In the Matter of:

MEETING WITH ATR ON THE FUTURE OF

NUCLEAR POWER PLANTS

DATE: January 21, 1981

PAGES: 1 thru 82

AT: Washington, D.C.



ALDERSON

REPORTING

400 Virginia Ave., S.W. Washington, D. C. 20024

Telephone: (202) 554-2345

1	UNITED STATES OF AMERICA
2	NUCLEAR REGULATORY COMMISSION
3	
4	MEETING WITH ALR ON THE FUTURE OF NUCLEAR POWER PLANTS
5	
8	PUBLIC MEETING
7	Nuclear Parulatory Corrigaion
8	Nuclear Regulatory Commission
9	Room 1130 1717 H Street, N. W.
10	Washington, D. C.
11	Wednesday, January 21, 1980
12	The Commission met, pursuant to notice, at
13	10:00 a.m.
14	BEFORE:
15	
16	JOHN F. AHEARNE, Chairman of the Commission VICTOR GILINSKY, Commissioner
17	JOSEPH M. HENDRIE, Commissioner PETER A. BRADFORD, Commissioner
18	STAFF PRESENT:
19	LEONARD BICKNIT, General Counsel
20	JOSEPH FOUCHARD, Director, Office of Fublic Affairs
21	AIF PARTICIPANTS:
22	지어 그 어떻게 어떻게 되지 않아 보다는 것이 없는 것이 없는 것이 없는 것이 없다. 그리고 있다면 없는 것이 없는 것이 없다면
23	FRANCIS M. STRASZESKY President, Boston Edison Company and Chairman of the Atomic Industrial Forum
24	FLOYD L. CULLER
25	President, Electric Power Research Institute

1	
	GORDON C. HURLBERT
2	President, Power Systems Company,
3	Westinghouse Electric Corporation
٠	HERMAN R. HILL
4	Executive Vice President, Power Systems Sector,
	General Electric Company
5	CIRI UNICUE
6	CARL WALSKE President, Atomic Industrial Forum
٠	residency acomic industrial rolan
7	
8	
9	
10	
11	
12	
13	
14	
15	경기가 얼마나 하다는 그 그 그는 그 그는 그는 그는 그를 보고 있다면 생각하다.
16	
17	
17	
18	
19	
20	
20	
21	
22	
23	
20	
24	

DISCLAIMER

This is an unofficial transcript of a meeting of the United States Nuclear Regulatory Commission held on 1-21-81 in the Commission's offices at 1717 E Street, N. W., Washington, D. C. The meeting was open to public attendance and observation. This transcript has not been reviewed, corrected, or edited, and it may contain inaccuracies.

The transcript is intended solely for general informational purposes. As provided by 10 CFR 9.103, it is not part of the formal or informal record of decision of the matters discussed. Expressions of opinion in this transcript do not necessarily reflect final determinations or beliefs. No pleading or other paper may be filled with the Commission in any proceeding as the result of or addressed to any statement or argument contained herein, except as the Commission may authorize.

	1	CONTENTS	
	2	INTRODUCTORY REMARKS BY:	PAGE
	3	Francis M. Staszesky President, Boston Edison Company	4
	4	PRESENTATION OF:	
2345	5	Floyd L. Culler,	
2) 554	6	President, Electric Power Research Institute on Long-Term Energy/Electricity Requirements	9
124 (20	7	Gordon C. Hurlbert,	
300	8	President, Power Systems Co., Westinghouse Electric Corp. on Westinghouse's View on	
S.W., REPORTERS BUILDING, WASHINGTON, B.C. 20024 (202) 554-2345	9	Future Nuclear Power Growth	34
NETC	10	Herman R. Hill, Executive Vice President, Power Systems Section	
SH	11	of The General Electric Company on General Electric's	
JG. WA	12	View on Future Nuclear Power Growth	45
a a			
BOIL	13		
RTER	14		
REPO	15		
S.W.	16		
	17		
300 7TH STREET,	18		
300 71	19		
	20		
	21		
	22		
	23		

PROCEEDINGS

- 2 CHAIRMAN AHEARNE: The Commission meets this
- 3 morning, and there are lots of comments I could make about
- 4 new starts, et cetera, et cetera, et cetera, but I will put
- 5 all of those aside and instead Mr. Fouchard will open the
- 6 meeting

- 7 MR. FOUCHARD: As the Commission knows and others
- 8 at the table know in the Office of Public Affairs we have
- 9 mounted a modest effort to broaden the outreach of the
- 10 Commission and its staff with various segments of the people
- 11 and organizations that are interested in the activities of
- 12 the NRC.
- 13 So when Carl Walski's letter dated November 3rd
- 14 came in requesting a meeting with the Commission to discuss
- 15 a number of matters bearing upon the future of nuclear
- 16 regulation we welcomed the letter and also decided that in
- 17 addition to hearing from this group of distinguished persons
- 18 in a couple of weeks we are requesting some other
- 19 organizations with possibly some different perspectives to
- 20 come in and give us their views on the general subject of
- 21 the future of nuclear regulation.
- 22 With that opening, Carl, I will ask you to
- 23 introduce the people at the table.
- 24 MR. WALSKI: Our Chairman, Mr. Staszesky will do
- 25 that.

- 1 CHAIRMAN AHEARNE: Before Carl starts I have to
- 2 comment on Carl's great success in having this be the
- 3 opening meeting following the inauguration of the new
- 4 President.
- 5 (Laughter.)
- 6 MR. WALSKE: We also arranged the hostage release
- 7 at the same time.
- 8 (Laughter.)
- 9 CHAIRMAN AHEARNE: Frank.
- 10 INTRODUCTORY REMARKS BY
- 11 FRANCIS M. STASZESKY
- 12 PRESIDENT, BOSTON EDISON COMPANY
- 13 AND CHAIRMAN OF THE ATOMIC INDUSTRIAL FORUM
- MR. STASZESKY: Well, Mr. Chairman, although you
- 15 may not wish to give any remarks about a new start,
- 16 certainly we are hoping that we will have a new start and we
- 17 want to talk about the importance about why we believe a new
- 18 look is desirable from the point of view of the future
- 19 electric supply of our country.
- We do appreciate the opportunity to meet with you
- 21 and your colleagues for a discussion of the long-term
- 22 outlook for additional nuclear power plants.
- 23 I am Frank Staszesky. I am here today in the
- 24 capacity as Chairman of the Board of Directors of the Atomic
- 25 Industrial Forum. I am also President of the Boston Edison

- Company.
- 2 With me today are Floyd L. Culler, second on the
- 3 left here, and I am sure you know him, President of the
- 4 Electric Power Research Institute, who will make a
- 5 presentation on EPRI's studies of long-term requirements for
- 6 energy and electricity.
- 7 Gordon Hurlbert on my right is President of the
- 8 Power Systems Company of the Westinghouse Electric
- 9 Corporation and will discuss his company's views on future
- 10 nuclear power growth.
- Herman Hill on my left is Executive Vice President
- 12 for the Power Systems Sector of the General Electric Company
- 13 and will discuss his company's views on ruture nuclear power
- 14 growth.
- As you have recognized, Carl Walske is also with
- 16 us. He is President of the Atomic Industrial Forum.
- 17 While we did not request this meeting today to
- 18 discuss the impact of regulation on the nation's operating
- reactors or on those in the pipeline, I would be remiss if I
- 20 did not emphasize the high priority that we do attach to the
- 21 continued safe operation of the operating plants and to the
- 22 timely completion of those in the pipeline.
- 23 However, today we want to look further into the
- 24 future and certainly beyond the approximate 55 gigawatts of
- 25 operating reactors and some 90 gigawatts of additional

- 1 reactors scheduled for initial operation in the Eighties.
- 2 While there are approximately another 20 gigawatts
- 3 of nuclear capacity committed already for initial operation
- 4 in the Nineties, we shall argue that the nation's energy
- 5 needs require that considerably more nuclear capacity than
- 6 that come into service in the Nineties, nuclear reactors
- 7 that must be ordered by utilities and licensed by the
- 8 Nuclear Regulatory Commission in the Eighties.
- 9 The general thrust of our discussion, which Floyd
- 10 Culler will initiate, will be first to examine total U. S.
- 11 energy demands for the Year 2000 under scenarios that take
- 12 full account of conservation possibilities.
- 13 Then we shall consider the possible contributions
- 14 of other energy sources to our energy requirements and
- 15 derive from that the range of our needs to be supplied
- 16 basically by coal and nuclear.
- 17 Consideration of coal's potential contribution
- 18 will in fact leave us with an additional demand which must
- 19 be met by nuclear electricity under several assumptions.
- 20 The amount of additional electricity generation
- 21 from coal and nuclear for which we shall argue will leave
- 22 two important questions:
- First, are we presently headed in the direction of
- 24 using such increased supplies, and;
- 25 Second, are the nation's utilities currently able

- 1 to undertake such a large expansion.
- 2 The answer to both is unfortunately "No". This is
- 3 a contradition, and we believe it is perhaps the nation's
- 4 most important unaddressed energy problem.
- 5 We are hopeful that the new Administration and the
- 6 Congress will give it the attention it needs. Certainly we
- 7 intend to work to assist in bringing that about.
- 8 As to the first question, our nation actually
- 9 needs additional electricity for use in many promising and
- 10 badly neglected applications which are both attractive and
- 11 economic: electrically driven heat pumps for space heating
- 12 and cooling, electrified mass transit and soon the electric
- 13 automobile and in numerous industrial uses.
- 14 Such programs require the general education of our
- 15 people as to their desirability and in fact their necessity
- 16 since all of these applications can displace oil and natural
- 17 gas which are dwindling resources that can be better used
- 18 for other important national needs.
- 19 As to the second question, the electric utilities
- 20 can carry out the necessary construction program provided
- 21 financial problems are considerably eased.
- 22 First, construction times must be shortened and
- 23 made predictable by increasing the efficiency of the
- 24 regulatory process. That can cut costs.
- 25 We must also bring to an end the necessity to

NRC's regulatory processes should be able the test of yielding a clear-cut benefit in the form increased safety or improved reliability of safety s communsurate with the dollars and other resources ex Expenditures that cannot meet this test do little mo contribute to an already spiraling inflation. He believe all of these problems are solve if we solve them the nation can meet its energy need After Mr. Culler's remarks Messrs. Hurlber Hill will deal with our subject from the viewpoint of two leading reactor suppliers of our nation. So first, with your permission, Mr. Chairs Culler will lead off. CHAIRMAN AHEARNE: Certainly.	d presumabl
the test of yielding a clear-cut benefit in the form increased safety or improved reliability of safety s communsurate with the dollars and other resources ex Expenditures that cannot meet this test do little mo contribute to an already spiraling inflation. He believe all of these problems are solve if we solve them the nation can meet its energy need After Hr. Culler's remarks Messrs. Hurlber Hill will deal with our subject from the viewpoint of two leading reactor suppliers of our nation. So first, with your permission, Mr. Chairm Culler will lead off. CHAIRMAN AHEARNE: Certainly.	
5 increased safety or improved reliability of safety so 6 communsurate with the dollars and other resources ex 7 Expenditures that cannot meet this test do little mod 8 contribute to an already spiraling inflation. 9 We believe all of these problems are solved 10 if we solve them the nation can meet its energy need 11 After Mr. Culler's remarks Messrs. Murlber 12 Hill will deal with our subject from the viewpoint of 13 two leading reactor suppliers of our nation. 14 So first, with your permission, Mr. Chairm 15 Culler will lead off. 16 CHAIRMAN AHEARNE: Certainly. 17 18 19 20	ble to stand
Expenditures that cannot meet this test do little mode of the contribute to an already spiraling inflation. We believe all of these problems are solved if we solve them the nation can meet its energy need that the contribute of the contribute to an already spiraling inflation. We believe all of these problems are solved in the solve them the nation can meet its energy need that the contribute of the con	form of
7 Expenditures that cannot meet this test do little mode 8 contribute to an already spiraling inflation. 9 We believe all of these problems are solved in the solve them the nation can meet its energy need after Mr. Culler's remarks Messrs. Hurlber Hill will deal with our subject from the viewpoint of two leading reactor suppliers of our nation. 14 So first, with your permission, Mr. Chairm Culler will lead off. 15 Culler will lead off. 16 CHAIRMAN AHEARNE: Certainly.	ty systems
We believe all of these problems are solven if we solve them the nation can meet its energy need that After Mr. Culler's remarks Messrs. Murlber Hill will deal with our subject from the viewpoint of two Leading reactor suppliers of our nation. So first, with your permission, Mr. Chairm Culler will lead off. CHAIRMAN AHEARNE: Certainly.	s expended.
We believe all of these problems are solven if we solve them the nation can meet its energy need After Mr. Culler's remarks Messrs. Humber Hill will deal with our subject from the viewpoint of two leading reactor suppliers of our nation. So first, with your permission, Mr. Chairm Culler will lead off. CHAIRMAN AHEARNE: Certainly.	e more than
After Mr. Culler's remarks Messrs. Hurlber Hill will deal with our subject from the viewpoint of two leading reactor suppliers of our nation. So first, with your permission, Mr. Chairm Culler will lead off. CHAIRMAN AHEARNE: Certainly.	
After Mr. Culler's remarks Messrs. Humber Hill will deal with our subject from the viewpoint of two Leading reactor suppliers of our nation. So first, with your permission, Mr. Chairn Culler will lead off. CHAIRMAN AHEARNE: Certainly. CHAIRMAN AHEARNE: Certainly.	olvable and
Hill will deal with our subject from the viewpoint of two leading reactor suppliers of our nation. So first, with your permission, Mr. Chairm Culler will lead off. CHAIRMAN AHEARNE: Certainly. CHAIRMAN AHEARNE: Certainly.	needs.
two leading reactor suppliers of our nation. So first, with your permission, Mr. Chairm Culler will lead off. CHAIRMAN AHEARNE: Certainly. CHAIRMAN AHEARNE: Certainly.	lbert and
So first, with your permission, Mr. Chairn Culler will lead off. CHAIRMAN AHEARNE: Certainly. CHAIRMAN AHEARNE: Certainly.	nt of the
CHAIRMAN AHEARNE: Certainly. CHAIRMAN AHEARNE: Certainly. CHAIRMAN AHEARNE: Certainly.	
CHAIRMAN AHEARNE: Certainly. 17 18 19	airman, Mr.
17 18 19 20	
18 19 20	
19 20	
20	
21	
22	

24

PRESENTATION O	FF	LOYD	L.	CULLER
----------------	----	------	----	--------

- 2 PRESIDENT, ELECTRIC POWER RESEARCH INSTITUTE
- 3 O.N
- 4 LONG-TERM ENERGY/ELECTRICITY REQUIREMENTS
- 5 MR. CULLER: Thank you very much.
- 6 The information which I will review with you comes
- 7 from EPRI's annual strategy planning document, the executive
- 8 summary of which has been passed out. The little blue
- 9 stuffer sheets are an annual compilation of numbers
- 10 relatively correct when compared one to another but not
- 11 necessarily an absolute. The blue document is over a year
- 12 old and the executive summary is recent. There is a full
- 13 overview and strategy which we would be delighted to make
- 14 available to you.
- 15 CHAIRMAN AHEARNE: You say it is over a year old.
- 16 There is a date up here of January '80. That is when it wa
- 17 put out?
- 18 MR. CULLER: The data are over a year old. I had
- 19 it republished and the publisher put on the date of
- 20 publication. I can out of copies. We will have a new issue
- 21 in June.
- The purpose of our discussion this morning is to
- 23 explore various possibilities and needs for electricity and
- 24 for total energy in the United States.
- 25 The question that one debates all the time is is

- 1 there a market for nuclear power? We have based our
- 2 extrapolations and our views of what will be needed on the
- 3 premises that you will find on page 14 and with the firm
- 4 understanding, inspite of much debate, that both energy and
- 5 GNP and jobs are coupled more loosely now than in the past.
- 6 In the summary you will see that we have followed the
- 7 decoupling of total energy and the GNP.
- 8 There is one thing that we have noted which I
- 9 would like to call to your attention. During this period of
- 10 total energy decoupling the increased use of electricity
- 11 With respect to GNP has been constant. It is particularly
- 12 true in the industrial sector. It is true in the
- 13 residential sector.
- 14 This is a result of pressures coming from several
- 15 sources. No. 1, there is substitution going and
- 16 electricity, because it is sort of a common denominator
- 17 energy form, is one of the substitutes being introduced even
- 18 in the residential and commercial sectors.
- 19 Secondly, electricity is the muscle of industry.
- 20 The modernization of steel of most industries and
- 21 conservation has occurred in many cases and substitution by
- 22 using electricity for broader uses than previously possible
- 23 when oil and gas were used.
- 24 CHAIRMAN AHEARNE: You say that link has been
- 25 maintained even in abstention?

- MR. CULLER: Yes. There is a difference between
- 2 the plots for total energy and for electricity. These are
- 3 illustrated in the overview and strategy main document which
- 4 I will be delighted to show you after the meeting.
- 5 Basically our studies have been ione in a
- 6 systematic way that corresponds to most accepted practice.
- 7 There are certain premises that I should call to your
- 8 attention.
- 9 First, we believe that electricity is necessary
- 10 and energy is necessary to maintain the economy and that it
- 11 is our job as generators of electricity and providers of
- 12 energy to provide enough energy to avoid adverse social and
- 13 economic effects. Prudent planning would proceed basically
- 14 with the assumption that energy, a seven or eight percent
- 15 factor in total GNP, should not constrain the rest of the
- 16 economy and that energy itself should be sufficient at any
- 17 time to allow the economy to move as it should. It should
- 18 not be the constraint.
- 19 I will be discussing two scenarios, our
- on intermediate and low case, where we are reasonably certain
- 21 that energy is the constraining effect on the economy at
- 22 least from the econometrics that we and others have done.
- 23 The second presumption is that over the period of
- 24 the next 20 to 30 years that it is in the national interest
- 25 to reduce dependence on foreign oil and to conserve oil and

- 1 gas for the special purposes for which it is best suited.
- 2 That is religion in the world today.
- 3 That conservation is essential is illustrated by
- 4 the assumptions. I will refer to our treatments of
- 5 conservation, but growth is necessary to accommodate a
- 6 larger work force and to accommodate the social expectations
- 7 of the larger force and that growth itself is forced by
- 8 these two variables primarily.
- 9 We think, too, that it is necessary for us to
- 10 compete in international markets broadly and that the basic
- in energy input into our industrial sector, even in
- 12 argiculture, is an important element in determining costs
- 13 and our competitiveness in foreign markets.
- 14 We assume that it is good national policy to use
- 15 and to substitute of the next 30 years our more plentiful
- 16 resources in the United States for those that are depleted.
- 17 Cne of the most important assumptions I think that
- 18 is debated all time is that we are convined that nuclear
- 19 power is cheaper than any other source for the generation of
- 20 electricity. If you will look at the blue sheets in a
- 21 little section with a lot of dots on it called "Annual
- 22 Electricity For A City of One Million" you will see there
- 23 our comparisons of nuclear power. We think that it is 15 to
- 24 25 percent less costly now in the United States and probably
- 25 15 to 40 percent in other nations.

- The blue sheet with costs is relatively
- 2 self-evident. The three systems that are available to us
- 3 now are at the top and those that are developing further and
- 4 further out in time below. Those black dots are what the
- 5 officianadoes think the targets might be for ultimate costs
- 6 and the gray ones are what we think the current costs are
- 7 levelized.
- 8 Nuclear has cost advantage. Therefore, if the
- 9 utilities follow good policy baseload nuclear plants will
- 10 protect the customer from larger increases in rates.
- 11 COMMISSIONER GILINSKI: Let me ask you do you
- 12 think you have factored in realistic assumptions about
- 13 regulation in both of those columns?
- MR. CULLER: Yes, as best we can. As you know, we
- 15 are reasonably current on most of the regulations that are
- 16 coming and we have tried to estimate on a yearly basis.
- 17 Bechtel and Fluor are going through again now this year for
- 18 next year's study estimating the effects of regulations that
- 19 we see coming not only from you but in coal, in solar and
- 20 everything else. We try to take a ten-year-ahead view of
- 21 what regulations are like to be in effect in 1988 and 1990
- 22 in these estimates.
- Now, you know what estimates are, and that is why
- 24 I said initially I think these may be correct in a
- 25 comparative sense but you have to be a little careful in an

- 1 absolute. We have tried to keep current all the time.
- 2 CHAIRMAN AHEARNE: In some sense are these
- 3 national averages?
- 4 MR. CULLER: These are national averages and there
- 5 are distinct differences by region. In almost every region
- 6 of the United States, however, for baseload it is probable
- 7 that nuclear is cheaper.
- 8 CHAIRMAN AHEARNE: Right, but the percentage
- 9 varies.
- 10 MR. CULLER: The percentage varies greatly because
- 11 of coal transportation or other environmental factors.
- 12 Incidentally, our planning is now starting on a
- 13 regional basis. Ten years from now our plans will be done
- 14 and accumulated from regionals rather than a national
- 15 average. These are national averages in lumps.
- 16 COMMISSIONER BRADFORD: These are plants coming on
- 17 line in '78 for coal, nuclear and gas?
- 18 MR. CULLER: These are essentially levilized costs
- 19 over the period of the lifetime of these plants for 1978 to
- 20 2007. We levelized capital and operating costs for that
- 21 period. So these are plants that would be committed now and
- 22 come on the line at varying times.
- In the main overview and strategy we give you the
- 24 time that we think will be required to bring them on
- 25 including the development time. In the backend of this

- 1 summary you will find a time line for research results for
- 2 the developing technology shown on the blue sheet, the very
- 3 last page.
- Now, the demand for energy and electricity is of
- 5 course always open to debate. I call your attention now to
- 6 page 6, figure 2, and will discuss this basically.
- 7 I have stated unequivocably that great uncertainty
- 8 exists concerning future economic growth and its coupling to
- 9 energy. We watch with two large groups of economists this
- 10 coupling all the time and we maintain two energy modeling
- 11 forums on the West Coast at Stanford and another back East
- 12 where we raview all of the models and run them against each
- 13 other on problems similar to this.
- 14 You will note that our projections at the top of
- 15 figure 2 correspond with most other energy projections being
- 16 made now. The little box with total energy and electricity
- 17 consumption estimates gives you a key to what others have
- 18 said currently on the projected needs for total energy; the
- 19 intermediate case at about 118 or 120 quad, just barely
- 20 enough to keep the economy going and a low case at about 103
- 21 quad which we are certain will constrain the economy
- 22 significantly.
- We think that if we are to avoid adverse social
- 24 and economic effects and that if recent trends continue in
- 25 the United States the United States will consume about 120

- 1 guads or 50 percent more energy than we are consuming now.
- 2 This estimate is made up with a broad set of considerations
- 3 based on demographic information, productivity and economic
- 4 projections through the Year 2000 and beyond.
- first off, our basic assumptions in demography
- 6 assume the following: that the population in the Year 2000
- 7 will be 260 million people and that is the choice from the
- 8 United States Eureau of the Census that this is the best way
- 9 to number, that the civilian work force will be
- 10 approximately 120 million people.
- We are assuming a productivity increase averaged
- 12 over the next 20 years. That is basically the GNP per
- 13 worker worker-hour of about 1.8 percent per year.
- 14 Historically up until very recently productivity increases
- 15 from 1960 through 1973 have been about two and half percent
- 16 per year. Our last year's productivity index indicated a
- 17 minus one-tenth of a percent and we are low compared to most
- 18 other nations in the world now.
- 19 However, in order to make rational sense out of
- 20 the economy we assumed a 1.8 percent growth. The GNP
- 21 projections you will find basically in the main overview and
- 22 strategy. We selected as an intermediate level \$4.25
- 23 trillion for the Year 2000 and about \$3.9 trillion for the
- 24 lower case. These are done econometrically and are the
- 25 projections of the Economic Council in the United States.

- 1 We made the assumption that the GMP growth rate
- 2 should sustain only the minimum national income
- 3 expectation. This is a new wrinkle in our planning.
- 4 Basically what we mean by minimum expectation is that the
- 5 130 million work force or the 260 million people who would
- 6 be living in the Year 2000 would anticipate the same income
- 7 as the people in similar social status in the previous
- 8 generation; no increase, no increase at all. A college
- 9 educated engineer in the Year 2000 would make the same as a
- 10 college educated engineer now.
- 11 CHAIRMAN AHEARNE: Make the same on a deflated
- 12 basis?
- MR. CULLER: No. Let me tell you what we assumed
- 14 there. First we assumed that his status in the society
- 15 would be relatively the same. He would be older on the
- 16 average because the demographic data says that we will age
- 17 as a work force. We multiplied that factor times the
- 18 increase in population.
- 19 Secondly, there is an anticipated probably 15
- 20 percent increase in the number of people who are college
- 21 educated. That adds another 15 percent to the national
- 22 expected income.
- Now, we said that everybody would remain in the
- 24 same slot relatively and no increase in overall levels. So
- 25 this is a minimum expectation extrapolation. Secondly, if

- 1 the GNP is equal to the minimum expectation there is no
- 2 growth in personal income and our low case, not the
- 3 intermediate case, provides a zero expectation income.
- In the past the GNP has increased from 1960 to '73
- 5 at about three and a half percent per year during the same
- 6 time. Retrospectively looking at the expectation it was
- 7 about 1.7 percent. So that there was a 1.8 or 1.9 percent
- 8 increase per year over 18 years in gross income to
- 9 individuals.
- 10 We are making the projections which I will give
- 11 you very quickly now on the basis of zero or a one and a
- 12 half or one percent increase in expectation. The
- 13 intermediate case is one percent and the low case is
- 14 basically zero expectation. There is no increase in
- 15 personal benefits. The society remains static and any
- 16 adjustments between levels is done at the loss of those at
- 17 the top. There is no upward movement of the whole
- 18 structure.
- 19 Now, that gives you a base line and I don't
- 20 recommend this as providing good social stability, but it
- 21 does give you a minimum upon which to base projections of
- 22 need for energy and that is what we did. We quantified then
- 23 the gains that would be made by this national expected
- 24 income. In time we will work this out but it is a
- 25 reasonable and understandable tool.

- 1 It is necessary that I give you some assumptions
- 2 concerning conservation. If you will look at page 7, figure
- 3 4, you will see a little bit of our considerations there.
- 4 Basically the historic projection of energy growth
- 5 as you know would have taken us to the Year 2000 to maybe
- 6 150 or 160 quads. We are assigning to conservation the
- 7 reduction below the trend line to the intermediate case or
- 8 our low case and are saying that with some careful
- 9 consideration we think that within the industrial sector and
- 10 end-use sector that a 25 percent reduction below the
- 11 historic level is necessary and probably achievable.
- 12 To give you some index, however, of what this
- 13 reduction below trend will require, in figure 4 you will
- 14 note that if we conserve 25 percent of the earlier trend the
- 15 industrial sector will have to save 17 quads, and that is a
- 16 38 percent increase in output productivity for each unit of
- 17 production in industrial processes.
- 18 So far as nearly as retrospective data will yield
- 19 the information it looks as though the industrial sector may
- 20 have picked up 17 percent since 1973 and the easy things
- 21 have been done. From now on it may be substitution of
- 22 processes. In steel it will be electric furnaces because
- 23 electric furnaces save 60 percent of the energy, total
- 24 energy, electric furnaces and oxygen.
- In the residential and commercial sectors, 11

- 1 quads. This means full insulation for 90 percent of all
- 2 buildings and passive solar for 50 percente of all houses
- 3 built after 1980. Forty-two percent of new homes with solar
- 4 space heating and 25 percent of homes with active solar
- 5 water heaters. Now, these are examples and not what we are
- 6 recommending necessarily. They are there to give you some
- 7 feeling for what saving that much energy means.
- 8 Transportation, 10 quads. That means that gas
- 9 mileage of all automobiles have to be 10 to 28 miles per
- 10 gallon or more.
- 11 So we have taken off a pretty good slice of what
- 12 we think the inheren' intrinsic demand in this GNP growth of
- 13 meeting expected incomes might be.
- 14 The next important factor is to give you some ?
- 15 feeling for what we used as the basis for the coupling
- 16 between price and demand. Historically energy prices and
- 17 demand have responded with an elasticity, and I think you
- 18 are familiar with the term, of about .25. We have assumed
- 19 .4 in the projections that you are looking at. The most
- 20 avid conservationists in CONAES recommended .6. Our
- 21 coupling on price forcing conservation is .4 in these
- 22 Projections. We haven't achieved that yet in
- 23 retrospectively looking at what is happening.
- 24 Last of all, the electricity fraction of energy.
- 25 I think that it is reasonably obvious that it is desirable

- 1 to return to a ethic that was popular in the energy wars
- 2 before 1970 and even through 1973; substitute electricity
- 3 for oil and gas. Most of the world is going to this rapidly
- 4 and we are being left behind and I will make comments on
- 5 this at the close.
- 6 The only basic major substitutes available for us
- 7 are solar passive heating, the rational use of natural gas
- 8 that will go up to \$10 per billion Btu's by 1988 or '92 or
- 9 something like that.
- 10 COMMISSIONER GILINSKI: What do you see the
- 11 electrical fraction going up to?
- 12 MR. CULLER: Forty-five percent. It is 30 percent
- 13 now. It would be better if it were 55 percent, but we used
- 14 in these projections 45 percent electricity mostly from coal
- 15 and nuclear.
- 16 COMMISSIONER GILINSKI: This is when, in the Year
- 17 2000?
- 18 MR. CULLER: 2000.
- 19 COMMISSIONER GILINSKI: This is your intermediate
- 20 case or what?
- 21 MR. CULLER: We assumed for the intermediate case
- 22 45 percent and for the low case about 42.
- 23 CHAIRMAN AHEARNE: What is your high case?
- MR. CULLER: The high case is around 50.
- 25 This is not an unusual projection. It is concert

- 1 with most economic projections that are made.
- Now, it is important that you understand that
- 3 electricity is the muscle of industry. I did a regressive
- 4 analysis that is wrong on the value of heat in products
- 5 manufactured and the value of electricity in products
- 6 through the Leontiev Tables.. Heat is worth about \$25 per
- 7 million Btu's and electricity is valued in the products that
- 8 it produces at around \$37.50 and both numbers are wrong
- 9 because it is hard to get these data, but they are
- 10 relatively in proportion.
- 11 Electricity for production is worth 50 percent
- 12 more than heat. As a consequence electricity is the muscle
- 13 of industry and it is necessary to sustain the economy. If
- 14 We curb electricity growth we will suffer and that is the
- 15 projection that comes through all of these economic analyses
- 16 no matter how you look at it.
- 17 Now, we looked at all of the sources, all of the
- 18 fuels for electricity. You will find in the big document a
- 19 section on every one and I think we have been generous in
- 20 our allowances to hydro, geothermal, cogeneration, solar
- 21 wind and biomass and to the extent possible a major
- 22 expansion in coal.
- 23 I must discuss the restraints on coal. We think
- 24 that the coal industry, and most projections now sustain
- 25 this, that the coal industry will have difficulty expanding

- 1 at a rate of more than about four and half percent per
- 2 year. The necessary production of coal in the Year 2000 to
- 3 keep minimum expectations is around 2.1 billion tons of
- 4 which the utility industry will burn maybe 1.4 or 1.5.
- You heard the President's announcement on energy
- 6 policy two days ago saying that we would expect 38 percent
- 7 of the world's coal supply by the Year 2000 and this adds
- 8 significantly, like to 3 billion tons or 2.8 billion tons by
- 9 the Year 2000.
- 10 We think that the mining of coal, just getting
- 11 enough miners, in the West 16 men out of 100 would have to
- 12 be a miners by the Year 2000 just to supply that coal. We
- 13 have looked at the rail lines, the slurry lines and all and
- 14 find the transportation networks insufficient to move that
- 15 much coal without major changes even in the big truck lines.
- 16 COMMISSIONER GILINSKI: What does the National
- 17 Coal Association say about this?
- 18 MR. CULLER: They say give us the money and we
- 19 will get you the coal.
- 20 (Laughter.)
- 21 MR. CULLER: The National Rail Association says
- 22 give us long-term contracts at \$20 a ton and we will rebuild
- 23 the railroads.
- 24 Now, the unfortunate part in the regulatory
- 25 business with the railroads is that recently it is now

- 1 possible for the railroads to charge differential prices for
- 2 any commodity. It now costs \$22 a ton to ship coal from
- 3 Montana to Texas and \$6 to get it on grade and that occurred
- 4 over a period of two years. So that the transportation
- 5 problems both in cost and feasibility are a restrain on coal.
- 6 We say that somewhere around 2 billion tons will
- 7 bust our guts getting up in capacity. If you talk through
- 8 the coal industry you will find a feeling that that is true,
- 9 but there are still boots and saddle diggers; give us the
- 10 money and we will get you the coal.
- 11 All right, with those constraints, if you will
- 12 look at figure 5 on page 9 you will see our runouts of
- 13 several cases. The intermediate case for what we consider
- 14 to be the high nuclear requirement of 300 gigawatts by the
- 15 Year 2000 and the low case which we economically consider to
- 16 be basically a constraint on the economy. The low case is
- 17 given, too, on the bottom of the high and low nuclear, or
- 18 150 and 300 gigawatts each.
- 19 Let me give you then the summary of what we
- 20 project for the intermediate case, the generation mix,
- 21 assuming first nuclear of 150 gigawatts. We assume by the
- 22 Year 2000, and all of our calculations indicate, that the
- 23 maximum that we can generate on the supply side is of the
- 24 order of 1,040 gigawatts, or put in place 1,040 gigawatts
- 25 capacity, with a requirement for 1,280 gigawatts. We

- 1 anticipate a shortfall with 150 gigawatts of nuclear
- 2 straining at every other source, including 25 percent
- 3 conservation.
- 4 COMMISSIONER GILINSKI: What do you mean by
- 5 requirement?
- 6 MR. CULLER: To meet the scenarios, to maintain
- 7 the economic conditions which I specified.
- 8 COMMISSIONER GILINSKI: What are you assuming is
- 9 the percentage growth in primary energy use over those years?
- 10 MR. CULLER: The intermediate case in primary
- 11 energy use is two percent per year with electricity at the
- 12 intermediate of 4.4 percent. This is shown in figure 2 on
- 13 page 6 in the little table. The low case is 1.3 percent for
- 14 total energy and 3.6 percent.
- 15 COMMISSIONER GILINSKI: Now, that is lower than
- 16 you might say the long-term historic.
- 17 MR. CULLER: Much lower.
- 18 COMMISSIONER GILINSKI: But it is higher than the
- 19 rate for the past ten years.
- 20 MR. CULLER: No, not in electricity.
- 21 CCMMISSIONER GILINSKI: For primary energy.
- MR. CULLER: For primary energy it is higher. The
- 23 1.3 percent is about the growth for the primary.
- 24 COMMISSIONER GILINSKI: For it would be less than
- 25 that.

- 1 MR. CULLER: A little bit, 1.1 or 1.2 over seven
- 2 years.
- 3 COMMISSIONER GILINSKI: Well, over ten I thought
- 4 it was less than one percent.
- 5 MR. CULLER: If you get back before 1973 we were
- 6 still booming along. Before 1973 we were on an historic
- 7 growth rate of 2.8 to 3.2 percent. It was 1974 when we had
- 8 the depression and the economy started to slide.
- 9 Seventy-three quais in 73 and it had been 72 in '72 and 68
- 10 in '70 or something like that and there had been a big spurt.
- 11 COMMISSIONER GILINSKI: Okay, 73 to 79 a little
- 12 less than one percent.
- 13 MR. CULLER: That is right. Now, that cannot be
- 14 sustained if the economy is going to recover.
- 15 COMMISSIONER GILINSKI: I want to advertise a
- 16 little NRC card we have.
- 17 (Laughter.)
- 18 MR. CULLER: I am advertising our card here.
- (Laughter.)
- 20 COMMISSIONER GILINSKI: But we have it all on a
- 21 little three by five card.
- 22
- 23 CHAIRMAN AHEARNE: It is on sale at the back.
- 24 (Laughter.)
- 25 MR. CULLER: We think at the intermediate economic

- 1 case there will be a shortfall in electricity capacity
- 2 assuming 45 percent of about 250 or so gigawatts and at the
- 3 high nuclear case 300 gigawatts of around 90. Even at the
- 4 low economic case there is a shortfall with the low nuclear
- 5 or 150 gigawatts of around 100.
- 6 CHAIRMAN AHEARNE: How much coal gigawatts do you
- 7 have there?
- 8 MR. CULLER: Coal generation?
- 9 CHAIRMAN AHEARNE: Yes.
- 10 MR. CULLER: In the high case we assumed 117
- 11 gigawatts.of industrial electricity and this is in an
- 12 extrapolation of data, poor data that we managed to collect
- 13 and 100 for the low case. We assumed that there would be
- 14 470 gigawatts of coal, that oil and gas would be reduced to
- 15 224 gigawatts, that hydro is 100 gigawatts, and that is
- 16 pretty high, that geothermal is 16 gigawatts, and that is
- 17 high, that solar, wind and biomass are 10 gigawatts and that
- 18 is high. That is electricity now and not heat. And that we
- 19 provide storage for about 70 gigawatts.
- 20 We think we have been generous in allowing time
- 21 for the new technologies to come in and in allowing
- 22 transition from oil and gas. What we foresee with these
- 23 minimum expectation minipulations of growth forced by
- 24 population increase , that sometime soon, probably by the
- 25 middle 1980's, we begin to see a shortage of

- 1 electricity without major commitment to nuclear.
- 2 Fasically it says this, that nuclear is the swing
- 3 because we have no great option of going to oil and gas
- 4 without significantly hurting ourselves economically and
- 5 strategically.
- 6 Coal may be restrained by a number of factors,
- 7 digging, supply, trains and all, and its maximum growth rate
- 8 historically during World War II was only three and a half
- 9 percent per year. We are assuming four and a half percent
- 10 growth rate average on coal. There are scenarios where
- 11 large quantities of coal liquids are made that would require
- 12 eight or nine percent growth rates on coal production which
- 13 we think are impossible.
- Nuclear therefore is important. 150 gigawatts
- 15 will get us into severe shortages and with reasonable
- 16 economic conditions 300 gigawatts still provides us with a
- 17 shortfall in basic electricity generation.
- 18 COMMISSIONER BRADFORD: You talked about a
- 19 shortfall in the mid-'cOs.
- 20 MR. CULLER: In certain parts of the country you
- 21 will begin to see electricity shortages. What is happening
- 22 in the utilities, and Frank can speak to this better than I,
- 23 is that companies are not able to take on new demand for new
- 24 industry. They cannot commit to a big block of capacity in
- 25 certain parts of the United States ten years from now when a

- 1 new industrial plant would come in.
- Now, I have been told that quite a few of the
- 3 utilities, because of the uncertainty of what will happen
- 4 with nuclear licensing, uncertainty of shutdowns, the
- 5 uncertainly on coal and financial problems, are not in a
- 8 position now to commit future loads, big block loads in
- 7 several parts of the United States. This will increase with
- 8 time.
- PG&E, the biggest private utility, last summer ran
- 10 within three percent of its margin, and that is everything
- 11 out, all of their old plants, including the old Gold Field
- 12 hydro where they started, and all of the power that they
- 13 could bring in from the regions. They had everything on,
- 14 every old plant.
- 15 Now, this is occurring in Florida. There were
- 16 rolling blackouts in Florida last week, three-hour shutdowns
- 17 in Florida Power and Light.
- 18 It will occur regionally. There is an excess, a
- 19 little bit in various parts of the United States.
- 20 Nonetheless, these are the preliminary signs of electricity
- 21 shortages.
- Nuclear is essentially the only available swing,
- 23 or one of the two available swings that we have domestically.
- 24 COMMISSIONER BRADFORD: I had starting to ask
- 25 about shortages in the mid-'80's and you had said unless we

- 1 have nuclear power. What do you have in mind there.
- 2 Obviously no one is going to build a nuclear plant between
- 3 now and the mid-'80's starting from scratch. Are you
- 4 talking about the plants already under construction being
- 5 completed?
- 6 MR. CULLER: That is essential. The six or eight
- 7 plants that are sitting around now should come on as soon as
- 8 possible, PG&E is in Southern California and we can't burn
- 9 coal. We can't license a coal plant in California.
- 10 So the nuclear stations that are in the pipeline
- 11 now are becoming necessary and integral. In addition to
- 12 that they will come on providing cheaper power at the margin
- 13 than anything else that can be put on now.
- 14 COMMISSIONER BRADFORD: I understand your point
- 15 with regard to particular regions and the plants awaiting
- 16 licensing and the ones that are under construction. But
- 17 taken as a whole we are still seeing a lot more
- 18 cancellations obviously than there are new orders.
- 19 MR. CULLER: That is not due entirely to demand.
- 20 It is due, as Gordon and others will tell you, to other
- 21 reasons. The utilities cannot sustain the commitments now
- 22 required for a nuclear or a coal station of a million and a
- 23 half to two million follars. One station at times is more
- 24 than the net worth of the company. there is uncertainty
- 25 about how long it is going to take to build. The build time

- 1 should be six or seven years. The interest rates can't go
- 2 into the rate base, nothing can go in. As a consequence the
- 3 utilities are strapped financially for making commitments.
- 4 The company is put at risk for these baseload expansions.
- 5 Let me tell you a little bit about what is going
- 6 on overseas. I just returned from a Scientific Advisory
- 7 Committee meeting of the IAEA which I am still a member of
- 8 for the United States.
- 9 The realization that nuclear is important is going
- 10 on overseas at a pell-mell pace and things have solidified
- 11 within the last year or the last six months. They have
- 12 gotten over Three Mile Island. They are reasonably sure of
- 13 the safety of the nuclear reactors. You will hear voices to
- 14 the contrary but the planners are making this.
- 15 I cite only one case. The Japanese are going to
- 16 increase their commitments from 28 gigawatts to about 51
- 17 gigawatts by 1990. This decision was made in November. The
- 18 French will be 60 percent nuclear in electricity by the year
- 19 2,000. The Germans will build two reactors a year for ten
- 20 years plus one or two breeders.
- 21 COMMISSIONER GILINSKI: Of course Japan and France
- 22 are in different circumstances.
- 23 MR. CULLER: Argentina with its great water
- 24 resources will have six reactors by the Year 2000 and be

- 1 totally independent. They are building Canadian heavy-water
- 2 reactors. They are building their on D O plants and have
- 3 all of the fuel manufacturing plants.
- All nations are moving heavily into nuclear
- 5 because of the decided cost advantage.
- 6 CHAIRMAN AHEARNE: Some nations are moving into
- 7 nuclear with additional factors involved.
- 8 MR. CULLER: Of course.
- 9 COMMISSIONER GILINSKI: But the cost advantage is
- 10 here, too, at least as you lay it out in your attachment.
- 11 What is it about their financial circumstances that allows
- 12 them to move forward? Is it government utilities or what?
- MR. CULLER: Partially government utilities. They
- 14 are spending much more for oil than we are.
- 15 COMMISSIONER HENDRIE: Well, I think fundamentally
- 16 in one of these countries the electricity rates are
- 17 controlled by a multitude of independent rate commissions
- 18 regionally which satisfies their own local interests and pay
- 19 no attention to regional considerations or the overall
- 20 national effect of depressing a particular energy supply.
- MR. STASZESKY: We have two more gentlemen we have
- 22 brought here, Mr. Chairman.
- 23 CHAIRMAN AHEARNE: I can recognize when one has a
- 24 stirring message there is a tendency to get wrapped up in it.
- 25 (Laughter.)

1		MR	•	ST	A	S 2	E	5K	Y	:	(;01	cđ	01	n,	*	0	u1	d	ΑC	u	1	1)	(e	t	0	go)	ne	xt,
2	please.																													
3		СН	ΑI	RM	A	N	AI	HE	AI	R N	Ε:		F	1	оу	đ,		yo	u	ha	v	е	a	1	ar	ge	95	v	01	u m e
4		MR		CU	L	LE	P	:	3	(e	S	. :	I	đ	٠,	3	n	d	I	w	11	1	ma	a k	e	i	t			
5	available	to	y	ou																										
6		MR		SI	A	SZ	E	SK	Y	:			mi	g	ht	2	sa	У	we	1	na	۷e		t h	e	da	ч		I	
7	presume th	at	У	ou		ge	n	t1	er	ne	n	ma	ay	. 1	no	t.														
8		СН	AI	RE	A	N	A!	HE	AI	RN	E		Y	01	1	ar	e	r	ig	h	٠.									
9		MR		ST	A	SZ	ES	s K	Ÿ.	:	V	ie	w	0	11	d	b	e	ha	PI	Э	t	0	c	on	t:	in	1e	t	he
10	discussion	a	s	10	n	J	as	S	Y	ou	٠	iis	sh	,	Ъ	ut	t	I	wo	ul	Lđ	1	11	(e	t	0	h	v	е	an
11	opportunit	Y	fo	ı	G	01	d	nc		n	đ	Н	er	m	an		to	π	ak	e	t	hе	i		co	m	ne:	nt	s.	
12																														
13																														
14																														
15																														
16																														
17																														
18																														
19																														
20																														
21																														
22																														
23																														
24																														
25																														

- 1 PRESENTATION OF GORDON C. HURLBERT
- 2 PRESIDENT, POWER SYSTEMS CO., WESTINGHOUSE ELECTRIC CORP.
- 3 ON
- 4 WESTINGHOUSE'S VIEW ON FUTURE NUCLEAR POWER GROWTH
- 5 MR. HURLBERT: Westinghouse believes that there is
- 6 a nuclear imperative in the world and anything that I say
- 7 has to be taken in that context. We believe that if we are
- 8 going to have political stability we have to raise the
- 9 standard of living of the people of the world and that can
- 10 only be done with increased energy and that nuclear is the
- 11 only viable source for a great deal of that energy.
- 12 So anything that I say from this time forward
- 13 should be in the context that we believe that there is an
- 14 imperative and that it is going to happen and it is
- 15 happening in the rest of the world.
- 16 Our company has on order 41 domestic plants that
- 17 are under construction or on order and we have 24 foreign
- 18 nuclear plants that are on order or under construction at
- 19 this moment.
- 20 It is my judgment that six of the 41 domestic
- 21 plants will be cancelled before additional domestic orders
- 22 are received. Barring an oil embargo or increased military
- 23 activity in the Mideast we do not see a new domestic order
- 24 until 1983 or 1984 and then only if the government gets its
- 25 act together.

- 1 I cannot see a utility president this year risking
- 2 his shareholders' equity by order a nuclear plant under
- 3 today's uncertain regulatory climate.
- 4 Valkorae-1, thirty-one months after it went
- 5 commercial, has already paid for itself to give you some
- 6 feel. The differential in the oil costs and the fuel costs
- 7 has already recovered for Korea the value of the cost of the
- 8 plant that they paid us to build the plant.
- While that happens of course GPU stands on the
- 10 brink of bankruptcy helpless to clean up Three Mile Island-2
- 11 or put Three Mile Island-1 back on line.
- 12 While we built Owi and just brought it on line in
- 13 Japan, sixty-one months after the signing of the contract
- 14 with Kansi Electric Salem-2, a sister unit adjacent to an
- 15 already licensed plant, is unable to be licensed.
- A magnificent shipyard stands idle in
- 17 Jacksonville, Florida, with no license to build a floating
- 18 nuclear plants more than eight years after application for
- 19 such a licenso.
- 20 Now, nuclear business represents less than nine
- 21 percent of Westinghouse's sales bill. So it is not
- 22 particularly important to our company. But in my judgment
- 23 it is vitally important to the industrial base of America.
- 24 What is going to happen in the nuclear business in
- 25 the United States is first we are going to close up most of

- 1 our manufacturing capacity. As you have already noticed, we
- 2 are go' g to close up our very large Tagga facility.
- 3 Westinghouse at least is going to keep its engineering
- 4 expertise perhaps gradually dispersing it outside the United
- 5 States.
- 6 One of the great tragedies of our inability to
- 7 quickly reach decisions in the United States is that we are
- 8 going to lose our great leadership that we have had in the
- 9 safety arena. If we look at the past we have sold plants to
- 10 U. S. safety standards. Those standards have been
- 11 recognized as viable safety standards and as the safest and
- 12 the most cost competitive in the world.
- 13 Because of our inability to arrive at decisions in
- 14 the United States each country is now embarking on its own
- 15 set of standards. The French are eagerly working on their
- 16 set of standards. There is a good chance the British will
- 17 develop their own set of standard. The Japanese are on the
- 18 verge of deviating from American standards.
- 19 The tragedy of that is that instead of having
- 20 worldwide that recognize the leadership of the United States
- 21 we are going to have a proliferation of standards and, in my
- 22 judgment, a weakening of safety standards around the world.
- 23 So we are going to have less safe plants around the world
- 24 than we ware going to have in the past.
- 25 COMMISSIONER GILINSKI: Could I just interrupt you

- 1 and ask you what kind of standards you are talking about?
- 2 MR. HURLBERT: Total regulations. Total regs.
- 3 Each of these countries are going to develop their own set
- 4 of regs. As you know, the German regs. are not any
- 5 different but their concept is different.
- 6 COMMISSIONER GILINSKI: But we certainly have a
- 7 more, at least at this point I think, a more complete set of
- 8 standards than anyone else. I was wondering what it is
- 9 about them that causes others to go off on their own.
- 10 MR. HURLBERT: Let me answer first your question
- of why the rest of the world is moving very rapidly in
- 12 nuclear. Nuclear is only the chearast if you build it
- 13 rapidly. The cost of nuclear isn't in the fuel, the cost of
- 14 the uranium and the fuel fabrication. It isn't even in the
- 15 enrichment. The cost is the capital cost. The reason that
- 16 these are economic plants overseas are that they can be
- 17 built rapidly.
- 18 Most plants in the world are built where effective
- 19 We get a construction permit and an operating license to the
- 20 existing set of regulations. We build the plant to a set of
- 21 standard regulations. In the past it has been primarily
- 22 U. S. standard regulations as of the date of the plant
- 23 order. That reduces immeasurably the cost of the plant and
- 24 in my judgment substantially improves the safety because
- 25 there isn't the rip and tear that we have with changes in

- 1 regulations on nearly a daily basis.
- Now, I would just like to add a little bit on what
- 3 is going on in the world. In the next 18 months we will be
- 4 competing for business for two in Korea, two in Italy, two
- 5 in Taiwan, four in France, that will be through our
- 6 licensee, two in Spain, four to six in Japan, two in
- 7 Belgium, two in China, two to twenty in Mexico, two in South
- 8 Africa and we will be talking with Ireland, Portgual,
- 9 Greece, Egypt and Israel who will be talking about it but I .
- 10 don't think have the wherewithal to build.
- 11 COMMISSIONER BRADFORD: Two to twenty in Mexico?
- 12 MR. HURLBERT: Two to twenty in Mexico.
- 13 COMMISSIONER BRADFORD: Twenty by when?
- 14 MR. HURLBERT: They want them onstream by the Year
- 15 2000. Portillo would like to award two before his speech in
- 16 September and it will be like England, an order for one or
- 17 two and an option for 18. But they are going to move
- 18 forward just because of economics.
- 19 Now, we are going to build a lot more in the
- 20 United States, too, because the need is there. America has
- 21 been sleep industrially. We are going to have to
- 22 reindustrialize this country and we will. We have
- 23 awakened. But it is not going to happen and they are not
- 24 going to build nuclear plants until we can get the
- 25 uncertainty out of the licensing process. We need

- 1 expeditious licensing.
- In the short term what is going to happen is how
- 3 fast we are going to license units that are now under
- 4 construction, including Diablo-1 and Three Mile Island-1.
- 5 It is going to depend on how soon we start granting
- 6 construction permits. It is going to be determined by
- 7 whether we expediously handle the floating license because
- 8 it is a forerunner of what we really need which is a generic
- 9 plant license within an envelope and site banking
- 10 independent and a construction permit and an operating
- 11 license essentially at the same time. Once a plant is
- 12 licensed, once you obtain a license on that particular plant
- 13 no reg. changes apply unless there is a significant safety
- 14 issue. With those things we will sell one hell of a lot of
- 15 nuclear power plants. It is going to happen and it is just
- 16 a question of how long.
- We have an Administration and we have a Congress
- 18 that will pass the laws that it takes to make this happen
- 19 where you do not have the statutory authority to do it. I
- 20 am hopeful that your leadership under the climate that we
- 21 have now will let that happen so that we can get on with the
- 22 job and have the same standard of living for our children
- 23 that we have ourselves.
- 24 Thank you very much.
- 25 COMMISSIONER BRADFORD: When you say a

- 1 construction permit and an operating license at the same
- 2 time, does that mean that you all are really prepared to
- 3 build a plant on the basis of a design that would be
- 4 licensed at the CP stage without making significant changes
- 5 from that until the time the plant is completed and ready to
- 6 be operated?
- 7 MR. HURLPERT: Yes.
- 8 COMMISSIONER GILINSKI: But we haven't had that
- 9 situation by and large up to now. It seems to me that is
- 10 one of the elements in this uncertainty you speak about.
- 11 Clearly we all want the system to work better and more
- 12 smoothly and more predictably.
- 13 MR. HURLBERT: The uncertainty is what kills us.
- 14 COMMISSIONER GILINSKI: Of course. But a
- 15 comparison has been made with France. Well, you have got
- 16 one vendor selling basically one reactor to one buyer, to
- 17 one utility that does its own construction. You have got a
- 18 very different governmental system, too. You have got one
- 19 highly centralized state and not the system we have here of
- 20 50 states.
- 21 Here we are dealing with several vendors and a
- 22 dozen or so architect/engineers. We are involved with
- 23 upwards of 60 utilities and we have got 50 states that have
- 24 their interests in all of this. So it is just a very
- 25 different situation.

- 1 I must say I was impressed. I had a brief
- 2 experience on a licensing board which ended because the
- 3 utility withdrew its application. But in that case they
- 4 were expanding on a site which had been approved earlier
- 5 which was well established on which they had three
- 6 reactors. They were adding two in fact identical reactors.
- 7 In that case the NRC staff review took literally six
- 8 months. The hearing didn't go forward but I would guess
- 9 would have certainly not taken more than a year and might
- 10 have taken six months.
- 11 What I am trying to say is that given the same
- 12 conditions that you point to with approval from aboard I
- 13 think one can get the same results here. It is that we
- 14 haven't had the same conditions on the industrial side.
- 15 MR. HURLBERT: Well, that is not quite true,
- 16 Commissioner. In Japan you have a half a dozen utilities
- 17 and you have three vendors. There it is done essentially as
- 18 I am saying it is done and there we build them in about five
- 19 years.
- 20 CHAIRMAN AHEARNE: Gordon, one of the issues that
- 21 is often raised at least to us is that the utility and the
- 22 vendor when they come in with a license application have not
- 23 solidified all of the major features of the reactor. So one
- 24 of the claims that is made is that when it comes time for
- 's the operating license the plant that has been built may not

- 1 resemble the plant for which the construction permit was
- 2 applied. Is that an accurate description?
- 3 MR. HURLBERT: I am not saying that we have opted
- 4 well either as a supplier industry, as architect/engineers
- 5 or as utilities. I am suggesting that the industry is in a
- 6 position in my judgment at least from our point of view to
- 7 move forward on the basis that I have suggested. Obviously
- 8 you would have to ask the utilities, the architect/engineers
- 9 and other vendors. But there is no reason why you cannot
- 10 generically license a plant in my judgment. There is no
- it reason why that can't be generically licensed within an
- 12 envelope of that site. That site has to have certain
- 13 seismic characteristics and so on for maybe two or three
- 14 plants. There is no reason why that can't be done. There
- 15 is no reason why you can't license sites and then you can
- 16 put a predatermined plant on that site.
- 17 That is of secondary importance, though. Of
- 18 primary importance is no reg. changes once you have got an
- 19 operating permit. There is a very persuasive argument why
- 20 that is all right I think unless there is a major new
- 21 decision.
- 22 CHAIRMAN AHEARNE: But my question really is, let
- 23 us say that the NRC decides and if necessary the Congress
- 24 agrees or the NRC decides and it is not necessary for
- 25 Congress to agree that if a plant receives a construction

- 1 permit then it has an operating license against the regs.
- 2 that were in existence at that time. Do you think the
- 3 industry is prepared to make the other side of it that there
- 4 will be no major changes in that plant?
- 5 MR. HURLBERT: I think so.
- 6 CHAIRMAN AHEARNE: And that the basic information
- 7 will be available at the time of the construction?
- 8 MR. HURLBERT: I think so.
- g COMMISSIONER GILINSKI: Let me ask something else
- 10 about your statistics about Japan about the time it takes to
- 11 build a plant there. I am interested to hear what you say.
- 12 There was a report I think by the Rockefeller Foundation
- 13 Group on Energy which compared the length of time it took to
- 14 go from concept to operation in various countries. As I
- 15 recall, Japan was pretty much up with the United States on
- 16 average.
- 1/ MR. HURLBERT: Ah, but there is a big difference.
- 18 Once the site is selected then it is go. Then we can build
- 19 it. They have a very, very difficult time obtaining sites.
- 20 They just gave 130-man fishing village I think \$8 million of
- 21 reimbursement for the fishing rights to get the latest site
- 22 where we are going to build the next two. They have a very,
- 23 very difficult job getting sites. That is a long and
- 24 time-consuming thing. That is true in many parts of the
- 25 world. Italy has an unbelievably difficult time. Spain has

- 1 a difficult time. But once the site is selected and they
- 2 say go, then we build the plant.
- 3 COMMISSIONER GILINSKI: Well, one could have them
- 4 use a separate site approval from the building of the plant
- 5 and approval of the design now I think sufficient to
- 6 accommodate the things you are talking abo :. It can
- 7 improved somewhat by widening the class of applicants and so
- 8 on, and I am all for that and I think everyone else here is.
- 9 I think we really do have the tools if industrial
- 10 organizations will come in with essentially complete designs
- 11 which they haven't up to now. I mean, we have been faced
- 12 with preliminary designs. That is the reason for jockeying
- 13 at later points because the design was not there. It is not
- 14 like building an airplane. It has been more like building
- 15 an airport.
- (Laughter.)
- 17 MR. HURLBERT: Well, certainly the industry has to
- 18 get its act together, too, and that includes our customers,
- 19 the architect/engineers and the vendors. The opportunity is
- 20 here if we, being all of us, and you get our act together.
- 21 I don't mean to take too much time.
- 22 CHAIRMAN AHEARNE: Perhaps Mr. Hill might like to
- 23 go ahead.

24

25

. 1		1	PRESE	NTATION	OF HERMAN	N R. HILL	
2	EXEC	UTIVE	VICE	PRESID	ENT, POWE	R SYSTEMS SEC	TION
3		OF	THE	GENERAL	L ELECTRIC	COMPANY	
4					ON		
5	GENERAL	ELECT	TRIC'	S VIEW (ON FUTURE	NUCLEAR POWE	R GROWTH
6						a couple of	
7				1 agre	ee almost	a hundred pe	rcent with
8	what Gordon	said.					
9	I	want	to r	efer to	a couple	of examples	of things
10	that I thin	k have	e to	be done.	. Now, I	am not here	to sit in
11	criticism o	f anyt	hing	that ha	as happene	ed because I	think over
12	the last fo	ur yea	ITS W	e have n	really had	an environm	ent that
13	is not cond	ucive	to g	etting m	much of ar	nything done,	
14	particular	the nu	clear				
15	(Laught	er.)				
16				T am in	hones the	at we are goi	ng to have
17	an Administ	ration	and	an envi	ironment n	now that will	let us
18	get on with	the t	hings	s that w	we have to	10.	
19	I	belie	eve th	hat it i	is general	lly accepted	in this
20	country tha	t prod	lucti	vity has	s to impro	ve over what	we have
21	had over the	e lest	six	or seve	en years i	f we are goi	ng to
22	continue to	be a	world	d power.	. Certain	aly our prest	ige is at
23	a very low	point	overs	seas now	and not	just because	of the
24	hostage sit	uation	tec	ause of	our abili	ty to comple	te in
							100000

25 overseas markets because of lack of productivity.

- Productivity is directly related to energy.
- 2 Unless we do something about the energy piece of that
- 3 equation we are not going to recoup and gain our rightful
- 4 position as a worldwide power again.
- 5 The only options we have in this country for the
- 6 next 20 or 25 years that I am aware of, and we are working
- 7 on every one of the renewable resources we know how to work
- 8 on, but the only options we have got are coal and nuclear.
- 9 There just aren't any others.
- 10 We are going down the drain very fast on nuclear.
- 11 If the present Administration that just went in yesterday
- 12 doesn't immediately do something relative to the nuclear
- 13 option we will have it any longer. That is my personal
- 14 opinion.
- 15 COMMISSIONER GILINSKI: May I interrupt you to ask
- 16 you what you have in mind there?
- 17 MR. HILL: Well, what I really have in mind is I
- 18 thin we have got to have a strong forceful voice that says
- 19 we have got to have nuclear in this country; somebody. We
- 20 have not been saying that. We have been talking to each
- 21 other. The general public really does not conceive that we
- 22 have to have nuclear today. We have to do something to
- 23 influence that I think if we are going to do what we have to
- 24 do.
- 25 My numbers agree with Gordon's. I think there are

- 1 not going to be any orders placed on nuclear plants until
- 2 '83 or '84, at least that is the way I read it and that is
- 3 pretty close with what Gordon says.
- 4 CHAIRMAN AHEARNE: Do you agree with Floyd's
- 5 argument?
- 6 AR. HILL: Well, I might disagree with a couple of
- 7 his numbers. I don't know as the load growth in this
- 8 country is going to be three and a half percent.
- 9 CHAIRMAN AHEARNE: Which side would you put it on?
- 10 MR. HILL: I would say it would be closer to two
- 11 and a half to three.
- 12 . CHAIRMAN AHEARNE: Okay. So you would say that
- 13 the demand will be less.
- 14 MR. HILL: But nevertheless, the real problem is
- 15 still there by whatever number you pick. Just as fast as
- 16 the utilities' reserve margins start down, and they have
- 17 already started down, then we are going to have some lack of
- 18 electricity in various parts of this country. Therefore, we
- 19 are not going to have a productive nation and we are not
- 20 going to be able to provide the jobs we have got to provide
- 21 for the youngsters coming up. We are not going to take care
- 22 of the minorities. They are not getting jobs today. This
- 23 is going to cause social revolution and it is all related to
- 24 energy. I think that is what Floyd said very clearly.
- 25 I just want to tell you that General Electric is

- 1 not in this business fundamentally because it is a great
- 2 money-maker.
- 3 (Laughter.)
- 4 MR. HILL: General Electric is in this business
- 5 and intends to try to continue its option of being there
- 6 when needed simply because we look at it as some other
- 7 social responsibility. This doesn't make up any great
- 8 income producer for General Electric as a percent of its
- 9 total. So that is not why we are there. We are there
- 10 because we truly believe that it is something that has to be
- 11 done for this country.
- 12 Let me cite a couple of instances. This is not in
- 13 criticism, believe me, of anything. I just want to cite
- 14 some examples.
- 15 We currently have got three BWR reactor plants
- 16 that still do not have construction permits, Adams Creek,
- 17 Black Fox and Skagit even though the PSARs were submitted in
- 18 1973 through '75. Now whose fault is it? I don't know if
- 19 it is ours or if it is somebody else's, but collectively we
- 20 have got to do something about that. All three of these
- 21 Were ordered in 1973 with up to three to five years of
- 22 construction and \$100 to \$200 million sunk utility cost per
- 23 project. Someone is paying that bill; the consumer is
- 24 paying it.
- 25 CHAIRMAN AHEARNE: But I am sure at least on one,

- 1 as you know, on Skagit they shifted the site.
- 2 MR. HILL: I understand that. All I am saying is
- 3 collectively as a country we have to do something about
- 4 this. That is the point I am trying to get across.
- 5 By contrast in Taiwan Oshang was also ordered in
- 6 1973. Construction was completed this past October and fuel
- 7 is being loaded. That is a fundamental difference of what
- 8 you can do overseas versus what we are doing here. So
- 9 collectively we have got to do something about it.
- 10 There are four BWR reactors that now require
- operating licenses which you fellows know better than I do,
- 12 LaSalle-1, Grand Gulf, Zimmer and Susquehanna. These four
- 13 reactors were ordered in 1967 through '71. The PSARs were
- 14 submitted in 1975 through the year 1977 and fuel loading is
- 15 expected this year. Look at the difference in the time
- 16 cycle.
- 17 By contrast Tokai-2 and Fucshima-6 were ordered in
- 18 October of 1971, fuel was loaded in Tokai in December of '77
- 19 and in Fucshima on January of 1979 and Tokai has been
- 20 operating for 26 months and Fucshima for 16.
- 21 COMMISSIONER GILINSKI: Can I ask you about those
- 22 cases. Did they have the site approved at that point?
- 23 MR. HILL: I am not positive I can answer that.
- 24 COMMISSIONER GILINSKI: That makes a big
- 25 difference.

- 1 MR. HILL: I believe that these are comparable
- 2 times with respect to the situation.
- 3 COMMISSIONER GILINSKI: Well, when we are
- 4 reviewing a plant we are reviewing the site at the same time.
- 5 MR. HILL: I understand. I am just sorry I don't
- 6 have the answer for you. That is all.
- 7 . CHAIRMAN AHEARNE: As you know, in many of these
- 8 countries you mentioned, in Taiwan and Korea, for example,
- 9 the site selection is very much a government action.
- 10 MR. HILL: I understand.
- 11 COMMISSIONER GILINSKI: As it is largely in
- 12 France. It is a different political system.
- 13 MR. HILL: I am not talking about France. I am
- 14 talking about Japan, Taiwan.
- 15 CHAIRMAN AHEARNE: As Gordon just pointed out, as
- 16 you know in Japan the site selection process is a very
- 17 careful development negotiated settlement. Once the site is
- 18 selected a large part of the hurdle that in this country
- 19 comes at the same time as the application is filed and
- 20 proceeds a pace with it.
- 21 MR. HILL: I am aware of that.
- 22 COMMISSIONER GILINSKI: Incidentally, in raising
- 23 questions about all these figures I don't want you to get
- 24 the impression that I don't think that we ought to be doing
- 25 better, all of us collectively.

- 1 MR. HILL: I understand.
- 2 COMMISSIONER GILINSKI: It is just that I think
- 3 that in making these comparisons we need to be very careful.
- 4 MR. STASZESKY: I guess, Commissioner Gilinski, I
- 5 can't restrain myself from commenting ---
- 6 (Laughter.)
- 7 MR. STASZESKY: --- on the question you were
- 8 raising about sites. Pilgrim-2 does not have a construction
- 9 permit today. It was docketed in the Fall of 1973. It is
- 10 on a site that has an operating reactor on it.
- 11 COMMISSIONER BRADFORD: Don't we have a problem
- 12 with a number of these cases that are being sited in that
- 13 they are all before hearing boards?
- 14 CHAIRMAN AHEARNE: The General Counsel would like
- 15 to say something. He has finally come up out of the
- 16 audience.
- 17 MR. BICKWIT: I have been listening to this with
- 18 great interest. My feeling is that what you are saying here
- 19 is essential for the generic propositions that you are
- 20 putting forward, that you would not be able to make the
- 21 points in the way that you are making them without citing
- 22 these examples and therefore I think it is legitimate even
- 23 though we do have proceedings.
- 24 MR. HILL: I am just drawing some comparisons.
- 25 That is all. That is my point.

- 1 The two Japanese plants that I talked about use
- 2 the same reactor and contain the design of the LaSalle plant
- 3 which was ordered in 1970. It is constructed and is
- 4 awaiting its NRC operating license. There is a fundamental
- 5 difference between what has happened.
- 6 Now, I guess in conclusion all I really want to
- 7 say is that I believe we have a new environment that is
- 8 coming up, I hope. I believe we ought to take advantage of
- 9 that collectively and we need collectively for the good of
- 10 this country to have the nuclear option available.
- 11 CHAIRMAN AHEARNE: Thank you.
- 12 Frank, is that it?
- 13 MR. STASZESKY: That completes our presentations.
- 14 We would be happy to respond to questions.
- 15 CHAIRMAN AHEARNE: Let me ask you a question based
- 16 upon perhaps not your role as AIF but more as a utility
- 17 executive. One of the issues that is obviously out here is
- 18 that there is a projection of increased need in electrical
- 19 generation. There is the concern the muclear power is
- 20 being able to meet that due to soul tory problems amongst
- 21 others, a. certainly the reased you duys are here is
- 22 because you see regulatory problems.
- There is the issue that has been raised several
- 24 times of why aren't utilities, however, willing to go
- 25 ahead. I guess the answer is that the length of time it

- 1 takes between commitment and operation is too long. How
- 2 much shorter does that have to be to make a break point to
- 3 where a utility is willing to make that kind of a
- 4 commitment, or is the cost of a plant so high that unless
- 5 utility commissions are willing to put construction work in
- 6 progress into the rate base and they still wouldn't be
- 7 willing to do it?
- 8 MR. STASZESKY: I cannot give you a break point,
- 9 you know, like seven years or ten years, Mr. Ahearne,
- 10 because I simply don't have that number.
- 11 CHAIRMAN AHEARNE: No. I understand.
- 12 MR. STASZESKY: But I think I can answer it in a
- 13 little bit different way. A generating unit today, a new
- 14 nuclear power plant today, and in some respects coal is not
- 15 far behind, but the nuclear plant today, its final costs
- 16 Without construction work in progress in the rate base is
- 17 double the actual cost of the plant. In other words, a \$2
- 18 billion plant could be built for a billion dollars for the
- 19 actual hardware, engineering ---
- 20 CHAIRMAN AHEARNE: Construction and labor.
- 21 MR. STASZESKY: --- and the actual cost of the
- 22 plant. The balance of the cost is inflation and allowance
- 23 for funds used during construction, interest, which is
- 24 capitalized into the plant.
- 25 So it is because that is increasing at that rate,

- 1 because of the high inflation rates, double digit inflation
- 2 and the inflation related to time, of course, plus the
- 3 accounting requirement of building the interest costs, the
- 4 carrying costs into the final costs that with uncertainty as
- 5 to when that comes to an end there is no way you can go
- 6 forward.
- 7 So I think we have two things to contend with.
- 8 One is to reduce the time so that the interest costs are
- 9 reduced and so that the effects of inflation are reduced,
- 10 and secondly, to reduce inflation. Inflation is the great
- 11 enemy of this country. I don't think anyone in this room
- 12 would argue with that or probably any thinking person in the
- 13 country. We must get inflation down.
- 14 But even if we did have inflation down to some
- 15 reasonable number, if we don't know when we start when we
- 16 are going to end and then we continue to have the interest
- 17 building into the cost of the plant, that is simply not a
- 18 financially viable thing to do.
- 19 CHAIRMAN AHEARNE: So you don't see any
- 20 construction work in progress treatment as being essential
- 21 to solving the problem, but putting some kind of specific
- 22 certainty, or whatever you want to call it, into the
- 23 regulatory framework you feel would be the critical element?
- 24 MR. STASZESKY: I believe that is a critical
- 25 element because then at least we could calculate with some

- 1 what the final costs are but at the moment we don't know the
- 2 costs. The only way to cope that I can see with the present
- 3 situation is to shift the burden of the increased costs to
- 4 someone else. In other words, if there is an uncertainty of
- 5 what the final cost is, then someone with an infinite
- 6 resource will have to assume the responsibility to meet the
- 7 final costs.
- 8 If we could determine the final costs with
- 9 assurance we could then make a judgment that we could or
- 10 could not finance the plant.
- 11 CHAIRMAN AHEARNE: Do you see utilities being
- 12 willing at the time of going forward with their construction
- 13 application to agree with the vendor or architect/engineer
- 14 that that is it, here is the complete design, the
- 15 essentially complete design and we aren't going to make any
- 16 changes?
- 17 MR. STASZESKY: You know, you have to be very
- 18 careful with what is in people's minds when they use the
- 19 word "complete." If that meant that they had made
- 20 absolutely no change whatsoever, I think that is unlikely.
- 21 Things happen as you go along and you make minor changes in
- 22 design. The basic principles of design that would be
- 23 concerned with safety, the basic principles of meeting
- 24 regulations, I believe we could go forward with assurance
- 25 that we could meet what is in place at the time we are

- 1 making the commitment.
- The problem is that over these long periods of
- 3 licensing time in fact the regulations do change. Items
- 4 that are settled in the process, early in the process,
- 5 become reopened later in the process if it isn't closed up
- 6 early on.
- 7 So when you have a process that runs three years,
- 8 four years or seven years, almost infinite, you know people
- 9 are making changes in what is required of the utility. It
- 10 isn't just your requirements, it is EPA's requirements, you
- 11 know, the world doesn't stand still.
- But, on the other hand, these same requirements
- 13 are visited on the operating plants. So I think we have to
- 14 approach this with reason. When once it is agreed that a
- 15 given fundamental design, and actually the nuclear steam
- 16 supply design doesn't change during the course of the
- 17 process ---
- 18 CHAIRMAN AHEARNE: How about the balance of plant?
- 19 CHAIRMAN AHEARNE: The balance of plant won't
- 20 change from any safety or meeting a regulatory requirement
- 21 point of view. It may change from the point of view of
- 22 improving the efficiency it it is, let's say, a pump or a
- 23 heater or a device. I mean, solid state gets build into
- 24 controls at an increasing rate and these are in fact
- 25 better. I think those kinds of changes could be evaluated

- 1 outside of the given plant process on a generic basis to
- 2 assure that whatever change is taking place in the
- 3 components that go into plants do not introduce or infringe
- 4 on the regulations and standards that were in effect at the
- 5 time that the plant was committed.
- 6 Obviously if a change is made during the course of
- 7 the design or even during the course of the construction
- 8 that is so important, some fundamental issue has been found
- 9 that wasn't known at the time the plant started, then it
- 10 should be visited on all the operating plants. But if it is
- not of sufficient importance for that, then I say it is not
- 12 of sufficient importance to upset the process that was set
- 13 in motion when the construction permit was issued.
- 14 CHAIRMAN AHEARNE: Let me ask a final question and
- 15 then I will turn it over to Vic. Once the plant has got its
- 16 construction permit and is working down that line to get an
- 17 operating license the argument at least that a bunch of our
- 18 staff makes is that you can back up when the operating
- 19 license material has to be submitted in order usually, and I
- 20 recognize that we are now running into what would be called
- 21 unusual situations, but usually such that when the unit has
- 22 completed construction and is ready to fuel load the
- 23 operating license hearing can be completed.
- 24 If that is true, then you thesis would be that the
- 25 engineering change orders required because of changing

- 1 regulatory environment stretch out that time from
- 2 construction permit to operating license; is that correct?
- 3 MR. STASZESKY: Yes.
- 4 CHAIRMAN AHEARNE: That would then be the
- 5 principle regulatory problem that is embedded; is that
- 6 correct?
- 7 MR. STASZESKY: Well, it seems to me that there
- 8 are two problems. One is, first of all, the time of the
- 9 frontend between docketing and receiving the construction
- 10 permit. Actually when the PSAR is submitted that is based
- 11 on a body of regulation and standards which are understood
- 12 at that time. Through the review process changes may occur
- 13 so you come back and you change. This keeps stretching
- 14 things out.
- I think even in that period of time it is
- 16 important to define what body of standards and regulations
- 17 this particular plant is going to have to meet and move
- 18 forward expeditiously to see will it or won't it and get
- 19 that straightened out.
- Now, supppose that took one year or 15 months. If
- 21 in month 11 or month 14 a regulation is changed, I think we
- 22 should look at see is it absolutely necessary to put that
- 23 back into this process.
- MR. CULLER: That is Gordon's idea of sort of
- 25 grandfathering basically, the argument being that if you

- 1 approve the plant initially, the construction permit in
- 2 concept and operating permit, that reactor is likely to be
- 3 safe and you go wit the regulations then in progress. The
- 4 next reactor takes on the new standards that are there in
- 5 effect.
- 6 COMMISSIONER GILINSKI: But, Floyd, this is all
- 7 part of an overall deal with allowed us to get started
- 8 early. The deal was basically, yes, so far as we can see,
- 9 this is the basis on which the plant can be built and
- 10 operated but if we find anything along the way that is
- 11 pretty important and we think ought to be included it is
- 12 going to have to be included. That is really the basis on
- 13 which everyone went forward.
- Now, when things then come up you can't say, wait
- 15 a minute, you said it was safe before so it is safe now.
- 16 Well, we have learned more and we have discovered along the
- 17 way we have learned quite a few things. Now, that is not to
- 18 say that every decision was a right one or that every
- 19 change, you now, in retrospect had to be made, but that was
- 20 the basic arrangement. I don't think one can complain about.
- 21 it when we discover one or another important safety problems.
- Now, it seems to me to have a firmer arrangement,
- 23 and I think one can have that, and I think it would be an
- 24 impovement, it requires a change on both sides. I think a
- 25 prerequisite for that is that applications be, I won't use

- 1 the word "complete" but essentially complete in the sense
- 2 that instead of dealing with a reactor that is in an
- 3 engineering sense 20 percent designed one is dealing with
- 4 one that is substantially designed.
- 5 In those circumstances I think this agency can
- 6 conduct a review that is a much faster one and also, after
- 7 having initially approved the basic design, can stick more
- 8 firmly to those decisions.
- 9 It is not surprising when one deals with a
- 10 preliminary design, and in fact at the end of a construction
- 11 permit proceeding you may still be dealing with a reactor
- 12 which is, I don't know what, maybe 30 percent or maybe 40
- 13 percent, or it may be less than that, designed in an
- 14 engineering sense that there is a lot of uncertainty about
- 15 the process.
- 16 Since by and large the vendor part really is
- 17 fairly standard and is complete, that means the balance of
- 18 plant is where one needs to put a lot of attention and to
- 19 try to standardize that aspect of it.
- 20 CHAIRMAN AHEARNE: Gordon, in your experience in
- 21 dealing with overseas plants can you contrast the amount of
- 22 design work that is done on the balance of plant going in as
- 23 opposed to here? Is it the same?
- MR. HURLBERT: Well, it depends a great deal.
- 25 Some plants here are essentially duplicates of one that has

- 1 been built before and the architect/engineering work is
- 2 essentially done. Some of course we are starting right from
- 3 scratch with a new architect/engineer and a new nuclear
- 4 steam supply system. We of course try to sell duplicate
- 5 plants overseas because you save all the costs of the
- 6 architect/engineering and you save costs because you have
- 7 got as-built drawings.
- 8 The big different is that we only design and build
- 9 to the regs. as of the date of contract signing. That is
- to the big, big difference. When we build one here in the
- 11 states our rip and tear and the time is half the cost of
- 12 building the plant. Regs. change to the point where half
- 13 the time of our people are rip and tear. The result is that
- 14 the productivity if just terrible. It just affects our
- 15 craft people terribly to weld a pipe today and tear it down
- 16 tomorrow. It just won't work. It isn't the union and it
- 17 isn't the work ethic, but it is the rip and tear that we
- 18 do. Over there we just build it.
- 19 Now, lessons learned at Three Mile Island, they
- 20 reviewed every one and one or two they thought and we
- 21 recommended were substantial enough that they ought to put
- 22 it in, the ones that affecting the retrofitting here in the
- 23 states. The rest of them, most our foreign plants are not
- 24 being built to the rest of them.
- 25 It is the rip and tear, the changes, that we

- 1 estimate cost about \$500 million on a nuclear plant, \$250
- 2 million in construction and \$250 million in interest and
- 3 inflation.
- 4 COMMISSIONER GILINSKI: What fraction of that rip
- 5 and tear do you attribute to the NRC changing its mind and
- 6 what fraction is simply less than idea construction
- 7 practices?
- 8 MR. HURLBERT: Ninety percent is NRC changes in
- 9 regs. We have got a perfect comparison because we build
- 10 them overseas and we build them in the United States.
- 11 The point I want to mode is that in my judgment
- 12 the safety is better when there is not so much rip and
- 13 tear. The risk of defective workmanship and the risk of
- 14 making a mistake grossly outweighs the changes that are made
- 15 except those changes where we retrofit.
- 16 CHAIRMAN AHEARNE: You are saying the quality
- 17 control is better.
- 18 MR. HURLBERT: Well, human nature being what it is.
- 19 COMMISSIONER GILINSKI: Let me ask you, how do you
- 20 compare the quality of construction work here and abroad?
- 21 MR. HURLBERT: Well, I think they are are equal.
- 22 We have elaborate quality control systems here and we have
- 23 elaborate quality control systems abroad. I think that a
- 24 plant in Japan or a plant in Korea or a plant in Yugoslavia
- 25 or in Boston are built to equal standards.

- 1 MR. HILL: I would agree with that. I have been
- 2 all over those plants in Japan and all over them here and
- 3 there is no difference fundamentally.
- 4 CHAIRMAN AHEARNE: Any more questions, Vic?
- 5 COMMISSIONER GILINSKI: Well, let me just sort of
- 6 ask a summary question. What do you see as what is holding
- 7 up utilities from buying nuclear plants now and in the near
- 8 future?
- 9 MR. HURLBERT: The uncertainty.
- 10 COMMISSIONER GILINSKI: \re they buying coal
- 11 plants.
- 12 MR. HILL: Yes, they are putting coal plants in.
- 13 COMMISSIONER GILINSKI: What is the increase in
- 14 the capacity that has been ordered, say, in the last year or
- 15 two years, or whatever? Do you know that, Floyd?
- 16 MR. CULLER: I don't.
- 17 MR. WALSKE: I can answer that. In 1979 they were
- 18 at grossly six gigawatts of coal. I don't know whether
- 19 there were any calculations against those gross orders, but
- 20 we cancelled, as you know, much more nuclear than that.
- In 1980 they were at two and a half gigawatts of
- 22 coal and I don't know what they cancelled. We cancelled
- 23 around 10 plus or minus a little bit gigawatts of nuclear.
- 24 Mind you, there were a lot of figures tossed
- 25 around this morning. We started out talking about

- 1 additional plants for the Mineties. I don't know what
- 2 Floyd's number is exactly, but I guess it is at least 150.
- 3 MR. CULLER: At least 150 gigawatts nuclear.
- 4 MR. WALSKE: I would have said maybe 200 of nuclear
- 5 and 200 of coal additional orders are needed for the
- 6 Nineties. My point is you combine the two together. On the
- 7 order of the rates now at 30 or 40 gigawatts a year then we
- I are talking about next to nothing.
- 9 COMMISSIONER BRADFORD: Do the utilities disagree
- 10 with you or why aren't they placing those orders?
- 11 MR. WALSKE: I am not a utility, but I can't
- 12 resist giving an opinion.
- 13 COMMISSIONER BRADFORD: There is something other
- 14 than just uncertainty at work there.
- 15 MR. WALSKE: The first thing is the cost
- 16 escalation through regulation which I think Gordon has
- 17 detailed very well and the others have also detailed very
- 18 well.
- 19 The second thing Frank mentioned, and it is
- 20 exceedingly important, and that is bringing inflation under
- control because that obviously affects costs.
- The third thing is that over the years since '73
- 23 utility profits have been squeezed as prices have gone up.
- 24 In order for the utility commissions to be a little bit
- 25 responsive to the customer, and I think Bill Lee of Duke

- 1 Power commented in November that the deficiency is such that
- 2 utilities get about two-thirds of the return on equity that
- 3 they would need in order to have a viable heat inflation
- 4 program if you saw these other things that we were talking
- 5 about, the construction licensing problem plus the inflation
- 6 problem. They are still at only about two-thirds of the
- 7 profitability level. If you convert that into electric
- 8 rates it probably means that they need a one-time increase
- 9 of about 10 or 15 percent on rates and then they need to
- 10 track inflation and increased costs from that point on.
- 11 MR. HURLBERT: Let me answer that question as I
- 12 see it. They don't need any more orders at the present
- 13 time. They had substantial cess plants on order when the
- 14 '73 oil crunch came, substantial.
- 15 MR. STASZESKY: Well, they weren't excess when it
- 16 came; they were excess after.
- 17 (Laughter.)
- 18 MR. HURLBERT: I stand Jorrected. The reserve
- 19 margins in many parts of the country are still excessive by
- 20 what they would like to have. So that is why there haven't
- 21 been any plants ordered. They really didn't need them.
- 22 CHAIRMAN AHEARNE: That is why a numbered were
- 23 cancelled.
- 24 MR. HURLBERT: And why a number were cancelled.
- 25 This year they will order about ten gigawatts of coal-fired

- 1 plants and next year they will order about 15 gigawatts and
- 2 the year after that they will order about 20 gigawatts of
- 3 coal-fired plants. There were not any required new orders
- 4 from our point of view in the Frost Belt. All of the new
- 5 orders and all of the load growth, Frank is still working
- 6 off his excess reserve margin. It will all be on the West
- 7 Coast, the Rocky Mountains and the Southeast.
- 8 We are getting pretty tight in a number of places
- 9 in the country right now. Jacksonville rotated blackouts
- 10 and Gulf States is getting pretty tight The Rocky Mountain
- 11 region is getting pretty tight. The Pacific Coast is
- 12 getting pretty tight, although they just bought four
- 13 coal-fired plants. So it is just now coming to where we
- 14 have worked off our backlog and now is the critical time.
- 15 From our point of view, half of those coal-fired
- 16 plants would be nuclear plants if we could get our act
- 17 together between the architect/engineers, the vendors, the
- 18 utilities and the regulatory body.
- 19 COMMISSIONER BRADFORD: When you talk about
- 20 uncertainty then are you talking about uncertainty as to
- 21 whether the plants will ultimately be licensed at all or
- 22 uncertainty as to how much the will cost compared to coal?
- 23 Because just looking at Floyd's projections here I assume
- 24 that if the utilities and the people who lend the money had
- 25 faith in those projections and had faith also that the

- 1 demand would be there then the money to build nuclear plants
- 2 would be forthcoming and the orders would also.
- 3 MR. HURLBERT: All of my cost calculations show
- 4 that you have got to depend on how long it is going to take
- 5 to build it and you have to depend on what its up-time is
- 6 going to be and what its capacity factor is going to be
- 7 before you can make an intelligent decision on cost.
- 8 Those costs are based on reasonable construction
- 9 schedules and reasonable up-times. It is the uncertainty of
- 10 how long it will take so therefore how much it will cost.
- 11 COMMISSIONER BRADFORD: What are the construction
- 12 schedules and the capacity factors?
- 13 MR. CULLER: These assume ten years for nuclear.
- 14 COMMISSIONER GILINSKI: That is why I asked
- 15 earlier whether you thought you had made reasonable
- 16 assumptions about the real world.
- 17 MR. CULLER: We use all of the architect/engineers
- 18 and Gordon's people and GE in assembling these data. It is
- 19 not going to be right everywhere but it is reasonably
- 20 current and it is a reasonable assessment of what it takes
- 21 in time. There is a schedule of them in the report for
- 22 various sources. Sixty-one or 62 is the average for nuclear
- 23 and I think 65 for coal in the projections for the near term
- 24 and a little bit better in the far term.
- 25 COMMISSIONER BRADFORD: Then if the time really

- 1 were ten years and the capacity factor were to be 60 percent
- 2 I am still having trouble defining the uncertainty that is
- 3 preventing people from ordering nuclear as against coal over
- 4 the next few years. Is it a sense that in fact the plants
- 5 won't be licensed?
- 6 MR. STASZESKY: I would like to offer some
- 7 response. In the first place all of our economic analysis
- 8 indicates that nuclear is the most economic final overall
- 9 cost for kilowatt hours for the Northeast where I am
- 10 familiar with. I believe this is true also in many other
- 11 parts of the country, but I am just going to talk about the
- 12 area where I have confidence that I know exactly what I am
- 13 talking about. That varies a little bit, depending on who
- 14 is making the estimates, but it is in the order of 15 to 20
- 15 percent better, more economical, for nuclear.
- That looks at the same questions we were talking
- 17 about earlier of what kind of environmental requirements and
- 18 other regulatory requirements would you anticipate at this
- 19 point which is what Floyd was forecasting for coal and other
- 20 alternatives as well as for nuclear. So we would prefer to
- 21 build nuclear.
- Now, for my company when lead times were shorter
- 23 we did a rolling ten-year forecast of what our requirements
- 24 were and when we saw new generation required out in that
- 25 period then we built it into our forecast base which

- 1 includes a financial forecast which is part of that
- 2 forecast. It isn't just what our needs are going to be but
- 3 so that we can also start our financial planning.
- 4 Because the lead time is stretched out so far we
- 5 are not doing that on a 15-year base. On a 15-year base,
- 6 including and anticipating that Pilgrim-2 will be in service
- 7 we would need additional capacity in 1992. We determined
- 8 that actually last year. Our forecast this year doesn't
- 9 tell us anything different. It says the same thing, that we
- 10 will need additional capacity in '92.
- 11 So we have built into our financial planning
- 12 forecast the financial requirements for that unit. Now, in
- 13 fact, for that particular unit we were not going to build a
- 14 nuclear unit. That is not what is in our forecast.
- 15 CHAIRMAN AHEARNE: Why?
- MR. STASZESKY: But be that as it may, we put
- 17 money into 1981 to plan for that unit and that is scheduled
- 18 for September. So the question before us is will we go
- 19 forward and go to our board of directors for a commitment of
- 20 those funds in September for a unit at that time. I don't
- 21 know if we will or we won't.
- The problem that we really have to examine is what
- 23 are the uncertainties associated with that investment and
- 24 really coming to what happened, you know, why don't people
- 25 get these orders down, and our forecast of inflation

- 1 problems, the ability to recover investmen, the lead time
- 2 and what seems to be going on in our forecast of regulation
- 3 for that unit.
- 4 Incidentally, that unit was anticipated to be a
- 5 coal-fired unit that would use gasified or liquefied coal,
- 6 probably gasified, and would be a combined cycle frontend.
- 7 The answer as to "why" was because that is
- 8 relatively efficient, but because of our mix and the mix in
- 9 all of New England and all of the nuclear power that is
- 10 coming into play in New England, Millstone-3 is being built,
- 11 Seabrook is being built and so forth, the mix of nuclear
- 12 versus non-nuclear does affect what the ultimate capacity
- 13 factor will be on the units and what the final cost per
- 14 kilowatt will be. So for that point in time for us that was
- 15 the right choice.
- 16 CHAIRMAN AHEARNE: Are you saying that because of
- 17 those other factors that the economics broke against nuclear
- 18 for that unit?
- 19 MR. STASZESKY: Just for that unit, yes. But if
- 20 we just look for a unit, coal versus nuclear, nuclear comes
- 21 out cheaper. Actually what we are shooting for in New
- 22 England is 50 to 55 percent nuclear.
- 23 CHAIRMAN AHEARNE: Is it incorrect to conclude
- 24 from what you said, Frank, that had the economics broken the
- other way, nuclear ahead, you would have gone nuclear in

- 1 spite of these uncertainties that are being talked about?
- 2 MR. STASZESKY: We would have put it in our plan.
- 3 CHAIRMAN AHEARNE: Okay. As you pointed out, you
- 4 are still not sure.
- 5 MR. STASZESKY: When the time comes to commit we
- 6 will look ahead and say how confident am I that this plant
- 7 will be licensed in a timely way and that I know what the
- 8 final cost will be. That break point for us is September of
- 9 this year in our plan.
- Now, if that had happened to be nuclear, I agree
- 11 with these gentlemen, that unless it was something
- 12 tremendously different from what I see today we would not
- 13 commit a nuclear plant and I don't know who would based on
- 14 the uncertainty that is out there which comes to the final
- 15 question.
- 16 If you believe Floyd's numbers, which I do, not
- 17 the exact numbers, that if we don't have nuclear we are
- 18 going to have a shortfall of electric supply in this country
- 19 with very fire results. I do believe in that.
- 20 So the question is what does a utility do if he
- 21 doesn't get down there with his order either for a nuclear
- 22 plant or some other long lead-ti; a plant, and coal is no bed
- 23 of roses I might add, the answer, and it is not in the
- 24 customer's interest and it is not in the country's interest,
- 25 but the answer is that at the last minute, and the last

- 1 minute may be five years or something like that, when you
- 2 say we can't wait a day longer and you go out and you buy a
- 3 gas turbine or something. Then the country suffers in many
- 4 ways. It has a higher cost of electricity, the national
- 5 security is damaged and that is exactly what happens.
- 6 MR. CULLER: There is another source of
- 7 uncertainty and basically it is the nuclear plants are now
- 8 subject to being down with frequency and the uncertainty
- 9 that is given perhaps by the whole attitude of guestioning
- 10 by review after review stretching long into time. The
- 11 questions of safety lead to the uncertainty in the public
- 12 mind and on the part of the utilities as to whether or not
- 13 nuclear is going to make it. So that there are several
- 14 sources of uncertainty in addition to the economics.
- 15 CHAIRMAN AHEARNE: As time is running out we would
- 16 like to turn to the gentleman who is on my right and ask
- 17 whether he would like to make any comments.
- 18 COMMISSIONER. HENDRIE: There are, as all of you
- 19 have noted in various ways this morning an assortment of
- 20 restraints that now operate to keep new orders from
- 21 appearing and that apparently are going to continue to
- 22 operate for some time in that way. Some of those are within
- 22 this agency's purview and some of them aren't.
- I guess my own sort of horseback cut at it would
- 25 be that about half the problems are here and half of the

- 1 problems are in other places, including not notably the
- 2 assorted regulatory commissions, the state commissions that
- 3 all the utilities have to deal with.
- 4 Nevertheless, that doesn't say that for any of us
- 5 we ought to say, well, we are only a part of the problem and
- 6 go and get the rest of it fixed up and come back here. I
- 7 think it would be useful for everybody to try to improve the
- 8 situation.
- 9 Now, if you are ever going to build a plant
- 10 rapidly or at least rapidly once you have come to the
- 11 conclusion that you want a nuclear plant and have begun to
- 12 commit appreciable funds to it so that then the interest
- 13 problem begins to roll two things have got to happen.
- 14 One of them is there has to be some level of prior
- 15 agreement on the plant design so that it is not restrained
- 16 unduly by the necessary length of staff review processes and
- 17 arguments over design features. Well, we have a batch of
- 18 What are called standard designs out there that have some
- 19 level of staff approval. In principle at least these could
- 20 get churned through once more for Three Mile Island related
- 21 things and there would then be available at least a limited
- 22 number of reasonably well agreed to plant configurations.
- Now, I say a limited number because my own view is
- 24 that it is going to have to go beyond the nuclear steam
- 25 supply and the agreed-upon parts of those designs. You are

- 1 going to have to go out and cover the essential safety
- 2 systems in the balance of plant, the auxiliary systems.
- 3 Those are the places that have hung us repeatedly before.
- 4 Nevertheless, there is a lot of stuff alon; that
- 5 line that has been accomplished or is in the mill on a hold
- 6 status since Three Mile Island and I think we might very
- 7 well get there. Okay, so that is sort of the design side.
- 8 But the other side is that siting plants is going
- 9 to continue to be a hassleat some places more than others
- 10 but not easy any place. That means if you are going to be
- 11 able to go rapidly and efficiently once you start committing
- 12 heavy funds to a plant that you have to get some
- 13 corresponding level of agreement of the siting.
- 14 So it seems to me from the utility's standpoint
- 15 you have got the following problem. You can't have an
- 16 economically viable nuclear project unless you can do it
- 17 rapidly and you can't do it rapidly unless you can get
- 18 started on the arguments over siting and the inevitable
- 19 hearings and arguments and compromises and so on and you get
- 20 yourself into sort of a chicken and egg situation.
- 21 You aren't going to want to start on that siting
- 22 venture unless you are confident you can have a viable
- 23 nuclear project and make an adequate case for it on the
- 24 economics and so on, but you can't make that case until you
- 25 have got the siting set up. So now you are bound.

- 1 I wonder how we are going to achieve the situation
- 2 where utilities or somebody is villing to come forward and
- 3 start carrying out the site examinations and proposing for
- 4 consideration and review the sites that we need. I suppose
- 5 to at least some extent and on some systems that already
- 6 have plants you can come in with putting more units on
- 7 existing sites and that has the advantage that we have
- 8 looked at those sites and either we like them or we don't
- 9 like them. Some of the existing sites I don't think we
- 10 would be very happy to see proposals for new units. Please
- 11 don't bring me Indian Point-4. You know, I have got enough
- 12 to worry about.
- 13 (Laughter.)
- 14 MR. HURLBERT: I can't stand another Indian Point.
- (Laughter.)
- 16 COMMISSIONER HENDRIE: I can remember when we were
- 17 almost up to Indian Point 6 back -- well there was a point
- 18 in the early Seventies or maybe '69.
- 19 Anyway, it is not quite clear to me of how do we
- 20 get to a place where utilities or state siting boards or
- 21 somebody has got the funds and the willingness to go ahead
- 22 and fight a series of site battles, because there are going
- 23 to be battles, and go through hearing processes and get
- 24 approvals on site contingent on, you know, reactors that
- 25 fall within some prescribed envelope there in a circumstance

- 1 when you are not going to be able to say that you have very
- 2 much assurance that there will ever be a viable nuclear
- 3 generating plant project to occupy that site.
- 4 That is a problem for you it seems to me in all
- 5 kinds of ways, justifying the expenditure of the funds for
- 6 that site, examination, review and the licensing process to
- 7 a rate commission when you can't say for use that you are
- 8 going to build a plant there and generate some power and all
- 9 sorts of similar difficulties.
- 10 I don't ask you the question of what are you going
- 11 to do about that. I would be interested to comment. I
- 12 would like to point out that having brought the process of
- 13 new orders and a licensing process which, if not ideal, at
- 14 least had some forward motion, having brought all that to a
- 15 stop or havind had it brought to a stop for us by the events
- 16 of the past two years, there is problem in getting it
- 17 started again. As is the case with most pieces of
- 18 machinery, getting the parts moving together again to
- 19 achieve a steady state dynamic condition is pretty hard.
- 20 MR. STASZESKY: Mr. Hendrie, I would just comment
- 21 that I am not positive of the solution but I am reasonably
- 22 certain that all it needs is leadership. We have an example
- 23 in Massachusetts. We have a Governor who is pro-growth and
- 24 pro-business and pro-energy not because it is going to do
- 25 something for him personally but because he has the same concepts

- 1 that Floyd was trying to lay out and that these two
- 2 gentlemen have both mentioned, which is that for the welfare
- 3 of society and the growth for the people who exist in the
- 4 world today, in the United States today, who are going to
- 5 form family units, who are going to have anticipations and
- 6 expectations and certainly the minorities of our country who
- 7 have the most to gain from growth in society need increased
- 8 energy supplies. That is what our Governor seeks.
- The fact of the matter is today the unemployment
- 10 rate in Massachusetts is 4.7 percent, whereas previous to
- 11 his administration it was difficult to get permission to
- 12 build anything, whether it be, and never mind a nuclear
- 13 power plant, whether it be an oil refinery or some kind of a
- 14 manufacturing facility other than high technology which
- 15 doesn't have many impacts on the environment. These
- 16 licenses are now issuing, but what is the difference: The
- 17 difference was the leadership and the political leadership
- 18 of the Commonwealth of Massachusetts.
- 19 My response to your question of how is this
- 20 brought about, I think it is brought about through
- 21 leadership and not by sitting back and wringing our hands
- 22 and saying what can we do. We have to get people in place
- 23 who are willing to say I believe this is important for the
- 24 welfare of my state or my country and then he has to get out
- 25 and tell the people that he believes that. I don't think we

- 1 have seen that in the past four years. So that is my
- 2 response.
- 3 I wonder if I could offer one other comment,
- 4 Mr. Ahearne, again just from a personal experience point of
- 5 view reinforcing this growth in electricity because I think
- 6 there are a number of people in society who may question,
- 7 you know, the growth figures. They say, well, we aren't
- 8 really going to need it. So there is always a reluctance to
- 9 get started with it and that is the problem when something
- 10 has a long lead time. It is difficult to really get people
- 11 convinced that something is going to be needed 10 years away
- 12 or 12 years away.
- 13 It is just difficult to get the process moving
- 14 when most people are more concerned with the fact of
- 15 inflation and the increase in their disposable income is
- 16 actually in a regative direction based on inflation.
- 17 Newspapers aren't interested in what is going to happen 10
- 18 or 12 years from now. So it is difficult to get people's
- 19 attention. But the fact is that this growth is happening.
- 20 In the City of Boston this year, 1981, 1982, 1983,
- 21 1984, in those four years there will be \$1 billion of new
- 22 commercial construction, hotels, office buildings, growth.
- 23 Now, in Boston we have a district steam heating system.
- 24 Unfortunately, the only source of fuel for that district
- 25 steam heating system is oil and we burn the cheapest oil

- 1 there is. It is residual oil and, unfortunately, it is half
- 2 percent oil which increases the cost. But, nevertheless, it
- 3 is cheaper oil than anyone else can buy.
- 4 We cannot sell the district steam "eating system
- 5 to these new major buildings. Why not? Because the people
- 6 putting up those buildings say even if your cost is less
- 7 today it isn't going to be tomorrow. Cil is absolutely an
- 8 uneconomic thing for us to put our confidence in oil to
- 9 supply the energy requirements of those buildings, the space
- 10 heating.
- 11 Out of seven new hotels presently committed in the
- 12 City of Boston four of them are totally electric. We didn't
- 13 sell them. They sold themselves. That load is coming on.
- 14 MR. CULLER: Mr. Chairman, may I comment.
- 15 CHAIRMAN AHEARNE: We are about to bring this
- 16 meeting to a close.
- 17 COMMISSIONER BRADFORD: I have a comm t, too.
- 18 MR. CULLER: Quickly on the siting. Inere is the
- 19 importance of the source term on siting and the degraded
- 20 core hearings have great influence on siting and I think you
- 21 recognize this. It is one of the uncertainties now present
- 22 in the nuclear picture.
- 23 COMMISSIONER BRADFORD: As one who has been both a
- 24 state regulator and now a regulator on this Commission ---
- 25 (Laughter.)

- 1 COMMISSIONER BRADFORD: --- I guess 3 hundred
- 2 percent of the problem is as Joe divided it up, but it does
- 3 give me some perspective on the phrase "regulatory
- 4 uncertainty" which somehow seems to have come into the
- 5 lexicon at just about the time that I came into regulation.
- 6 (Laughter.)
- 7 COMMISSIONER BRADFORD: It isn't I think simply :
- 8 matter of whimsicality in the regulatory agencies or
- 9 leadership in the sense that it comes and goes depending on
- 10 who is in charge at the top at the time. In this agency as
- 11 I see it regulatory uncertainty in the sense that I think I
- 12 have been hearing it from you all this morning comes from a
- 13 set of very specific events and concerns.
- To some extent it is that the plants as designed
- 15 and then built, as we talked about earlier, simply are not
- 16 always the plants that we think that we have licensed and
- 17 there are just a number of specific cases that one can
- 18 sight. We think we have licensed plants with qualified
- 19 equipment and then it turns out on a closer look that the
- 20 equipment isn't always qualified. We think we have licensed
- 21 plants that can't have fires to do a given amount of damage
- 22 and then when we go back and look a few years later we
- 23 discover that the fire protection configurations aren't
- 24 quite what we thought we had licensed. We think we have
- 25 licensed full proof scram systems and then we have an

- 1 episode like the Browns Ferry one of last year with regard
- 2 to hydrogen control and some specific containments, and one
- 3 can go on like that.
- 4 I think the overall sense of regulatory
- 5 uncertainty that you have does trace back to a set of
- 6 specific causes. Now, it may well be that there are things
- 7 in our licensing process, things in the ways we set
- 8 schedules or set deadlines and sometimes have to shut plants
- 9 down that can be improved.
- 10 The fundamental cause or the reason we do these
- 11 things does stem from sets of events that continue to show,
- 12 most recently at Indian Point, that the plants have a way of
- 13 fooling both those who design them and those who regulate
- 14 them. That doesn't happen because Jimmie Carter is
- 15 President for one four-year period and it won't necessarily .
- 16 stop because Ronald Reagan is President for the next four
- 17 years or eight years or however long.
- I agree with Joe that there may be a lot to be
- 19 gained out of early siting. It may that what is forthcoming
- 20 in terms of what we will learn about iodine will offer some
- 21 encouragement and there may be ways that we can improve the
- 22 process. But at the bottom it won't wash to say that the
- 23 problems that you and we have now come simply from something
- 24 called regulatory uncertainty because that uncertainty does
- 25 have a real basis and the basis is in the way the plants are

1	designed and built. You have acknowledged it today as well,
2	but I just wanted to re-emphasize that there is a problem on
3	your side of the table as well as on ours.
4	I did have a couple of questions, but I think it
5	is better to do them on the phone.
6	CHAIRMAN AHEARNE: When you go into an outreach
7	program you reach out and you hear some things which you
8	know and some things you don't know and some things you like
9	and some things you don't like. I think it has been an
10	interesting morning and we will just have to see to what
11	extent both sides go forward.
12	Thank you very much.
13	(Whereupon, at 12:05 p.m., the meeting concluded.)
14	
15	
16	
17	
18	
19	
20	
21	
22	
23	
24	
25	

NUCLEAR REGULATORY COMMISSION

in the	matter	of: MEETING WITH AIR ON THE FUTURE OF NUCLEAR POWER	PLANTS
		Date of Proceeding: January 21, 1981	
		Docket Number:	
		Place of Proceeding: Washington, D.C.	

Mary S. Simons

Official Reporter (Typed)

Many Common Official Reporter (Signature)