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ONE HUNDRED FIRST CONGRESS

Congress of the United States Nouse of Representatives

COMMITTEE ON GOVERNMENT OPERATIONS

2157 RAYBURN HOUSE OFFICE BUILDING WASHINGTON, DC 20515

March 27, 1990

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MAJORITY-225-5051 FAX--226-4784 MINORITY-226-5074 FAX-228-3974

The Honorable Kenneth M. Carr Chairman Nuclear Regulatory Commission 11555 Rockville Pike Rockville, Maryland 20555

Dear Mr. Carr:

This Committee is presently considering the need for fashioning proposed legislation that would establish a Chief Financial Officer (CFO) in each Department and major agency of Government. Recent disclosures regarding massive waste, fraud, and abuse in Government programs have reinforced Congressional perceptions that improvements in financial management systems are urgently needed.

Suggestions that are being reviewed by the Committee would, among other things, establish CFO's who would:

- o report directly to the agency head;
- o maintain and be responsible for the management of the agency's entire financial management system, including accounting and related transactional systems, internal spending control systems, and financial reporting and analysis systems;
- o formulate budgets and monitor outlays, commitments, and obligational authorities;
- o supervise and manage all credit systems including credit and cash management, cash extension, debt service, and debt collection; and
- o have access to all relevant records of the agency, and act as a focal point for all information requests regarding the operations of the agency's financial management programs as well as its general financial status.

There is no doubt that the creation of such a CFO structure throughout Government would have a substantial effect on your organization. In order to aid the Committee in its

deliberations, it is necessary that we obtain certain information from your office. This information will be used solely to assess the impact that CFO legislation might have on the operations of your agency.

Accordingly, it is requested that you provide us the following information on or before April 16, 1990:

- (1) a list of all officers, subagencies, bureaus or parts thereof that would likely be transferred to the Office of the CFO if that office were established with the duties and responsibilities indicated above;
- (2) an assessment of how the entities described in (1) might be reorganized, indicating any potential benefits or problems relating to the ability of the agency to achieve its mission in the most cost effective and efficient manner practicable; and
- (3) any assessment you may have on how any perceived deleterious effects of a CFO structure within your organization may be mitigated and how any perceived benefits may be further enhanced.

If the Committee should decide to develop proposed legislation on this issue, a copy will be submitted to the Office of Management and Budget (OMB) to obtain the official position of the Administration. The data requested by this letter is solicited for informational purposes only and does not require your evaluative judgment on any particular bill or legislative proposal pending before the Congress.

If you should have any questions regarding this letter or the nature of our request, please have a member of your staff contact either Frank Clemente on the majority staff (225-5051) or Jared Burden on the minority staff (225-2738).

Your assistance in this matter is deeply appreciated.

Sincerely,

CONYERS, JR.

FRANK HORTON

Ranking Minority Member