

NUCLEAR REGULATORY COMMISSION

ORIGINAL

BEFORE THE ATOMIC SAFETY AND LICENSING BOARD

In the Matter of: :
: :
LONG ISLAND LIGHTING COMPANY : DOCKET NO. 50-322-OJ.
: :
(Shoreham Nuclear Power Station) :

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UNITED STATES OF AMERICA
NUCLEAR REGULATORY COMMISSION
BEFORE THE ATOMIC SAFETY AND LICENSING BOARD

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: In the Matter of: :
: LONG ISLAND LIGHTING COMPANY : Docket No. 50-322-OL
: (Shoreham Nuclear Power Station) :
: ----- x

Third Floor, B Building
Court of Claims
State of New York
Veterans Memorial Highway
Hauppauge, New York 11787

Thursday, September 16,
1982

The hearing in the above-entitled matter
convened, pursuant to recess, at 9:00 a.m.

BEFORE:

LAWRENCE BRENNER, Chairman
Administrative Judge

JAMES CARPENTER, Member
Administrative Judge

PETER A. MORRIS, Member
Administrative Judge

1 APPEARANCES:

2 On behalf of the Applicant, LILCO:

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11 Nuclear Regulatory Commission
12 Washington, D.C.

13 On behalf of Suffolk County:

14 LAWRENCE COE LANPHER, Esq.
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C O N T E N T S

2	<u>WITNESSES:</u>	<u>DIRECT</u>	<u>CROSS</u>	<u>REDIRECT</u>	<u>RECROSS</u>	<u>BOARD</u>
3	T. Tracy Arrington,					
4	Frederick B. Baldwin,					
	Robert G. Burns,					
5	William M. Eifert,					
	T. Frank Gerecke,					
6	Joseph M. Kelly,					
	Donald G. Long,					
7	William J. Museler and					
8	Edward J. Youngling (Resumed)					
	By Mr. Lanpher					10,286

(Afternoon Session..10,388)

11	T. Tracy Arrington,					
	Frederick B. Baldwin,					
12	Robert G. Burns,					
	William M. Eifert,					
13	T. Frank Gerecke,					
	Joseph M. Kelly,					
14	Donald G. Long,					
	William J. Museler and					
15	Edward J. Youngling (Resumed)					
16	By Mr. Lanpher					10,389

E X H I B I T S

19	<u>NUMBER</u>	<u>IDENTIFIED</u>	<u>RECEIVED</u>
20	Suffolk County 48, 49 & 50	10,283	
21	Suffolk County 51	10,285	

23	RECESSES:		
24	MORNING	-	10,339
	NOON	-	10,387
25	AFTERNOON	-	10,434

P R O C E E D I N G S

1

2

(9:00 a.m.)

3

JUDGE BRENNER: Good morning. I wanted to mention one matter not related to quality assurance before we turn to the subject of quality assurance.

6

As we have informed you, we are working on the emergency planning discovery dispute. During a conference call the other week, we mentioned that we would go ahead and rule on the additional items which formerly were not placed before us by virtue of the traditional motion to compel or a response thereto. And the items I am thinking of were outlined in a letter from Suffolk County to LILCO, I believe, September 2nd or thereabouts. And there are 10 or 11 or 12 items.

15

So, we are going ahead and ruling on them. The parties had contemplated applying their view after we ruled on the first batch of what we might have said after the second batch, and the Board believed that it would save time for us to apply our own view as long as we were at it.

21

I infer from the fact that nobody has informed us otherwise, that there has been no further movement towards agreement on that last batch of items, either. Is that correct?

25

MR. LANPHER: Yes, sir.

1 JUDGE BRENNER: All right. So if the parties
2 have no problem, we will rule on it. LILCO's response
3 did not refer to those items, but that was
4 understandable. And furthermore, since we have the
5 items before us, the documents before us, we are in a
6 better position than LILCO to assess how our general
7 findings and legal principles apply particularly to
8 those documents. LILCO is in the difficult position of
9 having to guess from the county's description as to what
10 might be in the document. So those items will be
11 included in our ruling.

12 That is all we have. If there is nothing else
13 unrelated to quality assurance, we can hear any
14 preliminary quality assurance matters and then continue
15 the cross examination.

16 MR. LANPHER: I am not sure -- I guess it is a
17 preliminary quality assurance matter, but just pursuant
18 to your request yesterday, Judge Brenner, I provided to
19 LILCO a list of documents that we were intending to use
20 in quality assurance examination, and also, a list of
21 what I entitled subject areas relating to quality
22 assurance in which we are going to be alleging a pattern
23 of deficiencies or violations exists.

24 I also informed LILCO, because that list is
25 fairly long and therefore, there is a problem in getting

1 ready, we would start on the matter of engineering and
2 design calculations in terms of a subject area today.

3 If the Board would like, I can provide you the
4 same handwritten list I provided to LILCO.

5 JUDGE BRENNER: It might be helpful. As you
6 know, in this particular area it is very summary, your
7 cross plan, and a more detailed, subject-by-subject
8 progression, which sounds as if you have, would help
9 us. We don't have to have it this moment if you don't
10 have additional copies.

11 MR. LANPHER: I have one copy. One additional
12 copy.

13 JUDGE BRENNER: Okay, I guess we would like it.

14 MR. ELLIS: Judge Brenner, it might be useful
15 for me to add that Mr. Lanpher has, indeed, given us a
16 list of documents and the topics. It might be useful to
17 point out that the documents really are fairly
18 voluminous and we have worked hard to prepare, and, of
19 course, the documents go beyond just these documents.
20 In other words, there may be other pertinent documents.

21 What we are really talking about is hundreds
22 of pages, not specific ones, and when we get to -- if
23 there are specific findings for what I am sure Mr.
24 Lanpher regards as good reasons of his own, he didn't
25 want to identify to us specific findings that he wanted

1 us to be prepared for.

2 But I think we will do our best and hope that
3 we will not have to delay unduly.

4 MR. LANPHER: I should add, Judge Brenner,
5 that I also advised that in terms of calculations --
6 this was a list trying to foresee not just today, in
7 terms of calculations -- that I would be concentrating
8 on the Engineering Assurance Division audits; the first
9 set of documents that are listed on the sheet that I
10 just gave you.

11 JUDGE BRENNER: Okay. We will proceed and see
12 how it goes. Very quickly, I hope we will be catching
13 up so that these witnesses will not be put in the
14 position of having notice of a day or so. I mentioned
15 before, I don't know how things progressed to this
16 point, the particular documents that are being focused
17 on so very late, and we will see how it goes.

18 By now you, I hope, know what documents you
19 are going to use throughout the entire cross examination
20 over the next few weeks, or will very quickly know that,
21 and very soon, hopefully, in the next few days or the
22 beginning of next week or so, you can give them a
23 definitive list so that the witnesses can be a week or
24 so ahead, as opposed to this day-to-day approach.

25 MR. LANPHER: Judge Brenner, except for items

1 which were produced pursuant to subpoena, I think this
2 is very close to a complete list. I would expect -- I
3 mean, there are a lot of documents here, Mr. Ellis is
4 correct. When we talk about engineering assurance
5 audits, that is a lot of documents. And field quality
6 control audits, that is a lot of documents. And I
7 think, as I say, this is fairly close except for some of
8 the materials that were produced by subpoena.

9 JUDGE BRENNER: All right, let's get into it.
10 Mr. Ellis, I assume your witnesses know that the
11 accurate answer may well be that they don't know because
12 they don't remember because it has been sometime since
13 they have read the document, or that detail in the
14 document, and so on. And they don't have to speculate.

15 MR. ELLIS: Judge, yes, I think they do.

16 MR. LANPHER: Judge Brenner, to save time, it
17 might also be helpful if I marked several things upfront
18 for identification. Then we don't have to take the time
19 afterwards. If I could ask our friend, Judge Morris,
20 our next exhibit number so that we can get it straight.

21 JUDGE MORRIS: Forty-eight.

22 MR. LANPHER: I would like to have marked as
23 Suffolk County Exhibit 48 for identification Shoreham
24 Project Audit Number 0, an Engineering Assurance Audit
25 dated December 31, 1969. That is the date of the

1 report, it should be noted. The audit was conducted at
2 some different date, and probably over a number of dates.

3 JUDGE BRENNER: Actually, I think if you look
4 at the second page, the date of the audit was January 5
5 through 9, 1970, if I have the right document.

6 MR. LANPHER: You have the right document. On
7 the next page, the interoffice memo which I think sets
8 up the schedule for the audit. At any rate, we would
9 like this marked as the County's Exhibit 48 for
10 identification.

11 We would like Shoreham Audit Number 00 marked
12 as Suffolk County Exhibit 49 for identification, and on
13 the second page of that it has a date of April 17 to 24,
14 -- I apologize. Some pages are not entirely clear, but
15 if you go to page 5, handwritten page 5, it has a date
16 of July 1, 1970.

17 I would like marked as Suffolk County Exhibit
18 50 for identification Shoreham Project Audit 1. The
19 second page has a date of September 14 through 18, 1970,
20 and the third page has the date of September, 1970.

21 JUDGE BRENNER: Okay, those three documents
22 are so marked.

23 (The documents referred
24 to were marked Suffolk
25 County Exhibit Nos. 48,

1 49 and 50, respectively,
2 for identification.)

3 MR. LANPHER: Finally, I would like to mark
4 what I handed to the Board and parties yesterday, a
5 large volume of Stone & Webster Engineering Assurance
6 Audits. They are audits numbers -- well, the cover page
7 which was prepared by my office as sort of an index has
8 Audits 2 through 40. And it notes that some pages are
9 missing, some pages need a better copy.

10 LILCO has supplied us yesterday with these
11 materials. I would like to thank them very much for
12 that. We have not had an opportunity to include them in
13 the volumes that had been delivered. We are not going
14 to be addressing those specific pages, but I will
15 endeavor to get the copies made, and if I can borrow the
16 Board's and the reporter's copies some evening, we will
17 get them updated.

18 JUDGE BRENNER: Okay, yes, we would certainly
19 appreciate it being done that way instead of our having
20 to make the inserts.

21 MR. LANPHER: Anyway, this volume of audits,
22 Audits 2 through 40, I would note that Audit 2 is dated
23 March, 1971 and Audit 40 is dated June 4, 1982. I would
24 like that to be marked as Suffolk County Exhibit 51 for
25 identification.

1 JUDGE BRENNER: Yes, and this volume is, of
2 course, the Engineering Assurance Audits, as contrasted
3 from the other volume which is the Field Quality Control
4 Audits.

5 (The document referred to
6 was marked Suffolk County
7 Exhibit No. 51 for
8 identification.)

9 MR. LANPHER: If the Board would like, I can
10 mark that volume for identification at this time, since
11 I did pass it out yesterday. I was not intending to get
12 into it right now, but I delivered it to all the parties
13 and to the reporter.

14 JUDGE BRENNER: No, let's wait until you are
15 closer in time to when you will use it. I just wanted
16 to make sure I have the distinction right.

17 MR. LANPHER: Let me proceed with the
18 witnesses, rather than me testify that those are all
19 Engineering Assurance Audits.

20 Whereupon,

21 T. TRACY ARRINGTON,
22 FREDERICK B. BALDWIN,
23 ROBERT G. BURNS,
24 WILLIAM M. EIFERT,
25 T. FRANK GERECKE,

1 JOSEPH M. KELLY,
2 DONALD G. LONG,
3 WILLIAM J. MUSELER and
4 EDWARD J. YOUNGLING,

5 the witnesses on the stand at the time of recess,
6 resumed the stand and, having been previously duly
7 sworn, were examined and testified further as follows:

8 CROSS EXAMINATION -- Resumed

9 BY MR. LANPHER:

10 Q Mr. Eifert, have you had an opportunity to
11 review Suffolk County Exhibits 48 through 51, which are
12 Stone & Webster Engineering -- which I believe are Stone
13 & Webster Engineering Assurance Audits Numbers 0 through
14 40?

15 A (WITNESS EIFERT) I didn't go through this
16 package and look at each and every audit, but I believe
17 these are all Engineering Assurance Division audits.

18 Q Thank you. And these are Stone & Webster
19 Engineering Assurance audits?

20 A (WITNESS EIFERT) Stone & Webster Engineering
21 Assurance.

22 MR. LANPHER: Judge Brenner, I would like to
23 move these exhibits into evidence, and I will proceed
24 with examination relating to them.

25 MR. ELLIS: Judge Brenner, we think it is

1 premature to introduce them into evidence, and we
2 certainly would have an objection to introducing all of
3 these, wholesale, into evidence at this time.

4 I think that what ought to be introduced into
5 evidence is what there is examination on. I think it is
6 objectionable to introduce a mass of documents like this
7 into evidence and to have examination on only portions
8 of it, and then to use portions of it later on for
9 things such as findings.

10 JUDGE BRENNER: All right. Let's take the
11 more traditional approach, then, and wait until after
12 the examination and we will see what the situation is.
13 There are many ways of taking care of it, depending on
14 what has occurred. Perhaps something similar to our
15 caveat with respect to the FSAR, or whatever.

16 MR. LANPHER: If I could be heard just one
17 moment on that, Judge Brenner. I am mindful of what Mr.
18 Ellis is saying. I am hopeful that, for instance, on
19 the calculation, I am going to go through these audits,
20 a number of them, and we have been through them
21 ourselves and we think we have identified a large number
22 of calculation areas. I am not sure that the Board
23 wants me to ask questions on each of those calculation
24 areas, each and every one of them. There are many.

25 In terms of our proof relating to what we

1 believe is a pattern of deficiencies, however, those
2 areas relating to calculations we think are relevant and
3 should be in evidence.

4 What I am proposing to do is after we get
5 rolling, so to speak, I am going to note areas that I am
6 not specifically examining on but which relate to
7 calculations and which we think demonstrate our points.
8 And if on redirect Mr. Ellis believes that they need
9 explanation, that is fine. Otherwise, I am afraid that
10 the examination will become just too voluminous, and it
11 is what I tried to point out in my cross plan, that I
12 would be taking efforts, hopefully, to shorten it rather
13 than cover every single thing and ask questions on every
14 single item in here.

15 JUDGE BRENNER: Well, his point was slightly
16 different. Let's see what occurs. They are exhibits
17 for identification, so in terms of being there for the
18 record so that the reader of the record understands your
19 questions and the answers without having to repeat
20 verbatim everything in the exhibit, that purpose is
21 achieved.

22 His other concern was that there may be parts
23 that are not touched upon at all in the cross
24 examination, and he doesn't want to find out for the
25 first time in findings that you thought you saw

1 something in there which is reduced to responding to in
2 findings, as distinguished from being able to pursue it
3 on redirect.

4 I can make a judgment after I see the scope of
5 cross examination. And, in fact, the two of you might
6 be able to reach an accomodation after we see what has
7 occurred on the cross examination.

8 MR. LANPHER: Fine. Why don't we see.

9 BY MR. LANPHER (Resuming):

10 Q Mr. Eifert, when Stone & Webster uses the term
11 "design and engineering calculations", what is Stone &
12 Webster referring to?

13 MR. ELLIS: Judge Brenner, I have an
14 objection. I hate to object to the first question, but
15 he uses -- I think he said "engineering and design" and
16 he didn't give the witness the context in which they
17 might be used. I mean, they are terms used every day
18 and have everyday meanings, and if he has a particular
19 context or a particular document in mind, it seems to me
20 that he ought to call attention to it and find out what
21 it means in that context.

22 JUDGE BRENNER: Usually, as you know, we let
23 the witness supply that type of thing. But, Mr.
24 Lanpher, he has a point in this case. Those are terms
25 that we know are used in many different contexts. Did

1 you have a particular context in mind? I assume you did.

2 MR. LANPHER: Let me come at it a different
3 way, Judge Brenner.

4 BY MR. LANPHER (Resuming):

5 Q Mr. Eifert, does Stone & Webster use
6 procedures to control design calculations?

7 A (WITNESS EIFERT) Excuse me, I missed one of
8 your words.

9 Q Does Stone & Webster have procedures or a
10 procedure for the control of design calculations? A
11 procedure that explains how it is done, how it is
12 controlled?

13 A (WITNESS EIFERT) Yes, we do.

14 Q What procedure is that?

15 A (WITNESS EIFERT) The basic procedure in the
16 Engineering Department is Engineering Assurance
17 Procedure 5.3.

18 Q Now, does that procedure cover the preparation
19 and control of manual and computerized calculations, sir?

20 A (WITNESS EIFERT) Yes, it does.

21 Q Does this procedure apply basically throughout
22 Stone & Webster various disciplines? For instance,
23 structural, mechanical, electrical?

24 A (WITNESS EIFERT) Yes, it does.

25 Q So the same basic -- I'm sorry, did you finish

1 your answer?

2 A (WITNESS EIFERT) Yes.

3 Q Is one of the aspects of the calculations
4 which are controlled by Stone & Webster which the
5 Engineering Assurance Division attempts to control the
6 verification of calculations?

7 A (WITNESS EIFERT) What type of verification are
8 you referring to?

9 Q Let's start with the accuracy of the
10 calculations themselves.

11 A (WITNESS EIFERT) Okay, the design
12 verification, then. Yes, the Engineering Assurance
13 procedures describe the design verification process in
14 terms of the design review that is performed, or the
15 alternate calculations that might be performed as part
16 of the verification. The procedures describe that this
17 shall be accomplished, and assigns responsibilities and
18 provides the mechanism for providing the documentation
19 of that verification.

20 Q Does that verification process take more than
21 one signature? In other words, is it the same person
22 who does that review, or does it take two or more
23 persons to provide that verification review?

24 A (WITNESS EIFERT) That would depend on the
25 individual calculation. I would think that the normal

1 process would be that the verification review would be
2 performed by one individual. I am sure we have had
3 situations, although I can't recall the specifics, where
4 a given analysis, the verification review, may have
5 involved more than one individual.

6 Q Is another aspect of the control of
7 calculations to insure that the input data utilized in
8 the calculations are clearly defined, and the source of
9 the data traceable?

10 A (WITNESS EIFERT) Yes, it is.

11 Q And is another aspect of control of design
12 calculations that the records of calculations be
13 available?

14 (Panel of witnesses conferring.)

15 JUDGE MORRIS: Available to whom, Mr. Lanpher?

16 MR. LANPHER: Judge Morris, available to
17 whomever may need to utilize those calculations. I have
18 in mind criterion 17 of Appendix B, Judge Morris.

19 (Panel of witnesses conferring.)

20 WITNESS EIFERT: In response to your question,
21 the procedures do require that the calculations be
22 available to the people who need to use the calculations
23 in performing their work. This is one of the
24 administrative controls that we include in our
25 procedures. When you look at a documentation and

1 understand the extent of the documentation for a given
2 analysis, there is a lot of documentation or may be a
3 lot of documentation for a given analysis, the basic
4 calculation, as well as supporting documentation, which
5 we require traceability to that documentation.

6 In the design control process at Stone &
7 Webster, the basic calculation is the document that is
8 most readily needed for use in developing and
9 documenting the design. The availability of the backup
10 information, some of the source documents which in some
11 cases are textbooks, for an example, availability in
12 that term should be understood to be available to the
13 extent that it is needed and timely retrieval of that
14 would be necessary.

15 BY MR. LANPHER (Resuming):

16 Q By that you mean there needs to be a way of
17 knowing where those data are located?

18 A (WITNESS EIFERT) What I mean is that we have
19 to and have to, and have insisted at Stone & Webster,
20 that we have documentation to a degree such that another
21 engineer in that discipline could obtain that other
22 information. Not necessarily that someone totally
23 unknowledgeable, without an engineering background,
24 could readily find that information.

25 Q With respect to traceability and the

1 verification of calculations, is it also one of the
2 control features that the input data itself -- for
3 instance, maybe the pressures which are used in a
4 calculation of temperature, that kind of thing, -- that
5 those input data themselves are correct?

6 (Panel of witnesses conferring.)

7 A (WITNESS EIFERT) Yes.

8 Q Is another aspect of the control of
9 calculations to identify whether the calculations relate
10 to QA Category 1 and safety-related, using Stone &
11 Webster terminology, or whether they relate to QA
12 Category 2 or 3?

13 (Panel of witnesses conferring.)

14 A (WITNESS EIFERT) The practice at Stone &
15 Webster for marking the quality assurance category on
16 calculations as early in the project was that that was
17 one of the administrative controls that we identified on
18 calculations. Sometime in the mid-1970s -- and I am
19 going to approximate because I don't remember the
20 specifics -- in 1976 I believe, we deleted the
21 requirement for specifically marking the calculations
22 with quality assurance categories, primarily because it
23 was an administrative control which was judged had no
24 useful purpose in the control of calculations.

25 That requirement may have changed today,

1 whereby it is a requirement to mark the quality
2 assurance. I am not sure. But I do believe the calcs
3 are normally marked with the quality assurance category.

4 And I would like to explain that Stone &
5 Webster's procedure that I referred to early, EAP 5.3,
6 as it is applied to all calculations performed for the
7 Shoreham Project by Stone & Webster is the same process,
8 the same documentation requirements, the same
9 administrative controls, the same review requirements
10 for all calculations, regardless of what quality
11 assurance category is applicable to the design for which
12 the calculation is applicable.

13 By that I mean both the QA Category 1
14 calculations, as well as all calculations that we would
15 perform for QA Category 2 and 3 designs.

16 Q Isn't an aspect of control of calculations,
17 Mr. Eifert, assurance that they are distributed to the
18 proper persons?

19 A (WITNESS EIFERT) Yes, it is.

20 Q And is another aspect of Stone & Webster's
21 control of calculations to assure that a void or
22 superseded calculations are properly marked?

23 A (WITNESS EIFERT) Yes, it is.

24 Q Is another aspect of control of calculations
25 to assure that the computer programs are verified?

1 (Panel of witnesses conferring.)

2 I am talking about the computer programs which
3 are used in calculations.

4 A (WITNESS EIFERT) Excuse me, did you use the
5 word "computer programs verified"?

6 Q Yes.

7 A (WITNESS EIFERT) The Stone & Webster does
8 require that we use -- the term we use is qualified
9 computer program in performing calculations. That
10 process is covered by a different engineering assurance
11 procedure. That is addressed in Engineering Assurance
12 Procedure 2.5. Excuse me, 5.25.

13 The program, the way it is administered is to
14 provide qualified programs for use by projects in
15 developing calculations.

16 Q Mr. Eifert, in the control of calculations,
17 does Stone & Webster also require that certain
18 calculations be checked for accuracy?

19 A (WITNESS EIFERT) We discussed earlier the
20 design review and design verification process for
21 calculations. Checking is a part of that process. And
22 yes, we do require that for all calculations. And I
23 emphasize again all calculations, including those
24 related to the non-safety related aspects of the design.

25 Q Is part of control of calculations also

1 protection from fire, keeping them in a firebox, or at
2 least one set in a firebox?

3 A (WITNESS EIFERT) Yes.

4 Q Mr. Eifert, when Stone & Webster seeks to
5 control calculations in the manners that we have been
6 talking about, is it acting pursuant to its attempts to
7 comply with Appendix B to Part 50?

8 (Panel of witnesses conferring.)

9 A (WITNESS EIFERT) I would like to answer that
10 in a couple of parts. The first part is that Stone &
11 Webster had mechanisms for controlling calculations
12 prior to 10 CFR 50, Appendix B. So in that sense, we
13 didn't establish controls for calculations because of
14 Appendix B.

15 The second part of my response, I would like
16 to point out that Appendix B does establish some
17 requirements for establishing a design control program
18 for, as an example, having a mechanism for reviewing the
19 design. And those requirements are implemented in our
20 procedures for preparation of calculations.

21 Now, many aspects of controlling calculations
22 which we include in our procedures which are not
23 directly relatable to Appendix B requirements. There
24 are a lot of administrative controls that we apply to
25 the process of preparing calculations from a management

1 control standpoint which are, simply stated, not
2 directly tied to Appendix B requirements.

3 Q The calculations that we have been talking
4 about, those are documented in writing, correct?

5 A (WITNESS EIFERT) Yes. With the addition of
6 computer data for those calculations that are developed
7 using computer analysis. The documentation is, in that
8 case, printed by computer.

9 Q Do you consider such calculations to be design
10 documents at Stone & Webster? I don't mean you
11 personally.

12 A (WITNESS EIFERT) Yes, we do.

13 Q One last series of questions before we get to
14 specific audits. In the Stone & Webster audits there
15 are references to audit observations. What is an audit
16 observation?

17 A (WITNESS EIFERT) An audit observation is a
18 term that we use to identify in a report typically the
19 areas that have been observed during the audit that are
20 being reported to the project or responsible
21 organization. If you look at the audits that have been
22 presented, the term is used in many cases on the top of
23 the form -- this is an audit observation form. Then the
24 text on that form describes the conditions that were
25 reported.

1 Q Is it fair to state that an audit observation
2 is issued when there is some condition which does not
3 comply with a Stone & Webster procedure or control
4 mechanism, or otherwise may need to be improved?

5 A (WITNESS EIFERT) Yes. But in addition, some
6 observations are conditions observed by the auditors
7 during the audit that may not link directly to a
8 procedural requirement.

9 Q That is why I qualified it. Not necessarily
10 tied to a procedure, but to bring to the attention of
11 Stone & Webster management and the people that are
12 implementing the program that there is a condition which
13 has been observed in the audit that requires attention.

14 (Panel of witnesses conferring.)

15 A (WITNESS EIFERT) I believe your
16 characterization is correct. I would like to point out,
17 though, -- and I think if you have gone through many of
18 the observations I think you have observed -- that there
19 are many audit observations that describe conditions
20 that relate to conditions that were observed by the
21 auditor that are being reported for specific correction
22 of the identified discrepancies, based on the auditor's
23 knowledge, having performed the audit; that they are
24 isolated instances and there is no adverse condition
25 identified.

1 We report those and insure that those are
2 corrected, and in that sense, those types of findings
3 would not be the important type of things that our
4 management would need to get involved with at this
5 specific level.

6 Q But management is made aware of all of the
7 audit reports, correct? All the engineering audit
8 reports?

9 A (WITNESS EIFERT) That is correct. Our audit
10 reports are distributed both to the Vice President of
11 Quality Assurance and to the Vice President and Director
12 of Engineering, and other management.

13 Q I believe in your testimony you indicate that
14 prior to 1977, you didn't use the term "audit
15 observation"; you used the term "infraction notice."
16 That is at page 118 of your testimony. Am I correct
17 that an infraction notice is basically the same as an
18 audit observation, but different terminology?

19 A (WITNESS EIFERT) Yes, that was just a
20 terminology change.

21 Q Gentlemen, I would like to turn your attention
22 to Suffolk County Exhibit 48, which is Engineering
23 Assurance Audit Number 0. I would like to direct your
24 attention to handwritten page 45 of that audit. And the
25 top of that page is entitled "LILCO-Engineering Audit."

1 And under "conclusion of audit" I direct your attention
2 to the first paragraph under the label "calculations."

3 JUDGE CARPENTER: Mr. Lanpher, may I have the
4 page number again?

5 MR. LANPHER: Yes, it is handwritten page 45,
6 and my estimate is about two-thirds of the way through
7 this audit.

8 JUDGE CARPENTER: Thank you.

9 (Discussion off the record.)

10 JUDGE BRENNER: Back on the record.

11 MR. LANPHER: Judge Brenner, for the record,
12 under a statement that says "Conclusions of audit" is
13 the word "calculations." And the last sentence of that
14 paragraph reads in full as follows: "These results
15 predict that the average calculation in the LILCO
16 Project is..." -- and it is all caps from here on, --
17 "...NOT FULLY OR ADEQUATELY REVIEWED 22 PERCENT OF THE
18 TIME." The remainder of that sentence was underlined in
19 the original.

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1 BY MR. LANPHER: (Resuming)

2 Q Gentlemen, it is true, is it not, that in this
3 audit the auditors determined that the review and
4 endorsement of calculations -- let me strike that.

5 This audit is an audit of the Shoreham
6 project, correct?

7 A (WITNESS EIFERT) Yes, it is.

8 Q And was this the first engineering assurance
9 audit for Shoreham, to the best of your knowledge, Mr.
10 Eifert?

11 A (WITNESS EIFERT) To the best of my knowledge,
12 this was the first audit.

13 Q Thank you, sir.

14 It's true, is it not, that this audit
15 conclusion indicates that the review and endorsement of
16 calculations for the Shoreham project was unacceptable?

17 A (WITNESS EIFERT) If you would, I would like
18 to take a minute and go through the entire report. I
19 haven't looked at this report in a long time. I did not
20 use this in preparing for today.

21 JUDGE BRENNER: Mr. Eifert, is this same thing
22 going to be true with respect to the other three loose
23 audits, that is Suffolk County Exhibit 49 and 50, that
24 you have not gone through them recently?

25 WITNESS EIFERT: The problem here, sir, is

1 that these very early reports are in an unusual format.
2 The later reports in the later part of the '70s are
3 clearer and in more standard format with respect to what
4 the concern was and what the basis for the concern was,
5 and it will be much easier to talk to them. These first
6 three reports are the first reports that were issued at
7 the start of the program, and engineering assurance, and
8 standard methods had not been yet established.

9 JUDGE BRENNER: When did you provide these to
10 LILCO, Mr. Lanpher, this morning?

11 MR. LANPHER: I provided a copy to them this
12 morning. I advised them yesterday at approximately 2:00
13 p.m., I think, sometime in that timeframe, that I would
14 be utilizing these.

15 JUDGE BRENNER: Can you work around the
16 sequence and ask questions about the others first and
17 then come back to these three, or is it necessary to
18 take a break now while they review it?

19 I would obviously prefer to proceed.

20 I guess we might as well let them look at all
21 three instead of one by one.

22 MR. LANPHER: Well, I have a hard time
23 answering your question, Judge Brenner, because my
24 questioning is going to be very brief on these, and to
25 document basically what the findings are in the audit.

1 JUDGE BRENNER: We have discussed this
2 before. A witness, and I think you and I also are aware
3 that the witnesses are understandably concerned about
4 what else might be on other pages that in the witness'
5 mind would shed light on the particular area you are
6 focusing on.

7 MR. LANPHER: I was trying to establish an
8 historical context starting from the first audit. So I
9 feel that it would be very useful if they could review
10 these first. I will give them the exact pages of the
11 next two audits also that I am intending to direct
12 questions to. I think it is about a paragraph or two in
13 each.

14 JUDGE BRENNER: All right, why don't you do
15 that now on the record, direct them to the particular
16 portions, and we will take a quick break.

17 MR. ELLIS: That might be useful information
18 for the others as well, which they reviewed in the book
19 last night, because there's a lot of pages.

20 MR. LANPHER: I have to respond to that, I'm
21 sorry. I told them yesterday that I was going to start
22 on calculations and these audit reports. Where the word
23 "calculations" appears is very clear.

24 Now, they appear in a lot of places, but I
25 think I have been very explicit in telling them exactly

1 where I am going today, far more explicit than I have
2 ever been in any other case that I have ever litigated,
3 frankly.

4 JUDGE BRENNER: That may say more about the
5 way you litigated other cases.

6 MR. LANPHER: I don't agree with that, Judge
7 Brenner, but let me advise where else I will be going in
8 these three audits.

9 JUDGE BRENNER: All right, just these three
10 for now is all I'm asking, every place that says
11 calculations in these three?

12 MR. LANPHER: I would direct their attention
13 to two pages later on hand-numbered page 47 where
14 corrective action is mentioned, they may want to review
15 that. They may want to review it all, but calculation
16 is mentioned there. And the page after page 49 and
17 numbered 50, but it is cut off somewhat, it is the audit
18 summary relating to calculations.

19 Turning your attention to Suffolk County
20 Exhibit 49 for identification, hand-numbered page 7, it
21 is entitled -- we probably have black out.

22 JUDGE BRENNER: No, we are okay because he
23 used the margin there.

24 MR. LANPHER: On that page, the top paragraph
25 is labeled "Calculations," and the witnesses may want

1 also to refer to three pages later where the calculation
2 summary sheet is set forth. It is a table.

3 Turning to Suffolk County Exhibit 50 for
4 identification, first will be on page numbered 5 -- it
5 is not hand numbered. It looks like this is a stamped
6 number. It's a memorandum, interoffice memorandum
7 page. The bottom portion of that page, starting with
8 the following: "Technical areas have been exempted."
9 Is that blacked out?

10 JUDGE BRENNER: Yes.

11 MR. LANPHER: Well, I will advise them off the
12 record what that states.

13 Page 7, two pages later, is that all blacked
14 out on the Board's copies?

15 JUDGE MORRIS: Yes.

16 MR. LANPHER: That has calculations.

17 Let me make a suggestion, that these
18 black-outs, I will go on to another audit, and at the
19 break I will try to get these pages to them. It would
20 just take too long otherwise.

21 JUDGE BRENNER: All right.

22 In terms of the record, if you can get clean
23 pages for the copies that are in the official exhibit
24 file, of course, that would be important. In terms of
25 fixing up everybody's copy, including ours, it may or

1 may not be necessary depending on -- I will probably
2 mark up my own anyway as we go along.

3 (Pause)

4 JUDGE BRENNER: Mr. Lanpher, in terms of the
5 overall subject of the witnesses having sufficient
6 notice as to what documents are coming up, I had some
7 general comments earlier.

8 It may be good at the beginning of the day
9 tomorrow if counsel, including yourself, can advise us
10 as to how you have managed to accommodate that need on
11 the part of LILCO's witnesses, and later, presumably,
12 the Staff's witnesses, consistent with your ability and
13 needs to plan your case so that we can have a picture as
14 to how specifically everybody has been informed of what
15 documents are going to come up throughout the rest of
16 this quality assurance case, and I will have a better
17 handle then for what is going on.

18 MR. LANPHER: I will be happy to do that. I
19 would hope to be able to do it before tomorrow morning,
20 before tomorrow, in fact.

21 JUDGE BRENNER: Right, but I mean tomorrow
22 morning then tell us about the rest of the case. I want
23 to have an idea, are you going back through these same
24 audits again, only then picking a different subject in
25 the audit? Are there going to be future volumes

1 numbered like this? Just you tell me tomorrow morning.

2 MR. LANPHER: I can answer those two questions
3 right now for you.

4 JUDGE BRENNER: Okay.

5 MR. LANPHER: There will not be future volumes
6 beyond the two that I have given. I am intending to
7 cover each subject area. I debated on that, whether to
8 do everything, for instance, that is in audit 1, and I
9 thought that would not be as productive as trying to
10 take what I consider discrete areas. Calculation area
11 is the one I am addressing today, and go through those
12 areas, and I thought it would be easier hopefully for
13 the witnesses to prepare if I was going to cover one
14 basic subject area, recognizing that there is still a
15 lot for them to prepare. I don't mean it is easy. And
16 I will try to let you know by late today or certainly by
17 tomorrow morning the order of the subject area that we
18 intend to cover, and we will just see how many we get to
19 each day.

20 JUDGE BRENNER: All right.

21 Maybe we ought to pursue this a little bit now
22 then.

23 I have your handwritten document. Subject
24 areas are on top. We have an identification of which
25 engineering assurance audits will be looked at before

1 those subject areas in some sequence because we've got
2 the volume we are provided. The same is true with
3 respect to the field quality control audits. Some of
4 these other document listings are broader.

5 MR. LANPHER: Let me explain them. I put this
6 list together very quickly. The next one is quarterly
7 reports previously noted.

8 Yesterday when we adjourned I provided Mr.
9 Earley with a listing of about seven or ten quarterly
10 reports. These are documents which are produced
11 pursuant to subpoena, and I told him the precise ones.
12 I think they started in late 1977 or early 1978. So I
13 advised them of those ones.

14 The next document, the SALP reports for
15 1981-'82 --

16 MR. ELLIS: While you are on the quarterly
17 reports, I think it would be useful for the Board to
18 know there were eleven of those that I think you
19 identified, and they in turn refer to voluminous
20 documents. That is something I think is useful to
21 know. They are not self-contained documents
22 themselves. They are reports of a number, summaries of
23 other audits.

24 JUDGE BRENNER: Have you told them which
25 subject areas you are going to pursue within each of

1 those reports?

2 MR. LANPHER: No, I haven't.

3 JUDGE BRENNER: Can you do that in the near
4 future, or is it all the subject areas.

5 MR. LANPHER: They will be the subject areas
6 that are noted at the top of the page. I have not said
7 the second quarterly report of 1979 I am going to use
8 for this purpose.

9 JUDGE BRENNER: Well, that's what I mean. I
10 think you should do that, not at this moment, obviously,
11 but soon.

12 It doesn't seem like a difficult thing for you
13 to do. You have to prepare your case, unless you are
14 going to use every quarterly report you identify for
15 every subject.

16 MR. LANPHER: No, I'm not going to do that.

17 JUDGE BRENNER: I think you should give them
18 the breakdown, and I guess I have the same observation
19 as to each of these, identify which document you are
20 going to use for which subject.

21 Now, if it is a document for all subjects,
22 obviously you can say that.

23 MR. LANPHER: Well, the quarterly reports make
24 it very clear which subject they address when you look
25 at the subject areas at the top of the page. I will

1 have to go through the surveillance reports re storage.
2 I don't think I could be any more explicit. We have a
3 series of those.

4 JUDGE BRENNER: You have identified particular
5 surveillance reports for them?

6 MR. LANPHER: I think there are three classes
7 of surveillance reports that were provided pursuant to
8 subpoena that deal with surveillance reports regarding
9 storage, and as I indicated at the top of the page,
10 storage and handling is one of the subject areas.

11 JUDGE BRENNER: Okay.
12 How many surveillance reports are there that
13 regard storage, roughly?

14 MR. LANPHER: These are one-page documents,
15 probably 200, 300.

16 JUDGE BRENNER: And you are going to use all
17 of those for your cross examination?

18 MR. LANPHER: I am going to be proposing a
19 stipulation to LILCO on those. As I advised them
20 earlier, before the hearing started, I'm not going to be
21 getting into the details of each of those, but there are
22 results relating to them, overall results, and I am
23 working on a stipulation that hopefully I can propose to
24 them.

25 JUDGE BRENNER: Okay.

1 So you are going to have further discussions
2 to specify and/or possibly stipulate matters as to that,
3 correct?

4 MR. LANPHER: Yes.

5 JUDGE BRENNER: What about the other listings
6 of reports?

7 MR. LANPHER: The CAT inspection, that is in
8 Mr. Hubbard's testimony. That's going to be in
9 evidence.

10 JUDGE BRENNER: Go ahead.

11 MR. LANPHER: The 1982 I&E reports, subsequent
12 to the filing of the contention, I guess, post-March,
13 they contain violations, deviations or observations that
14 relate to the above subject areas.

15 JUDGE BRENNER: Okay.

16 Are you going to use the CAT inspection for
17 many of the subject areas?

18 MR. LANPHER: Several of them.

19 JUDGE BRENNER: All right. I want you to tell
20 them which ones. It may be obvious to them, but I want
21 to make sure that there is no ambiguity. I want the
22 case to go as smoothly as possible, given the volume of
23 documents, in terms of time. I don't want a witness to
24 have to say he was not thinking of that portion of the
25 document when you asked him about it, and if you have

1 given them the advance information, then I will know
2 there is less reason for the witness to do that.

3 You are not going to get to some of these for
4 a few days, presumably.

5 MR. LANPHER: I think that's right.

6 JUDGE BRENNER: So there will be time to do
7 this.

8 I don't want to focus on your particular words
9 here. I recognize you put this handwritten outline
10 together in a hurry, but one listing is I&E reports
11 referenced in contention, and then parens (not likely in
12 detail).

13 Are you going to use all the I&E reports
14 referenced in the contention? Can you enlighten them as
15 to which portions you will focus on?

16 MR. LANPHER: I am going to focus on those
17 portions that I believe relate to the subject areas
18 above. These witnesses, in Attachment 10 to their
19 testimony, have all the corrective action letters of
20 LILCO relating to those I&E reports. I don't think it's
21 any surprise. I feel as if I can go into any of those
22 since they have addressed them.

23 JUDGE BRENNER: Yes, but you must have a plan
24 of cross examination, knowing which ones you are going
25 to go into, and you can identify it for them so that

1 they don't have to continue to worry about the entire
2 volume. There is a difference between their overall
3 familiarity and their ability to focus on it, to prepare
4 for probing questions you are going to ask, unless you
5 need the element of surprise -- and I don't think you do
6 for this type of subject.

7 MR. LANPHER: Judge Brenner, I think that is a
8 very hard thing to judge, when you need the element of
9 surprise and when you do not.

10 If you order me to tell them, I certainly
11 will. I think we are going beyond giving people a road
12 map at this time.

13 JUDGE BRENNER: It is a matter of judgment, I
14 guess, our judgment. When there is this large a volume
15 of documents involved, in the name of efficiency, I
16 don't want to have to stop every time so that the
17 witness rereads a document that he might have read six
18 months before or even as recently as two weeks before,
19 but at the time he had to consider the entire document
20 as opposed to the particular portions you are going to
21 ask about. And I think it is reasonable. I don't want
22 to unfairly burden you in your preparation for the case,
23 but on the other hand, I don't want to unfairly burden
24 the other side, either. I am interested in getting
25 focused as quickly as possible, as you ask your

1 questions here. It is solely for that reason that I
2 think it is fair for you to be more precise in your
3 specifications of what you are going to ask. It won't
4 totally bind you. If in the course of asking about a
5 document or later preparation you see something else you
6 want to ask about, I'm not going to forbid you from
7 asking the question because you neglected to mention
8 that portion, but hopefully that will come up very
9 rarely, and we will have the benefit of most of your
10 questioning, areas of questioning, being identified in
11 the documents.

12 There are a lot of documents here. That is my
13 sole point.

14 So I'm not sure I understand why it would be
15 unfair for you to make a better attempt to be more
16 specific.

17 MR. LANPHER: Well, whatever you order, Judge,
18 I will do it. I don't want to argue with you.

19 The implication of your words is that I have
20 not been specific, and I disagree with that. If you
21 want me to be more specific, I will be.

22 I think I have been very specific in giving
23 this list and telling them even precisely which subject
24 area I was going to cover today, that I was going to
25 cover the engineering assurance audits on the subject

1 matter of calculations.

2 I frankly don't see how I can be more
3 specific. In going down the road, I was going to try to
4 give similar road maps. I am sorry, but I am taken a
5 little bit aback by the Board's implication that I have
6 not been forthcoming on that.

7 Well, enough said.

8 JUDGE BRENNER: That's your inference. I did
9 not phrase it in terms of how good you have done up
10 until this point, and it doesn't serve any purpose to
11 discuss that. There is more that can be done, and that
12 is the point we are going to.

13 MR. LANPHER: Just tell me to do it and I will
14 do it, sir.

15 JUDGE BRENNER: Okay. Do it along the lines
16 that we have just discussed. I think you understand
17 what I am saying, and I will not agree or disagree as to
18 whether what you have done with Suffolk County Exhibits
19 48 through 51, in telling them to look at the
20 calculations section -- in fact, I agree with you. That
21 sounds fairly specific. The problem is they were told
22 that yesterday afternoon. I understand that we have
23 affected the order of things also, but I want all this
24 disclosed to them once we get past the next day or two,
25 sooner than just a few days before the cross

1 examination, and I think by next Monday is a fair day,
2 absent your coming back and telling us that you had a
3 particular problem getting to some of it.

4 MR. LANPHER: Very well.

5 JUDGE BRENNER: Thank you.

6 I think it will assist your cross also. You
7 are entitled to your opinion on that. You will be able
8 to follow up and pursue it. You will be able to set a
9 much better rhythm for yourself.

10 Now that we have had all that discussion,
11 maybe the witnesses have had time to look at the
12 reports. I guess they can't read portions of it because
13 it's blacked out.

14 MR. LANPHER: I think the witnesses had their
15 own copies of these reports, or some of them. I'm not
16 sure. I'm not sure that Mr. Ellis does, or Mr.
17 Bordenick, or the Board.

18 JUDGE BRENNER: We can get by. The portion
19 blacked out so far are not very extensive.

20 MR. LANPHER: Why don't I just read them in
21 and let me get going. I will stop being frustrated.

22 JUDGE BRENNER: If the witnesses have finished
23 reading the reports.

24 Are you ready, Mr. Eifert?

25 WITNESS EIFERT: Yes, I am.

1 JUDGE BRENNER: All right.

2 Don't read them in in the abstract, but just
3 as you are probing a particular one.

4 BY MR. LANPHER: (Resuming)

5 Q I would like to go back to Suffolk County
6 Exhibit 48 for identification, the handwritten page 45.

7 Mr. Eifert, it is true, is it not, that this
8 audit report indicates that the review and endorsement
9 of calculations at Stone and Webster was unacceptable at
10 this point in time?

11 A (WITNESS EIFERT) This audit did identify that
12 there were some calculations for which the documentation
13 of the review and endorsement was not available to the
14 auditors.

15 Q This report also indicates that the results of
16 the checks that were made in this case indicate that on
17 the average, that calculations for the LILCO project
18 will not be fully or adequately reviewed 22 percent of
19 the time, correct?

20 (Witnesses conferring.)

21 WITNESS EIFERT: Mr. Lanpher, the number, ask
22 you indicated, is indicated in the report. It is not
23 clear to me from looking at the documentation that we
24 have been able to look at here if that number was based
25 solely on problems with the documentation or the review

1 and endorsement. There may have been others.

2 BY MR. LANPHER: (Resuming)

3 Q Mr. Eifert, do you have any reason at this
4 time to disagree with the conclusions of this audit
5 relating to calculations?

6 A (WITNESS EIFERT) No, I do not. But I would
7 like to point out that I have been able to go through
8 some of the documentation there that indicates the
9 results of the audit, and the results indicate
10 documentation problems, and in no case were there any
11 findings with respect to the adequacy of the analysis.

12 Q But was an independent -- it still is an
13 independent requirement, regardless of the ultimate
14 accuracy of calculations, it is a requirement by Stone
15 and Webster that calculations be reviewed and endorsed,
16 correct?

17 (Witnesses conferring.)

18 WITNESS EIFERT: Yes, it is.

19 With my knowledge of the types of findings
20 that we have had over the years that related to the
21 documentation of the review and approval, the findings
22 have primarily been in the area of the documentation of
23 the review and not in the lack of review.

24 I can give you an example you might come to
25 later in going through, but at one point in time we had

1 a requirement that the reviewers hand-letter their
2 names. Subsequent to that we changed the requirement
3 that the review be documented by a signature, and we
4 will find audit observations with respect to
5 documentation of review because the individual didn't
6 sign his name but he was continuing with the old
7 practice of printing them. So a lot of these are
8 documentation problems which are not indicative that
9 there was a lack of review.

10 BY MR. LANPHER: (Resuming)

11 Q Would you say it is indicative of a discipline
12 in following the procedural requirements of Stone and
13 Webster?

14 A (WITNESS EIFERT) No. I would characterize
15 this as inattention to the administrative controls that
16 we applied to calculations. Typically, an engineer pays
17 the majority of his effort and attention time to the
18 technical accuracy of the work and the conclusions he is
19 drawing from the calculations. The administrative
20 controls are second in priority to those in a normal
21 engineer's thought process, and that is what I would
22 characterize this as.

23 Q Do you consider inattention to administrative
24 controls acceptable?

25 A (WITNESS EIFERT) No.

1 Q Gentlemen, I would like to turn your attention
2 to Suffolk County Exhibit 49 for identification.

3 (Pause)

4 Gentlemen, if you would turn your attention to
5 handwritten page 7. I apologize that there are portions
6 that I believe in your copy are not readable.

7 Is this one of the legible pages?

8 (Discussion off the record.)

9 BY MR. LANPHER: (Resuming)

10 Q Have you had an opportunity to review the top
11 portion of that page under "Calculations," sir?

12 A (WITNESS EIFERT) Are you referring to page
13 7?

14 Q Yes.

15 A (WITNESS EIFERT) Yes, I have.

16 Q Is it not true that this audit report
17 indicates again that there was inadequate review and
18 sign-off of calculations?

19 (Witnesses conferring.)

20 MR. ELLIS: Judge, this is the second of the
21 three. I think it would be helpful if they had an
22 opportunity to review these whole ones on his list. He
23 said he would use 2 through 40, also may use 0, 00 and
24 1, and we focused on the book rather than these.

25 JUDGE BRENNER: I know, but Mr. Eifert, maybe

1 you misunderstood me as I asked if you had had a chance
2 to look through these reports.

3 Well, if you want to look at all the reports.
4 I meant the three loose ones.

5 Have you not had an opportunity to do that?

6 WITNESS EIFERT: Yes, I am prepared to
7 respond.

8 The infraction, I would like to point out in
9 the case -- and I use the general term "infractions" --
10 this was called an audit conclusion -- it indicates that
11 of the four disciplines audited, there was only one
12 discipline which the auditors felt needed to -- was
13 performing less than totally adequately. They
14 recommended the corrective action you have referred to
15 with respect to the evidence of checking. I believe it
16 would have been preferable to that particular
17 discipline. I think what typically was happening back
18 in those days is that the audit progress was closely
19 tracking the results of the prior audits, and what we
20 see here is an improvement from the first audit which we
21 spoke of to this one where the actions taken are
22 correcting and preventing the condition reported from
23 the earlier audit. That is on the basis that the
24 concern here was primarily one discipline.

25 BY MR. LANPHER: (Resuming)

1 Q Mr. Eifert, which discipline are you referring
2 to?

3 A (WITNESS EIFERT) As indicated on the third
4 line of the first paragraph on page 7, that is the
5 structural design discipline.

6 Q You are referring to the calculation audit
7 summary?

8 A (WITNESS MUSELER) Mr. Lanpher, excuse me. I
9 think we may have a page conflict here with what you are
10 looking at and what we are looking at. So give us a
11 moment, please.

12 JUDGE BRENNER: I was looking at, and I
13 thought Mr. Lanpher was asking about handwritten page 7,
14 those first two paragraphs under the subheading
15 "Calculations."

16 Am I in the right place, Mr. Lanpher?

17 MR. LANPHER: That's what I thought he was
18 referring to.

19 WITNESS EIFERT: I'm sorry, I was looking at
20 Exhibit 50. The same information is on page 7 in
21 Exhibit 50.

22 JUDGE BRENNER: Okay.

23 (Witnesses conferring.)

24 WITNESS EIFERT: Mr. Lanpher, to respond to
25 your question with respect to what is audit 00, Exhibit

1 49, the paragraph on page 7 which summarizes the
2 conclusions on this did indicate some calculations that
3 where the documentation was lacking for the review and
4 final of the calculation, the recommendation also
5 indicates that the project was requested to go back and
6 provide that documentation.

7 BY MR. LANPHER: (Resuming)

8 Q In fact, Mr. Eifert, the audit results
9 indicated an unacceptable level of performance to the
10 requirements of the review, is that correct?

11 A (WITNESS EIFERT) I would like to explain that
12 this terminology you are referring to -- and I believe
13 that it was only used in these early audits -- are
14 referring to a conclusion that was drawn based on the
15 number of infractions, based on the number of checks
16 that were made. The number of checks went beyond
17 checking for documentation of review and checking. It
18 went on to the other administrative control aspects that
19 I have referred to earlier.

20 The conclusion is based on an overall review
21 of those and not specifically to a review and signoff by
22 a second engineer.

23 Mr. Burns could possibly add some to that as
24 he was involved in the early formation of the
25 Engineering Assurance Division and was involved more in

1 this process than I was.

2 A (WITNESS BURNS) I think there are a number of
3 factors here that are not readily apparent by reading
4 the audit material, the first condition being the fact
5 that many of these audits were conducted during the
6 process of the calculations being performed and often
7 the auditors arrived on the scene in the process, if you
8 will, of calculations being performed, taking the work
9 product that was available at the time, that in some
10 cases led the auditor to -- obviously in the case where
11 he might intercept a calculation between the originator
12 and the checker, but additionally, as evidenced in the
13 audits, while there might be some inattention to
14 endorsement signatures which in fact are the signature
15 or initials of the reviewer or checker, there might be
16 some inattention there on their part, in certainly
17 affixing those signatures or initials.

18 We would during the audit not give the
19 individual any credit for intention or even the fact
20 that the person might indicate that they in fact didn't
21 complete the checking process but simply omitted or
22 forgot to affix their initials. If the initials or
23 signature were not in place, the infraction was
24 determined to be appropriate and it was so noted during
25 the audit.

1 These first three audits, of course, are at
2 the onset of the program and for both the auditors and
3 the project personnel, it was a rather new experience.

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1 Q Mr. Burns, I assume those comments you just
2 made were general comments. Do you have any reason to
3 believe that they specifically applied to this specific
4 audit?

5 A (WITNESS BURNS) They apply to all three
6 audits. As a matter of fact, I participated in some of
7 the audit findings, I believe, in possibly Audit 1. I
8 have not looked at my name to see, but that was
9 approximately 12 years ago, so I don't know where my
10 name might appear on these.

11 But I participated in a number of the audit
12 activities myself and was there for -- either present
13 directly or present indirectly, and had reviewed and
14 worked in the preparation of the reports themselves.
15 They were -- I wouldn't say totally experimental, but
16 they were certainly pilot audits. They were the
17 beginning of the program. The Shoreham Project was one
18 of the very first projects to be subjected to these
19 kinds of engineering assurance measures.

20 We did not, during the process of these
21 audits, determine any serious deficiencies in the
22 calculations themselves. In other words, the output
23 appeared to be acceptable, and we did often utilize,
24 during the conduct of audits, technical assistance or
25 engaged technical assistance from various divisional

1 experts, to look into the adequacy of the calculations.

2 Administratively, they did leave something to
3 be desired, as is indicated in the reports.

4 Q I take it from earlier answers, however, that
5 the results which were found in this audit, even with
6 your caveats, were not acceptable in terms of control of
7 the calculation process, from Stone & Webster's point of
8 view.

9 MR. ELLIS: I object to the question so far as
10 it refers to -- it characterizes a whole series of
11 earlier answers.

12 MR. LANPHER: Let me rephrase the question.

13 BY MR. LANPHER (Resuming):

14 Q Would it be fair to state, however, that the
15 results of this audit did document Stone & Webster's
16 finding that the results -- did document Stone &
17 Webster's findings or conclusions that as of that time,
18 the control of the calculation process was not adequate,
19 not acceptable?

20 A (WITNESS BURNS) Is that directed to either?

21 Q Yes.

22 (Panel of witnesses conferring.)

23 A (WITNESS EIFERT) The results of these audits,
24 as reported here, indicate that there were discrepancies
25 in the implementation, but in no way indicated that the

1 process was inadequate. These concerns were reported as
2 audits because Stone & Webster considers tight control
3 of calculations important. We have considered it
4 important since the beginning of the Shoreham Project
5 and before, and that is what is reflected here, and it
6 does not reflect any kind of a lack of control of the
7 process of preparing calculations.

8 Q Am I correct that it is your belief, then,
9 that this is indicative of inadequate implementation of
10 that process? At least, based on these findings.

11 A (WITNESS EIFERT) These, I believe, are all
12 implementation omissions on the part of the people who
13 prepared these calculations.

14 Q Mr. Eifert, if you could turn three pages
15 further, or Mr. Burns, to the audit summary calculation
16 sheet, there are three columns under the broad heading
17 "infractions to review requirements." Can you define
18 what were major infractions and what were minor
19 infractions? How those terms were used by Stone &
20 Webster.

21 A (WITNESS BURNS) Major and minor was a totally
22 subjective judgment, and the auditor would try and
23 determine by looking at the calculation whether or not
24 he considered the matter to be one that required some
25 immediate attention and would, therefore, classify it as

1 major or minor.

2 There was also some attempt at that time to
3 weigh those two, to sort of give more weight to one than
4 the other. It turned out later that it was so difficult
5 many times to make that judgment that we ultimately went
6 to the more generic term today of audit observation.

7 I might add that as indicated on the schedule
8 of audits, there was such a tension or interest in this
9 area at that time that the Discipline Division chief
10 engineers were commonly involved in these audits. So it
11 was a relatively strong response by project people to
12 the audit results.

13 JUDGE BRENNER: Mr. Burns, what does the
14 "effective" column mean? In some cases it is major or
15 minor, but in other cases that is not true.

16 WITNESS BURNS: Judge Brenner, I had been
17 asked earlier what the "effective" column meant, and as
18 best I can remember -- and this is really going back
19 some -- the "effective" meant documents that were
20 affected by that; by the number of times it was repeated
21 within documents. As I remember, it related to that.
22 In some cases, that number is larger than the major or
23 the number --. In other words, you will see sometimes
24 it is a combination.

25 I think if you look at the fourth column down,

1 you will see a 3, a 4 and a 5, indicating, of course,
2 that you can't add them and you obviously can't subtract
3 them.

4 JUDGE MORRIS: Excuse me, Mr. Burns. If you
5 take half of column 2 and add it to column 1, do you get
6 column 3?

7 WITNESS BURNS: Yes, it could be that. At the
8 time we were using that number, and I am really not sure
9 what we used it for.

10 JUDGE BRENNER: I think that is the answer.

11 WITNESS BURNS: It does look like it, yes.

12 JUDGE BRENNER: That is the weight, I imagine,
13 because the summary on page 7 uses the 17 1/2 number for
14 infractions.

15 WITNESS BURNS: We made minor half of a
16 major. The "effective" score, I presume that was used
17 in some of these other calculations. And I am sure that
18 it was.

19 JUDGE BRENNER: There's another question I
20 wanted to ask you. One of your general comments was
21 that sometimes, the auditor would get the calculations
22 sooner than the normal process by which they would have
23 been checked. And that is the reason that there was no
24 indication that somebody checked the calculations.

25 I guess (a) I don't understand how that

1 occurs. Isn't there a location from which the auditor
2 gets these calculations, such that they would not have
3 been put in that end location until after having gone
4 through the checking process? Let me ask that one
5 first, then I will ask my next one.

6 WITNESS BURNS: Okay. In this particular time
7 period, physically, we were located in about, I believe,
8 seven buildings scattered around Boston. The audit
9 activity or the audit group was in a location physically
10 remote from the project.

11 We operated on sort of a scheduled basis, in
12 the sense that we would give the project a schedule of
13 when we were going to arrive. But that schedule was
14 adjusted by personal contact with the people that we
15 would ultimately audit.

16 Often, in the early days of auditing, the
17 people generally would find themselves to be not
18 available, and in those cases we would arrive in any
19 event and conduct the audit. We operated on a little
20 bit more of an informal, flying squad basis than we do
21 today.

22 JUDGE BRENNER: Is there a response to an
23 audit finding, such as the two paragraphs under
24 "calculations" on page 7, somewhere in the records where
25 it would be indicated that hey, you found "effective" 17

1 1/2 infractions, but six of them do not fit because you
2 took our calculations before we completed our process?

3 WITNESS BURNS: No, there would not be that in
4 evidence. That would have been done in a face-to-face
5 meeting with the people who were subjected to the audit.

6 JUDGE CARPENTER: Mr. Lanpher, if I might,
7 looking at that same page 10, it shows, for example,
8 under "structural" there was one calculation and there
9 were nine checks. Is there anywhere in this document
10 where I can find what the nature of each of those nine
11 checks is?

12 WITNESS BURNS: No, I don't believe you would
13 find it in this document.

14 (Panel of witnesses conferring.)

15 WITNESS EIFERT: Sir, that information would
16 typically be on a checklist that the auditor reviews
17 while conducting the audit. In reporting the audits, we
18 do not include that individual checklist as a typical
19 practice.

20 If you would like, we can check the backup
21 file here and see if we can establish that to give you
22 an answer as to specifically, the items that were
23 checked in that audit, if you can give us a moment.

24 JUDGE CARPENTER: For the different
25 categories, is the nature of each the same, or is it

1 specifically different for structural, mechanical,
2 hydraulic, et cetera?

3 WITNESS BURNS: There would be an audit plan
4 for each of the calculations. The plan itself was
5 generally a generic plan and it would have certain
6 listed attributes, and we can read off some of the
7 attributes here, if you are sort of interested in what
8 they are.

9 JUDGE CARPENTER: Well, it is a table of those
10 attributes, and I can't understand the table without
11 knowing what the attributes are.

12 WITNESS BURNS: We will give you the
13 attributes.

14 MR. LANPHER: Judge Carpenter, if I could
15 interrupt one second, if you go back to Audit 0, the
16 last four pages of that audit have what is entitled an
17 "Infraction Report", which describes the specific
18 calculations and the specific infractions. I don't know
19 if that is the kind of detail or data that you were
20 looking for.

21 JUDGE CARPENTER: Well, that is helpful, Mr.
22 Lanpher. That does show the kind of thing. I was just
23 looking for the generic things, a score sheet, or
24 something. But I don't know what is being scored.

25 MR. LANPHER: I just wanted to bring your

1 attention, Judge Carpenter, to that.

2 JUDGE CARPENTER: I see the results of that
3 scoring are spelled out, but what the two or three were
4 for each case --. I was curious to see what the nature
5 of the audit is in terms of what the auditor scored for.

6 WITNESS EIFERT: Sir, if I may, I have the
7 checklist that was used in that audit in front of me now
8 and I can identify quickly --

9 JUDGE CARPENTER: Perhaps after the break if
10 you could give me a copy, that would be helpful.

11 BY MR. LANPHER (Resuming):

12 Q Can you identify which audit this is for?

13 A (WITNESS EIFERT) We are still looking at
14 Exhibit 49, Audit 00. And if I may, in looking at this
15 checklist, for structural calculations it does indicate
16 that with respect to the responsibility for initialing
17 initials by the checkers, it does indicate that the
18 problem was that the initials had only been indicated on
19 the calc summary pages, which would have contained the
20 conclusions of the calculations. In those days, the
21 requirement was, I believe, or the practice was at least
22 to initial every page, and that is what has been omitted
23 here.

24 So this does indicate that there was a
25 review. It was an administrative problem, as I believed

1 it to be.

2 JUDGE BRENNER: Maybe we diverted you. We
3 want to get a feel for what is being looked at, and I
4 thought you were going to give us the attributes which
5 would typically make up the checks.

6 WITNESS EIFERT: I am sorry, I misunderstood.
7 I thought I was supposed to give you a copy.

8 JUDGE BRENNER: We confused you.

9 WITNESS EIFERT: There are nine attributes.
10 The first one is calculations listed in the master
11 index. The second one, standard format on standard
12 Stone & Webster calculation forms. Third, calculation
13 filed in job book. Fourth is, check indicated by
14 initials. Five, result summarized and easy to find.
15 Six, engineering judgment identified. Seven,
16 engineering approach easy to identify. Eight, equation
17 and codes identified. And nine, data and factors
18 identified.

19 The results of this particular audit on
20 structural indicate that the problems are with listing
21 the calculation on the master index, use of the standard
22 Stone & Webster format and the checking initials being
23 only on the calculation summary rather than throughout
24 the calculation. All of the attributes with respect to
25 the technical aspects -- identification of codes,

1 engineering judgments and so forth are identified here
2 as satisfactory.

3 JUDGE CARPENTER: When you say identified
4 here, what are you looking at?

5 WITNESS EIFERT: I am looking at what would be
6 the audit checklist that the auditor used while looking
7 at the calculations. It identifies these nine items,
8 and he is required to fill out the results of his
9 looking at the calculations as being satisfactory or
10 unsatisfactory with respect to the procedural
11 requirements and any remarks. This is one of the many
12 pieces of paper that we have as backup documentation to
13 all of the audits that we will be discussing here. And
14 many pages of audit checklists that are used by the
15 auditors.

16 WITNESS BALDWIN: Sir, I believe that is in
17 direct reference to the question that you had earlier,
18 to the table on the structural item. That is the backup
19 attribute checklist for that table.

20 JUDGE CARPENTER: I was simply trying to have
21 the record be clear as to what piece of paper he was
22 reading from. I don't have that piece of paper.

23 WITNESS BALDWIN: It is not part of the
24 package that you have.

25 JUDGE BRENNER: We understand it. Which one

1 was the minor one, the one where they didn't initial
2 every page?

3 (Panel of witnesses conferring.)

4 JUDGE BRENNER: Does the checklist indicate
5 that?

6 WITNESS EIFERT: No, the checklist does not
7 indicate that.

8 JUDGE BRENNER: Since the number of
9 calculation column -- and I am back on the table in
10 Suffolk County Exhibit 49 for identification now -- in
11 all cases is not simply multiplied by nine to get the
12 number of checks, does that mean the auditor was free to
13 choose not to audit every attribute for every
14 calculation?

15 (Panel of witnesses conferring.)

16 WITNESS BURNS: Yes, Judge. In every case, he
17 did not necessarily hit every attribute. Normally, if
18 he for some reason omitted an attribute, he would make a
19 remark, although there certainly was every attempt to
20 pick up every attribute. I can't really remember too
21 many circumstances in here, without going back and
22 looking at detailed sheets, why there would be an
23 omission. But if there was an omission, it was a
24 conscious one by the auditor. There could be occasions
25 when that might happen.

1 JUDGE BRENNER: Okay. Let's take a break
2 until 11:00.

3 (A short recess was taken.)
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1 JUDGE BRENNER: Back on the record.

2 MR. LANPHER: Judge Brenner, just so it is
3 noted, during the break LILCO provided us and the Board
4 with the checklist which was referred to before. And I
5 just have one question.

6 BY MR. LANPHER (Resuming):

7 Q Mr. Eifert, going back to the calculation
8 audit summary sheet that we were talking about before
9 the major, minor and effective columns, or maybe Mr.
10 Burns, with respect to the structural calculation, the
11 auditor who was indicated on the checklist to be Mr.
12 Shaw, would he have been the one who filled out this
13 calculation audit summary or provided the data for it?

14 A (WITNESS BURNS) Yes. Mr. Shaw would have
15 completed the audit checklist.

16 Q Mr. Shaw, in his subjective judgment,
17 concluded that two of the three structural
18 unsatisfactories were major infractions, correct?

19 (Panel of witnesses conferring.)

20 A (WITNESS BURNS) Mr. Shaw would, in completing
21 the audit summary sheet, indicate the major/minor
22 category. However, before he would get to that point,
23 he would have on his team, so to speak, Mr. Klehm, who
24 happened to be the equipment specialist who is the most
25 senior structural technical man in Stone & Webster at

1 the time. He would consult with Mr. Klehm so that Mr.
2 Klehm would lend him the technical expertise, and then
3 when he came back with that audit checklist, he would
4 sit with the person who headed up the audit activity at
5 that time and he would review the findings with him,
6 tell him what he saw and they would then come to a
7 conclusion.

8 He would propose a conclusion. His
9 supervisor, who is the Chief Engineer of Engineering
10 Assurance at the time would then either approve or
11 disapprove certainly that conclusion.

12 Q Then the conclusion of that process, which
13 included more than just Mr. Shaw but also, consultation
14 with some of his colleagues, was that two of the three
15 structural calculation infractions were major?

16 (Panel of witnesses conferring.)

17 A (WITNESS BURNS) They would be classified at
18 that point into one of the two categories, major or
19 minor. However, the categories themselves were not
20 rigidly defined, and they themselves would have no
21 reflection on the ultimate safety of the design that was
22 related to the calculation. They were not akin to
23 major/minor/critical in the sense of somewhat affecting
24 safety in any way.

25 They would simply be considered at that time

1 to be of the infractions or items or omissions, however
2 we term them, found at that time to be the more serious
3 of the group and the ones that they obviously wanted the
4 persons that would respond to the audit to pay attention
5 to. Some kind of a priority, I am certain, for their
6 attention.

7 Q Back at this time, I understand you changed
8 your practice later, but was there a procedure to guide
9 this judgment between major and minor category? Or was
10 it totally just without guidance?

11 (Panel of witnesses conferring.)

12 A (WITNESS BURNS) There were no written
13 procedures as such. It would be dependent on the
14 combined experience of the auditor and certainly, the
15 auditors involved here were extremely experienced people
16 and had strong experience in the defense industry before
17 they get into this business. Combined with obviously,
18 the judgment of the technical people that were involved
19 in the audit. So it was a subjective judgment.

20 (Panel of witnesses conferring.)

21 As a point of clarification, however, there
22 were certain procedures and instructions available to
23 describe the overall conduct of the audit itself.

24 Q I was focusing only on the classification
25 categories, and my understanding is that there were no

1 written procedures as to that.

2 A (WITNESS EIFERT) That was the context in which
3 the question was answered. The procedures typically
4 identified the responsibility, who is responsible for
5 making decisions in the audit process, but do not in
6 this particular case specifically have criteria. It was
7 the experience, as Mr. Burns answered the question.

8 MR. LANPHER: Judge Brenner, unless the Board
9 wanted to, I wasn't going to put this checklist into
10 evidence.

11 JUDGE BRENNER: No, we don't have any
12 independent need to do that.

13 MR. ELLIS: On that, was it legible? Was the
14 copy we furnished the Board -- the one that I have is
15 not entirely legible. If it isn't legible, we will
16 furnish legible ones.

17 JUDGE BRENNER: It is fine. Whatever we
18 wanted from this checklist was given to us orally by the
19 witness. That is why independently, we didn't even ask
20 for a copy of it. So we are okay.

21 BY MR. LANPHER (Resuming):

22 Q Gentlemen, I would like to turn your attention
23 to Suffolk County Exhibit 50 for identification, which
24 is Engineering Assurance Audit No. 1. I would like you
25 to turn to page 7, numbered page 7 I believe on your

1 copy. On the Board's copy there is one sentence that is
2 partially or entirely illegible. I think it is the
3 second sentence at the top of that page. When you are
4 there, I will read that sentence.

5 (Pause.)

6 I will read the first two sentences. "LILCO
7 Project calculations were determined to be unacceptable
8 with respect to Stone & Webster's standards. Of four
9 calculation categories audited, only one (structural
10 design) was found to be below acceptable standards."

11 Mr. Eifert, is the rest of yours legible, sir?

12 A (WITNESS EIFERT) Yes, it is.

13 Q Would you agree that this audit dated from
14 September 1970 documents a continuation of unacceptable
15 controls for calculations by Stone & Webster for the
16 LILCO Project?

17 A (WITNESS EIFERT) No. I would better
18 characterize this as indication that there has been
19 improvement in the level of control of calculations for
20 the Shoreham Project.

21 Q Does this audit indicate that while there may
22 be improvement, the level of calculation problems is
23 still unacceptable by Stone & Webster's standards?

24 (Panel of witnesses conferring.)

25 A (WITNESS EIFERT) Mr. Lanpher, to characterize

1 this audit, I would like to indicate that, again, these
2 findings are indicating that attention is needed to the
3 administrative control aspects of the calculation
4 preparations; no instances of inadequacies in the design
5 were reported by these, and it reflects very early in
6 the project Stone & Webster's strict requirements for
7 documentation and control of the calculation process.

8 And in the context of some of the specific
9 administrative requirements, there were items identified
10 which, by our own practice and our own management
11 policies, we wanted and saw a need for more explicit
12 documentation in these calculations. And that is what
13 we are seeing in these audits.

14 The term "unacceptable" as used in the audit
15 is referring to those types of things and not in any way
16 to the design of the Shoreham plant.

17 Q Well, Mr. Eifert, the administrative aspect of
18 control of calculations is important, is it not, to
19 insuring the overall design adequacy of the facility?

20 A (WITNESS EIFERT) Not all of the administrative
21 requirements have any direct bearing on the design
22 adequacy, and I can characterize that with examples. We
23 will see in some problems -- I think there were problems
24 in the original audit that we discussed here today with
25 respect to calc index and what is on the index. That

1 index issues not only as an index in the traditional
2 sense for accountability purposes, but Stone & Webster
3 over the years has used that same document as a
4 management control tool to identify who has been
5 assigned to prepare a calculation and when he was given
6 that assignment, who had been assigned to perform the
7 review and when that was done, the file location for the
8 calculation.

9 Many of these administrative controls do not
10 bear directly on the adequacy of the design or the
11 adequacy of the analysis. We, in our program, have
12 vigorously evaluated projects implementation of all of
13 the requirements that Stone & Webster places on
14 calculations. These administrative controls, as well as
15 the controls that bear directly on the adequacy such as
16 the review process itself of the calculation.

17 Q Let me see if I understand your point a little
18 better. If there were an instance where you determined
19 that an item had not been checked, would that be an
20 administrative control problem or would that be a
21 substantive or a more substantive problem?

22 (Panel of witnesses conferring.)

23 A (WITNESS EIFERT) I am sorry, Mr. Lanpher,
24 could you rephrase that question?

25 Q I am tryin to get a sense, Mr. Eifert, for

1 your delineation between administrative control problems
2 as opposed to problems that could affect the substantive
3 adequacy of the design. Would it be fair to state that
4 that is the delineation you were trying to make before?

5 A (WITNESS EIFERT) Yes, it was.

6 Q By way of an example, if there were an
7 instance where a calculation was required to be checked,
8 reviewed, and it wasn't, which category of problem would
9 you put that in?

10 (Panel of witnesses conferring.)

11 A (WITNESS EIFERT) As a general response to your
12 question, review and approval is considered a very
13 important process in calculations, and we rigorously
14 assure that all calculations receive that.

15 When you look at the results of audits you
16 have to look at the individual situation to determine
17 whether you would put a concern with review and approval
18 as reported in an audit into the administrative category
19 or into a category of more importance.

20 The example I think that we have used this
21 morning where we had a concern with review and approval
22 but it was -- the problem being that the review and
23 approval was documented on the calculation summary which
24 contains the conclusions of the calculation and the
25 indication, therefore, that the individual who reviewed

1 the calculation in essence said "administratively failed
2 to indicate his initials or signature on the subsequent
3 pages of the calculation" -- I would characterize that
4 as an administrative problem.

5 The example I used earlier with respect to
6 signature or initials in lieu of -- or the prior program
7 requirement that allowed for printed name, I would call
8 that an administrative concern, although it deals with
9 review and approval.

10 We have seen other audit observations, and we
11 will find some if we take further examples where we
12 found in a multi-page calculation there was one page of
13 the entire, say, 60 or 70 pages in the calculation, one
14 page where the reviewer failed to put his name on that
15 particular page. The reviewer failed to sign a specific
16 page. Those I characterize in that basis as
17 administrative control problems. Inadvertant in that
18 particular case would probably be the situation and not
19 substantive in any way to the analysis or the
20 conclusions of the analysis.

21 Q Mr. Eifert, my original question, however, was
22 if you determined that, in fact, the check or review had
23 not taken place as opposed to someone doing the review
24 and forgetting to sign it, all right? -- now, if the
25 review has not taken place, is that a substantive

1 problem, not administrative?

2 A (WITNESS EIFERT) Again, we would have to know
3 the specific circumstances around it. If it was a
4 situation where a calculation had been prepared and sent
5 to file and would not have been reviewed or expected to
6 be reviewed, I would characterize that as a situation
7 that we need to pay close attention to.

8 If it was a situation that Mr. Burns described
9 earlier in his testimony where the audit -- the
10 calculations that were audited were selected from
11 in-process calculations and it was reasonable to expect
12 that they would have gotten the review, I would not have
13 given that the same importance.

14 Q Mr. Eifert, with respect to Suffolk County
15 Exhibit 50 for identification, the sentence that was
16 difficult to read, -- let me read it again because I
17 want to ask a question about it. It says, "As for
18 calculation categories audited, one, structural design,
19 was found to be below acceptable standards." Now, if
20 you would turn to page 10, three pages farther, the
21 calculation audit summary sheet -- I apologize, it is
22 not easy to read.

23 This does not appear to reach the same
24 conclusion as the text. In fact, it appears here that
25 three of the four areas were not acceptable by Stone &

1 Webster's standards. And I am looking at the nuclear
2 calculations where there were three major infractions
3 and the acceptable number for Stone & Webster was two.
4 Structural calculations, there were five major
5 infractions; acceptable, the number was two.
6 Mechanical, there were three major infractions, and the
7 acceptable number was two.

8 From this, would you conclude that the text of
9 the audit conclusions was incorrect?

10 (Panel of witnesses conferring.)

11 A (WITNESS BURNS) No. The conclusion you are
12 drawing is, I think, incorrect in this case because the
13 report itself, the body of the report, judges
14 acceptability to Stone & Webster standards and
15 particularly avoids any connotation of the acceptability
16 of the individual calculation.

17 And secondarily, these numbers are contained
18 on this table. The accept number by S&W standards is an
19 arbitrary number determined by, at that time, one of two
20 methods. Either by running a calculation or by using a
21 set of tables to determine that number, based on the
22 size of the actual sample of product looked at. So that
23 accept number, when it says "accept number by S&W
24 standards", that number is just a number arrived at by
25 that means and does not necessarily overrule the

1 judgment that is brought into play and arrived at at the
2 conclusions portion of the audit. In fact, it may be
3 different in some cases, and is.

4 A (WITNESS EIFERT) Mr. Lanpher, I might add that
5 very quickly, as we go through additional audits, we
6 will identify that this technique was discontinued in
7 the program because it was felt that it was not
8 providing us a meaningful way to judge the performance.

9 A more meaningful evaluation is provided
10 directly by the auditor who has performed the audit, who
11 has talked to the people performing the work, who has
12 actually looked at the work and weighs all of the
13 information that he has, specific, hard data as well as
14 such things as attitude of the people doing the work, to
15 come up with his specific conclusion with respect to the
16 acceptability of the work being performed.

17 Q Mr. Burns, you referred to those numbers in
18 the S&W acceptability column as arbitrary numbers.
19 Turning your attention to the fourth page of this
20 exhibit, Exhibit 50 for identification, -- and hopefully
21 there is nothing blacked out -- it is number 3 at the
22 top righthand corner. It is entitled "standard for
23 audit performance." Are you familiar with that standard?

24 A (WITNESS BURNS) I am familiar with that
25 statement.

1 Q It indicates there, does it not, that at that
2 time, Stone & Webster had an acceptable quality level of
3 97 1/2 percent for its review of the items which were
4 contained in this audit?

5 (Panel of witnesses conferring.)

6 A (WITNESS BURNS) The statement of standard for
7 performance indicates -- and I can quote, "The standard
8 can be stated as an acceptable quality level of 97 1/2
9 percent." However, an EQL or an acceptable quality
10 level is certainly not an absolute value. And in fact,
11 it is not an absolute value. It means certainly in
12 quality assurance terms that on the average over a long
13 span of time, you would have every expectation of
14 achieving that level of performance.

15 But certainly, again, when I say arbitrary, it
16 may be arbitrary as misunderstood here. Those kinds of
17 performance level indicators were subsequently
18 eliminated from the program as being not a very good
19 measure, really, of performance. That performance was
20 much better and much more adequately determined by the
21 combined judgment efforts of the technical and quality
22 people as they were performing these audits. And this
23 practice I believe ended after about the third audit
24 here, and you will not see this again.

25 A (WITNESS MUSELER) Mr. Lanpher, let me make a

1 comment about that because while I am not in the quality
2 assurance department, I am somewhat familiar with these
3 audits because they affect the Stone & Webster
4 Engineering Department.

5 As the paragraph on page 3 states, if Stone &
6 Webster's position was that if a slip from the standard
7 in the types of things that we have been discussing
8 here, which are primarily administrative controls, was
9 not higher than 2 1/2 percent, then Stone & Webster's
10 policy was that there was acceptable to allow
11 administrative details to not require extensive
12 corrective action. And Mr. Burns can correct me if I am
13 paraphrasing Stone & Webster's corporate position
14 incorrectly.

15 What is not stated here but what is the
16 practice in the engineering of the plant is that the
17 technical adequacy of the design has to be 100 percent
18 adequate, and I think both Mr. Eifert and Mr. Burns have
19 stated that they have not observed in these audits any
20 instances of technical inadequacies in the
21 calculations. And that they have on their staff
22 technical personnel who are capable of making that
23 evaluation.

24 So I wanted to make it clear that neither the
25 Lighting Company and, I am sure, neither Stone & Webster

1 nor General Electric, from the standpoint of the
2 technical adequacy of the plant, is saying that an
3 acceptable level of technical adequacy is 97 1/2
4 percent, and 2 1/2 percent of the plant can be
5 inadequate, from a design standpoint and from a safety
6 standpoint. That is patently not the case.

7 I believe the designs are checked and
8 rechecked so that there are no technical deficiencies in
9 the final design product.

10 MR. LANPHER: Judge Brenner, I am not going to
11 follow up further on this aspect at this time. That is
12 covered elsewhere in my cross plan. I am going to stay
13 with the area that I was pursuing.

14 JUDGE CARPENTER: Mr. Lanpher, I would like to
15 ask one question.

16 MR. LANPHER: Certainly.

17 JUDGE CARPENTER: Looking at Suffolk County
18 Exhibit 50, it states, "Seventeen calculations were
19 audited." Is this a sample of the calculations that had
20 been carried out since the last audit?

21 (Panel of witnesses conferring.)

22 WITNESS BURNS: At the particular time that
23 these audits would have been conducted -- no, it is not
24 an ironclad guarantee that those 17 would be what was
25 remaining since the previous audit. I would say that

1 yes, it would be normally the level of activity at that
2 time usually resulted in us taking a look at what was
3 available. And that 17 would be about what was
4 available. So it would be a fairly extensive coverage
5 of the project activity.

6 JUDGE CARPENTER: So I am using sampling in
7 the sense of being deliberately only a fraction of the
8 total. I think you just stated that it was closer. The
9 attempt was really to get 100 percent coverage?

10 WITNESS BURNS: During that phase of the
11 project it was very common to take 100 percent of the
12 available calculations. Because of the level of effort
13 it was easy to do and we normally, at that time, would
14 not resort to sampling unless there was a large
15 population available to get into. We would take what
16 was available and do them all.

17 JUDGE CARPENTER: But during the course of
18 time, you did have to go to a sampling strategy?

19 (Panel of witnesses conferring.)

20 WITNESS BURNS: Yes, Judge Carpenter. Today
21 -- well, even in that period if there were extensive
22 numbers of calculations available we would select a
23 group, a representative group to examine and as the
24 project developed and considerably larger populations of
25 calculations were available, we would then take some

1 portion and examine those rather than examine 100
2 percent. The desirable effort was not necessarily to do
3 100 percent in the long run.

4 JUDGE CARPENTER: Thank you.

5 WITNESS EIFERT: If I might just clarify for
6 the record, the audit process is in addition to the full
7 control process of preparing and documenting
8 calculations and reviewing all calculations. So the
9 less than 100 percent review in the audit process in no
10 way indicates that there wasn't total and 100 percent
11 control of calculations through the project.

12 BY MR. LANPHER (Resuming):

13 Q Mr. Eifert, to follow up on Judge Carpenter,
14 it is true that the purpose of the audit process is
15 really to insure that those other procedures, the design
16 review, checking, et cetera which are 100 percent
17 procedures are, in fact, being implement? Is that
18 correct?

19 (Panel of witnesses conferring.)

20 A (WITNESS EIFERT) Mr. Lanpher, the purpose of
21 the audit is twofold, not singular, as you have
22 indicated. It is a process that insures that the design
23 control process -- in this case, practices for
24 preparation and documentation of calculations -- are
25 being implemented.

1 And the purpose of auditing is also to insure
2 that we have defined procedures which can effectively be
3 implemented and are effective in producing the result of
4 a quality product. So we are doing both aspects in
5 auditing.

6 Q And when you mentioned that you audited less
7 than 100 percent later in the process, especially when
8 there are many calculations, the purpose of that
9 auditing is so that you may make a judgment as to the
10 adequacy -- I am talking about calculations -- the
11 adequacy of calculations for the entire project, or for
12 the entire discipline being looked at. Is that correct?

13 (Panel of witnesses conferring.)

14 A (WITNESS EIFERT) Auditing gives us a way of
15 looking at the implementation of our program to insure
16 that as we have discussed, it has been implemented and
17 that it is an effective program. In that sense, it
18 gives us, then, a basis for -- an additional basis for
19 the overall confidence that we have performed a complete
20 and adequate design.

21 That is what we have achieved with our
22 auditing on Shoreham. It is not to say that auditing is
23 the only basis for our confidence that we have achieved
24 quality in the design for the Shoreham plant.

25 JUDGE MORRIS: Excuse me, Mr. Lanpher. Mr.

1 Eifert, I thought that Mr. Lanpher was trying to address
2 the problem of the relevance of a sample, rather than
3 doing 100 percent audit. And I guess I was expecting
4 you to answer that you assured yourself that your sample
5 did represent the entire population.

6 WITNESS EIFERT: If that was his question, in
7 response to your comments, the sampling -- we do use a
8 sample approach in auditing today. The auditor selects
9 that sample based on his knowledge of the process, his
10 knowledge of the specific organization -- for example,
11 the discipline that is doing the work -- and has
12 confidence that it is a representative sample of the
13 entire process within that organizational unit. Yes.

14 JUDGE MORRIS: I think it may be premature to
15 ask now how you assure yourself of that, but I think we
16 might come back to it at some time.

17 BY MR. LANPHER (Resuming):

18 Q Gentlemen, I would like now to turn to Exhibit
19 51 for identification. I will call it Attachment 4 to
20 that exhibit, which is Engineering Assurance Audit 4.
21 So that it is clear in the record, this audit is dated
22 February 26, 1973. And the audit occurred during late
23 January 1973, and I would like to direct your attention
24 to the first page of that audit, gentlemen.

25 I also note that it appears, Mr. Burns, that

1 you are involved in this audit. Your name is in the
2 upper righthand corner of that first page.

3 Now, this audit indicates that calculations
4 were not checked and dated; at least, that the audit
5 determined that. Is that correct?

6 (Panel of witnesses conferring.)

7 MR. ELLIS: Mr. Lanpher, I am not sure I heard
8 that question fully. Would you repeat it, please?

9 JUDGE BRENNER: Mr. Lanpher, go off the record
10 and tell them what you asked off the record so that when
11 you come back on, we can just go with the answer while
12 they are conferring.

13 (Discussion off the record.)

14 WITNESS BURNS: Yes, the conclusion section
15 here -- and this would be page 1 -- indicates under
16 "observations", "Calculation" -- Item C, "Calculation is
17 not checked and dated."

18 BY MR. LANPHER (Resuming):

19 Q Does that complete your answer, Mr. Burns?

20 A (WITNESS BURNS) No. I would like to take a
21 look at the specific record and determine further on
22 what basis that judgment was made. It appears that it
23 is a single document and checking and dating could mean
24 a number of things. It could mean certainly that no
25 check was made. It would also mean that a check,

1 initials or signatures or dates were missing on some
2 subsequent pages, or even supplementary pages. The
3 summary is just that; a summary, so we should probably
4 take a look at that and we will get back and provide
5 certainly more information on that.

6 Q Mr. Burns, a further question. Further down
7 on that page, it indicates that for nuclear and
8 electrical project calculations performed during a
9 two-year period, 1969 through 71, that in some instances
10 no references were given for sources of input data.
11 This violates your calculation control requirements,
12 correct?

13 (Panel of witnesses conferring.)

14 A (WITNESS EIFERT) No, Mr. Lanpher. The
15 requirement that was in effect in the program at that
16 time was that we have traceability to the input data.
17 What this is indicating is that the calc prepared did
18 not specifically identify the source document in the
19 calculation. It does indicate that there wasn't
20 traceability.

21 And as an example of something that we have
22 seen over the years, engineers who were very familiar
23 with analysis in their discipline and very familiar with
24 the engineering texts that are available and appropriate
25 for that discipline, used those as the source document

1 for equations using their calculations, and are so
2 familiar with them that they failed to reference them in
3 the analysis. This is how I would characterize this
4 type of analysis.

5 Clearly, anyone in that discipline at that
6 point in time would have traceability, would be able to
7 find that reference source.

8 Q Is the purpose of your control procedures,
9 however, to have the calculation make the specific
10 reference so that it is immediately apparent how the
11 calculations were derived? In that sense, immediately
12 apparent where the source of data was, or what it was?

13 (Panel of witnesses conferring.)

14 A (WITNESS EIFERT) I think I can best answer
15 your question by characterizing the kind of explanation
16 that we give in training presentations when we give
17 training to people preparing calculations. That is,
18 that the documentation has to be sufficient such that
19 another individual at some later date in the same
20 discipline can reasonably use that document.

21 We have imposed over the years very stringent
22 requirements that have become more stringent with
23 respect to the specific detailed traceability to source
24 information. To give you an example, our earlier
25 procedures indicate that we had to have traceability,

1 and we have always had traceability. Later, we
2 indicated more specifically that they should identify
3 the document in the calculation, even though it could be
4 possible for an engineer experienced in that discipline
5 -- and it would be reasonable to expect that another
6 engineer experienced in that discipline -- could find
7 the information.

8 Today, in one of our disciplines where they
9 have imposed an input documentation requirement such
10 that they not only want their people to document or
11 reference the source document but also identify the
12 specific page in that source document from which they
13 have taken that information.

14 So I think I have tried to characterize the
15 context of the concern that the company has with respect
16 to input traceability. Our basic policy is that we have
17 traceability, okay, and we have had traceability.

18 The implementing procedures provide specific
19 detail with respect to how to meet that requirement. We
20 have increased over the years and become stricter in
21 what we accept, primarily from the standpoint to make
22 the documentation more readily usable from a design
23 standpoint, and also, to insure that Stone & Webster
24 provides LILCO with very usable documentation to
25 facilitate the operation of this plant. And that is

1 what we will see as we discuss many of the observations
2 where input source documentation is identified as a
3 concern, is identified as a concern from the point of
4 making sure that we provide the detail and more detail,
5 strict adherence to positive traceability for usability
6 of the documentation, and not in any way questioning the
7 technical adequacy of the analysis or the conclusions of
8 the analysis being questioned.

9 Q Mr. Eifert, the fact that the references were
10 not given for these calculations did, however, violate
11 Stone & Webster's internal procedures in existence at
12 that time, did it not?

13 A (WITNESS EIFERT) Yes. My point was to
14 characterize -- to keep the violation, if you will, as
15 you have termed it, in context. There was discrepancy
16 in the documentation, and I am just trying to keep it in
17 its appropriate context.

18 (Counsel for Suffolk County conferring.)

19 Q Mr. Eifert, in a number of instances you have
20 stated that it is your belief that, for instance, this
21 lack of reference, did not impinge in any way upon the
22 accuracy of the calculation itself. In every instance
23 where an audit is performed, are the calculations
24 actually checked? Do you understand my question?

25 A (WITNESS EIFERT) I don't think I understand

1 your question. Checked by whom?

2 Q Let me ask it again. When engineering
3 assurance performs an audit in the calculation area,
4 does engineering assurance always insure the substantive
5 accuracy of that calculation? In other words, does it
6 check the calculation itself?

7 A (WITNESS EIFERT) The audit process that we
8 implement at Stone & Webster includes, in some cases,
9 looking at the specific analysis that was performed and
10 the conclusions drawn, but not in all cases. The basis
11 for our statement with respect to effect on results is
12 just in my specific experience where we have identified
13 concerns with calculations in this timeframe, and the
14 results of those did not identify any inadequacies in
15 the conclusions of those calculations as a result of
16 what the auditor observed or the actions taken by the
17 project during the follow-up activities of the audit.

18 Mr. Burns has the specific experience in this
19 timeframe of the early seventies.

20 A (WITNESS BURNS) There would have really been
21 two audit actions taken on checking. Number one, the
22 auditor would look to see that the calculation had
23 evidence of checking, and then, in a number of cases,
24 there would be a technical specialist present who would
25 actually look at some portions of the calculations.

1 Obviously, not 100 percent because of the time involved,
2 but would look at some of them and run down through the
3 calculation to see that also, from a technical
4 viewpoint, it exhibited the proper handling.

5 That check, of course, is not a check we take
6 credit for, because that is just an over-check. That is
7 looking at the calculation after it has been completed,
8 both by the originator and the ultimate checking by the
9 responsible party. That would also be done.

10 Q Is that done in every case?

11 A (WITNESS BURNS) No, it would not be done in
12 every case.

13 Q In fact, the checklist which you provided
14 after the break, or your counsel provided after the
15 break which, I guess, related to Exhibit 49, when I look
16 at the line attributes checked for the structural
17 calculation in that audit, none of those, to my
18 knowledge, indicate an actual check of the calculations,
19 even in part. Is that correct?

20 (Panel of witnesses conferring.)

21 A (WITNESS BURNS) The audit checklist in
22 question does not have that as certainly an attribute,
23 and, of course, the auditor himself would not be the
24 person charged with checking that. In this particular
25 audit, it would not have been the auditor but would have

1 been the division specialist.

2 It is not the primary function of the audit
3 activity at that point to perform an overcheck.
4 However, it has been our practice, and I believe it
5 continues to be our practice, to do such things. It is
6 not necessary that those overchecks be noted on the
7 checklist.

8 However, they certainly do serve the purpose
9 of giving added assurance and added management interest
10 certainly at the technical level in the adequacy of all
11 of our calculations. And in the even that an item would
12 be found, certainly correction would be undertaken. So
13 it is not a rigid audit item, and therefore, is not
14 listed appropriately on the checklist, but it is
15 certainly a practice that we have undertaken and have
16 continued to undertake.

17 A (WITNESS EIFERT) Mr. Lanpher, if I could add,
18 and this might be an important distinction at least in
19 concept with respect to some people's understanding or
20 belief of understanding of quality assurance programs.
21 At Stone & Webster we in engineering assurance employe
22 engineers as our auditors. In this particular case, Mr.
23 Shaw is a graduate engineer, okay? And that is our
24 practice for auditing. Not to say that all of our
25 auditors are degreed, but the vast majority of our

1 auditors are degreed, especially those who are auditing
2 this type of work.

3 Mr. Shaw, in doing this, because he is a
4 graduate engineer by education, by training and
5 experience, he would, when asking questions with respect
6 to the documentation of the engineering judgment, it
7 would be natural for him to question whether it was a
8 proper judgment, okay? When looking to see if the
9 engineering approach would be identified, it would be
10 natural for him to identify that.

11 Knowing that that is the approach that was
12 taken and that is the type of people we had doing this
13 audit, it is our basis for our statements with respect
14 to had we observed any inadequacies from a technical
15 approach in these calculations or conclusions, we would
16 have recorded those. And we have not identified those
17 or reported these in these audits.

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1 Q Gentlemen, turning your attention again to
2 Engineering Assurance Audit 4, page 2 of 3 related to
3 corrective action, toward the top of the page, first of
4 all, this corrective action relates to the calculation
5 observations set forth in the previous page, is that
6 correct?

7 (Witnesses conferring.)

8 A (WITNESS EIFERT) Yes, Mr. Lanpher, that
9 reference on the top of page 2 to the action taken to
10 correct and prevent future occurrences is the action
11 that relates to the observation with respect to
12 calculations.

13 Q Mr. Eifert, why would the corrective action
14 only go to future occurrences? Why would the auditor
15 not recommend that other calculations of the same kind
16 during that time period, especially 1969 through '71,
17 which are noted at the bottom of page 1, be looked at
18 again to see if there are similar deficiencies as to
19 those?

20 A (WITNESS EIFERT) In fact, Mr. Lanpher, it
21 did. If you look at the first sentence of the
22 recommended action, the recommendation was to correct
23 deficiencies, and the follow-up activities in the audit
24 process would have verified that that happened.

25 In the paragraph that you are referring to, I

1 can understand where there would be some confusion. The
2 corrective action required to prevent future occurrence,
3 we have discussed a clear distinction I think earlier in
4 these hearings on quality assurance between corrective
5 and preventive action. Many times the use of the term
6 "corrective action" includes both what we think of as
7 necessary to correct identified occurrences as well as
8 the action to prevent, as appropriate. It is commonly
9 used in the industry that way as well. We have used it
10 various ways in the Engineering Assurance Audit Program,
11 as we will see as we go through here, at the top of the
12 pages where we identify where the deficiencies were
13 corrected.

14 The paragraph that you referred to is where we
15 are identifying that in this particular case, even
16 before the audit was completed, the project took
17 necessary action to prevent recurrence of it.

18 So before the report was even issued, the
19 project should take positive steps to prevent recurrence
20 of these conditions.

21 Q Mr. Eifert, I understood that recommendation
22 to correct the specific deficiencies that were
23 identified on page 1. I assume the audit looked at
24 particular calculations, saw problems, and this
25 corrective action as to past deficiencies said go

1 correct those that you found, correct?

2 Is that right?

3 (Witnesses conferring.)

4 A (WITNESS BURNS) It would appear that the one
5 or two conditions have occurred here. Number one, there
6 is certainly a high potential that the audit sample in
7 fact was 100 percent of what was available. As made in
8 the comment on the recent nuclear and electrical project
9 calculations, it looks and it was in fact a case where
10 the auditor in that instance went back into previously
11 prepared calculations from a different time period. In
12 that instance, of course, the reinspection in the sense
13 of a re-examination of all previous work for an
14 infraction would not be appropriate. And the second
15 condition would be that the auditor judged the
16 occurrences or some of the occurrences that he ran into
17 here as either isolated or limited occurrence and not
18 something that would justify a re-examination of all
19 previous product.

20 It is not common practice, and certainly I
21 don't think advisable, for anybody to presume that every
22 time we run into an infraction or a deficiency of a
23 minor nature that we will stop at that particular point
24 in time and go back and re-examine all previous work
25 because the whole quality assurance process is based on

1 looking at ongoing work and taking action as
2 appropriate. There are some instances, obviously, where
3 people do go back, but we certainly don't see that in
4 every instance, and it certainly would not indicate in
5 the write-up here that it was judged to be appropriate
6 either through the large majority of, if not the total
7 of procedures audited and the nature of the findings
8 themselves. It was -- the judgment was made at that
9 time, and I am sure -- I know I can state unequivocally
10 that I sat with the auditors, as we always did prior to
11 issue of any such report, and determined whether or not
12 there was justification for re-entry or re-examination
13 of prior work.

14 In those cases where we felt it was justified,
15 we certainly recommended that to the project, and I
16 can't recollect on any single occasion where the project
17 refused to comply with such a request.

18 It was not the case here because it was
19 obviously not in our judgment required.

20 Q Mr. Burns, would you turn to attachment to
21 this audit? It is the next to the last page of the
22 audit.

23 You stated earlier that it may have been an
24 instance where all the previous calculations were looked
25 at, or basically a 100 percent sample was looked at.

1 Doesn't this indicate that they only looked at
2 four calculations, or audited four?

3 (Witnesses conferring.)

4 A (WITNESS BURNS) Yes, that's correct.

5 Q So this would not be an instance where the
6 audit itself had covered the entire population of
7 calculations, correct?

8 (Witnesses conferring.)

9 I mean, this is 1973, well into the project, I
10 assume.

11 A (WITNESS BURNS) They could have easily
12 covered the population of calculations that were
13 available to them, yes.

14 The presumption that four is a small number in
15 one division at one time I think is just that, it is a
16 presumption. I don't know what the Electrical Division,
17 off the top of my head, had available for us at that
18 particular period, January 24 to 29 in 1973, but that
19 would not be unusual to go onto a project. We audited
20 these projects very frequently, and it was not unusual
21 to go onto a project that was on a quarterly audit
22 schedule and find very little new work available. In
23 some cases it was -- it could be a struggle to gather
24 together the sample that you wanted, and we often, just
25 to make sure the project was doubly kept aware of all

1 the requirements and continued to be subject to audit,
2 we might go back and look at some unaudited areas from
3 the past.

4 A (WITNESS MUSELER) Mr. Lanpher, I think I can
5 shed a little light on this.

6 It is general knowledge that for a period in
7 the early '70s, the project was reduced to a caretaker
8 status in engineering, and while I cannot say exactly
9 what the level of activity was when it started back up,
10 it started back up I believe in 1972 and would have been
11 gearing up during this time period. So the staffing was
12 certainly coming back up at that time, but the actual
13 work activities and the level of detail in terms of
14 calculations that would have been done right then -- I
15 am sure calculations were being performed in all the
16 disciplines, but I just offer that to try to put in
17 perspective where the engineering effort was. It had
18 been shut down because of the delay in the initial
19 licensing process and was in the process of building
20 back up during this particular period.

21 Q Mr. Museler, or maybe Mr. Eifert, to put your
22 comment in context, when did engineering start, Stone
23 and Webster engineering activity start on the project?
24 When did they gear down?

25 (Witnesses conferring.)

1 A (WITNESS MUSELER) The engineering began with
2 the engineering support through the licensing process in
3 the latter part of the mid-'60s, '68, '69, '70, and I am
4 not sure of the exact hiatus when it was shut down. It
5 was shut down for a period between a year and a year and
6 a half, to my recollection. I believe 1971, but I am
7 not really sure of that. That is really all I can say
8 with any -- and that is not even very confident, but
9 that was the period, sometime after 1970 the project was
10 shut down, and it had been slowed down prior to that,
11 and then when it appeared likely that the construction
12 permit would be issued sometime in 1973, the engineering
13 effort was begun in advance of that in order to get
14 engineering in front of the field.

15 Q Gentlemen, I would like you to now turn your
16 attention to Engineering Assurance Audit No. 5.

17 JUDGE MORRIS: Excuse me, Mr. Lanpher. Maybe
18 there is something I missed, but is there a separate
19 document called an infraction notice?

20 WITNESS EIFERT: Yes, there is. I am not sure
21 if we were using that in this timeframe.

22 JUDGE MORRIS: Well, I note reference in this
23 audit to infraction notices and the action to be taken
24 is to be taken in response to those notices. I am
25 wondering, what is the origin of those infraction

1 notices?

2 WITNESS EIFERT: Those infraction notices are
3 prepared by the auditor. I believe that there are some
4 audits here that contain some infraction notices. If
5 you give me a second, I think I can find them.

6 JUDGE MORRIS: I am not so much interested in
7 that. I am wondering if an infraction notice would be
8 issued for each one of these deficiencies that is listed
9 in the audit.

10 WITNESS BURNS: It would be issued for each
11 one of the documents that had a finding against it to
12 the responsible engineer, an individual one for each
13 document.

14 JUDGE MORRIS: And they would be issued at the
15 time of issuance of the audit report or before?

16 WITNESS BURNS: They would be issued before
17 the audit report and would be summarized in the audit
18 report itself.

19 JUDGE MORRIS: And the followup on that would
20 be done by the engineering assurance people or the
21 auditors?

22 WITNESS BURNS: Yes, sir.

23 JUDGE MORRIS: Thank you.

24 BY MR. LANPHER: (Resuming)

25 Q Gentlemen, I would like to turn your attention

1 to Engineering Assurance Audit 5, which is attached to
2 the County Exhibit 51 for identification.

3 I turn your attention to the first page, the
4 bottom half, and it continues over to the top on page 2.

5 Is it not true that this audit notes basically
6 the same deficiencies as the previous audit we were just
7 talking about, at least insofar as regards the preparers
8 and checkers did not sign the data calculation sheets,
9 and that the sources of input data were not identified
10 or referenced?

11 (Witnesses conferring.)

12 A (WITNESS EIFERT) Mr. Lanpher, this audit that
13 we are referring to now, Project Audit No. 5, is making
14 reference again to not specifically the calculations or
15 current calculations that would have been audited here,
16 but of calculations that had been prepared in earlier
17 years with respect to the detailed requirements for
18 documentation.

19 It is not clear from looking at the record
20 specifically which discipline calculations we are
21 addressing here, but what I believe this reflects is
22 that we were in the audits auditing the various
23 disciplines' calculations and ensuring that all of the
24 documentation for calculation that was prepared in the
25 very early days of this project were up to the current

1 requirements as of 1973.

2 I think it is important to understand that
3 since early auditing on the Shoreham, auditing performed
4 by Engineering Assurance, we audit by engineering
5 discipline, so we audit the Electrical Group, we audit
6 the Power Group -- in the early days that was two
7 groups, the Nuclear and Mechanical -- and so forth. We
8 look at those as an organization and require, generally
9 require the corrective and preventive action within that
10 discipline as an organization responsible for the work.

11 So this I suspect, although I can't tell from
12 these records, but this would be a different discipline
13 from the audits that we have been discussing earlier.

14 Q Mr. Eifert, these are the same kinds of
15 deficiencies related to that earlier 1969 or 1971
16 period, same kind of deficiencies as had been noted in
17 the immediately previous Engineering Assurance Audit
18 Report, correct?

19 (Witnesses conferring.)

20 A (WITNESS EIFERT) Mr. Lanpher, these are
21 apparently the same kinds of deficiencies. The
22 specifics, with respect to what the specific
23 discrepancies are may not be precisely the same, but in
24 general they are similar. These are the administrative,
25 again, source document and specific documentation of the

1 checkers, the preparers and checkers. They do relate to
2 the earlier audit.

3 But again, for emphasis, this was probably a
4 different discipline, organizationally different, and
5 our program for auditing calculation has been to look at
6 each discipline as a functional organization and look at
7 the process as performed by that discipline when
8 evaluating performance and ensuring corrective and
9 preventive action.

10 So it is not as much a repeat of the problem
11 as we have seen earlier, but continued follow-up on the
12 part of engineering assurance auditors in another area,
13 and continued application of our program for ensuring
14 strict adherence to all procedures.

15 Q Gentlemen, I would like to now turn your
16 attention to Audit No. 7, dated, I believe, October
17 1973, specifically -- well, first I would like to turn
18 your attention to what is called the statistical summary
19 of audit findings attached to that audit. On the right
20 hand side of that document it says "Compliance," and
21 then it has three categories: satisfactory, marginally
22 satisfactory and nonconforming.

23 What does nonconforming mean?

24 (Witnesses conferring.)

25 Q Mr. Eifert, I want you to understand my

1 question. I didn't mean in this audit specifically. I
2 am just trying to get it in context because this kind of
3 statistical form is used in a number, just so it is
4 clear in the record.

5 I don't know if that helps your answer or
6 not.

7 A (WITNESS EIFERT) I think it does, Mr.
8 Lanpher. I think what we are seeing here -- and I don't
9 recall the specifics. I was not involved directly in
10 the audit program at this point in time, but what we are
11 seeing here is the initial efforts to categorize the
12 findings, weight them, if you will, by judgment of the
13 auditors with respect to actions necessary by the
14 organization that we audited.

15 There are really three categories here that we
16 are using in this timeframe: satisfactory, marginally
17 satisfactory, and nonconforming.

18 Later we use a similar breakdown of three
19 where we have written into the report clearly that the
20 first category is where work was acceptable. The second
21 category, we specifically asked the project to correct
22 the deficiencies identified. And the third category, we
23 specifically asked them to, in addition to correcting
24 the specifics, to determine if preventive measures or
25 additional corrective action is necessary.

1 So I think in this kind of report we are
2 seeing the first of that. The term is to compare the
3 types of findings, the auditor had sufficient knowledge
4 of the conditions reported in the items reported here as
5 marginally satisfactory, that the specific conditions
6 could be corrected. The items under nonconforming were
7 judged to, either based on the knowledge of the auditor
8 to be more important, needing somewhat more attention,
9 or possibly they were put into the nonconforming
10 category here because the auditor, in conducting the
11 audit, did not have sufficient time to go in and judge
12 the full scope of the audit, and we would want the
13 project to take additional action to determine extent.

14 Q So would it be fair to state in comparing this
15 to your later categories that where marginally
16 satisfactory is noted, that roughly is equivalent with
17 take corrective action; where nonconforming is noted,
18 that is roughly the same as instances where later you
19 directed there be preventive action?

20 A (WITNESS EIFERT) I believe that is the case,
21 yes.

22 Q I would like to turn your attention now to the
23 same audit, page 2. Under the pipe stress analysis, it
24 is indicated that there are inconsistencies and
25 omissions in the identification of equipment, and

1 further, that data on the worksheet do not agree with
2 data on the MSK.

3 First of all, can you define MSK?

4 (Witnesses conferring.)

5 A (WITNESS EIFERT) And MSK is a mechanical
6 sketch that would somehow be used here in the process.

7 Q Thank you.

8 With respect to those two deficiencies, the
9 inconsistencies and omissions in identification of
10 equipment, we will take that one first.

11 Do you consider that to be what you earlier
12 described as an administrative problem?

13 (Witnesses conferring.)

14 A (WITNESS MUSELER) Mr. Lanpher, I can clarify
15 that to some extent because I am somewhat familiar with
16 that process. The identification of the equipment that
17 is being referenced there would be the sketch. Since
18 this is a stress analysis area that we are speaking of,
19 the sketch is a sketch of the piping system that is
20 being stressed, and that sketch would include the
21 geometry of the piping and the components that are
22 pipe-mounted. That would include valves, pumps, things
23 of that nature. Pipe supporters, hangers would be in
24 that category. So the omission in the identification of
25 the equipment would be something like the pump that was

1 shown on there might not be labeled in an up to date
2 manner, or it might not be labeled. It might just be
3 pump, and it might not show Pump 001, or it might not
4 have its full identification number on it.

5 So the purpose of those sketches is to
6 identify those parameters that are necessary for the
7 stress analyst to do his work. So I would be concerned
8 if the pump were not shown on there. I would not be
9 concerned if it did not have its proper number. That was
10 not the installation diagram. It is not the drawing
11 that is used for, frankly, anything else. It is used
12 for the stress analyst to do his work, to have all the
13 parts of the piping system that he is going to stress on
14 one drawing.

15 Q Turning your attention, gentlemen, to the next
16 one, data on worksheet -- and this is again with
17 reference to pipe stress analysis -- it does not agree
18 with data on the mechanical sketch.

19 Is that an administrative problem or is that,
20 to use the term, substantive problem, the two categories
21 we were talking about earlier?

22 (Witnesses conferring.)

23 A (WITNESS MUSELER) We are not familiar with
24 the detailed use of the worksheet, so we can't answer
25 that question.

1 Q Now, gentlemen, it is indicated under nuclear
2 calculations that the sources of input data are not
3 properly identified, and under the mechanical analysis
4 calculations, that sources of input data are not
5 identified.

6 Would you agree that this is the same kind of
7 problem which has been identified on earlier audit
8 reports, in other words, input data related?

9 (Witnesses conferring.)

10 A (WITNESS EIFERT) Mr. Lanpher, this reference
11 to input data is a very broad category. In looking at
12 the calculations that are prepared for a nuclear plant,
13 there are literally thousands of calculations in many
14 different disciplines. The input data used for the
15 disciplines are different, different data. So to
16 characterize these as the same finding would probably be
17 inappropriate.

18 Again, I would like to emphasize again that
19 Stone and Webster's program for preparation and the
20 documentation of calculations demands a high degree of
21 traceability for usability purposes of these
22 calculations, and again, this is what we are seeing
23 here, that Stone and Webster has over the years insisted
24 on providing that traceability, insisted and even
25 increased the degree to which we have had to have

1 traceability over the years, and in no way reflects on
2 the design as drawn from the conclusion of those
3 calculations.

4 Q Mr. Eifert, but these audit conclusions do
5 indicate that with respect to traceability, there were
6 audit findings that Procedure 5.3 had not been followed
7 or had not been complied with. Isn't that correct?

8 A (WITNESS EIFERT) This audit indicates that
9 the specific identification of source input data was not
10 in all ways clearly documented in the calculations, but
11 it does not indicate that we do not have traceability to
12 the design data.

13 As I indicated earlier, our basic policy is to
14 have calculations that are well documented and traceable
15 to input data, and we have provided that. This is
16 another example of the degree and the implementing
17 detail requirements imposed by Stone and Webster
18 management to ensure usability of these calculations.

19 Q Mr. Eifert, the purpose of this audit and all
20 your audits, in fact, is to determine the compliance of
21 the various disciplines looked at to the Engineering
22 Assurance Program for Quality Assurance, correct?

23 I was paraphrasing from the first page of this
24 audit report.

25 (Witnesses conferring.)

1 A (WITNESS EIFERT) Mr. Lanpher, the purpose of
2 engineering assurance audits, in this context, as you
3 are using it here is to evaluate the project's
4 performance with respect to implementation of the
5 Quality Assurance Program. We audit the various
6 activities and ensure and demand strict adherence to our
7 program requirements.

8 Q And at least with respect to the items noted
9 on page 2, related to calculations, there had not been
10 strict adherence to the requirements of that program,
11 correct?

12 A (WITNESS EIFERT) No, I don't agree with that
13 at all. The Quality Assurance Program at Stone and
14 Webster includes the activities of the engineers who
15 perform the work as well as the assurance activities
16 such as the auditing activity and the audit product as
17 we see it here, and those combined have ensured strict
18 adherence to our program requirements, without
19 question.

20 Q Well, what does an infraction notice mean
21 then?

22 (Witnesses conferring.)

23 A (WITNESS BALDWIN) I would like to answer
24 that. It is a departure from a requirement.

25 Q So to the extent that certain requirements --

1 and I believe these all relate to EAP 5.3, certain
2 requirements were found not to be met, does that not
3 indicate that there was not strict -- well, that's too
4 many negatives. Let me start over.

5 These findings in this audit report that we
6 are talking about document departures from the
7 requirements of Procedure 5.3, correct?

8 A (WITNESS BALDWIN) They document a few, that's
9 correct, but what we have seen and heard here this
10 morning, if I could characterize it, is a program, a
11 program that meets the requirements, procedures that
12 meet the requirements. What we have seen is a lot of
13 activity specifically in design control. What you have
14 heard and seen is an audit program that is working and
15 functioning. It is supposed to capture those things.

16 I personally look upon these few things as
17 minor in nature and not significant.

18 Q What requirements were you referring to in
19 your previous answer, Mr. Baldwin, a program that meets
20 requirements, procedures?

21 A (WITNESS BALDWIN) The requirements of Stone
22 and Webster's Quality Assurance Program, which is
23 identified in the section for design and control, which
24 is further backed up by many procedures, specifically in
25 this case, engineering assurance procedures.

1 I think we have to bear in mind that what we
2 are seeing is a picture here of an auditing effort, one
3 that is functioning, one that is capturing the things
4 that it is supposed to capture. That's what the
5 procedures require. That's what the program requires.
6 And that's what the regulations require.

7 As far as I'm concerned, the things that we
8 have been talking about, as Mr. Eifert has mentioned
9 several times, by and large, if not totally, are
10 administrative, but the program captured them. They are
11 not related directly to the design of the safety.

12 Q Is the audit program also designed to correct
13 infractions that are noted to prevent their recurrence?

14 A (WITNESS BALDWIN) To correct them, yes. To
15 prevent their recurrence, yes.

16 MR. LANPHER: Judge Brenner, this is a
17 convenient time to take a break.

18 JUDGE BRENNER: All right. We will take an
19 hour and be back at 1:35.

20 (Whereupon, at 12:35 o'clock p.m., the hearing
21 in the above-entitled matter was recessed, to reconvene
22 at 1:35 o'clock p.m. this same day.)

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AFTERNOON SESSION

(1:35 p.m.)

MR. ELLIS: Judge Brenner, Mr. Youngling has a matter that I hope will be of some interest to the Board.

WITNESS YOUNGLING: We have a girl, Catherine Irene, 7 pounds, 9 ounces. And I might report that mother and daughter are meeting all appropriate quality standards. That's Mr. Muller's daughter.

JUDGE BRENNER: Well, congratulations to the Muller family and we're glad to hear that everything is fine.

Whereupon,

- T. TRACY ARRINGTON,
- FREDERICK B. BALDWIN,
- ROBERT G. BURNS,
- WILLIAM M. EIFERT,
- T. FRANK GERECKE,
- JOSEPH M. KELLY,
- DONALD G. LONG,
- WILLIAM J. MUSELER and
- EDWARD J. YOUNGLING,

the witnesses on the stand at the time of recess, resumed the stand and, having been previously duly sworn, were examined and testified further as follows:

1 CROSS-EXAMINATION -- RESUMED

2 BY MR. LANPHER:

3 Q Mr. Eifert, I would like to go to engineering
4 assurance audit 9, dated May 1, 1974, and particularly
5 page 2 of that audit. Have you had an opportunity to
6 review that audit, Mr. Eifert?

7 A (WITNESS EIFERT) One more minute, please.

8 (Pause.)

9 A (WITNESS EIFERT) Yes, I am. Thank you, sir.

10 Q Mr. Eifert, this audit indicates, does it not,
11 that there were failures to meet the requirements of EAP
12 5.3 with respect to preparers' and checkers' signatures
13 and dates, correct?

14 A (WITNESS EIFERT) You recall this morning, Mr.
15 Lanpher, I gave as an example the procedural change
16 where we required that preparers begin signing the
17 calculations, and that's a change from the prior
18 procedure requirement, where the requirement was that
19 the name be printed and initialed.

20 This is one of the audits that I was using in
21 that illustration. This audit, 1974, would be the first
22 audit after implementing that procedural change. These
23 are indicative of situations where the preparers and
24 reviewers were not meeting the new procedural
25 requirement, but the calculations had been reviewed and

1 the documentation was in accordance with the prior
2 procedural requirement.

3 Q Had the preparers and checkers been advised of
4 the new requirement, sir, prior to this audit date or
5 prior to the time that the audit was performed?

6 (Panel of witnesses conferring.)

7 A (WITNESS EIFERT) This is an audit that was
8 conducted in 1974, Mr. Lanpher, and I do not personally
9 know what specific communications would have occurred
10 between the supervisors of the individuals preparing
11 these calculations and the individuals themselves. I
12 would have expected that the individuals would have been
13 advised of the procedural change requirement and that
14 this was an example of lack of attention to this
15 administrative detail of the change in Stone & Webster's
16 standard practice.

17 A (WITNESS BALDWIN) Mr. Lanpher, could I add
18 something, please?

19 Q Yes.

20 A (WITNESS BALDWIN) On this audit number 9, if
21 you turn to page 1 you will also see under 2.A,
22 conclusions, that "The subjects listed below are
23 satisfactory since no deviations from the application
24 EAP's requirements were observed." And I point out pipe
25 stress calculations.

1 In addition, I would like to also add that
2 within less than a month of this audit number 9, in
3 reference to the building service calculations, the
4 structural steel calculations, and the engineering
5 safeguard calculations, a formal corrective action audit
6 was performed, as required by our program and
7 procedures, and all of these three areas were found
8 satisfactory.

9 Could I still have some more time?

10 Q I won't stop you, sir.

11 A (WITNESS BALDWIN) Thank you. Can I go back
12 to January 16th, to the 18th, project audit number 8?
13 And I would like to read from that audit report. Under
14 2.A, "Subjects listed below were found satisfactory.
15 Where assigned parties were listed, infraction notices
16 were listed and corrective action is required."
17 "Project mechanical calculations and pipe support
18 calculations" indicated as being found satisfactory.

19 JUDGE BRENNER: Mr. Baldwin, I'm sorry, I
20 couldn't find that. Where in audit number 8?

21 MR. LANPHER: Judge Brenner, I think this is
22 one of the pages where I noticed on the front cover that
23 the page in what I had provided to the Board was not
24 complete. It's the first page of that. The right-hand
25 side I think is off on our copy and your copy.

1 JUDGE BRENNER: Yes, I see it now.

2 BY MR. LANPHER: (Resuming)

3 Q Mr. Baldwin or Mr. Eifert, I have to try to
4 clarify one thing. I'm afraid there are too many pieces
5 of paper and something got out of place in two
6 consecutive audits. In audit 9 there is no attachment
7 2. If you look at the last page of audit number 10, if
8 you could refer to the materials I supplied so we can
9 get the record straight, attachment 2 there, dated May
10 1, 1974, I think that attachment should in fact be with
11 audit 9.

12 If you could confirm that.

13 (Panel of witnesses conferring.)

14 A (WITNESS EIFERT) Yes, that's correct, Mr.
15 Lanpher. Attachment 2 that is filed here with project
16 audit 10 does go with project audit 9.

17 JUDGE BRENNER: Mr. Lanpher, in coordination
18 with the reporter why don't you see if you can move it
19 back to where it goes for the three official exhibit
20 copies.

21 MR. LANPHER: I certainly will. I did not
22 discover this until we really just started again, or
23 else I would have done it beforehand.

24 JUDGE BRENNER: Sure. I understand.

25 MR. LANPHER: The same thing happened on the

1 next audit.

2 BY MR. LANPHER: (Resuming)

3 Q Gentlemen, we just took out attachment 2 from
4 audit 10 and moved it up to audit 9. If you would look
5 at audit 11 as bound, there are two attachment 2's. I
6 think the first attachment 2, with the date July 17,
7 1974, and the attachment 1 that is just behind that
8 should both go with audit number 10.

9 For the record, audit 10 is dated July 17,
10 1974. Is that correct, Mr. Eifert?

11 A (WITNESS EIFERT) That's correct.

12 MR. LANPHER: Judge Brenner, we will fix that
13 in the official copies.

14 (Pause.)

15 WITNESS BALDWIN: Mr. Lanpher, since we're
16 going back and forth with some of these attachments,
17 could we go back to program audit number 7, which we
18 discussed just prior to lunch break?

19 JUDGE BRENNER: Wait a minute. I don't want
20 to get too carried away. We are going back and forth
21 for mechanical purposes. If you are going back into
22 substantive areas, I would like to bring it back more to
23 questions and answers.

24 WITNESS BALDWIN: Yes, sir.

25 JUDGE BRENNER: You have an opportunity to

1 talk to your counsel and he can handle a lot of your
2 problems on redirect, also, unless you want to correct a
3 previous answer or something of that nature.

4 WITNESS MUSELER: Judge Brenner, I don't think
5 we want to correct a previous answer, but the previous
6 two audit areas in the area of calculations, the thrust
7 of that examination was in terms of failure to meet
8 specified requirements set down by Stone & Webster. I
9 believe it is material that in audit number 7, which was
10 I believe the next to the last one that was discussed,
11 there is I think a very significant part of that audit
12 that was not covered.

13 JUDGE BRENNER: Okay. Now you are in the area
14 of redirect, I believe. There is a fine line, and Mr.
15 Lanpher is entitled to pursue his cross and you are
16 entitled to have a full opportunity to answer his
17 questions, which we will certainly give you. If there
18 are other things that you think he should have asked to
19 fill out the record, that is what your counsel is
20 supposed to do on redirect.

21 So let's go back to your questions.

22 (Pause.)

23 BY MR. LANPHER: (Resuming)

24 Q Gentlemen, I'd like to turn your attention to
25 engineering assurance audit number 10, with a reminder

1 that, at least for the Board and those of you using
2 Exhibit 51 as marked, the attachment to audit 10 is in
3 audit 11.

4 I direct your attention to the bottom of page
5 1, initially related to calculations. It continues over
6 to page 2. Do you have that available, Mr. Eifert?

7 A (WITNESS EIFERT) Yes, I do.

8 Q Is it true, sir, that in this audit the need
9 for preventative action was determined with respect to
10 pipe stress calculations, electrical calculations, and
11 vessel calculations?

12 A (WITNESS EIFERT) Yes, it is.

13 Q And the need for preventative action included,
14 again, the signatures of preparers and checkers, the
15 same problem that we were discussing before; is that
16 correct?

17 A (WITNESS EIFERT) Yes, Mr. Lanpher. This
18 finding, now referring to page 2 where we summarize the
19 findings, the finding with respect to the signatures of
20 the preparers and checkers, again reflects the situation
21 where the new requirement for signature versus the old
22 requirement for a printed name was not being met.

23 I'd like to take a moment and just look at the
24 other problems with this audit. The page numbering
25 problem in this context is typically a situation where

1 all the pages in the calculation are not numbered, a
2 typical problem that occurs in a lengthy analysis when a
3 page is added and the preparer omits going back and
4 adding the page.

5 The indexing problems typically have been
6 situations where the control aspects of identifying the
7 assignment for preparation, the assignment for review,
8 have not been incorporated.

9 And fire file problems that we have typically
10 found, for example, relate to such things as not getting
11 calculations to a fire file in a timely manner.

12 So these other items I characterize as
13 administrative, in addition to the review and approval
14 process. I would like to also point out that this is an
15 example where we have audited thoroughly and are looking
16 for strict adherence to our procedural requirements,
17 that we have asked for preventive action in these
18 disciplines; and also, it demonstrates here that we
19 audit again by discipline, which is a key to
20 understanding how our corrective and preventive action
21 works.

22 If we follow in the time after this -- and I
23 did quickly look at this during the lunch break -- the
24 follow-up audits for pipe stress in audit number 13,
25 which was conducted in 1975, indicates that the pipe

1 stress calculation area was satisfactory. And for
2 clarification, this is pipe stress engineering as the
3 activity. We also see references to pipe stress design,
4 which organizationally is a different organization.

5 In 1976, the next time electrical calculations
6 were audited, the electrical calculations were found to
7 be satisfactory.

8 In 1975, the next audit of vessel
9 calculations, the calculations there were found to be
10 satisfactory. That may indicate, may demonstrate the
11 effectiveness of the preventive action that was
12 instituted as a result of this audit.

13 Q Mr. Eifert, you indicated that the next time
14 electrical calculations were audited was in 1976; is
15 that correct?

16 A (WITNESS EIFERT) That is correct.

17 Q Is that an abnormally long period to go
18 between auditing?

19 A (WITNESS EIFERT) It was audited in January
20 1976. There was an audit scheduled for 1975, which
21 would have been approximately 12 months after this one.
22 The record shows that there was insufficient activity in
23 the electrical division in that period of time to
24 warrant an audit. So that's why the audit wasn't
25 conducted, and it was conducted in the very early part

1 of 1976.

2 JUDGE BRENNER: Excuse me, Mr. Lanpher.

3 I want to see if I understand your emphasis on
4 the separate disciplines. Are you saying we should
5 regard these as recurrent problems because when they
6 recur they occur in different disciplines, and we should
7 only look at it as a recurrent problem if it shows up
8 again in the same group?

9 WITNESS EIFERT: Yes, sir, that is what I am
10 indicating. The discipline is organized on a project
11 under a lead engineer, who reports to the project
12 engineer and who has dual responsibility for reporting
13 to the staff division chief.

14 The way the audit program has been structured
15 over the years is to audit by discipline. The division
16 chief is technically responsible for the work in that
17 discipline. So we look at that activity.

18 Organizationally, we have a group that you can
19 look at to see if they are effectively implementing the
20 program, as well as by the type of work, the type of
21 calculations, even in some cases the format of
22 calculations as standardized within Stone & Webster or
23 unique to a discipline.

24 I can make reference back to, there was a
25 problem in audit 9 with the indexing of design

1 calculations in the structural area. The design
2 calculation in the structural area is a series of
3 calculations for a building, as an example, with all the
4 subcalculations in that book indexed. And that is
5 typically what we have.

6 The situation here was that they were
7 maintaining a list of all the master books, okay, which
8 would have been a rather short list for the various
9 buildings. That technique is unique to the discipline.
10 So we audit by discipline to organizationally look at
11 their effectiveness and to have a method to look at
12 similar work for effectiveness.

13 So in that sense I believe that the trend look
14 is unique to disciplines and not that we have had
15 similar disciplines -- similar problems across
16 disciplines. When we request preventive actions with
17 the discipline approach, we typically request that only
18 for that discipline, and request it again, if necessary,
19 in the other discipline when we audit it.

20 It would be in our judgment unreasonable, in
21 all cases at least, to request that our pipe stress
22 engineers take corrective action for problems that our
23 electrical engineers were encountering with their
24 calculations. So that's the way we structure the
25 program.

1 JUDGE BRENNER: Why is that unreasonable if
2 the same problems have cropped up in a number of
3 different disciplines and the problems are not unique to
4 a particular discipline, if they appear to be the type
5 of things that occur in the keeping of calculations in
6 general? Isn't that a rather narrow view of preventive
7 action, to just focus it back within the particular
8 discipline, as distinguished from communicating it on a
9 broader basis throughout the Stone & Webster
10 organization?

11 WITNESS EIFERT: When I indicated
12 unreasonable, I was indicating -- my intent was that at
13 the time we identify a problem in one discipline,
14 without having audited the other discipline's work, not
15 having any evidence that they do or do not have the same
16 problem, I feel it would be unreasonable to go and ask
17 them to relook at their work for that problem, primarily
18 because the supervision of the work is different.

19 JUDGE BRENNER: Well, I don't want to be that
20 abstract. How about with respect to these audit
21 findings with respect to the calculations that are
22 recurring in the ones that we have looked at so far
23 today? Do you think it would have been unreasonable for
24 the preventive action to have been more broadly based,
25 so that back in 1970 or '71 or '72 all organizations

1 that are charged with producing and keeping and updating
2 calculations were made aware that these problems had
3 cropped up on other audits in a particular discipline?

4 I'm trying to get some insight into what Stone
5 & Webster considers appropriate preventive action as
6 applied to particular things as we proceed in this
7 hearing, and that's why I'm asking these questions.

8 WITNESS MUSELER: Judge Brenner, I am sure
9 there are many differences in specifics, depending on
10 the audit findings. But in this area, the area of
11 calculations, and in one of the audit reports that we
12 covered earlier one of the corrective -- one of the
13 recommendations for corrective action which was carried
14 out appears on page 2 of 3, on audit number 4, where the
15 corrective action required to prevent future occurrence
16 involved the issuance of an addendum to the project
17 general instructions. And they reference section 4.5,
18 calculations, dated January 25th, 1973.

19 That is a general directive to the entire
20 project, meaning all discipline engineers on the
21 Shoreham project. So while there may be instances, as
22 Mr. Eifert indicates, when it is not appropriate, I
23 think in a number of these areas where the particular
24 concern did cross discipline lines, it was addressed as
25 a project-wide concern and not just as a discipline

1 concern, even though only one discipline might have been
2 audited and followed up on.

3 WITNESS BALDWIN: Could I add something to
4 that? In addition to that specific Mr. Museler is
5 pointing out, I think it is correct to say if some of
6 the preventative actions for auditing both in
7 engineering assurance or quality assurance would
8 indicate that modifications or enhancements or
9 improvements to procedures are indicated, then that
10 would take place.

11 And in a case like that, those standards,
12 either the division or corporate or department standards
13 or, in a case such as this, a project standard, would be
14 in effect for everybody, everyone that is working with
15 the quality assurance program, whether it be engineering
16 assurance or procurement or construction.

17 JUDGE BRENNER: Okay. So that I understand
18 your answers, Mr. Museler and Mr. Baldwin, there may be
19 audit observations for which it is appropriate to look
20 at the trend across organizational lines, as
21 distinguished from what I had inferred Mr. Eifert's
22 thrust was earlier.

23 WITNESS MUELLER: Yes, sir, that's correct.
24 There may be instances, and I believe that project
25 general instruction indicates such an instance in one of

1 the ones that was reviewed here.

2 BY MR. LANPHER: (Resuming)

3 Q Gentlemen, I am going to direct my attention
4 now to engineering assurance number 11, audit number
5 11. Turning first to the bottom of the first page, it
6 indicates that there were deviations from requirements
7 with respect to concrete design calculations, also
8 radiation protection calculations; is that correct,
9 sir?

10 A (WITNESS EIFERT) Yes, it is.

11 Q What would be the basis for the determination
12 which is indicated on this page, that the deviations are
13 not indicative of trends, but rather were random in
14 nature?

15 A (WITNESS EIFERT) The basis for that decision
16 is the information which the auditor was able to gather
17 during the conduct of the audit. In these specific
18 cases, the conduct of the audit would have been such
19 that the auditor would have had sufficient time to
20 pursue any identified concerns to the degree necessary
21 in his judgment to convince himself that there wasn't
22 any -- to convince himself that the extent of the
23 condition was limited to those instances which he had
24 specifically observed.

25 He has judged them to be isolated to those

1 specific cases and therefore is asking only that the
2 specific deviations be corrected in the audit.

3 Q This would be based on the auditor's judgment
4 -- I think you used that term -- or would it be based on
5 some sort of a statistical analysis?

6 A (WITNESS EIFERT) It is not based on a
7 statistical analysis. It is based on the auditor's
8 knowledge of the process involved, knowledge of the
9 organization, his discussions with the people involved.
10 As an example, during an audit on, say, calculations,
11 the auditor could very easily establish that one
12 individual had misinterpreted a requirement, and in
13 sampling work of other individuals identify that they
14 had not misinterpreted the requirement. In looking at
15 their work he confirms that, in which case the action
16 would be simply to correct that one individual's work.
17 He would have identified the extent of that problem.

18 Q Mr. Eifert or anyone else on the panel, are
19 you personally familiar or did you know, based upon your
20 review of materials, what the nature of the concrete
21 calculation problems were which were identified in this
22 audit?

23 (Panel of witnesses conferring.)

24 A (WITNESS EIFERT) I don't know what the
25 specifics are for this audit.

1 Q Would the same answer apply to the radiation
2 protection calculations which were noted just below
3 that, sir? I am referring to page 1 of that audit.

4 A (WITNESS EIFERT) Yes. In preparing for this
5 one, I didn't get a chance to look at everything, but
6 the things I did look at, I would not have spent much
7 time looking at something that we reported clearly as
8 not a condition of concern. So it would be the same for
9 all of these.

10 Q Mr. Eifert, in preparing audits or audit
11 reports, does Stone & Webster have a procedure or
12 requirement that the nature of the problems which are
13 identified or infractions which are identified need to
14 be spelled out? And by spelling out I mean some details
15 provided so that a reviewer of the audits or a reader of
16 the audits will understand what the problem is.

17 (Panel of witnesses conferring.)

18 A (WITNESS EIFERT) Mr. Lanpher, the engineering
19 assurance procedure that addresses auditing would
20 describe the content of report and indicate that
21 engineering assurance would be reporting the findings in
22 this manner. And being in the engineering assurance
23 procedure, therefore, the project engineer, as well as
24 all of Stone & Webster management, understands the
25 context of the report.

1 In addition to that, the specific
2 discrepancies are documented on infraction notices which
3 are provided to the project.

4 Q As a follow-up on Judge Morris' question
5 earlier this morning, the infraction notices have
6 additional details?

7 A (WITNESS EIFERT) The infraction notice would
8 identify the specific concerns, as well as contain a
9 response, in this case indicating a response from the
10 project, indicating that the conditions had been
11 corrected.

12 Q Mr. Eifert, if you could turn to the last page
13 of this audit, the statistical summary of audit
14 findings. I am a bit confused by an earlier answer
15 where you stated that whether a trend is indicated is
16 based on judgment, not on any statistical analysis.
17 This table is called a statistical summary. Would it be
18 better to maybe call this just a summary of the
19 findings? There is no statistical significance to be
20 attached to this, is there?

21 (Panel of witnesses conferring.)

22 A (WITNESS BURNS) The term "statistical
23 summary" is used here. I believe it's accurate.
24 However, the statistical summary, as you can see, is
25 simply the count, the numerical count of the documents

1 audited, the number of checks made, and the
2 determination of areas where there were findings made,
3 either satisfactory, corrective action required, or
4 preventive action required.

5 So it does serve as a statistical summary.
6 But it is not, certainly, in any way to be taken as some
7 kind of a rigorous analysis, because it's not that.

8 A (WITNESS BALDWIN) A simple computation could
9 be used, though, on some of those. For the concrete,
10 radiation and nuclear, you find that you were in the 90
11 percentile bracket, i.e., that which you looked at is 90
12 percent good. If one was to compare -- excuse me. Let
13 me confer.

14 (Panel of witnesses conferring.)

15 A (WITNESS BALDWIN) To add to the end of my
16 last statement, I was misled by those two columns. I
17 would like to make a couple of remarks, though.

18 In going back to page 1, again in the
19 conclusion section under 2.A, the subjects listed below
20 were satisfactory since there weren't any deviations
21 from the EAP observes, and I note document control,
22 nuclear calculations and electrical specifications. I
23 also note, I recall in reading the information that it
24 was approximately a month later that these calculation
25 areas, once again a corrective action audit was

1 performed and once again these areas were found
2 satisfactory.

3 Q Mr. Baldwin, do you know, either personally or
4 based on your further reading, what the nature of the
5 calculation problems were with respect to concrete or
6 radiation protection?

7 A (WITNESS BALDWIN) No, I don't.

8 Q Turning again to attachment 2, Mr. Baldwin,
9 Mr. Eifert or whomever, what are the criteria for when
10 something is labeled "corrective action required" as
11 opposed to "satisfactory"?

12 (Panel of witnesses conferring.)

13 MR. ELLIS: Mr. Lanpher, you mean other than
14 the document speaking for itself, at the bottom of the
15 page?

16 MR. LANPHER: Do you want to coach them some
17 more?

18 JUDGE BRENNER: Hold it. There's a question
19 out. Let the witnesses answer.

20 WITNESS EIFERT: I'm sorry, there's some
21 confusion on the question. I believe your question was,
22 what is the criterion for determining if corrective
23 action is required?

24 BY MR. LANPHER: (Resuming)

25 Q Versus labeling something as satisfactory.

1 A (WITNESS EIFERT) At this stage of the audit
2 process, it was simply that. "Satisfactory" was used
3 when there were no items identified by the auditors that
4 were different from the procedure or requirements.
5 "Corrective action" was used specifically in this audit
6 to correct all instances of implementation that differed
7 from the requirements.

8 Q So one or more deviations would justify going
9 to the corrective action column; is that correct?

10 A (WITNESS EIFERT) In referring to audit 11,
11 that was the criteria. I don't want to say that that
12 was a hard and fast rule that has always been used. For
13 example, if an auditor was auditing a calc today and
14 found a page number error, one page number, and the
15 individual corrected it during the audit and the auditor
16 found no other instances of that, that would be not
17 reported as -- formally reported as an item for
18 corrective action.

19 The auditor would note that in his audit
20 checklist and that would be reported as an area that was
21 found satisfactory, the way we implement the program
22 today.

23 Q Mr. Eifert or maybe Mr. Burns, I would ask
24 along these lines to you, Mr. Burns: Is there any
25 statistical significance between the corrective action

1 column, preventive action column, along the lines of the
2 earlier audits, where 97-1/2 percent acceptable quality
3 level was referenced? Are there any statistical
4 guidelines with respect to corrective action and/or
5 preventive action?

6 (Panel of witnesses conferring.)

7 A (WITNESS BURNS) No, there is no relationship
8 between those statistical judgments made in the earlier
9 audits and the practice exhibited in these reports we
10 are looking at right now, and certainly current
11 practice. As a matter of fact, that practice, as you
12 might note by looking at the record, at least by the
13 records themselves, was very shortly discontinued as
14 being a practice that did not yield what we considered
15 the very best results for the program.

16 A (WITNESS MUSELER) Mr. Lanpher --

17 Q Mr. Museler, I'll give you a chance.

18 If I could just follow up on that one answer,
19 I want to make sure you didn't misunderstand me, Mr.
20 Burns. I did not mean a direct relationship between
21 that earlier 97-1/2 percent acceptable quality level. I
22 meant, was there anything comparable at this point in
23 time, which was in late 1974?

24 A (WITNESS BURNS) No, there was not. The
25 decision at this period of time was to make the judgment

1 based upon the auditor's experience, his observed
2 findings, and the conditions as he saw them during the
3 audit, and after consultation with his supervision and
4 the other affected parties he would come to a decision
5 and the decision would be documented within the audit
6 findings.

7 Q Mr. Museler, I'm sorry to cut you off.

8 A (WITNESS MUSELER) Thank you, Mr. Lanpher.

9 I would just like to note that that criteria
10 you note was used only briefly earlier on, and I believe
11 it was 97-1/2, just as a number. It was utilized to
12 indicate satisfactory.

13 Subsequent to that, while not on a statistical
14 basis, items that were judged to be unsatisfactory, as
15 indicated in some of the audits that we have been going
16 through, were indicated as areas of concern that
17 required corrective action, even the overall sample
18 showed a 98 percent satisfactory level of calculations.
19 That is indicated in one of the audits that we have
20 covered.

21 So I guess what I am trying to say is that the
22 switch from an early statistical approach to the
23 judgmental approach that Stone & Webster utilizes today
24 was not done and did not result in, let's say, a lower
25 level of just numerical bean-counting in terms of what

1 is acceptable or not. The complexity and the diversity
2 of what is in these calculations and all the different
3 attributes that have to be checked I think is a more
4 proper way to do it.

5 But even with the bean-counting, the overall
6 level of compliance is, at least in one particular case
7 -- and I can't state what it was in every case, but at
8 least in one particular case where the findings were
9 such that they required corrective action. Still, the
10 overall population at that point was 98 percent correct
11 evaluation.

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1 Q Mr. Museler, you've got me curious now. What
2 is this one particular case that you are referring to?

3 A (WITNESS MUSELER) It is Audit No. 7, the
4 second to the last page, and the overall --

5 Q Could you wait just a second while I get
6 there?

7 A (WITNESS MUSELER) If you have that page,
8 there is a series of boxes which is a kind of a
9 graphical way to report the results of the audit. This
10 is on an overall basis, and Mr. Burns can, I am sure,
11 comment, if it is needed, as to how this is arrived at.

12 I am referring to the top line under
13 "Calculations," which was the subject, and again, in
14 this audit it was one of the things we went over and
15 discussed at some length, the audit findings in the area
16 of calculations requiring corrective action. The
17 results in the center box state the level of review
18 given calculations since the last major audit has been
19 review. Audit results indicate that 98 percent of LILCO
20 project calculations have been thoroughly reviewed in
21 accordance with Stone and Webster requirements, and the
22 recommended corrective action in this particular case
23 was to correct the reported infractions. I guess in
24 this case no preventative action is called for.

25 A (WITNESS BURNS) This summary chart, at that

1 time it was commonly in usage for a period of time. It
2 was an attempt to start to move away from what was in
3 the early days a strong statistical approach and move
4 into more of a combined approach. As you can see, we
5 have these goods and accepts which gives the people who
6 are reviewing the findings some idea of the subjective
7 judgment of how their work is being viewed, and
8 additionally, it has a figure here being somewhat
9 different in the way it was arrived at.

10 The 98 percent figure and so forth used in
11 these particular blocks was the result of a direct
12 average computation based on total attributes applied
13 versus the total attributes applied and found to be
14 somewhat unsatisfactory, in some way unsatisfactory. So
15 it wa an attribute count calculation which is again
16 somewhat different than the earlier calculation.

17 JUDGE BRENNER: Excuse me.

18 Mr. Museler, when you get to the second box in
19 that middle column -- and I'll let you worry about it
20 later, but staying with the box that you read, does that
21 mean to you the same as what you previously stated, that
22 is, that 98 percent of the attributes were in
23 compliance? It seems to be speaking more about the
24 quality of the audit rather than the findings of the
25 audit.

1 WITNESS MUSELER: I believe, if I understand
2 Mr. Burns' explanation, which is what I believed it to
3 be, it is, for instance, from the attribute sheets that
4 were discussed this morning, the total audit would have
5 had X number of attribute sheets with nine attributes
6 per sheet, so that total number of checks of
7 calculations -- in other words, that's the total
8 population of pass-fail points is indicated by that
9 number, and of that number, 2 percent failed the test
10 and 98 percent passed the test. That is my
11 understanding of what that box means, sir.

12 JUDGE BRENNER: I am just reading the
13 language. It says 98 percent of LILCO project
14 calculations have been thoroughly reviewed in accordance
15 with Stone and Webster requirements. The language is
16 there as written. I don't know if that means the same
17 thing.

18 WITNESS EIFERT: Sir, that is in reference to
19 the engineering review of the calculations and not in
20 the review of calculations that is performed in an
21 audit. That's what those words mean.

22 JUDGE BRENNER: Your explanation doesn't help
23 me. I'm sure it's my fault, but I don't understand the
24 distinction you have just drawn.

25 I don't want to pursue it to the Nth detail

1 now, but if it is important to anyone, I'm not sure the
2 language that is written matches up with the
3 explanation. I will leave it at that for now.

4 MR. LANPHER: Judge Brenner, could I follow up
5 with a question with a slightly different angle?

6 BY MR. LANPHER: (Resuming)

7 Q Some of the questions earlier, Mr. Eifert, had
8 to do with whether people had, after calculations had
9 initially been prepared, there was a requirement for
10 someone then within the engineering department to review
11 or verify those calculations, correct?

12 A (WITNESS EIFERT) That is correct.

13 Q Now, is this a statistic relating to how well
14 that review process within engineering had been
15 performed?

16 A (WITNESS EIFERT) Yes, it is.

17 Q Or verification?

18 A (WITNESS EIFERT) Yes, it is.

19 Q What was the sample size that was used to
20 derive this percentage?

21 (Witnesses conferring.)

22 A (WITNESS EIFERT) Mr. Lanpher, still looking
23 at Audit No. 7 on the statistical summary of the audit
24 findings, the number of documents audited is indicated,
25 and the total number of calculations audited in this

1 audit is 22.

2 Q The 22 calculations audited, how many
3 attributes -- I thought before you were talking about
4 how attributes were what this percentage went to. Am I
5 incorrect?

6 (Witnesses conferring.)

7 A (WITNESS EIFERT) The number of attributes
8 checked is also here, and I will add it up.

9 (Pause)

10 MR. LANPHER: Judge Brenner, maybe it would be
11 better if they did this at their leisure, and I could
12 come back to it.

13 JUDGE BRENNER: I guess I don't fully
14 understand what is being done. I thought we were going
15 to just add up those first five numbers in the total
16 number of checks column, but maybe I'm wrong.

17 MR. LANPHER: I thought that also, but he is
18 using a different document, I think.

19 JUDGE BRENNER: And that is something,
20 counting on my figures, over 185 checks, somewhere
21 between 185 and 190.

22 WITNESS EIFERT: Bob came up with 183. I am
23 not using any other document. I am still looking at the
24 audit. I was trying to further understand what that 98
25 percent indicated on the attachment meant. I am trying

1 to understand why you are asking these questions. I
2 don't see any useful data that we can give you here.

3 JUDGE BRENNER: Okay.

4 I will give you some free witness advice, and
5 I guess you get what you pay for. You are going to
6 continue to be confused throughout the course of this if
7 you worry about where he is going five questions from now
8 or what the relationship the questioner sees between his
9 first question and second question, and sometimes that's
10 why we get more longwinded answers than is necessary to
11 answer the question. Just answer it question by
12 question.

13 Of course, you are free to supply any
14 explanations, but it should be in the context of that
15 question. Let him worry about where he is going in
16 terms of his findings.

17 MR. LANPHER: Judge Brenner, I am just going
18 to see if I can get this over the break, and then we can
19 pursue it another time, all right?

20 BY MR. LANPHER: (Resuming)

21 Q Gentlemen, I would like to turn your attention
22 to Engineering Assurance Audit No. 14, and that is dated
23 August 12, 1975, and I would like to go to page 2 of it,
24 please.

25 Mr. Eifert, have you had an opportunity to

1 review that page?

2 A (WITNESS EIFERT) No. I would like some time
3 to read that, please.

4 (Pause)

5 JUDGE BRENNER: Mr. Lanpher, while he is
6 reading that, I realize we have discussed this whole
7 area of giving people further information where
8 feasible.

9 Is it possible if you haven't already done so
10 to give a sequence of the audits in Exhibit 51 that you
11 are going to go through for purposes of the subject of
12 calculations?

13 MR. LANPHER: Yes. I'm going to go right
14 through.

15 JUDGE BRENNER: Okay, each and every one of
16 them in numerical sequence?

17 MR. LANPHER: I'm going to go in numerical
18 sequence, yes. I am hoping, as I said earlier, to be
19 able to -- I have not covered some. I have skipped some
20 items in some of these which I will point out at the end
21 in the event that Mr. Ellis wants to pursue redirect on
22 them, and I am hoping that there will be more of those
23 as we go along that I am not going to cover.

24 JUDGE BRENNER: Okay. But potentially,
25 depending on the answers, we might cover all of them,

1 and approximately in sequence.

2 MR. LANPHER: I am going to try to go through
3 in sequence. I think I have to.

4 JUDGE BRENNER: You have skipped one already,
5 I believe, unless I am losing track.

6 MR. LANPHER: I am not going to go back to
7 those that I have not covered except possibly, depending
8 on the Board's rulings about findings, you know, what we
9 cite in findings. There are some that I have skipped
10 that I decided just to try to be efficient not to
11 mention right now, but I would want them in evidence and
12 to be citable.

13 JUDGE BRENNER: And parties are going to talk
14 about that in the first instance.

15 MR. LANPHER: If you would like as I go along,
16 I can even identify them right now. I thought it was
17 quicker just to skip them for now.

18 JUDGE BRENNER: I think that's right. It's
19 quicker to skip them for right now.

20 MR. LANPHER: Very good.

21 WITNESS EIFERT: I have read that page.

22 BY MR. LANPHER: (Resuming)

23 Q Okay.

24 Turning your attention first to Item 1 on that
25 page, the hydrothermal calculations in the environmental

1 area, it is true, is it not, that with respect to
2 sources of input values, there is a requirement -- let
3 me start over.

4 It's true, is it not, that they identify the
5 sources of input values in all the calculations audited
6 were not identified as required by the procedure EAP
7 5.3?

8 A (WITNESS EIFERT) No, the audit is identifying
9 that some input sources are not identified.

10 Q Thank you.

11 Some input values were not identified, and the
12 auditor in addition identified this as a recurring
13 problem, correct?

14 A (WITNESS EIFERT) In this context, recurring
15 would mean that the auditor identified it in more than
16 one calculation, I believe.

17 Q I am reading the sentence at the top of the
18 page, and let me just read it: "The following
19 activities," and this item we are discussing is one,
20 "exhibited some recurring deviations from applicable EAP
21 requirements on all or most of the documents audited,
22 indicating trends requiring preventive action."

23 So in terms of recurring, you do not believe
24 the auditor was referring to previous findings of
25 failure to identify input values?

1 (Witnesses conferring.)

2 A (WITNESS EIFERT) Yes, that's what I mean. I
3 do not believe the auditor was referring to prior audit
4 observations. He is referring to the condition that he
5 observed during this audit. Recurring in this case
6 means that he observed it in more than the calculations
7 such that he could not identify it as an isolated case.

8 Q Now, Mr. Eifert, would you agree that in
9 previous audits that we have reviewed, the failure to
10 identify input values in calculations has been
11 identified as a problem before?

12 (Witnesses conferring.)

13 A (WITNESS EIFERT) Mr. Lanpher, we have in
14 other audits discussed the documentation and
15 traceability of the input data and the strict
16 requirements that Stone and Webster imposes to assure
17 that we have ready traceability. In all those instances
18 we have not discussed problems with the lack of
19 identification of input. The data is in the analysis,
20 and it is used. The traceability that we have been
21 discussing -- and I don't recall in any of the prior
22 audits that we discussed today having identified it as a
23 problem with environmental calculations.

24 Q So it would be fair to state that this
25 problem, while you recall it has come up before, came up

1 in different disciplines, correct?

2 A (WITNESS EIFERT) I believe that's true, and I
3 also point out that in this audit where we did audit
4 vessel calculations and pipe stress calculations, it was
5 not identified as a problem for those disciplines.

6 Q Going toward the middle of the page, the
7 environmental -- the meteorological calculations --

8 JUDGE MORRIS: Excuse me a moment, Mr.
9 Lanpher. I am still having a semantic problem with
10 C-1A, sources of some input values in all calculations
11 audited. Does that mean there were some sources of some
12 input values in each of the calculations or in all of
13 the audits, in all the calculations audited were there
14 some sources?

15 WITNESS EIFERT: I believe, sir, that the
16 interpretation is that in each calculation audited there
17 were some sources of input that were not identified.

18 JUDGE MORRIS: Thank you.

19 WITNESS EIFERT: One other point I would like
20 to make about this audit is that environmental
21 discipline, the way it is organized at Stone and Webster
22 is an off-project group which does not come under the
23 direct responsibility of the project engineer. In an
24 overall scope of work, percentage of work that is
25 performed, it is a small percentage. The work is

1 performed by specialists who do this work for all
2 projects, and that is another, just an indication of why
3 we have organized the audit by discipline and why we
4 have chosen to effect preventive action by discipline.

5 BY MR. LANPHER: (Resuming)

6 Q Mr. Eifert, the environmental discipline is
7 subject to the same Engineering Assurance Procedure
8 15.3, correct?

9 A (WITNESS EIFERT) Yes, it is.

10 Q Going now to the center of the page, under
11 Point C-12, meteorological calculations, it indicates
12 that the computer runs, referring to the computer
13 program runs, have not been summarized as required in
14 EAP 5.3, "nor is there any evidence that the data has
15 been reviewed as required by Paragraph 2.2."

16 I assume that is Paragraph 2.2 of that same
17 procedure. Is that correct?

18 A (WITNESS EIFERT) I believe that is correct.

19 Q And it is a requirement under that procedure,
20 is it not, that there be evidence in the calculation
21 that the computer data have been reviewed, just like
22 other calculation data needs to be reviewed, correct?

23 (Witnesses conferring.)

24 A (WITNESS BURNS) The omission here that the
25 auditor is summarizing, that is something I have run

1 into myself with environmental people. A good deal of
2 their calculations, it turns out, are computer program
3 type of work and the procedure requires that attached to
4 the run itself be a summary, and the summary identifies
5 the normal things that are required in a manual
6 calculation. It is related to the computer program and
7 the people that are responsible for the calculation.

8 There is no place in the computer run for the
9 people that are handling the calculation to sign, and it
10 turns out that I have seen this, and normally the
11 corrective action is pretty straightforward. The
12 calculation itself is not in doubt. Certainly the
13 computer program itself is not in doubt. But the
14 identity of the people would be in doubt if left
15 uncorrected, and corrective action is to add a cover
16 sheet. That is what Paragraph 3.2 requires that they
17 do.

18 Q Mr. Burns, are you basing that on some other
19 knowledge? I don't see that in this. Is that from some
20 other review you have done?

21 A (WITNESS BURNS) Yes.

22 Q Is that speculation about what you think the
23 problem is?

24 A (WITNESS BURNS) No, I have seen this type of
25 thing occur, not very frequently, certainly, but it is

1 the kind of thing occur when people become involved in
2 calculations which require somewhat more documentation
3 than they might have been traditionally used to, and
4 certainly the people in these areas are subject to all
5 the same rules, and at Stone and Webster, are subject to
6 all the same audit considerations, and yet bringing
7 people into these disciplines, probably you have to pay
8 a little bit more attention to that kind of thing.

9 Q Mr. Burns, I think you said from other types
10 of situations you are familiar with you reached the
11 conclusion that that was what this problem was.

12 You do not know that based on any specific
13 review of this problem, correct?

14 A (WITNESS BURNS) No, I was not on this
15 particular one, that's correct.

16 Q I understand that, Mr. Burns, but in addition,
17 you have not reviewed the underlying details of this
18 audit to determine that that precisely is what the
19 nature of the problem was, or have you?

20 A (WITNESS BURNS) I have reviewed the material
21 right here presented and am familiar with the EAP 5.3
22 and am familiar with use of the summary sheet. The
23 summary sheet is a very straightforward document. They
24 have the opportunity or the need to look at the EAP and
25 look at the summary sheet format. Then it will become

1 very apparent to you on inspection of the summary sheet
2 what exactly that finding means. The finding is not
3 maybe as obscure or as undetailed as it might appear by
4 this statement. In fact, it is quite clear, I think, as
5 to what it means.

6 Q Mr. Burns, I guess I am focusing on the second
7 half of that last sentence, the "nor" part, "nor is
8 there any evidence that the data has been reviewed as
9 required by Paragraph 2.2."

10 Is it your testimony that those data would
11 have been on the summary sheet, part of the same summary
12 sheet problem.

13 I guess I interpreted it as two different
14 problems.

15 A (WITNESS BURNS) I'm not suggesting the review
16 is there. I am suggesting that in fact without the
17 summary sheet there was no place for the review to be
18 documented.

19 Q And you do not know whether the review had in
20 fact taken place?

21 A (WITNESS BURNS) There would be no way of
22 knowing just by reading this. You would have to have
23 the summary sheet and then look at the details of that.

24 Q Gentlemen turning your attention to Item 3 on
25 that same page of the audit, 3B specifically states that

1 the calculations have not been checked, and this is
2 referring to environmental, well, aquatic ecology
3 calculations. That would be a substantive kind of
4 problem, is that correct, Mr. Eifert, the lack of
5 checking of calculations?

6 (Witnesses conferring.)

7 Q Mr. Eifert, maybe the question was confusing.
8 It was within the context of our discussions this
9 morning. Some problems you classified as administrative
10 and some as more serious. I called them substantive.

11 Is this an administrative problem, or is this
12 something more serious?

13 A (WITNESS EIFERT) We consider it important
14 that we check calculations, review calculations.

15 Q So this is in the other category, not an
16 administrative problem?

17 A (WITNESS EIFERT) Review and approval can be
18 other than an administrative problem. From looking at
19 this report, I don't know what the specifics are. I
20 indicated some examples this morning of review and
21 approval concerns that would be administrative, the
22 reviewer not signing each page and the other examples I
23 used. I would have to take some time and go into the
24 documentation that reported this and or follow-up
25 documentation and the corrective action documentation to

1 determine whether or not this is an instance of
2 something that is more than an administrative problem.

3 Q Gentlemen, I would like to turn your attention
4 now to Engineering Assurance Audit 16 and page 2 of
5 that, and the date of this audit is January 22, 1976.

6 If you could direct your attention to that
7 part of the page under title "Engineering Mechanics'
8 Calculations."

9 A (WITNESS BALDWIN) What audit are we on?

10 Q Sixteen.

11 MR. ELLIS: Which page?

12 MR. LANPHER: Page 2.

13 MR. ELLIS: You are skipping page 1?

14 JUDGE BRENNER: Mr. Ellis, I'm happy any time
15 a page is skipped.

16 (General laughter.)

17 MR. LANPHER: I skipped a whole audit. I
18 could go back.

19 MR. ELLIS: I just didn't want him skipping
20 the good ones here.

21 (General laughter.)

22 WITNESS BALDWIN: Mr. Lanpher, could I go back
23 to the last audit?

24 MR. LANPHER: You had better ask him.

25 JUDGE BRENNER: No. Let's get a question

1 first.

2 WITNESS BALDWIN: Would you ask me a question
3 on the last audit?

4 (General laughter.)

5 MR. LANPHER: Judge Brenner, it's not even
6 Friday.

7 JUDGE BRENNER: I'm not going to say
8 anything. Let's move on.

9 BY MR. LANPHER: (Resuming)

10 Q Gentlemen, have you had an opportunity to
11 review that portion of page 2 of Audit 16?

12 A (WITNESS MUSELER) No, we need a minute, Mr.
13 Lanpher.

14 (Pause)

15 A (WITNESS EIFERT) Yes, Mr. Lanpher.

16 Q I'm correct, am I not, that this audit
17 revealed that numerous calculations occurring in 1973
18 and 1974 have not been checked and filed in the job
19 books.

20 A (WITNESS EIFERT) That is correct, Mr.
21 Lanpher. The auditor in this particular audit would
22 have been reviewing the work of the group, the
23 Engineering and Mechanical Group, to take his audit
24 sample. Normally the auditor starts by going to the
25 project files, identifying completed work, and taking

1 the sample for the audit. In this particular case he
2 also audited, identified, rather, that there was work in
3 progress that had been in progress for a considerable
4 timew that had not been completed and filed in the
5 project job book file. The audit does not indicate that
6 this work or the conclusions from these calculations had
7 been used. Had that been the case, I would expect that
8 the auditor would have reported that there were
9 unchecked calculations and that had been in preparation
10 for excess amount of time, and the results were being
11 used. This is a case where we are making an observation
12 that is primarily with respect to the scheduling of
13 work, that they are not completing the preparation of
14 cycle and reviewing the calculations and getting them
15 into the job books.

16 Q Is this based on review of some other
17 material, Mr. Eifert, and can you glean that information
18 from this audit?

19 A (WITNESS EIFERT) I am taking that information
20 from this audit. In fact, the process of preparation,
21 review and control provides for, after completion of the
22 review, the copy goes to the project file. So in this
23 situation the process had not been completed. They had
24 not completed the calcs and gotten them into the file.

25 Q So there were some calculations that were two

1 or three years old, approximately, that had not yet been
2 checked and put into the file?

3 A (WITNESS EIFERT) That is apparently the
4 case. The Mechanical Group of the Engineering and
5 Mechanics Division typically prepares calculations that
6 involve vendor documentation and use of information
7 specific to equipment being provided. The situation
8 probably here is that they initiated these calculations
9 on a conceptual basis based on assumed vendor data and
10 were holding the calculations pending receipt of the
11 data to finalize the calculations.

12 A (WITNESS BALDWIN) Mr. Lanpher, I just wanted
13 to add that since we jumped or moved to page 2, I wanted
14 to draw attention to the satisfactory areas under 2A
15 once again, since either no deficiencies were observed
16 or those which were observed did not indicate
17 significant noncompliance to applicable procedures in
18 the engineering safeguard calculations, the pipe stress
19 analysis calculations, the pipe stress calcs design
20 division, electrical calcs, aquatic ecology calcs and
21 meteorology calculations. Similarly, back in Project
22 Audit 15 you will find under 2A again a similar
23 situation with steel design calculations, radiation
24 protection calculations, and process engineering
25 calculations.

1 Q Mr. Baldwin, going back to what you referred
2 to in Audit 16, it states that they were not significant
3 noncompliances, those items that you mentioned.

4 Am I to infer from that, then, that the
5 noncompliances that were discussed in detail on page 2
6 of that audit are significant noncompliances?

7 A (WITNESS BALDWIN) Not from a safety
8 standpoint.

9 Q In terms of compliance with Appendix B to Part
10 50, do you consider those to be significant
11 noncompliances?

12 A (WITNESS BALDWIN) No.

13 Q What are the criteria for significant and
14 nonsignificant noncompliances?

15 (Witnesses conferring.)

16 A (WITNESS BALDWIN) Would you rephrase your
17 last question, please, Mr. Lanpher?

18 Recalling back, maybe I can offer --

19 Q Let me ask the question again, please.

20 What criteria govern Stone and Webster's
21 determination whether to classify something as a
22 significant noncompliance versus one that is not a
23 significant noncompliance?

24 (Witnesses conferring.)

25 A (WITNESS BALDWIN) In Stone and Webster we

1 don't use those gradations or classify them, but if I
2 can put them in my own words, I would not consider it
3 not significant in the context that it is adverse to
4 quality.

5 Does that help?

6 JUDGE BRENNER: Mr. Baldwin, the audit report
7 uses those terms, so I don't know how to square that
8 with your comment that Stone and Webster doesn't use
9 those terms.

10 (Witnesses conferring.)

11 JUDGE BRENNER: In addition to Paragraph 2A on
12 page 1 that Mr. Lanpher referred you to earlier, the
13 last paragraph on page 2 uses the term also.

14 (Pause)

15 JUDGE BRENNER: We are getting close to the
16 time for a break. I can break it now if you need more
17 time to consider this.

18 WITNESS BALDWIN: I would appreciate that.

19 JUDGE BRENNER: Okay. Let's break for 15
20 minutes, come back at 3:25.

21 (A brief recess was taken.)

22

23

24

25

1 (3:20 p.m.)

2 JUDGE BRENNER: All right, we can continue.

3 As I mentioned off the record in response to a
4 question, we will run until about 5:00 o'clock today.

5 MR. LANPHER: Judge Brenner, I think we had a
6 pending inquiry to Mr. Baldwin, to your question.

7 JUDGE BRENNER: It was a follow-up to yours.
8 Do you recall the question, Mr. Baldwin?

9 WITNESS BALDWIN: I believe so, sir. The
10 question of significance and specifically the
11 significance of the second page of audit number 16, I
12 believe, 2.B.2. I would like to rephrase or add to what
13 I said earlier before the break.

14 In my definition and I believe that of my
15 associates in this context, it is based on the auditor's
16 judgment, the significance of these kinds of items. It
17 may or may not be in what I would consider absolute
18 terms. We discussed at some length this morning that
19 major and minor, and I think in that connection it's
20 very similar.

21 It is a judgmental thing by the auditor. It's
22 based on his experience, his qualifications, how much he
23 delves into the situation, how much he is aware of, his
24 perceptions, his feelings, the attitudes that he may be
25 confronted with.

1 And to summarize or finalize that point, it is
2 my position that it is a judgmental factor, that he
3 weighs each situation as he sees it, taking many, many
4 things into account. I hope that's helpful.

5 BY MR. LANPHER: (Resuming)

6 Q Looking at the first page of audit 16, sir,
7 there are some in that list of 22 disciplines which were
8 audited which, while they were termed to be satisfactory
9 -- let me strike that and start over.

10 Let's go to attachment 2. Maybe this is where
11 my confusion arises. The statistical summary of audit
12 findings. I believe this is the first report where we
13 have a new format. The data sections are still
14 basically the same, but now, instead of three columns
15 relating to results, we have two. The preventive action
16 column has been deleted, correct?

17 A (WITNESS BALDWIN) Correct.

18 Q Why was this change made?

19 A (WITNESS BALDWIN) I would like to refer that
20 to Mr. Eifert. He was more involved than I, I'm sure.

21 (Panel of witnesses conferring.)

22 A (WITNESS EIFERT) In approximately this time
23 frame, the definitions of the terms in the program were
24 changed and the term "corrective" -- the terms
25 "corrective action" and "preventive action" were

1 combined into the singular term "corrective action,"
2 with the definition basically changing to "corrective
3 action" being those actions that you take to correct the
4 conditions identified, as well as, if appropriate, those
5 actions that you take to prevent recurrence of the
6 items.

7 It was a program change in approximately this
8 time frame, as I recall.

9 Q Now, as I recall our earlier discussion on
10 this, under the old table where we had the three
11 columns, and for instance audit 14 for the three
12 columns, for an item to be marked "satisfactory" that
13 meant no deficiencies were observed, correct? No
14 deficiencies at all?

15 A (WITNESS EIFERT) Yes. When we discussed that
16 earlier, that was how I answered that question and that
17 is the statement that was made in the first part of the
18 report for audit 14.

19 Q When I look at a satisfactory column in audit
20 16, however, just because an item is marked satisfactory
21 does not mean that there may not be some deficiencies;
22 is that correct?

23 A (WITNESS EIFERT) It would mean that there
24 were no deficiencies in the work at the time that the
25 audit report was issued, on the basis that anything that

1 was identified that was determined to be minor in nature
2 and corrected in the audit was fixed, so noted by the
3 auditor on his notes and documentation with respect to
4 his conduct of the audit, and there was no basis for him
5 to believe that there was any need for any further
6 action.

7 Q So the criterion would be, if something is
8 labeled satisfactory there are no deficiencies or the
9 deficiencies can be corrected before the time that the
10 report is made?

11 A (WITNESS EIFERT) No, that would not be the
12 case. The nature of the deficiency would be considered,
13 as well as the extent. Your answer suggested that
14 anything that could be fixed before the audit was
15 completed is not recorded, and that would not be the
16 case.

17 The auditors would still be making the
18 judgment on which or if any conditions exist which
19 require further evaluation or additional attention by
20 the project to prevent recurrence. Even if the project
21 could correct and identify deficiencies prior to the
22 completion of the audit, if the auditor judged, in the
23 context that we have been using "significant" here, that
24 additional attention was needed, it would become a
25 condition that is reported.

1 (Pause.)

2 A Mr. Lanpher, if I could help possibly with
3 some of the really trivial examples of things that would
4 fall into this category --

5 Q Which category?

6 A (WITNESS EIFERT) Where an item would be
7 reported here as satisfactory. What I'd like to do is
8 give you some examples or a couple of examples of the
9 type of things that would have been corrected at the
10 time on the audit, and the activity would still fall
11 into that category.

12 The implementation of the program today, for
13 example, is, although we still require page numbering of
14 calculations, if we identify isolated cases where there
15 was a problem with the page numbering of a calculation
16 and the auditor judged that it was so isolated and the
17 people corrected that at the time, that would not be
18 cause to require preventive action.

19 Q I followed you right up to the last, when you
20 started using "preventive action" again, which I thought
21 was no more.

22 A (WITNESS EIFERT) We would not in that
23 situation -- we would report it, provided that they had
24 corrected the condition, as a satisfactory item. Now,
25 at this point in the process, with this change in the

1 audit program, the items that are now going into section
2 B of this report 16 are either items that the auditor
3 has investigated to an extent that he now recognizes or
4 believes that preventive measures are required or areas
5 that he has performed sufficient investigation to
6 identify the item as a condition which the project
7 should look at further to determine the extent and the
8 need for any action to prevent recurrence.

9 Q Would I be right in concluding that the new
10 corrective action required column on audit 16 is
11 essentially equivalent to the old preventive action
12 column? I'm referring back to audit 14.

13 (Panel of witnesses conferring.)

14 A (WITNESS ELFERT) It would be better to
15 characterize the new one column as including both the
16 old corrective action and preventive action, because we
17 would still -- there still is the possibility that under
18 corrective action we would report items in this way
19 where only the cited conditions would require
20 correction, those that were not corrected during the
21 audit.

22 Q Gentlemen, I would next like you to turn your
23 attention to audit 17. And for the Board's information,
24 in audit 17, page 2 of that audit, part of the
25 right-hand side is cut off. And Mr. Earley kindly made

1 available the correct page. We did have it copied and I
2 will insert it in the record copies.

3 I'd like to turn you attention to that page 2,
4 please.

5 (Witness reviewing document.)

6 Q Have you had an opportunity to review that
7 page, Mr. Eifert?

8 A (WITNESS EIFERT) One minute, please.

9 (Pause.)

10 Q Mr. Eifert, if you just review the top of the
11 page, that's all I'm going to direct your attention to.
12 I should have said that before.

13 A (WITNESS EIFERT) Yes.

14 Q With respect to the engineering mechanics
15 calculations, it is indicated that only 2 of 19 issued
16 calculations could be located in the project area.
17 Under your procedures and requirements, is there a
18 requirement to have all these calculations at the job
19 site or the project area?

20 (Panel of witnesses conferring.)

21 A (WITNESS EIFERT) Mr. Lanpher, the structural
22 mechanic group is another example of an off-project
23 staff group that performs analysis for Shoreham projects
24 as well as other projects. There is a procedural
25 requirement that not only that group, the off-project

1 staff group, maintain files of their calculations, but
2 they transmit periodically updates of those and maintain
3 a duplicate set on the project itself. So this is not a
4 situation where the transmittal of that data -- excuse
5 me.

6 It's a situation where the project file was
7 not in one place on the project.

8 Q Would it be fair to state that this is more of
9 a document control problem as opposed to really a
10 calculation problem?

11 (Panel of witnesses conferring.)

12 A (WITNESS EIFERT) Mr. Lanpher, the procedural
13 requirements for control of calculations and
14 calculations files are contained in the procedures that
15 control the processing, the preparation and review of
16 calculations. This is an implementation problem with
17 that specific procedure as contained in EAP 5.3.

18 Q Gentlemen, turning your attention to audit
19 18 --

20 A (WITNESS EIFERT) Excuse me, Mr. Lanpher. Two
21 questions. First, I didn't hear your next page; and I
22 believe this is the first observation that we have seen
23 that deals with the off-project calculation filing. And
24 again, in this calculation -- in this audit and in other
25 audits we found many calculation, disciplines prepared

1 calculations satisfactorily for fulfilling the
2 requirements of the EAP.

3 Q Thank you.

4 MR. LANPHER: With respect to audit 18, Judge
5 Brenner, I need to do a housekeeping matter first on
6 this one, if I may.

7 BY MR. LANPHER: (Resuming)

8 Q Gentlemen, if you would take the last --
9 looking at the exhibit which was prepared, if you would
10 look at the last four pages. There is a distribution
11 sheet and then before that there are pages 2, 3 and 4.
12 Would you confirm to me that those four pages in fact
13 should be part of audit 19?

14 (Panel of witnesses conferring.)

15 A (WITNESS EIFERT) Mr. Lanpher, pages -- Mr.
16 Lanpher, in my copy I have a page 2 of 2, which has
17 audit scheduling data on it. Do you have that?

18 Q Go to the page right after that, sir, and you
19 should have something labeled page 2, job number
20 11,600.50.

21 A (WITNESS EIFERT) Right. That page 2, page 3
22 and page 4, are part of audit 19. And I believe the
23 distribution list also goes with audit 19.

24 Q Thank you, sir.

25 A (WITNESS EIFERT) This other page that I

1 referred to, is that in your copy as well? That seems
2 to be misplaced. That is also a page out of audit 19.
3 It's page 2 of attachment 1 of audit 19.

4 Q Looking at what I believe is properly audit
5 18, if you could look at page 3, the last portion of
6 that page, "vessel calculations (design)".

7 JUDGE BRENNER: Mr. Lanpher, give me one
8 moment.

9 MR. LANPHER: Certainly.

10 (Pause.)

11 (Discussion off the record.)

12 JUDGE BRENNER: Okay, let's go back on.

13 BY MR. LANPHER: (Resuming)

14 Q Mr. Eifert, I direct your attention to the
15 bottom of page 3 of audit 18. This indicates that the
16 nozzle reinforcement calculations do not evaluate the
17 effect of the loads imposed by the piping; is that
18 correct?

19 A (WITNESS EIFERT) It indicates, yes, that the
20 existing nozzle reinforcement calcs do not evaluate the
21 effect of the loads.

22 Q Would it be fair to characterize this problem
23 as one of the calculation simply not being sufficient to
24 cover what was necessary?

25 A (WITNESS EIFERT) I would characterize this as

1 during the audit the auditor looked at the calculations
2 and identified his concern in this area. We would have
3 to look further at the follow-up documentation with
4 respect to this to determine what the condition indeed
5 reflected.

6 For example, if the evaluations were contained
7 in other calculations, or if indeed the method of
8 considering such loads were appropriately -- a judgment
9 evaluation which was not a detailed evaluation of the
10 calculation. The recommended action there is for the
11 engineering mechanics division to evaluate their methods
12 in assessing the loads imposed by piping.

13 A (WITNESS MUSELER) Mr. Lanpher, I have some
14 knowledge of this particular item, and the audit
15 observation was essentially a question, the question
16 being, the calculations for reinforcement of the nozzles
17 were there, however the audit correctly noted that the
18 loads imposed by the specific piping were not included
19 in that, in those calculations. And the auditor
20 correctly asked if that was an adequate method of
21 treating this particular calculation.

22 As it turned out, there were various code
23 rules and standards that apply to this particular type
24 of calculation. Reinforcement calculations are a sort
25 of a subclass, and the various loads that are included

1 in that calculation -- the calculation includes certain
2 loads specifically and other loads not specifically, but
3 based on the total stress that the nozzle is
4 undergoing.

5 In this particular case, the response to this
6 audit observation was that the engineer who was
7 responsible for it did evaluate all of the code-required
8 items for nozzle reinforcement in the calculation. In
9 this particular calculation, the inclusion of the piping
10 loads as a specific load, as opposed to either an
11 allowance for a load or an allowable stress level, the
12 inclusion of that in this particular calculation is
13 stated in the code as being judgmental on the part of
14 the engineer depending on the level of the loads on this
15 particular nozzle.

16 So in other words, the requirements call for
17 specifically line by line including certain loads and
18 others not specifically, but through what I will call
19 the conservatism of the calculational technique. So it
20 was optional whether the piping be included as a
21 particular line item in this calculation. And as it
22 turned out, the nozzles in question did not require the
23 piping to be included as a specific line item. They
24 didn't fall into the criteria where they had to be
25 specifically included.

1 So the auditor correctly asked the question,
2 but the answer was that in this particular case the
3 piping did not have to be included as a specific
4 identified load.

5 Q Gentlemen, turning to audit 19, the bottom of
6 page 1 related to "facilities calculation (design
7 division)". It indicates that while there had been some
8 rework of a design, that a number of the calculations
9 have not been updated to support the designs on the
10 current drawing. Is that correct?

11 (Panel of witnesses conferring.)

12 A (WITNESS EIFERT) Mr. Lanpher, the audit is
13 discussing the situation with respect to follow-up from
14 a prior audit with respect to updating calculations to
15 agree with design changes. And in that sense it
16 indicates that there are at this date -- there is at
17 this date some additional corrective action that has yet
18 to be completed to assure that all the calculations are
19 up to date to support the design as shown on the current
20 drawing.

21 It does not indicate that the designs are not
22 in any way supported by calculations. It indicates
23 there were some changes and the calculations need to be
24 brought up to date.

25 Q Isn't it usually the case that calculations

1 are performed before the drawings which presumably
2 support -- are supported by those calculations are
3 prepared?

4 A (WITNESS EIFE') The situation here is that
5 the calculations were prepared before the drawings were
6 prepared. The situation involves some changes to those
7 drawings. It does not indicate the source of those
8 changes, but they were probably field changes. The
9 situation would be that the proposed change was
10 evaluated and approved based on the judgment of the
11 engineers involved, fully recognizing that they had to
12 complete the process by going back to the calculations
13 and reflecting that information in the calculations.

14 A (WITNESS MUSELER) Mr. Lanpher, I can add to
15 that that that is exactly the situation. I'm not sure
16 in these particular drawings, but that is a very
17 frequent situation in the erection of the plant, in that
18 building services or the duct work and the HVAC --
19 heating, ventilating, air conditioning equipment --
20 domestic water-type systems, and the detailed
21 installation of many of these components, which is
22 installed in many cases on structural steel -- when the
23 final installation, final equipment arrives, and the
24 as-built condition of the equipment is fit into the
25 original design, the steel may have to be changed,

1 usually not very significantly.

2 But whenever it is changed, it would change
3 the initial design of the steel. That would have to be
4 backed up by a calculation. But the majority of the
5 time, this is a matter of the engineer's judgment,
6 moving a gusset a couple of inches or moving a beam a
7 foot. While it does have to be verified, it's not going
8 to change the adequacy of that structure.

9 So in this particular case that's the type of
10 thing where the calculations would actually follow the
11 change in the design document.

12 A (WITNESS EIFERT) I would also point out that
13 this observation is not an indication of a recurrence of
14 the problem. This audit observation reflects that the
15 judgment in this case of the auditor is that the
16 follow-up with respect to this work, although
17 progressing, was not progressing at a pace in their
18 judgment to which it should have progressed.

19 And this I would characterize as an
20 observation with respect to the scheduling and timing of
21 work, as distinguished from the quality of the work
22 involved.

23

24

25

1 Q Gentlemen, let me turn your attention to page
2 3 of the same audit which, in some of the books, are
3 with the previous audit. It is the page entitled 2.B.6,
4 Engineering Mechanics Division-Mechanical Section. It
5 is one of those pages, Mr. Eifert, that you assisted us
6 before in moving up from the previous audit.

7 (Discussion off the record.)

8 Q Mr. Eifert, this discussion concerns
9 calculations from the 1970 to 73 time period, correct,
10 which relate to the fuel pool?

11 A (WITNESS EIFERT) Some of the calculations
12 addressed here refer to the timeframe, yes.

13 Q And the audit revealed that some of those
14 calculations were based on data which were conceptual at
15 that time, but which had not been verified since the
16 original preparation, correct?

17 A (WITNESS EIFERT) That is correct.

18 Q And the audit also determined that some
19 calculations which should have been done have, in fact,
20 not been done, correct?

21 (Panel of witnesses conferring.)

22 A (WITNESS EIFERT) With respect to the second
23 item, with respect to the calculation for the spent fuel
24 liner, this wording of the finding is typical when a
25 calculation could not be located to show to the

1 auditor. The typical situation here is that the
2 calculation had been prepared and is later located as
3 part of the audit follow-up. But the audit does
4 indicate that it was not available to the auditors. Yes.

5 JUDGE BRENNER: Excuse me, that is the
6 language you would use, "when it was not available to
7 the auditor", that a calculation has not been done?

8 WITNESS EIFERT: In my experience within the
9 audit group, we have used that language. The situation
10 involves communication between the auditors and the
11 groups, and if we cannot locate the specific calculation
12 and they do not produce it for us, we assume, therefore,
13 that it has not been done and report it in that fashion.

14 JUDGE BRENNER: Well, I will give you the
15 observation that that language sounds to me like a
16 definitive ascertainment that the calculation has not
17 been done, as distinguished from language that says the
18 calculation is not available and, therefore, may not
19 have been done and will not assume to have been done
20 until found, or something much more conditional.

21 WITNESS EIFERT: That is why we worded it that
22 way. We aren't going to assume that there is a
23 calculation until they can produce it for us.

24 JUDGE BRENNER: All right. So when we see
25 language like that we would have to go to the follow-up,

1 or you would have to show us the follow-up, through your
2 counsel, more accurately in order to determine whether
3 the calculation was done or not.

4 WITNESS EIFERT: That is correct.

5 JUDGE BRENNER: So far as we know now, that
6 calculation has not been done, based on reading this
7 audit on this record.

8 WITNESS EIFERT: Yes.

9 MR. ELLIS: Judge Brenner, I think this is an
10 appropriate time for me to make this comment. If we are
11 going to go finding by finding through this, then I
12 think it is important for us to know the findings. In
13 many instances, these witnesses have personal knowledge
14 and are familiar with them and have been able to
15 answer. If we are going to go finding by finding
16 through all of this, then I think we should be familiar
17 with the findings that they want to go through and that
18 they want to pick out, so that we can answer these.

19 I don't think it is relevant to the contention
20 which talks about patterns of breakdowns, but if that is
21 what the Board wishes, then I think we ought to have
22 that opportunity to do that. It is a monumental job.

23 JUDGE BRENNER: Well, he has told you what he
24 is going to use these audit reports for, at least, and I
25 think we have discussed plenty now what else he is going

1 to tell you. As cross examination proceeds, you will
2 see what it is all about, and you can determine at the
3 end what you want to come back on with redirect.

4 I know it is a big job. There are a lot of
5 documents here. I am not going to make him tell you now
6 what finding he is going to use every question for.

7 MR. ELLIS: Does the Board want to know this
8 answer? I mean, I may make an independent judgment
9 about whether I think it is relevant to any finding. I
10 don't want to leave out anything that you are interested
11 in.

12 JUDGE BRENNER: I have established, I think,
13 the point I wanted to establish, and it was trying to
14 understand Mr. Eifert's view of the language that would
15 typically be used by an auditor. And I recorded my view
16 as to how I would have expected somewhat different
17 language to have been used, if it stood for what Mr.
18 Eifert said it stood for.

19 What you want to do with that is your business
20 and will depend, I suggest, on what the rest of the
21 cross examination reveals with respect to seeing this
22 language again in other audit reports or whatever. It
23 may become pertinent in terms of categorizing whether an
24 audit observation is more significant -- to belabor an
25 overused word -- or less significant.

1 MR. ELLIS: When I made my remarks just a
2 minute ago and used the word "findings" I meant audit
3 findings; not findings -- when I said finding by
4 finding, I meant if we are going to go through this
5 audit observation by audit observation. I don't mean
6 for him to tell me his findings.

7 JUDGE BRENNER: Okay, I misunderstood that
8 portion of your comment. We will find out as we go
9 through the cross what particular questions he is going
10 to ask, but if he has already identified the subsection
11 --

12 MR. ELLIS: Yes, sir, he leaves out some
13 calculations and does other calculations, and if he is
14 interested in particular audit calculations, we can do
15 some research and give the the Board and give Mr.
16 Lanpher more complete answers.

17 WITNESS MUSELER: Mr. Lanpher, --

18 JUDGE BRENNER: Wait a minute. We will just
19 proceed the way we are proceeding. And hopefully, where
20 there are particular patterns he wants to show, we will
21 see it. He has to have some building blocks in. I
22 can't say come in here and ask four questions as to your
23 ultimate patterns. That is all I have to say on this
24 point.

25 WITNESS MUSELER: Judge Brenner, I believe

1 this remark is more correctly addressed to your remark
2 on the interpretation of what the English language says
3 about a calculation not being done. I believe we can
4 confirm that in the parlance of engineering assurance
5 auditors, that the calculation not being done does not
6 really mean that the calculation was not done, but in
7 fact means as Mr. Eifert characterized it, it was not
8 available to the auditors.

9 We have been able to confirm that the
10 particular calculation in question was, in fact, in
11 existence early in the same year that the audit was
12 conducted, and that the particular -- the reason it
13 wasn't available is that it was somehow in transit
14 between two of the engineering disciplines involved.
15 And they returned the subject calculation to the
16 mechanical section which is where the auditor looked for
17 it. But the calculation had, in fact, been done and I
18 think that is the simple point.

19 I share the same problem with engineering
20 assurance audit definitions that you do, I'm afraid. I
21 was quite concerned about that when I saw it. But the
22 calculation was, in fact, done. I think that is the
23 most important thing.

24 JUDGE BRENNER: I don't want to get too hung
25 up on this one finding right now because we are looking

1 for patterns. But since you told me what you told me,
2 how do you know that?

3 WITNESS MUSELER: Because we have been able to
4 refer to the Stone & Webster project's response to the
5 engineering audit observation.

6 JUDGE BRENNER: One reason I raised the
7 question is that when we were looking at other audit
8 reports, different language was used, and maybe you are
9 easier on the environmental guys, I don't know, but in
10 that case, the language was that the calculation was not
11 readily available or not yet available. So apparently,
12 -- you see, I have seen the other language used for the
13 same proposition in the Stone & Webster audit report,
14 and that is why I asked the question.

15 Let's go back to Mr. Lanpher.

16 BY MR. LANPHER (Resuming):

17 Q Gentlemen, the same page of that audit, just
18 under the paragraph 3, the paragraph starting, "Two
19 recent calculations..." It goes on to say that the
20 analysis of asymmetric pressure was difficult to follow,
21 and the source of base data was not identified. And
22 revised results have not been transmitted to affected
23 groups.

24 Now, with respect to the source of basic data,
25 is this an example of where the calculations were not

1 readily traceable, the source of the data for the
2 calculation?

3 A (WITNESS EIFERT) That is what is indicated in
4 the paragraph that you referred to. Again, as
5 clarification of the requirements that Stone & Webster
6 has on providing traceability, I would like to
7 characterize a couple of examples to give you a better
8 feel for what we have been saying.

9 When doing an analysis, for example, for a
10 pipe support calculation, one of the primary inputs to
11 that analysis is the load from the pipe stress
12 analysis. All the engineers know that the pipe stress
13 analysis for that pipe run is the source of that input,
14 yet, if the pipe support engineers are not specifically
15 identifying the pipe stress analysis number for that
16 particular pipe stress run, we consider that a less than
17 totally adequately documentation of that pipe support
18 calculation.

19 There are many, many examples like that that I
20 could give where there is traceability to the source
21 document through a general knowledge of the process and
22 the source of that kind of input. This is, again, an
23 example of a strict requirement in Stone & Webster's
24 program that, again, we use primarily to insure the
25 usability of this documentation.

1 We do not consider this in any way a condition
2 that through our audits, we have been able to attribute
3 any problems in design or conclusions of analysis. This
4 is an administrative control that we consider is
5 important, and that we follow up on, rigorously follow
6 up on through the audit program. It is a standard that
7 I believe is probably higher than any other industry
8 with respect to the degree of documentation in
9 calculations. We rigorously apply it and rigorously
10 follow up to see that we are meeting that for our own
11 management control and document usability purposes. It
12 does not reflect on the quality of the work itself.

13 Q This does reflect, however, the fact that your
14 own standards were not being met in this instance by
15 your Engineering Mechanics Division, correct?

16 A (WITNESS EIFERT) In one specific analysis, yes.

17 Q This is not the first time in these audit
18 reports that the lack of input data has been noted,
19 correct?

20 A (WITNESS EIFERT) I do not recall any audit
21 observation that identified the lack of input data. The
22 input data is identified, the analysis is performed,
23 reviewed, conclusions drawn and the design completed.
24 We are talking traceability; references to specific
25 documents and, in some cases, we will probably see later

1 in audit observations where we wrote up an audit
2 observation on the basis that they hadn't referenced a
3 specific page number in the calculation.

4 As you stated, this is not an indication of
5 lack of input data.

6 Q This is not the first indication, however, of
7 traceability problems which do not meet your standards,
8 correct? Or your procedural requirements?

9 (Panel of witnesses conferring.)

10 A (WITNESS EIFERT) Mr. Lanpher, we have
11 discussed many times today the question of specific
12 identification of input data. I have tried to
13 characterize that situation, the procedure requirement,
14 examples of it, so that everyone including the Board can
15 understand what we are talking about.

16 This is a Stone & Webster requirement that we
17 consider is important, okay? It is not significant to
18 the analysis, to the adequacy of the design. It is an
19 administrative control requirement that we feel is
20 important to insure that the document is usable in the
21 future.

22 JUDGE BRENNER: Mr. Eifert, I don't think you
23 answered the question, and I say that not to identify
24 that question is a super-important question necessarily,
25 and not to pick on you individually, but this is going

1 to be a very long subject, as it is. And I think that I
2 am starting to see a tendency of repetition in the
3 answers, some of which may be necessary given the
4 questions, but I suggest not all of which is necessary.
5 And some questions, not all questions, but a lot more
6 questions than you have taken advantage of -- and I am
7 speaking of all the witnesses -- can be answered yes or
8 no, and then with the explanation, so that at least we
9 know where you are heading.

10 And even if it can't be a definitive yes or
11 no, the explanation can be, I think, somewhat more
12 directed to the question. It is certainly not easy
13 being up there as a witness, and it is made more
14 difficult by our broad subject and even more difficult
15 by a large panel because you want to consult and so on.
16 But your answer did repeat, as you indicated, a point
17 that you made several times today. I don't think you
18 answered Mr. Lanpher's question as to whether this is an
19 example of a traceability problem which has recurred.
20 And I think you can answer that question, and then
21 supply whatever explanation you want to make.

22 I don't know whether you answered that yes or
23 no. You may think you did, but I have not heard it.
24 And let me add one more thing. We go through the
25 transcript and we look to try to get the witness's view

1 as accurately as we can from the point of what the
2 witness meant. And if we have to thumb through two or
3 three pages for every answer, your view may be there but
4 it may start to become obscure. So give the most
5 important information upfront in answering the question,
6 and then whatever explanation you need.

7 (Panel of witnesses conferring.)

8 JUDGE BRENNER: Do you want to repeat your
9 question, Mr. Lanpher, because my paraphrase --

10 MR. LANPHER: Judge Brenner, your paraphrase
11 was just fine.

12 JUDGE BRENNER: Mr. Eifert, do you need the
13 question again?

14 WITNESS EIFERT: I would like the question
15 again.

16 JUDGE BRENNER: You ask it; it is your
17 question.

18 BY MR. LANPHER (Resuming):

19 Q Mr. Eifert, would you agree that this is an
20 example of a traceability problem similar to other
21 problems that have been identified earlier in the
22 calculation area?

23 A (WITNESS EIFERT) I do not characterize this as
24 a traceability problem; it is an identification of the
25 source document. In that context, it is similar to

1 other problems that we have discussed.

2 Q Thank you. Judge Carpenter?

3 JUDGE CARPENTER: I wonder if you could help
4 me a little bit. I am not familiar with what a reviewer
5 would do in the context of these items that you are
6 talking about right now. But usually, when I review
7 something I would first look at what the parent data are
8 and be sure that I am starting out with the same items
9 and am comfortable with those items.

10 Could you help me a little bit as to how a
11 reviewer could have been comfortable that he could
12 identify the sources of the data, as the first step in
13 the review?

14 WITNESS EIFERT: Yes, sir, I think I can
15 clarify that. These situations are situations where an
16 experienced engineer prepares a calculation based on his
17 understanding of the design process. He knows where to
18 go and get the information that he needs for his
19 analysis.

20 The review is conducted by another engineer
21 who is similarly familiar with the design process and
22 similarly, knows where that information is, uses much of
23 that information very often in his work on the project.

24 The example I used of a pipe support analysis
25 where the input document is the pipe stress summary for

1 that portion of the system, the reviewer would, without
2 hesitation, go directly to that particular analysis and
3 find and be able to have confidence that the proper
4 input data was used.

5 Following through with that particular example
6 because I suppose you could ask the question then why do
7 we require such strict documentation if that is the
8 case, when it becomes time to revise or change those
9 calculations at a later date, either during construction
10 or later during operation of the plant, the files of the
11 input data -- in this case, the stress summaries -- are
12 filed in a way that is probably not as familiar to the
13 people who are doing the analysis. It is on microfilm
14 where a specific reference to a document number is
15 necessary if you are going to have ready traceability.

16 That is the kind of situation where we have
17 insisted and continued to insist on strict traceability
18 to specific input documents.

19 JUDGE CARPENTER: So you are saying that in
20 the case where the calculation is made because of some
21 input that is coming from another division or another
22 area of work, you said in general, I believe, that these
23 people would know the parent documents because it is
24 sort of generated within that section.

25 You see, I was thinking about the other class

1 where the calculation is made in response to work that
2 is going on in some other section, and you have to know
3 -- you have to trace it back to that other section. I
4 take your testimony to be that those cases are very rare.

5 WITNESS EIFERT: No, I didn't mean to imply
6 that, if I did. Whether the input is generated within
7 the discipline that is generating the new calculation,
8 or whether it comes from another discipline within our
9 organization, or whether it comes from a vendor with
10 respect to vendor equipment, my point was that the
11 engineers preparing the calculation and the engineer who
12 is experienced and assigned to review the calculation
13 are all extremely familiar with that process of where
14 that information comes from and have access to it at
15 that point in time when the calculation is prepared.

16 JUDGE CARPENTER: Thank you.

17 BY MR. LANPHER (Resuming):

18 Q Gentlemen, if I could turn your attention to
19 Engineering Assurance Audit 20, first of all, just a
20 general question. There is a change in format, I think,
21 that takes place here. We are going to audit
22 observations. Is there any substantive change in the
23 auditing process represented by this?

24 (Panel of witnesses conferring.)

25 A (WITNESS EIFERT) No, there wasn't any

1 substantive change in the process. There was a change
2 in format, standardizing the form in which we reported
3 the conditions identified. The most significant thing
4 is it is probably more efficient to do it this way
5 without typing the concerns twice; once in the report
6 and once on an infraction notice.

7 Q And this is the format that is used today, is
8 that correct? The same basic format?

9 A (WITNESS EIFERT) The format, from the
10 standpoint of a cover letter report with attached audit
11 observations, yes. The audit observation form is
12 different today in engineering assurance audits. And
13 the text of the reports themselves are much different
14 now. Just recently, we have tried to put more into the
15 reports to give management more information about the
16 areas that we audited where we found no observations, so
17 that they have a better measure or feel to understand
18 how the activities on that particular project are
19 progressing.

20 Q Gentlemen, turning to Audit Observation 001,
21 it indicates that 25 calculations called "preliminary"
22 have not been checked. Do you have any reason to doubt
23 this finding that these calculations had, in fact, not
24 been checked?

25 (Panel of witnesses conferring.)

1 A (WITNESS EIFERT) Mr. Lanpher, I don't have any
2 basis to doubt that. These were identified as
3 preliminary calculations. They are marked, apparently,
4 "preliminary." The audit observation says they are
5 called preliminary observations, so I have no basis to
6 doubt the specific observation.

7 Q Does Stone & Webster have a category called
8 "preliminary calculations"?

9 (Panel of witnesses conferring.)

10 And, Mr. Eifert, just so my question is clear,
11 and if so, is there a different control procedure other
12 than 5.3 that would control preliminary calculations?

13 A (WITNESS EIFERT) We don't have a category
14 "preliminary" and a procedure for preliminary
15 calculations. However, in the design process it is
16 common practice to develop preliminary calculations for
17 conceptual designs and preliminary designs where we have
18 to proceed with assumptions with respect to, for
19 example, equipment where we won't be receiving the
20 equipment data until a much later date.

21 Q Mr. Eifert, -- I am sorry, did you finish your
22 answer?

23 A (WITNESS EIFERT) I believe I did.

24 Q Some of these, the oldest calculations, are
25 indicated to be about seven years old, given the fact

1 that this audit observation is from early 1977. Do you
2 have any explanation of how they could have gone
3 unchecked for so long?

4 A (WITNESS EIFERT) I don't know the specifics
5 here, but it could very simply be that they have gone
6 unchecked for that length of time, awaiting appropriate
7 vendor input data. I cannot tell from the audit
8 observation whether or not they had received that input
9 data, or when they received that input data. I would
10 speculate that being that we audit these calculations on
11 a regular basis, this came to light in this audit
12 because the discipline had probably received the data
13 necessary to revise those calculations, and in the
14 judgment of the auditor, have not proceeded to do so,
15 for example, since the last audit.

16 Q You would agree, would you not, that this is
17 an example of a failure to carry out requisite checking
18 of calculations?

19 A (WITNESS EIFERT) No, Mr. Lanpher. The
20 procedural requirements are that file calculations must
21 be reviewed and approved and filed and controlled. In
22 this particular situation, the preliminary basis of this
23 is not a procedural violation, as stated here.

24 Q Is it your testimony, then, that EMP-5.3 was
25 not violated by this?

1 (Panel of witnesses conferring.)

2 A (WITNESS EIFERT) I am sorry, but I do not have
3 specifics with respect to this set of calculations. But
4 it is not a procedural violation, as you have indicated,
5 to develop preliminary calculations that are unchecked
6 while awaiting final data. I think that is what I was
7 responding to.

8 Q Didn't the auditor think it was a violation?
9 And if not, why would he put it down, or she put it
10 down, as an audit observation?

11 A (WITNESS EIFERT) Again, without going back and
12 probably speaking to the auditor in this particular
13 case, it seems to me, based on my experience with
14 conditions involving preliminary calculations, that the
15 auditor judged that the facilities group has information
16 necessary now to finalize those calculations and should
17 finalize those calculations.

18 But prior to this audit in earlier years where
19 we had not written that, this problem, as requiring to
20 analyze these calculations, my assumption is that the
21 facilities group did not yet have that input, and it was
22 a judgment on the part of the auditors that the input
23 was available and the group was not taking timely action
24 to finalize the calculation.

25 Q Mr. Eifert, is it fair to say that unless you

1 reviewed the backup data, so to speak, for this, you
2 really don't know whether it is a violation or not? A
3 violation of the procedure?

4 (Panel of witnesses conferring.)

5 A (WITNESS EIFERT) That is correct. I would
6 have to go into the backup documentation, and possibly
7 even go back and talk to the auditors, to evaluate this
8 one. This is an unusual -- not a common problem.

9 Q Turning to the next page, Audit Observation
10 002, it indicates with respect to electrical
11 calculations that numerous calculations have sources of
12 input that are not adequately identified to insure
13 positive traceability. Do you have any reason to doubt
14 this finding?

15 (Pause.)

16 A (WITNESS EIFERT) Mr. Lanpher, this audit
17 observation, as all audit observations, reflects the
18 understanding of the situation by the auditor at the
19 time of the audit. This is probably an actual
20 condition. However, many audit observations in the
21 response contain clarifying information, additional
22 information not provided to the auditors during the
23 conduct of the audit that in some cases modify the
24 identified or apparent problem identified by the
25 auditors. And in some cases, an apparent problem turns

1 out not to be a problem.

2 Q Based on the information set forth in this
3 observation, would you agree that this is an example of
4 a source of input which is not -- strike that.

5 Do you agree that this is an example of a
6 traceability problem?

7 A (WITNESS EIFERT) No, Mr. Lanpher, I do not
8 consider this a traceability problem. I consider it a
9 problem with identification of sources of input. I am
10 confident that the electrical engineers involved here
11 were able to trace and find the source documentation.

12 Q Well, isn't the reason that you identify the
13 source of input to insure positive traceability?

14 (Panel of witnesses conferring.)

15 A (WITNESS EIFERT) Mr. Lanpher, we discussed the
16 identification of input and the term "positive
17 traceability" as it would have been used by the auditors
18 in this audit observation is not in reference to
19 positive traceability with respect to future use of the
20 calculation, but for changes during the engineering
21 construction phase or as necessary during the operation
22 phase.

23 JUDGE BRENNER: Mr. Eifert, under this new
24 format, there is a box for reply for each audit
25 observation sheet that comprises the audit. Are they

1 used for the replies? And if so, is the form on which
2 the reply is placed kept on file with the audit
3 observations?

4 WITNESS EIFERT: Yes, they are. The process
5 is that we issue the report with a copy of the audit
6 observation and that gets distributed to many people at
7 Stone & Webster, as indicated on the distribution. The
8 originals of these reply forms were provided to the
9 project for development of their response. The reply
10 would be typically handwritten, possibly sometimes typed
11 on the original of the form.

12 Additional documentation, correspondence
13 between engineering assurance and the project, all make
14 up the total response to the finding that is the basis
15 for the acceptance of the response and closed out by
16 engineering assurance. They are kept on file.

17 JUDGE BRENNER: All right. I don't know
18 whether to ask Mr. Lanpher or LILCO, depending on who
19 made what available to whom, but why don't we have the
20 final copies? That is, the versions with the replies.
21 Recognizing that the format changed somewhat and some of
22 the earlier ones might be a little different due to
23 format problems.

24 MR. LANPHER: I can't state whether we asked
25 for the replies in discovery. We got these from LILCO

1 in discovery. We asked for audits. I am not sure -- I
2 don't have the discovery request right here, Judge
3 Brenner, so I don't know --

4 JUDGE BRENNER: Your short answer is, this is
5 what they gave you.

6 MR. LANPHER: This is what we have available
7 and are making available as exhibits. That is right.

8 JUDGE BRENNER: And you don't have --

9 MR. LANPHER: I do not have the replies, that
10 is right.

11 JUDGE BRENNER: Okay. Turning to my left --.

12 MR. ELLIS: My short answer is we gave them
13 what they asked for, to the best of my knowledge.

14 MR. LANPHER: I have no reason to dispute that.

15 JUDGE BRENNER: This is not in the context of
16 a discovery dispute. We are now trying to get a current
17 record. Would it have made sense, assuming that they
18 asked for the audit reports, to get the copy back that
19 included the reply? Let me phrase it more currently.

20 Would it be better if we had the copies with
21 the reply now in the record instead of sloughing through
22 this further on redirect, if that is what is going to
23 happen? Or instead of the witnesses going through
24 documents that we don't have in front of us and telling
25 us that they have other information? I am not

1 precluding that the witnesses are quite proper in doing
2 that, depending on the question.

3 MR. ELLIS: Well, I think my previous point
4 was that if he -- if the audit observations that were of
5 interest, if we had to do further research on those I
6 think it might be important for us to know which ones
7 those were. It may go beyond the documents, this last
8 form down here. I don't know.

9 JUDGE BRENNER: All right. I am going to
10 leave it. You can think about it and maybe work it
11 out. I agree with you, it may go beyond that but it may
12 be a step in the right direction to have that. You all
13 have your own individual cases in mind as to how you are
14 going to proceed.

15 It would be a shame to have Exhibit 51
16 containing 40 audits, Suffolk County Exhibit 51 for
17 identification containing 40 audits and then three weeks
18 from now to get LILCO Exhibit "Whatever" containing 40
19 of the identical audits except that we now have the
20 reply box filled in. You all can think about it.

21 Maybe it is not necessary to where you are
22 going with the case, but it might have been pertinent
23 information. And I am keeping in mind what I discussed
24 yesterday, wanting to think about the contention which
25 is talking about trends and recurring problems. I don't

1 believe we are getting overly hung up on any individual
2 finding; I am simply saying that because you made a few
3 comments along those lines, Mr. Ellis.

4 MR. ELLIS: Yes, sir. I think the contention
5 speaks in terms of pattern of QA breakdowns. And, of
6 course, our initial position is that these are not QA
7 breakdowns.

8 JUDGE BRENNER: Maybe your reply would have
9 been pertinent to that. Maybe the reply is so succinct
10 that only somebody working with this at Stone & Webster
11 would understand that from the language.

12 All right, let's proceed. I got the short
13 answer to my question. Mr. Lanpher, I have but in
14 already, when you get to a convenient point why don't
15 you stop, because I have a few observations that I wat
16 to talk about on some housekeeping matters in terms of
17 location of the hearing and so on.

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1 MR. LANPHER: Let me try to finish this
2 audit.

3 BY MR. LANPHER: (Resuming)

4 Q Mr. Eifert, looking at the recommended actions
5 section of this audit, it says to review the existing
6 calculations and "positively identify sources of input
7 for traceability." It also says to prevent recurrence
8 of this deficiency.

9 In stating to "positively identify sources of
10 input for traceability," does that mean -- what does
11 that mean?

12 A (WITNESS EIFERT) That means to identify the
13 specific document which contained the information that
14 was used as input to this calculation. I'm not very
15 familiar with the electrical, so I can't give you a good
16 electrical example, but the pipe stress analysis to the
17 pipe support is my best example.

18 Q The failure to identify the sources of input
19 or positively identify the sources of input for
20 traceability is a violation of EAP 5.3, correct?

21 A (WITNESS EIFERT) Yes, it is.

22 Q And the recommended action also stated to take
23 action to prevent recurrence of this deficiency. Is
24 that an indication that -- or a parallel to "take
25 preventative action" under your old terminology, because

1 this is a recurring problem, or what? Or is that
2 because it says "numerous calculations"? I'm trying to
3 put this in context.

4 A (WITNESS EIFERT) The recommended action first
5 says to review existing calculations and positively
6 identify. That is, correct the situation in all the
7 existing calculations. The balance of the statement,
8 which says "and take action to prevent recurrence," is
9 referring to ensuring that future calculations do
10 contain the specific detailed reference to the input
11 sources that we require.

12 Q This corrective action would be taken only
13 within the electrical discipline?

14 (Panel of witnesses conferring.)

15 A (WITNESS EIFERT) Mr. Lanpher, this is an
16 example where in the audit program, in the audit program
17 follow-up, we would specifically follow up with the
18 electrical discipline on the project. I would point out
19 that all the audit reports go to the project engineer,
20 who has an opportunity to look at them and consider the
21 need for action in other disciplines for those
22 disciplines under his direct auspices on the project.
23 And it's very possible that, for example, if the
24 preventative training was the preventative action, he
25 would have more people than just his electrical people

1 attend that training.

2 Q Is the project engineer in the QA department
3 at Stone & Webster?

4 A (WITNESS EIFERT) No. Project engineer is the
5 senior individual from the engineering department
6 responsible for engineering.

7 Q Well, the QA department also would make a
8 decision that, because of the nature of the problem, the
9 corrective or the preventive action should cover
10 multi-disciplines, correct? It wouldn't have to go to
11 the project engineer for that decision?

12 MR. ELLIS: May I have an understanding of
13 what is meant by multi-discipline? There are other
14 divisions that are audited here, and if they have those
15 findings in that area then they would be covered here
16 specifically. And I think we need to know what he means
17 by multi-discipline.

18 JUDGE BRENNER: I think I know what he means,
19 because it is a follow-up to some matters that were
20 discussed this morning with Mr. Eifert. It means a
21 discipline other than the particular discipline labeled
22 in the audit report. I don't know whether that's a
23 division or a unit or a branch, but the audit reports
24 are categorized. For example, it will be electrical
25 calculation; another one will be building service design

1 calculations, and so on.

2 Is that what you meant, Mr. Lanpher?

3 MR. LANPHER: Yes, sir. It was in the nature
4 of a follow-up on, I think it was, the Board's questions
5 earlier today.

6 MR. ELLIS: That is helpful.

7 BY MR. LANPHER: (Resuming)

8 Q My question was whether also the QA department
9 can make that determination.

10 A (WITNESS MUSELER) Mr. Lanpher, the project
11 engineer, correctly stated, is not a member of the
12 quality assurance department. However, both in the
13 Stone & Webster and the LILCO organizations, in this
14 case the Stone & Webster organization, the project
15 engineer is the individual who is responsible for the
16 design of the plant.

17 He therefore is responsible for taking any
18 action that is required in order to ensure the quality
19 of the plant. Your question I believe was going to the
20 particular audit observation was leveled against the
21 electrical engineering department. And again, I think
22 to a similar question asked this morning, didn't that
23 have implications across the board.

24 And let me make the point that the audit
25 reports that we are talking about are sent to the

1 project engineer for action. The individual audit
2 findings go to the people who were audited, but the
3 audit report and the responsibility for replying to that
4 report goes to the project engineer. So he is fully
5 cognizant of both the audit findings and the responses
6 to those audit findings.

7 So if a particular audit finding did have
8 applicability across all of the engineering disciplines
9 that he is responsible for, he would do something about
10 that. And I will cite again audit number 4, because it
11 is an analogous situation with a different discipline,
12 where the particular audit findings went to specific
13 disciplines, engineering safeguards and mechanical.

14 The engineering assurance audit observations,
15 which were not formalized the way they are in the audits
16 we're looking at now, did not call for any across the
17 board action. They called for -- they pointed out the
18 problems in these particular areas, and the project
19 engineer took the action to implement a change in the
20 general project procedures based on audit observations
21 in only two discipline areas.

22 He might also have to inaugurate additional
23 training, if that were required. The point I am trying
24 to make is that that is the project engineer's
25 responsibility. He is responsible for evaluating these

1 audit findings and taking action if in fact an audit
2 finding might have applicability in the other
3 disciplines.

4 I can't comment on how this particular audit
5 finding tracked out to the end, but that is not
6 something that is done in a vacuum and there is someone
7 who was responsible for ensuring that if it does apply
8 to more than one discipline that in fact a problem is
9 looked at in the other disciplines.

10 Q Mr. Eifert, let me go back to you because that
11 did not answer my question. My question was whether, in
12 addition to the project engineer, whether the Stone &
13 Webster QA department can make the determination to
14 apply corrective/preventive action across
15 multi-disciplines?

16 A (WITNESS EIFERT) Mr. Lanpher, we are
17 discussing engineering assurance audits here and
18 engineering assurance is not in the quality assurance
19 department.

20 Q Let me change my question to engineering
21 assurance. Can you make that determination?

22 A (WITNESS EIFERT) Yes, we can. We are not
23 restricted to operate this way. If the auditor judged
24 during conduct of the audit that the apparent cause of a
25 condition was not restricted to a specific discipline,

1 in most cases of that nature we would ask for action in
2 more than the specific discipline that was identified.

3 For example -- I can't think of a specific
4 example, but if a cause was a misinterpretation of a
5 project procedure and the project procedure applied to
6 other than one discipline activity, although we only
7 audited one discipline's activities, we would probably
8 ask that the project review other work to see if the
9 other disciplines had the apparent same concern.

10 Q Gentlemen, I'd like to turn your attention to
11 observation 007. It is the last observation in this
12 audit, next to the last page. The third observation
13 noted therein -- and this relates to hydraulic
14 calculations -- it states that some of the calculations
15 do not positively identify the sources of input data.

16 Do you have any reason to doubt that
17 observation?

18 A (WITNESS EIFERT) No, sir.

19 Q Would you agree that this is very similar to
20 observation 002 that we were just talking about?

21 (Panel of witnesses conferring.)

22 A (WITNESS EIFERT) As written, the audit
23 observations are very similar. To totally evaluate the
24 similarity of the concern, I would need to go back to
25 the supporting documentation with respect to the

1 follow-up with respect to these, to compare, for
2 example, such things as extent and cause of the concern
3 for each of the disciplines.

4 MR. LANPHER: Judge Brenner, this is a
5 convenient time for me to stop.

6 JUDGE BRENNER: All right. As far as the
7 witnesses are concerned, you can leave now, you can stay
8 if you want. We've got about five minutes of mundane
9 scheduling matters to talk about. So I won't feel as if
10 you are interrupting if you wander out as we're talking
11 here.

12 (Witnesses excused.)

13 JUDGE BRENNER: This is in the interest of
14 attempting to give you as much information as possible
15 into schedule locations, and it is a follow-up to my not
16 wanting to say we will be in Bethesda only for October.
17 As you know, we will be in hearing next week and then we
18 are going to be in recess for two weeks, and then we
19 will be resuming on Tuesday, October 12. And we will be
20 in Bethesda at least through October.

21 It's clear to me, and I presume to everyone
22 else here, that this hearing is going to continue into
23 November, and we can have our own speculation as to
24 which issues we will be up to then. But there are a
25 sufficient number of issues left that we will be in

1 hearing in November. I have in mind the inadequate core
2 cooling, perhaps the other previously deferred safety
3 issues, on-site emergency planning. I don't know the
4 extent of that and I will have more insight into it when
5 I hear from the parties next week.

6 There are two federal -- well, two holidays
7 that occur, one each in the first two weeks in November,
8 that affect where we will be. The Board would have been
9 willing to return to Riverhead the first week in
10 November. However, we cannot use that hearing room
11 during election day.

12 In light of that, we will stay in Bethesda the
13 first week in November also if we are in hearing. And
14 as I say, it is my expectation that we will be. We have
15 a lot to do, so we are not planning another break
16 certainly before the week approaching the end of
17 November after this next break, subject to the caveat
18 that we may have to be in hearing on another proceeding
19 for one of those weeks. That would be the only reason
20 that we would break between the week of October 12th
21 through the third week in November at least.

22 As far as the second week in November is
23 concerned, we cannot have the Riverhead hearing room on
24 Veterans Day, November 11th. Veterans Day is a federal
25 legal holiday. I want to put you on notice that we may

1 well be in hearing on that day, unless there is a
2 particular objection, which I will entertain.

3 Where we will be I don't know. We may not be
4 able to work things out. We may have to adjust our
5 schedule that week to be in hearing the first three
6 days, in which case we would go on a Monday. But if
7 possible, we will try to work it out so that we can be
8 in hearing that week on our normal Tuesday through
9 Friday schedule. It may require staying in Bethesda for
10 that week also for that reason, although I don't even
11 know yet if I can have our own NRC hearing room that
12 week.

13 If we have been in Bethesda all that time and
14 there's only the third week in November left before a
15 possible break, we will discuss as we approach it the
16 location. So I just wanted you to understand that our
17 choice of locations as we get beyond October has to do
18 more with where we can be as the holidays fall, rather
19 than any predilection on the part of the Board as to
20 where we are.

21 And I say this because I heard Mr. Lanpher
22 yesterday talk about his preference for certain issues
23 being litigated here. You mentioned emergency planning
24 on-site in particular. We are certainly very willing to
25 accede to that, but to the extent it is possible given

1 the schedule.

2 Okay, that's all I have and I guess we can
3 resume at 9:00 tomorrow. We will run not quite until
4 2:30 tomorrow. We will try to stop at around 2:15 or
5 so.

6 (Whereupon, at 5:05 p.m., the hearing in the
7 above-entitled matter was recessed, to reconvene at 9:00
8 a.m. on Friday, September 17, 1982.)

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NUCLEAR REGULATORY COMMISSION

This is to certify that the attached proceedings before the

ATOMIC SAFETY AND LICENSING BOARD

in the matter of: LONG ISLAND LIGHTING COMPANY (Shoreham Nuclear Power
Station)

Date of Proceeding: September 16, 1982

Docket Number: 50-322-OL

Place of Proceeding: Hauppauge, New York

were held as herein appears, and that this is the original transcript
thereof for the file of the Commission.

Susan A. Harris

Official Reporter (Typed)

Susan A. Harris

(SIGNATURE OF REPORTER)