Office Memorandum UNITED STATES GOVERNMENT

J. C. Clarke, Contract Coordinator

DATE: February 7, 1949

FROM : E. M. Velten, Production Division

SUBJECT:

RECORD OF NEGOTIATIONS FOR DEFINITIVE SUPPLEMENTAL AGREEMENT NO. 32 TO CONTRACT W-7405 eng-276 - HARSHAW CHEMICAL COMPANY

REFER TO

SYMBOL: PU:EMV

> These negotiations were undertaken with Harshaw from the period commencing October 1, 1948 through December 10, 1948 and during this period four or five meetings were held with the contractor. These negotiations cover the supplemental agreement to be written to Contract eng-276 for the production of uranium dioxide in the new batch brown oxide plant presently under construction, and are to cover the period of operation of this pl nt from January 1, 1949 through and including June 30, 1949. The following were present at some or all of these various meetings.

Harshaw Chemical Co.

Mr. W. J. Harshaw, Pres.

Mr. C. S. Parke, Vice Pres.

Dr. W. C. Hovey, Vice Pres.

Mr. J. W. Lerner, Vice Pres. &

Comptroller

Mr. K. E. Long

Dr. W. D. Stillwell

Dr. G. R. Fernelius

Mr. W. A. Harshav

OR SHAIRGED TO ... BY AUTHORITY OF DOE 10PC

AEC - NYOO

Mr. W. E. Kelley

Dr. H. M. Chadwell

Mr. F. M. Belmore

Dr. J. P. Morgan

Mr. J. C. Clarke

Mr. C. H. Sullivan

Mr. P. A. Tobin

Mr. G. L. Ryan

Mr. E. M. Velten

AEC - Cleveland

Mr. W. A. Taussig

Mr. A. Neumann

History

In past operations under the AEC and prior to that under the Manhattan District, the Government operated brown oxide plants at Mallinckrodt Chemical Works, Linde Air Products Company, and du Pont, employing the batch ether extraction process. In early 1945, the batch brown oxide plant at Mallinckrodt ceased operations and was dismantled, beingsuperseded by the present ore refinery which produces brown oxide by a continuous process from pitchblende ore. In 1944, the Linde batch brown oxide plant ceased operations and was placed in standby. Since the brown oxide requirements at that time necessitated that only two of the operating batch plants be continued in operation and since the Linde plant was the highest cost, it was placed into standby. Also,

ORO 51123

Office Memorandum . United States Government

TO : J. C. Clarke

DATE:

February 7, 1949

FROM :

E. M. Velten

SUBJECT:

RECORD OF NEGOTIATIONS FOR DEFINITIVE SUPPLEMENTAL AGREEMENT NO. 32 TO CONTRACT W-71405 eng-276 - HARSHAW CHEMICAL COMPANY

REFER TO

SYMBOL:

PU:EMV

certain of the equipment used in the brown oxide plant at Linde was required for another series of operations then taking place at the Chandler Plant in connection with fabrication of barriers for the K-25 diffusion plant in Oak Ridge. On December 30, 1947 the batch brown oxide plant at du Pont ceased operation. This plant was operated at that location in conjunction with a recovery plant that also cassed operation on that same date. The work at du Pont ceased primarily because that company in line with their overall policy desired to get away from all atomic energy work. They had only continued in operation for this long a period at the expressed request of the AEC. Therefore. as of January 1, 1948 the Commission had no batch brown oxide plants in operation, the one in St. Louis having previously been dismantled and superseded by the refinery, the one at du Pont being prepared for dismantlement since that company desired to get out of atomic energy work, and the one at Linde in standby condition (although some equipment had been scavenged from this plant during the period of standby).

In the production of brown oxide from uranium raw materials the ether extraction process can be carried out in two manners, namely, continuously or batchwise. The continuous process as developed and used at the Mallinckrodt ore refinery is especially adapted to the extraction of uranium in the production of brown oxide from pitchblende ores. It can also be used for the production of brown oxide from the other available types of raw materials (black oxides, sodium uranates, calcium uranates, etc.), although under its present design it is not economically feasible to be used in the processing of such materials. The batchwise extraction process, however, is best fitted for handling the production of brown oxide from types of uranium raw materials other than pitchblends. The batch extraction plants, however, cannot process pitchblende cres. Since a certain portion of the total raw material feed to the Commission is in the form of materials other than pitchblende (Canadian, domestic and captured materials) this necessitates that a batch type brown oxide plant be used to process and purify the uranium from such types of raw materials.

In the early Fall of 1947 when it became apparent that the du Font brown oxide plant would not continue in operation beyond the end of that year, an evaluation was made by the Commission as to where a batch type

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Office Memorandum . UNITED STATES GOVERNMENT

TO : J. C. Clarke

DATE: February 7, 1949

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RECORD OF NEGOTIATIONS FOR DEFINITIVE SUPPLEMENTAL AGREEMENT NO. 32 TO CONTRACT W-7405 eng-276 - HARSHAW CHEMICAL COMPANY

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brown oxide plant could be placed into operation to best meet the overall requirements of the AEC as then known. It should be stated that at that time the Linde brown oxide plant was in standby. However, since brown oxide is used as a feed material to subsequent operations in the uranium processing chain (green salt to metal or green salt to UFG), it was decided that it would be logical to place the required batch brown exide plant in such a location that it would tie in to subsequent processing operations. Although at that time the green salt operation at Linde and the metal operation at Electro Met were being reopened, future plans called for the shutdown of these operations by 1950 or 1951, at which time the increased requirements, which had necessitated their reopening. taper off. This being the case, it was decided not to reopen the brown oxide plant then in standby at Linde. The other uranium processing chain to UFG was located at the Harshaw Chemical Company in Cleveland, and since feed schedules required that these plants (green salt and UF6) remain in operation indefinitely, it was decided that the most logical place for a batch brown oxide plant was at Harshaw. An operation of this type plant at that location would then give the Commission a complete chain of processing from raw material to UFG. The metal chain at Mallinckrodt was already a complete processing operation starting from the raw material through to the final metal plant.

Consequently, Harshaw Chemical Company was approached with the idea of the construction and operation of a batch type brown oxide plant in conjunction with their other processing operations for the Commission. In the winter of 1947, Harshaw agreed to the installation of such a plant at their Harvard-Denison Plant in Cleveland, Ohio, and a lump sum construction contract was negotiated with Harshaw for the detailed design and installation of such a plant. Much of the equipment for this installation was procured from the du Pont and Linde batch plants and the design incorporated all the latest modifications that were obtained from the Commission's several years experience in the operation of this type of plant. The design also incorporated all the medical precautions that could be anticipated so as to make the plant safe from a health standpoint. The contract further provided for the training of technical personnel at the du Pont plant before it ceased operations. Construction of this plant started in early 1948 and is now essentially complete, and it is anticipated that operation of this plant will begin on or before January 1, 1949. 15 /17 MIN THE THE THE PERSON THE

Office Memorandum . UNITED STATES GOVERNMENT

TO : J. C. Clarke

DATE: February 7, 1949

FROM : E. M. Velten

SUBJECT: RECORD OF NEGOTIATIONS FOR DEFINITIVE SUPPLEMENTAL AGREEMENT

NO. 32 TO CONTRACT W-7405 eng-276 - HARSHAW CHEMICAL COMPANY

REFER TO

SYMBOL: PU: EMV

Scope of Work

This contract is to provide for the initiation of operation and the production of uranium dioxide in the newly constructed brown oxide plant at Harabas. Harshaw is to exert its best efforts to bring the plant up to design capacity as soon as possible. The design capacity of this plant is estimated to be 54 tons of uranium dioxide per month. This contract is to further provide for payment for this brown oxide at a unit price for the period January 1, 1949 through June 30, 1949 according to a price and rate scale hereinafter discussed.

The material produced under this contract is necessary to meet the operation requirements presented to this office in W. J. Williams' letter of June 10, 1948, subject "Schedule of Metal Requirements." The money for this production has been budgeted and is approved. Harshaw is already performing other operations for the Commission under the basic contract, and the purpose of this negotiation was to provide for the operation of the new brown oxide plant and to establish unit prices for this operation for the third and fourth quarters of fiscal year 1949.

The offices of the Harshaw Chemical Company are located at 1945 East 97th Street, Cleveland, Ohio. The brown oxide plant itself is located at 1000 Harvard Avenue in Cleveland, Ohio in the Harvard-Denison Plant of the Barshaw Chemical Company. The brown oxide plant, together with the uranium tetrafluoride and uranium hexafluoride plants, are referred to as Plant C of the Harvard-Denison Plant. The buildings and land upon which this AEC operation is located are entirely contractor owned. The UO2 plant equipment is Government owned and is the only one of its kind in existence in this country. This plant was built at Harshaw according to decisions previously given under History. Harshaw is the only company with the necessary know-how in a position to manufacture UO, in this plant at lowest cost to the Government. Since the production of this material is performed by a classified process and the material itself is classified, and the plant is unique, it was not possible to fulfill our production requirements by formal advertising. Consequently, the contract for the operation of this plant was negotiated with the Harshaw Chemical Company.



Office Memorandum . UNITED STATES GOVERNMENT

TO : J. C. Clarks

DATE: February 7, 1949

FROM : E. M. Velten

SUBJEC :

RECORD OF NEGOTIATIONS FOR DEFINITIVE SUPPLEMENTAL AGREEMENT NO. 32 TO CONTRACT W-7405 eng-276 - HARSHAW CHEMICAL COMPANY

REFER TO

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Under its past work with the Manhattan District and the AEC, the contractor has shown that they have necessary qualified personnel and know-how to perform these production operations for the Government in a satisfactory manner.

The contract document to be prepared is Supplemental Agreement #32 to Contract W-7405 eng-276, setting forth the definitive provisions for the operation of the batch brown oxide plant at Harshaw for the period 1/1/49 through 6/30/49. This supplement should merge and supersede letter supplement #32 which has been in effect since October 1, 1948. The supplement is to provide for the production of brown oxide during the period mentioned above. The contractor should exert its best efforts to bring the plant up to design capacity as soon as possible. The design capacity is estimated to be 54 tons of UO2 per month. As total consideration for this work, Harshaw is to be paid the unit prices hereinafter outlined. The supplement should further provide that the Government will have full access to the Harshaw Project ledgers that were set up for this work effective January 1, 1949. Further, legal details to be incorporated in this definitive supplement are developed in the following paragraphs.

Negotiations for the definitive agreement finally reached with Harshaw Chemical Company were initiated on October 1, 1948, at which time we requested the Harshaw Chemical Company to prepare a proposal covering their thoughts on the provisions to be incorporated into a contract for the operation of the brown oxide plant. On October 15, a preliminary meeting was held with the Harshaw Chemical Company for a mutual discussion of both parties' ideas on the type of contract to be employed. On October 12, members of this office held a preliminary meeting in which we discussed the pros and cons of the various types of contracts which may be applicable. Attached is Exhibit #1 of the minutes of this meeting, subject "Negotiations of Contract with Harshaw to Operate Brown Oxide Plants, dated October 13, 1948. On October 14, immediately prior to our meeting with Harshaw, another preliminary meeting was held by the various members of this office to review the effect that some additional information, which was presented by Mr. W. A. Taussig, would have on our plan of action which was devised in our meeting of October 12.

Office Memorandum . UNITED STATES GOVERNMENT

TO . J. C. Clarke

DATE: February 7, 1949

FROM : E. M. Velten

SUBJECT: RECORD OF NEGOTIATIONS FOR DEFINITIVE SUPPLEMENTAL AGREEMENT NO. 32 TO CONTRACT W-7405 eng-276 - HARSHAW CHEMICAL COMPANY

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Attached as Exhibit #2 are the minutes of our meeting of October 14, subject "Negotiation of Contract with Harshaw to Operate Brown Oxide Plant", dated October 15, 1948. In our meeting with Harshaw on October 15, we presented to that company our preferences for a cost reimbursement type of contract or a target price with a retroactive adjustment at the end of the first six months. At that time, Harshaw stated that they did not particularly care for either type of contract, but that they would consider our proposal in detail and we would resolve the questions in a later meeting.

On October 27, a meeting was held at the Harshaw Chemical Company in Cleveland. The minutes of this meeting are attached as Exhibit #3, subject, "Negotiation of Contract with Harshaw to Operate Brown Oxide Plant - W-7405 eng-276" dated October 28, 1948. The agreements reached in this meeting were essentially that we would probably go along with the Harshaw Chemical Company's proposal of operation on a unit price basis on a sliding scale, going up scale with low production and down scale with high production. Harshaw Chemical Company was to prepare a letter to this office outlining their proposal in detail with support for the unit cost so presented. In the meantime, Harshaw was to proceed with the preliminary work including procurement of material under the latter supplement which they then had in their hands.

In a letter of November 16, 1948 from Dr. Stillwell of Harshaw to the attention of Mr. F. M. Belmore (copy of this letter is attached as Exhibit #4), Harshaw Chemical Company proposed the detailed cost facts, rates, and practices which they proposed to establish so that that company could set up the atomic energy activities (of which the operation of the brown oxide plant are included) as a separate and administrative operating entity within Harshaw. At a meeting on November 17 with Dr. Stillwell and Dr. Fernelius of Harshaw, which was attended by various representatives of the Production Division and of the Finance Division, the understandings proposed in Exhibit #4 were accepted by this office. These understandings then became the basis upon which the books covering the operation of the separate Atomic Energy Project within the Harshaw Chemical Company will be set up. It is the writer's understanding that these administrative agreements embodied in Exhibit #4 will not necessarily

Office Memorandum . UNITED STATES GOVERNMENT

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SUBJECT: RECORD OF NEGOTIATIONS FOR DEFINITIVE SUPPLEMENTAL AGREEMENT

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be included in the operating supplement. The actual details of the cost accounting recommendation which will be set up operating within the broad provisions agreed to in their letter of November 16 have been worked out directly with the members of the Finance Division.

Attached as Exhibit #5 is a letter of November 16 from Dr. Stillwell of Harshaw to Mr. Belmore regarding Contract W-7405 eng-276, Brown Oxide Operations. This letter was re-written as of December 6, 1948. Exhibit #5 contains Harshaw's detailed proposal for the operation of the brown oxide plant for a period of the first six months. The proposal given as Exhibit #5 has been accepted by this office. The principal features of Exhibit #5 are as follows:

- 1. A sliding scale of unit prices versus production from 18% of plant design capacity up to a 100% of plant design capacity.
- 2. A provision for a fixed amount of \$31,770 per month for the period of 6 months if production equals to or is less than 182% of plant design capacity during this period.
- 3. The brown oxide prices applying to the first 6, months of operation covered by this definitive supplement are based upon estimated costs and do not include any elements of profit or G&A costs.
 - 4. That the contract is to contain a provision that after 3 months of operation under the procedures outlined in this proposal, if the plant is operating at or near rate of capacity, Harshaw Chemical Company and the AEC may negotiate a unit price contract involving profit and G&A if it is mutually agreeable to both parties.

Harshaw's method of calculation of the costs is shown in detail as Exhibit #5 supporting the various unit costs obtained in their sliding scale of operation. These cost breakdowns are merely Harshaw's estimate of the actual costs that will be incurred in the operation of the plant for the various rates stated. The Production Division has made a study of these costs in comparison with the cost data available from the operation of the du Pont brown oxide plant on a cost-plus-fixed fee basis and MCW on a unit price basis. This study has revealed that the unit prices as

ATANDARD PORM NO. 64

Office Memorandum . UNITED STATES GOVERNMENT

TO . J. C. Clarke

DATE: February 7, 1949

FROM : E. M. Velten

SUBJECT: RECORD OF NEGOTIATIONS FOR DEFINITIVE SUPPLEMENTAL AGREEMENT

NO. 32 TO CONTRACT W-7405 eng-276 - HARSHAW CHEMICAL COMPANY

REFER TO

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proposed by Harshaw for the first six months without profit and G&A are in line with the costs experienced at du Pont and Mallinckrodt in past operation of a similar type plant. These data are on file in the Office of the Production Division.

In view of the information contained above, it is the recommendation of the Government negotiators that this office prepare a definitive supplemental agreement to Contract W-7405 eng-276 covering the operations of the batch brown oxide plant for the period 1/1/49 through 6/30/49 in accordance with the pricing provisions contained in Harshaw's detailed proposal which is attached as Exhibit #5.

Attachments:

1. Exhibit 1 - Memo J.C. Clarke to F.M. Belmore dtd 10/13/48
2. " 2 - " " " " 10/15/48
3. " 3 - " " " " 10/28/48
4. " 4 - Ltr Dr. Stillwell to F. M. Belmore dtd 11/16/48
5. Exhibit 5 - Ltr Dr. Stillwell to F. M. Belmore dtd " rewritten 12/6/48





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This document consists of 7 pages.

CONTRACT SO. # 7405 - 75-279

SUPPLEMENTAL ACREEMENT NO. 27

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COUTRACTOR:

MARSHAD COUNTRAL CHERRIT

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EXPANSIBLE FACILITIES AND ADDITIONAL PRODUCTION OF SATERIALS

LATT AVED COST:

\$689,634-00

FAWTERT. To be made by:

Division of Disbursment, U. S. Treasury Department, New York, New York - Subrat invoices to: United States atomic Energy Commission, P. O. dok 42, Murray Hill Station, New York, New York.

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1947

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Contract No. 2-7408 inp-276 Supplemental Agreement No. 27

SUPPLICABIL ACTION ENT

THIS SUPPLE SHITAL ACCOUNTS ontered into this 17th day of December 1547, effective as of November 21, 1947, by and between the UNITED STATES OF A TRICA (hereinafter called the "Government") and MARSIA. C. T. Cal.

WITHDESTRIP THAT:

Winders, on the 27th day of May 1944, effective as of the 5th day of January 1944, the Government and the Contractor entered into Contract No. 14-7405-eng-276; and

WHEREAS, this contract was previously modified by Supplemental Agreements Nos. 1 through 26; and

the expansion of certain facilities and for the production of certain chemicals, all as hereinafter more fully set forth; and

Atomic Inergy Act of 1946 and Executive Order No. 9816, dated December 31, 1946 in the interest of the common defense and security,

NOW, THEREFORE, Contract No. No-7405-eng-276 as heretofore amended, hereby is amended further, but in the following particulars only:

1. Article I, Scope of This Contract, is modified by adding section 21 thereto as follows:

"21. (a) Commencing November 21, 1947, the Contractor shall, in addition to the work set forth above, expand the facilities for the production of Chemical RT=12 to raise the maximum capacity of the Plant to 9,000 pounds per day without factor of safety. In performing said expansion of facilities the Contractor shall, subject to the approval or ratification of the Cormission, furnish the necessary labor, materials, tools, machinery, equipment, facilities, dosing, engineering, and shall procure and install the equipment

here? In address.

This contract, captioned (2713718717. This exception)
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cal RT-12 Plants. Sale as some set also be train
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with Section 21 hereof, the Contractor sent receive
The sum of Cas Eundred Digity Thousand Six Bundred
Seventy-Six Dollars (\$120,675.00).

the Contractor while reso in a second set a price intuity agreeable as to sho requirements of the Government."

- 2. Taid Article I is further religied by reiting Section 62
 - "12. (a) During the period commonting January I, 1948 continuing up to and including March 31, 1948 the Constanting up to and including March 31, 1948 the Constanting proviously called for herometer, produce Charlest 127-13 at the catabolished rate of 6,300 paints per day and charlest 111-7 at the rate of 5,000 years person. The according of the cate symbols Charlest intelligent and Charlest Ma-7 shall be as derinoid in Maintantian No. 7 dears October 11947 to Becret Louise agas Campany 3, 1986.
 - (b) 242 Conventor chail to paid at the rate of \$0.500 per need of Charles and 10, and \$0.31 per pound of Charles file-7 tellinged floor.
 Contractor's Plant, Claveland, Chio.
 - duce caid Chemicals ET-12 and EL-7 will be supplied by the Government from of charge to the Community, f.o.b., Contractor's Flant. Title to all resident, by-products, even or mention resulting in the publication of Chemicals of-12 and they chall remain to the Government, and about he followed which is a proposited by the Commission.

STATE OF THE PERSON NAMED IN COLUMN

3. Payments to the Contractor for services rendered under Article I, Section 21(a) shall be rade as follows:

- "(a) Partial payments for work performed will be made as the work progresses at the end of each calendar month, or as soon thereafter as practicable, on estimates made and approved by the Commission. In preparing estimates the materials delivered on the site and preparatory work done may be taken into consideration.
- (b) In making such partial payment there shall be retained ten percent (10%) on the estimated amount until final completion and acceptance of all work under article I, Section 21 (a) hereof; provided, however, that the Commission, at any time after fifty percent (50%) of the work has been committed, if it finds that satisfactory progress is being made, may make any of the remaining partial payments in full.
- (c) All material and work covered by partial payments made shall thereupon become the sole property of the Government, but this provision shall not be construed as relieving the Contractor from the sole responsibility for all materials and work upon which payments have been made or the restoration of any dameged work, or as a waiver of the right of the Government to require the fulfillment of all of the terms of the contract.
- (d) Upon completion and acceptance of all the work required under Article I. Section 21 (a), the amount due the Contractor under said Section will be paid upon the presentation of a properly executed and duly certified voucher therefor, or such other document the Commission may require, after the Contractor shall have furnished the Lovernment with a release, if required by the Commission, of all claims against the Covernment arising under and by virtue of said Section 21(a), other than such claims, if any, as may be specifically excepted by the Contractor from the operation of the release in stated amounts to be set forth therein.

SUPPLEMENT AGREEMENT

THIS SUPPLEMENTAL AGREMMENT, ontered into this 34th day of erch, 1948, or footive as of the 5th day of January, 1940, by and tween the UNITED STATES OF AMERICA (horeinafter called the "Governat") and MARSHAW CHIMICAL COMPANY (horeinafter called the "Contractor");

WITNESSETH THAT:

bh day of January, 1944, the Government and the Contractor entered the Contract No. W+7605 ang-276; and

"MEREMS, this contract was previously modified by Supplemental recommon Nos. 1 through 27; and

or the expension of certain facilities and for the production of certain facilities and

WHEREAS, this contract is authorized by and has been negotiated for the Atomic Chargy Act of 1916 and Emocutive Order No. 9816, deted author 31, 1945, in the interest of the carnon defence and recurity,

10%, CHEMPORE, Contract No. W-7605 ong-276 to terretered outed, horoby is smonded further, but in the following protectors by:

- 1. Article I, Scope of This Contract, is monthled by adding object 25 thereto as follows:
 - "25. (a) During the period commencing April 1, 1916 continuing up to and including dune 30, 1910, the Contractor shall, in addition to the production of the raterials previously called for hercunder, produce Chamical RT-12 at an average rate of 7,000 to 7,500 pounds per day and Chemical HL-7 at the plant capacity rate estimated to be 5,800 pounds per day, but in no event shall the Contractor produce more HL-7 under that centract than is required to maintain the desired maximum production rate of RT-12, which is estimated to be 7,000 pounds of HL-7 per day.
 - (b) The Contractor shall be paid at the rate of \$0.50 per pound of Chemical RT-12 and \$0.205 per pound of NL-7 delivered f.o.b. Centractor's Plant, Cleveland, Ohio.

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the Contractor to produce said Chemicals RT and and ML-7 and any excess NL-7 above the plant capacity of some required by the Contractor in order to maintain the desired RT-12 production rate, will be supplied by the Government free of charge to the Contractor, f.o.b. Contractor's Plant. Title to said a terials so furnished by the Government, including but not limited to, all sorep, wastage, by-products, finished products and work in process, shall remain in the Government at all times and shall be returned and/or delivered to the Government when and as requested by the Commission."

- 2. Dolete paragraph 5 (b) of Article I, Seepe of This Contract. and substitute the following new paragraph in lieu thereof:
 - "(b) Title to all such material, including but not limited to, all scrap, wastage, by products, finished products and work in process, shall remain in the Government at all times and shall be returned and/or delivered to the Government when and as requested by the Commission."
- 3. In accordance with Articles XII (b) and XXXVX (7) as they appear in Supplemental Agreement No. 25, the following facilities and thomas of equipment are hereby added to Schedule "D" of this contract, office tive March 24, 1938:

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No. 2 of 4 copies, Series 7

Contract No. - 7408

CNIFL Contract # W-7405 eng -2

Record of Negotiation

Name of Contractor

MARSHAW CHENICAL COMPANY

Prepared by

Name Director Black

Title

SPECIAL REREVIEW



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SUPPLIER TO . DATE

DAT Manuary 80, 1947

APPROVAL OF AMA: D

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Recent emplaints from the Eureau of Health of the City of Clareland indicate that the fumes from the G-616 plant at Harshew are objectionable. Although the character of the fumes were not known to the City Bureau.

Similar: fumes exhausted at snother location are the basis of a loss suit.

by surrounding employs. It was deemed to be very desirable to construct a fume receivery system as soon as practical. Reconscissly this was sound since it is estimated that approximately one-shalf (g) of the present astallosses may be received. This receivery may be in the neighborhood of 1,000 permits per month based on the leases during the latter half of 1946. This receivery should increase since the production of Socie is being increased in February.

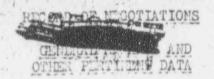
Burshaw has agreed to furnish any necessary building construction.

Marshaw has agreed to furnish any necessary building construction at their own cost and have submitted a bid of \$37,782.00 for the design, installation and propoursment of the necessary equipment.

Necessary fiscal olearance required will have to be obtained.

Es other bids were ressived other than Marshawis. Marshaw in the past has always done the work well and reasonably. The present bid is deemed reasonable in view of the attached breakdern. The \$8,000.00 installation costs for the amount of equipment conserved is a reasonable figure in view of present labor costs. Harshawis usual offer to construct the necessary buildings is a substantial saving. The naterials and processes commerced are classified and if an outside contractor dig the work, the trouble of necessary clearances would easy be incidental cince Marshaw would necessarily have to supply the design, confinential and supervision to prevent the dissemination of classified information.

Furtherners, since the memufacturing in these will continue during the



constract	ion, those wo	orking on th	is construc	tion will !	be subject	nd top
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Atta	sehed to this !	Record of M	egotisticas	is a copy	of the com	3
estimate	and equipmen	t schedule	submitted.			
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was submi	tted to the	Matriet by	this effice	in a lett	er dated d	emery 22.
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EIDN A-43 MS

UNITED STATES ENGINEER OFFICE MADISON SQUARE AREA

P. O. BOX 42 STATION F NEW YORK 16, N. Y. 5 January 1914

Letter Contract No. W-71,05 eng-276

Fshaw Chemical Company eveland, Ohio

Hew York, NewYork

HANGGANW Contracts

itlemen; The United States of America, acting through the undereigned tracting Officer, hereby places with you an order that you shall, the shortest possible time, furnish the labor, materials, tools, linery, equipment, facilities, supplies not furnished by the United ss of America, and services, and do all things necessary for the gn, procurement and installation of equipment, and the operation plant of a designed capacity of 3300 pounds of Product C616 daily. s understood that said plant will be located in a building to be ished by you on your plant site in Claveland, Ohio, and it is sted that said plant will be ready for operation by 1 June 1944. ill operate said plant in accordance with the directions of the Coning Officer, it being estimated that the normal output required be 2200 pounds of Product C616 per day, seven (7) days per week. operation of said plant you will produce Product C616 to conform he specifications set forth in secret letter dated 5 January 1944. ice per pound of Product C616 shall be as mutually agreed upon, ng understood that the Government will furnish all the Product

It is estimated that the cost of the design, procurement and Ation of the equipment will be One Hundred Seventy-Five Thousand (8175,000), exclusive of the cost of cylinders to be supplied Contractor for which reimbursement will be made separately by ernment, but neither party guarantees the correctness of such

It is agreed that you hereby grant a license to the Contractper or his duly authorized representative to have access to ; at all times for any purpose in connection with the work to

Funds for carrying out this work have been appropriated and vallable for use of the War Department under Procurement

The Secretary of War finds that it is in the interest of the that this work be not delayed awaiting the negotiation of a treat.



ndate with you a satisfactory contract to supplement this contract p: to 15 March 1944, this contract will terminate and the United Se of America will pay you in full cettlement thereof a sum equal timbursement for all costs incurred by you in connection with the presence of this contract plus such other sums as have actually been ded by you, in good Waith, in settlement of all obligations, tments and claims which you may theretofore have incurred, less reimbursements previously made, but in any event the total payments not exceed the sum of One Hundred Thousand Dollars (\$100,000.00).

It is understood that in connection with your work under contract, you shall acquire or manufacture for the Government's unt certain facilities as agreed to by the Contracting Officer and ed in Schedule "A" to be attached to the formal contract. As each of said facilities is delivered to, or manufactured by you, for Government's account, it shall become and remain the property of Government and title thereto shall vest in the Government, which my grants to you the right to use, without the payment of rental ofor, such facilities in connection with the work herein contracted for.

It is understood and agreed that the meaning of the code symbols, ict C616 and Product 306, shall be as set forth in a secret letter the Government to you dated 5 January 1944, agreed to and accepted ou, a copy of which is on file in the Manhattan District Office. contents of said letter are hereby sade a part of this contract in ame manner as though fully set forth herein.

If the foregoing is acceptable to you, it is desired that you dicate hereon and on the inclosed two copies of this letter and the original and one copy to this office as soon as practicable. occeptance will constitute this order a contract and a notice to

In procuring of critical materials required for performance der, this letter contract bears a priority rating of AA-2X.

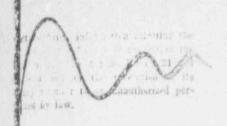
This instrument is authorized by and has been negotiated under est War Powers Act, 1941, and Executive Order No. 9001.

Vory truly yours,

UNITED STATES OF AMERICA

JOHN R. RUHOFF

Lt. Col., Corps of Engineers, Contracting Officer.



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PROPRIATION: 212/00000

Company of the contract of

TTRACTO:

PPLEMENDAL AGREEMENT PORT

MATED AMOUNTS

WINT TO BE WITE BY:

HARRHAW CIPUTICAL COMPANY

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PRINCIPE OFFICE D. F. MY

the sumplies and services to be obtained by this instrument are therized by, are for the purposes set forth in, and are chargeable to following procurement authority or authorities, the available belances which are sufficient to cover the cost of the same:

608-3222 1470-07

continet is authorized by the fellowing lews:

Statutory Authority ** wihis contract negotiated and executed under First Far Powers Act, 1941, and Executive Green No. 9801.

*14 T P

Combrect No. Wa 405 eng-276

SUPPLEMENTAL ACREEMENT NO. 14

THIS SUPPLEMENTAL ACREEMENT, entered into this 20th day of March (A6, by and between the UNITED STATES OF AMERICA (hereinafter called the EMRSMAN CHEMICAL COMPANY (hereinafter called the "Contractor");

WITNESSETH THAT:

WHEREAS, on the 27th day of May 1944, the parties hereto entered sterial; and

WHEREAS, the Government desires the Contractor to modify the redirements for material contracted under Supplemental Agreement No. 10 for the griod ending 31 March 1946 and to produce and furnish additional materials bring the period 1 April 1946 to 30 June 1946, as hereinafter provided; and

WHEREAS, this modification is authorized by the First War Powers and Executive Order No. 9001 and will facilitate the prosecution of the

NCW, THEREFORE, the said contract, as amended, is further amended the following particulars, but in no others:

tent of deleting so much thereof as has been added thereto by Supplemental recommon No. 10 and substituting the following in lieu thereof:

*During the period commencing 16 October 1945 and ending proximately 734,700 pounds of Product C=616 in cylinders at an average rebruary 1946 and 4,500 pounds per day from 16 Dutober 1945 through reduction of 16,800 pounds of the same material product C=616 represents the Supplemental Agreement No. 10.)

"During the period commencing 1 April 1946 and ending 30 June 1,200 pounds of Product C-616 in cylinders at an average rate of approximately ands per day from 1 April 1946 through 31 May 1946 and 4,500 made per day from 1 April 1946 through 31 May 1946 and 4,500 made per day from 1 June 1946 through 30 June 1946."





Article I, section 15, paragraph be is modified only to the stent of deleting so much thereof as has been added thereto by Supplemental greament No. 10 and substituting the following in liou thereof:

"Turing the poriod commencing 16 October 1945 and ending 1 Larch 546, the Contractor shall produce and deliver to the Government aproxim ely 29,400 pounds of Product WE-61 at an average rate of approxistely 10 000 pounds per wook. The Contractor agrees to install in its plant : 108 c expense, any additional facilities necessary for the production f the W 61 to be furrished on and after 1 January 1946. (The quentity of 29,400 ; unds of Product WE-61 represents a reduction of 128,600 pounds of he come interial previously contracted for under Supplemental Agreement 0. 20.)

"During the period commancing 1 April 1946 and ending 30 June 546, the Contractor shall produce and deliver to the Government approxitely 27 ,000 pounds of Product WE-61 at an average rute of approximately 3,000 poinds per week from 1 April 1946 through 31 May 1946 and 28,000 minds per weak from 1 June 1946 through 30 June 1946."

3. It is estimated that the cost of the additional work to be oriermes under this Supplemental Agreement for the period 1 April 1946 to) June 1:46 is \$326,130,000 Payment to the Contractor for the work and ervices provided for hereunder shall be made upon the terms and at the ate out outh in the principal contract, as previously amended.

IN WITHESS WHEREOF, the parties hereto have executed this agreement : of the day and year first above written.

THE UNITED STATES OF AVERICA

thesage

lared of Aline

G. W. Bceler, Colonel, Corps of Engineers, Contracting Officer.

HARSHAW CHEMICAL COMPANY

W. J. Harshaw Cleveland, Ohio

I such aw.



This document consists of 3 page(s)

Contract No. W-7405-eng-276

SUPPLEMENTAL AGREEMENT NO. 15

To contract for design, procurement, and installation of equipment and operation of a plant for the production of Products C-616 and WE-61

CONTRACTOR:

HARSHAW CHEMICAL COMPANY

LOCATION:

CLEVELAND, OHIO

ESTIMATED COST OF THIS SUPPLEMENTAL AGREEMENT: \$739.680.00 SETIMATED COST 1 Jan. 1947 thru 30 June 1948: \$2,200,000.00

SUPPLEMENTAL AGREEMENT FOR: Additional quantities of Products C-616 and WE-61

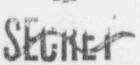
PAYMENT: To be made by Finance Officer, U. S. Army at Oak Ridge, Tennessee. Submit invoices to the Area Engineer, U. S. Engineer Office, Madison Square Area, P. O. Box 42, Station F, New York, New York.

The supplies and services to be obtained by this instrument are authorized by, are for the purpose set forth in, and are chargeable to the following allotment, the available balances of which are sufficient to cover the cost of the same:

212/60905 608-3222-P470-08

This Supplemental Agreement is authorized by First War Powers Act, 1941, and Executive Order No. 9001.

pument contains information affecting the perense of the United States within the of the Espionage Act 5040. Sec., 21 and transmission of the reversition of its lineary manner to an unauthorized person affed by law.





Contract No. W-7405 eng-276

SUPPLEMENTAL AGREEMENT NO. 15

THIS SUPPLEMENTAL AGREFMENT, entered into this 4th day of June 1946 by and between the UNITED STATES OF AMERICA (hereinafter called sagreement and HAPSHAN CHEMICAL COMPANY (hereinafter called the entractor");

WITNESSETH THAT:

WHERMAS, on the 27th day of May 1944 the parties hereto entered to Contract No. N-7405 ang-276 for certain services and production of

WHICREAS, the Government desires the Contractor to produce and deliver to the Government additional quantities of C-616 and WE-61; and

WHEREAS, this modification is authorized by the First War Powers and Executive Order No. 9001 and will facilitate the prosecution of war;

NOW, THEREFORE, the said contract, as amended, is hereby further emended in the following particulars, but in no others:

1. The term of the contract, as set forth in Article I, Section is modified as follows:

The term of this contract shall be for the period commencing 5th day of January 1944 and ending at 11:59 P.M. on 31 December 1946. The option of the Government, the term of this contract may be expected for an additional period or periods of time, but not beyond the period of the Contracting Officer shall give or periods of its intention to exercise such option.

2. During the period 1 July 1946 through 31 December 1946, Concor shall produce and deliver to the Government additional quantiof approximately 828,000 pounds of Product C-616 and approximately 000 pounds of Product WE-61, respectively.

Delivery of the additional quantity of Product C-616 shall be rate of 4,500 pounds per day, and the additional quantity of WE-61 shall be delivered at the rate of 28,000 pounds per week.

For the additional quantity of Product C-616 the Contractor be paid at the rate of \$0.60 per pound, f.o.b. Contractor's plant,

SECHET

W 2.00



Cleveland, Ohio.

For the additional quantity of Product WE-61 the Contractor shall be paid at the rate of \$0.33 per pound, f.o.b. Contractor's plant, Cleveland, Ohio.

- 3. The cost of the additional quantities of C-616 and WE-61, as above set forth, will be approximately \$739,680.00.
- 4. In the event the option set forth above is exercised, and the term of the contract is extended for an additional period or periods of time, the price or prices of the additional quantity or quantities of material shall be determined at the time of the exercise of such option. It is estimated that the total cost to the Government of exercising its option as aforesaid for continuing production during an additional period of time up to and including 30 June 1948 will be approximately \$2,200,000.00, and the total contract price, as modified, will not exceed \$5,994,151.75.

IN WITNESS WHEREOF, the parties hereto have executed this agreement as of the day and year first above written.

THE UNITED STATES OF AMERICA

BY

Colonel, Corps or Engineers

W. J. Harshaw

HARSHAW CHEMICAL COMPANY

Witnesses:

Indoned F. Chull
Ildred F. Shull
1970 Carrield Rd E. Claude

1870 Carfield Rd. E. Cleveland, O.

Marie E. Heller

Hotel Botton, Cleveland, O.

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Contract No. J-7405 eng-276

SUPPLEMENTAL AGRICHMENT No. 24

THIS SUPPLEMENTAL AGREETITE, entered into this 18th day of June 1947, by and between the UNITED STATES F AMERICA (hereinafter called the "Government") and PARSHA! SHEMICAL COPPANY (hereinafter called the "Contractor");

WITHENSET! THAT:

JUERBAS, on the 27th day of Yay 1944, effective as of the 5th day of January 1944, the Government and the Contractor entered into Contract No. 3-7405 ong-276; and

MHEREAS, this contract has previously been modified by Supplemental Apreement Mos. 1 through 23 respectively; and

WEREAS, the Government fosires to revise and add cortain untitles and to further modify the quantity of material previously contracted for under Paragraph 3, Article I, Section 15, as set forth in Supplemental Agreement No. 19; and

WHEREAS, this Supplemental Agreement is authorized by and executed unfor the Atomic energy Act of 1946 and Executive Order No. P816, in the interest of the common defense and security;

NOW, THEREFORE, Contract Mo. 3-7405 ong-276, as heretofore immended, horoby is amended further, but in the following particulars only:

1. a. The option set forth in Section 1 of Supplemental account No. 15 is hereby exercised in part and the term of this contract is extended from August 1, 1947 up to and including June 30, 1948. At the option of the Government, the term of this contract may be extended for an additional period or periods of time, up to and including June 30, 1950.

December 31, 1947, the Contractor shall produce C-016 at the established rate of 6300 pounds per day and WE-61 at the rate of 5600 pounds per day.

pound of Freduct C-616 and 30.33 per pound of Freduct WE-61 delivered foods contractor's plunt, Cleveland, Chio, subject, however, to the provisions of Article XXXIV, hereinafter set forth.

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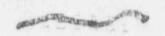
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- d. The prices to be paid the Contractor for the period subsequent to December 31, 1947 will be negotiated in accordance with
- The estimated cost for the period Adment 1, 1847 on to end including to 3 50, 1848, is 31,779,885.00, and the sum of 42,800,001.00 but fort in 5 applemental a recenant No. 18, Techion 1, as an astimated to see 8 for the period Juntuary 1, 1947 through June 30, 1948, which arount has aben previously oblinared to the extent of 31,244,033.17, is herebareded to found approximately \$3,024,378.17.
- 3. Article XXXIV Iricu Revision, as set forth in Supplement to 9 of soid contract is hereby deleted and the following substituted in lieu thereof:

ARTICLE EXELV - PRICE ENVIOLEN

- or decreased in accordance with this Article.
- Artoc Periods The Westmanent and the Contractor Large a rowing the enterest riess order this contract periodically by written regarded of the Contractor and/or Commission, in accordance with this Article if the the partiants of this contract will be divided into sucand sive write for that surpose. If no written request is made by either The to river then in offect will empire through the following period. to be, he are means are onch succeeding pried will extend for three at many inducating period in horsinafter referred to be "the effective the court of revision" it being indorthood that the rate of product also and side of subscripts for the pariod from Augus 3 1917 to Depember And the last rive, are established as hereinabove son Forma Piftuen . We wish the one of weath pariod hereunder, excent the less, or at such on a larger simps as the Cambission any request, the Contractor shell legarial the acatements and data referred to in faregraph a. of this Article covided the practor is given due notice.
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Contract to 5710 morne 276 Supplemental Agreement to. 25

SUPPLIATION AL AGREEMENT

THIS SUPPLEATED, AGREGIOUP, entered into this 27th day of October 1947, effective as of the 15th day of August 1947, by and between the UNITED STATES OF APPRICA (hereinafter called the "Government") and Harshar OMERICAL COMPAIR (hereinafter called the "Contractor").

TITINS CETH THAT:

WHEREAS, on the 27th day of May 19th, offentive as of the 58h day of January John, the Government and the Contractor entered into

WHEREIS, it is desired to amend this contract to provide for the performance of research services, and to further modify certain contract

WEEREAS, this Supplemental Agreement is authorized by and associated under the Atomic Energy Act of 1966 and Executive Order No. 9316 in the interest of the common defense and security

NO / THIR YORL CONTRACT No. 4-7405-ene-216, as heretofore amended parent are amended further, but in the following particulars

1. Article XXXVI, SAFETY AND ACCIDENT PREVENTION, is deleted and the following substituted in lieu thereof:

"ARTICLE XXXVI - SAFETY AND ACCIDENT PREVENTION

- 1. The Contractor agrees to establish a health and cafety program, health and safety rules and procedures. organizational methods to implement these rules and procedures, and to install health and safety equipment consistent with generally accepted health and safety practices.
- 2. The Contractor agrees to establish a fire prevention program, fire prevention rules and procedures, organizational methods to implement these rule: and proceduras and to install fire prevention equipment considerat with generally accepted fire prevention practices, as specified in the applicable standard codes published by the organizations listed in the Appendix to Atomic Energy Commission



- 3. The health and safety program will be designed to protect all those who may be exposed to hazard or injury as a result of the work covered by this contract.
- 4. Representatives of the Commission will be designated to make periodic studies and report on the adequacy of the protective program for the prevention of radiation injury and such occupational diseases as may be considered special problems of the Atomic Emergy Commission. As a result of such inspections and studies, recommendations will be made in writing to the Contractor. It will be presumed that these recommendations are acceptable to the Contractor and will be implemented by him unless exception in writing is given to the Commission within fifteen (15) days after receipt of the recommendations.
- designated to make periodic analyses and inspections, of health and safety practices. As a result of such inspections, recommendations will be made in writing to the Contractor. It will be presumed that these recommendations are acceptable to the Contractor and will be implemented by the Contractor unless exception, in writing, is given to the Commission within fifteen (15) days after receipt of the recommendations.
- 6. The Contractor will, as soon as possible after the occurrence of each accident, submit the Individual Accident Report AEC Form 12, and the Monthly Safety Summary Report AEC Form 13, to the Communion. It is understood that fires and cases of occupational disease will be reported on the Individual Accident Report AEC Form 12.
- 7. Reimbursement will be made for the cost of appoint equipment and structural changes or additions to the Contractor's plant and other extraordinary costs which may be required under the provisions of this Article when authorized in writing by the Commission and in amounts approved by the Commission.
- 8. If, in the opinion of the Commission, a serious health and safety hazard is found to exist, the Commission, without prejudice to any other rights of the Government, may issue an order stopping all or any part of the work. Thereafter, a start order for the resumption of work may be issued at the discretion of the Commission. If the stoppage is required through no fault of the Commitmator, extra costs resulting therefrom will be reimbursed



- 3 -

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CATE TO A CONTRACTOR

9. The Contractor shall be separately reimburged for the cost estimated at 23,500.00 of a proliminary health survey, and, in addition thereto, for the initial issue of protective clothing, special equipment and structural changes or additions to the plant which may be required under the provisions of this Article when authorized in writing by the Commission,"

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This document consists of 19 pages
No. of 12 copies Series A
Control of 12 copies Series A
Dated: Unit 1944

SUPPLY COMPACT

WAR DEPARTMENT

COMTRACTOR & ADDRESS:

CONTRACT FOR:

AMOUNT: (Estimated)

LOCATION:

PAY TAT:

HARSHAW CHANG DAL COMPANY 1965 E. 57 a 36. Cloveland, Clio

Design, Princeent, Installation of Equipment, and Operation of a Plant for the Princetion of Product (61).

\$580,000,00

Clevelara, Chio

To be muse by: Finance Officer U. S. Army Knowville, Samenese

The supplies and services to be cotained by this instrument are sutherized by, are for the supposes set forth in, and are chargeable to the following procurement authority or authorities, the available believes of which are sufficient to cover the cost of the same.

8-25562 1-110-07

This contract is authorized by the following lawn:

Statutory Authority waThis contract negotiated and amounted under the First War Powers Act, 1941, and Executive Order No. 9001.



783



THIS CONTRACT, entered into this 27th day of May 1944, effective as of the 5th day of Jamiary 1914, by and between the UNITED STATES OF AMERICA (hereinafter called the "Government"), represented by the Contracting Officer executing this contract, and HARSHAW CHEMICAL COMPANY, a corporation organized and existing under the laws of the State of Chio of the City of Cloveland in the State of Ohio (heroinafter called the "Contractor"),

WATERSSETH THAT:

IMERIAS, the government desires to engage the services of a contractor to develop a process for the production of and to produce the supplies hereinafter set forth, and

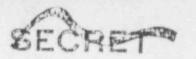
MEREAS, the accomplishment of such services entered into after negotiations approved by the Secretary of War, and without advertising for proposals, is authorized by law and will facilitate the prosocution of the war, and

WHEREAS, as a result of such negotiations the Secretary of War has directed that the Government enter into a contract with the Contractor for the accomplishment of the work hereinafter described:

MON. THEREFORE, the parties hereto de cutually agree as follows:

ARTICLE I - Scope of This Contract.

1. The Contractor shall, with the utmost secrecy and dispatch, subject to the approval or ratification of the Contracting Officer, furnish the labor, materials, tools, machinery, equipment, facilities, supplies not furnished by the Government and services, and do all things necessary for the design, procurement, installation of equipment (including, but not limited to, that listed on Schedule A in accordance with the terms of Article XII hereof), and preparation of a plant for production of Product C616 from NE-61 and Product 306, including supplying the original charge of materials other than the Government surplied raw materials (WE-61) and (Product 306), and including research and development during the period 5 January 1944 to 1 May 1944 in connection with a process for the production of Product C616 from NE-61 and Product 306, in buildings and on land owned by the Contractor on its plant site in Cleveland, Chio. The plant shall have a designed, estimated capacity of 3300 pounds of Product C616 daily, without factor of safety, and it is estimated that the said plant will be ready for operation by 15 June 1944. As consideration for its undertakings under this section 1, the Contractor shall receive the sum of 8159,872, which amount includes those facilities listed on Schedule A that will be purchased specifically for this contract, the use rent-free, in the performance of the work under this contract, of Contractor-owned facilities for the manufacture of WE-61, the cost of transportation to and installation thereof in the plant, and the original charge of material in preparation for the operation of the plant, but is exclusive of the cost of special laboratory equipment, and of any equipment required for the loading and unloading of shipping containers outside the plant in connection with the work to be performed under this contract. The laboratory and leading and unloading equipment listed in Schedule A to be attached hereto, shall be furnished by the Government, or if the Contracting Officer so directs, shall be procured by the Contractor in accordance with Article XII. In the event the Contracting Officer requests the Contractor to perform services under this section in addition to those set forth herein, the Contractor will receive payment for such services in an amount to be mutually acrosed upon. 783



2. (a) The Contractor shall do all things mecessary to procure for the Government seven hundred and fifty (750) seamless mickel cylinders each having a water capacity of approximately one hundred and fifty (150) pounds tested at three hundred (300) pounds per square inch hyperostetic pressure, eleven hundred (1100) plain cylinder valves, eleven hundred (1100) cylinder valves with dip-nipes for the cald cylinders, six thousand (6,000) D-29 rings (gaskets for cylinder valves), and in addition, furnish the nacessary labor for conditioning and assembling the valves with the cylinders. The design for the cylinders, the valves and the attachments thereto shall be approved by the Contracting Officer and representatives of the Keller Corporation. The cylinders will be subject to inspection at the point of nanufacture. Any increase in the quantity of cylinders or valves furnished herounder by the Contractor, not exceeding tem per cent (10%) of the quantities above set forth, will be accepted by the Contracting Officer in performance of the contract, and payment will be made in accordance with the prices herein. fter set forth. The Confractor will be paid for the supplies procured and the Labor furnished herounder as follows:

1. Cylinders, 9176 each, f.o.b. "ilvenkes, Wisconsin.

2. Plain cylinder valves, (1.39 each, delivered Contractor's plant.

3. Cylinder valves with dip-pipes, 03.25 each, f.o.b.

Pittsburgh, Pennsylvinia.

5. Lebor for conditioning and assembling valves with cylinders, 31.00 per cylinder.

The Contractor shall be reimburged for expenditures muce by it for the Covernment for freight charges in connection with items 1, and 3, herein from f.o.b. point to Contractor's plant.

- (b) If the Contractor or any representative thereof shall be required to travel in connection with the work to be performed and/or the supplies to be procured under this section, the Government will reimburse the Contractor for the transportation, including Pullman there necessary, and will allow for such travel Six Dollars (36.00) per may in lieu of all other expenses. Transportation by automobile on such required travel shall be reimbursed at the rate of five cents (30.05) per mile per vehicle as representing the actual cost of such transportation. All travel shall the either authorized or approved in writing by the Contracting Officer.
- 3. The Contractor shall, as soon as practicable, proceed to operate the plant on a limited scale during the period 15 March 1944 to 15 June 1944, and during such period, the Contractor shall train the necessary personnel, not, however, to exceed forty (40) people in the operation of said plant. In consideration for his services under this section, the Contractor shall receive the sum of Twelve Hundred and Thirty-two Dollars (31232.00) in full payment for the materials and

