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UNITED STATES OF AMERICA NUCLEAR REGULATORY COMMISSION

Title:

BRIEFING ON REPORT AND PLAN FOR IMPLEMENTATION

OF PRA WORKING GROUP REPORT

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UNITED STATES OF AMERICA NUCLEAR REGULATORY COMMISSION

BRIEFING ON REPORT AND PLAN FOR IMPLEMENTATION
OF PRA WORKING GROUP REPORT

PUBLIC MEETING

Nuclear Regulatory Commission One White Flint North Rockville, Maryland

Monday, January 31, 1994

The Commission met in open session, pursuant to notice, at 10:00 a.m., Ivan Selin, Chairman, presiding.

COMMISSIONERS PRESENT:

IVAN SELIN, Chairman of the Commission KENNETH C. ROGERS, Commissioner FORREST J. REMICK, Commissioner E. GAIL de PLANQUE, Commissioner

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STAFF SEATED AT THE COMMISSION TABLE:

SAMUEL J. CHILA, Secretary

KAREN CYR, Office of the General Counsel

JAMES TAYLOR, Executive Director for Operations

THOMAS MURLEY, Director, NRR

ROBERT BERNERO, Director, NMSS

EDWARD JORDAN, Director, AEOD

ERIC BECKJORD, Director, Office of Research

ASHOK THADANI, Director, Division of System Safety and Analysis, NRR

MARK CUNNINGHAM, Chief, PRA Branch, RES

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1	P-R-O-C-E-E-D-I-N-G-S
2	10:00 a.m.
3	CHAIRMAN SELIN: Good morning, ladies and
4	gentlemen.
5	We're pleased to welcome representatives
6	from the staff to brief the Commission on the final
7	report of the probabilistic risk assessment working
8	group and the status of the PRA implementation plan.
9	Last week we were briefed by the regulatory review
0	group on their implementation plan which included a
1	number of recommendations to increase the use of risk
2	assessment in the regulatory process. Very welcome
3	recommendations, I would add. When asked about some
4	of the PRA-related points, they graciously and
5	courageously said that you'll answer all these
6	questions today.
7	I do sense from the SECY and from the
8	working papers that the staff is moving rapidly
9	forward to implement improved and increased
0	applications of risk assessment methods throughout the
1	agency for which you are to be commended.
2	Copies of the viewgraphs are available.
3	Commissioners?

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COMMISSIONER de PLANQUE: No.

CHAIRMAN SELIN: Okay. Mr. Taylor?

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MR. TAYLOR: Just a few remarks, sir. As you noted, the purpose of this briefing is to demonstrate our progress and our plans for expanded use of PRA in the agency's business. As you mentioned, sometime earlier I'd established a working group which was really set up to improve the quality, the consistency and the coherency within the staff in the use of PRA for our decision making process. You have seen the final report of this working group and subsequent to the issuance of the report I received a letter from the four major office directors supporting the development of a PRA implementation plan for expanded use within NRC. You will hear more about that today.

I will also note that NUMARC has formed a regulatory threshold working group to address the application of PRA to regulatory activities. The staff has already begun to interact publicly with this group and further interactions are planned. We're also working with them to better define data requirements to support expanded use of PRA and there's some work going on with INPO in that area too.

All of these activities are to use the risk bases and it is important that they be integrated into a common plan within the agency. You'll hear

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more about that in the briefing today.

I'll now ask Mark Cunningham, who is the leader of the working group, to start the formal presentation.

MR. CUNNINGHAM: (Slide) Could I have slide 2, please?

There's two elements to our presentation today. The first is the summary of the working group activities over the last year and a half or so. The second is the discussion of what's going to come in the PRA implementation plan developed.

(Slide) Slide 3, please.

The working group was initiated by Mr. Taylor is response to an ACRS letter in July of 1991. The ACRS letter itself raised issues of inconsistency and unevenness in the staff's present uses, or present uses at the time, of PRA. The group was then established with three objectives. The first was to develop guidance on consistent and appropriate uses of PRA. The second was to identify knowledge and skills necessary for the various types of PRA uses in the Agency, and the third would be to define improvements in PRA methods and data that would be needed for the types of PRA uses in the Agency.

(Slide) Slide 4, please.

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The working group was an interoffice group. I chaired the group and represented the Office of Research, Pat Baranowsky represented AEOD, Bill Beckner, NRR, Pat Rathbun, NMSS. In addition, we had a number of people from throughout the staff helping us do that, as well as contractors from two national labs and three universities.

(Slide) Next slide, please.

As the work proceeded, we had two sets of review. First was by a set of external reviewers and then we had the ACRS review. We had four external reviewers: John Garrick from PLG; Doctor Bernard Harris from the Statistics Department at the University of Wisconsin; Ralph Keeney from USC; and Herb Kouts. These four people reviewed three versions of the report and we met with them on four different occasions. They had many, many comments on what we had written. Most of these, the vast majority were in the details to make sure that we got the statistical terminology correct and some of what we had written and things like that.

The most significant general comments came down to a very few though. The first was in a sense related to the scope of the working group. We had a lot of discussions with them on the need for a

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why PRA should be used in the Agency. They were very concerned that if we did not have that type of a general statement that it was hard for them to judge whether or not what we were doing in the working group was on the right track or not.

The second general comment dealt with interactions with industry. They noted that in many parts of the industry they had developed very mature PRA capabilities and they were concerned that we were just not paying enough attention to those groups out there.

The third dealt with the issue of training. Doctor Garrick in particular made a comment on several occasions that PRA training cannot be removed from systems training. If you don't know the facility that you're trying to study, then all the PRA training in the world isn't going to help you very much. He also observed that many of his best people in consulting business were people who were systems people first, operators, that type of thing, who were trained then in PRA.

The final comments from these four individuals came in a November 10th letter and basically I think they were satisfied after the long

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discussions we had with what we came forward with in the working group report.

(Slide) Next slide, please.

We also had four meetings with the ACRS. Their comments were very similar to the general comments we received from the external reviewers. In our May meeting with them, May 1993, we spent a considerable amount of time on the issue of scope as well, again focusing on the issue of the need for a more general set of principles on how and why the Agency should be using PRA. They also got into the issue and made a comment about the need to interact more with the industry.

We went back to them in November with an update of the report. We discussed the further discussion we had with the external reviewers and basically told them that we had resolved all of our comments with the external reviewers. Mr. Thadani at the November meeting briefed them on the November 2nd letter from the office directors to the EDO. I think the combination of the two presentations led to a letter of November 10th which basically said the working group seems to have done a good job and we look forward to hearing about the PRA implementation and how we're going to proceed with this.

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(Slide) Next slide, please.

The next seven slides basically summarize the working group report. It was provided to you with SECY-93-330. It's going to be published here shortly as NUREG-1489.

We had two general recommendations, the first of which was very much related to the issue that I mentioned that came up both from the external reviewers and the ACRS, the need for a broader statement of principles on agency uses of PRA. Our recommendation then was to develop an integrated plan on the staff's risk assessment and risk management practices that would lay out the present structure of the Agency's risk assessment and the management practices and summarize the key elements of that work, as well as lay out plans for improving and expanding PRA use within the Agency. Then, as part of that, as part of the risk management aspect of that, to consider more formal decision analysis methods as part of our risk management practices.

The second general recommendation again resulted directly from the comments from the external reviewers in the ACRS. That was the need to improve the interactions with industry PRA users. Mr. Thadani, in a little bit, will talk about the work

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1	that he's had so far with the NUMARC steering group.
2	COMMISSIONER REMICK: Mark, a question.
3	It's my assumption that in general NRC staff do not
4	really perform PRAs to any extent. We are more
5	reviewers and users. Am I correct or to what extent
6	am I wrong on that?
7	MR. CUNNINGHAM: I think that's basically
8	correct, yes. Most of the work the staff does is
9	either reviewing PRAs or adapting existing PRAs to
10	study a particular issue or something like that.
11	MR. TAYLOR: Of course, we sponsored
12	NUREG-1150 and our staff was very much involved in
13	overseeing that work. The work was principally done
14	in Sandia, but
15	DOCTOR THADANI: But I think if you're
16	talking about large scale studies, plant PRAs, I think
1.7	generally what you say is correct. But the staff does
18	conduct a number of narrow studies evaluating specific
19	issues, for example
0.0	COMMISSIONER REMICK: Right.
21	DOCTOR THADANI: and understanding the
22	significance of those issues. Operating experience is
23	one example of that.
2.4	COMMISSIONER REMICK: But don't we in
25	general, and this is not a criticism because I think

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-	it adds to what you're saying, the importance of the
2	actual practitioners that people are doing on a day to
3	day basis, and the people who review and use those in
4	many cases, the importance of those interactions. I
5	agree 1150 is a good example. Of course, WASH-1400
6	are examples where the staff certainly made major
7	role. I think in the case you're talking about, don't
8	we use existing PRAs though to do those narrow slices?
9	DOCTOR THADANI: We've done both actually.
10	We've used existing PRAs and in some cases we've
11	actually gone beyond. An example that comes to mind
12	is recent work that we did on South Texas. We
13	actually took Riskman, which is a tool that Pickard,
14	Lowe and Garrick has developed and they use for PRAs.
15	It covers about 30 or 40 PRAs done in this country
16	basically and we've used that tool to do some
17	independent studies ourselves. We bought it basically
18	from Pickard, Lowe and Garrick.
19	At least what I see is this slowly growing
20	hands-on activities within the Agency. It's growing
21	slowly, but I think it's growing.
22	COMMISSIONER REMICK: Good. Good. But I
23	assume you do agree with the recommendation here then,
2.4	the need for the, let me say, the day to day
25	practitioners that exist, the people that are doing it

for their living and those of us who are more users and reviewers and the need for those people to interact because it is a rapidly changing technology.

DOCTOR THADANI: Absolutely. There's no question about that.

MR. CUNNINGHAM: (Slide) Slide 8, please.

The working group identified three areas for improvement in Agency PRA use, the areas of guidance, training and PRA methods and data bases.

(Slide) Slide 9, please.

In the area of guidance development, the working group did a couple of things to get the ball rolling, if you will. One was we developed some general guidance for two types of staff PRA uses. It's screening and prioritizing issues and events, issues such as generic issues or operational events or LERs, that type of thing. Also, we developed guidance for performing more detailed analyses of specific issues or events. That is the ones that typically seem to be the more serious or significant issues we study in more detail. So, we developed some guidance for that as well. We also developed more specific guidance for two particular subsets of this, if you will, generic issue prioritization and generic issue resolution. These are intended as starting points for

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the people who do generic issue work to test this out and see how it works over the next year or so, I think, and try to eventually build this into their normal sets of guidance and expand, if you will, on the PRA aspects of it.

(Slide) Slide 10, please.

In addition to developing these particular types of guidance, we also made a number of recommendations for further work. One was to develop detailed guidance in the other subsets, if you will, of issue screenings and analyses. This could again be operational events analyses, things like that. We recommended the completion of the development of guidance for PRA uses in plant-specific licensing action. The issue that Mr. Thadani just mentioned on South Texas was a tech spec issue. There is -- we recommended expanding the guidance on how PRAs should be used in that process and in particular how IPEs coming in could be used in that process. recommended that guidance be developed on how IPEs and IPEEEs could be used in the inspection process.

In the longer term, we recommended that the standard review plan be updated to reflect the perspectives developed on the PRA reviews done in the design certification. It's actually an activity that

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NRR had already started, but we supported eventually that the PRA get back into the SRP.

With respect to NMSS, we identified two principal areas in NMSS where risk assessment methods were being used, the high-level waste where they call it performance assessment but very much related to PRA, and in the area of the study of medical devices, certain medical devices. In the first area, in highlevel waste, there was already some work underway to develop guidance on how they should perform their licensing reviews of these things and presumably the risk assessment guidance would be part of that. In the medical device area, this is something that's very new, so it's not clear how much guidance is really needed. Our basic recommendation in this area was that the people doing this work face many of the same problems that those of us on the reactor side of the house face in terms of basic PRA methods issues, and we try to make sure we keep talking to each other as we go along. We have a lot to learn from each other on that.

COMMISSIONER REMICK: I would assume a database also in those areas. It'd be a problem.

MR. CUNNINGHAM: Yes, that's right.

(Slide) Slide 11, please.

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In the areas of skills and training, the working group did a couple of things. First of all, we developed what we call a desk reference, if you will, on basic PRA terms and methods and the strengths and limitations of those methods. This is contained in Appendix C of the report and summarizes what somebody in the staff might expect to see in terms of concepts and models and methods in areas such as probability and statistics, reliability analysis and certainly a sensitivity analysis, that type of thing. In addition, we're planning to have some workshops this spring to the staff to introduce them basically to this document. After that we've been working with the people at TTC so that this information would basically be worked right in o the PRA training program.

(Slide) Slide 12, please.

COMMISSIONER REMICK: Talking about the common use PRA terms, on one of the later slides I noticed on the same slide we used PSA and PRA. I wonder if the staff has given any thoughts, are there any advantages to try and to become more uniform in that. I kind of like risk being in there myself, but I must admit that most of the rest of the world seems to be going to PSA rather than PRA. Have you thought

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1	about whether there are advantages or disadvantages of
2	trying to be consistent?
3	MR. CUNNINGHAM: We thought about it a bit
4	in the working group and went towards the terms "risk
5	assessment" and "risk management." PSA is something
6	we share with people such as our European counterparts
7	and things like that. Risk assessment and risk
8	management are terms that you see in other parts of
9	the federal government.
0	COMMISSIONER REMICK: Yes.
1	MR. CUNNINGHAM: In EPA and places like
2	that. I guess our attitude was let's try to be a
3	little more consistent with the rest of the
4	government.
.5	COMMISSIONER REMICK: Yes. Okay.
.6	MR. CUNNINGHAM: So, you don't see PSA in
7	the working group.
8	COMMISSIONER ROGERS: My impression is
9	that many users of these terms outside the United
0	States, when they're talking about PSA, really don't
1	go the final step of looking at the health
2	consequences.
1 H.	MR. CUNNINGHAM: Yes.
3	
4	COMMISSIONER ROGERS: That they just avoid
	COMMISSIONER ROGERS: That they just avoid that. That seems to be the more common approach in

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PSAs, to simply look at the on-site situation and ignore what the consequences off-site might be, and that they draw a distinction between PSA and PRA on that basis.

DOCTOR THADANI: Yes. Yes. In fact, I think typical level 1 and level 2, the systems analysis part and the containment performance part, people tend to call it safety analysis. It's when you get into consequences and it's numerical terms, that's when they tend to talk about risk.

are inconsistent also. I've had a number of discussions at international about that and they talk about PSA levels 1, 2 and 3 and there is a tendency in some countries now to do the level 3 also. But there's a major inconsistency on whether they -- if they call level 1 and 2 PSA, they also call level 3 PSA. I kind of lean in your direction. I kind of like the concept of risk and it is more consistent with use in other government agencies in the United States, but I must admit there are advantages the other way also.

MR. CUNNINGHAM: Yes.

DOCTOR THADANI: I might note that at the ACRS meeting, NUMARC briefed the ACRS also and NUMARC

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was asked actually why did they call their activity PSA activities and not PRA.

MR. TAYLOR: We're still working on that.
MR. CUNNINGHAM: Slide 12, please.

We had three recommendations in the area of PRA skills and training. The first was the need for the Agency to develop a comprehensive PRA training program. As it happened, while we were doing most of our work on the working group, the PRA training program was handled by the Office of Personnel and late last year the responsibility for this was reassigned to AEOD at the TTC. I think that will get at some of the issues that were raised, for example by Doctor Garrick, of bringing together the systems training and the PRA training. So, it's now AEOD's responsibility to develop this PRA training program.

Perhaps as a subset of that, we've recommended that for each particular type of use by the staff of PRA, that in a sense a minimum set of courses be designed and established that the person would have to go through.

We touched on the issue also of recruiting staff and even though we recognize we didn't have a whole lot of flexibility in that area. What we recommended was 'hat we try to, to the extent that we

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could, focus on two particular critical PRA skills as we recruit. The first would be people experienced with practical experience in doing level 1 PRAs, focusing on doing PRAs so that we have some people in the staff who have gone through the rigors of doing something from scratch. The second critical area we defined was people experienced in statistics. In both of these areas, we focused on these areas I suppose because we didn't see that it would be very easy to train available staff to develop this type of expertise. We have a limited number of places where we could have somebody do a PRA and it's hard to turn an engineer into a true statistician. So, those are the ones in particular that we picked out.

training area, my personal view is that this would be an excellent time not only to teach the techniques of PRA, but it seemed like it would be a ripe opportunity to also cover the safety goals, the Commission safety goals because I think there's a major misunderstanding of what is and what is not in the safety goals because they have changed over the years. Even, I notice in ACRS from time to time referred to what were drafts ten years ago of the safety goals, as if those are the safety goals today or the health objectives. I would

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also hope that in that -- and I think the safety goals help put those risks in some kind of a comparative risk perspective so that people doing it -- there is a tendency sometimes that any 10^{-6} frequency should be stomped on and made 10^{-7} and so forth.

Along that line, I would hope also that people would express the bases on which they determined the numbers. You see a lot of people throwing out numbers and it's not clear what initiators they're including, internal initiators. Are they including external initiators, which ones and so forth, a tendency sometimes of one country to be wanting to express lower numbers than another country's vendors and so forth. I think it's a whole area as this risk technology develops that people be more careful when they put down numbers identifying the bases or the assumptions that were made or what was included or what was not included.

In such a course, if I were to teach it, there are a number of things that I would bring to people's attention. There's some excellent books, one on accident facts put o' by the National Safety Council to help put things in risk perspective. The American Cancer Society puts out cancer facts and figures on a monthly and yearly basis and I would sure

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ask people to rate the tolerability of risk document in the health and safety exec in the U.K.

So, my point is that I hope that in courses like that that people are not only taught the techniques, but also how do you put these numbers that you get in perspective to other risks of society. That's a personal view of mine and what I would include in such a course.

MR. JORDAN: Duly noted.

MR. CUNNINGHAM: (Slide) Slide 13, please

In the area of recommendations on PRA methods, we had a few. The first was that there was guidance needed to be developed to the staff on adapting PRA methods and results. As we talked about a little bit ago, one of the things that the staff does a lot of is taking an existing PRA and trying to modify it somehow to fit some particular issue or to push in some particular issue. While there's a fair amount of guidance on how one does a PRA from scratch, there's very little guidance on how you would adapt something. So, we recommended that such guidance be developed. Also, we recommended the continued development of some of the PC-based PRA tools that the staff has now. Over the last year or two we've seen

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a considerable consolidation of the staff's tools in a sense down to one or two tools that we use basically for our level 1 PRA work and we think that that's very beneficial to getting everybody in the Agency using the same tools. What we're trying to do here now is make these tools a little more staff user oriented.

Very much related to that is developing a common set of PRA models that the staff can work from. Again in the past, different organizations tended sometimes to use different models with different data assumptions and things like that. We've been working over the last year or so to develop a common ground across NRR, AEOD and Research. Some of our recommendations are trying to clean that act up a bit, looking at an Agency-wide classification system for reactors, looking at the feasibility of what we call roll-up reactor PRA models which is permitting one PRA model that might be useable for somebody doing a very detailed calculation as well as somebody trying to do a very simple calculation in a short amount of time or something like that.

COMMISSIONER ROGERS: I really didn't quite understand that, that concept. I'm having a little trouble --

MR. CUNNINGHAM: Let's take a couple of NEAL R. GROSS

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examples, I guess. If you have somebody doing a generic issue resolution and working — they want to use a PRA model, they may need to use a very detailed PRA model to get down to the basic events that they need to worry about and they have a year or so to work ont. So, they can afford the time to work with a detailed model. Somebody doing an events assessment may have a morning to figure out what the significance of an event is. So, they may need a very simple PRA model that they can just kind of put together.

One of the ideas that came up about a year ago is that AEOD requested Research to look at the idea of having a detailed model that can be collapsed into successively simpler models while still retaining the fidelity of the model, if you will. So that's what it would have been up to.

model is a model that works at several levels where you can go into the details and calculate the parameters that you use at the higher level or you can just input the parameters without running the more detailed level.

MR. CUNNINGHAM: Right. Right.

CHAIRMAN SELIN: Whether it's a roll-up, whether it's an event model or an accounting system.

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1 If you have the detailed data, you can derive the 2 higher level. If not, you can just posit them. 3 MR. CUNNINGHAM: Yes. 4 CHAIRMAN SELIN: You tend to use a lot of computer time when you run. It's very hard to 5 6 sidestep the detailed models where you come in at a 7 higher level. 8 MR. CUNNINGHAM: Yes. So, at the moment, 9 we're kind of finishing something to look at the 10 feasibility of using something like that. Again --11 COMMISSIONER ROGERS: Well, I guess my 12 problem is not that. I understood basically that idea, but just how you use it for screening with some 13 confidence. 14 15 MR. CUNNINGHAM: It becomes then a much 16 more subjective assessment at that point. If it's 17 used for screening, maybe that's okay. That's one of the concerns. If you've got a morning to do 18 19 something, then you have to recognize that that's how 20 long it took and that's how much confidence. You 21 should perhaps be a little more skeptical with the confidence and have a little less confidence in the 22 23 answer. 24 CHAIRMAN SELIN: What I read this to say is you don't want different models for the rough and 25

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the detailed. You want to have the same model that 1 2 you connect to a different level so you have some 3 confidence --MR. CUNNINGHAM: That's right. 4 CHAIRMAN SELIN: -- that you have the same inputs. 6 7 MR. CUNNINGHAM: That's right because the 8 simple model isn't giving you something that would be 9 inconsistent with the detailed model. That's right. 10 The last recommendation we had, and it's 11 a little bit longer term thing, was develop what we 12 call living or dynamic PRA models. There's efforts 13 underway in AEOD to try to expand the capability of 14 systems such as NPRDS so that the staff would get a great deal more data coming into the Agency. If you 15 16 want to look at that type of information and watch for 17 trends and that type of stuff, you may have to change 18 the PRA models that you use to make them a little more 19 dynamic rather than the kind of fairly static models 20 that they are now. 21 CHAIRMAN SELIN: You know, in effect what 22 you're recommending is that the staff would be very 23 willing to use these if they had the tools and the 24 knowledge to do them. So let's go to the tools and the knowledge. I believe, and that's probably true, 25

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but there seems to also be an organizational problem that people who have the tools and knowledge don't use them. There are people in the staff who can already do PRA but don't. So, it seems to me that there's got to be an organizational component as well that somehow we have a system that doesn't give incentives for people to use the PRAs. Maybe they take too long, they're too hard. People don't have enough time. They figure the bosses won't understand them. I don't know what the reasons are, but this is almost entirely sort of a scientific approach to sort of go level by level and build up the skills and the models and the capability. It's like the Field of Dreams, build it and the users will come.

It seems to me that we also have another problem which is that we don't take advantage of the skills and knowledge we already have. Do you disagree with that?

MR. CUNNINGHAM: No, I don't disagree with it at all. Certainly there have been organizational impediments to some of this. I think over the last year or some, somewhat independent of the working group, is that we've seen at the staff level a great deal more talking to each other across the offices, across AEOD, NRR and Research. There's a group that's

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1	composed of some of my technical staff and the AEOD
2	technical staff and NRR staff working once a month
3	they sit down and say, "How do we work through many of
4	these problems so that we get to this common database
5	and common set of models?"
6	As I said, a couple of years ago some of
7	the tools that we had developed in Research for these
8	PC-based PRA level 1 codes were mostly being used by
9	our contractors to perform PRAs. Over the last year
0	or so we've made a lot of progress so that the people
1	doing the events analysis have gotten rid of some of
2	their older tools and are now using the same tools
3	that we've developed. So, we've seen some progress in
4	that area, but certainly you're right, there could be
5	an organizational aspect of this whole thing as well.
6	CHAIRMAN SELIN: Well, Mr. Taylor
7	MR. TAYLOR: Yes. Mr. Thadani will
8	continue. He'll tell you what we're planning in the
9	Field of Dreams. Is that right?
0	DOCTOR THADANI: Yes.
1	CHAIRMAN SELIN: I may regret this
2	metaphor.
3	DOCTOR THADANI: Once we get done what
4	we're trying to do, one outcome of that is going to be

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clear attention to that issue, organizational issue,

not just within an office, interoffice issues and how one goes about dealing with them.

CHAIRMAN SELIN: I have to say that on a broader level, whether it's regulatory review or other, is that many of the things that the staff has sort of dealt with in a desultory fashion over the years seem to be coming together now and I'm prepared to believe that that may also be true of PRA. There's been improvement in the instrumentation and control area, there's been improvement in carrying out some of the things everybody "knew" what to do about in terms of regulatory review, some improvements simplifying paperwork.

I'm not sure whether I'm asking a question or just sort of stating something to be careful about, that one should not assume that the problems are entirely lack of tools or lack of knowledge or lack of training, that generally people -- you know, this is a very smart staff. We're able to do a lot more than we do sometimes. Maybe you see improvement or maybe just sort of concerned leadership is starting to remove the organizational impediments and it is time to concentrate on the tools. I'm prepared to believe that. I also believe in the tooth fairy.

MR. CUNNINGHAM: (Slide) Next slide,

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That basically concludes my part of the presentation on the working group. Mr. Thadani is going to proceed now to talk about where we go from here.

slide num, sase?

Since the accident at Three Mile Island, the applications of PRA techniques at this Agency have, in fact, grown a fair amount, I would say. In one of the backup viewgraphs, in fact it's backup viewgraph 1, I have listed areas where currently we are in fact using PRA techniques. These applications range from fairly narrow individual tasks, opera ing events kind of assessments all the way up to some of the recent regulations, in fact, are actually based on risk-based considerations. Two of the recent regulations, 50.62, which was anticipated transients without scram, and then 50.63, which was station blackout, both were based on, as it turns out, consideration of the earlier subsidiary objective of the safety goal in terms of core damage frequency.

So, it's not to say that the Agency is not making use of these techniques. In fact, I think the Agency is making use of these techniques and that use

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has grown over the years.

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There have been a number of recommendations that have come out recently. Mark described some of the work that the PRA working group did. Last week you were briefed on the recommendations in the reg. review group report. They all seem to say similar things. Mark has described what the working group said, but reg. review group recommended that we increase the use of PRA to provide flexibility and yet maintain the safety envelope and that opportunities are in fact there to be able to do that.

of safety goals. The regulatory analysis steering group has developed guidance on how the two particular implementable guidelines can be used. One is the core damage frequency 10⁻⁴ per reactor year and the other is the large release, which the steering committee turned into containment performance, particularly trying to come up with how to deal with the potential for early containment failures. So, I think the safety goal steering group work, I think, provides very good framework, useable framework I would say, in making some of the decisions that I think we're going to have to be making in some of the areas that I'm

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going to cover.

(Slide) May I have viewgraph number 16, please?

COMMISSIONER REMICK: Ashok, I notice that in some of the responses to the decision criteria in the proposed regulatory analysis guidelines there were some arguments about what was proposed by the staff. Has the staff addressed those yet or is that something that must still be done?

DOCTOR THADANI: Eric may want to add to what I say. They're under review currently.

Mow, while a number of these groups have made recommendations to enhance or increase use of these techniques, the industry has also shown a great deal of interest in parallel to go in the same direction. In fact, NUMARC has set up a working group that Mr. Taylor talked about early on. It's the regulatory threshold working group. There are two main reasons they did that based on my conversations with them. One was to provide a group that could communicate with the NRC management in terms of their thinking. The other was -- a goal they had was to improve generic applications in the regulatory arena and to utilize these probabilistic techniques as we go forward. As part of their activities, they're

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developing guidance on methods, data, quality and so on for these generic applications in particular. They have also indicated that the group, this working group will assist as we go forward, particularly with the early pilot studies, before any large scale applications. You heard a little bit about that last week regarding reg. review group recommendations.

We've had preliminary meeting with this NUMARC group. In fact, we're going to be meeting with them later this week to hear a little more about their priorities and so on.

Now, in any case, as a result of all these recommendations coming forward from various groups, it was obviously that one had to develop a cohesive integrated plan for a variety of reasons. One was to be more efficient about it, plus to make sure everyone understands what the Agency is thinking about doing and the direction it's taking and then to plan accordingly which means scheduled fee sources and so on have to be identified. So, it was clear as an Agency we had to develop a fairly solid plan as we go forward. That's the background.

But we also realize as we started, when I went and talked to the ACRS we just started to think about this whole issue. They said to me, "What you're

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talking about is a plan of a plan," and I said, "I think you're right. What I'm talking about is a plan of a plan. The real plan will take time and effort." But in their letter they came back and they said they were certainly pleased that the Agency is now taking on this task and recognized that it would not be easy but nevertheless it was the right direction to go to and that's what they reflected.

Having said that, we did not want any of the important activities to remain hanging just because we were working on developing a plan. So, a conscious decision was made that while we're working on the plan we will go forward in areas where there is consensus that we ought to go forward. Again, you heard some of those areas where we're going forward were discussed last week, reg. review group recommendations. There are other areas. I'll give you some examples where we're, in fact, going ahead.

(Slide) Could I have viewgraph number 17, please?

This viewgraph and the next viewgraph identify what I call the breadth of activities where PRA techniques would provide valuable insights not to be utilized. Again, these applications range from reassessing existing regulations such as Appendix J

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for example, to individual plant license amendments. The applications would cover all program offices and regions. We have had in the development of -- so far, the work we've done, we have coordinated with not only the program offices but regions as well and have got, I must say, fairly positive feedback from them.

In some cases, it's clear that we don't have to change what we're doing today. Our current uses is adequate. An example would be the advanced light water reactor, ABWR and System 80+, for example, the way they've used the probabilistic risk assessment to look at the design, understand strength, and we even see how results might compare to safety goals.

We used the PRA in the discussions for the COL applicant to have reliability assurance program, and you've heard about how we may have used or how we have used, in fact, the insights in ITAACs as well.

So, we've actually -- I think we've done probably a substantial amount and I can't think of what else we could have done with this in advanced light water reactor arenas, but then there are -- I think there are a number of other areas where we can do a lot more than we've been doing.

COMMISSIONER REMICK: We saw the nonsafety systems using the risk perspective there.

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DOCTOR THADANI: Yes, exactly. The whole issue of witness is also driven by these areas. I must just -- my caution would be, of course, as we go forward, we have to be very careful and understand limitations of these techniques and in some cases limitations of data, so that has to be recognized as we go forward. But we do have a lot of IPEs now and we should be able to do a lot more. Example would be in the area of inspections. Some of the reassessment of the regulations does seem appropriate.

Now it's also clear that the degree, and Mark kind of touched on this, the degree to which these techniques will be used in this agency depends on the staff expertise and understanding of both the strengths and the limitations of these techniques, has to be both, and the availability of regulatory quidance and tools. Guidance Marked talked about, some of the methods, but where we're still lacking -and tools like safety goals will help -- is the decision criteria. We don't have that written down anyplace. All these applications I've talked about have been to a large extent ad hoc and I think could be done better and that's where the documentation and the decision rationale quidance are I think very critical as we go forward.

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and one that clearly would impact the industry, is going to be that one would need more information on IPEs, for example. Today basically we don't require licensees to submit much more than fairly high-level information on results, but when you get down into real applications you do need things like the logic models, the trees, the event trees as well as the fault trees and so on. So a lot of that information is supposed to be on-site, so it should be there, most of it. It might require some manipulation to do some of the things.

CHAIRMAN SELIN: I agree with that. In fact, I'd go a step further, that you can't do the license renewal the way we're talking about without having some of the results of the maintenance rule. You can't move from prescriptive to risk-based in regulation.

There really are two points and I'd like to stress them now.

Number one, it's kind of a deal that in order to -- you know, we are holding out the promise that, if we get this information, that we will use it, not to add but to replace certain kinds of restrictive regulation with more prescriptive regulation. We need

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to follow up on that.

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DOCTOR THADANI: Yes.

CHAIRMAN SELIN: And the second, I think we're doing this, but I want to stress this. I want to stress this at the highest level so that it's understood throughout the Agency and throughout the industry. And the second is that building tools is not an excuse for not using the tools that we have, and I think that -- you know, the regulatory review group, we've got very positive -- we're moving forward. We know we can't go as far as we'd like until we build these tools, but we do have available tools for getting the information and so we can't be in the situation of letting the best be the enemy of the good.

We can make progress with the tools we have as we develop better tools. I think the Commission is prepared to make the investments in training and orientation these call for, but we also want to make sure that these are not used as an excuse for not doing better with what we already have.

DOCTOR THADANI: Yes. In fact, I think the NUMARC working group really is very important in that sense because they are also trying to develop what information base would be adequate for certain

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COURT REPORTERS AND TRANSCRIBERS 1323 RHODE ISLAND AVENUE, N.W. WASHINGTON, D.C. 20005 applications, and so I think that this whole thing seems to be moving in the right direction.

The other important -- Mark has covered it, but I want to emphasize -- is it's clear that the Agency as it goes forward with the kinds of applications we're thinking about would need not only additional training but I believe would need more people who are very competent in this technology. That's my own sense, but we're trying to develop the background information before one comes to a final conclusion.

(Slide) May I have viewgraph number -
COMMISSIONER de PLANQUE: Before you go
on, would you expand a little bit more on what you
have in mind with regulatory effectiveness evaluation?

DOCTOR THADANI: Yes. I'll use an
example.

We issued 50.63, which is station blackout rule, in 1988. The intention was to make station blackout basically not a significant contributor to core damage frequency. When you see the IPEs coming, the results coming in, you find station blackout still pretty dominant, dominant in terms of contribution to core damage and in some cases probably risk as well.

The idea here is to sit back and see if

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again to see if we did well, but maybe not well enough. And vice versa, there may be areas where we've gone too far. Take a look. That's the sense.

(Slide) May I have viewgraph number 19, please?

As I said, it's clear. Many of the areas identified relate to activities of the program offices, but I did want to emphasize that there are many, many regional activities. Most of those regional activities could be done probably better if we were to utilize these insights from IPEs and so on.

What I have is -- they're backup viewgraphs. I'm not going to go through those, but, just for information, backup viewgraphs 2, 3, and 4 talk about two aspects, basically. For example, if you're planning an inspection activity and you have an IPE, how you might -- before you conduct the inspection, what kind of information you might take from IPE in planning that inspection, identifying, let's say, an important system and what are the important failure modes and what are the important contributors to that system failure, looking at some experience at the plant.

Plan ahead of time and when you go through

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the inspection and you find deviations or violations or whatever have you, the findings now again can be prioritized in terms of their safety significance because you have the tool. You have the information base and the idea here is to take those findings and put them in some prioritized form starting with the most significant ones on down to the least significant. That is just an example of inspection.

There is no reason why similar thin'ing cannot be applied to many other activities. I mean, I have a problem at a plant and I may not meet the main condition for operation, for example, and I want to continue to operate. Again, our goal or focus has to be how safety significant is the issue at hand, and so this approach, particularly since we have plant-specific models through IPEs, this approach could be applied to most of the decisions that we have to make as well as studies that we have to make.

And I must say, in our interactions with the regions, it was universal positive reaction, desire to do more, and so the time has come where all quarters seem to be moving together pretty well, I think.

(Slide) Could I have slide number 20, please?

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Now these charts that I went through have identified what I would call fairly broad categories of the applications. What we have done is within each broad category we have identified activities that one would have to go through. For example, I had one broad category, inspections, but, as I showed you, there's a lot more to that, so we've gone through and we've identified the activities that we think we ought to go forward with.

What's happened is it's a pretty large list of activities and so it becomes very important. And since it crosses, as I said, all the offices and so on, it becomes very important to understand some kind of interrelationships that exist in these activities and we need to make sure that we understand what common information needs would be to cover a large number of applications, so this requires putting together fairly substantial information on the activities and how we want to go forward and deal with them.

So we have -- this chart basically summarizes the kind of information we're putting together. That is, what are we doing today and where do we want to go? What is our objective? What approach will be used as we go forward? Would we be

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reviewing, as Commission Remick's earlier point? Are we going to review or actually do analysis ourselves?

Do we have the decision criteria or don't we? What knowledge and skills are needed and so on?

So all the way through -- and even again, what's the regulatory impact? Is it the regulation or regulatory guide, the standard review plan? What is it that has to be modified? So, we're trying to put together this information.

You see the last two bullets. The focus there was to improve communication and understanding as to where we're going, and it's very important for us. That's why this is being worked with all the offices getting together and going forward and that's really important and that's part of the reason why it takes longer too.

(Slide) Viewgraph number 21, please.

I have basically covered this in terms of the process, but I indicated we've had one meeting with the ACRS. We plan to have more meetings with them. They have indicated tremendous interest in this activity.

And as I said, we've had one meeting with NUMARC. We plan to meet with them later this week to get more information from them.

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(Slide) May I go to viewgraph number 22, please?

Once we have this whole list of activities and what it takes to do and so on, we're going to prioritize these and get the offices together. I expect we will have a reasonable plan that would have schedules and resources, general schedules and resources identified in April, but that still needs to go through.

Each office director then has to implement and decide what activities will get maybe not done, given some other constraints and so on, so then we expect the office director would make decisions and develop an operating plan just as we did with the reg. review group recommendations and so on. And once the office director makes that decision, then that of course has to be reflected in terms of what are the real needs now since that decision has been made. That's the thrust, but there are some important things that have come out as a result of our thinking about these issues.

(Slide) If I may have viewgraph number 23, the last Commission policy statement on risk assessment came out in January of 1979. There have been other policy statements, safety goal policy,

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severe accident policy, which clearly reflect much greater reliance on these techniques. We have made a lot of progress in the last 14 years, 15 years, both in terms of methods and data and some of the applications I had talked about.

We do think it would be a good idea to consider a policy statement. The purpose of the policy statement would be to reflect the Agency's commitment to this increased use of these methods and insights into regulatory activities, clearly recognize and understand limits and strengths as well of these techniques and what's the status in terms of methods and so on today, also to encourage the industry to go with what I would call maintain their PRAs and update them to really reflect the plants as they are. And we think that, if one were to go forward on this approach, this would also allow opportunity for members of the public to give us their views and comments on these thoughts.

If we were to go forward with this policy statement, which we recommend we do, I think we can probably meet the schedule that we've proposed here. We are meeting with the ACRS, I think, February 11th, and we would talk to them about the content of this policy statement and so on. We hope to get it out for

public comment, get public comments and try to finalize it by the end of this fiscal year basically is what we hope to do.

(Slide) May I have chart number 24, please?

Now, as I said, we don't want the development of plant to hold back progress in a number of areas. These are just some examples of areas where we're moving ahead. You heard from the reg. review group, the issue of Appendix B, quality assurance, and talked about initiating pilot study this September Here we're going to use PRA techniques to develop relative importance of components and so on, components that appear in Q lists, for example, and try to understand their relative significance. And we would, of course, also try to identify how PRA insights can in fact be used in that approach.

We have actually moved forward substantially in the area of looking at the containment leakage testing requirements, Appendix J. It's quite expensive. The tests that they have to do are very expensive, particularly what's called type A test, the integrated leak test for containment. That's almost always a critical item when they start up after an outage. They have to finish all the work

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and then run the tests. That's always critical and takes time. It costs, I'm told, somewhere around \$1.5 million to \$2 million to do such a test.

Anyway, so there's a lot of interest to see if we can't revise the frequency of those tests that are required. What we're doing is we're trying to ascertain if one relaxes that what would be the risk significance of those relaxations. That's -- I think we're pretty far along and it looks like we can, in fact, relax the testing requirements there.

Another example is the generic letter 8910 on the motor-operated valves. Here again what
we're doing is we're using approaches to understand
which valves are more important than others. So, the
idea here is prioritize. The valves that are most
important you demand the most off. That is do they
have to be tested and can you accept analysis only?
Maybe testing is the way to deal with those valves,
where as less important valves, analysis would be good
or you can, in fact, wait for that information to come
in because they're not so significant in terms of
safety.

So, we are going ahead and we're, in fact, making a fair amount of progress in some of these areas. South Texas tech spec project, in fact safety

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evaluation report is about to get out on that. So, we're basically finished. That project was very helpful to us because we spent a lot of time. But it was worth it because we developed some thinking on how should we deal with some of these technical specifications. Two pieces, frequency of testing, which is relatively easy to deal with I think, and the allowable outage times for the two elements. That's a little more difficult. But what this did was we developed tools that now we can use in other areas and go forward.

As I said, we're going to continue to work with NUMARC and try to make sure we have joint understanding of priorities and so on.

CHAIRMAN SELIN: I'm very pleased at what I've heard today. I like everything I've heard. I particularly like the level it's coming from because in the past, to be blunt about it, when we got concern about PRA, we set up a fairly low-level working group as if that would solve the problem. It's good to see management coming forward and saying, "No, this is our problem and we need to lead on this." I'm very pleased at that.

A couple of questions to do with the plan.

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That is as you think ahead, since you don't have a PRA project, you know we have a regulatory project of which PRA is a part, you have to think very hard about how we know how we're doing, how should this be managed and how should we get some sense of how we're doing against our objective. First of all, I'd like you to consider that there might be somebody in the EDO's office, in AEOD to keep score on the project. The second is that you have to realize that there are at least five or six aspects. How are we implementing probabilistic thinking in the reys? How are we doing this in licensing? How are we doing this inspection? How about some of the major projects like the IPEs and how are we doing building up our support So, if we're going to say we're doing pure expectations, we're doing pretty well. One has to look through the same things we look through for other reasons but from a slightly different cast.

Finally, I would like to just leave one admonition. That is, beware the phantom probability, the desire to hypothesize in number to go into a calculation where we pick a probability sort of out of the hat and then do calculations to three degrees of accuracy based on those. If we don't know the probabilities, let's work backwards and say, how

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about it? Very often the answer is that that's way below our level of interest or our concern.

We're getting tendencies, we had one in the vehicular protection, to put probabilities where they don't even make sense let alone to come up. How likely is an attack on a power plant? It depends on what we do in the power plant. It's a game theory kind of thing, not a calculation. So, make sure we follow the basic rule to systems analysis. Start what you know about, which in many cases is the event trees and the engineering, and solve for what we don't know instead of always going through the same point. Also beware the -- you know, we do have to remember that defense in depth is in some ways not consistent with the PRAs. But in another way we require that certain conditional probabilities not get above the certain level regardless of other probabilities in the chain.

But basically, it is just first rate and particularly taken in conjunction with the regulatory review group presentation, that maybe we are on the right track.

Commissioner Rogers?

COMMISSIONER ROGERS: Yes. I wanted to just compliment the working group because I thought

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the report was really first class. I wanted to particularly compliment you on the Appendix C, which I haven't really mastered yet but looks to me like a very fine and complete job, very scholarly and yet concise. I just thought that looked to me like a really fine piece of work that I think is going to stand us all in good stead in the future. I think it is something that's going to be a well worn document in this Agency.

I would like to comment or perhaps ask some questions on the study of the survey of staff experience and contractor experience and training that was in Appendix A. I must say I was somewhat troubled by the numbers that I saw in there. I'm not sure exactly what they mean in some cases. I know that we have to view this whole area in the context of what has been common engineering education and practice in the past which very often has not placed much emphasis on probability and statistics.

I think you've touched on that, Mark, in your remarks and I know it very well as an engineering educator that probability and statistics have not been part of the standard engineering curriculum in most programs. Some have put some in and some have not.

I think that part of our difficulties in

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the Agency has been a lack of grounding in the
fundamentals of probability of statistics and
therefore I've been a bit I looked with interest on
the formal training and formal education that
contractors or staff have had and it's pretty meager.
The report comments on that and says many of the
contractors developed their PRA skills through
experience. As with the staff, the percentages of the
contractors with formal education in PRA-related
subjects was low. Now, PRA itself is a more modern
development and one would not expect to find that
necessarily in the skills of formal training. But you
included probability and statistics as part of that
question, I believe, when you asked it and if there
was some training in probability and statistics
formal, then I imagine somebody would have answered in
the affirmative on that question. Is that right or
not?

MR. CUNNINGHAM: Yes, I think that's right.

commissioner Rogers: And so, there's where my concern is. I am concerned about our training programs because when you're talking about fundamental concepts, there's some time needed for really understanding those and working through them.

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Time is not always available in the pace of what is called a training course versus a fundamentals course at a university level. Therefore, I'm somewhat concerned about not only the lack of that in our staff, but also in our contractors, which seems to show up in that survey. I wonder if you could comment on that.

MR. CUNNINGHAM: Well, I guess I would go back to one of your original points. Many of us in the staff here and many of the contractors that work in PRA are trained in the engineering disciplines and one of the things certainly that we've found is that, for example, and when we were working on NUREG-1150, getting people who were mechanical engineers, thermal hydraulic experts to discuss their knowledge in terms of probabilities, exceedingly difficult. We had a hard, hard time getting people to do that. They just had not really even been introduced to the concepts of thinking in terms of probabilities.

So, I think that is, in a sense, one of the common problems we ran into was that most of us here are engineering trained and don't see that and don't get exposure very much to probabilities.

COMMISSIONER ROGERS: Well, I think that when we're talking about the training and courses that

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are required here, I would ask that there be
particular care provided in getting those basic
fundamental concepts understood because once you start
in on turning the crank on PRAs, I'm sure you can go
through it pretty well in a mechanistic way. Of
course, the engineering experience is very important,
as was pointed out by Doctor Garrick. That's very
important in carrying these things out. Knowing
statistics and probability isn't going to help you at
all if you don't know anything about a plant. On the
other hand, you can sometimes get into trouble if you
don't understand the fundamental limitations of the
concepts of probability and statistics. There I would
hope we would pay particular attention to giving
enough time to whatever part of the training program
is involved there, either through use of university
courses or whatever. But it's a different kind of
activity from what I would call training in the how to
do its of PRAs.

MR. JORDAN: Commissioner Rogers, maybe I can help there. We are facing that and we're trying to develop the understanding of what the training needs are office by office and for the various 1:vels of practitioners, I'll call them, in PRA and the combination of formal courses through universities,

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revision of the existing training center courses that the Office of Personnel developed through INEL and our own systems courses. We want to make an integral set out of that so that the offices can pick and choose from what level of practitioner is warranted and that they have the adequate groundings in probability and statistics, reactor systems, the probabilistic risk analysis applied to reactors all assembled. So, it is a very strong goal and we don't have to wait for more planning to do that. That's underway right now.

commissioner Rogers: Well, I'm glad to hear that. I do think that people using probability, probabilistic concepts really need a thorough grounding in the basic concepts and they need time to get accustomed to it because, as you said, most engineers don't think in probabilistic terms. I think electrical engineers very often have been exposed to this because of the kinds of systems they've been dealing with. But generally, mechanical, chemical engineers, civil engineers don't think in those terms or haven't been educated in those terms. There are exceptions, of course.

That comes to this whole question of the limitation of PRAs. We've heard great words said time and time again now about being very cautious about the

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use of PRAs and their limitations. I think one ought to think of this a little bit differently. If you look on your slide B-6 on PRA limitations, the two major bullets, potentially important factors impacting risk may not be included, and the potential for misunderstanding of results, without looking at the subheadings, those are equally applicable to deterministic analyses. In fact, it seems to me that almost every one of the limitations which we've discovered in the use of PRAs, in fact, are embedded in not explicitly but sometimes implicitly in deterministic calculations. We tend to think the deterministic calculations are much sounder and better based than they often are. There are assumptions in the input data, there are assumptions in the model that's used and ultimately the results have uncertainties in them as a result of those assumptions. But we tend to forget about those very often. PRA tends to force you to think about those.

MR. CUNNINGHAM: Yes.

COMMISSIONER ROGERS: It gets them up to the top and you're forced to deal with them at a very early stage. Now, the techniques, of course, do rely on data, the probabilistic data in some ways and you have to have that. But the basic analysis of the

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is much more comprehensive, has much more powerful and comprehensive than the deterministic techniques would allow you to do. I think that while I certainly don't suggest that one should not be cautious, I think that many of the difficulties or many of the cautions that one has to be aware of in using PRA were really there all the time that we weren't paying enough attention to when we were doing deterministic calculations.

So, we're really starting to get faced -we're facing reality here rather than physical
modeling that sometimes can be deceptively beautiful
and complete.

So, I wouldn't de-emphasize that PRA has limitations, but I'm not so sure those limitations are so different from deterministic analyses. I'd draw an analogy here between in some ways the power of PRA versus deterministic calculations to the difference between statistical mechanics and kinetic theory in understanding gas behavior or the difference between classical mechanics and quantum mechanics in other physical systems. It's a much more sophisticated powerful tool that of course can give you wrong results. You know, garbage in, garbage out.

But I think that our caution in moving

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into this is well founded, but this is clearly in my view the way to go. It represents a much more sophisticated and complete way of looking at an entire complex system such as a nuclear power plant and offers much greater power than what we've had before.

DOCTOR MURLEY: Could I comment on that?

COMMISSIONER ROGERS: Sure.

DOCTOR MURLEY: I agree exactly, Commissioner Rogers, with what you just said. There's one, to my mind, overriding limitation that we have to always keep in mind and that is that a PRA right now is not a complete model of risk. It cannot model well the way that plants are managed and operated. That is the human aspect. All we have to do is test how would one have tried to predict the chances of a Chernobyl type happening using a PRA, for example. But that shouldn't overshadow the great strengths that we can draw from PRA.

I think the staff just has to recognize what its limitations are and not push it into that area. Unfortunately, I think to some extent we are being pushed that way because there are some people who are believing these bottom line IPE numbers that come in. From that they're drawing the inference that because the numbers are so low they're well below what

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we should be interested in in NRC and that there are certain systems and certain valves, for example, that we don't have to pay attention to. I think that's pushing it beyond what it can really do.

is the bottom line number, everything being wrapped up in one number that you can carry around with you and quote, that that's where the danger is because, as you've pointed out, the human factors aspect of this is very difficult to include in a meaningful way and can upset the whole thing from a reality point of view. A very low probability situation can, in fact, be brought about through human intervention in the wrong way and that's not in the calculation. On the other hand, the discipline that it imposes on your thinking and analysis, I think, is extremely powerful.

DOCTOR MURLEY: Yes.

CHAIRMAN SELIN: Commissioner Remick?

associate myself with the comments made on the PRA limitations both by Commissioner Rogers and Doctor Murley. I've been frustrated in the past in cases where PRAs have attempted to elucidate the uncertainties and people raise the question how can you possibly make a decision in face of these

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uncertainties.

said, the uncertainties have always been there, it's just PRAs, we attempt to identify them and see what they are. But those have always been there. We've had to make decisions and we'll continue and I think there's some balance between the insights we receive from a risk assessment and deterministic engineering judgment that we have to make. But I think we get better insights by having different tools.

I also would join in saying I think it has been a tremendous effort that you have. It's a tremendous step forward and I would like to see the effort continue. In fact, one of the questions I have is when will the report be published in NUREG form?

MR. CUNNINGHAM: It will probably be in the month of February. There are a couple of last minute glitches on it, but it should be out in February.

interest, some of you might know that I, on the behalf of IAEA, have been chairing some small working groups of different countries discussing the regulatory uses of things like safety goals and where probabilistic risk assessment fits in with that. Part of that is

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COURT REPORTERS AND TRANSCRIBERS 1323 RHODE ISLAND AVENUE, N.W. WASHINGTON, D.C. 20005 giving examples of some of the things we're doing in the NRC and this is an excellent document laying out some excellent examples of how it is being used and the safety goal being used.

I think we have come a long way in PRA, just in my limited time of observation. It hasn't been too awfully long when there was reluctance, if I recall, IBM-5520 display writers, of people accepting those rather than typewriters. I certainly wouldn't say in a public forum, but we even see those on our attorneys desks now. They all have computers and so forth.

It hasn't been too long ago that I think there was some reluctance to think about enhancing our internal analytical capability and getting more work stations and so forth. I think that's generally accepted and the uses are growing and we're seeing greater and greater opportunities for use.

And I see the PRA. I've been really impressed with the increasing use that we are making as documented in this report. But as I mentioned at the meeting we had the other day with the senior management review, the results of EPA are being discussed in those decisions and so forth. Did I say IPA? I meant IPE if I said otherwise. I see more and

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more uses. So, I've been guite impressed.

One observation that I would make. If there's inferred criticism, it goes on this side of the table, that side of the table. I think the Commission deserves a lot of credit for issuing something called a safety goal in which, in the case of reactors, the Commission has tried to identify a goal in risk to the public perspective which the staff is incorporating more and more in its activities.

What I still see as I look broadly at the Agency is some kind of overriding risk perspective from which we do things in various offices. We've been kind of forced into doing it more in the reactor area. But even there, one of the things I've been stressing as we talk about taking dose limits out of Part 100 and putting them in Part 50, raising the question when we do that do we just transfer the numbers or should we be looking at it from a risk perspective?

Also, when we compare whole body doses and doses to the thyroid, is there a consistent risk perspective in those numbers as those ratios now exist in our regulations compared to our current knowledge through ICRP guidelines, guidance and so forth in those areas. When we now talk about setting radiation

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protection standards, whether it's low-level waste or high-level waste or maybe it's in medical uses or whatever, I don't see us having some kind of an overall risk perspective from which we then set what I would call a subsidiary radiation protection standards to dose standards. We're still continuing what happened over many years and that is at different times by different people for different purposes we established doses. If you look at those, which I have done a number of those, we have a range of risk, actually narrower than I might have expected, but we aren't trying to come down to kind of a -- across this Agency at least, some kind of a consistent perspective from which we do things in all of our various activities.

Now, I think it can be done because we're talking about risk to the public. I don't see that consistency yet and, as I say, that's not anymore a criticism of you folks than it is for those on this side of the table. It is something that long-term I would like to see done in the Agency. I don't know if it can be done in the policy statement that you referred to, but I would certainly welcome attempts that we try to do this.

If I look back at the time of the

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formulation of the safety goals, there was a lot of concern that if this Agency ever came out of anything that addressed public risk, it would be slapped down. That's something for Congress to do. But I don't think Congress will ever actually do it. It's a very difficult question. There were people on several times said, if you put out a risk goal, it will shut down all existing reactors because how are you ever going to prove that they beat it? But we've come over those and we do find useful purposes. But I still say that we don't have a completely consistent approach across our various offices. I think it's growing, but I think we have a ways to go yet.

But I won't take away from your current effort. I think it's an outstanding effort. I look forward to it being published and I agree with Commissioner Rogers. I think it's going to be a greatly used document. I have not completed the Appendix C either but have found extremely interested just in some of the definitions and so forth in there that are very helpful and the stressing of consistency and talking about risk versus core damage frequency or conditional containment failure probability not confusing risk in using those terms. All those things are very helpful.

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So, I compliment you on your effort and encourage you to continue.

CHAIRMAN SELIN: Commissioner?

COMMISSIONER de PLANQUE: Well, I too think it's an excellent report and I think we clearly need to move in this direction. It's a tool that we have to take advantage of. So, I compliment you on all your efforts in this direction.

everything that Commissioner Remick just said about the consistency of risk. I too have seen this problem where different risk levels have been used or different dose levels have been used without much of an attempt to get consistency overall. This certainly is a tool that can help us in that regard. Sometimes I think just sitting down and looking at all the values that we've chosen across the Agency in various applications would help as well, just to see it all laid out in front of us.

I think Commissioner Rogers sort of alluded to this and others did too. Not only are there organizational obstacles to this and training obstacles to this, but maybe some of it can be characterized as a cultural resistance. I think many people who cut their teeth on slide rules, and I have

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to admit to being one of them, resisted hand-held programmable calculators for awhile, until they truly understood what the value was and what the benefit was. So, for that reason, I would strongly suggest that when you look into the training requirements here, that be heavily stressed that those who are going to use this really understand what it is, understand the very basics and really recognize the value of the tool.

It reminds me of some students today who are given software packages on statistics and because they can run all these statistical programs they think they understand statistics. When you look at the analysis that they've presented, it's clear they don't.

So, it's extremely important that if this is going to work that that basic understanding, I think as Commissioner Rogers well expressed, really be there.

This brings me to the next issue and that of resources. Since it's so important that any training in these areas be done well, if this is going to succeed, I would suggest in planning for the plan that you really look very carefully at the resources that are going to be needed and do a very honest

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1	evaluation of what's really needed to achieve the
2	goals that you have in mind.
3	I just have one question about the policy
4	statement that you've proposed. Do you intend to run
5	this by the Commission before you get to the October
6	level? Are we going to get a peak at this before
7	you
8	DOCTOR THADANI: Yes, indeed. Yes,
9	indeed. We would hope to prepare a paper on this and
10	pass it up. Yes, by April we had hoped to get a paper
11	up. It won't get out until you see it.
12	COMMISSIONER de PLANQUE: Okay. Very
13	good. Well, I'm curious to see it and I really look
L4	forward to it. So, congratulations. Thank you.
5	CHAIRMAN SELIN: Thank you very much.
16	(Whereupon, at 11:35 p.m., the above-
.7	entitled matter was concluded.)
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CERTIFICATE OF TRANSCRIBER

This is to certify that the attached events of a meeting of the United States Nuclear Regulatory Commission entitled:

TITLE OF MEETING: BRIEFING ON REPORT AND PLAN FOR IMPLEMENTATION

OF PRA WORKING GROUP REPORT

PLACE OF MEETING: ROCKVILLE, MARYLAND

DATE OF MEETING: JANUARY 31, 1994

were transcribed by me. I further certify that said transcription is accurate and complete, to the best of my ability, and that the transcript is a true and accurate record of the foregoing events.

Reporter's name: Peter Lynch

Caro Typula

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STATUS OF PRA IMPLEMENTATION PLAN DEVELOPMENT

Presentation to the Commission
Mark Cunningham, Chief
Probabilistic Risk Analysis Branch, RES
Ashok Thadani, Director
Division of Systems Safety and Analysis
January 31, 1994

ELEMENTS OF PRESENTATION

- I. Summary of PRA Working Group Activities
- II. PRA Implementation Plan Development

Summary of PRA Working Group Activities

Objectives

- To develop guidance on consistent and appropriate uses of PRA within the NRC;
- To identify knowledge and skills necessary for each category of staff use; and
- To identify improvements in PRA methods and associated data necessary for each category of staff use.

Membership

- Mark Cunningham, RES
- Patrick Baranowsky, AEOD
- William Beckner, NRR
- Patricia Rathbun, NMSS

Review Process

- External reviewers
 - Four meetings with:
 - Dr. B. John Garrick, President, PLG Inc.
 - Dr. Bernard Harris, Professor, Department of Statistics, University of Wisconsin
 - Dr. Ralph L. Keeney, Professor, Department of Systems Management, University of Southern California
 - Dr. Herbert J. C. Kouts, Defense Nuclear Facilities
 Safety Board

Final comments: November 10, 1993 letter

Advisory Committee on Reactor Safeguards
 Four meetings with ACRS
 Final comments: November 10, 1993, letter

PRA Working Group (Continued) Summary of Final Report (SECY-93-330, NUREG-1489)

General Recommendations

- Develop integrated plan on staff's risk assessment and risk management practices
 - Define the present structure of the agency's risk assessment and risk management practices,
 - Summarize the key elements of the staff's work
 - Lay out plans for improving and expanding PRA uses within the agency, and
 - Investigate formal decision analysis methods for use in risk management practices
- Improve interactions with industry PRA users

PRA Working Group (Continued) Areas for Improvement

- Guidance
- Training
- PRA methods and data bases

Use Guidance: Results and Recommendations

Developed general guidance for two types of staff PRA uses:

- Screening and prioritizing issues or events
- Performing more detailed analyses of specific issues or events

Developed more specific guidance for two particular staff PRA uses:

- Generic issue prioritization
- Generic issue resolution

PRA Working Group (Continued) Use Guidance: Results and Recommendations (Continued)

Recommendation	Responsible Office
Develop detailed guidance (including decision criteria) for issue screenings and analyses.	AEOD, NRR, RES
Complete development of guidance for PRA uses (including IPEs and IPEEs) in plant-specific reactor licensing issues.	NRR
Develop guidance on how to use IPEs and IPEEEs in risk-based inspection process.	NRR
Update standard review plan to reflect advanced reactor PRA review process.	NRR
Maintain close coordination between high level waste performance assessment process and reactor risk assessment process.	NMSS
Maintain close coordination between medical device PRA and reactor risk assessment process.	NMSS

PRA Working Group (Continued) PRA Skills, Training, and Methods: Results and Recommendations

Development of a desk reference on PRA terms and methods

- Summary of commonly-used PRA terms and methods (Appendix C)
 - Probability & Statistics
 - Accident Sequence & Reliability Analysis
 - Accident Progression and Risk Analysis
 - Expert Judgment
 - Uncertainty & Sensitivity Analysis
- Workshops for staff

PRA Working Group (Continued) PRA Skills, Training, and Methods: Results and Recommendations

Recommendation	Responsible Office
Develop a comprehensive PRA training program, based on job and task analyses of major PRA uses.	AEOD
Develop minimum set of courses for specific PRA uses.	AEOD
Recruit staff with critical PRA skills	OP and Program Offices

PRA Working Group (Continued) PRA Skills, Training, and Methods: Results and Recommendations

Recommendation	Responsible Office
Develop guidance for adapting PRA methods and results.	RES
Continue development of PC-based PRA tools and plant data base.	RES
Assess feasibility of agency-wide reactor classification system.	RES
Complete feasibility of "roll-up" reactor PRA models.	RES
Develop "living" PRA models and data base for staff use.	RES, AEOD

PRA IMPLEMENTATION PLAN DEVELOPMENT

RECENT RECOMMENDATIONS ON PRA APPLICATIONS

- PRA WORKING GROUP Assess current uses of PRA, to identify needed staff PRA knowledge and skills and needed improvements in PRA methods and data.
- REGULATORY REVIEW GROUP Assess the feasibility of substituting performance-based requirements and guidance founded on risk insights for prescriptive requirements and guidance.
- REGULATORY ANALYSIS STEERING GROUP Provide guidance to support proposed regulatory actions

NUMARC REGULATORY THRESHOLD WORKING GROUP

Objective: Promote the Use of Probabilistic Safety Assessment Technology and Other New Approaches to Regulation as an Aid to Focus Industry and Regulatory Attention and Resources More Effectively.

The Agency is currently moving ahead with several initiatives utilizing PRA techniques.

CATEGORIES OF AGENCY PRA USE

Changes to Regulations, Requirements, Regulatory Effectiveness Evaluation Advanced Reactor Reviews I. Regulatory Requirements Generic Issues

Low- and High-Level Waste Facilities

and Guidance

II. Event Assessment

Event Investigation

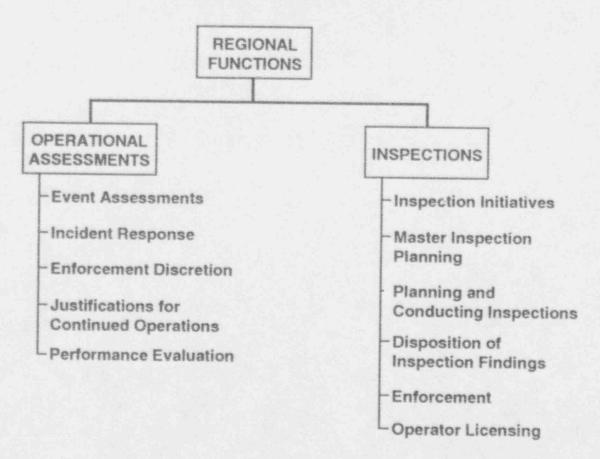
Event Study and Follow-up

CATEGORIES OF AGENCY PRA USE (Continued)

III. Enhancement of Existing Programs
Inspection
Operator Licensing
Senior Management Meetings
Plant-specific Licensing Actions
Nuclear Materials Licensee Reviews

IV. Severe Accident Closure
Individual Plant Examinations
Containment Performance Improvement
Accident Management

REGIONAL APPLICATIONS OF RISK INSIGHTS



FEATURES OF A PLAN FOR PRA USE WITHIN EACH REGULATORY ACTIVITY

- Objectives
- · Methods
- Guidance Development
- Training
- Regulatory Changes
- Needed PRA Tools and Data
- Organizational Responsibility
- Resource Requirements

PROCESS FOR PLANNING FUTURE PRA IMPLEMENTATION IN THE NRC

- Identify regulatory activities in which use of PRA methods and insights should continue or be expanded;
- Interface with the ACRS and interested parties on the planned PRA activities;
- Develop an integrated approach for accomplishing goals and objectives for PRA use in each regulatory activity identified;

PROCESS FOR PLANNING FUTURE PRA IMPLEMENTATION IN THE NRC (Continued)

- Prioritize regulatory activities requiring inter-Office coordination;
- Integrated plan:
 - Identify categories, schedules and resources,
 April 1994
 - Develop Office-level operating plans, June 1994
- Modify the NRC Five-Year Plan as needed.

POLICY STATEMENT ON THE NRC'S USE OF PRA

- Declare the Agency's commitment to increased use of PRA methods and insights in its regulatory activities, recognizing strengths and limitations of PRA use.
- Provide an opportunity for public comment on the Agency's increased use of PRA.

Milestones:

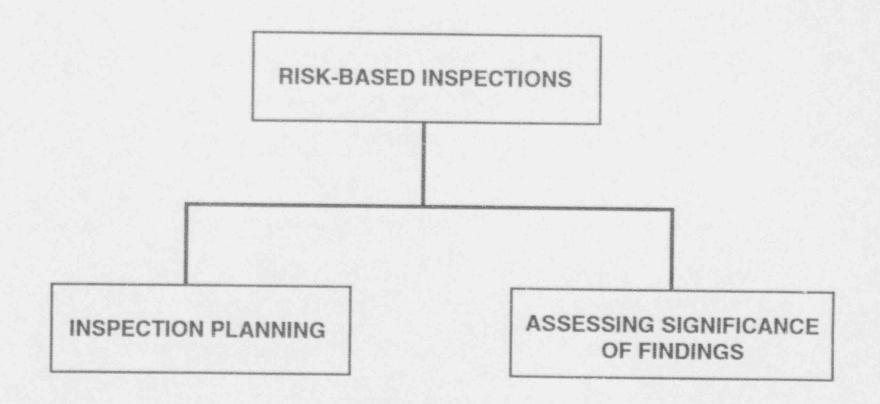
- Discuss draft policy statement with ACRS in February 1994.
- Issue draft for public comment in April 1994.
- Discuss final policy statement with ACRS in August 1994.
- Complete the final policy statement by October 1994.

During PRA plan development, continue on-going activities:

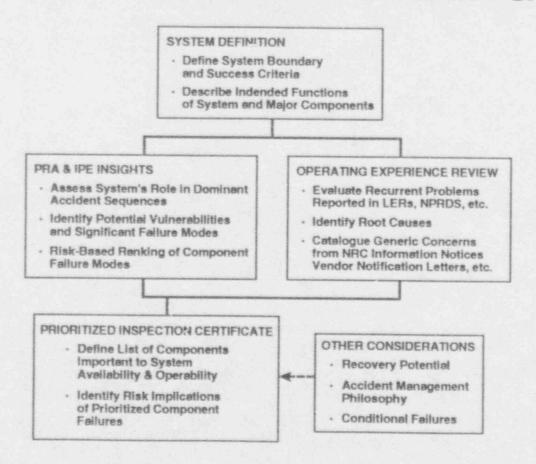
- Appendix B, Quality Assurance Initiate pilot graded QA program in September 1994
- Appendix J, Containment Leakage Proposed rule, late Spring 1994
- GL 89-10, Motor Operated Valves
- South Texas Project Technical Specifications
- Meeting in February 1994 with NUMARC to discuss priorities

CURRENT NRC PRA ACTIVITIES

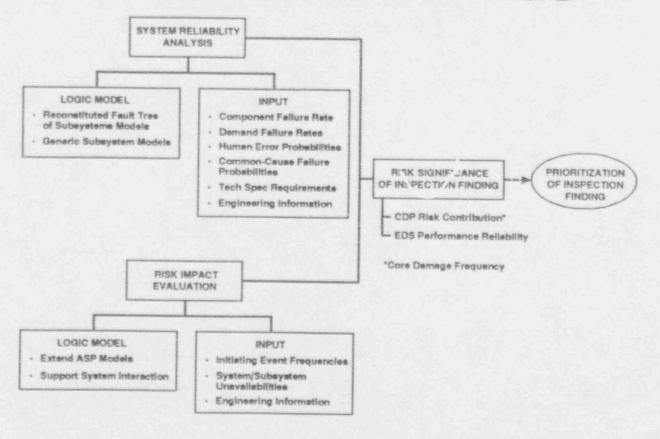
- LICENSING ACTIONS
- INSPECTIONS
- EVENT ASSESSMENTS
- SEVERE ACCIDENTS
- DATA BASE
- GENERIC ISSUES
- ADVANCED REACTORS
- SENIOR MANAGEMENT MEETINGS
- ACCIDENT SEQUENCE PRECURSORS
- REGULATORY CHANGES



RISK-BASED APPROACH TO INSPECTION PLANNING



RISK-BASED APPROACH FOR ASSESSING THE SIGNIFICANCE OF INSPECTION FINDINGS



PRA STRENGTHS

- Integrated and systematic examination of design and operational features
- Incorporates system interactions and human-system interface
- Provides model for incorporating operating experience with the engineered system
- Process for explicit consideration of uncertainties in estimation
- Permits analysis of competing risks
- Permits analysis of new issues via sensitivity studies
- Provides a measure of relative importance of systems, components, etc.
- Provides quantitative measure of overall risk of the engineered system.

PRA LIMITATIONS

- Potentially important factors impacting risk may not be included:
 - Accident initiators of very low frequency
 - Human performance and interactions with the system
 - Separate failures derived from a common event or condition
 - Physical processes resulting from the low frequency combinations of failures
 - Long-term health effects of potentially toxic materials
- Potential for misunderstanding of results