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DIRECT TESTIMONY OF

MARK D. LUFTIG

FOR

TEXAS POWER & LIGHT COMPANY

DECEMBER 1979

8104170637



DIRECT TESTIMONY OF MARK D. LUFTIG

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Q. PLEASE STATE YOUR NAME AND BUSINESS ADDRESS.

A. My name is Mark D. Luftig. My business address is One New York Plaza, New York, New York 10004.

Q. BY WHOM ARE YOU EMPLOYED AND IN WHAT CAPACITY?

A. I am Vice President and Manager of the Utility Group in the Stock Research Department at Salomon Brothers.

Q. PLEASE DESCRIBE BRIEFLY YOUR EDUCATION AND YOUR BUSINESS EXPERIENCE.

A. I obtained my Bachelor of Arts degree (major in Economics) from Columbia University in 1958. Upon graduation, I undertook simultaneous programs in business and law. I obtained my Master's degree in business from Columbia Graduate School of Business in 1961 where I majored in accounting and a doctorate degree in law from Columbia Law School in 1962. From 1962 to 1968 I was engaged in the private practice of law. During that time, among other things, I participated in the formation and management of an investment advisory company and a mutual fund. I became associated with New York Telephone Company in 1968, and between 1968 and 1975 I served as Attorney, General Attorney-Rates and Regulatory Matters and as a member of the Company's Finance Committee. I also lectured on rate of return and participated in the preparation and trial of several general rate proceedings, as well as in a proceeding involving the investigation of the Bell System's capital structure. These cases, lectures, and my daily work were concerned with the performance of the utility industry as viewed by the financial community. I joined Salomon Brothers in 1975 and became a Vice President in 1977.

Q. PLEASE DESCRIBE BRIEFLY THE BUSINESS OF SALOMON BROTHERS.

A. Salomon Brothers is an investment banking firm with offices throughout the United States, an office in Hong Kong and a subsidiary in England. We are

1 underwriters and brokers in addition to making markets at our own risk in all
2 security markets. Because of our varied activities, we are in daily touch with
3 thousands of analysts, portfolio managers and traders from banks, corporations,
4 insurance companies, mutual funds, and others. This activity gives us an up-to-
5 the-minute awareness of their thinking. We also give advice to corporations as to
6 financial matters and with respect to the best ways to raise capital.

7 Q. WHAT IS THE VOLUME OF SECURITIES HANDLED BY SALOMON BROTHERS?

8 A. During its fiscal year, ended September 30, 1978, Salomon Brothers managed or
9 co-managed 180 public offerings of corporate securities with a total value of
10 \$11.8 billion. Recent figures disclose that Salomon Brothers ranked first or
11 second in total underwritings managed for 1978. Our firm is also a leader in the
12 field of private placements. During fiscal 1978, the firm placed privately,
13 securities aggregating \$2.9 billion. We are also among the largest managers of
14 new debt issues in the United States. During our 1978 fiscal year, we managed or
15 co-managed 35 utility debt issues aggregating \$2.9 billion. Our net worth at the
16 close of our last fiscal year was over \$200 million, ranking us second in size
17 among all United States securities firms. During our 1978 fiscal year, we handled
18 over \$500 billion in purchase and sales of securities.

19 We also have investment banking relationships with a number of utilities and
20 at any given time maintain positions in the various debt and equity issues of those
21 utilities. This gives us an unusual insight into investors' current attitudes toward
22 utility securities.

23 Q. PLEASE DESCRIBE THE FUNCTIONS OF AN UNDERWRITER.

24 A. An underwriter or underwriting syndicate buys a security issue from an issuing
25 company and then resells it to the investing public at an "offering price" fixed by
26 the underwriter. The difference between the purchase price and the offering
27 price must compensate the underwriter for its costs and services in marketing the
28 issue, as well as for the risk it assumes. If the issue cannot be completely resold



1 at the offering price fixed by the underwriter, it is the underwriter, rather than
2 the issuing company, who bears the full measure of any loss.

3 Q. WHAT OTHER SERVICES DOES SALOMON BROTHERS PERFORM?

4 A. We provide a broad range of bond market, money market, and equity research, and
5 advisory services for investors in, and issuers of securities. One of our specialties
6 in this area is public utility stocks and bonds.

7 Q. WHAT ARE YOUR DUTIES WITH SALOMON BROTHERS?

8 A. As Vice President and Manager of the Utility Group, I direct and conduct
9 complete financial, managerial, and technical research and analyses of electric
10 utilities, and combination companies. In the course of my duties I meet with and
11 give advice to financial officers of these corporations, and to investors as well. I
12 am also responsible for writing reports about the industry. These reports are
13 recieved by more than two thousand members of the financial investing com-
14 munity.

15 Among other things, my reports form the basis upon which our clients make
16 investment decisions. The institutions which receive my reports and the portfolio
17 managers and analysts with whom I regularly speak are among the major
18 investment decision-makers. Their minimum return requirements and their
19 interpretation of fundamental financial factors determine whether they are
20 buyers or sellers of the securities of the companies I analyze in the course of my
21 research. The decisions of these institutional investment managers, together with
22 the prevailing economic and financial forces, determine the current cost of equity
23 for companies. My value to these managers as a research analyst rests on my
24 ability to enable them to do a better investment job with their clients' money. In
25 sum, my job is to analyze utility companies, and to give advice to our clients with
26 respect to buying or selling equity and debt holdings in utilities at given prices at
27 given times. My job involves making judgements every day as to the cost of
28 common equity of utilities and those judgments influence directly the movements



1 of millions of investment dollars.

2 Q. IN WHAT OTHER PROFESSIONAL ACTIVITIES HAVE YOU BEEN ENGAGED?

3 A. I am President and a member of the Executive Committee of the National Society
4 of Rate of Return Analysts, Inc. and a member of the New York Society of
5 Security Analysts. I am a Registered Principal with the National Association of
6 Securities Dealers and a Registered Representative with the New York Stock
7 Exchange. I am also a member of the Utility Finance Committee of the Public
8 Utility Law Section of the American Bar Association and a member of the Public
9 Utility Law Section of the New York State Bar Association. In addition, I am also
10 on the faculty of the Lincoln Institute of Land Policy, a private foundation which,
11 among other things, gives courses on taxation of utility property and rate of
12 return. I have also lectured at and participated in Public Utility Symposiums
13 before investors, utility executives, regulators and underwriters. My comments
14 on utility financing have been quoted in The Wall Street Journal, The New York
15 Times, many other newspapers, Business Week, Electrical Week, and Public Utility
16 Fortnightly. I have testified before this Commission, the Connecticut Public
17 Utilities Control Authority, the Illinois Commerce Commission, the Massachusetts
18 Department of Public Utilities, the Michigan Public Service Commission, the
19 Missouri Public Service Commission, and the New York Public Service Commis-
20 sion and I have filed testimony with the District of Columbia Public Service
21 Commission, the Iowa Commerce Commission, the North Carolina Utilities
22 Commission and the Federal Energy Regulatory Commission.

23 Q. ON WHAT SUBJECT HAVE YOU BEEN ASKED TO TESTIFY IN THIS PRO-
24 CEEDING?

25 A. I have been asked to testify with respect to the cost of capital to Texas Power &
26 Light (TP&L) and to recommend a fair rate of return on equity for TP&L.

27 Q. WHAT CONCLUSIONS DID YOU REACH?

28 A. After a thorough examination of the relevant data, and based upon my experience,



1 I have reached the following conclusions:

- 2 1. Utilities are viewed by investors as riskier investments than in the past and
3 thus their costs of capital have increased in recent years.
- 4 2. While there has been some recent improvement in the level of TP&L's
5 earnings, costs of capital have also increased, leaving a deficiency between
6 earned return and required return.
- 7 3. TP&L continues to face a large construction program. Although the
8 construction program appears to have peaked in 1979, the 1980 program is
9 the second largest in the company's history and the 1980-81 program is
10 projected to be as large as the 1977-78 program, both about \$583 million.
- 11 4. TP&L will be able to attract capital on reasonable terms only if it can earn
12 its full cost of capital and offer investors a prospective return commensurate
13 with that which they can obtain elsewhere from investments of
14 comparable risk.
- 15 5. To accomplish this, TP&L needs improved earnings over a sustained period.
16 A number of guides to determining a fair rate of return on common equity
17 which I have examined show that TP&L requires a return on book equity of
18 at least 16.0%. This is the minimum return on book equity necessary to
19 enable TP&L to maintain its financial integrity, and to attract capital by
20 giving investors an opportunity to earn returns comparable to those available
21 on investments of corresponding risk.

22 Q. WHAT ARE SOME OF THE SIGNIFICANT CHANGES THAT HAVE OCCURED IN
23 THE CAPITAL MARKETS SINCE DECEMBER, 1977, WHEN YOU SUBMITTED
24 TESTIMONY IN DOCKET NO. 1517?

25 A. Costs of capital have increased drastically. Debt costs have reached historical
26 heights. The prime rate which was $7 \frac{3}{4}\%$ in December, 1977, doubled to $15 \frac{1}{4}\%$ -
27 $15 \frac{1}{2}\%$ currently. The discount rate doubled from 6% to 12% while new
28 long-term triple A bond rates increased by almost 3 percentage points from



1 8 1/4% to 10 7/8%. Long-term government bonds, which are viewed as a proxy
2 for a risk-free investment, increased from 7 3/4% to over 10%.

3 Not only has the cost of debt increased, it is also clear that costs of equity
4 have also risen significantly.

5 Finally, in December, 1977, the one hundred electric utilities we follow on a
6 regular basis were selling at 102% of book value and Texas Utilities was at 116%
7 of book value. Using a June 30 book value, currently the group is at 83% of book
8 value, while TU is at 96% of book value. In other words, the market prices of the
9 Company's and industry's common shares have deteriorated drastically and in
10 about the same proportions.

11 I wish to state at the outset that, to a large extent, I do not attribute the
12 deterioration in TU's market/book ratio to faults in management, or in the
13 Commission, but rather to inflation. I firmly believe that the Company's
14 maintenance of financial flexibility and its decision to accelerate into a lignite
15 construction program at a relatively early stage, and backed by the Commission's
16 actions to support the Triple A bond rating, will result in millions of dollars in net
17 savings to TP&L customers.

18 Q. PLEASE DESCRIBE BRIEFLY YOUR GENERAL APPROACH TO THE TASK OF
19 DETERMINING A FAIR RATE OF RETURN ON COMMON EQUITY FOR TP&L.

20 A. First, I examined the financial and business condition of TP&L to determine the
21 character and extent of the risk which potential investors in the common equity
22 of the Company would be asked to evaluate. Then I made an analysis of general
23 economic and business conditions to determine the climate affecting the cost of
24 equity capital to TP&L. This is important because, in an economy in which the
25 supply of capital is scarce in relation to demand, investor requirements, and thus
26 capital costs, are generally higher than in an economy in which capital is more
27 plentiful in relation to demand. Finally, I made a determination of the minimum
28 fair rate of return on common equity for TP&L. By the decisions of this

1 Commission, the minimum fair rate of return is that which enables a utility to
2 earn its cost of capital. The cost of capital to a company, such as TP&L, which
3 has both long-term debt and equity is the weighted average cost of the company's
4 debt and equity capital. Determination of the cost of senior securities (debt and
5 preferred stock) poses relatively few problems, but the cost of common equity is
6 far more difficult to ascertain.

7 To ascertain a fair rate of return on common equity, I first determined the
8 minimum current cost of common equity to TP&L, based on a number of different
9 guides used by sophisticated investors, a discounted cash flow analysis, a multiple
10 regression model, an examination of what industrial companies were earning, and
11 consideration of the spread, or so-called risk premium, between the return
12 currently available on triple A - rated utility bonds and the additional return
13 required to induce investors to invest in equity securities, which are subject to
14 greater risk.

15 Q. BEFORE DISCUSSING YOUR ESTIMATE OF THE COST OF EQUITY CAPITAL
16 TO TP&L SPECIFICALLY, WOULD YOU PLEASE COMMENT ON THE GENERAL
17 FINANCIAL CONDITIONS THAT ARE RELEVANT TO THE PROPER DETER-
18 MINATION OF THE COST OF EQUITY CAPITAL?

19 A. In making a judgment as to what investors are requiring as a return on equity
20 capital at a particular point in time, one must be cognizant of certain general
21 economic factors, such as inflation rates, interest rates, levels of demand for
22 capital and supply of investment funds, and general business conditions. These
23 factors indicate whether, in general, investors will be requiring users of capital to
24 pay relatively higher, or relatively lower, costs of capital. This is a useful
25 starting point because it indicates whether the inherent uncertainty in estimating
26 the cost of common equity should be resolved in a somewhat higher, or a
27 somewhat lower, direction.

28 The state of the economy today is uncertain. Real GNP growth slowed in

1 the first quarter of 1979 and is currently close to a standstill. Most economists
2 believe that we are either in a recession or are heading towards one. Unemploy-
3 ment continues at a relatively high level. Interest rates are up sharply. The
4 discount rate of 12% is at its highest level in history. It was at 6% as late as
5 January, 1978. From May, 1977 to November, 1979, the prime rate rose from
6 6 1/4% to 15 1/4% - 15 1/2%. As I have shown earlier, long term interest rates
7 have also risen significantly. This increase in interest rates is attributable to a
8 number of factors, including:

- 9 1. The level of federal budget deficits. While the level of the federal deficit
10 for fiscal 1979 was less than \$30 billion, it is likely to be closer to \$50
11 billion in calendar 1980 and it could approach \$100 billion in 1981.
- 12 2. Inflation increased in 1978. The Consumer Price Index rose by 8% in 1978
13 and, on an annualized basis by 13% in the first nine months of 1979. We are
14 likely to experience double digit inflation at least through 1980. As recently
15 as the late 1960's, 4% was considered to be "runaway".
- 16 3. Corporate demand for debt capital still remains very strong. The volume of
17 new money requirements set a record in 1979, which we do not expect to be
18 reduced substantially in 1980.

19 Q. HOW ARE INVESTORS REACTING TO THESE GENERAL FINANCIAL CONDI-
20 TIONS?

21 A. Investors are cautious. They have lost faith in the ability of government to buffer
22 or cushion sharp economic fluctuations since the shattering experience of the
23 1974-1975 period when we experienced double-digit inflation and near double-
24 digit unemployment. An element of uncertainty exists with respect to the
25 effectiveness of the government's economic policies and practices. Investors are
26 viewing the rise in interest rates as inflationary. This also increases their return
27 requirements on equity investments. The Federal Reserve, in an attempt to
28 restrain growth in the money supply, and hence in the rate of inflation, has pushed



1 up interest rates in an attempt to discourage borrowers. President Carter's
2 inflation and energy programs will necessarily lead to higher interest rates. The
3 first effects are already being felt by the housing and automobile industries. The
4 only event that has a reasonable chance of breaking the interest rate spiral is a
5 continued slowing in the economy's growth rate and a recession. However, even a
6 recession, if energy induced, might not break the interest rate spiral. In a
7 classical recession, idle capacity usually results in a slowing of demand, reduced
8 plant expansion, reduced borrowing and reduced prices. If the recession were
9 energy induced, however, idle capacity could appear only in areas where there was
10 no real demand. Growth in other areas could continue. The term "stagflation"
11 has been coined to describe this kind of economy where low growth and inflation
12 persist simultaneously.

13 This focuses investors' attention on high quality, very liquid investments. In
14 my opinion, this will continue to make financing difficult and expensive for U.S.
15 industry in general, and for public utilities in particular, over at least the next
16 few years.

17 Even when utility stocks were selling in the market closer to their book
18 values and when interest rates were lower than they are today, a number of
19 utilities experienced difficulty raising needed capital, particularly if they were
20 not of the highest investment quality. For example, we still see utilities being
21 forced to cut their construction programs because of financing difficulties.
22 Moreover, the cost of capital is very high by historic standards and is likely to
23 remain so in the long term.

24 Q. WHAT WILL BE THE NATURE OF THE COMPETITION FOR CAPITAL THAT
25 WILL BE FACED BY TEXAS POWER & LIGHT?

26 A. With its large construction program and large external financing requirements,
27 Texas Power & Light will face rapidly and substantially increasing competition for
28 new capital. Exhibit MDL-1 shows the tremendous increase in the demand for



1 credit over the years 1974 through 1979 and as projected through 1980, rising
2 from an annual level of \$180.9 billion in 1974 to a projected demand for 1980 of
3 \$392.3 billion. The demand of the highest quality borrowers available--the U.S.
4 Government and U.S. Government agencies--has risen phenomenally. It is
5 projected to be \$96.5 billion for 1980, compared to \$28.4 billion in 1974. The
6 credit demands of other high quality borrowers, state and local governments and
7 corporations, have also risen at tremendous rates. For example, the demand of
8 state and local governments is projected to total \$27.0 billion in 1980 or almost as
9 much as in 1974 and 1975 combined. As shown by Exhibit MDL-2 net new
10 corporate bond issues for 1980 are expected to total about about \$30 billion
11 compared with \$23 billion in 1974. In summary, competition for capital funds in
12 recent years has often been intense. Investors are well aware of this fact, and
13 further they anticipate that this competition may intensify even more in the
14 future.

15 Q. PLEASE PROVIDE SOME ASSESSMENT OF THE NATURE OF THE COMPETI-
16 TION FOR FUNDS IN THE FUTURE.

17 A. Exhibit MDL-3 shows that the total amount of credit market debt outstanding
18 more than doubled from 1966 through 1976 and that estimates are that it will just
19 about double again by 1986. In addition, to support the corporate debt structure
20 indicated in that table, net new issues of corporate stocks, which averaged only
21 \$.93 billion per year during the 1960's and \$8.6 billion annually since the start of
22 this decade, are likely to swell to \$30 to \$35 billion annually by the mid-1980's.
23 This continual growth in the demand for capital has increasingly focused investors'
24 attention on the subject of a capital shortage. A number of studies support the
25 conclusion that a capital shortage will manifest itself as soon as the early and
26 mid-1980's.

27 For investors, the capital shortage problem is closely linked with the
28 problem of rising interest rates and inflation. They have been made wary by the



1 bitter experiences of the past decade, in which rising inflation pushed interest
2 rates to new high levels and stock prices were depressed to the point where total
3 market returns were often negative. As inflation accelerates, corporate balance
4 sheets become more impoverished and corporate internal cash flows become
5 inadequate to finance the rapidly increasing nominal dollar costs of doing
6 business. This is particularly true for capital intensive utilities whose deprecia-
7 tion charges are inadequate to provide for replacement of existing plant. For
8 example, if plant purchased 30 years ago for \$100 million now costs \$700 million
9 to replace the same capacity, depreciation has recovered only one-seventh the
10 needed replacement funds. In essence, high rates of inflation do not allow
11 businesses to generate sufficient capital internally to meet their needs. Thus, to
12 be reasonably assured of raising the capital needed to meet the demand for
13 services in the years ahead, it is extremely important that TP&L maintain its
14 credit position and attain an attractive return on common equity, not only to
15 minimize its cost of capital, but also to maximize the sources of funds to which it
16 may have access.

17 Q. DOES A LOWER BOND RATING LIMIT THE SOURCES OF FUNDS TO WHICH A
18 COMPANY HAS ACCESS?

19 A. Yes, it certainly does. Primary emphasis is often placed on the limiting nature a
20 lower bond rating has in terms of foreclosing from the market those large
21 institutional investors which are restricted to bonds above a certain rating.
22 However, there is another significant limiting result due to lower quality bond
23 ratings, that is the foreclosure from the new equity markets which results when
24 bond ratings fall.

25 Q. HOW DOES INFLATION AFFECT BOND RATINGS?

26 A. In part, lower bond ratings can be traced to inflation, depreciation reserves which
27 do not meet the cost of replacements, and the rise in interest rates combined with
28 sharply increased amounts of debt which has adversely affected both cash flow



1 and fixed charge coverage. As a result of the deterioration in the quality of
2 corporate securities, investors in recent years have been exhibiting a marked
3 preference for quality. Maintaining quality ratings has proven particularly
4 difficult for utilities because they cannot adjust their pricing mechanism at will,
5 and because of the severe adverse impact inflation has had on their ability to
6 control expenses. With interest rates surpassing the 1974-1975 levels, there is
7 concern about a repeat of 1974 and 1975 market conditions. For example,
8 between May 1974 and the end of 1975, only five Triple B-rated utilities were able
9 to sell long-term bond issues, although many more would have liked to do so.
10 Also, as an example of the penalty for a lower rating, in January 1975, two similar
11 sized, intermediate-term issues, one rated Triple A and the other rated Triple B,
12 were sold on the same day with an interest spread of 464 basis points between the
13 two issues.

14 With the latest rise in interest rates, quality spreads have begun to widen.
15 The spread between new long-term triple A and triple B issues was 70 basis points
16 in December 1977. It has tripled to 212 basis points in November 1979. On a spot
17 basis, in October 1979, a \$170 million, 40-year, triple A bond issue and a smaller,
18 \$100 million, 35 year, single A bond issue were sold on the same day at a
19 difference in cost to the companies of 236 basis points. Yield spreads are likely
20 to continue to widen at least for the next few months.

21 Underscoring this strong preference for quality is Exhibit MDL-4, which
22 shows the amount of publicly offered straight bonds, by credit rating, for the past
23 ten years. The table shows that whereas 30% of publicly offered straight bonds
24 were rated Baa or below in 1967, only 16% of such bonds carried a Baa or below
25 rating in 1978. This occurred because it has become more difficult for lower-
26 rated borrowers to float bond issues, and when they could do so, only relatively
27 small issues could be sold.

28 Q. YOU HAVE TESTIFIED THAT A LOWER BOND RATING HAS A LIMITING



1 EFFECT ON THE ABILITY TO SELL BOTH NEW BONDS AND EQUITY. HOW
2 HAS INVESTOR PERFORMANCE IN THE BOND MARKETS BEEN REFLECTED
3 IN THE EQUITY MARKETS?

- 4 A. This selectivity on the part of investors has also been transferred to the equity
5 markets, where a second trend has emerged. Here, persistent inflation has led
6 many equity investors to question the real quality of reported earnings. At the
7 same time, yields in the fixed-income area have begun to approach and even
8 surpass the total returns available from common stock holdings. This phenomenon
9 has caused many asset managers to question whether common equity investments
10 really provide any protection against inflation and whether the prospective higher
11 returns from common equities are worth the additional risk. For example, in
12 seven of the past ten years, at least one major sector of the bond market has
13 outperformed common stocks.

14 This past experience has caused hitherto equity-oriented institutions to
15 effect a sharp cutback in the volume of stocks purchased in favor of fixed-income
16 investments. Exhibit MDL-5 illustrates this, showing the net acquisition of
17 corporate securities by investment groups. Every major investment group
18 purchased more bonds than stocks during 1974. Indeed, some even sold stocks in
19 order to buy bonds. Only private pension funds purchased more stocks than bonds
20 in 1975 and 1976. In 1977 no group bought more stocks than bonds and two groups
21 were net sellers of stocks. Similar trends continued into 1978 and 1979. This
22 switch to bonds occurred because the investor, noting the attractive yields and
23 lower risk available from fixed-income investments, judged these returns to be
24 more attractive than the returns available from higher risk equities.

25 The above discussion highlights the extreme importance which adequate
26 rates of return have for utilities in the present capital market environment.
27 Returns must be sufficient to provide both adequate fixed charge coverages (to
28 ensure acceptable bond ratings) and a level of earnings that will allow for



1 meaningful increases in retained earnings as well as reasonable dividend returns to
2 stockholders.

3 Q. DOES THE QUALITY OF A COMPANY'S DEBT HAVE AN EFFECT ON ITS COST
4 OF CAPITAL?

5 A. Yes. The rating of a company's bond affects the interest cost to the issuing
6 company. Almost without exception, the higher the rating the lower these costs,
7 and vice versa. Also, other things being equal, higher interest costs require a
8 higher return on equity just to maintain a constant fixed charge coverage.

9 Bond ratings are also taken into account by equity investors. Thus, just as
10 an investor will require a higher interest rate on bonds of a double A rated
11 company than on those of a generally comparable company whose bonds are rated
12 triple A, so will he require a higher equity return from the double A company than
13 from the triple A rated company. Furthermore, investors demand higher returns
14 on a given company's common equity than from its debt capital to compensate for
15 the higher risk of common equity. Thus, since lower bond ratings increase a
16 company's cost of debt, they also increase the cost of its own, more risky equity.

17 Q. WHAT DO INVESTORS SEE WHEN THEY VIEW TU'S AND TP&L'S FINANCIAL
18 CONDITIONS?

19 A. For stock market data, they must look to TU. Investors see earnings per share
20 increasing but not by enough to keep the market/book ratio of the stock from
21 eroding continuously. Exhibit MDL-6 is a table showing the financial measure-
22 ments to which I referred. Column 2 shows that TU's earnings per share increased
23 from \$1.32 in 1967 to \$2.18 in 1974, decreased in 1975 to \$2.02 and then resumed
24 an upward trend. For the twelve months ended September 1979, they were \$2.51.

25 This rise in earnings per share was not enough to prevent a continual erosion
26 in TU's market/book ratio, however. The average price of \$27.50 in 1967 equated
27 to 313% of book value. The price declined to only 87% of book by the end of the
28 test year (September 30, 1979). In January 1979, the company sold 5,000,000



1 shares of common stock at 97% of book value. It is likely that the next issue will
2 be at a bigger discount from book value. Investors who paid \$30 for the stock and
3 lost a third of their investments are wary of investing more funds in TU. Average
4 annual market prices, book values and market/book data are shown in columns 3, 4
5 and 5 of the exhibit.

6 Q. WHAT DO INVESTORS SEE IN TP&L'S RETURN ON EQUITY AND INTEREST
7 COVERAGE?

8 A. Other things being equal, given the upward trend in interest rates since 1967, one
9 would expect TP&L to be earning a higher return on equity, and to have
10 maintained its interest coverage to pay investors for the increased risk associated
11 with the higher interest rates, or at least to ameliorate it somewhat. Instead,
12 interest coverage has declined and return on equity has deteriorated in relation to
13 market requirements.

14 While investors' return requirements have increased with increased risk,
15 earned returns on average common equity decreased from 17.6% in 1967 to only
16 11.4% in 1975. Return on average common equity improved to 15.2 percent in
17 1978 but for the twelve months ended September 30, 1979, return on average
18 common equity was only 14.7%. These data are shown in the second column of
19 Exhibit MDL-7.

20 Q. THE THIRD COLUMN ON EXHIBIT MDL-7 SHOWS PRE-TAX INTEREST
21 COVERAGE. PLEASE DISCUSS ITS IMPORTANCE.

22 A. Pre-tax interest coverage for TP&L, which affords protection to its bondholders
23 and is thus an important indicator of a company's financial strength, decreased
24 from 6.9 times in 1967 to 3.3 times in 1975 and 1976, and then improved to 4.2
25 times in 1978. For the twelve months ended September 30, 1979, it was 4.0 times.

26 Q. IS IT APPROPRIATE TO LOOK AT TP&L'S COVERAGE USING ONLY ITS
27 INCOME STATEMENT?

28 A. No. Texas Utilities Generating Company (TUGCO) and Texas Utilities Fuel



1 Company (TUFECO) are TU subsidiaries. TUGCO acts as agent for the three
2 electric utilities in lignite mining and in operation of their jointly-owned
3 generating stations and furnishes related services at cost, while TUFECO owns a
4 natural gas pipeline system, acquires, stores, and delivers fuel gas and oil and
5 provides other fuel services for the electric utility subsidiaries. Both of these
6 companies are highly leveraged. (The net plant of both companies at
7 September 30, 1979 was \$441.8 million and they had only \$2 million in equity
8 capital.)

9 The debt of these companies is supported by the equity of the electric
10 utility subsidiaries. Rating agencies and sophisticated investors are aware of this
11 and include the pro rata share of the TUGCO and TUFECO debt for each of the
12 electric utility subsidiaries in computing their interest coverages and capital
13 structure ratios. When the Company's pro rata share of the TUFECO and TUGCO
14 senior debt interest obligation is taken into consideration, the pre-tax interest
15 coverage ratios of TP&L for 1977, 1978 and twelve months ended September 30,
16 1979, are reduced to 3.6, 3.9 and 3.5 times respectively, as illustrated in the last
17 column of Exhibit MDL-7. It should be noted that the September 30, 1979,
18 supplemental coverage of 3.5 times will be further reduced. By the time rates set
19 in this proceeding go into effect, TUGCO will have issued an additional
20 \$200 million in Senior Notes. This in turn, will increase the supplemental
21 interest obligation of TP&L.

22 Q. WHAT DO YOU BELIEVE TO BE AN APPROPRIATE BOND RATING FOR TEXAS
23 POWER & LIGHT TO MAINTAIN?

24 A. TP&L, along with the other two subsidiaries of Texas Utilities Company, are
25 presently the only remaining electric utilities with a triple A bond rating from
26 both major rating agencies. In order for Texas Power & Light to maintain
27 financial flexibility, that is, to retain the ability to issue either debt or equity
28 when required, to be able to do so at difficult times and on reasonable terms, and



1 to maintain investor confidence, I believe it is advantageous for the Company to
2 strive to maintain its top quality rating. It is possible for Texas Power & Light
3 and the Texas Utilities system to finance with a double A rating. However, even
4 this downgrading would cause problems for the Company. First of all, it is
5 becoming more difficult to externally raise the enormous amounts of money
6 required to provide the quantity and the quality of service to customers.
7 Secondly, many of the institutional investors in TP&L's securities have both legal
8 and self-imposed requirements as to the diversity and quality of the securities in
9 which they invest. Thirdly, the spread in cost between triple A and double A debt
10 is widening. On November 19, 1979, a double A bond was sold at a cost to the
11 issuing company of over 12% or about 75 basis points over the triple A rate.

12 Furthermore, once a downgrading has occurred and credit deterioration has
13 begun, it is difficult to stop, much less reverse. Investors become uncertain as to
14 the stability of such issues and become concerned about the future speculative
15 characteristics and the smaller margins of protection of the bonds. Investor
16 confidence and the probability of investors purchasing these as well as subsequent
17 securities are impaired. Such investor reactions intensify the probability of
18 additional downgradings. If TP&L were to be downgraded to a double A rating,
19 the chances of being lowered to a single A would not be that slim. Bonds which
20 are rated single A are judged to be of medium quality. However, for TP&L, a
21 lowering of its rating for a second time would create special difficulties with
22 respect to the continuous increase in investors' concerns since the Company was
23 originally a highly rated company. Investors who suffered through the first
24 downgrading would not soon forget this experience, and a downgrading to a
25 single A would tend to confirm investors' suspicions that as soon as there is
26 further financial stringency, the bonds will be downgraded again. During the
27 credit crunch of 1974, single A companies were unable to finance in the manner
28 they wished and, as a result, they were forced to cut construction programs and to



1 incur high short term debt positions. Similarly today, companies have been forced
2 to cut construction programs because of financial constraints.

3 A poignant example is Commonwealth Edison. That Company's first
4 mortgage bonds were downgraded from Aaa to A by Moody's Investor Service in
5 two steps, both in 1979. At the same times, its debentures were downgraded from
6 Aa to Baa. The Company was forced to cut its construction program and entered
7 November 1979, with \$485 million in unfilled financing requirements for the year
8 and an inability to sell mortgage bonds.

9 Q. WHAT INTEREST COVERAGES AND OTHER FINANCIAL STANDARDS DOES
10 TP&L REQUIRE TO MAINTAIN A TRIPLE A RATING?

11 A. The standards are the same as I reported in Docket 1517. The Company needs to
12 maintain a pre-tax interest coverage of 4.0 times or over and a post-tax coverage
13 of 3.0 times or more on an ongoing basis. The earnings elements of these
14 coverages should not include excessive amounts of AFUDC. The interest element
15 must include the Company's pro rata share of the TUFECO and TUGCO interest.
16 Additional important standards are: a high quality level of earnings, an average
17 of 50% internal cash generation, a common equity ratio of 40% or more, and a
18 realistic regulatory environment.

19 TP&L's pre-tax interest coverage for the test year will have to be higher
20 than 4.0 times in order for it to achieve a 4.0 times coverage in the period that
21 rates will be in effect which will be a period of high interest rates.

22 Q. WHAT HAS HAPPENED TO THE QUALITY OF TP&L'S EARNINGS?

23 A. Relevant data are shown on Exhibit MDL-8. During the 1967 to 1979 time period,
24 TP&L's capital requirements increased by a factor of seven times, from about \$51
25 million in 1967 to \$364 million for the twelve months ending September 30, 1979.
26 AFUDC as a percent of income available to common increased from 6.3% in 1967
27 to 28.1% in 1976.

28 The effects of AFUDC on cash earnings can be readily seen by comparing



1 returns on average common equity including and excluding AFUDC. TP&L's
2 return on equity in 1967 was 17.6%. This included a relatively small proportion of
3 AFUDC, so that excluding AFUDC return on average common equity was 16.5%.
4 However, in 1976, those returns were 12.4% and only 8.9% respectively.

5 The percentage of AFUDC to income available to common decreased from
6 the 1976 level to 19.3% for the twelve months ended September 30, 1979, partly
7 as a result of this Commission's finding of the need to improve cash flow and
8 quality of earnings, and its allowance of portions of CWIP in rate base without
9 AFUDC offsets. In my opinion, these were principal factors in TP&L's ability to
10 maintain its triple A rating when coverage fell below the minimum levels I have
11 outlined.

12 Q. HOW HAS TP&L PERFORMED WHEN COMPARED WITH THE INDUSTRIALS
13 WITH WHOM IT MUST COMPETE FOR CAPITAL?

14 A. At one time, it was commonly accepted "doctrine" or "dogma" that securities of
15 utilities were a less risky investment than securities of industrial companies such
16 as those which form the S&P 400 Industrials. Today, one could argue about the
17 relative risk of a utility such as TP&L versus the S&P 400 Industrials. I believe
18 utilities to be at least as risky as that average, and the consensus of the large
19 institutional investors with whom I communicate on a day-to-day basis is that an
20 investment in most utility common stocks, including TP&L, is as risky or more
21 risky than investing in the S&P 400.

22 It is clear why such a situation exists today. On a relative basis, TP&L has
23 fared much worse than industrials with which it must compete for the investors'
24 dollar.

25 Exhibit MDL-9 shows similar data for the S&P 400 Industrials for the period
26 1967-1978, as is shown for TU and TP&L in Exhibits MDL-6 and MDL-7. For the
27 industrials, earnings per share more than doubled from \$5.62 to \$13.12, an
28 increase of 133% versus a much smaller increase for TU. While the market price



1 of TU common shares decreased by 27% during that period, the S&P Index
2 increased by 12%. The market/book value ratio for S&P is considerably above
3 TU's average market/book ratio. The S&P composite market to book ratio
4 decreased from 2.05 times to 1.25 times still 25% above book value. TU's
5 market/book ratio has fallen from 3.13 times to 1.00 times in the same time
6 frame and at the end of the test year was 8% below book value. Return on equity
7 for the S&P Index increased from 12.0% to 15.4%; and produced fixed charge
8 coverage of more than 8 times which is adequate. These important financial
9 ratios have been more favorable for the S&P 400 Industrials than for TP&L.

10 Q. DO YOU HAVE ANY OTHER BROAD GROUPS OF COMPANIES WITH WHICH TO
11 COMPARE TP&L'S RETURN ON EQUITY?

12 A. Yes. In April of each year Citibank in its Monthly Economic Newsletter shows the
13 return on net worth for leading manufacturing companies. As shown in Exhibit
14 MDL-10, Citibank's Leading Manufacturing Companies by Industrial Group earned
15 15.9% on net worth for 1978 and 15.0% or better in four of the five years.
16 Earnings for the first nine months of 1979 generally have been very strong for this
17 group.

18 Q. PLEASE SUMMARIZE YOUR VIEWS CONCERNING TP&L'S CURRENT FINAN-
19 CIAL CONDITION.

20 A. TP&L's financial health was good in the late 1960's. It slipped badly in the
21 mid 1970's, but has been improving. The overall erosion that has taken place
22 between 1967 and 1979 is demonstrated in part by the following comparison:
23
24
25
26
27
28



	1967	Test Year Ending Sept. 30 1979
Average Market Price of Common Stock(TU)	\$27.50	\$19.25
Average Market to Book Ratio (TU)	3.13	0.93
Return on Average Common Equity	17.6%	14.7%
Return on Average Common Equity Excl. AFUDC	16.5%	11.8%
AFUDC as % of Income Available to Common	6.3%	19.3%
Pre-tax Interest Coverage	6.9x	4.0x
Pre-tax supplemental Interest Coverage	--	3.5x

I have previously shown that TP&L's financial condition has also eroded relative to industrials.

Q. WHAT CAUSED THIS EROSION OF TP&L'S FINANCIAL POSITION?

A. Many of the fundamental changes encountered by the entire utility industry were also experienced by TP&L. For example, in the late 1960's, the industry's position shifted from one of decreasing incremental cost to one of rising incremental cost. This made it necessary for utility companies to request frequent, and sometimes substantial, rate increases which too often produced inadequate and delayed rate relief.

Regulatory delay and inadequacy alone would have posed a major problem for the industry, but that problem was exacerbated by the onset during the 1970's of very high rates of inflation; required suspension of sales promotion; conservation; spiraling fuel costs and the need to convert to alternative fuels; unsettled capital markets accompanied by high interest rates; a high degree of investor selectivity; and environmental concerns. The accident at Three Mile Island and the reduction in General Public Utility's (GPU) dividend that followed made investors realize that utility dividends were not sacrosanct and that, under certain



1 circumstances, investors could be asked to assume greater risks than they had
2 anticipated and that they were being paid to assume. The combination of these
3 factors, among other things, has, over recent years, led investors to conclude that
4 the utility industry involves increased risk. This realization has increased the cost
5 of both debt and common equity to utilities generally and to TP&L specifically.

6 Q. MR. LUFTIG, I WOULD LIKE NOW TO TURN TO YOUR DETERMINATION OF A
7 FAIR RETURN ON COMMON EQUITY FOR TEXAS POWER & LIGHT. PLEASE
8 DEFINE THE COST OF COMMON EQUITY OR FAIR RATE OF RETURN.

9 A. The cost of common equity is the investor's required rate of return, or the
10 capitalization rate, on common stock, competitively determined in the capital
11 markets, after adjustments for flotation costs and market pressure. This
12 capitalization rate is the discount rate which equates the sum of all expected
13 dividends in the future combined with the market price investors eventually
14 expect to realize, to the present market price. While this is a simple enough
15 concept, it is difficult to measure precisely since measurement requires an
16 assessment of the expectations and requirements of the investors who determine
17 the market price. Stated another way, the cost of common equity to a company is
18 the return the investor requires to commit his capital to that particular
19 enterprise, as opposed to alternate investment opportunities. A fair return on
20 equity must be sufficient to allow the company to compete for capital with
21 alternative investment opportunities at reasonable costs and without diluting
22 investors' equity. These guidelines have been established by the Supreme Court of
23 the United States:

24 ". . . it is important that there be enough revenue not only for operation
25 expenses, but also for the capital costs of the business. These include
26 service on the debt and dividends on the stock . . . By that standard, the
27 return to the equity owner should be commensurate with returns on
28 investments in other enterprises having corresponding risks. That
 return, moreover, should be sufficient to assure confidence in the
 financial integrity of the enterprise, so as to maintain its credit and to
 attract capital." (Emphasis added) FPC v. Hope Natural Gas Co., 320
 US 591, 603 (1944)

1 Q. WHAT ARE SOME OF THE FACTORS INVESTORS TAKE INTO CONSIDERATION
2 IN ASSESSING RETURN REQUIREMENTS?

3 A. The return on any given security required by investors is a function of the returns
4 which are available on alternate investments. When examining all of the
5 investment alternatives, an investor has a number of factors he must explore: the
6 business and financial risk of the enterprise, the risk inherent in the type of
7 security, and the time span over which the investment is to be made.

8 Q. IN YOUR OPINION, WHAT IS THE RETURN INVESTORS PRESENTLY REQUIRE
9 TO COMMIT THEIR FUNDS TO TU COMMON EQUITY?

10 A. To put my answer in context you must understand that I am in daily contact with
11 institutional investors. These investors set prices by trading in the securities of
12 TU and similar companies. They own approximately 30% of the stock listed on
13 the New York Stock Exchange and account for about 70% of the trading on that
14 exchange. They also own 80% of the corporate bonds outstanding and account for
15 virtually all trading in those securities. These institutional investors provide a
16 tremendous discipline to the market by their activities. For example, the
17 dividend yield and market to book ratio of one utility company's common stock
18 will not be allowed to be materially different from those of other utilities whose
19 regulatory climate, earnings potential, etc. are perceived to be similar to it.
20 Dividend yield and market to book will be determined by the market price these
21 investors will pay for the stock. It is apparent from their actions that currently,
22 these investors are not willing to invest new funds in the common equities of
23 utilities unless they can anticipate market returns at least in the range of
24 15-16%, and where current market returns are not sufficient to meet these
25 requirements, investors will discount the price of the stock to achieve their
26 required return. Given the disappointing results which these equities have
27 exhibited in the past, it is neither surprising nor unreasonable for them to require
28 returns of this magnitude to compensate them for the increased risk which they



1 are being asked to bear. The lower portion of that range is reserved for
2 companies like TU and TP&L that have exhibited relatively better past earnings
3 performance, that are located in states where regulation has been more respon-
4 sive to the need of the utilities to earn higher equity returns, and whose bonds are
5 rated triple A or double A. I will use 15% in my analysis. Again, these returns
6 are market returns to investors and do not include any adjustment for flotation
7 costs or market pressure.

8 Q. WHY ARE YOUR OPINIONS SO HEAVILY INFLUENCED BY THE MARKET
9 RETURN REQUIRED BY INSTITUTIONAL INVESTORS?

10 A. I don't know of a more meaningful factor, or place to begin, in an analysis of a
11 fair rate of return. You can go through a lot of abstract mathematical exercises
12 using formulas that are supposed to represent the minds of investors, but the only
13 direct evidence of what investors think is the communication of their views,
14 objectives and requirements as expressed to their financial advisors who guide
15 them regularly on the commitment of billions of dollars of investment funds.

16 Q. DO YOU ACCEPT THE MARKET RETURN REQUIREMENT OF INSTITUTIONAL
17 INVESTORS AT FACE VALUE FOR PURPOSES OF YOUR ANALYSIS?

18 A. I use a number of guides or tests to evaluate the reasonableness of that
19 requirement. For example, I have already shown that the S&P 400 and leading
20 manufacturing companies have been achieving returns of 15% or more and that
21 investors believe utilities to be as risky as the S&P Industrials. Another test is
22 the so-called discounted cash flow, or DCF, test. By this test, under certain
23 simplifying assumptions which have been accepted by many regulatory agencies
24 and economists, the capitalization rate to which I referred can be expressed as
25 the sum of dividend yield and expected growth in earnings or dividends per share.
26 TP&L does not have publicly traded stock and it is necessary and appropriate to
27 use, as a proxy, market data with respect to TU stock.

28 Q. WHAT IS TU'S DIVIDEND YIELD?

1 A. Dividend yield is the ratio of dividends to market price per share. The DCF
2 method calls for use of the current yield. I reviewed the average yield for
3 September, October, and November, 1979, the last three months available to me
4 which is much more indicative of current yield and investor expectations than is
5 the historic average over a period of one to three years, which no investor would
6 view as the yield currently available to him.

7 The average dividend yield on TU's common stock for these most recent
8 three months was 9.0%.

9 It is at least as appropriate to use 9.6%, which is derived by substituting a
10 \$1.76 annual dividend, which many investors anticipate will be declared in
11 February 1980, for the current \$1.64 dividend. At least a portion of the higher
12 dividend is in the price of the stock.

13 For purposes of my analysis, I have averaged the 9.0% and 9.6% and will use
14 9.3%.

15 Q. WHAT IS A REASONABLE GROWTH RATE TO USE FOR TU IN THIS CASE?

16 A. Beginning in 1977 and continuing through 1979, TU has increased its dividend at an
17 annual rate of 12 cents a share, or approximately 7 1/2% a year. The 5 year
18 growth rate from 1974 to 1979 is 7.9%. With a 60% payout ratio, investors expect
19 that dividend increases of this magnitude will continue on an annual basis at least
20 for the next several years. As I stated previously, investors are expecting a 7.3%
21 increase to \$1.76 in February, 1980. Value Line Investment Service in its
22 November 2, 1979 report, forecasts a 7.5% average annual dividend increase for
23 TU over the next five years.

24 Through 1978, earnings per share grew at an average annual rate of 7.9%
25 over the last three years, and at 4.8% a year over the past 5 years, a rate which
26 included an earnings decrease in 1975. Value Line projects a 6.5% annual growth
27 in earnings over the next five years and \$2.85 earnings per share for 1980. Street
28 estimates of TU's earnings for 1980 are in the 2.85-3.00 range. Most sophisti-



1 cated investors believe a projected five year growth rate in earnings of at least
2 6 1/2% to be reasonable.

3 I believe a growth rate of around 6 to 6 1/2% is a very conservative one for
4 this commission to use in this proceeding. Even if earnings failed to keep pace for
5 a period, investors expect that dividends will continue to grow.

6 Q. IS THERE ANY RELATIONSHIP BETWEEN A COMPANY'S GROWTH RATE AND
7 ITS RETENTION RATE?

8 A. Yes. It is expressed commonly as $g = br$. This says that the growth rate from
9 retained earnings (g) is equal to the retention rate (b) times return on book equity
10 (r). A 40% retention rate, which I believe is reasonable for TU over the next few
11 years, and the 15% market return on equity required by investors, if earned, would
12 produce a growth rate of 6%. The growth rate should be improved in the near
13 term by an increasing return on common equity but would be restricted if sales of
14 common stock are made below book value.

15 Q. WHAT ARE INVESTORS' RETURN REQUIREMENTS BASED UPON THE
16 DIVIDEND YIELD AND GROWTH RATE YOU HAVE BEEN DISCUSSING?

17 A. Based upon an average three month dividend yield of 9.3% and a 6 to 6 1/2%
18 growth rate, investors' return requirements are about 15.3 to 15.8%.

19 Q. DO YOU HAVE ANY OTHER STATISTICAL AIDS TO HELP EVALUATE THE
20 COST OF COMMON EQUITY TO TP&L?

21 A. Yes, almost three years ago I developed a computerized multiple regression model
22 of 100 electric utility common stocks. The independent variables are: estimated
23 return on equity, dividend/book ratio, regulatory ranking and quality of earnings.
24 The regression equation has been explaining approximately 75% of the difference
25 in the market/book ratio (the dependent variable) of these 100 companies.

26 As of November 30, 1979, the last model run, the industry was at 83% of
27 June 30, 1979 book values. If it is assumed that TU fit the industry format, then
28 all other things being equal, TU would require an expected market return on



1 equity of 14.6% for its stock to sell at book value.

2 While in my opinion, historical data, equations such as $g = br$, and the
3 regression model should not be used to compute return on equity initially, these
4 tools are helpful in evaluating and verifying independently obtained market data.

5 Q. HAVE YOU MADE ANY OTHER CHECKS OF THE COST OF COMMON EQUITY?

6 A. Yes. As I stated earlier, investors require certain spreads between the returns
7 they can receive from the bonds of a company and the returns they demand on the
8 more risky investment in that company's common stock. Investors require a
9 spread of 450-500 basis points to purchase common stocks rather than the bonds
10 of a utility or a 50% greater return on the stock than on the bond in order to
11 invest in the stock. On this basis, with Triple A rated utility bonds currently
12 yielding about 10 7/8%, the market return requirements for the common stock of
13 that company are in the range of 15.4% - 15.9%.

14 Q. IS IT IMPORTANT FOR A COMPANY TO BE ABLE TO SELL NEW STOCK AT OR
15 ABOVE BOOK VALUE?

16 A. Selling equity below book value has five adverse effects:

- 17 1. It makes existing shareholders surrender a portion of their investment to the
18 new shareholders;
- 19 2. It dilutes earnings per share and growth in earnings per share;
- 20 3. It makes it more difficult for a company to meet the same dividend
21 requirement on an increased number of outstanding shares;
- 22 4. It creates investor resistance toward further equity offerings; and
- 23 5. It fails to meet one requirement of the Hope case, the ability to attract
24 capital on reasonable terms.

25 Exhibit MDL-11 shows the effect on a company's earnings per share of selling
26 stock at, below, and above book value. For purposes of illustration, I have
27 assumed a company earning 16% on equity, with stockholder equity of \$1 million,
28 and with 50,000 shares outstanding at a book value of \$20 per share. Earnings per



1 share then are \$3.20, and the company pays a \$2.24 annual dividend. As shown in
2 column 3, if the company sells an additional 50,000 shares at the book value of
3 \$20, then the book value and earnings per share will remain constant, and the
4 \$2.24 dividend continues to be 70% of earnings. I have next shown the situation
5 where the company is forced to sell these shares below book value; in this case,
6 \$15 per share. The average book value per share then declines to \$17.50, earnings
7 per share decline from \$3.20 to \$2.80, and the \$2.24 dividend rises to 80% of
8 earnings. The next time the company needs to raise equity there will be a smaller
9 earnings base per share, and investors will be more hesitant to subscribe for the
10 new shares. If the company is forced to sell equity below book value a third time,
11 the thinning dividend coverage and lack of future earnings and dividend growth
12 prospects will discourage buyers. In the last column of the table, I have
13 demonstrated the effects of selling an additional 50,000 shares at a premium over
14 book value; in this case, at \$25 per share. As expected, book value per share
15 increases to \$22.50 and because of the higher earnings base per share, earnings
16 improve to \$3.60. Now both the earnings per share and the dividend growth
17 potential have been enhanced.

18 Q. WHAT FACTORS SHOULD BE TAKEN INTO CONSIDERATION IN RECOM-
19 MENDING AN APPROPRIATE MARKET TO BOOK RATIO?

20 A. Two principal factors, both related to the issuance of new stock, must be taken
21 into account in determining a minimum reasonable market to book ratio. The
22 announcement that a firm intends to issue new stock tends to drive down the price
23 of outstanding stock as a result of investors reacting negatively to potential
24 dilution, supply/demand adjustments, investors deferring stock purchases while
25 awaiting the offering, etc. This phenomenon is referred to as market pressure. A
26 second principal factor is that the company incurs certain costs in connection
27 with the sale such as legal and printing expenses, underwriter's fees, registrar's
28 fees, etc. My experience is that these factors aggregate about 10% of the market



Stock Research

Summary of Supply and Demand for Credit (\$ Billions)

	Annual Net Increases in Amounts Outstanding						Amt. Out.	
	1974	1975	1976	1977	1978	1979*	1980*	31 Dec 79*
Net Demand								
Privately Held Mortgages	42.2	42.0	70.4	109.0	116.5	118.5	100.7	1,102.9
Corporate & Foreign Bonds	29.1	39.1	39.1	37.4	33.5	32.8	42.7	475.6
Subtotal Long-Term Private	71.3	81.1	109.5	146.4	150.0	151.3	143.4	1,578.5
Short-Term Business Borrowing	50.4	-16.0	9.8	47.0	78.5	112.9	81.5	577.3
Short-Term Other Borrowing	16.3	14.4	40.7	49.6	66.0	62.3	43.9	486.6
Subtotal Short-Term Private	66.7	-1.6	50.5	96.6	144.5	175.2	125.4	1,063.9
Privately Held Federal Debt	28.4	82.6	71.8	73.3	83.8	66.9	96.5	760.0
Tax-Exempt Notes and Bonds	14.5	16.3	17.1	31.1	32.9	22.0	27.0	328.0
Subtotal Government Debt	42.9	98.9	88.9	104.4	116.7	88.9	123.5	1,088.0
Total Net Demand for Credit	180.9	178.4	248.9	347.4	411.2	415.4	392.3	3,730.4
Net Supply¹								
Thrift Institutions	25.8	53.7	70.0	81.8	80.2	66.7	58.8	738.1
Insurance, Pensions, Endowments	29.0	40.9	53.1	67.3	70.2	75.1	81.4	690.6
Investment Companies	1.7	3.7	4.6	6.7	8.3	23.2	20.7	57.4
Other Nonbank Finance	3.9	-4.3	8.7	17.6	15.9	25.6	19.5	185.6
Subtotal Nonbank Finance	60.4	94.0	136.4	173.4	174.6	190.6	180.4	1,671.7
Commercial Banks ²	52.6	29.9	59.6	83.5	107.0	124.3	100.0	1,091.9
Business Corporations	8.8	11.6	7.7	4.9	4.5	10.3	12.2	121.4
State & Local Government	1.1	2.4	4.9	11.3	14.7	5.2	3.0	72.5
Foreign ³	18.5	7.1	19.6	44.1	57.4	21.7	34.6	249.0
Subtotal	141.4	145.0	228.2	317.2	358.2	352.1	330.2	3,206.5
Residual (mostly household direct)	39.5	33.4	20.7	30.2	53.0	63.3	62.1	523.9
Total Net Supply of Credit	180.9	178.4	248.9	347.4	411.2	415.4	392.3	3,730.4
Percentage Growth in Outstandings								
Total Credit	9.3	8.4	10.8	13.6	14.2	12.5	10.5	
Government	7.8	16.8	12.9	13.4	13.2	8.9	11.4	
Household	7.0	6.3	11.6	14.9	14.9	12.8	9.1	
Corporate	14.2	3.6	7.4	11.9	14.1	16.1	11.8	
Long-Term	8.2	8.6	10.7	12.9	11.7	10.6	9.1	
Short-Term	12.5	-0.3	8.5	14.9	19.4	19.7	11.8	
Held by Nonbank Finance	7.2	10.4	13.7	15.3	13.4	12.9	10.8	
Commercial Banks	8.3	4.3	8.3	10.7	12.4	12.8	9.2	
Foreign	23.0	7.2	18.5	35.1	33.8	9.5	13.9	
Household Direct	13.9	10.3	5.8	8.0	13.0	13.7	11.9	
Economic Correlations								
Growth in Real GNP	-1.4	-1.3	5.9	5.3	4.4	2.7	-1.5	
Nominal GNP	8.1	8.2	11.3	11.6	12.0	11.8	9.5	

¹Excludes funds for equities, cash and miscellaneous demands not tabulated above.

²Includes loans transferred to books of nonoperating holding and other bank-related companies.

³Includes US branches of foreign banks.

e - estimate
p - projected

Source: Salomon Brothers

Stock Research

Sources and Uses of Corporate Funds¹ (\$ Billions)

	Annual Net Increases in Amounts Outstanding						1980 ^e	Amt. Out. 31 Dec 79 ^a
	1974	1975	1976	1977	1978	1979 ^a		
Analysis in Brief								
• Profits before Taxes and IVA	102.7	100.7	129.6	143.3	165.9	185.0	165.0	
• Plus Inventory Valuation Adj.	-40.4	-12.4	-14.6	-15.2	-25.2	-40.0	-27.0	
• Repatriated Foreign Profits	4.8	3.1	4.2	5.2	5.2	7.0	7.5	
• Less Federal Tax Payments	41.3	42.6	45.2	59.8	65.2	77.0	80.0	
• Dividends	25.9	28.3	32.9	37.0	41.6	47.5	50.5	
• Plus Depreciation	77.0	84.1	91.4	103.1	113.0	122.0	132.0	
• Internal Cash Generation	76.9	104.6	132.5	139.6	152.1	149.5	147.0	
• Physical Investment	146.0	115.8	154.0	186.7	212.7	242.3	233.5	
Plus Net Trade & Consumer Credit	5.2	1.2	8.5	12.0	13.3	15.3	5.5	
• Less Internal Cash Generation	76.9	104.6	132.5	139.6	152.1	149.5	147.0	
Equals Operational Requirements	74.3	12.4	30.0	59.1	73.9	108.1	92.0	
Plus Reqs. for Financial Assets	11.0	28.0	30.7	27.6	24.4	15.4	20.0	
Equals External Requirements	85.3	40.4	60.7	86.7	98.3	123.5	112.0	
Uses of Funds								
• Plant & Equipment ²	113.0	106.9	121.2	143.3	170.0	192.0	209.5	
• Land ²	10.2	10.0	11.1	11.9	13.0	14.5	13.0	
• Mineral Rights	6.5	1.3	4.0	2.5	2.0	3.0	4.0	
• Direct Foreign Investment	1.2	6.0	3.9	5.0	3.8	4.5	5.0	
• Residential Construction	2.2	2.0	3.0	4.8	4.2	2.8	2.0	
• Inventories, Adjusted for Valuation	12.9	-10.4	10.8	19.2	19.7	25.5	0.0	
• Total Physical Investment	146.0	115.8	154.0	186.7	212.7	242.3	233.5	
Net Trade & Consumer Credit ³	5.2	1.2	8.5	12.0	13.3	15.3	5.5	163.6
Demand Deposits & Currency	1.2	6.2	1.5	0.8	5.3	4.0	5.0	66.0
Time Deposits ³	3.8	-3.0	-2.0	4.8	5.5	-2.0	2.0	29.2
U.S. Governments	0.9	9.5	2.3	-5.8	-7.1	-0.5	4.5	1.0 ³
Federal Agencies	1.4	-0.8	0.0	-0.4	0.7	-0.3	2.0	3.2
Open Market Paper ³	4.2	2.2	4.1	7.6	7.5	8.0	4.5	55.2
State & Local Securities	0.6	-0.2	-1.1	0.0	0.2	0.3	0.2	4.0
Repurchase Agreements	-5.8	-0.8	2.3	1.2	5.5	2.5	1.5	16.3
Foreign Deposits	-0.2	0.8	1.7	1.3	2.0	0.9	1.0	13.0
Other Assets (net)	4.9	14.1	21.9	18.1	4.8	2.5	-0.7	
Total Uses	162.2	145.0	193.2	226.3	250.4	273.0	259.0	
Sources of Funds								
Internal Cash Generation	76.9	104.6	132.5	139.6	152.1	149.5	147.0	
Mortgage Debt	13.7	9.5	12.9	18.9	23.3	25.5	23.5	233.3
Bank Term Loans ³	12.7	-2.5	-3.0	2.3	11.7	20.5	12.0	102.5
Bank Short-Term Loans	17.1	-8.3	5.8	19.3	19.7	28.6	19.5	170.6
Finance Company Loans	5.8	2.2	5.2	10.3	8.3	10.0	7.0	64.1
U.S. Government Loans	1.5	0.2	0.2	0.0	1.7	1.2	1.0	6.9
Net Sales of Open Market Paper ³	5.6	-2.3	3.5	2.8	4.9	11.0	8.0	36.1
Net New Tax-Exempt Bond Issues	1.6	2.6	2.5	3.5	3.2	3.0	3.5	18.9
Net New Taxable Bond Issues ³	23.2	29.1	24.1	23.7	22.0	21.4	29.5	353.5 ³
Net New Stock Issues ³	4.1	9.9	9.5	5.9	3.5	2.3	8.0	810.0
Total External Sources	85.3	40.4	60.7	86.7	98.3	123.5	112.0	
Total Sources	162.2	145.0	193.2	226.3	250.4	273.0	259.0	

¹ Nonfarm, nonfinancial corporations.

² NIA data, compares with Survey data of:

Percentage change

Survey

NIA

³ Our own estimates. All else from Federal Reserve Board of Governors, **Flow-of-Funds**.

⁴ At market.

e - estimate
p - projected

Source: Salomon Brothers

Salomon Brothers

Stock Research

THE GROWTH OF CREDIT MARKET DEBT OVER TWO DECADES

(Billions of Dollars)

<u>Type of Debt</u>	<u>Outstandings</u>			<u>Avg. Annual Increase During 5 Years Ended:</u>		
	<u>1966</u>	<u>1976</u>	<u>1986E</u>	<u>1966</u>	<u>1976</u>	<u>1986E</u>
Mortgages	294	663	1400	23	65	135
Corporate Bonds	134	353	700	8	26	60
U.S. Govt. & Fed. Ags.	224	455	900	3	40	77
State & Local	106	246	450	6	17	33
Money Market	16	75	150	2	7	33
Loans*	216	531	1050	19	39	90
Miscellaneous	71	130	200	-	-	-
Total	1060	2452	4850	-	-	-

* Loans include all types of bank loans, consumer credit at depository institutions, and other loans.

E - Estimate

Source: Salomon Brothers

PUBLICLY OFFERED STRAIGHT BONDS
BY CREDIT RATING
(Billions of Dollars)

Rating	1967	1968	1969	1970	1971	1972	1973	1974	1975	1976	1977	1978
Aaa	\$ 3.0	\$ 2.5	\$2.1	\$ 6.2	\$ 5.9	\$ 5.3	\$ 3.7	\$ 7.9	\$ 8.2	\$ 5.9	\$ 8.8	\$ 5.2
Aa	3.2	2.7	3.0	5.3	5.4	4.2	3.8	8.1	8.4	7.3	5.2	5.0
A	2.8	1.9	2.6	8.8	6.8	4.5	3.6	7.1	11.0	7.6	4.8	4.4
Baa & Below	4.4	2.5	1.8	2.5	2.4	1.2	0.6	1.5	2.5	3.1	2.7	2.9
Not Rated	<u>1.4</u>	<u>1.3</u>	<u>0.0</u>	<u>0.3</u>	<u>0.0</u>	<u>0.7</u>	<u>0.6</u>	<u>0.2</u>	<u>0.8</u>	<u>0.6</u>	<u>0.4</u>	<u>.3</u>
Total	\$14.8	\$10.9	\$9.5	\$23.1	\$21.3	\$15.9	\$12.3	\$24.8	\$30.9	\$24.5	\$22.0	\$17.8

% of Total

Aaa	20%	23%	22%	27%	28%	33%	30%	32%	26%	24%	40%	29%
Aa	22	25	32	23	25	27	31	32	27	30	24	28
A	19	17	27	38	32	28	29	29	36	31	22	25
Baa & Below	30	23	19	11	11	8	5	6	8	13	12	16
Not Rated	9	12	0	1	4	4	5	1	3	2	2	2

Salomon Brothers

Stock Research

NET ACQUISITIONS OF CORPORATE
SECURITIES BY INVESTOR GROUPS
(Billions of Dollars)

	<u>1969</u>	<u>1970</u>	<u>1971</u>	<u>1972</u>	<u>1973</u>	<u>1974</u>	<u>1975</u>	<u>1976</u>	<u>1977</u>	<u>1978</u>
<u>Life Insurance Companies</u>										
Bonds	2.5	2.2	6.1	6.9	5.7	4.9	9.2	14.8	17.2	17.5
Stocks	0.5	1.7	5.2	6.2	-0.9	-4.0	6.1	6.2	-0.5	.5
<u>Private Pension Funds</u>										
Bonds	0.6	2.1	-0.7	-0.8	1.6	4.7	2.8	1.3	6.5	9.2
Stocks	5.4	4.6	8.9	7.3	5.3	2.3	5.8	7.3	4.5	5.3
<u>State & Local Retirement Funds</u>										
Bonds	3.4	4.0	4.1	4.4	3.6	7.0	4.1	3.3	4.0	5.4
Stocks	1.8	2.1	3.2	3.5	3.4	2.6	2.4	3.1	3.7	2.7
<u>Other Institutions and Foreigners</u>										
Bonds	1.7	5.7	5.4	3.0	-2.0	4.9	10.1	7.2	4.5	4.2
Stocks	4.4	3.4	4.3	4.4	3.1	-1.1	3.0	1.3	3.3	5.2
<u>Individual & Misc.* Investors</u>										
Bonds	7.3	10.4	11.3	6.3	5.1	7.7	13.7	11.5	5.4	-1.8
Stocks	-9.0	-5.3	-6.6	-5.9	-6.7	-2.5	-2.9	-3.3	-6.6	-3.5

* Including closed-end corporate bond funds, personal and common bank-administered trust funds, and foundations and endowments.

Foreign Bonds includes corporates, governments, and international agencies.

Sources: Salomon Brothers; Life Insurance Fact Book

TEXAS UTILITIES COMPANY
Market Data
1967 - 1979

<u>Year</u> (1)	<u>Earnings Per Share (a)</u> (2)	<u>Average Market Price Per Share (b)</u> (3)	<u>Book Value Per Share (Year End)</u> (4)	<u>Average Market/Book Ratio</u> (5)
1967	\$1.32	\$27.50	\$8.80	313%
1968	1.35	27.50	9.34	294
1969	1.51	27.125	10.42	260
1970	1.66	27.50	11.18	246
1971	1.74	29.625	12.45	238
1972	1.95	30.00	13.40	224
1973	2.01	28.875	15.09	191
1974	2.18	19.675	16.30	121
1975	2.02	20.50	17.07	120
1976	2.29	19.75	18.09	109
1977	2.40	21.00	19.10	110
1978	2.54	20.125	20.14	100
1979*	2.51	19.25	20.81	93

* 12 Months ended September 30, 1979.

(a) On average shares outstanding.

(b) Average of monthly high/low figures rounded to the nearest one-eighth.

Source: Texas Power & Light

TEXAS POWER & LIGHT COMPANY
Return on Common Equity and Interest Coverage

<u>Year</u> (1)	<u>Return on Average Common Equity(a)</u> (2)	<u>Pre-Tax Interest Coverage</u> (3)	<u>Pre-Tax Interest Coverage Including Supplemental Interest(b)</u> (4)
1967	17.6%	6.9x	
1968	15.8	6.4x	
1969	16.6	6.5x	
1970	16.8	5.8x	
1971	16.3	4.9x	
1972	16.7	5.0x	
1973	15.3	4.6x	
1974	14.4	4.1x	
1975	11.4	3.3x	
1976	12.4	3.3x	3.3x
1977	13.9	3.8x	3.6x
1978	15.2	4.2x	3.9x
1979*	14.7	4.0x	3.5x

* 12 months ended September 30, 1979

(a) Includes return granted on unamortized investment credits.

(b) Includes pro rata portion of TUFco and TUGCO interest on Senior Notes.

Source: Texas Power & Light

TEXAS POWER & LIGHT COMPANY
 Total Construction Costs, AFUDC, and Return on Common Equity
 1967-1979
 (\$000 Omitted)

Year (1)	Total Construction Costs (Incl. AFUDC) (2)	Total Construction Costs (Excl. AFUDC) (3)	AFUDC As % of Income Avail. For Common(a) (4)	Return On Average Common Equity(a) (5)	Return on Average Common Equity (Excl. AFUDC)(a) (6)
1967	\$ 51,169	\$ 49,372	6.3%	17.6%	16.5%
1968	64,257	62,746	5.5	15.8	15.0
1969	75,823	72,715	9.7	16.6	15.0
1970	87,922	83,937	10.8	16.8	15.0
1971	100,604	94,693	14.2	16.3	14.0
1972	107,764	102,796	10.4	16.7	15.0
1973	152,542	147,142	10.7	15.3	13.7
1974	203,771	192,165	20.2	14.4	11.5
1975	264,776	250,272	26.8	11.4	8.3
1976	261,171	242,063	28.1	12.4	8.9
1977	278,075	257,408	23.3	13.9	10.7
1978	305,095	286,975	17.1	15.2	12.6
1979*	364,284	342,802	19.3	14.7	11.8

* 12 months ended September 30, 1979.

(a) Includes return granted on unamortized investment tax credits.

Source: Texas Power & Light

S&P 400 INDUSTRIALS
STOCK MARKET DATA
1967-1978

<u>Year</u>	<u>Earnings Per Share</u>	<u>Market Price Per Share</u>	<u>Market/ Book Ratio</u>	<u>Return on Equity</u>	<u>Fixed Charge Coverage</u>
1967	\$ 5.62	\$ 95.73	205%	12.0%	11.0X
1968	6.16	106.54	217	12.6	10.6
1969	6.13	107.00	210	12.0	8.9
1970	5.41	89.23	171	10.4	7.3
1971	5.97	107.60	199	11.1	7.6
1972	6.83	122.57	216	12.0	8.1
1973	8.89	118.96	196	14.7	8.5
1974	9.61	90.59	139	14.7	8.0
1975	8.58	92.56	134	12.4	7.1
1976	10.64	111.17	152	14.5	7.4
1977	11.57	109.40	138	14.6	7.9
1978	13.12	107.12	125	15.4	8.0

Sources: Standard & Poor's; Salomon Brothers

Saiomon Brothers

Stock Research

PERCENT RETURN ON NET WORTH* OF LEADING MANUFACTURING COMPANIES
(1974-1978)

<u>Industrial Group</u>	<u>1974</u>	<u>1975</u>	<u>1976</u>	<u>1977</u>	<u>1978</u>
	%	%	%	%	%
1. Baking	12.0	17.0	16.1	18.5	20.1
2. Dairy Products	13.2	14.3	14.7	14.8	15.6
3. Meat Packing	6.7	12.7	12.9	10.4	10.5
4. Sugar	21.3	23.2	11.4	9.1	12.0
5. Other Food Products	14.4	14.1	16.1	15.3	16.5
6. Soft Drinks	19.0	20.6	22.4	22.7	22.8
7. Brewing	12.3	10.3	11.5	10.3	11.4
8. Distilling	14.1	11.5	16.3	11.9	14.2
9. Tobacco Products	16.4	17.9	17.2	19.3	19.8
10. Textile Products	9.1	3.4	9.6	9.0	9.6
11. Clothing & Apparel	9.8	9.3	12.3	11.2	14.7
12. Shoes, Leather, etc.	11.5	10.7	15.0	13.6	16.3
13. Rubber & Allied Products	9.7	7.8	7.5	10.4	6.2
14. Lumber & Wood Products	15.9	10.0	15.5	16.1	19.7
15. Furniture & Fixtures	8.2	7.0	9.8	8.8	9.6
16. Paper and Allied Products	18.3	12.7	14.8	14.2	14.0
17. Printing & Publishing	14.5	12.9	13.9	17.4	18.4
18. Chemical Products	18.8	15.8	16.1	14.5	15.0
19. Paint & Allied Products	11.7	9.0	10.9	12.5	8.1
20. Drugs & Medicines	21.0	20.4	20.0	18.8	21.5
21. Soap, Cosmetics	17.9	18.0	18.3	19.4	20.8
22. Petroleum Products & Refining	19.6	13.9	14.8	14.2	14.3
23. Cement	8.8	7.1	9.8	13.0	19.7
24. Glass Products	10.6	9.8	17.3	13.6	13.6
25. Other Stone & Clay Products	9.1	8.2	10.6	11.6	17.5
26. Iron & Steel	17.1	10.0	8.7	6.5	9.6
27. Nonferrous Metals	15.1	7.4	8.5	7.8	10.2
28. Hardware & Tools	17.7	13.6	16.3	15.9	18.4
29. Building, Heating & Plumbing Equip.	14.2	12.3	21.0	22.4	21.8
30. Other Metal Products	14.0	13.0	15.0	15.4	13.6
31. Farm, Construction, Material Hand. Eqpt.	14.8	18.7	17.9	17.5	18.3
32. Office Equipment & Computers	16.3	15.9	17.4	18.3	22.5
33. Other Machinery	12.2	11.6	13.6	15.4	17.0
34. Electrical Equipment & Electronics	13.1	12.7	16.2	17.2	18.0
35. Household Appliances	5.3	6.2	17.4	19.0	15.7
36. Autos & Trucks	6.1	5.7	18.3	20.3	17.2
37. Automotive Parts	10.4	9.6	15.3	16.4	17.8
38. Aerospace	13.8	11.7	13.6	16.3	19.7
39. Instruments, Photographic Goods, etc.	16.1	14.3	15.7	16.2	19.1
40. Miscellaneous Manufacturing	9.5	8.4	15.2	12.3	16.4
41. Total	15.2	12.6	15.0	15.0	15.9

Source: Citibank Monthly Economic Newsletter - April Issues.

*Net worth includes common and preferred shareholders' equity.

EXAMPLE OF EFFECTS OF SELLING ADDITIONAL EQUITY AT BOOK VALUE, BELOW BOOK VALUE
 AND ABOVE BOOK VALUE

	<u>Present</u>	<u>Sale at Book Value (\$20)</u>	<u>Sale Below Book Value (\$15)</u>	<u>Sale Above Book Value (\$25)</u>
Stockholder Equity	\$1,000,000	\$2,000,000	\$1,750,000	\$2,250,000
Shares Outstanding	50,000	100,000	100,000	100,000
Book Value Per Share	\$20	\$20	\$17.50	\$22.50
Return on Equity	16%	16%	16%	16%
Earnings Per Share	\$3.20	\$3.20	\$2.80	\$3.60
Dividend Per Share	\$2.24	\$2.24	\$2.24	\$2.24
Payout	70%	70%	80%	62%

Source: Salomon Brothers

REQUIRED RETURNS ON BOOK EQUITY
TO YIELD A GIVEN MARKET RETURN

<u>Market/Book Ratio</u>	<u>Return On Equity</u>		
1.00	15.0%	15.5%	16.0%
1.05	15.5	16.0	16.5
1.10	16.0	16.5	17.0
1.15	16.4	16.9	17.4
1.20	16.9	17.4	17.9

*Based on the relationship $ROE = P/B (k-g) + g$ when:

ROE - required return on book equity

k = required return on market equity

g = growth rate

P/B = market book ratio

The derivation of this formula is shown on pages 2 and 3.

The table assumes growth rates of 5.5%, 6.0% and 6.5% associated with 15.0%, 15.5%, and 16.0% required market returns.

Source: Salomon Brothers

Salomon Brothers

Stock Research

Derivation of Formula Used to Convert Market Return to Book Return

I. Definition of Symbols

P = market price of a share of stock

B = book value per share

D = dividends per share

THUS

P/B = market to book ratio

k = annual required rate of return on equity capital = market return

ROE = return on book equity

g = growth rate of earnings per share. This is the same as the growth rates of dividends and retained earnings, since the payout ratio is assumed constant.

II. Derivation

A. If for simplicity, we assume continuous growth in dividends at annual rate g, then

$$k = \frac{D}{P} + g \quad (1)$$

B. By definition,

$$ROE = \frac{\text{earnings}}{B} = \frac{D + \text{retained earnings}}{B} \quad (2)$$

Neglecting changes in ROE, and assuming all growth comes from retained earnings (thus neglecting the effect of the sale of new shares above or below book),

$$\frac{\text{retained earnings}}{B} = g \quad (3)$$

From (2) and (3),

$$ROE = \frac{D}{B} + g \quad (4)$$

Salomon Brothers

Stock Research

C. Rearranging (1),

$$D = P (k-g) \quad (5)$$

Substituting this form of D in (2),

$$ROE = \frac{P}{B} (K-g) + g \quad (6)$$

III. Demonstration that if allowed return on equity (ROE) is equal to investors' return requirement (K); the market price (P) will equal book value (B).

Rearranging (1)

$$P = \frac{D}{K-g} \quad (7)$$

Rearranging (4)

$$B = \frac{D}{ROE-g} \quad (8)$$

Dividing (7) by (8)

$$\frac{P}{B} = \frac{ROE-g}{K-g} \quad (9)$$

Therefore if $K = ROE$, P must equal B.

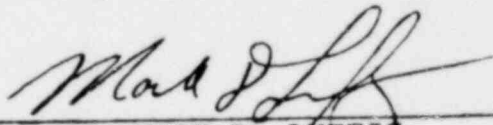
If an issuing company is to issue new stock and receive net proceeds at least equal to book value P must be greater than B to allow to market pressure and selling costs and therefore ROE should be higher than K.

STATE OF NEW YORK :

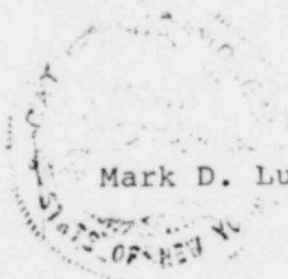
COUNTY OF NEW YORK:

BEFORE the undersigned authority on this day personally appeared MARK D. LUFTIG, who, having been placed under oath by me, did swear follows:

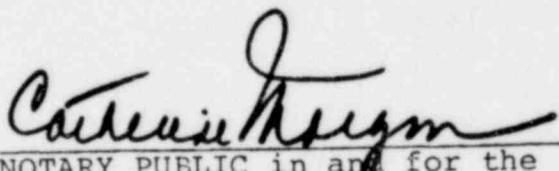
"My name is MARK D. LUFTIG. I am of legal age and a resident of the State of New York. The foregoing testimony, and exhibits offered on behalf of Texas Power & Light Company, are true and correct and the opinions stated therein are to the best of my knowledge and belief accurate, true, and correct."



MARK D. LUFTIG



SUBSCRIBED AND SWORN TO BEFORE ME by the said
Mark D. Luftig 7th day of December, A.D. 1979.



NOTARY PUBLIC in and for the
State of New York
My Commissions expires 3/30/81

CATHERINE MORGAN
Notary Public, State of New York
No. 25420003
Queens County
My Commission Expires 3/31/81

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