 qualifications is outstanding. Nineteen of the staff
6 have Navy nuclear experience, 17 have held senior reactor
7 licenses of certifications, 12 of these have senior
8 reactor operator instructor experience with utilities,
9 seven of the instructors have prior NRC experience as
10 inspectors or license examiners and, in addition, two of
11 the staff health physics certified.

12 These instructors, as a group, develop the
13 curricula, manage the contractor support, teach courses,
14 develop training aids, maintain the simulators, and have
15 participated in upgrading the simulators directly.

16 It's also important to mention the excellent
17 facilities in Chattanooga. The Technical Training Center
18 is about five miles from the city, in an office complex
19 near motel facilities. The environment is pleasant, the
20 accommodations are in a low-cost area.

21 We currently occupy three floors of a modern
22 office building, about 32,000 square feet, housing seven
23 classrooms, three simulators, training aids that we will
24 talk more about in the presentation, and office space.

25 The annual budget for the Training Center for

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1 1991 is about \$3.5 million, which includes \$675,000 for
2 facility administrative support, rent, utilities, and
3 supplies. That's a capsule summary and, before I give
4 all of Ken's paper, I'd better give him an opportunity to
5 speak. Ken?

6 MR. RAGLIN: Thank you very much, Ed.

7 COMMISSIONER REMICK: Could I ask a general
8 question?

9 MR. RAGLIN: Yes, sir.

10 COMMISSIONER REMICK: I think, historically,
11 the reason the Training Center was located there was
12 because of TVA simulators, and we rented training from
13 maybe TVA or General Physics, is that right?

14 MR. TAYLOR: That was one reason, was that we
15 -- at that time, we used the simulators that TVA had over
16 at Soddy-Daisy --

17 COMMISSIONER REMICK: Right.

18 MR. TAYLOR: -- and they had two simulators.
19 They had a -- both a PWR and a BWR simulator. They,
20 ultimately, then moved one of those simulators down to
21 Browns Ferry, the BWR. That was one of the reasons it
22 was located there.

23 COMMISSIONER REMICK: Has any consideration
24 been given to the pros and cons of whether that's the
25 ideal location now, versus other options -- and I don't

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1 even know if there are other options -- but you've
2 mentioned you have an ideal setup there and I'm not
3 questioning it, it's just the thought went through my
4 mind.

5 MR. JORDAN: At the time of the reorganization,
6 that was one of the considerations we made, was it
7 appropriate to consider moving the Center and, based on
8 economics and personnel, it was determined that it was
9 economical to leave it in Chattanooga, even though we
10 were pulling away from the TVA simulators. And the low-
11 cost area -- the attraction that we have for hiring
12 personnel in that area is a great benefit.

13 MR. RAGLIN: You might want to mention one
14 other thing. It's particularly important to have
15 students on an out-of-town basis, for most of those
16 courses, because they are intense and students have to
17 spend time after hours, two or three hours per night,
18 working on --

19 MR. TAYLOR: That was also -- that was an
20 important consideration.

21 MR. RAGLIN: -- and that's difficult to do if
22 you have to go back to town.

23 MR. TAYLOR: It would be different now, if it
24 were here.

25 CHAIRMAN CARR: A lot of the regions are

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1 probably defense fund users.

2 MR. RAGLIN: The majority are, yes.

3 MR. JORDAN: Yes, we'll show the distribution,
4 and they are about half.

5 COMMISSIONER REMICK: One other general
6 question -- and I realize this is a tough one -- but when
7 I look at the utilities' training programs there, they
8 are training programs generally that train people,
9 certainly, not only skills and ability, but primarily on
10 skills how to perform tasks. It seems our personnel
11 would have some of that, but not as much. We're not
12 operating facilities and equipment.

13 So, to what extent is the training to increase
14 the knowledge of our personnel versus the acquisition of
15 skills to perform, if I've made myself clear. Is there
16 any reason way of --

17 MR. RAGLIN: I don't know if there's a good way
18 to quantify it. It's true that we're not training our
19 people to be operators. We're seeking some of the skills
20 -- for example, when we're training -- using simulators
21 -- we're not seeking precision, we're seeking student
22 understanding of what is happening, what's involved, what
23 would the operator have to do, how hard is it to do. We
24 don't particularly care whether the student becomes
25 expert at it or not, he doesn't have time to.

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1 We do several things that are demonstrations,
2 observations, extensive scenarios that would be too
3 complex to expect someone without intimate familiarity
4 with the control boards, to react to.

5 So, I think it's a mixture of the two things.
6 We do some of the same things that utility training
7 programs do, and we do some things that, clearly, they
8 don't do. We do because we're training inspectors and
9 other types of personnel.

10 MR. JORDAN: We have clearly shifted from our
11 initial training which was, in fact, a replicate of
12 utility-type training to, in fact, gearing it to train
13 our NRC personnel, and expanding it beyond training for
14 inspectors, but to training for licensing project
15 managers or health physicists, whatever the particular
16 Program Office needs are.

17 COMMISSIONER REMICK: Well, in those aspects
18 where we're teaching skills, how to do something, whether
19 it's operate a simulator or some other skill our people
20 might have to have for inspections, or whatever it is, to
21 what extent do we utilize the systematic approach to that
22 type of training?

23 Do we try to be up-to-date like we expect the
24 utilities to be, with a systematic approach, or are we in
25 the classical sense of we teach them what we think they

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1 should know, and we give them exams on what we think are
2 good questions, or do we go through the formal process of
3 kind of learning objectives and examining people on
4 those, and so forth? To what extent is that incorporated
5 in our training?

6 MR. RAGLIN: The learning objectives and
7 examinations linked to learning objectives are fully
8 implemented. Systematic approach to training -- I think
9 we've come further in the last year than we have ever
10 come before, with a thorough review of inspection
11 procedures balanced against the training requirements for
12 inspectors. And there's been a very comprehensive effort
13 that has taken place over the last several months in that
14 area.

15 I feel pretty comfortable with the program
16 being responsive to the needs. I feel comfortable with
17 the learning objectives and the examinations insofar as
18 we can examine on the skill. For example, in the
19 simulator training which was historically developed to
20 support resident inspectors and other reactor inspectors,
21 the examination for the simulator is not having them
22 operate something, it's really like a control board
23 walkdown. It's as if the resident inspector is walking
24 into the control room, and he or she looks at the control
25 boards, looks at the indicators, looks at the logs, and

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1 tries to determine if everything is as it should be or
2 there are problems. And we do put in problems.

3 So, from that standpoint, we try to make the
4 exams as relevant to the process as we can. It's not
5 perfect, though.

6 COMMISSIONER REMICK: Well, to what extent--
7 and, once again, look at the systematic approach -- do
8 you follow-up in the evaluation phase, with the person's
9 supervisor, after he goes back to work, see if he has
10 acquired the skills that were expected, ask him a year
11 later whether he has them? To what extent do you
12 implement an evaluation phase where it makes sense -- and
13 I realize that maybe it doesn't make sense in all these
14 cases.

15 MR. RAGLIN: Okay. We solicit student response
16 immediately upon completion of the training then, after-
17 the-fact response, we rely primarily on the line
18 management. We have a Training Advisory Group which is
19 represented by each of the Program Offices and regions,
20 and there's a senior manager representing each of those
21 groups. That's where we collect a great deal of the
22 feedback on directions that the program needs to go.

23 Frequently, if people have strong opinions,
24 they will write us and tell us suggestions --

25 COMMISSIONER REMICK: But you have no

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1 systematic way of approaching those people to make it
2 easy for them to provide you information?

3 MR. RAGLIN: In the context of a post-course
4 follow-up questionnaire, no.

5 COMMISSIONER REMICK: Yes. Okay, thank you.

6 MR. RAGLIN: Okay. I'd like to expound a
7 little bit on some of the points that Ed Jordan made, and
8 I'd like to start with slide 3, please. (Slide)

9 This gives an indication of what we have been
10 doing and what we project doing in the next couple of
11 years, and it's a graph of course-weeks versus fiscal
12 years.

13 Course-weeks, although not a perfect indicator,
14 is one of the better ones that we have, and by that I
15 mean if it's a three-week course, it's three course-
16 weeks. Course-weeks is used as an indicator because it
17 can be correlated to level-of-effort for the Training
18 Center staff, if we're actually doing a presentation, or
19 it also can be correlated to level-of-effort by a
20 contractor, which can be converted to dollars. So, it's
21 a reasonably good indicator for us.

22 And the graph shows some of the information
23 that was shown at the previous briefing in September of
24 1989. At the time, we thought that we had perhaps
25 reached a peak in FY 89 with the total amount of training

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1 that was given.

2 If you look at the statistics for FY 90, you'll
3 see a slight dip in the Reactor Technology -- and that's
4 the one with the square symbols. This is due primarily
5 to a comprehensive effort that was devoted to introducing
6 the risk-based material into the course's course manuals
7 and so forth.

8 The Specialized Technical Training course-weeks
9 stayed about the same after some gains and some losses.
10 There were some gains by a number of new courses that
11 were added, particularly in the health physics and
12 inspection techniques areas. There were some losses in
13 the form of several course-weeks of training that were
14 previously made available from FEMA. They cancelled for
15 two years, a certain course that was attended by some
16 people as supplementary training. So, when the pluses
17 and minuses were added up, the Specialized Technical
18 Training stayed about the same.

19 Looking forward to FY 91 and 92, we project
20 increases in course-weeks in both areas. In the Reactor
21 Technology area, the increases are generally associated
22 with planned support for technical intern programs and
23 for programs to develop new-hires who are not interns.
24 These increases are projected contingent upon adequate
25 resources to carry out this amount of training.

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1 Later in the presentation, I'll be providing
2 some more information on what's planned with the
3 technical intern support and the support for the non-
4 intern replacement staff.

5 COMMISSIONER REMICK: What fraction of the
6 training goes to new-hires and interns versus longer-term
7 employees?

8 COMMISSIONER REMICK: That's a hard one to
9 quantify. When we look at our statistics, we count
10 students who took something, and that something could be
11 Reactor Technology Training, it could be a series of
12 courses, or it could be an individual training
13 opportunity like Site Access Training.

14 What we do for replacement staff probably takes
15 about three-fourths, or 80 percent, of our resources, at
16 least that much. Perhaps more.

17 COMMISSIONER REMICK: So, by replacement, you
18 mean new-hires --

19 MR. RAGLIN: New-hires, right -- someone
20 leaves, a new person comes. The person may be an intern,
21 he may be a former Navy nuclear person --

22 COMMISSIONER REMICK: Now, why is that? I
23 assume people elect to take these courses, or a
24 supervisor recommends, am I correct? If they --

25 MR. RAGLIN: Many are required.

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1 MR. TAYLOR: Required for qualifying.

2 COMMISSIONER REMICK: For qualifying.

3 MR. TAYLOR: Yes, sir.

4 MR. RAGLIN: There are many qualification
5 programs that are not -- I'll hit this on a later slide,
6 but several different technical groups have documents
7 which mandate training requirements, and this includes
8 inspectors and examiners and so forth, and these are not
9 optional courses.

10 In order to satisfy all of the requirements to
11 be an independent inspector or an independent examiner,
12 they must attend and pass these courses, or validate the
13 courses by passing an exam.

14 COMMISSIONER REMICK: Well, why is it then such
15 a large number for these new people, and there aren't
16 older people qualifying for new positions, or new
17 requirements, or -- you mentioned three-fourths of it is
18 for basically new-hires or replacement people? Once
19 qualified, don't they have other things to qualify for?

20 MR. RAGLIN: Some do. For example, once
21 qualified in a given reactor technology, there are some
22 technical groups which need to qualify in a second
23 technology -- example, operations officers, or back-up
24 resident inspectors, examiners.

25 So, as we look at who comes to the training,

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1 it's a mixture. Most of the effort, though, is devoted
2 to initial training.

3 COMMISSIONER REMICK: I see. Okay, thank you.

4 MR. RAGLIN: Slide 4 -- (slide) -- shows the
5 organizational distribution of the training opportunities
6 for both Reactor Technology and what we refer to as
7 Specialized Technical Training -- Specialized Technical
8 Training being non-reactor, including health physics,
9 engineering support, inspection or examination
10 techniques, and safeguards training.

11 The two pies there basically show that about
12 half of the training opportunities are consumed by
13 regional personnel and, when we're counting these
14 regional personnel, we're also counting the Program
15 Office functions in the regions.

16 About another quarter of both pies are used by
17 Office of NRR personnel, and about the remaining quarter
18 is used by everyone else. In the case of Reactor
19 Technology Training, there is some training of
20 contractors there, who will be contracted license
21 examiners. The other piece of the pie, or the one
22 labeled Other, for Reactor Technology, has -- the
23 statistics are dominated primarily by Reactor Concepts
24 Training, which is short training for non-technical
25 personnel.

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1 In the case of Specialized Technical Training,
2 the piece labeled Other there, is dominated by state
3 personnel who attend courses that are in-common between
4 NRC staff and Agreement State personnel.

5 COMMISSIONER REMICK: In the area of Reactor
6 Technology you just mentioned, are you incorporating some
7 of the new designs in those courses?

8 MR. JORDAN: Advance reactors? No.

9 COMMISSIONER REMICK: Yes, advanced reactors.
10 No, not yet. So, that would be a subsequent development
11 that we are looking forward to. Okay.

12 MR. RAGLIN: Okay. Most of the effort at the
13 Technical Training Center is devoted to training indirect
14 support of qualification programs, as indicated in slide
15 5. (Slide)

16 We do provide coverage of the four U.S. reactor
17 vendor designs -- G.E., Westinghouse, Combustion
18 Engineering, and Babcock and Wilcox. We provide
19 classroom and simulator training in each of these
20 technology areas.

21 The cornerstone of our training for most of
22 these positions is what we refer to as a Full Course
23 Series, and I'd like to just define that because we use
24 the term later in the briefing.

25 This full course series consists of a sequence

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1 of four courses, the first one being a three-week
2 Technology course, primarily classroom -- Systems and
3 Components, Purposes, that type of thing.

4 The second course in succession is an Advanced
5 Technology course, two weeks, primarily classroom. It
6 covers transient analysis events, technical issues,
7 technical specifications. The stress is on integration
8 of systems and integrated performance.

9 The third course is a Reactor Simulator course.
10 This is where the students get some hands-on training.
11 It only lasts a week. The training is not designed to
12 make them experts, it's designed to show them what is
13 involved -- how do the systems respond, what is necessary
14 in order to do particular evolutions, what does the
15 response look like.

16 The fourth course is now an Emergency Operating
17 Procedure Simulator course. It's an additional week of
18 simulator training aimed specifically at the symptom-
19 based emergency operating procedures for that particular
20 reactor design.

21 This training that we do in full course series
22 constitutes approximately two-thirds of the total staff
23 effort in the Reactor Technology area. So, again, it's a
24 series of several courses that are attended by a
25 relatively large number of people, and it consumes most

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1 of our reactor technology effort.

2 There are some other individual courses of
3 shorter duration that are listed in our course syllabus
4 and, in addition to the initial reactor technology
5 training, we do provide refresher training for both
6 inspectors and examiners. In the case of inspectors, the
7 refresher training for the last two or three years has
8 been oriented toward the Emergency Operating Procedures.
9 In the case of operator licensing examiners, the
10 refresher training has been oriented toward scenario
11 development, using simulators.

12 There's also specialized technical training in
13 support of qualification programs, particularly in the
14 areas of health physics and engineering support. A
15 couple of examples of HP courses would be an HP
16 technology course, and diagnostic and therapeutic nuclear
17 medicine course. Some examples in the engineering
18 support area would be welding technology and codes, non-
19 destructive examination, and anti-current testing.

20 Many of the specialized technical training
21 courses end up being presented at contractor facilities
22 because of the equipment that needs to be located where
23 the training is provided.

24 (Slide) As indicated in slide 6, technical
25 training is also provided in support of some other non-

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1 qualification programs. We give four to six reactor
2 concepts courses per year in Headquarters and regional
3 offices, in support of the Orientation Program managed by
4 the Office of Personnel.

5 We give national news media seminars at the
6 Training Center, as requested by the Office of
7 Governmental and Public Affairs, in support of the Public
8 Affairs function. These are somewhat similar courses--
9 short, designed for non-technical personnel, some
10 coverage of boiling water reactors, some coverage of
11 pressurized water reactors, some coverage of basic
12 radiation protection fundamentals.

13 In the case of the news media courses at the
14 Training Center, they are held there so that there can be
15 some simulator demonstrations, and the news media
16 personnel come from various sources -- magazines, TV
17 stations, radio stations, newspapers, et cetera.

18 COMMISSIONER REMICK: Typically, a year, how
19 many people participate in that -- the news media course?

20 MR. RAGLIN: We normally give a couple a year,
21 and have ten or twelve media personnel for each course.
22 We also provide Reactor Technology Training in support of
23 the PRA Technology Transfer Program, also managed by the
24 Office of Personnel, and those courses are normally given
25 in the Headquarters area.

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1 (Slide) Slide 7 indicates some of the special
2 request reactor technology training that happens. This
3 happens to be what occurred during Fiscal Year 1990.
4 Occasionally, special requests come up. We try to
5 respond whenever we are able. In this case, we were
6 asked, and were able to do, a special course on the
7 Browns Ferry simulator for NRR Office of Special Projects
8 people. We were also able to give a special simulator
9 course at the Training Center, for Mexican regulatory
10 personnel who had attended a course that we had
11 previously presented in Mexico about a year earlier.

12 COMMISSIONER ROGERS: How many people were in
13 that, again?

14 MR. RAGLIN: Oh, six or eight.

15 And we provided reactor technology course in
16 the General Electric and Westinghouse Design for State of
17 Illinois people.

18 COMMISSIONER REMICK: How well equipped are we
19 to handle things like that Mexican regulatory personnel
20 course, if we had other requests? To what extent could
21 we handle it?

22 MR. JORDAN: We do it on a space-available.
23 We're really running at capacity. And, so, if there's an
24 opportunity to shoehorn somebody in, we do, but they get
25 second priority.

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1 MR. RAGLIN: And as always, if someone wants a
2 short course, it's easier to fit it in than if they want
3 something longer, which is very difficult to stick in.

4 (Slide) As indicated in slide 8, there has
5 also been much special request specialized technical
6 training that was provided during the last fiscal year.
7 Several accident-incident investigation workshops were
8 given in regions and Headquarters.

9 A special seminar on replacement of nuclear
10 parts was arranged for NRR through one of the Training
11 Center task order contracts. Training was provided as
12 requested by NRR, for specialized team inspections in the
13 electrical area. These are the electrical distribution
14 system functional inspections, EDSFIs, and two of these
15 courses have been given to-date. A third is planned for
16 presentation during this fiscal year.

17 Site Access Training has been provided at the
18 request of NRR, to Canadian personnel who are providing
19 technical assistance to NRR, through a contract AECL.

20 A quality assurance auditor course was arranged
21 for NMSS personnel. This is to support NRC participation
22 in audits of DOE and DOE contractor QA programs for the
23 High-Level Waste Repository.

24 Another example is Mixed Waste Workshops, also
25 requested by NMSS, to familiarize the NRC staff with

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1 handling of mixed waste r equirements of the
2 Resource Conservation Reco These are planned
3 for presentation in each of is and Headquarters
4 during the next year.

5 COMMISSIONER REMICK: What is the site access
6 training, again, that was --

7 MR. RAGLIN: Site access training, that's the
8 same thing that the utilities frequently call NGET,
9 Nuclear General Employee Training. It's to obtain
10 unescorted access at a reactor facility. It's RADCON
11 basics and --

12 COMMISSIONER REMICK: Unescorted access?

13 MR. RAGLIN: Yes.

14 COMMISSIONER REMICK: But not to vital areas, I
15 assume.

16 MR. RAGLIN: That would depend.

17 MR. JORDAN: The generic course gets them
18 through the generic course that the utility would
19 provide, and then there would be special training for
20 vital area --

21 COMMISSIONER REMICK: Site specific.

22 MR. JORDAN: -- site specific.

23 COMMISSIONER REMICK: Do you offer the second
24 part, or just the first part?

25 MR. JORDAN: No, the first part.

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1 MR. SPESSARD: But then we also offer to
2 maintain qualification.

3 MR. RAGLIN: Now, it's highlighted on there as
4 special training for the Canadian personnel. We're also
5 doing that for the NRC staff as a whole. Many
6 Headquarters people received site access training and
7 site access refresher training over the last two years.
8 It's given up here on a quarterly basis.

9 Much work has been devoted to the development
10 of qualification programs, and this is indicated in slide
11 9. (Slide) When we briefed in September of 1989, we
12 described a phased plan for developing qualification and
13 training plans for various Headquarters positions. This
14 phased plan has led to the development of office letters
15 and generic training plans, which now define training
16 requirements for a number of Headquarters positions which
17 really didn't have requirements so defined earlier.

18 All of the training that has been identified by
19 their Headquarters offices, as high or medium priority,
20 as part of this phased plan, is now available. Even
21 while we were working on the phased plan with the
22 Headquarters offices, we had always planned to go back
23 and review regional positions and regional training
24 requirements. This effort came to fruition during the
25 last year. It was discussed at the Training Advisory

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1 Group.

2 The Training Advisory Group then established a
3 separate working group to thoroughly review inspector
4 training requirements. This working group was chaired by
5 an NRR manager. It met several times during the year,
6 and it did a comprehensive review of inspection
7 procedures training requirements. It's made a number of
8 recommendations for changes to the manual chapter on
9 Inspector Training Requirements, which we expect will be
10 issued in the near future.

11 As a further endorsement of the importance to
12 which the agency management places on development of its
13 staff, the EDO has recently established a Technical
14 Training Advisory Council, which will consider issues
15 that cut across several offices and/or technical
16 positions. This is a new body that will be chaired by
17 the AEOD Deputy Office Director. The regular members
18 will be Headquarters Deputy Office Directors, one
19 regional administrator, and one deputy regional
20 administrator. And the first meeting of this Technical
21 Training Advisory Council is scheduled for later in
22 January.

23 Slide 10 -- (slide) -- indicates support for
24 technical intern programs, and we project considerable
25 technical training support for the programs. These will

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1 be described in more detail in a paper that will be sent
2 to the Commission when development is done, as mentioned
3 by Ed Jordan in the introduction.

4 In a nutshell, the technical intern programs
5 will consist of three basic programs -- one for reactor
6 engineer type positions, one for reactor health physics
7 type positions, and one for nuclear materials health
8 physics type positions.

9 In the case of the reactor engineers, what's
10 presently outlined for their training is starting with a
11 practical engineering course, which will provide them an
12 understanding of the practical aspects of power plant
13 operations.

14 Following this course, they will attend a new
15 reactor technology course created with intern needs and
16 experience in mind. Following that, they will go to a
17 facility to become more acquainted with reactor plant
18 systems and components so that by the time they come back
19 to that full course series, they will be on a more even
20 experience and knowledge basis than they otherwise would
21 have because they will be in the same course that some of
22 our more experienced people will be in. So, they will
23 then attend that full course series, as I described
24 earlier.

25 Following the full course series, they will

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1 attend a new reactor safety course, which is being
2 developed by the Office of Research. We project that all
3 of this reactor technology training will be done during
4 the first year for the reactor engineer interns. During
5 the second year, these interns will receive some
6 combination of rotational assignments and field
7 experience, to additionally broaden their background.

8 In the case of reactor health physicist
9 interns, the program will start with an applied health
10 physics course. This is an intensive lab-oriented
11 radiation protection training program. What we have in
12 mind here is the existing course given by Oak Ridge
13 Associated Universities.

14 Following that course, they will receive
15 additional training in a course that we've labeled
16 Intermediate Health Physics Concepts, and this will
17 strengthen their understanding of radiation protection
18 concepts and applications.

19 Following that, the reactor HP interns will
20 then go to the new course -- the new reactor technology
21 course for interns. They will be in the same course with
22 the reactor engineer interns. And following that, they
23 may have some field assignments and then continue with
24 regular qualification programs.

25 In the case of the nuclear materials health

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1 physics interns, they will start with that same applied
2 health physics course as did the reactor HPs. Following
3 that, they'll have some field experience. Following the
4 field experience, they will then attend the same
5 intermediate HP concepts course. And following that,
6 they will then continue with the qualification programs
7 and other development activities, such as inspection
8 accompaniments and so forth.

9 COMMISSIONER REMICK: Two questions. Do the
10 reactor engineer interns get health physics courses?

11 MR. RAGLIN: No.

12 COMMISSIONER REMICK: Nothing at all?

13 MR. RAGLIN: They won't -- no, they won't get
14 any health physics training as such. Before they go on-
15 site, they will get site access training either from us
16 or from the licensee.

17 COMMISSIONER REMICK: Any special reason for
18 that? Seems to me that would be important.

19 MR. JORDAN: You raise a good question.

20 MR. RAGLIN: That's a good question.

21 MR. SPESSARD: I might add, they would
22 eventually get training of that sort, as they
23 participated in other qualification programs for high-
24 level positions, say, like a resident inspector, for
25 example, something of that sort, which would then be

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1 covered in a training journal for that position. But the
2 basic program Ken just described for a quote "an intern"
3 does not include that feature at the present time.

4 COMMISSIONER REMICK: Another question -- okay,
5 fine. Another question -- what's the reason for
6 separating out the health physics training for the
7 reactor health physicists and nuclear materials health
8 physicists, although I can understand that at the end of
9 the program, their on-the-job experience might be
10 different, but it seems to me that the basic health
11 physics principles would be very much the same that you'd
12 want them to know, and wouldn't this give you some
13 flexibility in moving these people around -- if that made
14 sense. I don't quite see why, other than in the on-the-
15 job type of training, why is he different?

16 MR. RAGLIN: We have tried to make them the
17 same as much as possible. They will go to the applied
18 health physics course, be in common there, and they will
19 both go to the intermediate health physics course.

20 COMMISSIONER REMICK: Well, it's the same
21 course.

22 MR. RAGLIN: It's the same course.

23 COMMISSIONER REMICK: Okay.

24 MR. RAGLIN: The field experience will be
25 different, though.

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1 COMMISSIONER REMICK: Yes. Okay.

2 MR. RAGLIN: And then the reactor health
3 physicists will get the additional training in reactor
4 technology, so that they can better appreciate any field
5 experience they might get at a facility.

6 COMMISSIONER REMICK: Okay.

7 COMMISSIONER ROGERS: Just before you leave
8 that, Ken, have any interns gone through these courses
9 yet, or are these all in the process of just being set up
10 now?

11 MR. RAGLIN: They are being set up right now.
12 We're looking at Fiscal Year 1991 as an interim year.
13 We're doing what we can to position ourselves to fully
14 support what the program offices are asking us to do
15 here, and it will be partial implementation during this
16 year.

17 We've given some forms of some of this,
18 particularly in the case of the reactor engineer interns.
19 We've given a practical engineering course. It's not
20 exactly how we want it to end up, but we've given it--
21 we're working on several of these right now, but they're
22 not all available.

23 Okay. Slide 11 -- (slide) Support for
24 recruitment, development, and retention of new-hires.
25 Within the reactor programs, the new-hires are expected

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1 to be recruited in three general categories -- technical
2 interns, personnel with no prior nuclear experience, and
3 personnel with prior nuclear experience.

4 The distribution is roughly projected to be
5 about one-third in each of these categories, and we will
6 need to provide technical training to support each of the
7 categories here.

8 In the case of interns, the input level we're
9 looking at here is recent college graduates. In the case
10 of personnel with no nuclear experience, these would be
11 people with expertise, perhaps extensive expertise, in
12 some particular area, but they are people who may not
13 have had any nuclear training. It might be an electrical
14 expert, for example.

15 In the case of personnel with prior nuclear
16 experience, we're looking at the types of people that the
17 agency has recruited in the past -- for example, former
18 Navy nuclear, former commercial nuclear, former shipyard
19 people, or what have you.

20 I just described the training that's projected
21 for the technical interns. The training that's projected
22 for the personnel with the prior nuclear experience will
23 be about the same as we've seen for the past several
24 years. That is, these people -- former Navy nukes or
25 former commercial experience -- come with a great deal of

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1 expertise, so they start right off in the full course
2 series, and some of them even validate portions of that.
3 So, we don't project any significant change in that area.

4 That middle group, the personnel with no prior
5 nuclear experience, will likely receive about the same
6 training as that being provided for the interns, only
7 they will receive it over a longer period of time because
8 they will be immediately available to be used in their
9 area of expertise as soon as they are recruited and
10 brought on-board.

11 Okay. The cumulative result of the plans for
12 training both the intern new-hires and non-intern new-
13 hires is that, essentially, all of these replacement
14 personnel will receive a full course series in reactor
15 technology. That's a bit different from the way it has
16 been over the last several years. I would project that
17 this will result in a gradual upgrading of overall NRC
18 staff knowledge in reactor technology, as a result of
19 that.

20 COMMISSIONER REMICK: What if we have an
21 existing employee who did not have the benefit of these
22 full courses, but is interested in doing it. Is that
23 option available to that person?

24 MR. RAGLIN: We are certainly trying to make
25 that option available because --

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1 MR. SPESSARD: Yes.

2 MR. RAGLIN: -- we would project that some will
3 want to do that.

4 Slide 12 -- (slide) -- shows how the training
5 done at the Training Center is really driven by the
6 various staff qualification programs. That phased plan
7 that we discussed at the last briefing and mentioned
8 earlier in this one, resulted in the issuance of the
9 office letters and generic training plans which define
10 training requirements for certain Headquarters positions.

11 Examples here would be NRR project managers and
12 license reviewers, or AEOD operations officers. The
13 training requirements for operator licensing examiners
14 are defined in an examiner standard which is issued by
15 NRR.

16 COMMISSIONER REMICK: Is that explicitly in
17 there? I mean, does it say specifically what examiner
18 training should have?

19 MR. RAGLIN: Yes.

20 COMMISSIONER REMICK: It does. Okay. I'm out-
21 of-date on that NUREG, but --

22 MR. RAGLIN: The training requirements for
23 inspectors are defined in NRC Inspection Manual Chapter
24 1245, Inspector Training Requirements. Now, that
25 document is published by NRR, but it also includes

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1 technical positions which fall within the NMSS program
2 area, and there are many examples here -- resident
3 inspectors, region-based reactor inspectors, engineering
4 support inspectors, non-power reactor inspectors, reactor
5 and nuclear materials HP inspectors, and so forth -- and
6 that covers a big part of the training that we actually
7 do.

8 The training requirements for some of the
9 positions will be strengthened by a paper that will get
10 to the Commission. At the time the slides were
11 developed, we projected that it would already be there,
12 so we apologize for that. If you would just make a pen
13 and ink change on that.

14 Okay. Slide 13 -- (slide) -- provides a
15 summary of the major technical training program changes
16 as a result of several of these initiatives over the last
17 year. And by these initiatives, I mean the work that's
18 been associated with developing plans for technical
19 intern training, the work that's been associated with the
20 plans for replacement staff, the review of the inspector
21 training requirements, and so forth.

22 One of the significant changes is that the full
23 course series will be required for more people. It's
24 always been required for some groups -- for example,
25 resident inspectors -- hasn't always been required for

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1 all people associated with reactor operations, and now
2 basically will be required.

3 The emergency operating procedure simulator
4 class has been added as a requirement in the full course
5 series. The regions and Program Offices consider that to
6 be extremely important to keep pace with the present
7 emphasis on symptom-based emergency operating procedures.
8 That's why it was added.

9 The practical engineering course or equivalent
10 experience is being added as a requirement. That doesn't
11 mean I expect a flood of people to attend that, but it
12 does reflect recognition that the replacement personnel
13 will not necessarily have the same background as the
14 people we've seen in the past.

15 Attending that course will cover some of the
16 material that we take for granted when we start the full
17 course series.

18 COMMISSIONER ROGERS: How long will that course
19 be?

20 MR. RAGLIN: It will be a three-week course.
21 It will be at the Training Center, and it will make heavy
22 use of some hardware training aids, which I hope to show
23 later.

24 Some additional training will be required
25 following initial qualification for some positions. For

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1 example, the PRA basics for inspection applications
2 course and an effective communications course, both
3 managed by the Office of Personnel, will be required for
4 some of the technical positions.

5 Finally, a regulatory philosophy refresher
6 course will be conducted as refresher training for
7 inspector personnel. This has been added as a result of
8 comments at the last briefing on technical training and
9 in response to some of the comments in the Regulatory
10 Impact Survey. This training will involve visits by
11 senior NRR and NMSS management, to provide guidance on
12 consistency of application of regulatory programs.

13 COMMISSIONER REMICK: Does this course include
14 the Commission's principles of good regulation, by any
15 chance?

16 MR. SPESSARD: It will.

17 CHAIRMAN CARR: You got that?

18 (Laughter.)

19 MR. RAGLIN: Okay. As indicated on Slide 14--
20 (slide) -- one of the biggest developmental efforts at
21 the Training Center for the last several months has been
22 associated with incorporating the risk-based training
23 perspectives into the Training Center courses.

24 A while back, senior management asked how well
25 events such as interfacing system loss or coolant

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1 accidents were covered in the curriculum. We looked at
2 it. We determined that there was some coverage, but not
3 enough. The existing coverage did not clearly relate the
4 events to PRA technology and the results. Accordingly, a
5 comprehensive plan to upgrade the course manuals was
6 developed. Course manuals and, really, the culture at
7 the Training Center was developed for the purpose of
8 increasing staff awareness of risk-dominant sequences and
9 major risk contributors.

10 Special PRA training for the Training Center
11 staff was arranged through the Office of Personnel. We
12 essentially had all staff training for the instructors,
13 for the fundamentals of PRA course, the PRA applications
14 and lessons learned course, the PRA basics for inspection
15 applications course.

16 Early in the project, the NRR Office Director
17 and AEOD Office Director visited the Training Center and
18 provided senior management perspectives on the overall
19 program.

20 The technology course, which is the first of
21 the four courses in series, now has a PRA introductory
22 module and, in each chapter within the systems manual has
23 appropriate information relating to PRA, risk, core
24 damage frequencies, and so forth.

25 The advanced technology course, which is the

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1 second of the four courses in the full course series,
2 also has modules on technical issues and plant events.
3 Both of these are tied to PRA, to event trees, and to
4 failure scenarios that could lead to core damage.

5 So, where we are is that we feel the project
6 has essentially been completed. All the full course
7 series, starting as of the 1st of January of this year,
8 will incorporate these perspectives. It was a great deal
9 of work, but we feel that the products of this are going
10 to be well worth the effort that's been put into it so
11 far.

12 CHAIRMAN CARR: Have you got something laid out
13 to make sure your instructors stay updated on what's
14 going on in the latest PRA efforts?

15 MR. RAGLIN: Well, we have our regular
16 instructor qualification program. We have the lesson
17 plans that are associated with these, and at the time the
18 material was developed, we used all of the PRAs that had
19 been done for plants that we could make any correlation
20 with. That was not all that we wanted to do, so -- not
21 mentioned here is a plan to continue reviewing the PRAs
22 and to continue to add new material as it is appropriate.

23 COMMISSIONER ROGERS: Is this risk-based
24 awareness really almost entirely PRA-oriented?

25 MR. RAGLIN: It's pretty much PRA.

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1 CHAIRMAN CARR: Core melt progression,
2 containment challenges?

3 MR. JORDAN: Yes.

4 MR. RAGLIN: Yes. Event trees. It's been a
5 culture change. Looking at the training in the past,
6 it's been primarily operationally oriented. That goes
7 back to the roots of the training from its beginning, and
8 the roots of the instructors, but now I feel we have--
9 we're retained the operational orientations, but we've
10 thrown on top of it some risk perspectives that just
11 weren't there before. The instructors certainly have a
12 better appreciation for the significance of some of these
13 things, so I'm quite sure that the students are going to
14 have an appreciation for it.

15 COMMISSIONER REMICK: To what extent is the
16 knowledge of the Commission's safety goals is
17 incorporated in that course? Is there any discussion of
18 the safety goals?

19 Another question -- there's a lot of criticism
20 recently -- Senator McClure has been one of the most
21 outspoken -- former Senator McClure -- of misuse of risk
22 perspectives in regulatory activities, I think mostly
23 addressed to EPA, but is there any kind of relative risk
24 information provided to the people, so they can put these
25 various risks in perspective? That fits in somewhat with

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1 the safety goal, but do they have -- do they give them
2 any information so that they can put the risk they are
3 talking about, in perspective with other relative risks
4 of society, so that they have a rounded view of the
5 environment in which we are working?

6 MR. TAYLOR: I don't think that element has
7 been introduced yet. Yes, we could look at that. We've
8 been heavily trying to use the concept that PRAs have
9 given much of the staff --

10 COMMISSIONER REMICK: I understand. I
11 understand.

12 MR. TAYLOR: -- which is to understand
13 sequences --

14 COMMISSIONER REMICK: Sure.

15 MR. TAYLOR: -- dominant risk, for various
16 points because it will get the people to think that way
17 both --

18 CHAIRMAN CARR: I think Commissioner Remick's
19 question focused on what properly was probably the
20 previous chart which said -- you were talking about a
21 course in effective communications that you give people
22 on -- it seems to me that's where you'd want to put your
23 risk communication.

24 COMMISSIONER REMICK: Somewhere, I'm not sure
25 where. I'll tell you why it comes up. Many years ago,

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1 when I was a consultant licensing examiner -- I guess
2 about the time of the Arab oil embargo -- I'm traveling
3 with a large number of staff. And from my background at
4 the university and on the Governor's Energy Council,
5 Pennsylvania, was to be involved with a lot of energy
6 programs. And I found that some of our very competent
7 NRC technical staff -- at that time, the AEC technical
8 staff -- weren't able to put these things in perspective
9 -- all these new ideas on -- ideas that were going to
10 solve our energy problems -- not able to put it in
11 perspective. Now, that comes to mind in the case of
12 risk and we're working with risk, and we definitely need
13 the technical understanding of the things you're talking
14 about but, also, for those people to be well-rounded, I
15 think they have to have some knowledge of other relative
16 risks in society, so they can put these things in
17 perspective, and sometimes, perhaps, not get carried away
18 then. So, it's the overall knowledge of these people, I
19 would think --

20 MR. JORDAN: I think the answer there is that
21 the new reactor safety course that we're developing
22 through the Office of Research is going to try to give
23 that overall picture, what is the philosophy of safety
24 that's to be applied to nuclear plants, and how did it
25 evolve, and how do we fit into that.

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1 COMMISSIONER ROGERS: Well, I asked this
2 because --

3 MR. JORDAN: I think it's a good point.

4 COMMISSIONER ROGERS: -- it's entirely PRA-
5 oriented -- because PRA -- my understanding is,
6 tentatives have become quite a formalized process, and
7 whether some other aspects of this and other ways of
8 looking at risk would be used here.

9 MR. JORDAN: Right. Now, the PRA that we're
10 using in the course work and trying to convey to the
11 students is really the product of what PRA has shown as
12 opposed to how to --

13 COMMISSIONER ROGERS: Rather than the process.

14 MR. JORDAN: So, we're not developing
15 practitioners through that process. The Office of
16 Personnel provides those kinds of courses for
17 practitioners, and we have provided that training for the
18 TTC staff, but there, to convey to the students, what do
19 we learn, what have we learned, and how to apply the PRA
20 concepts in regulation of nuclear plants, and why do we
21 worry about inner systems LOCAs.

22 CHAIRMAN CARR: I think the problem we're
23 trying to get at is our technical people and our
24 residents and whatever, always interact with the public
25 sooner or later --

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1 MR. JORDAN: Yes, they need a perspective.

2 CHAIRMAN CARR: -- and some of them are
3 incapable of putting risk communication into perspective
4 so the average public guy can understand that, and I
5 don't know where that fits in the curricula here, but I
6 think that's what we're trying to get at.

7 MR. JORDAN: The nuclear safety course is the
8 one that we're adding, to try to bring things together
9 for them.

10 CHAIRMAN CARR: That's a good objective,
11 though, to have.

12 MR. JORDAN: Yes, it is.

13 CHAIRMAN CARR: All right.

14 MR. RAGLIN: Okay. In addition to the
15 developmental effort that was devoted to adding risk-
16 based perspectives, there will always be extensive
17 development with the training program, as indicated in
18 Slide 15. (Slide) This gives some examples.

19 The life cycle of training requires that the
20 courses and all materials be constantly upgraded to keep
21 the training current and responsive to the needs. For
22 example, during the last year, new modules were added in
23 the BWR manuals, on air system problems and surface water
24 problems.

25 The B&W course manuals have been changed to

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1 reflect the systems that the students use on the B&W
2 simulator. That meant changing the reference plant for
3 our manual, from Bellafont to essentially WNP-1.

4 Considerable effort was devoted to development
5 of simulator procedures, particularly on the General
6 Electric simulator. As delivered to us, there were many
7 enunciator windows that did not have enunciator response
8 procedures and, over a two-year period, we have built
9 enunciator response procedures for every window on the
10 enunciators. This doesn't matter too much during the
11 inspector training, but it is important when we are
12 training examiners. And, so, that's one that's been
13 done.

14 Emergency operating procedure flow charts
15 current to the latest revision of the BWR owners' group
16 emergency procedure guidelines have been developed and
17 implemented on the G.E. simulator, and they are used
18 routinely in the courses.

19 Finally, the computerized examination bank
20 system is in full implementation. This is a high-
21 technology solution which results in more consistent
22 examinations, better tracking of questions and question
23 histories. All questions in the exam banks are now
24 linked to specific learning objectives for each of the
25 courses and course modules. The high-tech solution saves

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1 considerable time over the manual methods that would be
2 required to achieve the same results.

3 Slide 16 -- (slide) -- shows some information
4 associated with the health physics curriculum. When we
5 briefed last time, we reported progress in the HP arena,
6 and we feel that there's been a great deal of progress in
7 this area since that time.

8 Several courses within the HP curriculum were
9 developed and presented during the last year. These
10 included the health physics technology course, whole body
11 counting-internal dosimetry course, irradiator
12 technology, and an OSHA orientation course, arranged
13 through OSHA.

14 That HP technology course is really the
15 cornerstone of the HP training curriculum. It's a two-
16 week course that we provide, and it's attended by reactor
17 health physicists, nuclear materials health physicists,
18 fuel facility health physicists. Many of the modules are
19 in common, everybody in the same room. Several, however,
20 are handled separately. We split into break-out
21 sessions, where the nuclear materials people go in one
22 room for material that's relevant to nuclear materials,
23 the reactor health physicists go into another room to get
24 reactor HP-specific information.

25 Within the health physics curriculum, certain

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1 Technical Training Center courses are made available to
2 state personnel, as arranged through the Office of
3 Governmental and Public Affairs. Likewise, some of the
4 courses provided by the Office of Governmental and Public
5 Affairs are attended by NRC staff. This has worked out
6 pretty well.

7 Some examples -- a course that we give and fund
8 is the safety aspects of industrial radiography that's
9 attended widely by state personnel and also by NRC staff.
10 State personnel also get slots from time to time, in
11 other courses -- not a big load, but occasionally we get
12 one or two into things such as the diagnostic and
13 therapeutic nuclear medicine course and the teletherapy
14 and brachytherapy course.

15 The GPA courses that we are able to take
16 advantage of and send NRC staff to are the inspection
17 techniques course and the safety aspects of well-logging.
18 That inspection techniques course is somewhat of a
19 fundamentals of inspection type course that is relevant
20 to the nuclear materials area. We also provide some
21 instructional support from the Training Center for that
22 particular course.

23 All courses that are required for initial
24 qualification of nuclear materials health physicists are
25 now available for attendance. The same thing is true for

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1 reactor health physicists, with the exception of one
2 course, a rad waste management course, which will be
3 provided in May of '91.

4 COMMISSIONER REMICK: Do the health physics
5 people get training in this perspective also? Do they
6 get -- I realize it wouldn't be the PRA, but I think it's
7 important for health physicists to be able to put the
8 risk that they're working with in perspective also. I'm
9 thinking of non-radioactive hazards and toxic waste risks
10 and so forth. Some knowledge of that, I think, helps
11 them put it in perspective.

12 MR. RAGLIN: We'll have to look at that, but
13 nothing comes to mind right now.

14 Slide 17 -- (slide) -- shows some information
15 on simulator management. The steady-state NRC needs for
16 reactor simulator time are still estimated at about 1500
17 hours per year for General Electric and Westinghouse
18 designs, and about 600 hours per year for Combustion
19 Engineering and Babcock and Wilcox. These are numbers
20 that are consistent with the last briefing, and we still
21 continue to feel that those are good projections.

22 Long-term, cost-effective solutions have been
23 arranged for simulator training in the General Electric,
24 Westinghouse and Babcock and Wilcox design, through
25 lease-purchase contracts, to acquire simulators. The NRC

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1 now owns the G.E. simulator. Upon final payment in '93,
2 we will own the Westinghouse simulator and, likewise, in
3 '94 for the Babcock and Wilcox simulator.

4 We presently have no mechanism in place for
5 providing Combustion Engineering simulator training.
6 Procurement of a C.E. simulator is underway, as
7 previously approved by the Commission. The procurement,
8 although near the end of the process right now, has taken
9 a bit longer than originally anticipated. As a result,
10 the previous contract which allowed C.E. simulator
11 training at the C.E. facility in Windsor, has expired,
12 and we're building up a little bit of a backlog right
13 now. So, we'll have more on that as it evolves.

14 COMMISSIONER ROGERS: You don't have a
15 projected date of when you would have that in place, the
16 new C.E. simulator?

17 MR. RAGLIN: Can't say right now. The
18 procurement is in process, and --

19 MR. TAYLOR: We're going to have to follow up
20 with you on that. It's right in the procurement stage.

21 MR. RAGLIN: Slide 18 -- (slide) -- provides a
22 graph of simulator usage and cost-per-hour. It's similar
23 to the graph that was provided last year, extended
24 forward a year, incorporating any new information that we
25 had.

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1 Simulator usage, measured in hours, for
2 simulator training in all four vendor designs, is shown
3 by the curve marked by the square symbols, and in the
4 cost-per-hour, is shown by the triangular symbols.

5 If we look at Fiscal Year 1990, we see a dip in
6 simulator hours. This is due, primarily, to minimal
7 Combustion Engineering simulator training, while waiting
8 resolution of the procurement effort for a C.E.
9 simulator, and also a cancellation of one B&W full course
10 series and a couple of associated simulator courses
11 there. So, it's a bit lower than what we had
12 anticipated. We still believe that the projected numbers
13 for the future are good.

14 Looking at the cost-per-hour for the same year,
15 it's a bit higher. This is because two of the
16 replacement computers for simulator upgrades, one for the
17 G.E. simulator and one for the Westinghouse simulator,
18 were obtained during fiscal year '90, so the costs were
19 higher. And that, coupled with the lower hours used,
20 made the cost-per-hour a bit higher there.

21 Built into the figures here is the cost for
22 obtaining time for C.E. simulator training, if that were
23 possible, at the rate of 600 hours per year, and at the
24 commercial rate of \$750 per hour for 1991, so that's
25 built in. Even so, the cost-per-hour for these long-term

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1 solutions is a good bargain. It shows that the simulator
2 acquisition has lowered the cost that we otherwise would
3 have exceeded, for much less training, over a long period
4 of time.

5 COMMISSIONER ROGERS: Just a couple of
6 questions before you go on there. One is, you know,
7 roughly speaking, it looks like you've got a constant
8 cost that's being spread over varying numbers of hours
9 and, therefore, when the hours go down, the cost-per-hour
10 goes up and vice-versa, so that they more or less track,
11 except when you get out to beyond '93 where the number of
12 hours is constant but the cost-per-hour is starting to go
13 down -- expected to go down. What -- for what reason?
14 Why?

15 MR. RAGLIN: Well, that reflects the fact that
16 we're paying off the lease-purchase payments for
17 simulators. For example, we have no payment now for G.E.
18 That was in there the last time we briefed. In '93
19 Westinghouse is paid for, in '94 B&W is paid for. It
20 also reflects that we're projecting upgrades which we are
21 working right now, will be completed by that time, and so
22 the costs that are associated with them will not be
23 included.

24 COMMISSIONER ROGERS: I see.

25 MR. RAGLIN: So, the costs are coming down.

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1 Slide 19 -- (slide) -- is associated with
2 current modeling capabilities of the simulators at the
3 Training Center. All of the simulators have modeling
4 that is typical of early generation simulators with two-
5 phase flow capabilities. This means, in essence, that
6 there are both better and worse simulators in use in the
7 industry right now.

8 Our use of the simulators frequently involves
9 demonstrations of extended scenarios and, unless these
10 scenarios are very carefully bounded -- that means
11 establishing pre-rehearsed suitable initial conditions
12 and very careful monitoring what students do -- that they
13 can reach limitations on existing simulator modeling.

14 For example, for the PWR simulators, anytime we
15 get into a scenario which leads to a steam generator
16 dryout, the modeling breaks down. And for the boiling
17 water reactor simulator, if we try to do an anticipated
18 transient without SCRAM, starting from a high-power
19 level, again, the modeling fails us.

20 So, these limitations provide some limits on
21 our ability to fully exercise the emergency operating
22 procedures for each of the simulators, and also to
23 conduct some human factors research activities which may
24 depend on extended scenarios. So, as a result of these
25 limitations and their effects on our programs, a

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1 comprehensive plan to upgrade simulation capabilities was
2 developed and is being implemented.

3 Although this plan will not address any
4 deficiencies in the containment modeling, it should put
5 the nuclear steam supply system modeling in very good
6 shape. We expect that the outcome of the upgrade will
7 be, for the thermal hydraulic modeling to support,
8 essentially, any scenarios we would throw at it, up to
9 the point of melting fuel. After that, all bets are
10 still off.

11 COMMISSIONER ROGERS: Now, is this essentially
12 a software program, or is there hardware involved, too?

13 MR. RAGLIN: It's both.

14 COMMISSIONER ROGERS: You have to replace the
15 computers on some of these?

16 MR. RAGLIN: Right. Yes. In fact, I'd like to
17 talk about that. Slide 20 -- (slide) -- in a nutshell,
18 gives just what you were mentioning. The upgrade project
19 has resulted in acquiring refurbished super-mini
20 computers to upgrade the hardware platform.

21 In order to fix the modeling problems, we have
22 to obtain and install and integrate a high fidelity
23 thermal hydraulic code, one in which we have great
24 confidence, one that will be stable, under very demanding
25 scenarios.

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1 The hardware platform to support that required
2 better computing equipment than came with the simulators,
3 and that's really why computers were acquired, and they
4 are refurbished ones, so we got a pretty good bargain on
5 the three super-mini computers that have been acquired
6 during the last year.

7 Of the three that have been acquired, the one
8 for the G.E. simulator and the one for the B&W simulator
9 are now fully functional as part of the simulator
10 configuration. That was a major task, to get from where
11 we were to get to that position. The replacement
12 computer for the Westinghouse simulator will be installed
13 between now and May of '91.

14 Another part of the upgrade program was the
15 design, development, and implementation of new instructor
16 stations. These were needed to replace the dump
17 terminals which served as the prior instructor interface
18 with the older computers. These stations use a graphical
19 interface that are intuitive, easy to use, and give the
20 instructors a lot more capabilities than they had
21 previously.

22 Another thing worth mentioning there is the
23 development of an Input-Output override for the G.E.
24 simulator, and keeping that capability on the B&W
25 simulator with the upgrade. This means that the

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1 instructors can modify the position of an indicator
2 controller, a switch recorder, whatever, independent of
3 the simulation calculation, and it opens the door for
4 increasingly complex scenarios in the future,
5 particularly with a better modeling capability. That's
6 of some importance when we're training examiners, again.

7 The upgrade effort has been accomplished using
8 in-house expertise to specify, procure, and install the
9 equipment, at a substantial savings to the government.
10 The G.E. and B&W simulators are now ready for the
11 addition of the high fidelity thermal hydraulic code.
12 The procurement for that code is expected to be completed
13 in the next couple of weeks.

14 COMMISSIONER REMICK: What is that code, if
15 you're free to mention.

16 MR. RAGLIN: I can't mention that.

17 COMMISSIONER REMICK: Okay.

18 MR. RAGLIN: It's procurement, but --

19 COMMISSIONER REMICK: Yes. Okay.

20 MR. RAGLIN: The Westinghouse modeling will be
21 upgraded through the addition of a Westinghouse code,
22 which will be delivered later in the year, and we did
23 that through a modification to an existing contract with
24 Westinghouse.

25 In addition to the high-technology enhancements

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1 that are associated with simulator programs, there are
2 some others that I'd like to mention. They're shown in
3 Slide 21. (Slide)

4 One of these involves the acquisition of
5 interactive laser videodisc systems for classroom
6 training. These are systems which allow random access to
7 any one of about 45- or 50,000 slides which were taken at
8 some particular reactor facility, that allows taking
9 surrogate tours. It gives you the look and feel as if
10 you're walking around in the plant, while you're in your
11 office, or in the classroom, or wherever.

12 We plan to integrate these into various
13 classroom courses. We feel they will be of particular
14 importance in that new course being developed for interns
15 because they won't have seen equipment like this.

16 COMMISSIONER ROGERS: How many different plants
17 do you have videodisc tours of?

18 MR. RAGLIN: We don't have them yet. We're
19 projecting, oh, about the end of February we'll have, and
20 we plan to get all that are available, in which we have
21 interests. For sure, we will have at least two plants
22 from different BWR product lines, and then one from each
23 of the Westinghouse, C.E., and B&W plant. In all
24 probability, we'll end up with maybe 15 different plants.

25 Classroom user equipment in high fidelity

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1 thermal hydraulic codes are also planned for the future.
2 Development, testing and planning of these has been going
3 on, and continues to go on, so the exact mix of these in
4 the classroom has not been determined, but it will
5 involve some combination of the Relap 5 Desktop Analyzer,
6 the light water reactor plant analyzer developed within
7 AEOD, and a high fidelity thermal hydraulic code
8 workstation that might come as a result of the code
9 procurement.

10 High resolution projection TVs have been
11 acquired to equip the classrooms, to display the laser
12 videodisc information, the classroom computer
13 simulations, and so forth.

14 Another thing worth mentioning is the ERD
15 system and developing the ability to supply simulator
16 data to the Emergency Response Data System. We've proved
17 that that's possible. We intend to have all of the
18 simulators at the Training Center capable of feeding data
19 to ERDS. That data could then be used for testing and
20 perhaps some drills.

21 MR. JORDAN: Certainly, some drills.

22 MR. RAGLIN: In addition to the acquisition of
23 high technology training aids, the Training Center staff
24 has been active in acquisition and configuration of
25 components which can be used as hardware training aids.

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1 This is described in Slide 22. (Slide)

2 A wide variety of components have been acquired
3 over the last couple of years, and configured. By
4 configuration, I mean disassembly and cut-away. We have
5 several centrifugal and positive displacement pumps, pump
6 motors, numerous small valves, heat exchangers, valve
7 operators, and so forth. We feel that these training
8 aids will be of particular importance for the training of
9 new employees who have little or no experience in plants.

10 I'd like to show some pictures of a couple of
11 these, if I could. (Slide) This first one shows a
12 Training Center instructor pointing at the impeller of a
13 boric acid transfer pump. As you can see, the pump and
14 the motor have been cut away to expose the internal
15 components.

16 Number 2 -- (slide) -- this shows a key fuel
17 pump. Again, it's been cut away to expose the internal
18 components.

19 Three? (Slide) This one shows a Fisher air
20 operator and valve. The pointer there is indicating the
21 local position indicator. Some of these components are
22 functional, in that if it is an air operator, there's an
23 air cylinder underneath and, with the controller, you can
24 activate it and see the valve stroke, or whatever.

25 Number four. (Slide) Okay. This is a limit

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1 torque valve operator. This is one of the functional
2 ones. For example, it's plugged into an outlet, and then
3 there's a little control box there. By activating the
4 controller, you can see the mechanisms stroking the
5 valve.

6 Okay. Number five, here -- (slide) -- that's a
7 two-stage centrifugal pump which has just been cut away
8 to expose the stages, and you can see the impeller.

9 And number six -- (slide) -- this is a small
10 Terry turbine that was for a boiler feedwater pump. We
11 got it and had it disassembled and, when you get up close
12 to it, you can see many things. You can see the blading,
13 you can see the seals, and so forth. And on the other
14 end, you can see the trip and throttle valves, and so
15 forth. These are typical of about 30 different
16 components which have been acquired and configured at the
17 Training Center. And, again, they will be available to
18 all students who come for training at the Training
19 Center, but we feel they'll be of particular importance
20 for the new people who really haven't seen this type of
21 equipment before.

22 COMMISSIONER REMICK: What about other training
23 aids -- none hardware related, but I'm thinking with
24 DeskTop Publishing, one is able to produce very effective
25 training materials, graphs and diagrams and so forth.

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1 What's your capability in that area, to produce good
2 training aids.

3 MR. RAGLIN: Outstanding capability.

4 COMMISSIONER REMICK: Glad to hear it.

5 MR. RAGLIN: We do that in a big way, and we
6 have many instructors who do that. We do our own
7 graphics, using high technology equipment, and that's a
8 regular way of life.

9 COMMISSIONER REMICK: Good.

10 MR. RAGLIN: Okay. At this time, I'd like to
11 turn it back over to Ed Jordan for a summary.

12 MR. JORDAN: Thank you, Ken. We are proud of
13 the Training Center and the way it's developed. I'm
14 particularly pleased with the management involvement that
15 we've had with the Program Offices at a senior level,
16 that support, the training program, and the development
17 of training needs.

18 I think the Training Center has been going
19 through an evolutionary process that continues to evolve.
20 It's not been static since I've been aware of its
21 existence, and so I'm very proud of that.

22 The responsiveness now, to the recruiting and
23 development plans, is certainly the next large effort
24 that we will go through, and that will be described
25 subsequently in another Commission paper.

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1 We continue to seek to stay on the edge of the
2 technology, to understand where it's going. We get
3 support from research in that direction, and to provide
4 training that is, in fact, consistent with the available
5 technology.

6 Those are all the comments I have. Jim, did
7 you have any?

8 MR. TAYLOR: That concludes the presentation.

9 CHAIRMAN CARR: Questions? Commissioner
10 Remick?

11 COMMISSIONER REMICK: I assume that our
12 simulators we don't certify and, if we did, what would
13 you say? What would be the results if we had to certify
14 our simulators like others do?

15 MR. RAGLIN: If we attempted to certify right
16 now, we might fail on some of the things. After we have
17 completed the upgrade, I would say that we could easily
18 certify for the things that we have control over. I'm
19 excluding the keeping track with the physical layout of
20 the control room that the utility would have to do. From
21 a capability standpoint, we will easily be near the head
22 of the pack when we are done.

23 COMMISSIONER REMICK: With the all new meaning?

24 MR. RAGLIN: Yes.

25 COMMISSIONER REMICK: Very good. Okay.

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1 I understand that there is consideration, if
2 not already in effect, of qualifying non-power reactor
3 inspectors. What do you do in the training arena for
4 those people?

5 COMMISSIONER REMICK: There has been non-power
6 reactor technology training that's provided in the last
7 year. As one of the efforts that this working group to
8 review inspector training requirements has achieved, is
9 looking at the requirements for existing personnel,
10 looking for existing personnel without requirements,
11 seeing where the holes were.

12 One of the areas in which there will be a new
13 section in the manual chapter defining requirements, is
14 for non-power reactor inspection personnel.

15 COMMISSIONER REMICK: So, that doesn't exist
16 yet.

17 MR. RAGLIN: There's training -- I won't say
18 that it doesn't exist now. It will be more formal than
19 it has before. There was non-power reactor technology
20 training before, and will continue to be in the future.
21 There will also be some other things that weren't done
22 previously, that will be part of the qualification
23 program for non-power reactor personnel.

24 CHAIRMAN CARR: Is that contracted out, or do
25 you do it on-site?

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1 MR. RAGLIN: It was contracted, not done at the
2 Training Center. That was, I believe, done through the
3 Idaho Nuclear Engineering Lab.

4 CHAIRMAN CARR: All right. Sorry.

5 COMMISSIONER REMICK: The training was
6 contracted out --

7 MR. SPESSARD: The NRC staff participated in
8 the development of that course, and taught in that
9 course.

10 COMMISSIONER REMICK: Now, will you be doing it
11 at the Training Center in the future, and when do you
12 expect the revisions that you referred to being
13 implemented?

14 MR. RAGLIN: Well, the plans for doing that
15 particular course are the same as they were, to have the
16 existing contractor to do that, and to have NRC staff
17 provide NRC perspectives wherever that's necessary.

18 The new set of training requirements for non-
19 power reactor personnel will be issued with the next
20 revision of the Inspection Manual Chapter 1245. So, to
21 make a guess, I would say, within the next couple of
22 months.

23 COMMISSIONER REMICK: I see, but it will be--
24 continue to be done by a contractor.

25 MR. RAGLIN: Yes. Now, recognize, that's just

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1 one complement. There are other things that non-power
2 reactor inspectors will have to do, and they include some
3 of the things that other inspectors have, fundamentals of
4 inspection, and so forth.

5 COMMISSIONER REMICK: Will you use a particular
6 facility at Idaho?

7 MR. SPESSARD: The last course that was taught,
8 if my memory is correct, was in Region IV.

9 COMMISSIONER REMICK: I'm sorry?

10 MR. SPESSARD: Was in Region IV, presented it
11 in that office, and had participants from around,
12 although I could be wrong, but I believe that's where it
13 was taught last.

14 COMMISSIONER REMICK: Are they using a
15 particular facility at Idaho?

16 MR. RAGLIN: If I could find the course number
17 -- just a minute. (Perusing documents.) Maybe we could
18 close later on this.

19 COMMISSIONER REMICK: Sure, that would be fine.

20 MR. TAYLOR: We'll give you more information on
21 that.

22 COMMISSIONER REMICK: I was quite impressed
23 with the training activities. I'm very, very pleased to
24 know that we have such extensive training. Do you invite
25 the Commissioners down sometime, either as visitors or to

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1 take the course?

2 CHAIRMAN CARR: I'm glad you would want to go.

3 COMMISSIONER REMICK: Good, good.

4 CHAIRMAN CARR: I had to go down to learn to
5 spell BWR.

6 (Laughter.)

7 COMMISSIONER REMICK: I was at the location
8 several years ago, but that's when the TVA simulators --

9 CHAIRMAN CARR: I think it would be worth
10 going.

11 COMMISSIONER REMICK: Thank you very much.

12 CHAIRMAN CARR: Jim?

13 COMMISSIONER CURTISS: Yes. I only have a few
14 questions. The facility is pretty much running at full
15 tilt, that you're keeping busy down there, Ken, pretty
16 much full time.

17 In terms of where you see the potential for
18 backlog, I guess you -- from what you've described,
19 you've got about 80 percent of the workload down there
20 being done in response to mandatory, I guess, training
21 requirements, and an additional percentage being done for
22 intern training plus some, I guess, discretionary
23 training that's available.

24 Where do you -- from the Headquarters
25 perspective and from what you see down at the site, is

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1 there a backlog in terms of a waiting time for people who
2 need to get qualified, or who are currently qualified but
3 need to move up? What's that pipeline look like, I
4 guess?

5 MR. JORDAN: We get -- okay. We get backlogs
6 in particular areas, and I guess the last one was the BWR
7 technology course. And so we adjusted the schedule so
8 that, in fact, we would work off the priority backlog.

9 COMMISSIONER CURTISS: But if somebody wanted
10 to come in and get qualified in a BWR -- take a full
11 course, for example, in G.E. technology, and they signed
12 up, how long would it be until they got through the
13 training, or to the training course?

14 MR. RAGLIN: That would depend on how many
15 other people who have to have it to meet qualification
16 requirements, we're also competing for the same course.
17 The earliest one on the list does not necessarily get to
18 go.

19 Typically, where we have the most competition
20 is for the courses of the full course series.

21 COMMISSIONER CURTISS: Okay.

22 MR. RAGLIN: The stand-alone one-week courses
23 are usually readily more available.

24 MR. TAYLOR: And residents get a higher
25 priority.

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1 MR. JORDAN: There's a Program Office priority
2 determination.

3 COMMISSIONER CURTISS: Okay.

4 CHAIRMAN CARR: Residents get a high priority.

5 MR. JORDAN: Yes.

6 MR. SPESSARD: We have on the street a schedule
7 for FY 91 and FY 92, of every course we teach or
8 coordinate, and that's what the training coordinators,
9 and regional managers, and Headquarters office managers
10 use to get their people to training.

11 COMMISSIONER CURTISS: Okay.

12 MR. SPESSARD: We routinely have to move this
13 somewhat, and Ed just mentioned the BWR full course
14 series. We had 48 people who wanted the first course in
15 January -- and we had a course scheduled in January and
16 another one in August -- and in checking, the numbers for
17 August looked high. So, in essence, what we've done is,
18 we've put in a whole full series, and we've had to back-
19 out some other things that were scheduled, and that was
20 fully coordinated with the Program Offices and the
21 regions to do that, but we said we could only do it on a
22 one-time basis.

23 COMMISSIONER CURTISS: I notice in your --

24 CHAIRMAN CARR: Let me go back on that a second
25 and ask it a different way. Is training funds-limited,

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1 space-limited, instructor-limited, time-limited, or there
2 are no limitations?

3 MR. SPESSARD: Oh, God, you don't ask me that
4 because --

5 (Laughter.)

6 COMMISSIONER CURTISS: You ran into that one.

7 (Laughter.)

8 CHAIRMAN CARR: Well, I mean, that's what we're
9 here for.

10 (Laughter.)

11 MR. JORDAN: To meet the needs of the Program
12 Offices, sometimes we have to cancel things in order to
13 meet what I'll call higher needs because the capacity of
14 the staff is somewhat limited. And --

15 CHAIRMAN CARR: So, instructor-limited.

16 MR. SPESSARD: Instructor-limited.

17 CHAIRMAN CARR: Okay. You don't have enough
18 instructors to teach another course for the whole full
19 series then?

20 MR. SPESSARD: A typical three-week course, for
21 example, will involve three different instructors, and
22 two-week will be three different ones. And so that
23 severely taxes the staff in terms of what they --

24 CHAIRMAN CARR: Okay. If I solve the staff
25 problem, would I become a space-limited?

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1 MR. SPESSARD: No, we're getting space. We
2 continue to get space as we need it. In fact, we've got
3 negotiations --

4 CHAIRMAN CARR: And you're on a one-shift
5 basis?

6 MR. JORDAN: If you push away one impediment,
7 eventually you reach another but, for the foreseeable
8 future --

9 CHAIRMAN CARR: It's instructors.

10 MR. JORDAN: -- it's instructors.

11 CHAIRMAN CARR: So, you've got space, you've
12 got -- you can go on two shifts if you had enough
13 instructors.

14 MR. RAGLIN: We do that for some of the things.
15 For the classroom courses, rarely do we have one of those
16 on swing shift -- occasionally, it happens. For the
17 simulator courses, almost every time we do them we'll
18 have a day shift and a swing shift course because we're
19 trying to finish a full course series, and the Program
20 Offices and the regions are trying to have us finish the
21 series so these people can go off and do other things,
22 and so we are trying to finish them within roughly a
23 calendar quarter, which dictates that we run day shift
24 and swing shift. That takes -- if we start with 24
25 people into the first course, 24 people into the second

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1 course, by the time we get to the simulator courses,
2 we're down to six-person courses. So, using the day
3 shift and swing shift to handle the first course for the
4 first group of six, then we've got to do the same thing
5 for the second group of six, third group of six, fourth
6 group of six, and a second course. So, it's -- for the
7 simulator training, it's days and swings all --

8 CHAIRMAN CARR: Well, real assistance in the
9 instructor area comes in blocks of three then, huh?

10 MR. RAGLIN: It depends on which technology --

11 MR. SPESSARD: There's one on the PWR side, and
12 one on the BWR side.

13 CHAIRMAN CARR: Okay. Excuse me.

14 COMMISSIONER CURTISS: Okay. Do you -- you
15 mentioned that as time goes by, you find that you've got
16 -- as you did with the BWR full course, you have more
17 people that sign up, and you adjust the availability of
18 programs. You're able to report, when I looked at it, in
19 the reactor technology slots, it looks to me -- and I'm
20 on page 4 of that Annual Report -- in looking at the
21 regional requests, Region I's technology slots from FY 87
22 to FY 90, have almost doubled, and Region II's have
23 almost been cut in half, and the other three regions are
24 pretty steady. Is there a -- obviously, not a steady
25 input from Regions I and II in terms of how frequently

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1 they request training for reactor technology slots. Is
2 there something going on in those two regions that
3 explains the doubling in one case and the reduction in
4 half in the other?

5 MR. TAYLOR: More new people in Region I.

6 COMMISSIONER CURTISS: Okay.

7 MR. TAYLOR: I might take a shot at that, I
8 think turnover is higher --

9 COMMISSIONER CURTISS: Okay.

10 MR. TAYLOR: -- and it has been both because
11 more of those people have been hired in Headquarters,
12 they've had the movies here, we do a lot of actually
13 regional hiring, but then the other is the loss, losses
14 are high, but where hiring has been higher. The other
15 regions have been -- have had less hiring.

16 COMMISSIONER CURTISS: Okay. Those are the
17 only two that kind of jump out over the four years, one
18 went up significantly and one went down precipitously.

19 From the standpoint of, Ken, where you have
20 requests for new program training, do you have a backlog
21 of requests in that -- where either the Headquarters or
22 the regions are requesting new programs be developed,
23 that you are working off, or where do we stand on that?

24 MR. RAGLIN: Well, it's somewhat of a continual
25 process and a continual dialogue. We have the regularly

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1 scheduled meetings of the Training Advisory Group. Below
2 the level of the Training Advisory Group, we have certain
3 contacts that our staff discusses things with the other
4 cognizant staff. So, typically, we're not surprised, and
5 typically we're always working on something new that
6 needs to be done to modify an existing program, or to add
7 a new program in response to some changing need. So, we
8 see it just as a continual process.

9 COMMISSIONER CURTISS: All right. Let me ask
10 just one final question. When the Commission, or the
11 agency I guess, establishes a new program, either at the
12 Commission level through a regulation like fitness for
13 duty, or Part 20, or maintenance or what have you, or
14 through NRR with EDSFIs, or maintenance team inspections,
15 or EOP inspections, what process do we go through in
16 terms of evaluating whether a training program is
17 necessary in that particular area.

18 And then when you determine that we need a
19 training program for a particular area where there's a
20 new set of requirements, or a new initiative, a new
21 generic letter, what have you, how long is it from the
22 time that that requirement is placed on the books until
23 when the training program is in effect and the people who
24 will actually go out and do the training -- and do the
25 inspections, have been through the training? Can you say

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1 a word or two about how that process works?

2 MR. RAGLIN: Yes, I think so. Again, a
3 continual dialogue with the Program Office is one good
4 way to know about these. Another thing that is as a
5 result of this working group's review, inspector training
6 requirements, is a recommendation that future new
7 training requirements for new inspection procedures and
8 temporary inspection procedures flag any unusual or
9 special training that the individuals need to get in
10 order to do that particular inspection. So, there's
11 another check on the system built in now, that wasn't
12 there before.

13 From the standpoint of being responsive, it
14 depends, of course, on what's desired, and what mechanism
15 we have to choose. If the Program Office wants something
16 that we are able to accommodate through the use of one of
17 the two task order contracts, then we're talking maybe a
18 couple of months, from the time they come to us, we work
19 up a Statement of Work, and make it happen. If it's
20 something that can't be accommodated through one of the
21 two task order contracts, then we have to go out with a
22 competitive procurement, or even a sole-source
23 procurement, then we're talking usually in excess of six
24 months. And if it's for a company that hasn't done
25 whatever it was that was being requested before, tack

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1 onto that the time for them to develop it before the
2 first presentation, so, that could add up to a year.

3 MR. TAYLOR: It's really covering courses that
4 aren't within the staff that's there and, therefore,
5 contracted courses. That's what you're talking about,
6 isn't it?

7 COMMISSIONER CURTISS: Right.

8 MR. TAYLOR: Amends what it is.

9 COMMISSIONER CURTISS: Take a recent example
10 like EDSFIs, where the inspections are starting up now
11 around the regions, would you expect that the people who
12 are actually out doing the EDSFI inspections will all
13 have the training before they do any of those
14 inspections, or is there an overlap where we are getting
15 them out and doing the inspections and developing the
16 training sort of in-tandem?

17 MR. RAGLIN: I would expect that for the EDSFI,
18 given that two courses have already been given, that
19 those people will have already had the training when they
20 go out there, and there may be a rare exception to that.

21 COMMISSIONER CURTISS: In general, that's the
22 objective, where you have a new program or activity, to
23 have the people trained before they go out and actually
24 do the inspections?

25 MR. RAGLIN: Yes.

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1 MR. MIRAGLIA: May I expand on that? Frank
2 Miraglia, NRR.

3 That's a good example. I think, as you can
4 see, we're getting better at planning that. Certainly,
5 one of the things that NRR did very early in its new
6 generic requirements, we said, "We're not going to do
7 inspections until we get a temporary inspection out, and
8 give some guidance relative to new generic issues". The
9 Training Group has indicated when you do that, and when
10 you put a temporary instruction out, we ought to look to
11 see do we need new training requirements.

12 Some examples of that, EOP inspections required
13 some kind of training. We did that on a crash basis
14 because we were interested in doing that, but that was
15 something that got worked out. Fitness for duty is
16 something that's been recognized. We identified the TI,
17 what kind of training, did some pilots, and we're working
18 that into the program.

19 When we started the maintenance team
20 inspections, we did that in a similar kind of way,
21 perhaps with not as much lead time. From that
22 maintenance team inspection concept, we saw the next
23 area, the electrical inspections. We need to do that.
24 We need to plan that a little better. And as a result,
25 we've had team leader training -- two sessions. I think

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1 there's another session sometime the first quarter of
2 this year, or early in the second quarter of this year.

3 So, I think we've recognized that. In the
4 past, we hadn't done as good a job on it as we could
5 have, and I think the -- you know, the future aspect,
6 we'd do it up front, and we're getting better at it.

7 CHAIRMAN CARR: Commissioner Rogers?

8 COMMISSIONER ROGERS: I'm just a little puzzled
9 about the length of the reactor technology full course
10 series. Your Annual Report, on page 2, really lists
11 three parts that add up to six weeks, and you described
12 some components that added up to seven weeks, and then on
13 page 6 in your Annual Report, you say the cumulative
14 effect of these changes -- this is adding the EOP
15 simulator course part and some other things -- will now
16 require 13 course-weeks to accomplish rather than eight
17 course-weeks. So, that's six, seven, eight -- there's
18 only --

19 MR. RAGLIN: There's course-weeks and there's
20 course-weeks. There's course-weeks from the perspective
21 of the student, and there's course-weeks from the
22 perspective of the Training Center.

23 A student goes to -- last year, a student went
24 to a three-week, plus a two-week, plus a one-week. So,
25 that's six weeks that that student was involved.

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1 COMMISSIONER ROGERS: Yes.

2 MR. RAGLIN: Looking at class size, our average
3 was around 18 for G.E. and Westinghouse, for the last
4 couple of years. So, we had to give three sets of
5 simulator courses. We've got three weeks, plus two
6 weeks, plus three weeks. That's where the eight came
7 from. Okay.

8 COMMISSIONER ROGERS: All right.

9 MR. RAGLIN: Things have changed now. More
10 people have to have the full course series, plus there's
11 an additional week to the full course series. Since more
12 people have to have it, the class size spills up to 24.
13 So, we still have three weeks with 24 people, plus three
14 weeks -- or plus two weeks with 24 people. Then we've got
15 eight --

16 COMMISSIONER ROGERS: Okay. I see what the
17 problem is.

18 MR. RAGLIN: -- weeks of six people.

19 COMMISSIONER ROGERS: I see what the difficulty
20 is. All right. Good. The -- a couple of points in your
21 end report that I had a question about -- what the
22 substance of this replacement nuclear parts course was--
23 that's also referred to in your presentation. What was
24 the major thrust of that course?

25 MR. RAGLIN: That was a seminar to cover

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1 procurement of electrical and mechanical replacement
2 parts, including commercial grade items for safety grade
3 Class I, II and III systems at power plants. Topics
4 included classification and types of components, code
5 materials requirements, and applicable codes, and so on.

6 COMMISSIONER ROGERS: About how many of our
7 sta & participated?

8 MR. RAGLIN: I don't have that number on the
9 tip of my tongue.

10 COMMISSIONER ROGERS: You don't have it. I'd
11 like to know it sometime.

12 MR. TAYLOR: I could get back to you. We'll
13 get back to you.

14 COMMISSIONER ROGERS: Right.

15 MR. RAGLIN: Twenty-six.

16 COMMISSIONER ROGERS: Twenty-six?

17 MR. RAGLIN: Yes.

18 COMMISSIONER ROGERS: Twenty-six. And where
19 were they --

20 MR. SPESSARD: It's in the Annual Report.

21 COMMISSIONER ROGERS: Oh, I missed it.

22 CHAIRMAN CARR: It's in the back.

23 COMMISSIONER ROGERS: Oh, okay. And where do
24 they come from? Are they from Headquarters, from the
25 regions, or a mix, or --

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1 MR. RAGLIN: Yes, sir.

2 COMMISSIONER ROGERS: Ah, ha. Yes.

3 MR. RAGLIN: Let me read it right. We had --

4 COMMISSIONER ROGERS: Okay, it's in the back.

5 MR. RAGLIN: -- three from Region I, two from
6 Region II, 14 from Region --

7 COMMISSIONER ROGERS: Okay. Well, all right,
8 it's in the back. I can just check it off from there.
9 All right. That's an area that still keeps popping up in
10 some ways, and I'm just curious as to -- do you expect to
11 do more with that, or is that the end of it? Will you
12 repeat that course?

13 MR. RAGLIN: If the Program Office wants it.

14 MR. SPESSARD: If NRR requests that, they
15 requested that and we coordinated with them and our
16 contractor to put that on.

17 MR. RAGLIN: If they want another one, it's not
18 a problem.

19 COMMISSIONER ROGERS: I see. Okay. On page 14
20 of your slides, risk-based training perspectives, the
21 senior management perspectives provided to the TTC staff.
22 What were some of the key items there in those
23 perspectives?

24 MR. JORDAN: Okay. That was Tom Early and
25 myself that went to the Center and we're communicating

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1 with the training staff about how we viewed the
2 application of the risk type considerations in the
3 regulatory framework, and how important we felt it was
4 for them to convey to the students, the principles
5 involved.

6 And so we were really there, I would say, in a
7 sense, to wave a flag and to indicate that senior
8 management really is serious about communicating to the
9 inspector level and to the reviewer level, the benefits
10 of identifying risk perspectives, understanding accident
11 sequences.

12 COMMISSIONER ROGERS: I see. Good. Okay.
13 This components -- hardware training aids components
14 additions, do you have adequate space for that activity?

15 MR. RAGLIN: Well, the -- in the introduction,
16 Ed mentioned 32,000 square feet. That includes some
17 additional space on another floor that we're very close
18 to getting, with GSA. And the reason we're doing that
19 is, one of the classrooms on the second floor is being
20 used as a training aid display area. And so we've got
21 some of them in the back of existing classrooms, we've
22 got some of them mounted along various walls throughout
23 the Training Center, and then we've got many of them in
24 one consolidated area.

25 COMMISSIONER ROGERS: Is your space, the kinds

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1 of space you have available, a limitation on what kinds
2 of components you can introduce?

3 MR. RAGLIN: Yes.

4 COMMISSIONER ROGERS: Well, I mean, obviously,
5 to some extent, but I mean are there some things that
6 you'd really like to have, that you can't have in there?

7 MR. SPESSARD: We could have had an MSIB. In
8 fact, we had a whole surplus list of equipment, and the
9 Training Advisory Group discussed this, and we even
10 discussed the possibility of having a location close to
11 the Center that was within walking distance, and the view
12 expressed was that that would be -- turn into a museum,
13 and we wouldn't use it. They want the equipment in the
14 classrooms, so that basically limited --

15 COMMISSIONER ROGERS: Of course, your facility
16 is pretty much, you know, an office --

17 CHAIRMAN CARR: Standard office building.

18 COMMISSIONER ROGERS: -- office building,
19 classrooms, and things of this sort, and now you're
20 starting to bring in hardware. That poses some different
21 problems.

22 MR. JORDAN: Getting it into the top floor
23 would be a problem.

24 COMMISSIONER ROGERS: Yes, right.

25 MR. RAGLIN: They built the building well,

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1 though.

2 COMMISSIONER ROGERS: You could get part of the
3 basement, if you don't have it.

4 MR. RAGLIN: Yeah.

5 COMMISSIONER ROGERS: Well, just also wanted to
6 reinforce Commissioner Remick's suggestion that you try
7 to weave the principles of good regulation into your
8 program someplace because it seems to me that that's a
9 good place that they can be used effectively.

10 MR. JORDAN: Maybe -- Denny Ross, would you
11 like to make some comments about the reactor safety
12 course that we're contemplating?

13 MR. ROSS: Denny Ross, AEOD. We did have a
14 prospectus for this course. The prospectus is about
15 seven pages long, and it's being evaluated by Research.

16 What we wanted to do is start at the
17 fundamentals of postulated accidents -- what are the
18 traditional regulatory assumptions on loss of coolant,
19 transient, without SCRAM, and so on. And to this end, we
20 call it the -- General Counsel representative and myself
21 spent quite a bit of time in a couple of the litigated
22 hearings a few years ago, on what a credible scenario is,
23 and we thought that might be a good starting point, what
24 does credible mean? I think we can assume what a
25 scenario is, but these are not well defined, and it's

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1 sort of like folk lore, and then we would proceed to a
2 development of a severe accident, and trying to
3 illustrate with hand calculations how long would it take
4 the boiler to run dry, the coil to heat up, how many
5 curies, or how many pounds, or how many kilograms of
6 fission products in the core, and what's the harm to
7 people, and what percent might get released into the
8 containment, and what are the processes in the
9 containment? If they leak, how do they get transported
10 away downstream, to the traditional cow tied to the
11 fencepost, and what are biological processes? What does
12 passable weather conditions mean, again, focusing on hand
13 calculations, and then we finally get to the point that
14 was mentioned earlier, the so what? That is, what's the
15 risk to the person, and we've emphasized the safety
16 goals. The last half of -- last day, in fact, is the
17 wind-up of the Commission's safety goal, the severe
18 accident policy statement. And when we get into the
19 safety goal and the two quantitative health objectives,
20 that would certainly bring up the concept of relative
21 risk.

22 As far as -- we had not specifically planned
23 any other comparative risk. There was a study about ten
24 or twelve years ago, know as the KNAES (phonetic) study,
25 which I don't think was widely published, by the Academy,

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1 on risks of nuclear and alternate energy systems, which
2 is, I think, going to be updated by the IAEA. If it is,
3 and it needs to be, we could certainly work that in. But
4 the topics that were envisioned, we don't believe are
5 being caught anywhere else and, with time, people who
6 have gone through these things, like the Appendix K
7 hearing, Appendix I hearing, the ATWAS problems, and the
8 TMI and Chernobyl problems, we'll all get pensioned off
9 somewhere, so we've got to have a passing the baton
10 somewhere, and we're hoping the safety course does it.

11 COMMISSIONER ROGERS: That sounds like a very
12 good idea. That's a big problem, of how to try to
13 maintain that institutional memory on some of these
14 things, and the training course background materials
15 might be a good way to record that and have it available
16 for th future. Yes.

17 Has anybody thought of providing some of the
18 new students -- students who are new employees to NRC,
19 with a handbook of NRC acronyms?

20 (Laughter.)

21 That might help them to find out how to live
22 for the first six months they are around this place.

23 MR. SPESSARD: Commissioner Rogers, you should
24 know that each individual that is an intern -- okay--
25 within the office, will have their own individual

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1 development plan, a sponsor -- they will have things of
2 that sort. We didn't discuss that here, but they will
3 have that.

4 COMMISSIONER ROGERS: I just want to say that I
5 visited the Center a couple of years ago, and was very
6 impressed with what I saw then, and I can see a great
7 deal of progress since then. And it seems to me that
8 this effort is really a first-class one, there's no
9 question about it. I know the last presentation -- I
10 think this was nearly two years ago -- to us, whenever it
11 was, I complimented you, I think, and I think that you
12 certainly have continued on a course of very fine
13 development, and I think we all should be very proud of
14 what's been done -- excellent facility, excellent
15 programs.

16 CHAIRMAN CARR: Let me first suggest then,
17 following up on the suggestion that when you get those
18 students' critiques, you have them write down their
19 supervisor's name and address, and you send him a form
20 letter about three months later and say, "Hey, did we
21 accomplish anything", and he can send that back to you.
22 You might get some input from that that will help. It
23 has worked in other school systems.

24 I'm not sure in my question on -- my question
25 really was, have we budgeted enough resources to get the

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1 necessary training done, because I think training is a
2 critical part of our operation here, and are we providing
3 28-man staff -- three of those are, I guess, non-training
4 people there -- so, you've got 25 people training I don't
5 know how many thousands, but that's a pretty big load.
6 And I guess the basic question I ask, are we really
7 trying to find out, are we getting the job done, or are
8 we not?

9 MR. JORDAN: We're matching the load, and we're
10 seeing the load increasing, and we've got to match the
11 increasing load.

12 MR. TAYLOR: We've looked at the addition,
13 potential addition, of some FTEs there. I've got to be
14 very careful because that is a -- when the FTEs are
15 there, then that's a very remote location that, as you
16 build up, you have to build up very carefully, and that's
17 why we're trying to match it with the workload for the
18 permanent staff. And of course, it is a combination of
19 the permanent staff plus, where appropriate, a contractor
20 conducting courses. It's a combination.

21 CHAIRMAN CARR: Well, it's important we do get
22 the training done because --

23 MR. TAYLOR: No question, and as we --

24 CHAIRMAN CARR: -- there's no doubt in my mind
25 that if you need three more people down there, they are

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1 probably more useful to us in the overall long run than
2 trying to put three people somewhere else, if you can
3 really substantiate them, but that was a basic question,
4 and we've got enough travel cost -- we're not travel cost
5 limited on training.

6 MR. TAYLOR: No, no, we're not.

7 CHAIRMAN CARR: Okay. So, I'm going away
8 thinking that the real short pole in the tent is
9 instructor workload.

10 MR. JORDAN: Yes.

11 CHAIRMAN CARR: Is that what you want to leave
12 me with?

13 MR. JORDAN: Yes, sir.

14 CHAIRMAN CARR: Okay. In September, '89, the
15 Commission directed the staff to provide adequate
16 training capabilities in the area of fuel cycle and
17 reactor physics safety associated with fuel cycle
18 criticality. What's the status of the fuel cycle course
19 that the TTC was developing last year to emphasize
20 criticality safety?

21 MR. RAGLIN: Okay. There is a fuel cycle
22 technology course that will be in the next revision of
23 our syllabus of courses. It's presently under
24 development, scheduled for presentation in May of '91.
25 It's being developed by the previous Training Center task

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1 order contractor, and it will be presented by the new
2 task order contractor. This will provide familiarity
3 with the fuel cycle, mining, milling, conversion,
4 enrichment, fabrication. Course topics include uranium
5 mining and milling, uranium conversion of natural UO3 to
6 UF6, uranium enrichment and uranium fuel fabrication and
7 scrap recovery. So, we've been working since the last
8 briefing, with NMSS, in the co-development of this
9 course, and it's scheduled to go on-line in May.

10 CHAIRMAN CARR: The emphasis on that thing, as
11 I remember, was supposed to be on criticality safety, and
12 that's close to my heart recently.

13 MR. RAGLIN: Okay. Criticality safety, that
14 was one of the issues that was brought up last time and,
15 as a result of some difficulties at NFS-Irwin and some
16 existing problems, the Program Office felt that it took a
17 real event and much follow-up, to focus action on this
18 particular issue. We've identified a couple of
19 criticality safety courses, to which some NMSS people
20 have attended.

21 The Program Office has not considered that to
22 be the total answer to the problem because that's really
23 only addressing one part of the issue. The other part of
24 the issue is a recognition problem on the part of the
25 staff. NMSS has increased its expertise by recruiting an

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1 expert in this area, that's on their staff right now, and
2 I'm advised that the Program Office may be back to us for
3 some further work in this area. So, from our
4 perspective, we've got a technology course.

5 CHAIRMAN CARR: But your --

6 MR. JORDAN: Excuse me. The fuel cycle course
7 that you describe does emphasize criticality safety as
8 one of the major elements of it though, does it not, Ken?

9 MR. SJOBLOM: Could I address that, perhaps?

10 MR. JORDAN: Yes.

11 MR. SJOBLOM: Glen Sjoblom, NMSS. Mr. Jordan
12 is correct. The various elements of the fuel cycle where
13 criticality safety is an issue, those technical aspects
14 of criticality safety that are involved in those aspects
15 of fuel cycle, are going to be covered in that course.

16 Last year, we pointed out to the Commission
17 that there are existing training courses that are given
18 at the University of New Mexico, and our people in NMSS,
19 in fact, have participated as instructors in those
20 courses, over a number of years. Those are what I would
21 call beginning courses.

22 What Ken and I had talked, with regard to, that
23 he mentioned just recently, is a belief that we need to
24 enhance the ability of our staff in the regions, to
25 recognize when we need to press on with more efforts in

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1 the regard to the licensees, recognizing when things
2 aren't meeting the double contingency principle, for
3 example, is something our Headquarters people have been
4 able to do. Though we have had some turnover in this
5 area, we were able this past year to hire a very expert
6 person. In fact, he's the chairman of the ANS
7 Criticality Division, and so he is an excellent addition
8 to the staff.

9 We want to, nevertheless, to augment the
10 knowledge of the region-based people as well, as well as
11 increasing involvement of our Headquarters expertise with
12 the regions. We're trying to develop something that will
13 go towards improving the -- everybody that does
14 inspections at fuel facilities, to help us to continually
15 put attention on that area.

16 CHAIRMAN CARR: Okay. My first question is
17 going to be, this year?

18 MR. RAGLIN: Yes.

19 CHAIRMAN CARR: I think that answers your
20 question because the direction was late '89, and the
21 course is about to come into being, right?

22 MR. JORDAN: Right.

23 CHAIRMAN CARR: A follow-up on Commissioner
24 Curtiss is, the Commission's recent promulgation of
25 Revised Part 20 imparts, as a large responsibility, to

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1 ensure that our inspectors and license reviewers are
2 adequately trained on the new rules. Is the TTC going to
3 do that for us, or who's taken that task on?

4 MR. TAYLOR: We're just setting that up. I
5 think we gave you a memo, and there is a group -- Hugh
6 Thompson is working with that group. I'll have to give
7 you some status on where they're --

8 CHAIRMAN CARR: Well, I think it is -- it's
9 going to end back in your bailiwick though, finally, huh?

10 MR. RAGLIN: Maybe ultimately. The training
11 will involve a number of sessions at different locations.
12 Research has the lead. It's a combination of Research,
13 other Program Offices, and Training Center. We will be
14 active participants. The details are not all yet worked
15 out.

16 MR. TAYLOR: We'll have to give you as we work
17 on that problem.

18 CHAIRMAN CARR: Okay. The Inspection Manual,
19 Chapter 1245 had a section on training materials and fuel
20 cycle inspectors, and then there were some supplemental
21 courses listed for those. Are you considering deleting
22 those, or are you going to leave them in there? I see--
23 I see -- go ahead, Glen.

24 MR. SJOBLOM: Glen Sjoblom, NMSS. The
25 qualification of our materials people is done in stages.

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1 There are certain mandatory courses required for initial
2 qualification. Those are listed in the mandatory
3 section. The supplemental courses are required as they
4 progress beyond the initial qualification.

5 Courses such as MORT training, for example, are
6 in the supplementary list, while courses in the OSHA
7 orientation are in the mandatory list.

8 CHAIRMAN CARR: But you're going to leave the
9 list in the manual?

10 MR. SJOBLUM: The list absolutely is up-to-date
11 as we know it today.

12 CHAIRMAN CARR: Okay. The advanced health
13 physics course and the advanced internal dosimetry
14 courses weren't offered until FY 1990 -- H-401.

15 MR. RAGLIN: We had an internal dosimetry --

16 CHAIRMAN CARR: I think these were the advanced
17 courses. Well, I guess the question is, are those really
18 still part of the curriculum, or have you deleted them?

19 MR. RAGLIN: The H-401 course, which was
20 previously called advanced health physics, will be
21 developed probably this year. It will have a new name.
22 I don't remember whether I wrote that down. (Perusing
23 documents.)

24 CHAIRMAN CAPR: I guess my problem really is,
25 with the new Part coming, are you going to get a new load

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1 on those courses?

2 MR. TAYLOR: Do you want to get back to them on
3 that?

4 MR. RAGLIN: The H-401 course, formerly called
5 advanced health physics, will be now called the health
6 physics topical review course. It will be a three- to
7 five-day course given by the Training Center staff and
8 invited lecturers.

9 CHAIRMAN CARR: Okay.

10 MR. JORDAN: But the question of whether or not
11 the Part 20 change increases the load, I think --

12 MR. RAGLIN: Part 20 is not factored in right
13 now.

14 CHAIRMAN CARR: Okay. You may want to --

15 MR. RAGLIN: In internal dosimetry, we have a
16 course for internal dosimetry-whole body counting that's
17 an active course right now.

18 CHAIRMAN CARR: Okay. I guess -- do you have
19 any feel for how much the training is a motivating factor
20 in retention and performance within the agency? Do we
21 get any -- you know, you're always training, and you like
22 to feel like that your money is well spent and something
23 comes as a result of it. I guess the question should be,
24 first, are we losing people because they can't get
25 training, or --

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1 MR. SPESSARD: Well, we're certainly hoping,
2 from the intern programs coming up, that that will be an
3 attraction, that we can guarantee a path of training.

4 CHAIRMAN CARR: Well, we don't require any
5 obligated service for our training, I'm sure.

6 MR. SPESSARD: No, we don't.

7 CHAIRMAN CARR: And so if we're going to put a
8 lot of effort in training interns, we're hopeful that
9 they'll stay with us, I guess.

10 MR. SPESSARD: Yes.

11 MR. JORDAN: I can give you an experience that
12 we have with our Operations officers that's relevant.
13 Since we essentially made our operations officers in a
14 more professional status and established training
15 requirements in order to qualify, I think our retention
16 has been better.

17 We do have a handshake arrangement that we
18 expect two years of Operations Center service out of --

19 CHAIRMAN CARR: After you provide the training?

20 MR. JORDAN: -- if we provide the training, and
21 that has held up extremely well, and those people have
22 gone on to other offices quite successfully. So, that
23 particular feature has, I think, been very beneficial.

24 CHAIRMAN CARR: How long is that training
25 series?

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1 MR. JORDAN: They take the full course series
2 for both types of reactors, for both Bs and Ps. So, we
3 spend a lot of resources.

4 CHAIRMAN CARR: Well, that's 16 weeks or
5 something?

6 MR. SPESSARD: We also have the qualification
7 board check out on this.

8 MR. RAGLIN: I think a lot of the changes that
9 are on the verge of coming to pass right now, will serve
10 as a positive motivating factor for a lot of the NRC
11 staff. Training requirements have changed for some
12 positions, and the opportunity to get some of this
13 training position, some of these people, such that they
14 can now compete for some jobs that they previously would
15 not have competed well for, there'll be a better
16 interchangeability of the staff, particularly from a
17 reactor technology knowledge standpoint, as a result of
18 the plans that are underway right now.

19 CHAIRMAN CARR: What's the instructor retention
20 capability? Are you having good luck keeping
21 instructors?

22 MR. RAGLIN: We have lost an average of about a
23 little over one per year, over a ten-year period. And
24 they've gone different places. The last three that have
25 left, have rotated to other positions within the agency.

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1 CHAIRMAN CARR: We didn't lose them, but you
2 lost them to something else.

3 MR. RAGLIN: Right.

4 CHAIRMAN CARR: And where is your source of
5 instructors come from?

6 MR. RAGLIN: Various. We -- the last two we
7 got were from the resident inspection program. We got a
8 senior resident from Region I and we got a resident from
9 Region III, to fill the last two positions. We can
10 compete pretty favorably, even when we go outside the
11 agency in advertising. It's normally not a problem of
12 finding one, when we're looking. We see a lot of resumes
13 that we can't do anything with.

14 CHAIRMAN CARR: I'd hope you'd pass them over
15 here to these guys that are looking for people to go out
16 and do examinations. They may be the same kind of guy.

17 MR. RAGLIN: Yeah, we do that, and they are
18 pretty much the same kind of guy.

19 CHAIRMAN CARR: Any other questions?

20 COMMISSIONER REMICK: Just one comment, a
21 follow-up on the simulator and systematic approach to
22 training. We require certification of simulators, the
23 licensees, and we certainly strongly endorse a systematic
24 approach to training. So, to the extent that those same
25 standards apply to either our equipment or our training,

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1 I think we should look very carefully at trying to have
2 the same standards, so that you as instructors can look
3 other instructors in the industry in the eye, and our
4 technical staff can look at their peers in the eye and
5 say, "We know what it's all about, we're doing something
6 equivalent at least", so a final point I'd like to make.

7 MR. SPESSARD: I'd like to comment on
8 something.

9 CHAIRMAN CARR: Yes.

10 MR. SPESSARD: Our plan for upgrade and in
11 working with Research, does include what I'll call
12 benchmarking our simulators against the best estimate
13 codes. So, our plan is to look at how good the simulator
14 is before modification and after modification, against
15 the best estimate codes, so we will know that.

16 MR. RAGLIN: The transients that are going to
17 be compared or have been compared, are inclusive of that
18 list, in the simulator certification requirements.

19 CHAIRMAN CARR: Well, I'd like to thank the
20 staff for this informative briefing on the current status
21 of the NRC's Technical Training Programs. Based on what
22 we have heard, considerable effort and initiative have
23 gone into making NRC training a valuable part of creating
24 a credible cadre of NRC inspectors and technical
25 reviewers. It is noteworthy that feedback from the staff

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1 is positive.

2 Notably, the recent training provided in the
3 area of irradiator technology and the development of a
4 comprehensive health physics curriculum were well
5 received by the staff. As we have heard today,
6 additional effort is underway to further define and
7 develop these training programs.

8 Initiatives to enhance staff awareness of major
9 risk contributors are also very important. From our
10 recent experience with the BRC policy and the off-site
11 emergency preparedness issues at Pilgrim, I see the need
12 for developing and integrating communication training for
13 our technical staff.

14 I understand that remedial relations courses
15 are offered, but I believe something more is needed to
16 ensure that we effectively communicate with our
17 licensees, the states, other federal agencies, Congress,
18 as well as the interested public.

19 My philosophy is one that emphasizes the
20 importance of not only doing a good technical job, but in
21 being able to effectively communicate our efforts, no
22 matter how technical, to those outside the agency who do
23 not have the same specialized training and knowledge as
24 the NRC staff.

25 Therefore, I would encourage you to incorporate

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1 such communication training into your curriculum this
2 year, and to plan for making this effort a part of the
3 risk-based culture you have now incorporated into TTC
4 courses. Please advise the Commission on your progress
5 in this area.

6 With increasing employees as well as
7 participation from the states, the public, and other
8 interested and affected groups in the NRC's programs, I
9 see a critical need in the years ahead, for NRC to
10 continue to operate as an open agency that is not only
11 willing, but extremely capable of communicating our
12 mission, programs, and policies to others. I urge the
13 staff to keep up the good work in the area of staff
14 training.

15 Any additional comments from my fellow
16 Commissioners?

17 (No response.)

18 If not, we stand adjourned.

19 (Whereupon, at 3:56, the meeting of the
20 Commission was adjourned.)

21

22

23

24

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CERTIFICATE OF TRANSCRIBER

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PLACE OF MEETING: ROCKVILLE, MARYLAND

DATE OF MEETING: JANUARY 3, 1991

were transcribed by me. I further certify that said transcription
is accurate and complete, to the best of my ability, and that the
transcript is a true and accurate record of the foregoing events.

Phyllis Young

Reporter's name: Phyllis Young

NRC TECHNICAL TRAINING PROGRAM

January 3, 1991

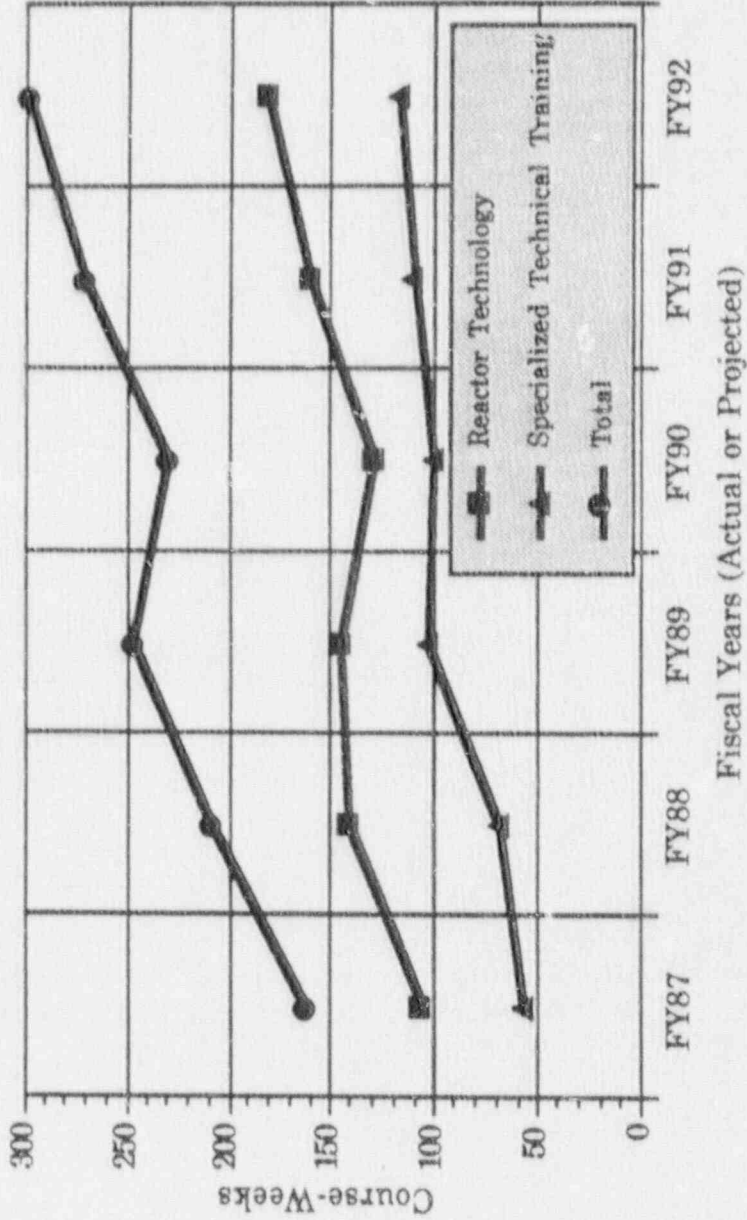
Edward L. Jordan, Director, AEOD
R. Lee Spessard, Director, DOA, AEOD
Kenneth A. Raglin, Director, TTC, DOA, AEOD

Contact: Kenneth A. Raglin
Phone: FTS 856-6500

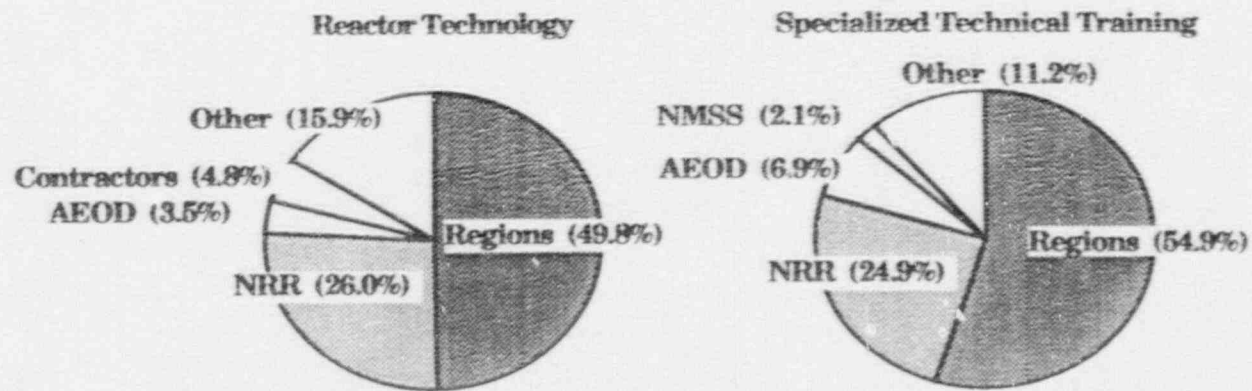
INTRODUCTION

- Last Briefing 9/89
- TTC Mission
- TTC Staff
- TTC Facilities
- How the Agency Determines Training Needs

COURSE-WEEKS OF TRAINING



DISTRIBUTION OF TECHNICAL TRAINING



Regional Data Includes Program Area Resources

TRAINING IN SUPPORT OF QUALIFICATION PROGRAMS

- Coverage of GE, W, CE, and B&W Vendor Designs
- Full Course Series
- Individual Courses
- Refresher Training for Inspectors and Examiners
- Other Specialized Training Such as HP and Engineering Support

TRAINING IN SUPPORT OF OTHER PROGRAMS

- Reactor Concepts Courses
(OP - Orientation Program)
- National News Media Courses
(GPA - Public Affairs Function)
- Reactor Technology Training
(OP - PRA Technology Transfer Program)

SPECIAL REQUEST REACTOR TECHNOLOGY TRAINING

- Special Course on Browns Ferry Simulator
- Special Simulator Course for Mexican Regulatory Personnel
- Special Reactor Technology Courses (GE and W) (State of IL)

SPECIAL REQUEST SPECIALIZED TECHNICAL TRAINING

- Accident/Incident Investigation Workshops (HQ and Regions)
- Replacement of Nuclear Parts (NRR)
- Training for Specialized Team Inspections (Electrical Distribution System Functional Inspections)
- Site Access Training (NRR Canadian Contractors)
- Quality Assurance Auditor Courses (NMSS)

QUALIFICATION PROGRAM DEVELOPMENT

- Phased Plan for HQ Program Development
- Training Identified As High or Medium Priority Is Available
- Planned Review of Regional Positions
- Working Group to Review Inspector Training Requirements
- Training Advisory Group (TAG) and Technical Training Advisory Council (TAC)

SUPPORT FOR TECHNICAL INTERN PROGRAMS

- Reactor Engineer Interns
- Reactor Health Physicist Interns
- Nuclear Materials Health Physicist Interns

SUPPORT FOR RECRUITMENT, DEVELOPMENT, AND RETENTION OF NEW HIRES

- Expected Categories of New Hires:
Technical Interns; Personnel with No Nuclear Experience; and Personnel with Prior Nuclear Experience
- Technical Training Must Be Available for All
- All Will Get Full Course Series in Reactor Technology
- Gradual Upgrade of Overall Staff Reactor Technology Knowledge

STAFF QUALIFICATION PROGRAMS

- Several Positions Covered by Office Letters (NRR Project Managers, Operations Officers, etc.)
- Examiner Training Covered by Examiner Standards
- Inspector Training Covered by Inspection Manual Chapter (Regions and Headquarters)
- Training Requirements for Some Positions Are Strengthened by Recent Commission Paper

TECHNICAL TRAINING PROGRAM CHANGES

- Full Series for Inspectors Involved with Reactor Operations
- Emergency Operating Procedure (EOP) Simulator Course Added
- Power Plant Engineering Course (or Equivalent Experience) for Most Positions
- Some Additional Training Required Following Qualification
- Regulatory Philosophy Refresher Course as Refresher Training

RISK-BASED TRAINING PERSPECTIVES

- Increase Staff Awareness of Risk Dominant Sequences and Major Risk Contributors
- Upgrade TTC Course Manuals and Course Materials
- Special Training for TTC Staff
- Senior Management Perspectives Provided to TTC Staff
- All Full Course Series after 1/1/91 Will Include the Perspectives

REACTOR TECHNOLOGY CURRICULUM DEVELOPMENT ACTIVITIES

- Normal Course Life Cycle Processes
(Constant Upgrading)
- B&W Course Overhaul to Reflect B&W
Simulator Systems
- Simulator Procedure Development
- EOP Flowcharts Development
- Computerized Exam Bank System

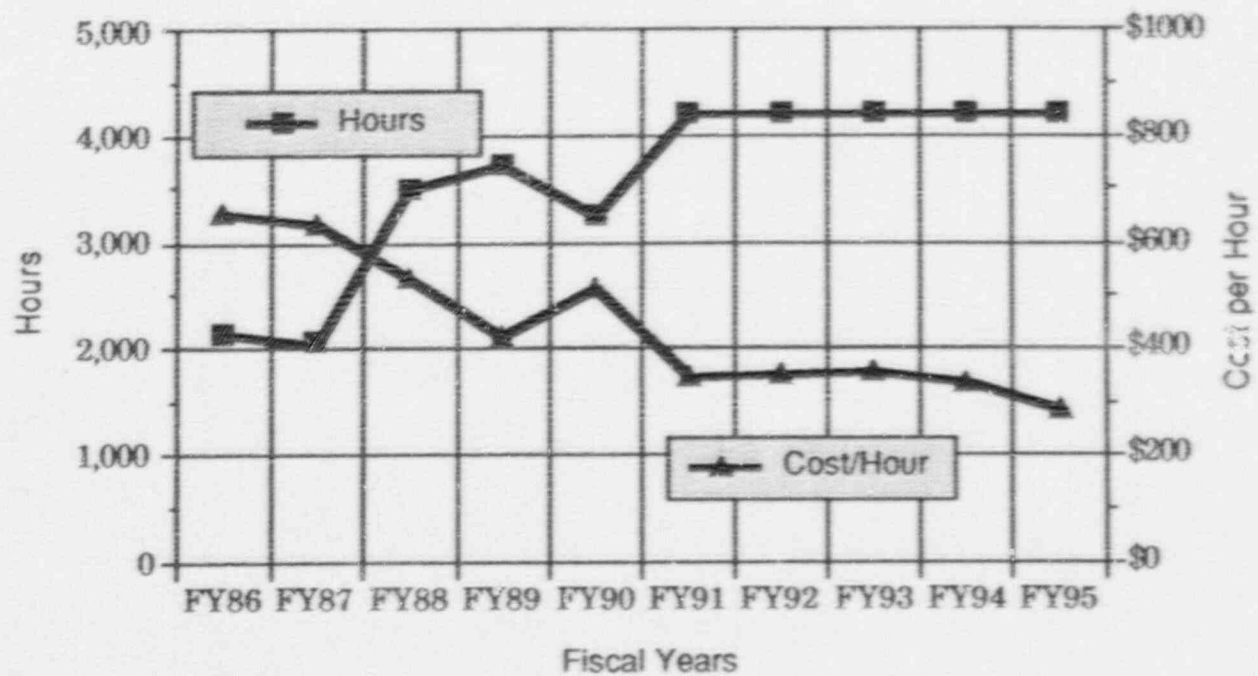
HEALTH PHYSICS CURRICULUM UPDATE

- Significant Implementation Progress
- Several Courses Were Developed and Presented during the Year
- Certain TTC Courses Are Available to State Personnel
- Certain GPA/State Programs Courses Are Available to NRC Staff
- All Courses Required for Initial Qualification of Nuclear Material's Health Physicists Are Available

SIMULATOR MANAGEMENT

- NRC Needs for Simulator Time (1500 Hrs. for GE and Westinghouse; 600 Hrs for CE and B&W)
- Long-Term, Cost-Effective Solutions for GE, Westinghouse, and B&W Designs
- Currently No Mechanism for Providing CE Simulator Training
- CE Simulator Procurement Underway As Approved by Commission

SIMULATOR USAGE AND COST



SIMULATOR MODELING CAPABILITIES

- NRC Simulators Have Modeling Typical of Early Generation Simulators with Two Phase Flow Capabilities
- Our Usage Typically Involves Extended Scenarios
- Exercise of EOPs and Some Research Are Limited by Modeling
- Comprehensive Plan to Upgrade Capabilities Is Being Implemented

SIMULATOR UPGRADE PROJECT

- Refurbished Super-Mini Computers Obtained to Upgrade Hardware Platform
- New Instructor Stations Designed, Developed, and Implemented on GE and B&W
- Input/Output (I/O) Override Available for B&W and GE Simulators
- GE and B&W Simulators Ready for Addition of High Fidelity Thermal Hydraulic Code

HIGH TECHNOLOGY TRAINING ENHANCEMENTS

- Interactive Laser Videodisc Plant Tours
- Of Particular Importance for Training of Technical Interns
- Classroom Simulations
- Classroom High Resolution Projection TVs

HARDWARE TRAINING AIDS

- Active Acquisition and Configuration of Components as Training Aids
- Wide Variety of Components Added during Year
- Of Particular Importance for Training of New NRC Employees with Little or No Power Plant Experience

SUMMARY

- Strong NRC Senior Management Involvement and Support for Technical Training Program
- Program Evolving to Maintain A Well Qualified NRC Staff
- Program Responsive to NRC Recruiting and Development Plans
- High Technology Enhancements Being Made



UNITED STATES
NUCLEAR REGULATORY COMMISSION
WASHINGTON, D. C. 20555

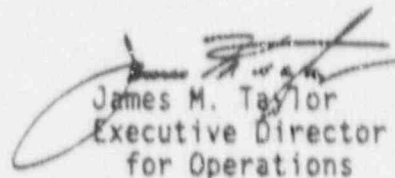
December 13, 1990

MEMORANDUM FOR: Chairman Carr
Commissioner Rogers
Commissioner Curtiss
Commissioner Remick

FROM: James M. Taylor
Executive Director
for Operations

SUBJECT: TECHNICAL TRAINING CENTER ANNUAL REPORT

The staff is scheduled to brief the Commission on technical training activities on January 3, 1991, and you will be provided briefing slides in advance of the briefing. Enclosed for your information is a copy of the Technical Training Center Annual Report for Fiscal Year 1990. AEOD has provided this report to agency senior managers, and I believe you will find it interesting reading in preparation for the briefing. The report contains more information on technical training than is typically present in the NRC Annual Report. I look forward to meeting with the Commission on this important matter.


James M. Taylor
Executive Director
for Operations

Enclosure:
Technical Training Center
Annual Report

cc w/encl:
SECY ✓
OGC
ACRS

TTC Annual Report

Fiscal Year 1990

*By Kenneth A. Raglin, Director
Technical Training Center*

Contents

TTC Mission		
Overall FY 1990 Statistics	2	Hardware Training Aids 7
Statistical Comparisons	2	Simulator Management 7
Distribution of Training Slots	3	TTC Staff Technical Support 8
Special Request Training	4	Other Items of Interest 9
Qualification Program Development	5	Table 1 -- Reactor Technology Totals By Course Group
Risk-Based Training Culture	5	Table 2 -- Reactor Technology Totals By Course
Reactor Technology Development	6	Table 3 -- Specialized Technical Training Totals By Enrollment Type
Specialized Technical Training Development	6	Table 4 -- Specialized Technical Training Totals By Course
	7	

TTC Mission

The NRC Technical Training Center (TTC) coordinates with the NRC Headquarters Offices and Regions in the development and implementation of staff technical qualification programs. The TTC provides technical training to initially teach and continually maintain NRC inspectors, operator license examiners, reviewers, project managers, operations officers, technical managers, and other NRC personnel with the level of knowledge of reactor technology and other specialized technical training necessary to perform assigned agency functions. The TTC manages the operation, maintenance, and upgrade of full scope reactor training simulators and associated computer equipment in support of established training needs. The TTC is located in Chattanooga, TN but is part of the headquarters organization within the Office for Analysis and Evaluation of Operational Data (AEOD).

Reactor technology provided by the TTC consists of a spectrum of courses, involving both classroom and full scope reactor simulator training, covering the General Electric, Westinghouse, Combustion Engineering, and Babcock & Wilcox vendor designs. The core of the reactor technology training provided to support NRC staff initial qualification programs has been the reactor technology full course series consisting of a three week technology course, a two week advanced technology course, and a one week reactor simulator course. This full course series has been developed and made available in each of the US light water reactor vendor designs. A variety of other stand-alone reactor technology courses have been made available to support other parts of NRC staff qualification programs.

Specialized technical training provided by the TTC consists of a number of courses in engineering support, health physics, safeguards, and inspection or examination techniques. Specialized technical training is provided through two basic processes. One involves making a few slots to regularly scheduled courses available to NRC employees. Courses such as this typically contain students from a variety of organizations and are, therefore, not tailored to meet NRC needs. The other typically involves contracting to present courses which are attended only by NRC employees or selected contractors. Courses of this type are normally customized to best meet specific NRC needs.

Overall FY 1990 Statistics

During FY 1990, the TTC conducted or coordinated a total of 103 courses in the reactor technology areas and 76 more in the specialized technical training area. A total of 2,139 students attended TTC courses during the fiscal year, although a number of students in qualification programs attended multiple courses. These courses represent a total of 229 course-weeks, 129 of which were associated with reactor technology training and 100 of which were associated with specialized technical training. Of the specialized technical training totals, there were 17 slot-based courses involving 30 course-weeks and a total of 59 customized courses involving 70 course-weeks. Typically, course-weeks can be correlated to TTC staff effort or contractor dollars required to conduct training. All courses falling under the TTC program element and listed in the annual syllabus of courses are included in the totals given throughout this report. Detailed annual totals for all TTC courses can be found in Tables 1, 2, 3, and 4 at the end of this report.

Table 1 provides the annual reactor technology totals by course group. Table 2 shows the annual reactor technology totals by course type for the various reactor technology areas. Table 3 provides the annual specialized technical training totals by course enrollment type. Table 4 provides the annual specialized technical training totals by course type for the various specialized areas.

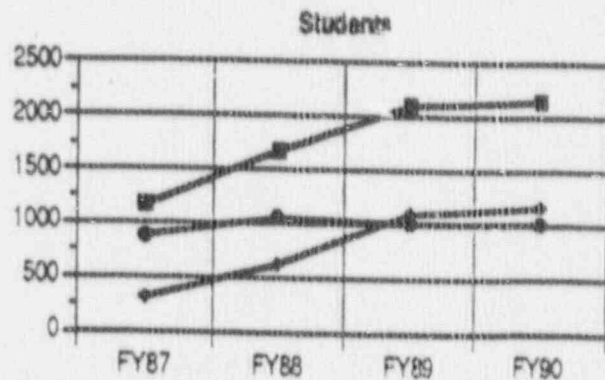
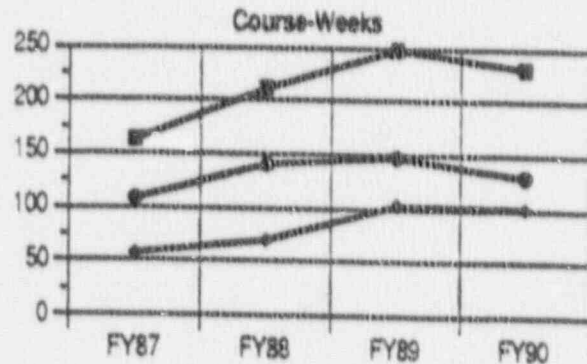
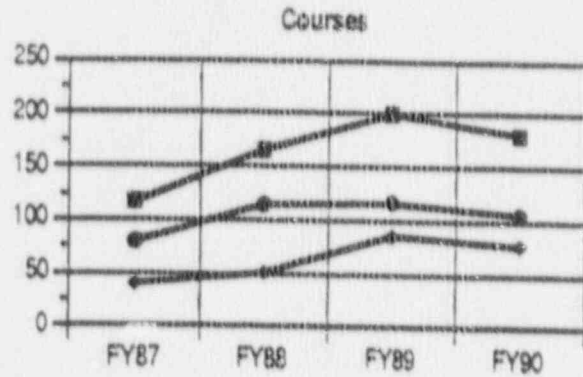
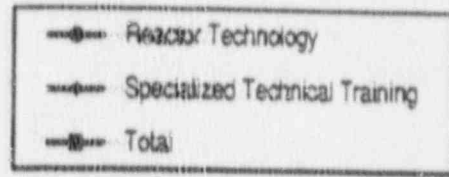
All courses presented by, coordinated by, or arranged by the TTC staff are included in the statistics of this report. The number of specialized technical training courses decreased somewhat because of the loss of some technical training previously available through other Federal agencies.

Course-weeks can be correlated to the staff or contractor level of effort required to conduct the training. Reactor technology course-weeks were down during FY 1990 because of substantial development work to achieve a risk-based culture at the TTC and the cancellation of a B&W full course series.

Students are counted each time they attend an individual course. NRC staff receiving formal training for qualification programs are, therefore, counted several times.

Statistical Comparisons

Comparisons of course, course-week, and student attendance data over the four year period of FY 1987 to FY 1990 can be viewed in the graphs which follow.

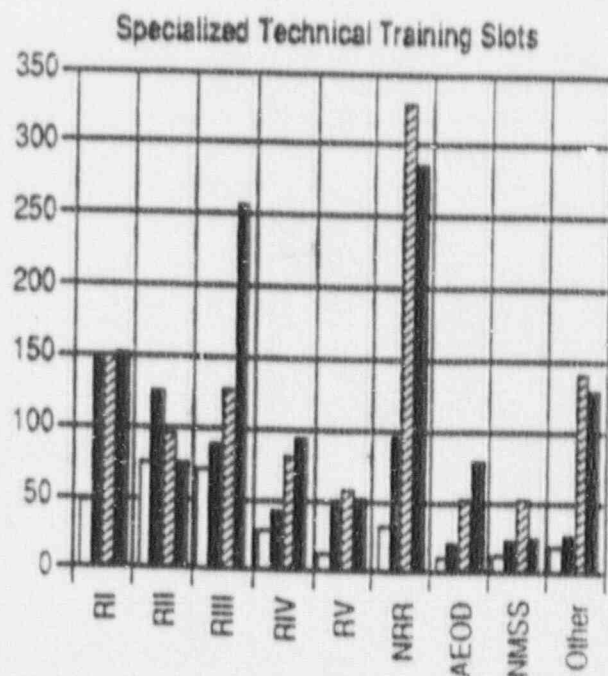
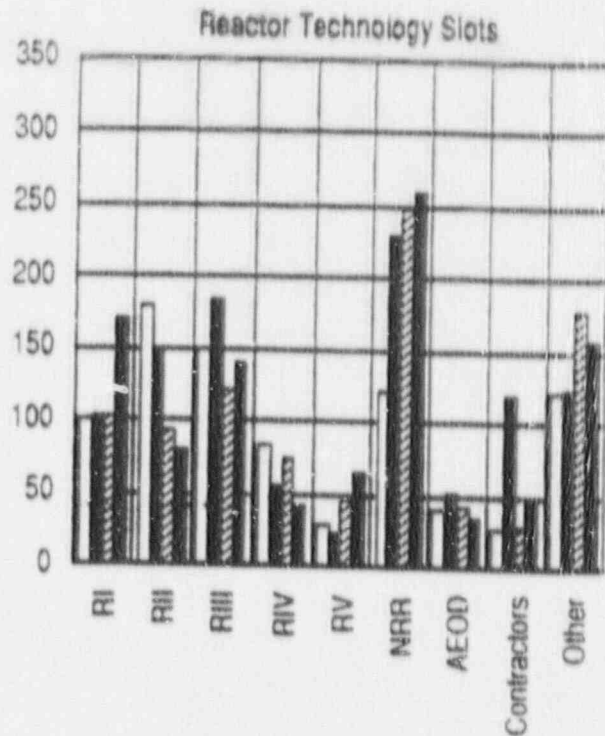
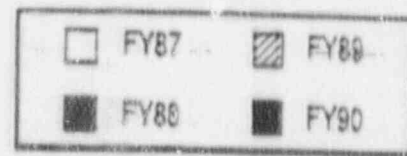


Distribution of Training Slots

The graphs to the right indicate the use of slots (training opportunities) by the Regions and largest Program Office users (on a slot-usage-basis) for reactor technology courses and specialized technical training courses over the range of FY 1987 to FY 1990. The source data for these graphs can be examined in detail by reviewing Tables 1, 2, 3, and 4 at the end of this report.

Reactor technology slots were split evenly by regions and other users. The slots represented attendance at training which varied from <1 week to 3 weeks. Students attending the reactor technology course series were counted for each course. Historical trends for major users can be seen by comparing the bars.

Specialized technical training slots were split approximately evenly by regions and other users. The slots represented attendance at training which varied from <1 week to 5 weeks. Students attending multiple courses were counted for each course. Historical trends for major users can be seen by comparing the bars.



Special Request Training

In addition to technical training courses in support of qualification programs for NRC technical staff, the TTC also provided Reactor Concepts Courses in support of the orientation program managed by the Office of Personnel, reactor technology courses in support of the PRA Technology Transfer Program, also managed by the Office of Personnel, and National News Media Seminars in support of the public affairs function of the Office of Governmental and Public Affairs.

The TTC staff was also able to accommodate a number of requests for special courses during the year. Non-scheduled courses were completed to meet a variety of special reactor technology needs. Special simulator courses were conducted on the Browns Ferry Nuclear Plant simulator for Office of Special Projects personnel and on the in-house GE simulator for personnel of the Mexican regulatory agency. Special EOP simulator courses were presented in GE and Westinghouse technology for RES personnel with severe accident management responsibilities. Special reactor technology course was presented in GE and Westinghouse technology for State of Illinois personnel. A special two-week reactor technology course was presented in headquarters in GE and Westinghouse technology in order to maximize attendance by the NRR staff.

Non-scheduled courses were also completed to meet a variety of special needs in the specialized technical training area. Accident/ Incident Investigation Workshops (G-202) were given on 7 different occasions in headquarters and regional offices. Special courses were arranged for the NRR staff on Replacement of Nuclear Parts and Electrical Distribution System Functional Inspection

(EDSFI) training. Special Site Access Training was provided for NRR Canadian contractors.—A special QA Auditor Course was arranged for NMSS personnel.

Qualification Program Development

A phased plan for development of qualification and technical training requirements for headquarters personnel began in FY 1988 and continued through FY 1989 and FY 1990. This plan included grouping of positions with similar job tasks, identification of draft training requirements, integration and reconciliation of the individual training needs, and formalization of training requirements by the Program Offices. Development of prioritized training defined by the Program Offices began in FY 1988 and continued during FY 1990 to the point that all training identified as high or medium priority by NRR, NMSS, and AEOD is now available for staff attendance. Many of the products of these efforts are described elsewhere in this report.

During the year there were two meetings of the Training Advisory Group (TAG) to collect management feedback on technical training programs and various ongoing or planned initiatives. One major TAG initiative was the establishment of an NRC Inspection Manual Chapter (IMC) 1245 Work Group. This group met several times during the year to review the manual chapter specifying the training requirements for NRC inspectors and recommend necessary changes. Major tasks undertaken by this group include detailed reviews of existing training requirements against the inspection procedures in NRC Inspection Manual Chapter 2515, special training which might be required by unique inspection procedures, administrative-type training not covered by formal courses, and generic qualification journals for the various regional inspector positions. As new

qualification journals are developed for certain headquarters positions, these too will be reviewed by the work group.

Two of the outcomes from the work group effort have substantial impact on TTC resources. The first is the change to IMC 1245 making completion of the reactor technology full course series required for essentially all NRC personnel associated with reactor operations inspections. The second is the change making the emergency operating procedure (EOP) simulator course part of the full course series as initial required training. The cumulative effect of these changes is that a reactor technology full course series now will require 13 course-weeks to accomplish (rather than 8 course-weeks) and students will spend one extra week of training to complete the series.

Risk-Based Training Culture

A major initiative during the last year was associated with expanding risk-based perspectives into TTC programs. The goal was to bring a risk-based culture to TTC courses, in addition to the existing operationally oriented culture. Projected results would be increased staff awareness of major risk contributors and risk-dominant sequences and upgrade of TTC course manuals and course materials to reflect the cultural change. TTC staff members received special training in Fundamentals of PRA, PRA Applications and Lessons Learned, and PRA Basics for Inspection Applications Courses. As part of the second course, the NRR and AEOD office directors and RES deputy office director visited the TTC facility and gave senior management perspectives on risk to the TTC staff. A generic module to be used in reactor technology courses of all vendor designs was jointly developed with the PRA contractor. Arrangements for the special PRA training for the TTC staff and technical assistance by the PRA contractor were made by the Office of Personnel.

The TTC staff has essentially implemented the risk-based training development plan. The effort to add the appropriate PRA and severe accident perspectives into each of the reactor technology full course series has been completed for the CE and B&W series and is nearly complete for the GE and Westinghouse series. All full series courses beginning after January 1, 1991 will take advantage of this considerable development effort and change in perspective.

Reactor Technology Development

In addition to incorporating risk-based material into TTC courses and performing normal course maintenance throughout the year, a number of other curriculum development activities were completed. A major overhaul of the B&W Technology Course (R-306P) manual to reflect B&W simulator systems was completed. B&W simulator procedures were revised to agree with the B&W Owners Group Technical Basis Document. Westinghouse simulator off-normal procedures, surveillance test procedures, and general operating procedures were developed. Significant development was accomplished during the year for the courses associated with the GE full course series. Course manuals and instructor guides have been revised to add new coverage of air system problems, service water system problems, and interfacing system LOCAs. Much effort has been devoted to development and revision of emergency operating procedure flowcharts for use in simulator courses.

Considerable effort was devoted during the year in the implementation of the examination banks for all reactor technology areas, including a review of all questions, and relating each question to course module learning objectives. Two years ago the TTC obtained a Computerized Exam Bank System (CEBS) which has been upgraded and is now in full implementation. The size of the various examination

banks was increased significantly during the year, and CEBS use by the TTC staff is an important tool for achieving consistency and efficiency.

Specialized Technical Training Development

A number of commercial contracts, interagency agreements, task order contracts, and small purchase procurements were used to develop and deliver specialized technical training to meet Agency needs. During the year, 7 task orders were issued for the specialized technical training task order contract and 3 were issued for the radiation protection task order contract. This allowed the TTC to satisfy a number of previously unplanned, reactive training needs identified by regions and program offices as high priority initiatives.

Significant progress was made in the implementation of the health physics training curriculum. A number of new courses in the HP area were developed and presented during the year. These included the Health Physics Technology Course (H-201), Pool Type Irradiator Course (H-315), and Whole Body Counting/Internal Dosimetry Course (H-312). Enrollment in certain TTC courses was opened to State personnel and, likewise, enrollment in certain GPA courses was opened to NRC personnel. All courses required for initial qualification of reactor and nuclear materials health physicists are now available for attendance.

Hardware Training Aids

The TTC actively acquired and configured hardware components for use as training aids during the year. This project has involved the location, acquisition, modification, mounting, and labeling of the equipment and incorporation of the new training aids into courses. Open purchase orders with local companies were established to allow acquisition and configuration of equipment. A wide variety of

components were added to the TTC training aid inventory during the year including the following: centrifugal and positive displacement pumps, pump motors, numerous small valves of different types, heat exchangers, valve air operators and motorized operators, and a small boiler feedwater pump turbine with governor and trip valves. These training aids will be of particular importance for training of new NRC employees who do have little or no power plant experience.

Simulator Management

Long term, cost-effective solutions have been implemented for NRC reactor simulator usage for the GE, Westinghouse, and B&W reactor vendor designs. The amount of simulator time required to meet NRC needs is approximately 1,500 hours each for the GE and Westinghouse vendor designs and 600 hours each for the B&W and CE vendor designs.

CE simulator time was previously made available through a contract with the vendor. In FY 1989 a needs analysis was conducted and the potential availability of CE simulator time at a licensee facility and the potential availability of a CE simulator were researched. A procurement effort to obtain a full scope reactor simulator modeling the CE design began in 12/89 in order to provide a long-term, stable solution for CE simulator training. During FY 1990, the existing contract providing CE simulator time was extended until 6/30/90 to cover simulator training scheduled for FY 1990. Until the CE simulator procurement has been completed (currently projected for 1/91), there is no mechanism in place to provide CE simulator training which will result in deferral of CE simulator courses scheduled for the first part of FY 1991. The successful bidder for the CE simulator procurement will be required to provide the NRC with interim simulator time at some CE simulator facility while modifications are being made to the simulator to be ultimately delivered to the TTC.

The three NRC controlled simulators have modeling which is typical of early generation simulators with two phase flow capabilities. NRC usage of simulator time typically involves extended scenarios. Additionally, exercise of emergency operating procedures (EOPs) and some human factors research projects are limited by existing simulator modeling. A comprehensive plan to upgrade the capabilities of these simulators has been developed and is being implemented. The upgrade process involves simulator computer replacement, simulator instructor station replacement, addition of input/output override capability to the simulators, high fidelity thermal hydraulic code procurement and conversion, and high fidelity code addition and integration with other simulator models.

Under the plan, significant improvements have been made to the NRC controlled simulators. Refurbished super-mini computers were obtained and are now part of the permanent configuration for the GE and B&W simulators. The Westinghouse simulator will be similarly configured during FY 1991. These computers were required in order to establish a hardware configuration capable of supporting an advanced thermal hydraulic simulation code.

New instructor stations were designed, developed, and implemented on the GE and B&W simulators by the TTC simulator engineering staff in order to support the configuration change involving the replacement simulator computers. These instructor stations were implemented on Apple Macintosh computers and offer considerably enhanced capabilities. Input/output (I/O) override capability, which allows TTC instructors to override switches, recorders, meters, and controllers independent of simulation parameter values, has been established for the B&W and GE simulators. As a result, a wide variety of increasingly complex simulator scenarios can be incorporated in future reactor simulator training. The B&W and GE

simulators are now essentially ready for the addition of a high fidelity thermal hydraulic code. The addition of such a code is a very complex process which is projected to span several months for each simulator. The procurement effort to obtain a high fidelity thermal hydraulic code was in progress for the entire duration of the fiscal year.

In addition to the upgrade efforts, a number of other simulator enhancements have been accomplished. Development of response procedures for the various annunciator windows associated with the GE simulator is 95% complete. Off-normal and surveillance test procedures were developed for the Westinghouse simulator. The technical specifications used with the B&W simulator were converted to standard technical specifications. The number of available initial conditions for the B&W simulator was increased from the 30 which were available when the simulator was delivered to 72. A number of malfunctions were added or modified for use in B&W simulator courses to provide improvements in B&W EOP simulator training.

Simulator engineering work was done at the TTC in support of the Emergency Response Data System (ERDS). A mechanism was developed to link simulation computers to ERDS. Simulator modeling changes, data point identification, and data formatting have been completed to make the GE simulator available for ERDS testing as a data feeder. All simulators located at the TTC will ultimately be able to serve as feeders for ERDS.

TTC Staff Technical Support

TTC staff members provided technical support in a number of areas throughout the year. Former students continued to frequently ask TTC staff members for technical opinions on a variety of issues. Additionally, the TTC staff supported a Diagnostic Evaluation Team and several drills as a member of the headquarters Reactor Safety Team.

Support was provided in the development and beta testing of the Light Water Reactor Plant Analyzer. Considerable effort was devoted to playing the role of reactor operators and senior reactor operators while being evaluated by operator license examiners. This is the most manpower intensive activity that the TTC does in that it requires the effort of half of the TTC instructor staff each time it is done. Additional support was provided on several occasions for Inspection Procedures Courses provided by the Office of Governmental and Public Affairs primarily for agreement state personnel.

The TTC hosted a meeting of the US-USSR Joint Coordinating Committee for Civilian Nuclear Reactor Safety (JCCNRS) Working Group 9. This working group is associated with diagnostics, analysis equipment, and systems for supporting nuclear plant operators. Presentations were given on the organization and staffing of nuclear power plants in the US and USSR, training and certification of Soviet nuclear plant staff, Soviet diagnostic systems, technical components of US emergency operating procedures, US experience in Safety Parameter Display Systems (SPDS), a typical emergency operating procedure training scenario, procedure violations at US nuclear plants, US lessons learned from EOP inspections, and an expert monitor system. The working group meeting took advantage of the facilities at the TTC. NRC emergency operating procedure simulator training was observed by the Soviet working group members. SPDS displays were observed by and explained to working group participants on the GE, Westinghouse, and B&W simulators. Industry expert system demonstrations, arranged through Electric Power Research Institute, were provided on the Emergency Operating Procedures Tracking System (EOPTS) and the Reactor Emergency Action Level Monitor (REALM) System. In addition to support by NRR and RES, several TTC staff members were heavily involved with the meeting.

Other Items of Interest

The TTC local area network (LAN) went into full operation during the year. This LAN was designed, developed, and implemented by the TTC staff in order to link simulator engineer workstations, simulation computers, simulator instructor stations, special purpose workstations, and individual user workstations. The ethernet LAN supports connectivity of MS DOS based microcomputers, Apple Macintosh microcomputers, and Encore super-mini computers. A number of applications are now available on the LAN in both MS DOS and Apple Macintosh formats. During the year, the TTC staff completed a lengthy evaluation of desktop publishing and graphics workstations. After a side by side comparison of testing under normal work activities for a period of time spanning several months, Apple Macintosh microcomputers were established as the graphics stations of choice for the TTC because of the clear gains in staff productivity. All TTC graphics and desktop publishing activities are done in house with high technology equipment.

The TTC staff began desktop publishing of course manuals during the year. Course manuals for the B&W Technology Course (R-306P), Westinghouse Technology Course (R-104P), and Westinghouse Technical Managers Course (R-904P) have been completed. The Westinghouse Technology Course (R-304P) manual is 90% complete. The GE Technology Course (R-106B) and GE Technology Course (R-306B) manuals are 95% and 80% complete respectively. The Site Access Training (H-100) manual is 90% complete. Desktop publishing of these manuals makes them easier for students to read and reduces the volume of text by about 33%.

Efforts are underway to obtain additional space that will be used for additional classrooms and for storage. Additional classrooms are needed to

support larger class sizes in reactor technology courses, additional specialized technical training courses, and courses associated with NRC technical intern programs. Part of the additional space is needed for storage of course materials and simulator computer equipment which has been taken out of service.

Table 1 - Reactor Technology Totals By Course Group

Course	QTY	C-W	R1	R2	R3	R4	R5	NRR	AEOD	NMSS	CTR	IP	SP	RES	OTH	TOT
Reactor Concepts	6	6	28	0	0	0	0	24	2	11	0	0	0	1	45	111
Technology (100 Level)	9	9	10	10	21	1	8	49	2	4	3	0	40	7	8	163
Technology (200 Level)	3	6	0	0	0	0	0	40	0	0	1	0	1	0	1	43
Technology (300 Level)	6	18	27	7	19	6	6	20	3	0	3	5	2	0	1	99
Technology for Cross Training	2	6	2	2	3	3	1	2	2	0	4	0	0	0	0	19
Advanced Technology (500 Level)	6	12	24	9	19	5	6	20	3	0	2	5	2	0	1	96
Simulator (Other)	3	3	0	0	0	0	0	15	0	0	0	0	0	0	0	15
Simulator (Series)	21	21	27	12	21	6	6	19	6	0	9	4	2	0	1	113
Simulator (RTO)	8	8	0	0	0	0	0	38	1	0	2	0	1	0	0	42
Simulator (EOP)	27	27	16	30	17	15	8	12	2	0	20	6	0	10	0	136
Simulator (Refresher for Examiners)	2	2	4	1	0	0	0	1	0	0	4	0	0	0	0	10
GE Nuclear Engineering	1	2	2	3	2	1	1	1	2	0	0	0	0	0	0	12
GE Maintenance Training Overview	2	2	1	2	2	1	1	5	0	0	0	0	0	0	0	12
Technical Managers	3	3	0	3	6	4	0	3	0	0	0	0	0	0	0	16
Severe Accident Overview Seminar	4	4	30	0	30	0	27	10	12	0	0	0	0	0	0	109
Totals:	103	129	171	79	140	42	64	259	35	15	48	20	48	18	57	996

Key (Applicable for Tables 1 - 4)

QTY	=	Quantity of Courses
C-W	=	Course-Weeks
R1	=	Region I Personnel
R2	=	Region II Personnel
R3	=	Region III Personnel
R4	=	Region IV Personnel
R5	=	Region V Personnel
NRR	=	Office of Nuclear Reactor Regulation Personnel
AEOD	=	Office for Analysis and Evaluation of Operational Data Personnel
NMSS	=	Office of Nuclear Material Safety and Safeguards Personnel
CTR	=	NRC Contractors
IP	=	International Programs Personnel (Foreign Nationals)
SP	=	State Programs Personnel
RES	=	Office of Nuclear Regulatory Research Personnel
OTH	=	Personnel from Other NRC Offices
TOT	=	Total

Table 2 - Reactor Technology Totals By Course

Course	CODE	QTY	C-W	R1	R2	R3	R4	R5	NRR	AEOD	NMSS	CTR	IP	SP	RES	OTH	TOT
General Electric Technology																	
GE Technology	R-101B	2	2	1	0	0	0	0	11	0	0	0	0	19	4	0	35
GE Technology	R-106B	2	2	3	6	9	0	3	8	0	0	0	0	0	0	2	31
GE Technology	R-206B	1	2	0	0	0	0	0	14	0	0	0	0	0	0	0	14
GE Technology	R-306B	3	9	16	3	9	2	0	5	1	0	0	1	2	0	1	40
GE Advanced Technology	R-506B	3	6	15	5	9	2	0	5	1	0	0	1	2	0	1	41
GE Simulator	R-605B	1	1	0	0	0	0	0	5	0	0	0	0	0	0	0	5
GE Simulator	R-606B	7	7	14	4	11	1	0	4	1	0	0	1	2	0	1	39
GE RTO Simulator	R-611B	2	2	0	0	0	0	0	13	0	0	0	0	0	0	0	13
GE EOP Simulator	R-621B	9	9	7	5	8	3	1	3	1	0	5	6	0	5	0	44
GE Sim. Refresher for Examiners	R-701B	1	1	3	1	0	0	0	0	0	0	0	0	0	0	0	4
GE Simulator Refresher	R-706B	1	1	0	0	0	0	0	6	0	0	0	0	0	0	0	6
GE Nuclear Engineering	R-801B	1	2	2	3	2	1	1	1	2	0	0	0	0	0	0	12
GE Maintenance Training Overview	R-802B	2	2	1	2	2	1	1	5	0	0	0	0	0	0	0	12
GE Technical Managers	R-906B	2	2	0	3	4	2	0	3	0	0	0	0	0	0	0	12
GE Subtotal:		37	48	62	32	54	12	6	83	6	0	5	9	25	9	5	308
Westinghouse Technology																	
Westinghouse Technology	R-101P	3	3	0	0	2	0	1	23	2	3	1	0	20	3	6	61
Westinghouse Technology	R-104P	2	2	6	4	10	1	4	7	0	1	2	0	1	0	0	36
Westinghouse Technology	R-204P	2	4	0	0	0	0	0	26	0	0	1	0	1	0	1	29
Westinghouse Technology	R-304P	3	9	11	4	10	4	6	15	2	0	3	4	0	0	0	59
Westinghouse Advanced Technology	R-504P	3	6	9	4	10	3	6	15	2	0	2	4	0	0	0	55
Westinghouse Simulator	R-603P	1	1	0	0	0	0	0	4	0	0	0	0	0	0	0	4
Westinghouse Simulator	R-604P	9	9	8	4	8	3	5	13	2	0	2	3	0	0	0	48
Westinghouse RTO Simulator	R-611P	6	6	0	0	0	0	0	25	1	0	2	0	1	0	0	29
Westinghouse EOP Simulator	R-621P	12	12	5	20	6	10	4	4	1	0	7	0	0	5	0	62
Westinghouse Sim. Ref. for Examiners	R-701P	1	1	1	0	0	0	0	1	0	0	4	0	0	0	0	6
Westinghouse Technical Managers	R-904P	1	1	0	0	2	2	0	0	0	0	0	0	0	0	0	4
Severe Accident Overview Seminar	R-911P	4	4	30	0	30	0	27	10	12	0	0	0	0	0	0	109
Westinghouse Subtotal:		47	58	70	36	78	23	53	143	22	4	24	11	23	8	7	502
Combustion Engineering Technology																	
CE Technology for Cross Training	R-325P	2	6	2	2	3	3	1	2	2	0	4	0	0	0	0	19
CE Simulator	R-605P	2	2	2	2	1	1	1	0	2	0	4	0	0	0	0	13
CE EOP Simulator	R-622P	3	3	1	1	1	2	3	5	0	0	5	0	0	0	0	18
Combustion Engineering Subtotal:		7	11	5	5	5	6	5	7	4	0	13	0	0	0	0	50
Babcock & Wilcox Technology																	
B&W Simulator	R-606P	3	3	3	2	1	1	0	2	1	0	3	0	0	0	0	13
B&W EOP Simulator	R-623P	3	3	3	4	2	0	0	0	0	0	3	0	0	0	0	12
Babcock & Wilcox Subtotal:		6	6	6	6	3	1	0	2	1	0	6	0	0	0	0	25
Generic Reactor Technology Training																	
Reactor Concepts	R-100	6	6	28	0	0	0	0	24	2	11	0	0	0	1	45	111
Generic Subtotal:		6	6	28	0	0	0	0	24	2	11	0	0	0	1	45	111
Reactor Technology Totals:		103	129	171	79	140	42	64	259	35	15	48	20	48	18	57	996

Table 3 -- Specialized Technical Training By Enrollment Type

Course	QTY	C-W	R1	R2	R3	R4	R5	NRR	AEOD	NMSS	CTR	IP	SP	RES	OTH	TOT
Customized Training																
Power Plant Engineering	2	4	11	0	1	1	0	20	0	0	0	0	0	0	0	33
MotORIZED Valve Actuators	1	1	1	3	3	2	1	2	0	0	0	0	0	0	0	12
Welding Technology and Codes	1	2	1	0	5	0	0	2	0	0	0	0	0	0	0	8
...JE Technology and Codes	1	2	1	0	1	0	1	6	0	0	0	0	0	1	0	10
Eddy Current Testing	1	1	3	0	2	0	0	2	1	0	0	0	0	0	0	8
EDSFI Training	1	1	5	5	5	4	4	6	0	0	0	0	0	0	1	30
Site Access Training	4	4	0	0	0	0	0	37	6	4	2	14	0	4	0	67
Site Access Refresher Training	9	9	0	0	0	0	0	133	28	1	1	0	0	0	2	165
OSHA Orientation	2	2	13	5	15	1	0	0	0	9	0	0	0	0	1	44
Health Physics Technology	1	2	1	6	5	1	3	0	0	0	0	0	2	0	1	19
Diag. & Therapeutic Nuclear Medicine	1	1	6	0	3	0	0	0	0	0	0	0	4	0	0	13
Safety Aspects of Industrial Rad.	2	2	3	3	2	1	0	0	0	0	0	0	27	0	0	36
Transportation of Rad. Materials	1	1	4	0	4	5	2	0	0	2	0	0	1	0	1	19
Environmental Sampling & Analysis	1	1	3	5	4	0	0	1	3	0	0	0	0	0	0	17
Int. Dosimetry/Whole Body Counting	1	1	1	4	5	1	2	0	0	0	0	0	2	0	0	15
Teletherapy & Brachytherapy	1	1	6	4	5	2	0	0	0	1	0	0	0	0	1	19
Safety Aspects of Well Logging	1	1	0	0	0	2	0	0	0	0	0	0	23	0	1	26
Pool Type Irradiator Technology	1	1	3	5	5	0	0	0	0	2	0	0	0	0	0	15
Fundamentals of Inspection	4	4	38	4	21	18	9	8	0	0	0	3	5	0	0	106
Written Examination Techniques	2	2	1	1	1	2	0	2	0	0	3	0	0	0	0	10
Nonpower Reactor Technology	1	1	5	2	6	2	2	2	0	0	1	0	0	0	1	21
Operating Examination Techniques	4	8	9	4	7	1	0	4	0	0	5	0	0	0	1	31
MORT A/I Investigation Workshop	3	5	14	0	18	0	0	5	20	0	0	0	2	0	0	59
Inspecting for Performance	7	7	15	13	46	2	24	27	2	0	0	0	4	6	2	141
PRA Basics for Insp. Applications	2	2	0	0	0	16	0	0	15	0	0	0	0	0	0	31
IIT Refresher	1	1	1	2	1	1	1	6	5	0	0	0	0	1	0	18
Procurement & Repl. of Nuc. Parts	1	1	3	2	2	2	1	14	1	0	0	0	0	0	1	26
A/I Investigation Workshop	1	1	0	0	1	20	0	0	0	0	0	0	0	0	0	21
Root Cause Seminar	1	1	0	0	78	0	0	0	0	0	0	0	0	0	0	78
Customized Training Subtotals:	56	70	148	68	243	88	50	276	79	22	12	17	70	12	13	1098
Open Enrollment Training																
Applied Health Physics	2	10	1	3	5	0	0	0	0	0	0	0	0	0	1	10
Rad. Emergency Preparedness	2	2	0	0	1	0	0	1	0	0	0	1	0	0	0	3
Radiological Accident Assessment	2	2	1	0	1	0	1	3	0	0	0	0	0	1	0	7
Radiological Emergency Response	1	2	0	0	0	1	0	0	0	0	0	0	0	0	0	1
Respiratory Protection	2	2	2	1	2	3	0	1	0	1	0	0	0	0	0	10
Safety Officer's Practical Training	2	2	0	1	1	0	0	0	0	1	0	0	0	0	0	3
Special Response Team Training III	1	1	0	0	0	0	0	1	0	0	0	0	0	0	0	1
MORT A/I Investigation Workshop	4	8	0	1	3	1	1	2	0	0	0	0	1	0	0	9
MORT Seminar	1	1	0	0	0	0	0	1	0	0	0	0	0	0	0	1
Open Enrollment Training Subtotals:	17	30	4	6	13	5	2	9	0	2	0	1	1	1	1	45
Specialized Technical Training Total:	76	100	152	74	256	93	52	285	79	24	12	18	71	13	14	1143

Table 4 - Specialized Technical Training Totals By Course

Course	CODE	QTY	C-W	R1	R2	R3	R4	R5	NRR	AEOD	NMSS	CTR	IP	SP	RES	OTH	TOT
Engineering Support																	
Power Plant Engineering	E-110	2	4	11	0	1	1	0	20	0	0	0	0	0	0	0	33
MotORIZED Valve Actuators	E-112	1	1	1	3	3	2	1	2	0	0	0	0	0	0	0	12
Welding Technology and Codes	E-303	1	2	1	0	5	0	0	2	0	0	0	0	0	0	0	8
NDE Technology and Codes	E-306	1	2	1	0	1	0	1	6	0	0	0	0	0	1	0	10
Eddy Current Testing	E-307	1	1	3	0	2	0	0	2	1	0	0	0	0	0	0	8
EDSFI Training	None	1	1	5	5	5	4	4	6	0	0	0	0	0	0	1	30
Engineering Support Subtotal:		7	11	22	8	17	7	6	38	1	0	0	0	0	1	1	101
Health Physics																	
Site Access Training	H-100	4	4	0	0	0	0	0	37	6	4	2	14	0	4	0	67
Site Access Refresher Training	H-101	9	9	0	0	0	0	0	133	28	1	1	0	0	0	2	165
OSHA Orientation	H-107	2	2	13	5	15	1	0	0	0	9	0	0	0	0	1	44
Applied Health Physics	H-109	2	10	1	3	5	0	0	0	0	0	0	0	0	0	1	10
Health Physics Technology	H-201	1	2	1	6	5	1	3	0	0	0	0	0	2	0	1	19
Radiological Emergency Response	H-303	1	2	0	0	0	1	0	0	0	0	0	0	0	0	0	1
Diag. & Therapeutic Nuclear Medicine	H-304	1	1	6	0	3	0	0	0	0	0	0	0	4	0	0	13
Safety Aspects of Industrial Rad.	H-305	2	2	3	1	2		0	0	0	0	0	0	27	0	0	36
Rad. Emergency Preparedness	H-306	2	2	0			0	0	1	0	0	0	1	0	0	0	3
Radiological Accident Assessment	H-307	2	2	1	0	1	0	1	3	0	0	0	0	0	0	0	7
Transportation of Rad. Materials	H-308	1	1	4	0	4	5	2	0	0	2	0	0	1	0	1	19
Environmental Sampling & Analysis	H-310	1	1	3	5	1	4	0	0	1	3	0	0	0	0	0	17
Respiratory Protection	H-311	2	2	2	1	2	3	0	1	0	1	0	0	0	0	0	10
Tl. Dosimetry/Whole Body Counting	H-312	1	1	1	4	5	1	2	0	0	0	0	0	2	0	0	15
Teletherapy & Brachytherapy	H-313	1	1	6	4	5	2	0	0	0	1	0	0	0	0	1	19
Safety Aspects of Well Logging	H-314	1	1	0	0	0	2	0	0	0	0	0	0	23	0	1	26
Pool Type Irradiator Technology	H-315	1	1	3	5	5	0	0	0	0	2	0	0	0	0	0	15
Health Physics Subtotal:		34	44	44	36	54	21	8	175	35	23	3	15	59	5	8	486
Safeguards																	
Safety Officer's Practical Training	S-105	2	2	0	1	1	0	0	0	0	1	0	0	0	0	0	3
Special Response Team Training III	None	1	1	0	0	0	0	0	1	0	0	0	0	0	0	0	1
Safeguards Subtotal:		3	3	0	1	1	0	0	1	0	1	0	0	0	0	0	4
Inspection or Examination Techniques																	
Fundamentals of Inspection	G-101	4	4	38	4	21	18	9	8	0	0	0	3	5	0	0	106
Written Examination Techniques	G-103	2	2	1	1	1	2	0	2	0	0	3	0	0	0	0	10
Nonpower Reactor Technology	G-106	1	1	5	2	6	2	2	2	0	0	1	0	0	0	1	21
Operating Examination Techniques	G-107	4	8	9	4	7	1	0	4	0	0	5	0	0	0	1	31
MORT A/I Investigation Workshop	G-200	3	5	14	0	18	0	0	5	20	0	0	0	2	0	0	59
MORT A/I Investigation Workshop	G-200	4	8	0	1	3	1	1	2	0	0	0	1	0	0	0	9
MORT Seminar	G-201	1	1	0	0	0	0	0	1	0	0	0	0	0	0	0	1
Inspecting for Performance	G-303	7	7	15	13	46	2	24	27	2	0	0	0	4	6	2	141
PRA Basics for Insp. Applications	G-500	2	2	0	0	0	16	0	0	15	0	0	0	0	0	0	31
IIT Refresher	G-601	1	1	1	2	1	1	1	6	5	0	0	0	0	1	0	8
Procurement & Repl. of Nuc. Parts	None	1	1	3	2	2	2	1	14	1	0	0	0	0	0	1	26
A/I Investigation Workshop	None	1	1	0	0	1	20	0	0	0	0	0	0	0	0	1	21
Root Cause Seminar	None	1	1	0	0	78	0	0	0	0	0	0	0	0	0	0	78
Insp. or Exam. Techniques Subtotal:		32	42	86	29	184	65	38	71	43	0	9	3	12	7	5	552
Specialized Technical Training Totals:		76	100	152	74	256	93	52	285	79	24	12	18	71	13	14	1143