

CRISIS NEWS CENTER PLAN

Oconee Nuclear Station

February, 1982

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PDR ADOCK 05000269  
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PREAMBLE

A Crisis Management Plan (CMP) has been prepared for Duke Power Company nuclear facilities. The CMP is designed solely to assist personnel at the affected facility so that the emergency can be brought under control until it no longer is an emergency. Part of the CMP provides for a Crisis News Director (CND) and Crisis News Center (CNC).

There will be intense media interest in any kind of an event at a nuclear station that has the potential, as perceived by the media, to cause widespread damage and injury. From this standpoint, the CNC will play an important role in the recovery effort with ultimate direction coming from the Recovery Manager. The smooth functioning of the crisis news staff will go a long way toward keeping the crisis in perspective without unduly frightening the general public.

In order for the CNC to operate at a high credibility level, a series of functions has been developed so that Duke Power will communicate to different publics, each having a need to know basic information so that they may take whatever action is deemed appropriate. These functions and activities are explained in the following sections. The plan has been designed so that there are two 12-hour shifts. They are designated as Shift 1 and Shift 2. Annual retraining sessions will be held in order that everyone understands his/her role and any revisions that may have been made.

To be effective, there necessarily must be a single spokesperson who will be dealing with the media. This spokesperson is clearly identified in a subsequent section along with the position functions. There may be times when others on the crisis news staff will be asked questions by the media and other publics such as employees, industry representatives and government officials. The questions should be answered if possible, but under no circumstance is a member of the crisis news staff authorized to speculate or go beyond the public statements that have been issued by the public spokesperson.

ALTERNATE LOCATION

It is possible that during an emergency, the crisis news organization would be moved to another off-site location. That location for the Oconee Nuclear Station will be the town of Liberty.

The crisis management organization will relocate to the Liberty retail office. The Crisis News staff would occupy a portion of the display area toward the front of the building.

The news center, where media would congregate, is the Liberty Town Hall, a short distance from the retail office. Position functions for all Crisis News Center personnel will remain the same.

Each person is responsible for transportation to the primary/alternate Crisis News Center.

The State Law Enforcement Division (SLED) of South Carolina will be involved in limiting access into the general Oconee area to those people who are directly involved in the station emergency. In order to assist you in passing through roadblocks, please place the large yellow card on your car dash and wear the smaller card around your neck.

(Routes to Liberty from Oconee Nuclear Station:

Route 1 - South on SC-130 to US-123; left (east) on US-123 to intersection with US-178; left on US-178 (north) to Liberty.

Route 2 - East on SC-183 to Pickens intersection with US-178; right (south) on US-178 to Liberty.)

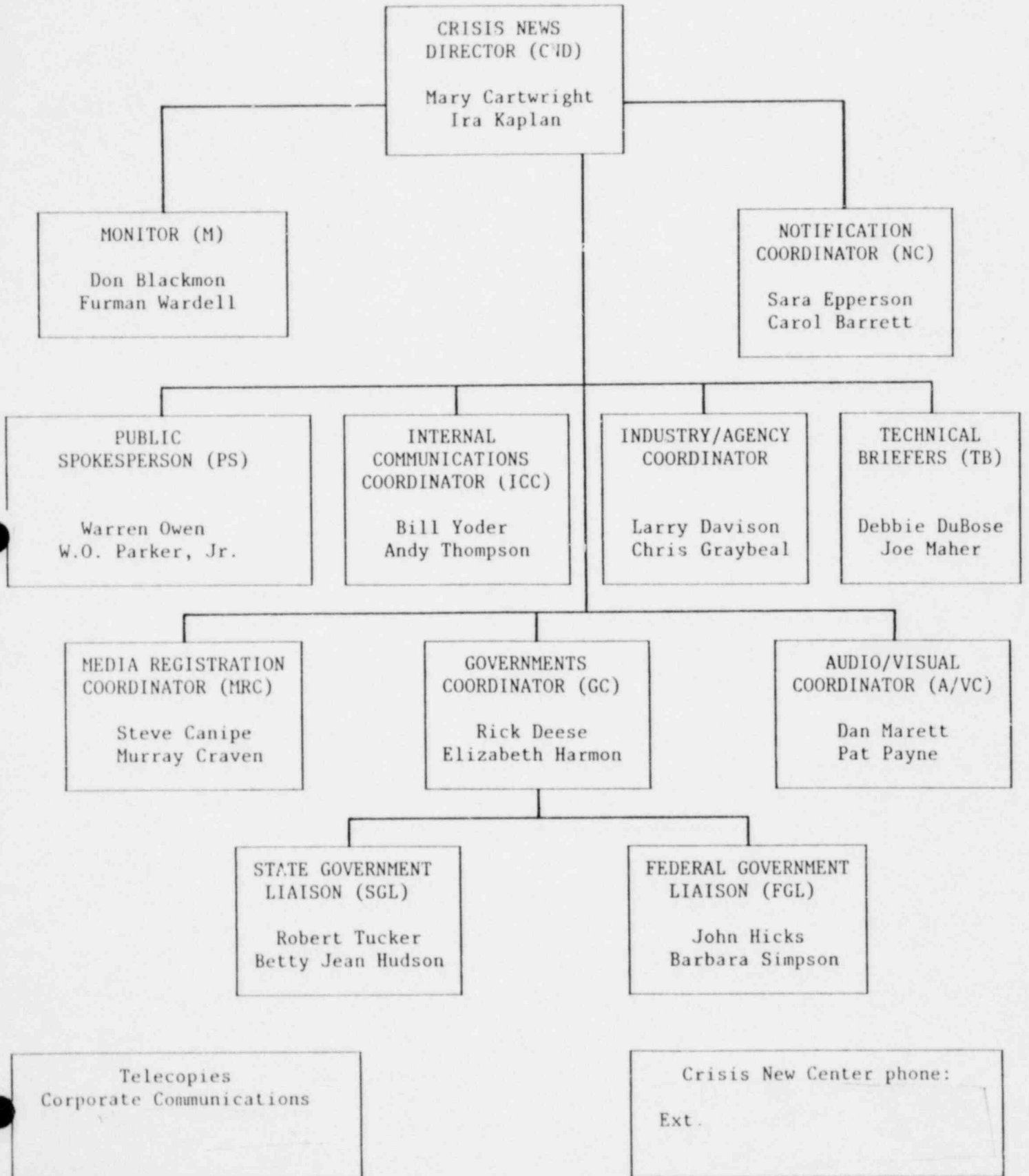


ABBREVIATIONS

A/VC	Audio/Visual Coordinator
ACND	Assistant Crisis News Director
CMC	Crisis Management Center
CMP	Cris. Management Plan
CNC	Crisis News Center
CND	Crisis News Director
EPZ	Emergency Planning Zone
FGL	Federal Government Liaison
GC	Governments Coordinator
I/AC	Industry/Agency Coordinator
ICC	Internal Communications Coordinator
M	Monitor
MRC	Media Registration Coordinator
NC	Notification Coordinator
PS	Public Spokesperson
SGL	State Government Liaison
TB	Technical Briefers

OCONEE ORGANIZATION

CRISIS NEWS CENTER



FROM: Corporate Communications Department  
Duke Power Company  
422 South Church Street  
Charlotte, North Carolina 28242

THIS (IS/IS NOT) A DRILL

Oconee Nuclear Station -- Duke Power Company reported an (alert/site emergency/general emergency) at its Oconee Nuclear Station located near Walhalla, S. C. at (time) on (date).

Preliminary information indicates (give nature of problem).

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The status of the accident situation is (stable/improving/degrading/not known).

A release of radioactivity (is/is not) taking place. (Specific information if release is taking place.)

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Additional details will be provided as available.

THIS (IS/IS NOT) A DRILL.

For further information, call Corporate Communications in Charlotte at \_\_\_\_\_

NOTE: A news center is being activated at the Oconee Visitor Center near the station. Facilities will be made available at the center for media representatives. The news center phone number is \_\_\_\_\_ (Oconee: Take route 123 to Seneca. At Seneca take route 130 north. Follow signs to Keowee-Toxaway Visitor Center.)

Figure E-2

Crisis Management Organization  
Emergency Activation Message

This sheet is to be used by persons making notifications to other members of the Crisis Management Organization, to ensure that all pertinent information is passed on to the staff before their departure to their General Office Staging Area or Near-Site Crisis Management Center

\_\_\_\_\_

Your name \_\_\_\_\_.

Person who contacted you \_\_\_\_\_ Your Group \_\_\_\_\_.

Persons you contacted with this message \_\_\_\_\_

\_\_\_\_\_. (If Any)

Message Format

1. I am notifying you of an incident at \_\_\_\_\_ Nuclear Station, Unit No. \_\_\_\_\_.
2. This is/is not a drill.
3. The incident occurred at \_\_\_\_\_ (hours) on \_\_/\_\_/\_\_ (Date).
4. The class of emergency at this time is: \_\_\_\_\_ Alert  
\_\_\_\_\_ Site Area Emergency \_\_\_\_\_ General Emergency
5. The initiating condition causing the emergency is as follows: \_\_\_\_\_  
\_\_\_\_\_  
\_\_\_\_\_
6. Release of radioactivity: \_\_\_ is taking place \_\_\_ is not taking place.
7. Corrective measures being taken at present are as follows: \_\_\_\_\_  
\_\_\_\_\_  
\_\_\_\_\_
8. You are to report to: \_\_\_\_\_ your G.O. staging area \_\_\_\_\_ the nearsite CMS \_\_\_\_\_ (other - specify) \_\_\_\_\_.
9. Specific Instructions (if any) \_\_\_\_\_  
\_\_\_\_\_  
\_\_\_\_\_

When notification is complete, this sheet is to be forwarded to the Corporate Emergency Coordinator, R.M. Glover, WC-1500, Charlotte, N.C.

CRISIS NEWS STAFF

Crisis News Director (CND)

SHIFT 1 - Mary Cartwright                      assistant:        Mary Boyd  
 SHIFT 2 - Ira Kaplan                              assistant:        Mike Dembeck

This individual will activate the Crisis News Center (CNC) located in the Visitor Center at Oconee (alternate location Liberty retail office) and will manage all activities at this location for the duration of a crisis that is defined as being more severe than an Unusual Event. The CND will be the final arbiter on all decisions that will be made with respect to operating the CNC. Upon being notified of a crisis by the Shift Supervisor, Station Manager, or Recovery Manager, the CND will determine how much of the News Staff must be activated. The ACND will act as liaison with the General Office staff making sure Charlotte has information on a timely basis.

The CND will call news conferences to order, introduce spokesperson and close the news conferences.

The CND upon notification of initiating event will then:

- 
1. Contact the Notification Coordinator and indicate the nature of the emergency, staffing requirements and information to be released to the news media.

<u>NOTIFICATION COORDINATOR</u>	<u>Office Telephone</u>	<u>Home Telephone</u>	<u>Time Called</u>
Shift 1 - SARA LEE EPPERSON			_____
Shift 2 - CAROL BARRETT			_____

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CRISIS NEWS STAFF (Cont.)

- 
- 2. Call Nuclear Regulatory Commission (NRC) Region II office in Atlanta to notify Public Information Office of nature of emergency, including plans for public dissemination of information.

<u>PUBLIC INFORMATION OFFICE</u>	<u>Office Telephone*</u>	<u>Home Telephone</u>	<u>Time Called</u>
KEN CLARK			_____
JOE GILLILAND			_____

\*After hours, calls are automatically transferred to Bethesda Operations Office.

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- 3. Contact the South Carolina Governor's Press Secretary or designee and brief individual on the emergency and location of the CNC.

	<u>Office Telephone</u>	<u>Home Telephone</u>	<u>Time Called</u>
Primary: JUDY TURNIPSEED			_____
or			
Alternate: PURDY MCCLLOUD			_____

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CRISIS NEWS STAFF (Cont.)

4. Call ACND and request individual to report for duty at appropriate location and to set up news center with storage items and materials that have been reserved for such an event.

<u>ASSISTANT CRISIS NEWS DIRECTOR</u>	<u>Office Telephone</u>	<u>Home Telephone</u>	<u>Time Called</u>
Shift 1 - MARY BOYD			_____
Shift 2 - MIKE DEMBECK			_____

Because of the travel time required, the ACND will call ahead to News Center personnel at Oconee who will assist in setting up facilities in advance of first shift arrival.

	<u>Office Telephone</u>	<u>Home Telephone</u>	<u>Time Called</u>
DEBBIE DUBOSE			_____
or	Micro		_____
SUZANNE ISOLA			_____
	Micro		_____

ACND also will call Ken Clark requesting him to report to Corporate Communications at General Office. Clark will ensure that staff is in place and operating at General Office. Clark will then be free to assist at either General Office or CNC as the need arises.

	<u>Office Telephone</u>	<u>Home Telephone</u>	<u>Time Called</u>
KEN CLARK			_____

CRISIS NEWS STAFF (Cont.)

4. Cont.

In addition, ACND will call:

	<u>Office Telephone</u>	<u>Home Telephone</u>	<u>Time Called</u>
Shift 1 - DON HATLEY			_____
Shift 2 - BILL RIXON			_____

They will provide assistance as directed by the ACND.

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5. CND proceeds directly to the area requested by the recovery manager to await instruction for further augmentation of the crisis news organization.

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6. The CND/Assistant will periodically (each hour) keep rest of CNC staff apprised of conditions.

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Notification Coordinator (NC)

SHIFT 1 - Sara Lee Epperson  
 SHIFT 2 - Carol Barrett

This individual will assist the CND and, in the very early phase of an accident, will make a number of telephone calls and then on advice from the CND, will proceed to the General Office or the CNC. The NC has the primary responsibility for seeing that additional staff members are contacted as needed and will serve in any other capacity deemed necessary by the CND. NC functions initially may be performed from home and then later at the General Office.

The NC, once notified by the CND of an accident requiring activation of the CNC along with personnel needed to staff the CNC, will contact the requested staff members and advise them of the nature of the event and request them to immediately take up their positions at designated locations.

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	<u>Office Telephone</u>	<u>Home Telephone</u>	<u>Time Called</u>
1. <u>PUBLIC SPOKESPERSON (PS)</u>			
Shift 1 - WARREN OWEN			_____
Shift 2 - W.O. PARKER, JR.			_____

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2. The NC will contact one of the following secretarial teams and advise them to proceed as soon as possible to the CNC.

	<u>Office Telephone</u>	<u>Home Telephone</u>	<u>Time Called</u>
Shift 1 - PAT TATE*			_____
BETH MASURAT			_____
JANICE WRIGHT			_____

\* See asterisk on following page for instructions.

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Notification Coordinator (NC) Cont.

2. Cont.

	<u>Office Telephone</u>	<u>Home Telephone</u>	<u>Time Called</u>
Shift 2 - DIANE SAVAGE*			_____
PRISCILLA LEDBETTER			_____
PEGGY HENDERSON			_____

\* Call Depositions, and (Da) in Greenville, S.C. requesting they send individual to Crisis News Center. This person will transcribe all news conferences, and make hard copy available within a very short period. Hard copy is to be telecopied back to Corporate Communications ASAP by Tate/Savage.

<u>Depositions, and (Da)</u>	<u>Office Telephone</u>	<u>Home Telephone</u>	<u>Time Called</u>
MARTHA SPENCE			_____
CAROL FORD			_____

	<u>Office Telephone</u>	<u>Home Telephone</u>	<u>Time Called</u>
3. <u>MEDIA REGISTRATION COORDINATOR (MRC)</u>			
Shift 1 - STEVE CANIPE			_____
Shift 2 - MURRAY CRAVEN			_____

	<u>Office Telephone</u>	<u>Home Telephone</u>	<u>Time Called</u>
4. <u>MONITOR (M)</u>			
Shift 1 - DON BLACKMON			_____
Shift 2 - FURMAN WARDELL			_____

This individual, who reports to the CND, will take up a position in the Recovery Manager's office and will monitor events as they unfold and change. There will be times when the CND will be at another location preparing public statements and may be out of contact with the Recovery

Notification Coordinator (NC) Cont.

4. Cont.

Manager on changing developments. It is the responsibility, therefore, of the Monitor to keep the CND informed of these changing conditions so that information disseminated is as current and accurate as possible.

5. <u>INTERNAL COMMUNICATIONS COORDINATOR (ICC)</u>	<u>Office Telephone</u>	<u>Home Telephone</u>	<u>Time Called</u>
Shift 1 - BILL YODER			_____
Shift 2 - ANDY THOMPSON			_____

6. <u>INDUSTRY/AGENCY COORDINATOR (I/AC)</u>	<u>Office Telephone</u>	<u>Home Telephone</u>	<u>Time Called</u>
Shift 1 - LARRY DAVISON			_____
Shift 2 - CHRIS GRAYBEAL			_____

7. <u>TECHNICAL BRIEFERS (TB)</u>	<u>Office Telephone</u>	<u>Home Telephone</u>	<u>Time Called</u>
Shift 1 - DEBBIE DuBOSE			_____
SONDRA DENNISON			_____
PAUL BARTON			_____
Shift 2 - JOE MAHER			_____
CHRIS ROLFE			_____
SUZANNE ISOLA			_____

Notification Coordinator (NC) Cont.

8. <u>AUDIO/VISUAL COORDINATOR (A/VC)</u>	<u>Office Telephone</u>	<u>Home Telephone</u>	<u>Time Called</u>
Shift 1 - DAN MARETT			_____
Shift 2 - PAT PAYNE			_____

9. <u>GOVERNMENTS COORDINATOR (GC)</u>	<u>Office Telephone</u>	<u>Home Telephone</u>	<u>Time Called</u>
Shift 1 - RICK DEESE			_____
Shift 2 - ELIZABETH HARMON			_____

10. The Corporate Communications Department at General Office will continue to function throughout the emergency. This department will serve as the interim news center for sending out the first messages and handling initial inquiries until the Crisis News Center has been activated. Hank Cheney/Alex Coffin will manage the Corporate Communications staff for the duration of the emergency. Once the Crisis News Center is operable, the remaining staff at General Office will perform some of the more routine daily functions such as they may be during a crisis. They will take news releases and other public information (including news conference transcripts) issued by the CNC directly to each executive officer to ensure that senior management is informed of all public statements.

	<u>Office Telephone</u>	<u>Home Telephone</u>	<u>Time Called</u>
Shift 1 - HANK CHENEY			_____
Shift 2 - ALEX COFFIN			_____

Notification Coordinator (NC) Cont.

## 10. Cont.

Cheney/Coffin will call one of the following to provide technical assistance and understanding of nuclear operations to staff.

	<u>Office Telephone</u>	<u>Home Telephone</u>	<u>Time Called</u>
Shift 1 - CAPL LEONARD			_____
Shift 2 - GARY HEDRICK			_____

Leonard/Hedrick (hourly) will go to Room 1680 in Wachovia for plant status reports. They will provide briefings to rest of news staff at G.O.

11. Call in one of the secretarial pools whose first job will be to call the media after which members of the pool will fill in on other secretarial duties as directed by the NC. Media calls will be made from Corporate Communications offices where secretarial duties will be performed. Each member of the secretarial pool will call media representatives (Call List 1-5 beginning on P. 19-28) advising them of an accident and any other information that is available. NC designates call list to be used by each member.

	<u>Office Telephone</u>	<u>Home Telephone</u>	<u>Time Called</u>
Shift 1 - JOYCE BEYER			 _____ _____ _____ _____ _____
PEARL MCBRIDE			
BERNIE MILLS			
SHELIA ZINK			
DEBBIE HAWKINS			

Notification Coordinator (NC) Cont.

11. Cont.

	<u>Office Telephone</u>	<u>Home Telephone</u>	<u>Time Called</u>
Shift 2 - BARBARA BROWN			_____
CAROLYN LAYMAN			_____
BETTY JACKSON			_____
SARAH DAVIS			_____
BETH DAVIS			_____

The NC instructs the secretarial pool to begin calling the media. In the event that the emergency occurs in the afternoon (PM), call the morning (AM) newspapers first. If the emergency occurs in the morning (AM), call the afternoon (PM) newspapers first. AM = \* PM = \*\*. Each of the five persons on the shift will be responsible for calling one-fifth of the media numbers. The NC has four media calls to make, the Associated Press (AP), United Press International (UPI), SC News Network and NC News Network. The wire services are informed of the emergency and what is involved based on presently known information.

<u>WIRE SERVICES</u>	<u>Telephone</u>	<u>Time Called</u>
AP	(Charlotte)	_____
	(Raleigh)	_____
	(Charlotte- Elissa McCrary)	_____
UPI	(Charlotte)	_____
	(Atlanta)	_____
SC NEWS NETWORK		_____
NC NEWS NETWORK		_____

12. At conclusion of calls, NC and staff remain at the General Office taking direction from CND and/or Cheney/Coffin.

Notification Coordinator (NC) Cont.

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13. At appropriate time, confer with ACND to determine time second shift is to begin and then contact second shift staff advising them of same.
- 

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14. NOTE: The following may be called for additional secretarial assistance:

<u>NAME</u>	<u>Office Telephone</u>	<u>Home Telephone</u>	<u>Time Called</u>
Wilma Kinard			_____
Fraher Brown			_____
Marie Hinson			_____
Marsha Halsey			_____
Laura Gaskey			_____

The following may be called to assist in other News Center support functions:

<u>NAME</u>	<u>Office Telephone</u>	<u>Home Telephone</u>	<u>Time Called</u>
Toney Mathews			_____
Mary Cele Bain			_____
Wendy Guthrie			_____
Pat Osburn			_____
Jesse Swords			_____
Bob Johnston			_____

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## CALL LIST 1

	<u>Time Called</u>		<u>Time Called</u>
1.		2.	
SENECA JOURNAL 803/882-2375 Seneca, SC 29678 Glenn Gannaway	_____	WFCB-TV 803/242-4404 Greenville, SC 29602 Mary McCarthy, News Dir	_____
Alternate numbers: Jim Dorris (H)		Alternate numbers: Mary McCarthy (H) David Graves (H)	
<hr/>			
3.		4. **	
WSPA-TV 803/576-7777 Spartanburg, SC 29304 Al Kamhi, News Director	_____	GASTONIA GAZETTE (PM) 704/864-3293 Gastonia, NC 28052 Bill Williams, Editor	_____
Alternate numbers: Hot Line to News Room: 803/576-1818 Jim Walrod, Asst News Director (H)		Alternate numbers: Bill Williams (H) Jennie Palm (H) Don Hudson (H)	
<hr/>			
5.		6. **	
WAYS 704/392-6191 (main number) 704/597-9770 (Kilgo's office) Charlotte, NC 28216 John Kilgo, News Director	_____	CHARLOTTE NEWS (PM) 704/379-6662 Charlotte, NC 28201 John Epperheimer, Ed	_____
Alternate numbers: News Room (manned 24 hrs/day) 704/393-3570		Alternate numbers: John Epperheimer (H) Dennis Sodomka (H)	
<hr/>			

\* = AM  
\*\* = PM

Continued



## CALL LIST 1 (continued)

	<u>Time Called</u>	<u>Time Called</u>
<p>7.</p> <p>WEGO 704/786-9112 Concord, NC 28025 William Rollins, General Mgr _____</p> <p>Alternate numbers: Nancy Cooper (H) (Station Manager)</p>		<p>8. **</p> <p>SALISBURY POST (PM) 704/633-8950 Salisbury, NC 28144 George Raynor, Editor _____</p> <p>Alternate numbers: George Raynor (H) Jason Lesley (H)</p>
<p>9. **</p> <p>ENTERPRISE (PM) 919/885-2161 High Point, NC 27261 Joe Brown, Editor _____</p> <p>Alternate numbers: Joe Brown (H)</p>		<p>10. *</p> <p>WINSTON-SALEM JOURNAL (AM) 919/727-7211 Winston-Salem, NC 27102 Joe Goodman, Editor _____</p> <p>Alternate numbers: Joe Goodman (H) Sylvia Lane (H)</p>
<p>11. **</p> <p>WINSTON-SALEM SENTINEL (PM) 919/727-7211 Winston-Salem, NC 27102 Fred Flagler, Editor _____</p> <p>Alternate numbers: Fred Flagler (H) Jim Laughlin (H)</p>		<p>12. *</p> <p>NEWS &amp; OBSERVER (AM) 919/821-1234 Raleigh, NC 27602 Claude Sitton, Editor _____</p> <p>Alternate numbers: Claude Sitton (H) Bob Prooks (H)</p>
<p>13. **</p> <p>RALEIGH TIMES (PM) 919/821-1234 Raleigh, NC 27602 A C Snow, Editor _____</p> <p>Alternate numbers: A C Snow (H) Mike Yopp (H)</p>		<p>* = AM ** = PM</p>

## CALL LIST 2

	<u>Time Called</u>		<u>Time Called</u>
1.		2. *	
WSNW RADIO 803/882-2388 Seneca, SC Dick Mangrum	_____	INDEPENDENT (AM) 803/224-4321 Anderson, SC 29621 Dick Gorrell, Exec Editor Jim Calfee	_____
Alternate numbers: Dick Mangrum (H)		Alternate numbers: Dick Gorrell (H)	
<hr/>			
3. **		4. **	
DAILY MAIL (PM) 803/224-4321 Anderson, SC 29621 Dick Gorrell, Exec Editor JoAnn Thrift	_____	ROCK HILL EVENING HERALD (PM) 803/327-7161 Rock Hill, SC 29730 Jack D Hildebrand, Exec Ed	_____
Alternate numbers: Dick Gorrell (H)		Alternate numbers: Jack Hildebrand (H) Van Parker (H) (City Editor)	
<hr/>			
5.		6.	
WSOC 704/372-0930 (Main number) 704/372-9762 (News room) Charlotte, NC 28201 Dave White, News Director	_____	WBTV 704/374-3500 (main number) 704/374-3691 (News room) Charlotte, NC 28208 Steve Greenwald, News Dir	_____
Alternate numbers: Dave White (H)		Alternate numbers: Steve Greenwald (H) Graham Wilson (H) Brian Thompson (H)	
<hr/>			

\* = AM  
\*\* = PM

Continued

## CALL LIST 2 (Continued)

	<u>Time Called</u>		<u>Time Called</u>
7. **		8. **	
DAILY INDEPENDENT (PM)		DAILY RECORD (PM)	
704/932-3131		704/322-4510	
Kannapolis, NC 28081		Hickory, NC 28601	
Marvin Eury, Managing Editor	_____	Ellison Clary, Editor	_____
Alternate numbers:		Alternate numbers:	
Marvin Eury (H)		Ellison Clary (H)	
		Troy Houser (H)	
<hr/>			
9. **		10. *	
LEXINGTON DISPATCH (PM)		GREENSBORO DAILY NEWS (AM)	
704/249-3981		919/373-7051	
Lexington, NC 27292		Greensboro, NC 27420	
Ralph Simpson, Editor	_____	Walter Rugaber, Ex Editor	_____
Alternate numbers:		Alternate numbers:	
Ralph Simpson (H)		Walter Rugaber (H)	
		Howard Covington (O)	
		(City Desk)	
<hr/>			
11. **		12.	
GREENSBORO RECORD (PM)		WSJS/WTQR	
919/373-7051		919/727-8860 (main number)	
Greensboro, NC 27420		919/727-8887 (News room)	
Walter Rugaber, Ex Editor	_____	Winston-Salem, NC 27102	
Alternate numbers:		Wayne Willard, News Dir	_____
Walter Rugaber (H)		Alternate numbers:	
Don Patterson (O)		Control Room 919/727-0060	
(City Desk-until 5 PM then ...)		(manned at all times)	
Greensboro Daily News, Item #9)			
<hr/>			

\* = AM

\*\* = PM

## CALL LIST 2 (Continued)

Time  
Called

13.

WTVD  
919/683-1111  
Durham, NC 27702  
Ned Warwick, News Director \_\_\_\_\_

## Alternate numbers:

News Room after 5:30 PM 919/688-4443  
Control Room - all hours 919/683-1119  
Guard Station - all hours 919/683-1117  
or 1118

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\* = AM  
\*\* = PM

## CALL LIST 3

	<u>Time Called</u>		<u>Time Called</u>
1.		2. *	
WGOG RADIO		GREENVILLE NEWS (AM)	
803/638-3616		803/298-4301	
Walhalla, SC		Greenville, SC 29602	
George Allgood		John S Pittman, Exec Ed	
Alternate numbers:		Alternate numbers:	
George Allgood (H)		John Pittman (H)	
		Gary Boley (H)	
<hr/>			
3. **		4. **	
GREENVILLE PIEDMONT (PM)		GREENWOOD INDEX JOURNAL (PM)	
803/298-4273		803/223-1811	
Greenville, SC 29602		Greenwood, SC 29646	
Tom Hutchison, Managing Ed		William Collins, Ex Nws Ed	
Alternate numbers:		John Watson, Managing Ed	
Tom Hutchison (H)		Alternate numbers:	
		John Watson (H)	
<hr/>			
5.		6. *	
WCSL		CHARLOTTE OBSERVER (AM)	
704/435-3297		704/379-6500	
Cherryville, NC 28021		Charlotte, NC 28233	
Susan Randall, Gen & Sales Mgr		Richard A Oppel, Editor	
Alternate numbers:		Alternate numbers:	
Susan Randall (H)		Richard Oppel (H)	
<hr/>			

\* = AM  
\*\* = PM

Continued

## CALL LIST 3 (Continued)

	<u>Time Called</u>		<u>Time Called</u>
7. **		8. **	
ENQUIRER-JOURNAL (PM)		RECORD AND LANDMARK (PM)	
704/289-1541		704/873-1451	
Monroe, NC 28110		Statesville, NC 28677	
Sid Hart, Editor		Jerry Josey, Managing Ed	
Alternate numbers:		Alternate numbers:	
Sid Hart (H)		Jerry Josey (H)	
		Neil Furr (H)	
		Darrell Hathcock (H)	
<hr/>			
9.		10.	
WIS-TV		WBIG	
803/799-1010		919/288-4131	
Columbia, SC 29201		Greensboro, NC 27420	
Gary Anderson, Gen. Mgr.		Lloyd Gordon, News Dir.	
Alternate numbers:		Alternate numbers:	
Gary Anderson (H)		Newsroom (manned all hours except	
Chuck Dreier (H)		12 Midnight - 7 A.M. Sun) 919/288-3111	
		Lloyd Gordon (H)	
<hr/>			
11.		12. *	
WFMY-TV		DURHAM MORNING HERALD (AM)	
919/379-9369		919/682-8181	
Greensboro, NC 27420		Durham, NC 27702	
Jim Hefner, News Director		Michael Rouse, Managing Ed	
Alternate numbers:		Alternate numbers:	
6 P.M. - 11:45 P.M. & Weekends -		Michael Rouse (H)	
newsroom 919/379-9316 or 9319			
Al Warlick (H)			
Mike McCall (H)			
<hr/>			

\* = AM

\*\* = PM

## CALL LIST 3 (Continued)

Time  
Called

13. \*\*

DURHAM SUN (PM)  
919/682-8181  
Durham, NC 27702  
Carlton Harrell, Managing Ed \_\_\_\_\_

Alternate numbers:  
Carlton Harrell (H)

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\* = AM  
\*\* = PM

## CALL LIST 4

	<u>Time Called</u>		<u>Time Called</u>
1.		2. *	
PICKENS SENTINEL 803/878-2453 Pickens, SC 29671 Jeannie Lancaster		SPARTANBURG HERALD (AM) 803/582-4511 Spartanburg, SC 29301 Rudy Rivers, Exec Editor	
Alternate numbers: Jeannie Lancaster (H)		Alternate numbers: Rudy Rivers (H)	
3. **		4. **	
SPARTANBURG JOURNAL (PM) 803/582-4511 Spartanburg, SC 29301 Rudy Rivers, Managing Ed		DAILY STAR (PM) 704/484-7000 Shelby, NC 28150 Steve Bouser, Editor	
Alternate numbers: Rudy Rivers (H)		Alternate numbers: Steve Bouser (H)	
5.		6.	
WPCQ-TV 704/536-3601 Charlotte, NC 28205 Rick Willis, Managing Ed		WLON 704/735-6383 Lincolnton, NC 28092 Larry Seagle, News Dir	
Alternate numbers: Rick Willis (H) Al Hineman (H)		Alternate numbers: Larry Seagle (H) Jack Brown (H)	

\* = AM  
\*\* = PM

Continued



## CALL LIST 4 (Continued)

	<u>Time Called</u>		<u>Time Called</u>
7.		8.	
MECKLENBURG GAZETTE 704/892-8809 Davidson, NC 28036 T A Williams, Editor	_____	MOORESVILLE TRIBUNE 704/664-5554 Mooresville, NC 28115 Len Sullivan, Editor	_____
Alternate numbers: T A Williams (H)		Alternate numbers: Len Sullivan (H)	
<hr/>			
9.		10. *	
OBSERVER-NEWS-ENTERPRISE 704/464-0221 Newton, NC 28658 Sylvia Ray, Editor	_____	STATE (AM) 803/771-6161 Columbia, SC 29202 Thomas N McLean, Editor	_____
Alternate numbers: John Cash (H)		Alternate numbers: Charlie Byers (H) Harry Logan (H)	
<hr/>			
11. **		12.	
RECORD (PM) 803/771-6161 Columbia, SC 29202 Thomas N McLean, Editor	_____	WPTF-AM 919/832-8311 Raleigh, NC 27602 Bart Ritner, News Director	_____
Alternate numbers: Robert Hitt (H) Liz Latt (H)		Alternate numbers: Bart Ritner (H)	
<hr/>			

\* = AM  
\*\* = PM

## CALL LIST 5

	<u>Time Called</u>		<u>Time Called</u>
1.		2.	
CLEMSON MESSENGER		WLOS-TV	
803/654-2451		803/242-6091	
Clemson, SC 29633		Greenville, SC 29602	
Elaine Bearden	_____	Al Mason, Bureau Chief	_____
Alternate numbers:		Alternate numbers:	
Elaine Bearden (H)		For Asheville 803/242-6916	
<hr/>			
3.		4.	
WSPA		WGAS	
803/585-9500		704/865-5796	
Spartanburg, SC 29304		Gastonia, NC 28052	
Dan Preisandanz, News Dir	_____	Glenn Mace, President	_____
Alternate numbers:		Alternate numbers:	
Newsroom 803/585-8566		Glenn Mace (H)	
Dan Preisandanz (H)			
<hr/>			
5.		6.	
WBT-AM		WSOC-TV	
704/374-3833		704/372-0930	
Charlotte, NC 28208		Charlotte, NC 28201	
Scott White, News Dir	_____	Bill Walker, News Director	_____
Alternate numbers:		Alternate numbers:	
Scott White (H)		Wayne Houseman (H)	
		Susanne Wolff (H)	
<hr/>			

\* = AM  
 \*\* = PM

Continued

## CALL LIST 5 (Continued)

	<u>Time Called</u>		<u>Time Called</u>
7. **		8. **	
CONCORD TRIBUNE (PM) 704/782-3155 Concord, NC 28025 John Kennedy, Editor Bill Ross, Managing Editor	_____	NEWS TOPIC (PM) 704/758-7381 Lenoir, NC 28645 Steve Sumlin, Editor	_____
Alternate numbers: John Kennedy (H) Bill Ross (H)		Alternate numbers: Steve Sumlin (H)	
<hr/>			
9.		10.	
WGHP-TV 919/883-7131 High Point, NC 27261 Jim Bennett, News Director	_____	WXII 919/721-9944 Winston-Salem, NC 27106 Dave Emcry, News Dir	_____
Alternate numbers: Susan Jackson (H)		Alternate numbers: Newsroom - 919/722-2939	
<hr/>			
11.		12.	
MESSENGER 919/548-6047 Madison, NC 27025 David M Spear, Publisher	_____	WPTF-TV 919/682-9643 Durham, NC 27702 Roy Carden, News Director	_____
Alternate numbers: Dwight Sparks (H)		Alternate numbers: Roy Carden (H)	
<hr/>			
13.			
WRAL-TV 919/828-2511 Raleigh, NC 27605 Steve Grissom, News Director	_____		
Alternate numbers: Steve Grissom (H) Newsroom			

\* = AM  
\*\* = PM

Public Spokesperson (PS)

SHIFT 1 - Warren Owen  
SHIFT 2 - W. O. Parker, Jr.  
ALTERNATE - Austin Thies

Of all positions, the PS is the most important from the standpoint of presenting consistent, accurate, and factual information and as such is the only member of the Crisis News Team, once arriving on site, who is authorized to speak for Duke Power Company while the crisis continues.

This individual, once informed by the NC that an emergency exists, will immediately go to the CNC so as to be prepared for subsequent public pronouncements. The PS, while assigned to the CNC staff, will be located in the Recovery Manager's office during most of the time on duty. The PS needs to be up-to-date on the event so that there is less chance for faulty communications during news briefings.

It is expected that at least three news conferences per day will be held, more if necessary. The PS will work with the CND in determining news conference times and what visuals may be needed and what is to be covered. The PS and CND also will determine the non-technical language to be used during media briefings.

Other team members are encouraged to attend news conferences so as to better understand the events surrounding the crisis in order to transmit information to others who may ask questions or need clarification on an issue.

News conferences will be conducted in the auditorium of the Visitor Center. As the number of media people increases, another nearby facility will be provided in the form of a large tent.

All news releases and public announcements will be approved by the CND and the Recovery Manager. Assistance in developing the various public announcements will be provided by the PS.

Internal Communications Coordinator (ICC)

SHIFT 1            Bill Yoder  
 SHIFT 2            Andy Thompson

This individual has the primary responsibility for rumor control and to communicate the nature of the crisis back to Corporate Communications for dissemination to all employees.

The ICC should make at least three general status reports to the Corporate Communications staff on duty at the General Office in the early morning (before 8 A.M.), noon, and around 4 P.M. so that the information may be transmitted to company employees. Bulletin boards, NEWSBRIEFS, and cathode-ray tube (crt) are the primary vehicles to be used for disseminating this information.

Upon being informed by the NC that the CNC is being activated, the ICC will:

- 
1. Contact one of the following to report to General Office and assist ICC as needed:

	<u>Office Telephone</u>	<u>Home Telephone</u>	<u>Time Called</u>
Shift 1 - JANE LESSER			_____
Shift 2 - LAURA ALEXANDER			_____

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Internal Communications Coordinator (ICC) Cont.

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2. The following is transmitted to retail offices via the CONTACT system:

A Crisis Management Rumor Control has been established and is for use by all retail personnel.

During the current plant emergency, you may receive questions from customers. Follow these guidelines when responding:

1. Read the latest news release that you received from Employee Communications.
2. Provide basic statistical information on the station (location, manufacturer, size, year of operation, etc.) if requested.
3. Use the emergency brochure as your guide in providing general information. Quote directly from the brochure.
4. Do not speculate or go beyond the content of news releases, emergency brochure or any other up-to-date company publication.
5. If you cannot answer a question, either transfer the call to Corporate Communications in the General Office or ask the caller to call collect

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3. ICC proceeds immediately to CNC to take up position.

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4. Assist the MRC (See MRC Section, Item #5).

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5. Remains at CNC until crisis is over and services are no longer needed.

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Industry/Agency Coordinator (I/AC)

SHIFT 1 - Larry Davison

SHIFT 2 - Chris Graybeal

Public information representatives from the utility industry, associations, and governmental agencies could arrive at the CNC and assist the Crisis News Staff during a crisis. The I/AC will see that adequate office space and communications facilities are available. He will keep them updated on crisis development (including hand carrying news releases to NRC staff and advising same of media briefings) and will, if possible, monitor information reported back to their respective organizations and obtain copies of formalized statements.

State and local public PIOs have been assigned space on the upper level of the Visitor Center. Their area will be blocked off and is known as the "Centuries Chamber" (Refer to layout on P. 49). These PIOs also will work with Crisis News Staff members on the lower level in developing information.

The I/AC, upon notification by the NC that the CNC has been activated, will:

- 
1. CND initially notifies NRC as indicated on P. 9. Subsequent news releases are transmitted to NRC by the I/AC. Call NRC Region II office in Atlanta to notify PIO staff of changing developments as reported in news releases.

<u>PUBLIC INFORMATION OFFICE</u>	<u>Office Telephone*</u>	<u>Home Telephone</u>	<u>Time Called</u>
KEN CLARK			_____
JOE GILLILAND			_____

\*After hours, calls are automatically transferred to Bethesda Operations office.

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Industry/Agency Coordinator (I/AC) Cont.

2. Call Institute of Nuclear Power Operations (INPO) to inform them of the accident and that they (Davison/Graybeal) are their contact during the crisis.

	<u>Office Telephone</u>	<u>Home Telephone</u>	<u>Time Called</u>
Primary: ANGIE HOWARD			_____
Alternate: HOTLINE			_____

3. Call Atomic Industrial Forum (AIF) to inform them of accident and that they (Davison/Graybeal) are their contact during the crisis.

	<u>Office Telephone</u>	<u>Home Telephone</u>	<u>Time Called</u>
Primary: SCOTT PETERS			_____
CARL GOLDSTEIN			_____
PAUL TURNER			_____
Alternate: DUTY OFFICER			_____

4. Call Nuclear Safety Analysis Center (NSAC) to inform them of the accident and that they (Davison/Graybeal) are their contact during the crisis.

	<u>Office Telephone</u>	<u>Home Telephone</u>	<u>Time Called</u>
Primary: RAY SCHUSTER			_____
Alternate: DAN VAN ATTA			_____



Industry/Agency Coordinator (I/AC) Cont.

- 
5. Call Babcock & Wilcox in Lynchburg and inform them of the accident and that they (Davison/Graybeal) are their contact during the crisis.

	<u>Office Telephone</u>	<u>Home Telephone</u>	<u>Time Called</u>
Primary: DUVAL HOLT			_____
Alternate: RON HITE			_____

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6. Call American Nuclear Society (ANS) to inform them of the accident and that they (Davison/Graybeal) are their contact during the crisis.

	<u>Office Telephone</u>	<u>Home Telephone</u>	<u>Time Called</u>
Primary: V. GAY EASLY			_____
Alternate: DARLENE SCHMIDT			_____

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7. Call Edison Electric Institute (EEI) to inform them of the accident and that they (Davison/Graybeal) are their contact during the crisis.

	<u>Office Telephone</u>	<u>Home Telephone</u>	<u>Time Called</u>
Primary: ANN MAYNARD			_____
Alternate: EEI HOTLINE			_____

---

8. Report to CNC as soon as possible to take up position.
-

Industry/Agency Coordinator (I/AC) Cont.

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9. Issue press kits to information representatives when registered. An identification badge will be issued to the representatives.

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10. Remain at CNC for duration of crisis.

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Technical Briefers (TB)

SHIFT 1           Debbie DuBose  
                  Sondra Dennison  
                  Paul Barton

SHIFT 2           Joe Maher  
                  Chris Rolfe  
                  Suzanne Isola

The TB have two major responsibilities:

- A. Explain and define nuclear terms and operations for the media and public officials.
- B. Conduct tours provided such can be accomplished under existing conditions.

At least two TB will be on duty at all times and will be available to provide information to the media after and between news briefings when the PS may not be available. The TB will be HP and security badged for Ocone.

Once notified by the NC that CNC is being activated, the TB will go directly to the CNC until their services are no longer needed.

Media Registration Coordinator (MRC)

SHIFT 1 - Steve Canipe

SHIFT 2 - Murray Craven

This individual will work closely with all media representatives, making sure that they are registered upon arrival at the CNC. The MRC and staff will make the media aware of what facilities are available, will maintain a record of the media covering the crisis, issue press kits, news releases, and will coordinate with federal and state representatives when they arrive at the CNC.

Information representatives from the utility industry, trade associations, and government agencies are directed to the Industry/Agency Coordinator (I/AC) after registration by MRC.

Once notified by the NC that the CNC is being activated, the MRC:

- 
1. Will call and ask that they report to the CNC:

	<u>Office Telephone</u>	<u>Home Telephone</u>	<u>Time Called</u>
Shift 1 - PALMER HOLT			_____
LINDA LAW			_____
JIM HALE			_____
Shift 2 - FRANK GUDGER			_____
JACK PEELE			_____
EARL CARPENTER			_____

These people will operate from the Upper Floor Lobby and will issue press kits, any news releases that may be applicable, and advise media on available facilities (tables, typewriters, telephones, paper, etc.).

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-continued-

Media Registration Coordinator (MRC) Cont.

- 
2. Proceed directly to CNC and prepare for arrival of media.

---

  3. Will set up news conferences and will, to best of ability, inform media of next scheduled news conference.

---

  4. If necessary, and after consultation with CND, will utilize services of ICC for assistance in media registration.

---

  5. One member of each shift will assist security by identifying and registering media representatives (including information representatives from the utility industry, trade associations and government agencies) arriving at the station. Registration will consist of media and information representatives providing some type of identification upon entering the Crisis News Center. Upon confirmation a badge will be made and given to the individual for the duration of the emergency. Once the CMC is established and security is in place, media and information representatives are required to have an identification made in a special facility just off Highway 130/183 at the entrance leading into the nuclear station. A member of this shift will move to the special trailer to assist security in registration.  
  
Once the ID is made, the media and information representatives would be allowed to proceed past the various checkpoints to the Crisis News Center.

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  6. MRC will function throughout duration of crisis.

---

Audio/Visual Coordinator (A/VC)

SHIFT 1 - Dan Marett

SHIFT 2 - Pat Payne

This individual is responsible for maintaining electrical and electronic equipment including exhibits (especially during news conferences) used by the Crisis News Center staff. Further, the A/VC videotapes all news conferences so that a company record exists on public statements. The videotapes may be needed during "off hours" for viewing and review by incoming media and others who have a need for the information. Fresh tapes are to be used for each briefing.

The A/VC also may be requested by the CND to make duplicate recordings for some media representatives. Once the CNC is closed, all tapes should be properly labeled and forwarded to Manager, News Services, Corporate Communications.

News conferences will be scheduled in the Auditorium on the first floor.

The A/VC, upon notification that the CNC is being activated, will:

- 
- Determine personnel needs and call any of the following advising them to proceed immediately to CNC.

	<u>Office Telephone</u>	<u>Home Telephone</u>	<u>Time Called</u>
Shift 1 - ROBERT METZ			_____
Shift 2 - CECIL TURNER			_____

---

Audio/Visual Coordinator (A/VC) Cont.

---

2. Proceed immediately to CNC.

---

---

3. Check with CND and MRC to determine when first activities are likely to be held so that A/VC may be properly prepared to handle CNC needs and influx of media representatives.

---

---

4. Remain at CNC for duration of crisis.

---

Governments Coordinator (GC)

SHIFT 1 - Rick Deese

SHIFT 2 - Elizabeth Harmon

This individual will be responsible for notifying the State Government Liaison (SGL) and the Federal Government Liaison (FGL) and elected officials in the Emergency Planning Zone (EPZ) of the crisis and the progress that is being made. The SGL and FGL will contact elected officials on a state and federal level who represent the affected area.

The GC and the two liaisons will make periodic calls during the crisis as developments change, and should make contacts even if the situation is unchanged. They will brief the officials, inform them they are the contact for future reports and make arrangements to locate them on a regular basis for the duration of the crisis.

The GC also will assign two people from the Southern Division whose job will be to monitor and tape as many radio and tv news programs as possible (within division) that deal with the emergency during the course of the crisis. The audio tapes will provide a permanent record of what was said in the area. The audio tapes should be sent to Manager, News Services, Corporate Communications, at the conclusion of the crisis. More importantly, by monitoring, the individuals will be able to pick up on rumors or other flagrant inflammatory statements. These statements should be orally communicated as soon as possible to Manager, News Services (704/373-5054) who will then confer with the CND to determine if a rebuttal is necessary.

The GC and two liaisons should be aware that the executive branches of government are being notified by Duke Power through other avenues, and that appropriate local, state, and federal agencies dealing with public health and safety have already been informed of the crisis.



Governments Coordinator (GC) Cont.

The GC, upon being notified by the NC that the CNC is being activated, will:

1. Call pre-selected Southern Division personnel to report to their offices and begin monitoring and taping radio-tv news programs on the crisis.

	<u>Office Telephone</u>	<u>Home Telephone</u>	<u>Time Called</u>
Shift 1 REBECCA LEVER			_____
Shift 2 FRAN RICHARDSON			_____

2. Call SGL and ask that calls begin based on presently known information. This individual does not have to report to CNC.

	<u>Office Telephone</u>	<u>Home Telephone</u>	<u>Time Called</u>
Shift 1 ROBERT TUCKER			_____
Shift 2 BETTY JEAN HUDSON			_____

3. Call FGL and ask that calls begin based on presently known information. This individual does not have to report to CNC.

	<u>Office Telephone</u>	<u>Home Telephone</u>	<u>Time Called</u>
Shift 1 JOHN HICKS			_____
Shift 2 BARBARA SIMPSON			_____

Governments Coordinator (GC) Cont.

4. The following calls are made to elected officials in the EPZ.

A. <u>SIX MILE</u>	<u>Office Telephone</u>	<u>Home Telephone</u>	<u>Time Called</u>
Primary: ROBERT GUEIRERI	NONE		_____
Alternate: ANITA RICHARDSON			_____
B. <u>SENECA</u>	<u>Office Telephone</u>	<u>Home Telephone</u>	<u>Time Called</u>
Primary: PAT COVINGTON			_____
Alternate: GREGG DAVIS			_____
C. <u>WALHALLA</u>	<u>Office Telephone</u>	<u>Home Telephone</u>	<u>Time Called</u>
Primary: ROY PHILLIPS			_____
Alternate: LEWIS CHASTAIN			_____
D. <u>WEST UNION</u>	<u>Office Telephone</u>	<u>Home Telephone</u>	<u>Time Called</u>
Primary: LARRY HARDEN			_____
Alternate: OMEGA CARSON			_____
E. <u>CLEMSON</u>	<u>Office Telephone</u>	<u>Home Telephone</u>	<u>Time Called</u>
Primary: H.J. WEBB			_____
Alternate: C.F. HELSEL, JR.			_____
F. <u>CENTRAL</u>	<u>Office Telephone</u>	<u>Home Telephone</u>	<u>Time Called</u>
Primary: JOHN SUMMEY			_____
Alternate: JOSEPH ELLERS			_____

Governments Coordinator (GC) Cont.4. Calls made to elected officials Cont.

G. <u>NORRIS</u>	<u>Office Telephone</u>	<u>Home Telephone</u>	<u>Time Called</u>
Primary: KENNETH MAXEY			_____
Alternate: J. BUD YOUNG DIANE ELROD			_____
H. <u>SALEM</u>	<u>Office Telephone</u>	<u>Home Telephone</u>	<u>Time Called</u>
Primary: JERRY WIGINGTON			_____
Alternate: CHARLES ROGERS			_____
I. <u>OCONEE COUNTY</u>	<u>Office Telephone</u>	<u>Home Telephone</u>	<u>Time Called</u>
Primary: NORMAN CRAIG			_____
Alternate: MRS. OPAL GREEN			_____
J. <u>PICKENS COUNTY</u>	<u>Office Telephone</u>	<u>Home Telephone</u>	<u>Time Called</u>
Primary: MARION OWENS			_____
Alternate: R. WELDON DAY			_____

5. Report to Hank Cheney/Alex Coffin in Corporate Communications. The GC will monitor crisis developments, make updated reports to SGL and FGL, and then continue to keep EPZ officials updated on developments.

State Government Liaison (SGL)

Shift 1            Robert Tucker

Shift 2            Betty Jean Hudson

The SGL will contact members of the state legislative delegation from the EPZ counties informing them of the crisis and the progress that is being made and makes periodic calls to them even if the situation remains unchanged.

The SGL will brief the officials, inform them that they (Tucker/Hudson) are their contact for future reports and make arrangements to locate them on a regular basis for the duration of the crisis.

The SGL is not required to go to the CNC since the following contacts can be accomplished from the normal work place or from home.

Once informed by the GC that the CNC is being activated, the SGL will contact the following:

- 
1. DISTRICT NO. 1 - 1981-84 STATE SENATE  
(Abbeville, Anderson, Oconee, Pickens)

	TELEPHONE NUMBERS		Time Called
	<u>Business Home</u>	<u>Columbia</u>	
T. Ed Garrison (D)	(B) (H)		_____
M. E. McDonald (D)	(B) (H)		_____
Alexander S. Macaulay (D)	(B) (H)		_____
Nell W. Smith (D)	(B) (H)		_____

---

State Government Liaison (SGL) Cont.

## 2. STATE HOUSE OF REPRESENTATIVES (1981-82)

	TELEPHONE NUMBERS		Time Called
	<u>Business</u> <u>Home</u>	<u>Columbia</u>	
<u>District No. 1 (Oconee):</u>			
M. D. Cleveland (D)	(B)		_____
	(H)		_____
<u>District No. 2 (Oconee):</u>			
Robert Neil McLellan (D)	(B)		_____
	(H)		_____
<u>District No. 3 (Pickens):</u>			
Edward W. Simpson, Jr. (R)	(B)		_____
	(H)		_____
<u>District No. 4 (Pickens):</u>			
Larry A. Martin (D)	(B)		_____
	(H)		_____
<u>District No. 5 (Pickens/Anderson):</u>			
B. L. Hendricks, Jr. (D)	(B)		_____
	(H)		_____

3. Repeat the calls every 3 to 4 hours as warranted by the situation.

Federal Government Liaison (FGL)

Shift 1            John Hicks

Shift 2            Barbara Simpson

The FGL will contact elected officials on a federal level who represent the affected area, informing them of the crisis and the progress that is being made and makes periodic calls to them even if the situation remains unchanged.

The FGL will brief the officials, inform them that they (Hicks/Simpson) are their contact for future reports and make arrangements to locate them on a regular basis for the duration of the crisis. This individual is not required to go to the CNC since the following contacts can be accomplished from the normal work place or from home.

Once informed by the GC that the CNC is being activated, the FGL will contact the following:

1.	<u>Phone Numbers</u>	<u>Time Called</u>
Senator Strom Thurmond	Washington Office:	_____
	District Office: (Columbia, SC)	_____
Ed Harrill (Washington Legislative Asst.)	Washington Home:	_____
Warren Abernathy (District Office)	Spartanburg Home:	_____

2.	<u>Phone Numbers</u>	<u>Time Called</u>
Senator Ernest Hollings	Washington Office:	_____
	Washington Home:	_____
	Columbia Office:	_____
Bernard Meng (Washington Legislative Asst.)	Columbia Home:	_____

Federal Government Liaison (FGL) Cont.

3.	<u>Phone Numbers</u>	<u>Time Called</u>
Rep. Ken Holland (5th District)	Washington Office:	_____
Tricia Wilson (Washington Legislative Asst.)	Washington Home:	_____
Charles Smith (District Office)	Gaffney Office: Gaffney Home:	_____ _____

4.	<u>Phone Numbers</u>	<u>Time Called</u>
Rep. Carroll Campbell (4th District, S.C.)	Washington Office: Fountain Inn, SC (H)	_____ _____
Nikki McNamee (Legislative Director)	Washington Home:	_____
Bill Bryson (District Office)	Greenville Office Greenville Home	_____ _____

5.	<u>Phone Numbers</u>	<u>Time Called</u>
Rep. Butler Derrick (3rd District, SC)	Washington Office:	_____
John Trello (Executive Assistant)	Washington Home:	_____
John Gregory (District Office)	Anderson Office: Anderson Home:	_____ _____

Federal Government Liaison (FGL) Cont.

6.	<u>Phone Numbers</u>	<u>Time Called</u>
Senator Jesse Helms	Washington Office:	_____
Clint Fuller (Helms' Asst.)	Washington Home:	_____
Frances Jones	Raleigh Office:	_____
	Raleigh Home:	_____
7.	<u>Phone Numbers</u>	<u>Time Called</u>
Senator John East	Washington Office:	_____
Susie Fleming (Appointment Sec.)	Washington Home:	_____
Richard Dawson (Exec. Asst.)	Washington Home:	_____
Kathy Davis (Staff Director)	District Office:	_____
	District Home:	_____
Mark Stephens	District Home:	_____
8.	<u>Phone Numbers</u>	<u>Time Called</u>
Rep. James G. Martin	Washington Office:	_____
	Washington Home:	_____
	Davidson Home:	_____
Bob Freeman	Charlotte Office:	_____
	Lincolnton Home:	_____
Jim Loftin (Martin's Asst.)	Washington Home:	_____



Federal Government Liaison (FGL) Cont.

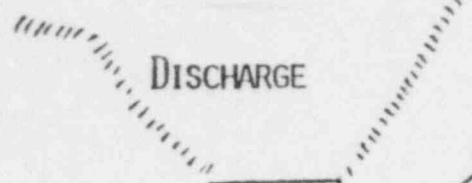
9.

	<u>Phone Numbers</u>	<u>Time Called</u>
Rep. James T. Broyhill	Washington Office: Washington Home: Lenoir Home:	_____ _____ _____
Sharon McCravy	Lenoir Office: Lenoir Home:	_____ _____

10. Repeat the calls every 3 to 4 hours as warranted by the situation.

DUKE POWER COMPANY  
OCONEE NUCLEAR STATION

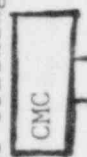
S.E. BRANCH GATE



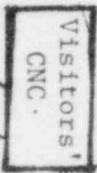
DISCHARGE

S.C. 183

To Liberty or Pickens

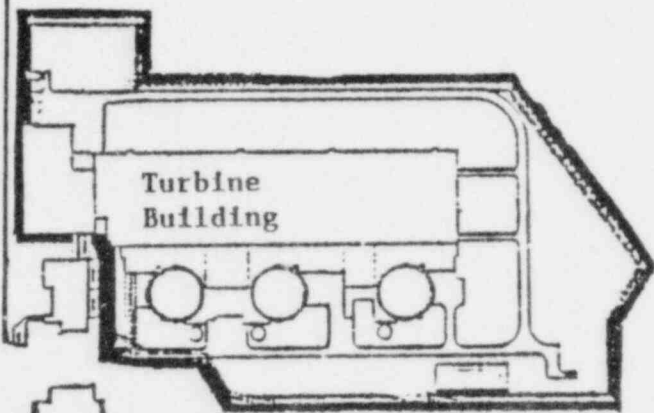


CMC



Visitors' Center

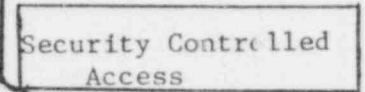
Visitors' Center



Turbine Building

INTAKE GATE

ADMIN. ANNEX



Security Controlled Access

Oconee Nuclear Station

Main Entrance

SC 130

To Salem or Walhalla

To Seneca



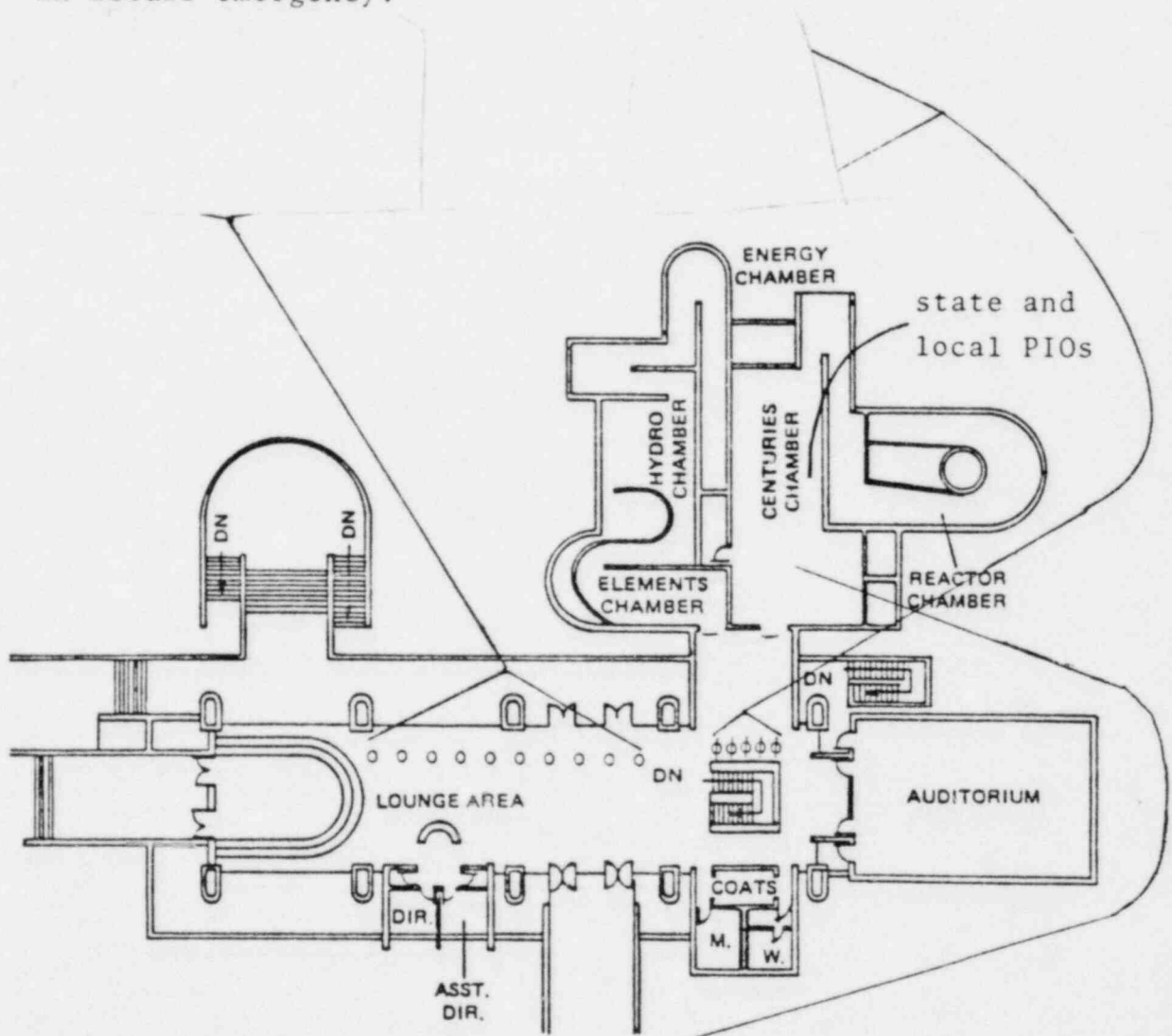
DUKE POWER COMPANY  
EMERGENCY RESPONSE FACILITIES  
OCONEE NUCLEAR STATION

FIGURE F-2 (c)

NEARSITE CRISIS NEWS CENTER  
KEOWEE-TOXAWAY VISITOR'S CENTER (UPPER LEVEL)  
MEDIA AREA-NEWS CONFERENCES, PHONES

o - Commercial News Media  
(Inactive Numbers)  
Activated only during  
an actual emergency.

φ - Commercial News Media  
(Active Numbers) For  
drill purposes only.



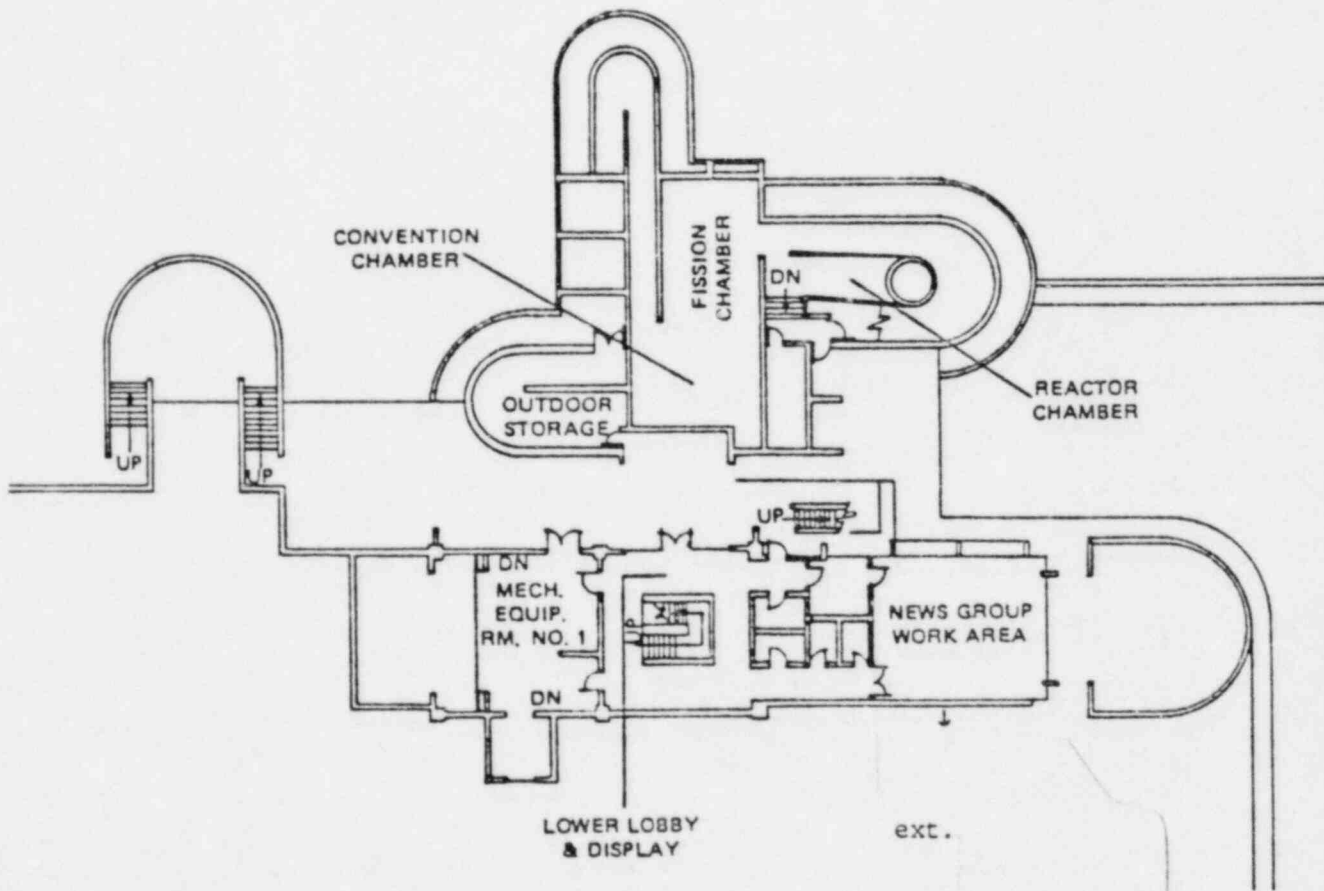
Public Information Officers  
(Telephone Numbers) (PIOs)

UPPER LEVEL FLOOR PLAN

DUKE POWER COMPANY  
EMERGENCY RESPONSE FACILITIES  
OCONEE NUCLEAR STATION

FIGURE F-2 (d)

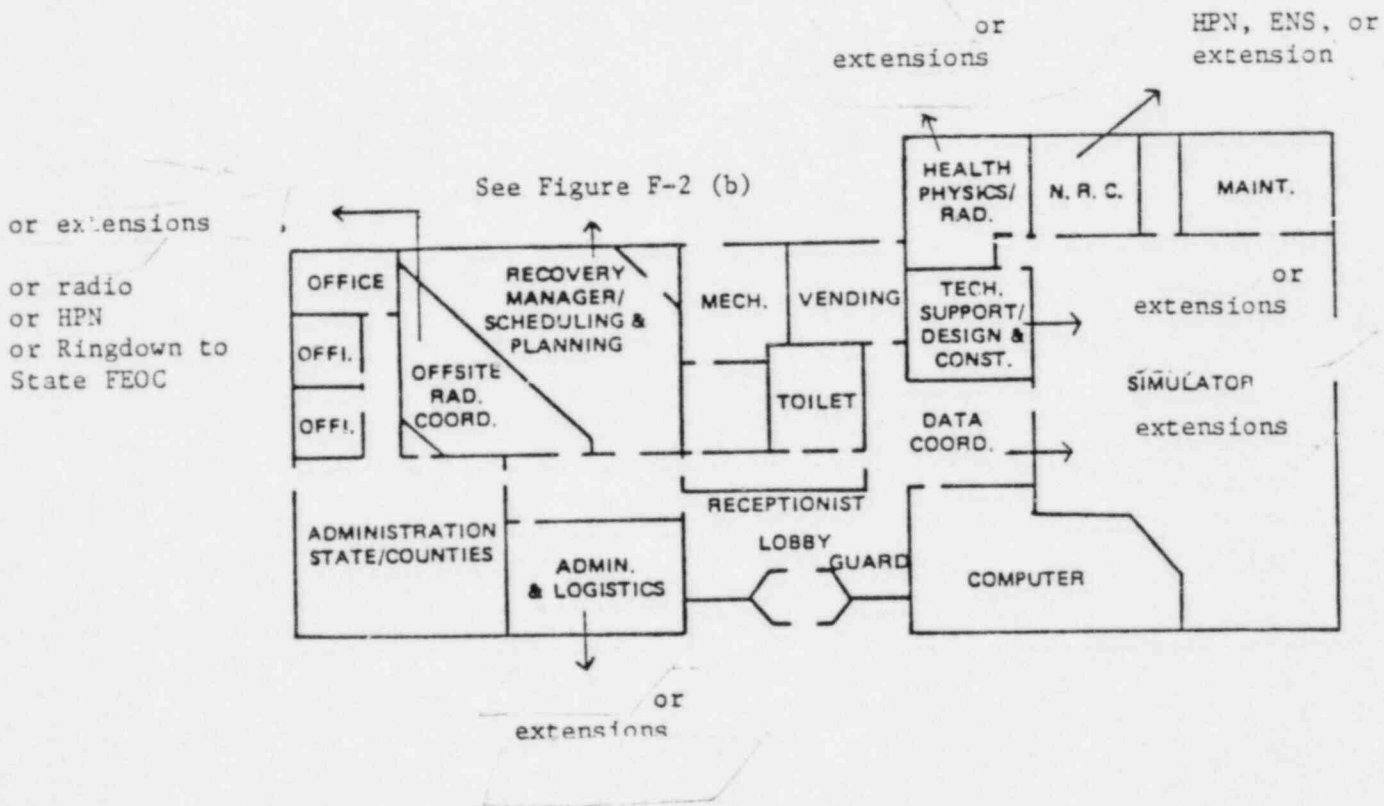
NEARSITE CRISIS NEWS CENTER  
KEOWEE-TOXAWAY VISITOR'S CENTER (LOWER LEVEL)  
CRISIS NEWS GROUP WORK AREA



DUKE POWER COMPANY  
EMERGENCY RESPONSE FACILITIES  
OCONEE NUCLEAR STATION

FIGURE F-2 (a)

NEARSITE CRISIS MANAGEMENT CENTER  
OCONEE SIMULATOR COMPLEX  
Communications Layout



NOTE: Extensions are off of

or

DUKE POWER COMPANY  
EMERGENCY RESPONSE FACILITIES  
OCONEE NUCLEAR STATION

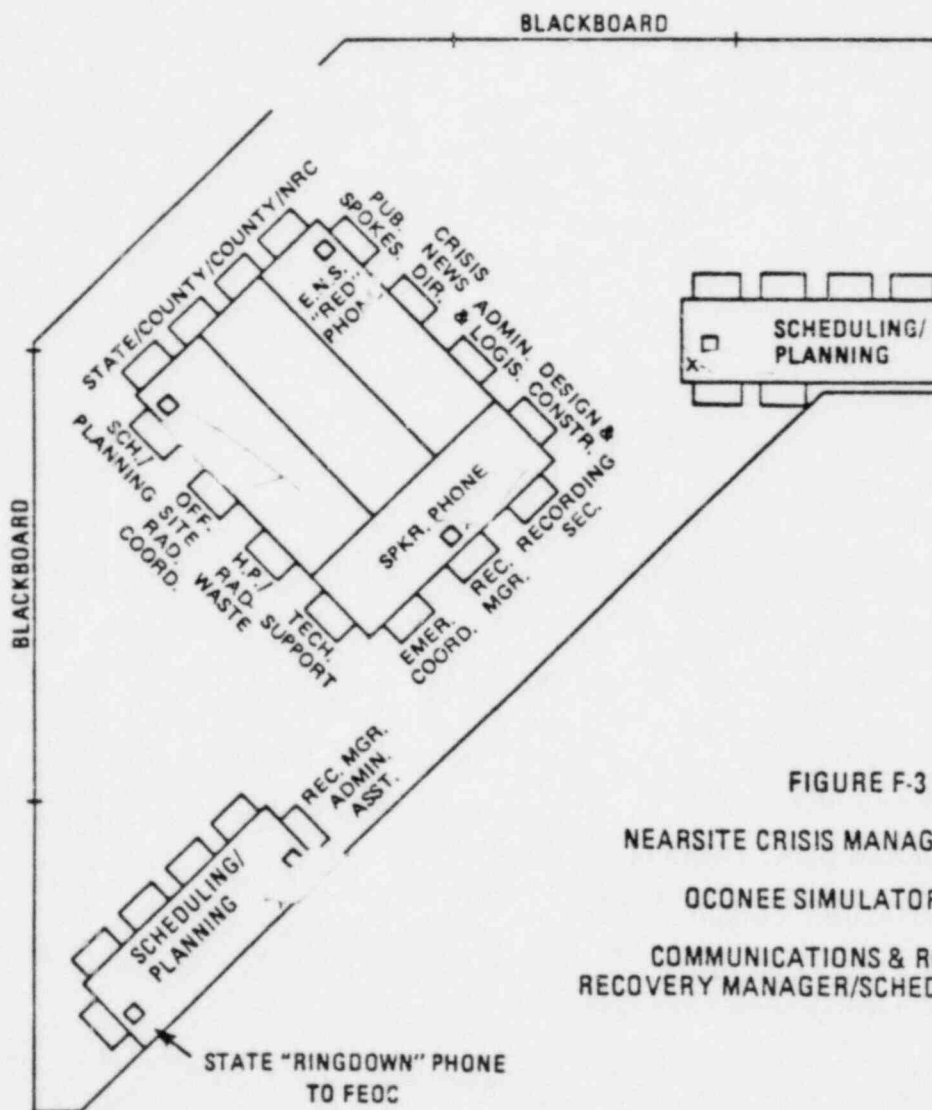
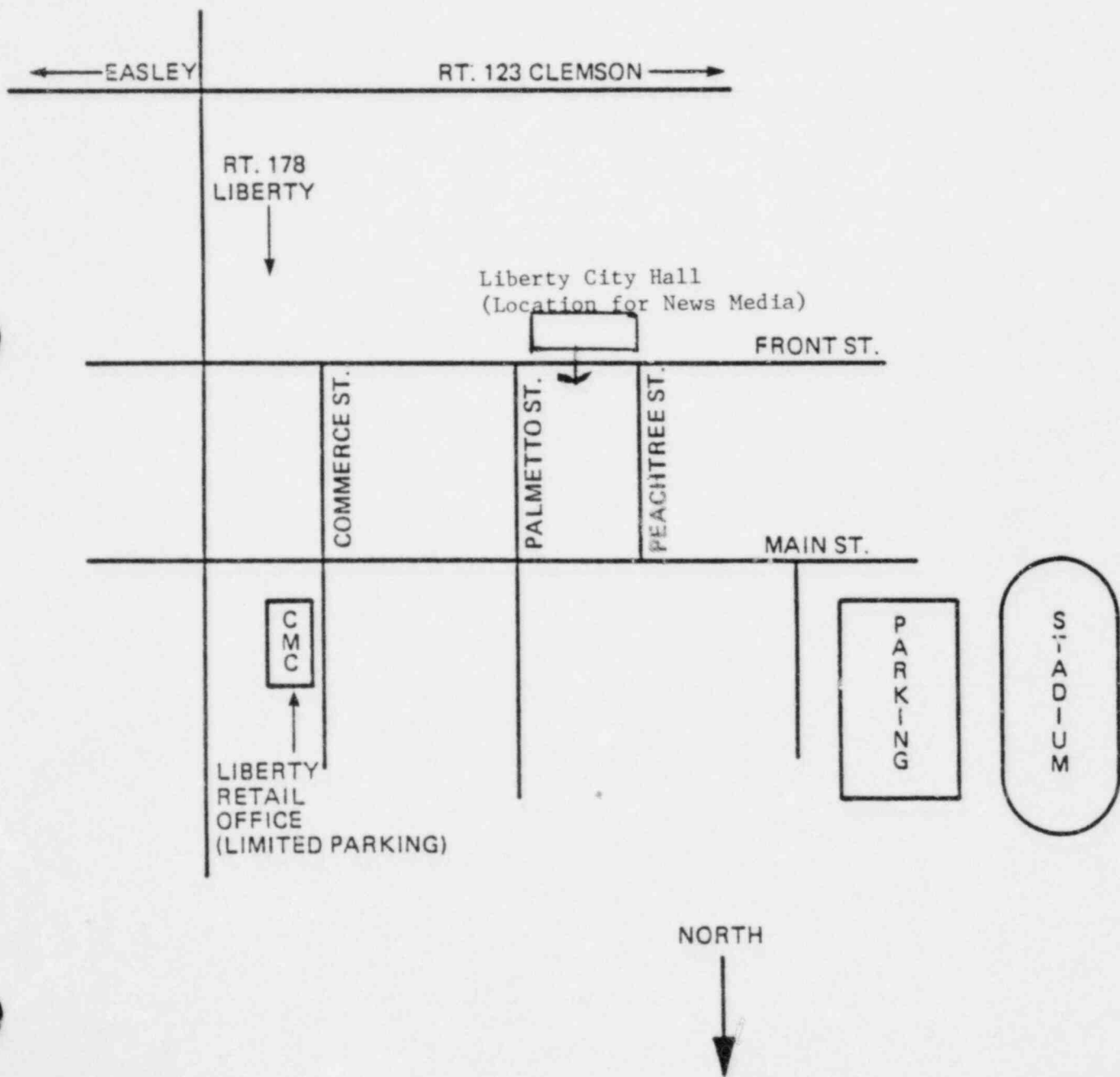


FIGURE F-3 (b)  
NEARSITE CRISIS MANAGEMENT CENTER  
OCONEE SIMULATOR COMPLEX  
COMMUNICATIONS & ROOM LAYOUT  
RECOVERY MANAGER/SCHEDULING & PLANNING

DUKE POWER COMPANY  
CRISIS MANAGEMENT PLAN

OCONEE NUCLEAR STATION BACKUP CMC LOCATION

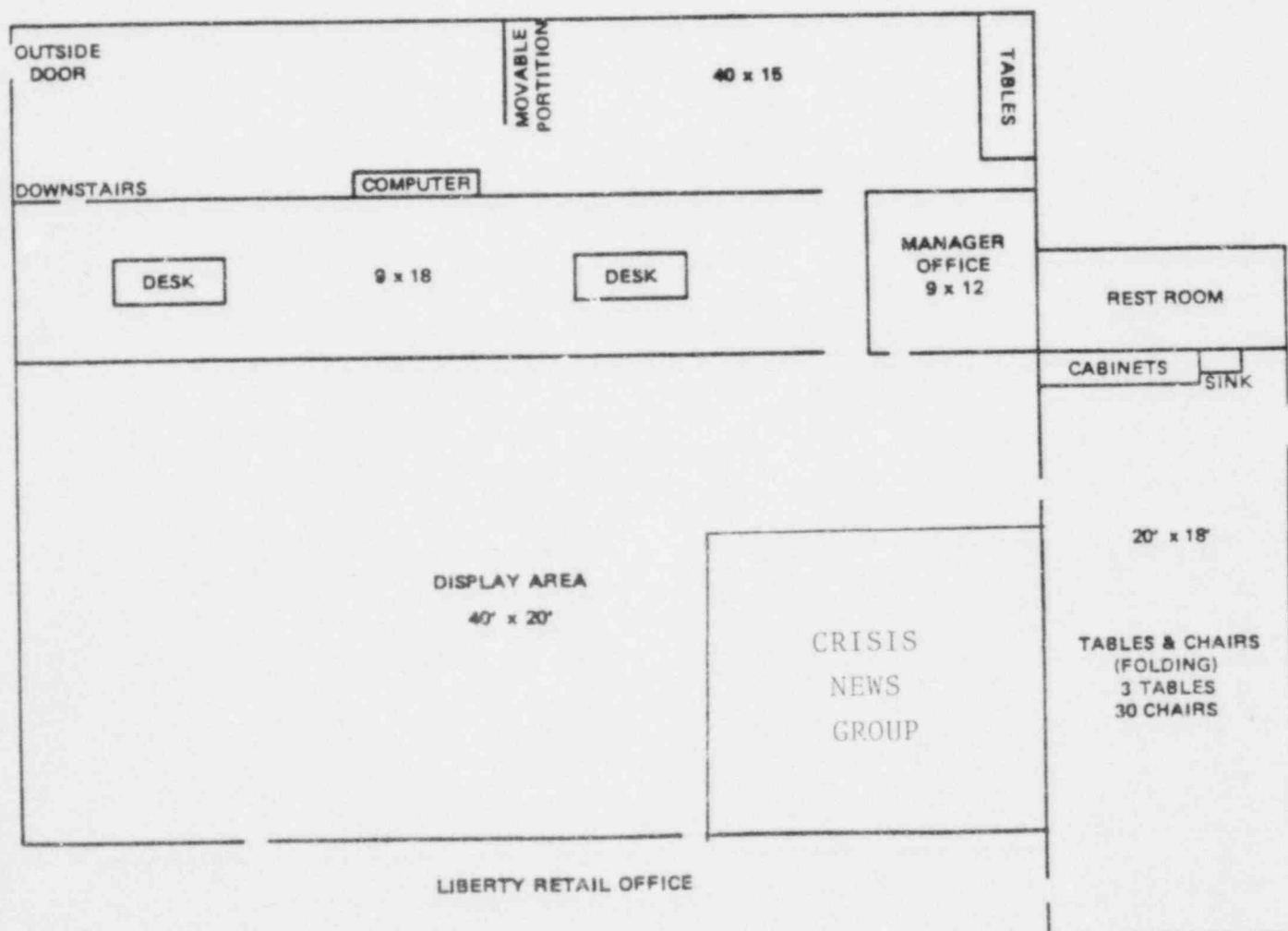
FIGURE H-8 (b)



DUKE POWER COMPANY  
EMERGENCY RESPONSE FACILITIES  
OCONEE NUCLEAR STATION

FIGURE H-8

BACKUP CRISIS MANAGEMENT CENTER  
DUKE POWER COMPANY LIBERTY RETAIL OFFICE, LIBERTY, S. C.



Revision 1  
August, 1981



OCONEE NUCLEAR STATION  
CRISIS PHONE DIRECTORY

TECHNICAL SUPPORT CENTER

<u>Position/Name</u>	<u>Telephone Number</u>	
	<u>Outside Line</u>	<u>Station Number</u>
Emergency Coordinator J. E. Smith		
Asst. Station Manager G. E. Vaughn		
Supt. of Operations T. N. Pope		
Supt. of Tech. Services T. B. Owens		
Supt. of Maintenance J. M. Davis		
Supt. of Admin. J. T. McIntosh		
NRC Resident Engineer F. Jabe		
B&W Resident Engineer B. W. Street L. H. Williams		
Station Health Physicist C. T. Yongue		
Health Physics Center		
Environmental Surveillance Coord. J. J. Servic		
Data Evaluation/Report Preparation Supv. (Off-Site Dose Projection) C. Harlin		
Surveillance and Control Supervisor D. Davidson		

TABLE J-1 SUMMARY OF EVACUATION TIMES  
Oconee Nuclear Station

	Permanent Population	Permanent Population Vehicles	Transient Population	Transient Population Vehicles	Evacuation Capacity per Hour	Notification Time	Preparation Time	Permanent Population Response Normal Conditions	Permanent Population Response Adverse Conditions	Transient Population Response Normal Conditions	Transient Population Response Adverse Conditions	General Population Evacuation Time - Normal Conditions	General Population Evacuation Time - Adverse Conditions	Confirmation Time	Special Population Evacuation Time - Normal Conditions	Special Population Evacuation Time - Adverse Conditions
Zones Within Two Miles																
Central East	212	92	700	250	1,200	(1)	(2)	(3)	(3)	(4)	(4)	3:25	3:25	1:40	(5)	(5)
Central West	95	41	2,495	891	2,400	(1)	(2)	(3)	(3)	(4)	(4)	3:25	3:25	1:40	(5)	(5)
All Zones	307	133	3,195	1,141		(1)	(2)	(3)	(3)	(4)	(4)	3:25	3:25	1:40		
Zones Within Five Miles																
A-1	417	180	1,334	484	2,400	(1)	(2)	(3)	(3)	(4)	(4)	3:25	3:25	1:40	(5)	(5)
B-1	1,698	734	---	---	3,600	(1)	(2)	(3)	(3)	(4)	(4)	3:25	3:25	1:40	2:45	4:15
C-1	338	144	301	175	1,200	(1)	(2)	(3)	(3)	(4)	(4)	3:25	3:25	1:40	(5)	(5)
D-1	209	90	1,181	422	3,600	(1)	(7)	(3)	(3)	(4)	(4)	3:25	3:25	1:40	(5)	(5)
E-1	709	306	1,133	403	2,400	(1)	(2)	(3)	(3)	(4)	(4)	3:25	3:25	1:40	1:45	2:30
F-1	279	121	1,229	439	1,200	(1)	(2)	(3)	(3)	(4)	(4)	3:25	3:25	1:40	(5)	(5)
All Zones	3,957	1,710	4,993	3,070		(1)	(2)	(3)	(3)	(4)	(4)	3:25	3:25	1:40		
Zones Within Ten Miles																
A-2	1,631	705	2,189	782	2,400	(1)	(2)	(3)	(3)	(4)	(4)	3:25	3:25	1:40	1:45	2:30
B-2	3,614	1,561	---	---	2,400	(1)	(2)	(3)	(3)	(4)	(4)	3:25	4:00	1:40	(5)	(5)
C-2	18,838	8,147	2,487	888	6,000	(1)	(2)	(3)	(3)	(4)	(4)	3:25	4:15	1:40	2:45	4:15
D-2	15,602	6,740	4,064	1,451	6,000	(1)	(2)	(3)	(3)	(4)	(4)	3:45	5:30	1:40	2:45	4:15
E-2	8,897	3,844	1,373	490	3,600	(1)	(2)	(3)	(3)	(4)	(4)	3:30	5:00	1:40	1:45	2:30
F-2	2,804	1,211	1,535	548	2,400	(1)	(2)	(3)	(3)	(4)	(4)	3:25	3:25	1:40	2:45	4:15
All Zones	55,363	23,918	20,241	7,229		(1)	(2)	(3)	(3)	(4)	(4)	3:45	5:30	1:40		

These estimates are based upon a study performed by PRC-Voorhees Company for Duke Power Company. This study was submitted to NRC in January, 1982. Tables J-2 through J-15 describe the Oconee Nuclear Station EPF (evacuation routes, planning zones, special facilities, etc.) These tables are excerpts of the study which is available for review at the Duke Power Company General Offices or Oconee Nuclear Station.

— EPZ Boundary

— Highway

Route Number System

123 U.S. Routes

37 South Carolina State Routes

21 Secondary Routes

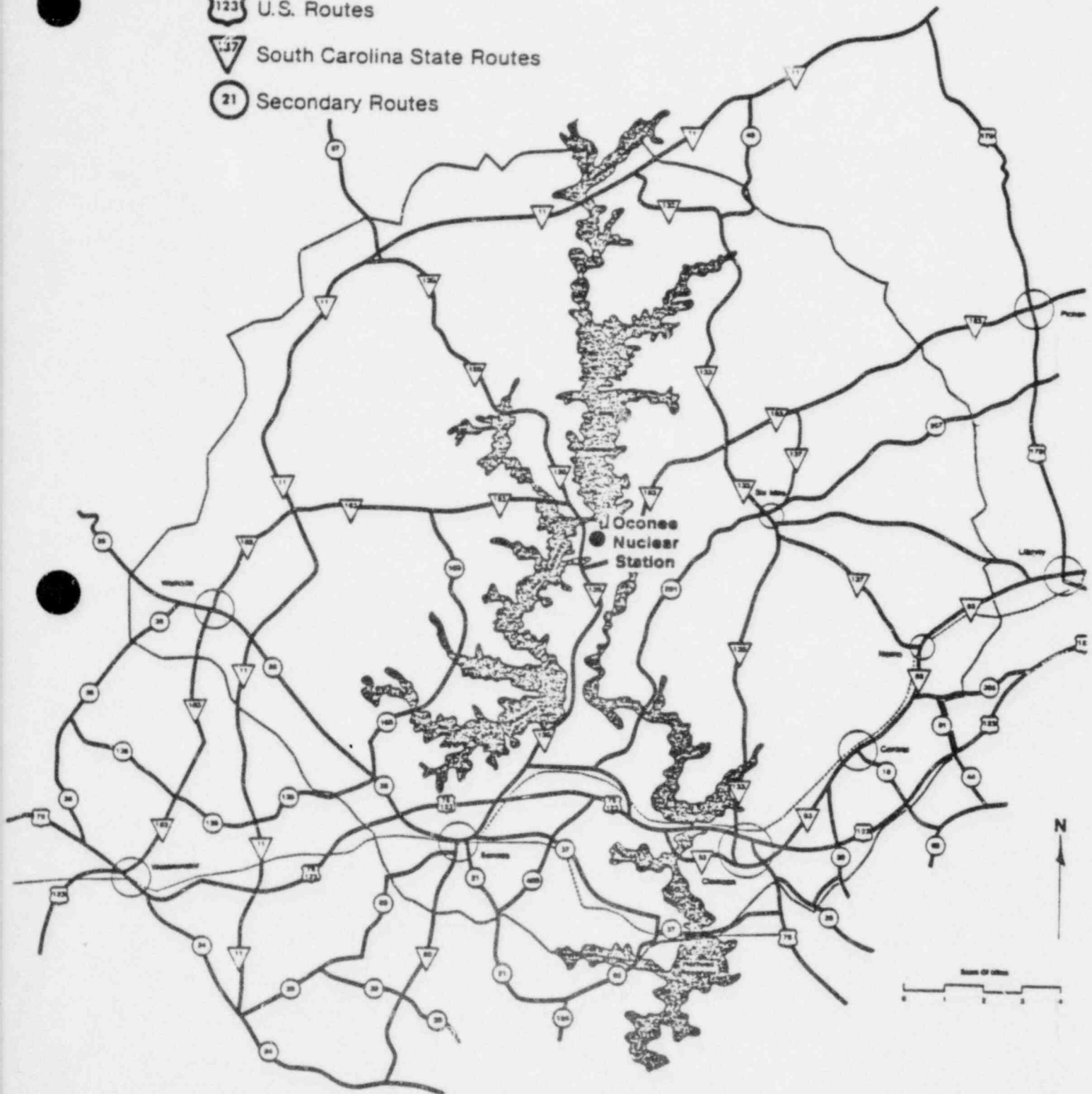


TABLE J-6 Highway System in the Vicinity of the Oconee Nuclear Station

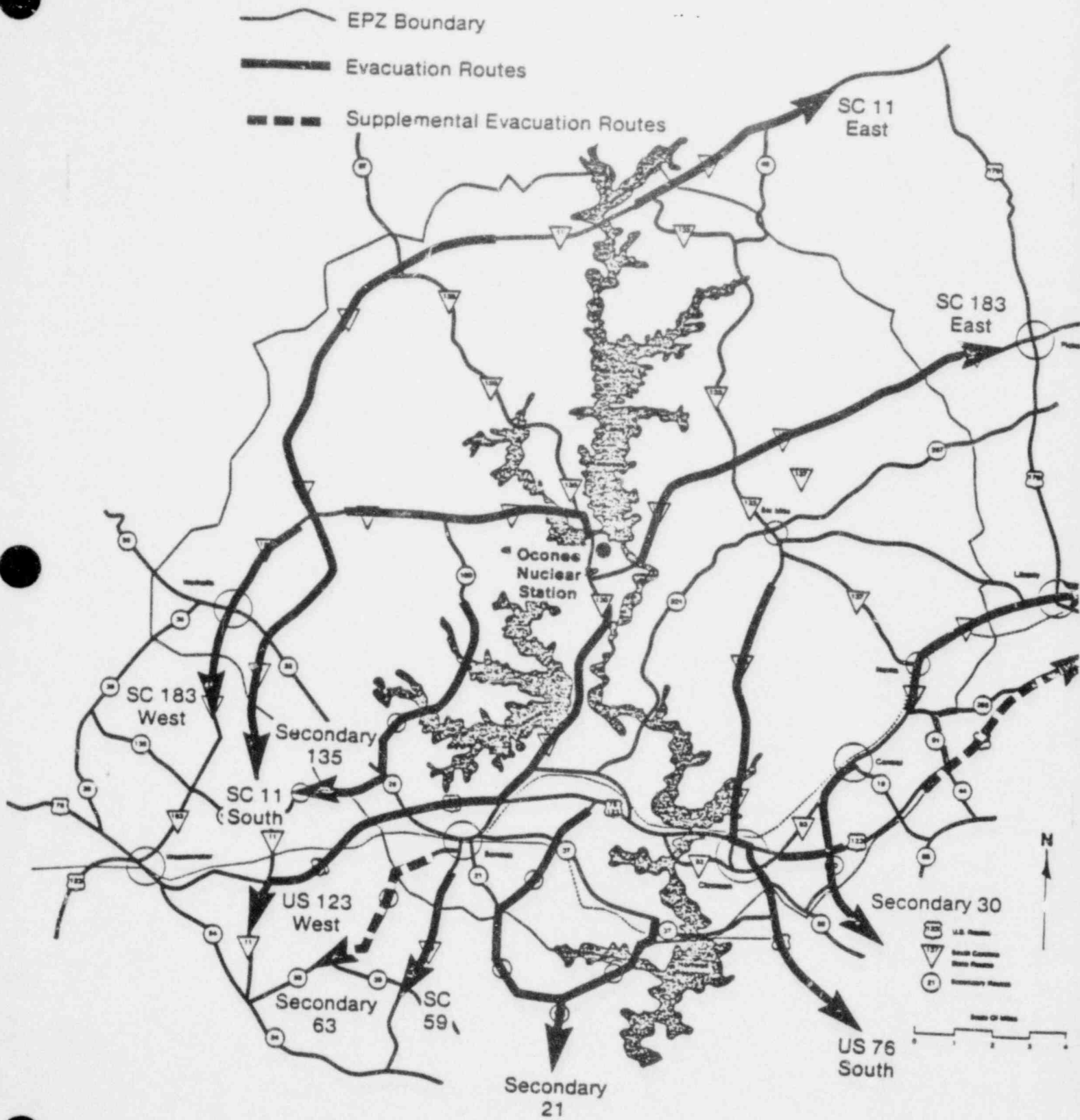




TABLE J-10 Evacuation Routes for the Oconee Nuclear Station

-  15 to 30 Minute Delay
-  More than 30 Minute Delay
- x:xx Maximum Evacuation Time On Route

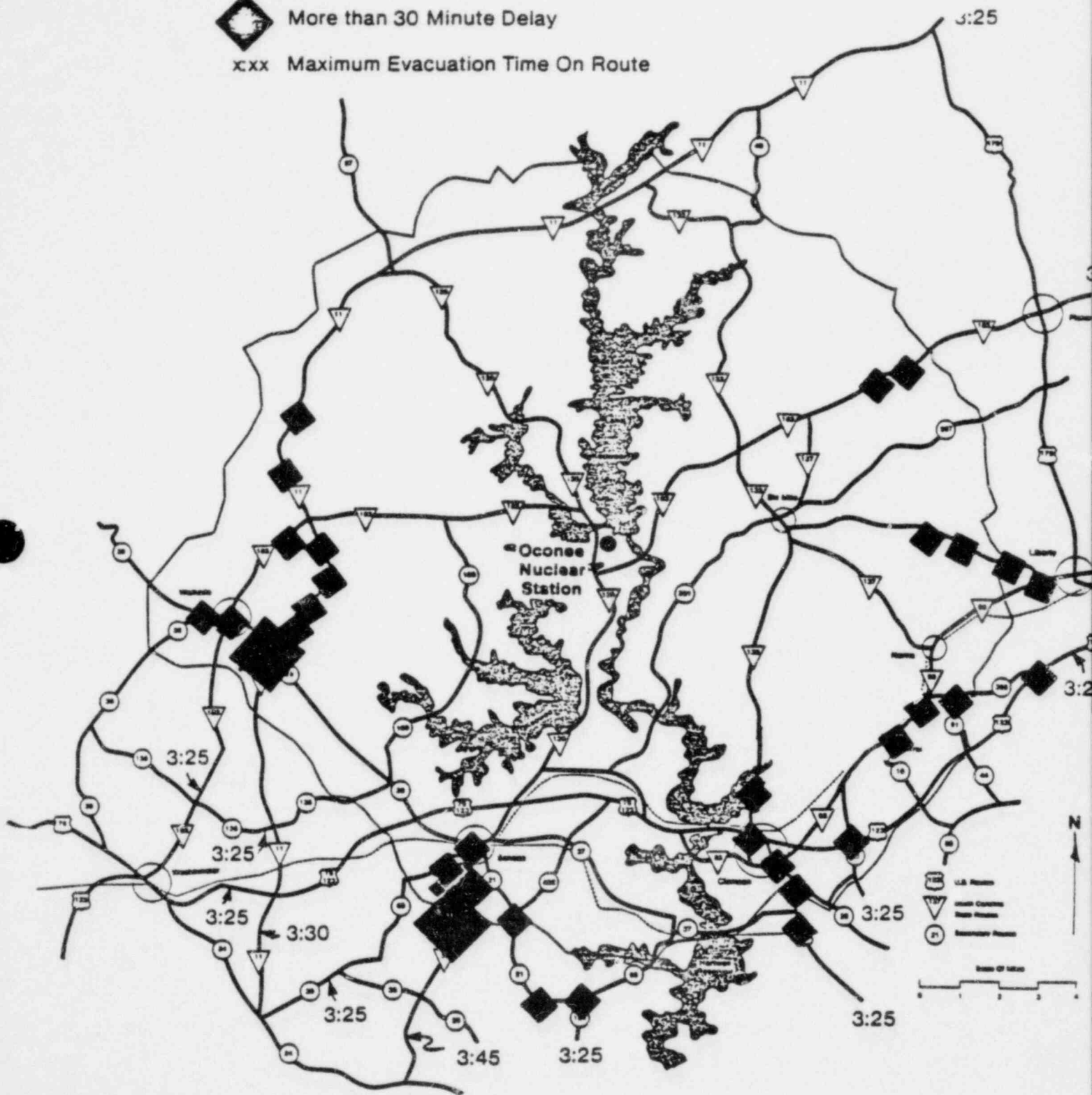





TABLE J-11 Traffic Congestion Summary

-  EPZ Boundary
-  Incorporated Area
-  County Line

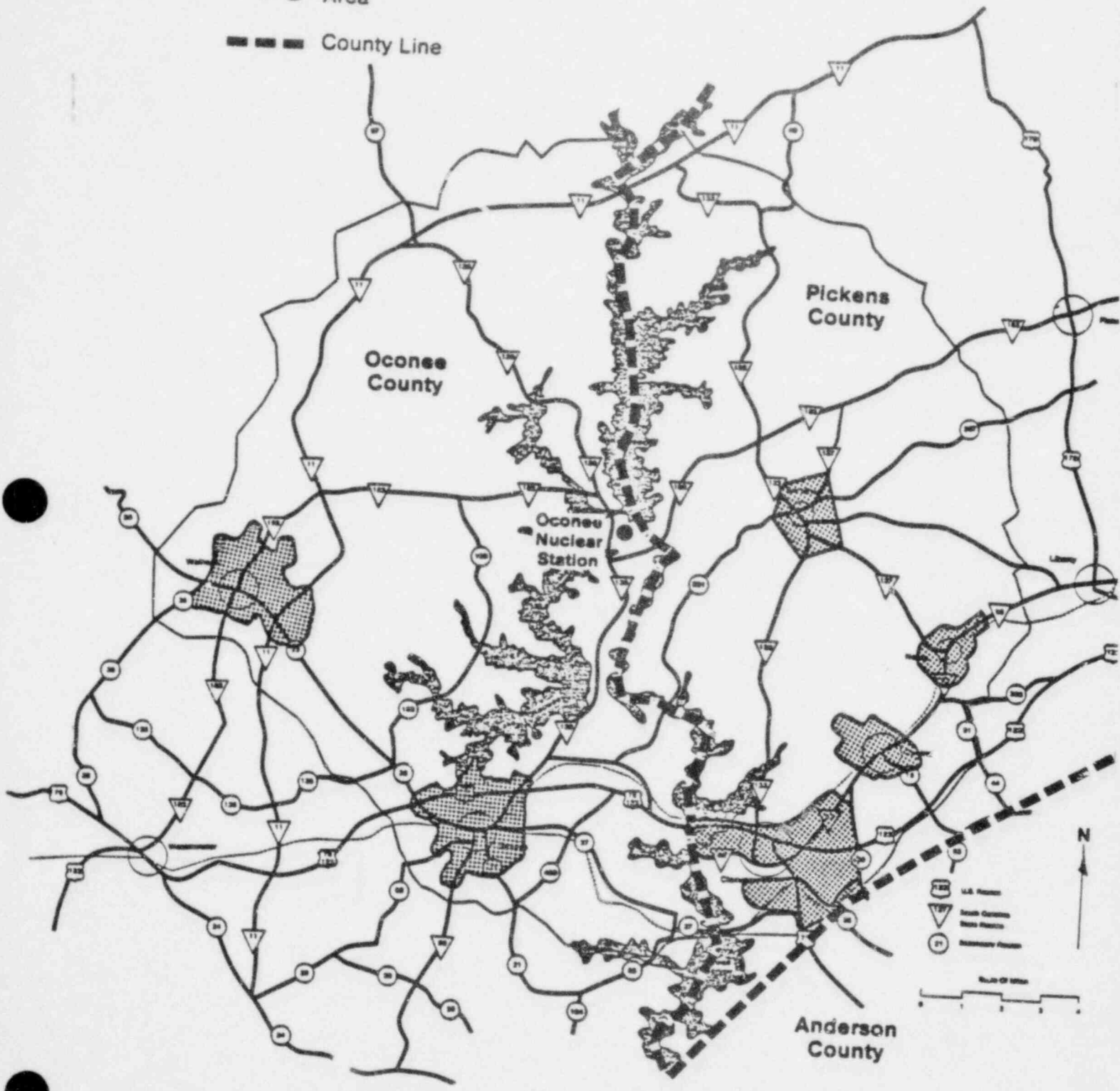


TABLE J-5 Local Government Jurisdictions



TABLE 1. LOCAL GOVERNMENT UNITS WITHIN 10-MILE RADIUS  
AND EPZ OF THE OCONEE NUCLEAR POWER STATION

<u>Counties</u>	<u>Portion of Local Government Unit Within</u>	
	<u>10-Mile Radius of Plant</u>	<u>Oconee Nuclear Station EPZ</u>
Pickens	Part	Part
Oconee	Part	Part
<u>Incorporated Places</u>		
Walhalla	Part	All
Seneca	All	All
Clemson	Part	All
Central	All	All
Norris	All	All
Six Mile	All	All

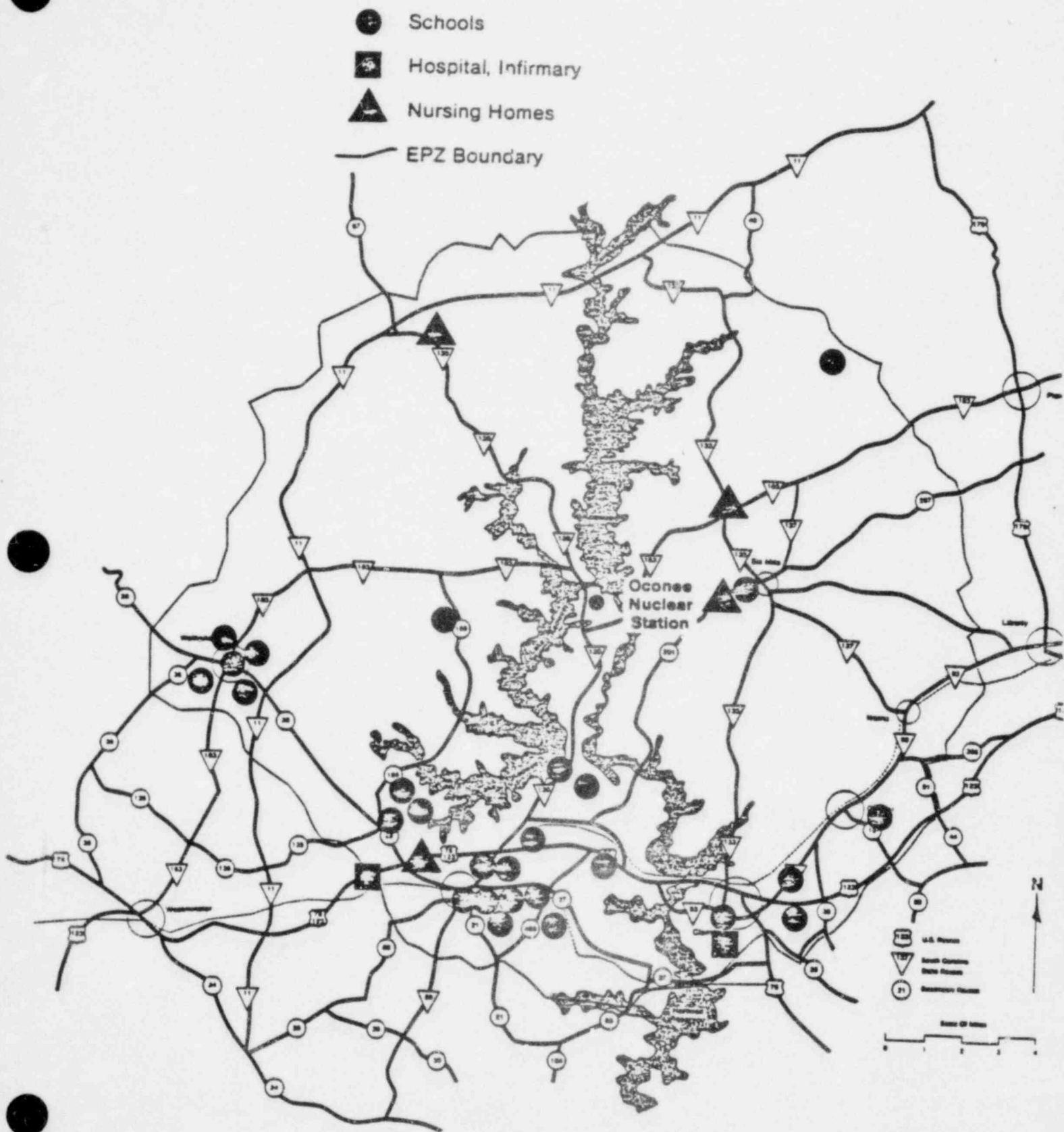



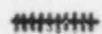

TABLE J-9 Location of Special Facilities



TABLE J-8 SPECIAL FACILITIES POPULATION IN THE OCONEE EPZ

<u>Schools</u>	<u>Population</u>	<u>Location (Zone)</u>	<u>Schools</u>	<u>Population</u>	<u>Location (Zone)</u>
Central Elementary School	434	C-2	Seneca Preschool	250	D-2
Clemson University	11,291	C-2	Six Mile Elementary School	448	B-1
Daniel High School	706	C-2	Tammasee Elementary School	231	F-2
R. C. Edwards Junior High	712	C-2	Tribble Center	45	D-2
Gignillat Middle School	423	D-2	Tribble Center Annex	16	D-2
J. N. Kellet Elementary School	358	D-2	Utica Elementary School	227	D-2
Keowee Elementary School	257	E-1	Walhalla Elementary School	466	E-2
Albert R. Lewis Elementary School	287	A-2	Walhalla High School	852	E-2
Morrison Annex	100	C-2	Walhalla Middle School	649	E-2
Morrison Elementary School	640	C-2	Walhalla Preschool	60	E-2
Northside Elementary School	362	D-2			
Oconee Christian Academy	80	D-2	<u>Hospitals</u>		
Oconee Vocational School	250	D-2	Oconee Memorial Hospital	130	D-2
Pine Street Elementary School	531	E-2	Redfearn Health Infirmary	20	C-2
Ravenel Elementary School	458	D-2			
Salem Elementary School	153	F-2	<u>Nursing Homes</u>		
Salem High School	288	F-2	Lila Doyle Annex	79	D-2
Seneca Christian Academy	50	D-2	Hall House	16	F-2
Seneca High School	1,128	D-2	Harvey's Love and Care	40	B-1
Seneca Junior High	706	D-2	Six Mile Retirement Home	35	B-1

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January 78 1000

-  EPZ Boundary
-  Railroads
-  Airport

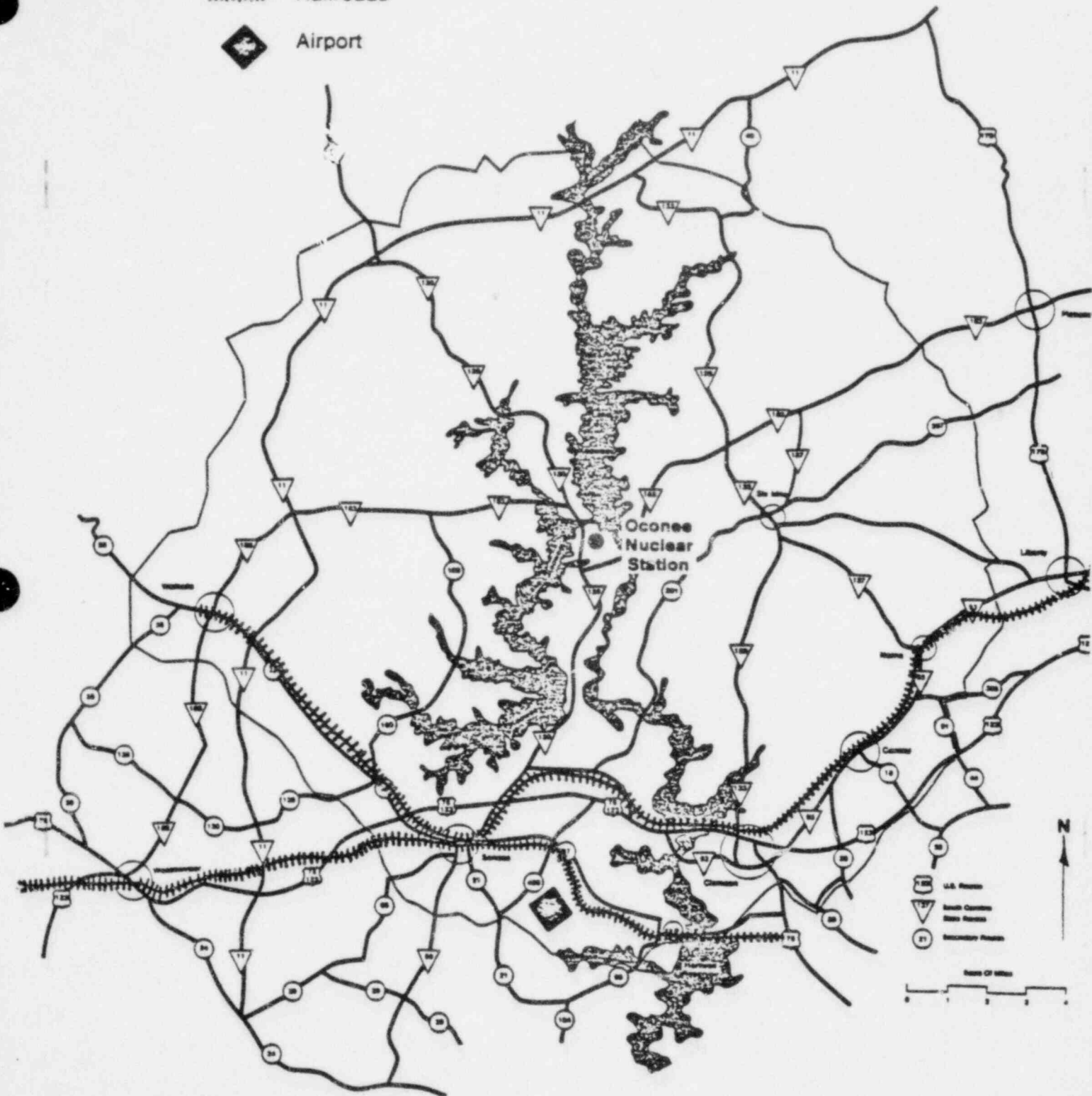


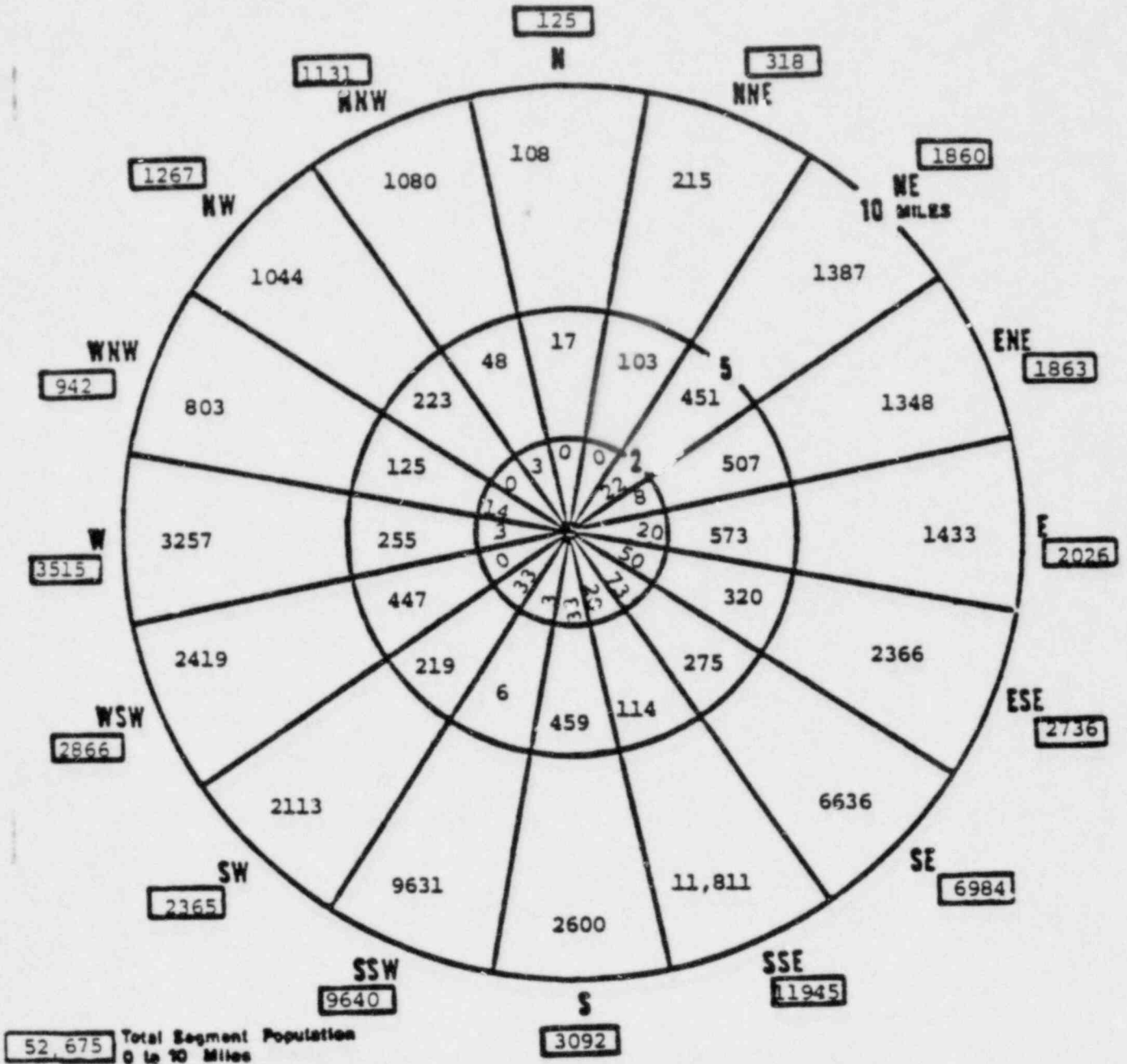
TABLE J-7 Other Transportation Facilities in the Vicinity of the Oconee Nuclear Station

Table J-15  
 OCONEE NUCLEAR STATION  
 EMERGENCY PLANNING ZONE  
 AREA AND 1980 POPULATIONS

<u>Zones</u>	<u>Area (sq. mi.)</u>	<u>Population</u>
Central	13.259	307
A-1	11.232	417
A-2	34.281	1,631
B-1	13.396	1,698
B-2	34.590	3,614
C-1	9.549	338
C-2	30.915	18,858
D-1	10.271	209
D-2	44.998	15,602
E-1	14.427	709
E-2	43.590	8,897
F-1	10.133	279
F-2	<u>42.079</u>	<u>2,804</u>
Total	312.722	55,362

Source: Field Survey on January 1980 by Duke of houses within 5 miles and 1980 Advanced Census Report.

TABLE J-13 Permanent Population by Sector



POPULATION TOTALS			
RING MILES	RING POPULATION	TOTAL MILES	CUMULATIVE POPULATION
0-2	282	0-2	282
2-5	4,142	0-5	4,424
5-10	48,251	0-10	52,675

Local, State and Federal Agency Emergency Centers

Emergency Operations Centers are established for use by local, state and federal agencies. These centers are described in the appropriate agency emergency plans and are located as follows:

<u>Local</u>	.Oconee County Law Enforcement Center Walhalla, S. C.
	.Pickens County Courthouse Pickens, S. C.
<u>State</u>	.National Guard Armory Clemson, S. C.
<u>Federal</u>	--

DUKE POWER COMPANY  
EMERGENCY RESPONSE FACILITIES  
OCONEE NUCLEAR STATION

FIGURE H-5 (a)

OCONEE NUCLEAR STATION  
NEARSITE RESPONSE FACILITIES  
GENERAL LOCATION

