APPLICATION NO	59788 (AMENDED)
EXHIBIT NO.	(SDG&E - 101)
WITNESS:	R. KORPAN
DATE:	

5.c.



1982 TEST YEAR

COST OF CAPITAL AND RATE OF RETURN

INCLUDING PREPARED TESTIMONY

BEFORE THE PUBLIC UTILITIES COMMISSION OF THE STATE OF CALIFORNIA

DECEMBER 1980

8103110736

1 2			EXHIBIT (SDG&E-1) COST OF CAPITAL AND RATE OF RETURN PREPARED DIRECT TESTIMONY OF RICHARD KORPAN
3	1.	0.	Mr. Korpan, what is the purpose of your testimony in
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4			this proceeding?
5		Α.	The purpose of my testimony in this proceeding is to
6			demonstrate the increased cost of capital in 1982 and
7			1983 and to substantiate the need for an increase in
8			the authorized rate of return from the level adopted
9			in the Company's last General Rate Case Decision
10			90405 of June 5, 1979.
11	2.	Q.	Would you please explain how the cost of capital
12			for Test Year 1982 was calculated?
13		Α.	The cost of capital for the 1982 Test Year was prepared
14			using the same methodology included in the first phase
15			of Application 59788, except that the return on
16			equity was increased to a level necessary to give
17			SDG&E the opportunity to progress from its current
18			financial situation towards a single A bond rating
19			level by 1984. The ultimate achievement of this goal
20			will require the completion of SONGS Units 2 and 3
21			as well as their inclusion in rate base.
22			The cost of long-term debt, preferred stock and
23			bankers' acceptances were updated to reflect current
24			assumptions for money cos's and happenings subsequent
25			to the 1981 case. Historical data on the costs of
26			capital are provided as background information for
27			the cost estimates through 1983.
28			In addition, comparisons with the utility
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industry by credit rating groups, measurements of market performance, comparisons to other industries, and other analyses and studies are included to substantiate the need for continued improvement in the Company's financial condition.

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6 3. O. Mr. Korpan, in past proceedings, your Company has
7 compared itself with other electric or combination
8 companies of similar size for your comparable
9 earnings test. Why have you chosen a different
10 approach?

11 A . Given the generally mediocre financial condition 12 of the utility industry today, particularly for 13 Companies of comparable financial risk to SDG&E. 14 it would be ludicrous to measure this Company's 15 financial results against an average of a score of 16 companies which are also suffering. Even if their overall results are somewhat better than SDG&E's, 17 18 improvement to that level would be inadequate in 19 terms of the needs of SDG&E and the industry as a 20 whole.

I have heard the argument that utilities do not compete with industrials for the same investment dollar; that utility stocks are usually purchased strictly for their cu cent dividend and steady annual dividends growth. Industrial stocks, on the other hand, are evaluated for their potential appreciation in market price, with less emphasis placed on dividends, and therefore have a

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different purpose in portfolios.

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It is true that utility stocks are usually 2 purchased strictly for their dividends and potential 3 dividend growth. Utility investors are painfully 4 aware that there has been little appreciation in 5 stoc' prices. However, investors insist on a 6 return consistent with other investment opportuni-7 ties and a risk premium consistent with their 8 9 perception of the industry. Investors accomplish this return by valuing common stock to provide a 10 yield to approximate opportunity costs, plus a 11 risk premium. 12

13 This is a symptom of the industry's ills. Insufficient cash reinvestment year after year 14 15 results in investors having to rely solely on 16 dividends for return. Exclusive reliance strictly on higher dividends to prop up the Company's stock 17 18 price is dangerous. In order to continue dividend 19 growth, return on equity must increase commensurately 20 or there will be little earnings left for reinvestment. 21 The resulting need to bolster common equity balances 22 by the issuance of larger and larger numbers of 23 common shares, compounds the dividend problem.

24The point is, the utility industry must be in25a position to compete with other segments of the26financial marketplace or face an eventual financial27breakdown.

28 4. Q. In general terms, Mr. Korpan, why do you think an

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increase in the return on equity is necessary? 1 2 ۸. An increase in SDG&E's authorized return on equity 3 is definitely in order in light of (1) the continued 4 erosion of earnings due to persistently high 5 inflation, (2) increasing cost of money, and (3) the levels of rate of return and return on equity 6 7 authorized for other California utilities in 8 recent Commission decisions. As substantiated in 9 the exhibits filed with SDG&E's Amended Application. 10 SDG&E's financial results are inferior. With 11 . continuing earnings erosion, particularly under 12 weak security market conditions, the measurement 13 of a fair and reasonable return on equity on a 14 traditional basis is no longer relevant. In order 15 to finance its construction program at a fair and 16 reasonable cost, the Company must substantally 17 improve its financial condition. 18 Expeditious treatment of its request is 19 essential to the financial wellbeing of SDG&E. 20 Substantial rate relief must be received by January 1, 21 1982, in order to reverse the steep decline in

financial condition projected for 1982 at present rates and in order to finance the necessarily large construction budge.

25 5. 0. Would you please describe the general financial
 26 results the Company would achieve if its rate
 27 request for 1982 were granted?
 28 Yes. Table 1 success the success at a table of the success of the succes of the s

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A. Yes, Table 1 presents the primary statistics

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relating to the Company's rate request. Total 1 revenues (Line 1) would increase \$227.5 million 2 based on the 1982 Test Year, assuming an annualized 3 increase of \$103.1 million from the 1981 Test Year 4 in 1982. The total rate of return on rate base 5 requested is 13.9% (Line 5) compared to the 10.59% 6 7 currently authorized in D.90405. The requested return on equity is 19%, compared to the 14.50% 8 allowed in D.90405. In view of the Company's poor 9 quality of earnings (earnings excluding non-cash 10 credits, such as AFDC), the increases in rate of 11 12 return and return on equity are necessary in order to move toward the goal of improving the Company's 13 internal cash flow generation. Ultimately, with 14 regard to cash flow, the Company must be at least 15 on a comparable basis with the rest of the electric 16 17 utility industry. This should be accomplished after SONGS Units 2 and 3 are in service and 18 19 included in rate base.

20 Weighted average rate base (Line 7 on Table 1) 21 includes about \$16.4 million for the debt and 22 preferred portions of average Construction Work in 23 Progress (CWIP) associated with the APS/SDG&E 24 Interconnection Project, during 1982.

Embedded costs (lines 11-13) reflect the financing assumptions detailed on subsequent Tables. Higher interest rates will cause embedded costs to increase through 1982.

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The common equity ratio (Line 14) is lower than the Company's goal of reaching 40% (including leases) in its efforts to achieve a Single A bond rating.

4 This ratio on Line 14 does not reflect outstanding 5 leases such as Encina 5 in the capital structure. 6 which are considered debt by most analysts and 7 investors. The rating agencies, in particular, 8 include leases as a part of debt in the capital 9 structure in their analysis of a company's bond 10 rating level. As a rule, one would subtract about 3% 11 from the common equity ratio to reflect the effect 12 of leases for SDG&E. This means that 43% is the 13 Company's true goal for the proportion of common 14 equity in the capital structure.

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15 6. O. Mr. Korpan, you stated that you propose to increase
16 the return on equity from 14.50% to 19%. Why an
17 increase of this magnitude?

18 Rate base in proportion to total assets is becoming A. 19 smaller and smaller. This is almost entirely due 20 to the higher and higher proportion of CWIP the 21 Company must carry. In 1975, the proportion of 22 CWIP to rate base was 21%. By 1979 the same ratio 23 reached 41%, and by the end of 1982, without SONGS 24 completed and in service, this ratio will reach 25 58%. At the requested rate of return of 13.9%, 26 the real rate of return by 1982 will be only 8.80% 27 in terms of cash return on assests. This means 28 that the Company will receive no cash compensation

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1		for a significant portion of it's capital cost
2		during 1982. As a consequence, the Company must
3		earn a significantly higher return to maintain an
4		acceptable level of cash flow.
5	7. 0.	Is the common equity ratio the only financial goal
6		to be achieved in your efforts to regain the
7		Single A rating?
8	А.	No. As will be discussed further, there are
9		additional goals which must be reached. Specifically,
10		they are 3 times pretax interest coverage, 40%
11		internal generation of capital requirements, and
12		maintainence of a steady, competitive dividend
13		growth.
14		The interrelationship of these objectives has
15		prompted the Company to stress the additional goal
16		of holding its cash construction expenditures
17		(exluding AFDC) to 10% of total capitalization or
18		less. This is not expected to be achieved until
19		SONGS Units 2 and 3 and the APS/SDG&E Interconnec-
20		tion Project are completed and in rate base.
21		Lower construction expenditures require a
22		lower return on rate base over the long run to
23		achieve the Company's financial goals. The result
24		would be lower cost to the customer.
25	8. 0.	Mr. Korpan, would you please elaborate on the
26		Company's past financial results?
27	Α.	Yes. Table 2 depicts dismal financial results
28		over the last five years. These dismal results
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reflect accelerating money costs, the cost of inflation, high customer growth and high capital needs. The Company's poor quality of earnings is evidenced by a high proportion of AFDC to earnings (Table 2, Line 1), a poor before tax interest coverage (Line 4), and low internal generation of cash (Line 7).

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All other parameters are below par, flat, and without direction, with the exception of the common equity ratio (Line 9) which increased from 31.2% in 1975 (Column A) to 37.2% (34% including leases) in 1979. This improvement was caused by (1) acceptable earnings results in 1977, which, although of poor quality, increased retained earnings, and (2) the Company's efforts to improve the ratio through the sale of common stock.

Poor coverage ratios (Lines 4-6), the prospect of high interest rates, weak markets and debenture indenture restrictions, have sometimes limited debt financings. Improvement in the common stock ratio reduces the amount of leverage inherent in the capital structure. By leverage, I mean the combination of both the amount and cost of debt in the capital structure. These debt factors can change separately, or in combination, and affect the relative amount of leverage in the capital structure. I term this to mean the double leverage concept which points out the weighted cost as the most

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1			important factor. Reduced leverage decreases the
2			risk associated with the debt and off-balance
3			sheet debt (leases) outstanding and, therefore,
4			improves the prospect of an upgrading. Moreover,
5			the cost of these common sales below book value
6			(see Line 13) is expensive to shareholders and
7			customers alike, as substantiated in subsequent
8			Tables.
9	9.	Q.	How would you view these results in terms of
10			investor needs and expectations?
11		Α.	The investor view of an investment results from a
12			combination of his perception of past performance
13			and future potential. Investors' expectations
14			were relatively optimistic in the late sixties and
15			early seventies. Results, as I have discussed, are
16			less than satisfactory. No wonder, then, that
17			investors are currently discounting the Company's,
18			and the utility industry's, securities to account
19			for a higher risk which they perceive in SDG&E's
20			financial future. This makes all security issues
21			more expensive to both SDG&E's customers and
22			current investors.
23	10.	0.	Mr. Korpan, why cannot the Company meet the limita-
24			tion of 10% cash construction expenditures to
25			total capitalization?
26		Α.	The construction program is comprised of essen-
27			tially five elements: 1) San Onofre Units 2 and
28			3; 2) connection of new gas and electric customers;
			16 19 19 19 19 19 19 19 19 19 19 19 19 19

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3) improvements in system reliability; 4) the APS/SDG&E Interconnection Project; and 5) the cost of mandated programs such as conservation, pollution control, and conversion projects. These components of the construction program cannot be reduced, while at the same time, allow SDG&E to meet its customers' current and future needs, and satisfy regulatory compliance requirements.

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Aside from the rising cost of inflation, utilities are faced with continuous additional pressures which impact heavily on the use of capital, including stricter environmental controls and more complex regulatory restrictions, requirements, and restraints. These are positive social needs, but they do little in terms of financial results.

17 11. 0. Would you please describe the financial results 18 for SDG&E without rate relief and the results if 19 the Company is allowed its rate request? 20 A. Table 3 shows the projected decline in the Company's 21 financial results assuming no rate relief at 22 present rates. From poor results in 1980, 1981 23 reflects disastrous results, and 1982 is, of 24 course, worse. The 1982 Test Year at proposed 25 rates (Column D) allows some improvement toward 26 financial results comparable with Single A companies, 27 but they still remain below the needed levels. 28 For instance, the Company's financial goals

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1		include pretax coverage o times, 40% of cash
2		construction expenditures generated internally and
3		a common equity ratio of 40% (43% or more excluding
4		leases). As I mentioned, with the requested relief,
5		the pretax interest coverage shown on Line 4, Column
6		D is 2.98X; the percent internal generation is 28.4%;
7		and, the common equity ratio is 37.32%. Sustained finan-
8		cial results at these levels would give the Company
9		optimism for an eventual return to a Single A bond
10		rating during 1984. Financial results at these
11		improved, but sub-Single A bond rating levels,
12		must become a reality (actually earned) in order
13		to demonstrate healthy progress in the interim.
14		The only way to turn investors' expectations
15		around and reduce the element of risk perceived by
16		investors in the Company's securities, is to
17		improve financial results on a sustained basis.
18		Return on equity must be improved dramatically to
19		accomplish this.
20	12. Q.	Mr. Korpan, what is the solution to SDG&E's financial
21	44.00	problems?
22	A.	As I have mentioned, SDG&E has kept its construction
23	i farre	budget as low as possible, commensurate with its
24		customers needs and has kept its operating expenses
25		to a minimum. But, the Company's costs rise with
26		the economy as in any other company or industry.
27		This includes the rising cost of money. Return on
28		equity must improve to change investor expectations

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about SDG&E's financial future. Investors must have evidence that SDG&E will be able to increase dividends at a competitive rate and support them with earnings. Further, the quality of earnings in terms of cash flow must also improve. The more cash generated internally, the less often the Company will need to go to the financial markets for cash.

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9 13. Q. What specific steps is the Company proposing in
10 this to Application improve cash flow?

11 A . 1) First, the Company has included the debt and 12 preferred equity portions of CWIP for the APS/SDG&E 13 Interconnection Project in rate base. While the 14 Commission has not, in the past, allowed CWIP in 15 rate base, the Company feels its current proposal 16 represents a new perspective. There are two pri-17 mary reasons for this: first, the APS/SDG&E 18 Interconnection Project will have substantial 19 beneficial impact on customer rates by reducing 20 reliance on imported fuel oil, and second, omitting 21 the common equity component of the capital cost 22 creates an incentive to complete the project as 23 expeditiously as possible. Including the debt and 24 preferred equity portions of CWIP in rate base 25 will help relieve the strain caused by the large 26 capital budget by compensating SDG&E for a portion 27 of the carrying costs. This will also improve the 28 Company's quality of earnings by reducing AFDC,

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which provides no cash flow, and by improving internal generation of cash. The energy to be received through this transmission line will replace high cost, fuel oilbased generation which will have a beneficial impact on customer rates.

Other state regulatory bodies have recognized the need to include CWIP in rate base and the importance of providing adequate returns. This year, Utah Power and Light was allowed CWIP in rate base and a 16.8% return on equity.

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2) The second step for improving cash flow is 11 the Company's proposal for a customer connection 12 charge which would substantially reduce construc-13 tion expenditures. This reduction in cash needs 14 would require fewer and smaller financings over 15 the long run. In addition, a lower level of 16 general revenue would be necessary for the Company 17 to achieve Single A financial results. Furthermore, 18 19 the connection charge eliminates the need for current customers to pay for the construction cost 20 of new customers. This reduction in construction 21 expenditures would bring the ratio of the 1982 22 cash budget to total capitalization down from 23 13.8% to 11.0%, which is much closer to the Company's 24 25 10% goal.

> 3) Third, the Company is proposing an attrition allowance, effective January 1,1983, which will offset increases in the cost of doing business

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during that year. The effect of the increase will be to partially offset the effect of attrition on internal cash flow and to reduce the negative effect of attrition on earnings betweer rate case years.

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6 4) Fourth, costs associated with the CVR 7 Program, PURPA meters and load management (resi-8 dential peak shift program) are treated in this 9 Application as expense items and are not capitalized. 10 These items are excluded from rate base and will, 11 therefore, not earn a return. Programs such as 12 these have positive social benefits. But because 13 of SDG&E's current financial condition, these 14 projects would not be included in the capital 15 budget if they were not required by governing and 16 regu' ting agencies.

17 The removal of these costs from the construc-18 tion program will further the Company's objective 19 of reaching a 10% proportion of cash construction 20 to total capitalization which will in turn make it 21 easier for the Company to reach its other financial 22 objectives. Furthermore, the Company has done well in its conservation efforts and, therefore, 23 should be rewarded with expense treatment for 24 25 those costs.

5) Fifth, the Company is proposing a more liberal method of determining the depreciation lives of plant in service. Higher depreciation will bring

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improved cash flow.

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2			6) Sixth, the Company is proposing an increase
3			in the return on equity, over and above the amount
4			which would otherwise be found appropriate to
5			compensate for the loss of return on rate base
6			due to the sale and lease-back of the Encina 5
7			power plant.
8	14.	٥.	Mr. Korpan, would you please elaborate more on the
9			penalties associated with higher risk?
10		Α.	SDG&E must compete for funds in the securities
11			markets in order to finance its construction
12			program. As I mentioned, risk manifests itself in
13			the return the investor feels is necessary to
14			safeguard investments.
15			With the higher costs of debt and preferred
16			stock and saturated market conditions, the diffi-
17			culties associated with the Company's financing
18			efforts tend to compound. It is difficult, parti-
19			cularly for the lower rated utilities, to obtain
20			30-year debt mancing because of the investor's
21			fear of risk associated with long-term financing.
22			Interest rates on long-term securities are exhor-
23			bitant in weak markets, especially for the weaker
24			rated companies, forcing them to go to shorter
25			maturities in many cases. If at all possible,
26			however, it is more prudent to obtain long-term
27			financing in order to reduce refunding needs and
28			more closely match the life of the assets with the
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term of the financing. Shorter maturities mean 1 higher capital refunding requirements sooner, thus 2 compounding the Company's financing needs. 3 Mr. Korpan, would you describe the current and 15. 4 0. projected financial market conditions and how they 5 affect a Baa/BBB company's ability to finance? 6 In 1980, we have seen a period of historically 7 A. high interest rates coupled with sharply increased 8 volumes of new debt securities by both government 9 and private sectors. In fact, interest rates are 10 11 at their highest level since the Civil War when the country's financial environment was in a 12 13 shambles. 14 The projected dollar volume of public debt by

utilities in 1980 is up 47 percent from 1979, and 15 1981 is expected to attain the 1980 dollar volume. 16 In addition, the total public debt volume is up 53 17 percent over 1979 and is expected to increase 18 further in 1981. This tremendous increase in new 19 20 issues, coupled with a 42 percent increase in 21 incremental government financing, places a strain 22 on investors' ability to absorb this volume, 23 particularly issues of the weaker rated entities.

24The market's inability (or unwillingness) to25absorb BBB securities can be demonstrated by26several events. In late July 1980, both SDG&E and27Portland General Electric sold \$75 million of 3028year bonds. While SDG&E issued at 13-5/8% and had

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a 100% initial reception, Portland General sold only two days later with a 25 basis point increase and had only a 50% initial reception.

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In September 1980, four BBB utilities attempted to come to market within two days of each other. Only the first three, Connecticut Light and Power, Western Massachusetts Electric, and Alabama Power were sold. The third issue, Alabama Power, was sold at 80 basis points more than first issue and had only a 30% initial reception. The fourth issue, Pennsylvania Power, was postponed due to lack of demand and high cost.

In addition to the thin markets for BBB 13 14 securities, interest rates in 1980 have experienced two historically high peaks which illustrate that 15 the first peak in March/April was not a one time 16 aberration. SDG&E had to issue 30 year bonds at 17 16% in March 1980 and Alabama Power recently 18 19 postponed a 30 year bond issue planned for 20 December 10, 1980, which would have had a coupon 21 between 17 and 18%. The anticipated large public 22 financings planned for 1981, coupled with double-23 digit inflation projections, indicate that higher 24 returns will continue to be required for the same 25 levels of risk. Institutions in particular have 26 begun shifting funds away from long-term debt 27 securities and into equities, due to the large 28 losses experienced on their debt portfolios.

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1			These factors will serve to necessitate high
2			rates for SDG&E debt securities and require investors
3			to demand even higher returns on equity in order to
4			receive a premium for the additional risk. It
5			also appears likely that high rates of return for
6			all securities will be necessary for 1982 and
7			beyond, even assuming more "normal" markets, since
8		_	interest rates have continued to trend upward in
9			each succeeding cycle.
10	16.	Q.	Before we continue with a more detailed explana-
11			tion of your remaining Tables Mr. Korpan, do you
12			have anything to add with respect to the Company's
13			need for a higher return?
14		Α.	Only to sum up the benefits associated with a
15			higher bond rating. With a higher rating the
13			Company would benefit from lower rates for its
17			customers, improved financing flexibility, improved
18			ability to compete for funds at reasonable rates,
19			lower cost, and less financing.
20	17.	٥.	Mr. Korpan, would you elaborate on the various finan-
21			cial parameters necessary to achieve a Single A rating?
22		Α.	The most important parameter is the return on
23			equity. Return on equity is closely associated
24			with the other financial parameters, such as
25			coverages, internal generation of cash, common equity
26			ratio, and dividend growth, which must be improved
27			in order to give DG&E the opportunity to achieve
28			a Single A bond rating.

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The first, interest coverage, is the most important of the key financial parameters which investors, securities analysts, and rating agencies use to evaluate the financial viability of a company. Coverage is the ratio of earnings to interest and is stated as a multiple of the amount of interest a company pays in a year. Interest coverage represents the margin of safety - the ability to pay debt obligations - available to holders of long-term securities.

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Table 4 shows before tax interest coverages 11 12 on a historical and projected basis for Moody's, 13 the First Mortgage Indenture, and the Debenture 14 Indentures. The trend of Moody's before tax 15 coverage (Column B) has declined since 1976 (Lines 2 16 through 5). This critical indicator will continue 17 to decline in 1980-1982, as shown on Lines 6-8, 18 unless substantial rate relief is granted in a 19 timely manner, in this case, by January 1, 1982. 20 Moody's before tax coverage it proposed rates on 21 Line 9 is projected to be 2.98 times, and the 22 after tax coverage is estimated at 2.31 times, 23 which is well below the 2.7 times coverage found 24 reasonable in Decision 90405.

In comparison to other utilities in the
industry, SDG&E's interest coverage has been below
or at the level of the average of the lowest
investment grade category since 1974. Chart 1

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compares the pretax coverage experienced by the electric utility industry for the years 1974-1975 using the Utility Compustat II data base. This is the same pretax coverage computation used in Table 4, Column B.

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As you can see, the average pretax coverage 6 for straight Single A companies is between 2.8 7 and 3.0 times since 1976. 1974 and 1975 were 8 particularly difficult years for the industry as 9 the data suggests. Based on this data, the Company 10 11 has established a financial goal of 3 times coverage 12 as the level necessary to be maintained on a sustained basis. This would provide the Company with 13 the opportunity to improve to an investment grade of 14 Single A. Interest coverage can be improved through 15 higher earnings, less leverage, and lower interest 16 17 rates. As one of the most closely watched financial 18 measures, the importance of interest coverage 19 cannot be understated.

20 18. Q. Will you also elaborate on internal generation of
21 cash which you also mentioned as important in
22 obtaining a Single A rating?

A. Yes. Internal generation of cash is a parameter
 that the rating agencies consider crucial. The
 more cash generated internally, the less pressure
 there is on outside financing. This is particularly
 important when construction dollars are large in
 proportion to total capitalization. Lower outside

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financing requirements, in turn, lessen the need for constant rate increases to compensate for the increased cost of capital.

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Table 5 shows historical and projected capital 4 expenditures and external and internal sources of funds. Since 1975, SDG&E has averaged only 16% 6 internal generation. This distinct lack of cash 7 flow has placed considerable pressure on financing 8 the Company's cash construction program shown in 9 Column C. 10

The Company has not exceeded a level higher 11 than 20% from 1975 to date, and, at present rates, 12 the Company will not be able to fund all of its 13 day-to-day operations internally, let alone finance 14 its construction. This is evidenced by a negative 15 31% internal generation in 1981 and a negative 73% 16 internal generation in 1982, at present rates. 17

At proposed rates, the requested rate increase 18 is expected to provide internal generation of cash 19 of 28% as shown on Line 10, Column F. 20

This compares to an acceptable level of 40%, 21 as shown on Line 11, Column F. The percentage of 22 internal generation which would result from approval 23 of the Company's full rate request for 1982, is below 24 the optimum level. However, it is acceptable 25 given the anticipated completion of SONGS Units 2 26 and 3. With SONGS Units 2 and 3 in rate base and 27 28 earning an acceptable return, the Company should

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be able to generate sufficient cash flow to fully 1 achieve its financial goals by 1984. Retirements 2 (Column B) are not included in the computation of 3 the percentage, although to include them is the 4 accepted methodology of the investment community. 5 The amount of retirements in 1982, about \$53 6 million (Line 5), are higher than normal and are 7 8 thus excluded. 19. 0. Mr. Korpan, how does SDG&E compare with other 9 companies in the industry with respect to internal 10 11 generation of cash needs? Chart 2 compares percent internal generation of 12 Α. cash for the electric utility industry with SDG&E. 13 As I mentioned earlier, percent internal generation 14 for SDG&E has averaged about 16% since 1974. This 15 compares to a 47% average for straight AA rated 16 17 companies and a 42% average for straight single A 18 companies for the same period. Even straight BBB 19 companies have averaged 30% over that time frame. 20 which is almost twice the result for SDG&E. 21 20. Can you point to any specific reasons for SDG&E's 0. 22 inordinately low performance during that time? 23 Yes. The primary causes for the low results are A. 24 high construction budgets, the accelerating cost 25 of money (interest rates on short-term debt in 26 particular) and insufficient revenues to cover 27 associated costs, all of which results in insuffi-28 cient cash flow. Furthermore, insufficient cash

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is also significantly impaired by two regulatory accounting methods used in California which disguise the lack of cash flow as part of earnings levels. The two methods are flow through tax accounting and the use of AFDC.

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I should emphasize here that the Commission has taken several important regulatory steps to combat the negative effects of inflation and an unstable energy situation in order to give utilities in California a better opportunity to earn their allowed return on equity. Improved ECAC procedures and the Regulatory Lag Plan are examples. However, we have much farther to go.

Security analysts are fully aware of the 14 problems and take into consideration earnings 15 levels for companies which use flow through tax 16 17 accounting and AFDC in making comparisons with companies which normalize income taxes and include 18 CWIP in rate base. Using analyst language, those 19 20 companies which normalize taxes and/or include all or 21 a part of CWIP in rate base, generally have a better "quality" of earnings. This means that the 22 23 cash flows for those companies more closely approxi-24 mate their earnings levels.

25There are two key indicators which are used26by utility industry security analysts to evaluate27earnings levels for flow through and AFDC companies.28They are the effective tax rate and percent of AFDC

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to earnings. For instance, SDG&E's effective tax rate has averaged 3% since 1974. This compares to 17% for flow through companies and 33% for companies which normalize income taxes. SDG&E's percent of AFDC to earnings has averaged 40% since 1974 in the face of its high level of construction expenditures. This compares to 36% for the rest of the industry during that time.

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Another way to measure the effect of flow 9 through tax accounting is to compare the average 10 interest coverage and percent internal generation 11 for those companies which follow this practice 12 against those which normalize income taxes. 13 Charts 3 and 4 clearly indicate the financial 14 advantages of normalizing companies which fare 15 better than flow through companies over the 1974-16 1979 time frame. It is easily seen that SDG&E is 17 well below the industry average. 18

19 21. Q. Mr. Korpan, what financial advantages are enjoyed
 20 by companies with higher proportions of their cash
 21 needs generated internally?

A. As I have discussed before, companies with better
cash flow can finance in smaller amounts or less
often, or both. This means lesser reliance on
short-term debt, and the added ability to be more
flexible as to the timing, amount, and type of
securities in order to obtain permanent financing
at the lowest rates possible. Further, the Company

-24-

has on occasion been required to finance securities 1 at shorter maturities than desired. Thus, its 2 capitalization turnover rate will be relatively 3 high in the future. For instance, \$220 million of 4 long-term debt will have to be refunded over the 5 next decade. This amounts to 30% of the total 6 long-term debt now outstanding. This relationship 7 would seem appropriate at face value. However, 8 9 brief analysis reveals that 30% is extraordinarily high. The proportion should be much lower given 10 SDG&E's heavy debt financing in recent years. 11 For various reasons, the Commission has not 12

adopted CWIP in rate base or normalized income taxes; therefore, it is even more important that the return on equity be corrrespondingly higher for SDG&E to reap the benefits of improved internal cash generation.

18 22. Q. Would you please elaborate on the common equity
19 ratio which is the third financial parameter you
20 mentioned as important in connection with achieving
21 a single A bond rating?

A. Yes. The common equity ratio is important in
terms of a margin of safety for the Company's
bondholders. Too much debt in the capital structure
is an indication that a company is over-leveraged.
This is particulary important during these times
of high interest rates, especially for a BBB
rated company which must pay relatively high

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interest rates in any event. Chart 5 compares the 1 common equity ratio for SDG&E with the electric 2 industry by bond rating groups from 1974-1979. 3 The Company has improved its ratio dramatically 4 since 1974. This was accomplished through the 5 sale of more than 15 million shares of common 6 stock from 1974 through 1979 representing a dilution 7 of more than 100%. The Company sold another 4.5 8 9 million shares in 1980 and plans to sell approximately 11 million more in 1981 and 1982. This represents 10 an additional dilution of 35% for the years 1980 11 12 through 1982.

The causes for this need are several fold. 13 The Company must continue to provide adequate 14 protection for its debt securities holders in the 15 face of the prospect of further dilution of common 16 stock and the prospect of selling at prices well 17 below book value. The Company is continuing to 18 strive for a 40% common equity ratio including 19 leases. Adequate protection means reduced leverage 20 which involves both the amount and cost of debt. 21 SDG&E should be able to improve its equity ratio 22 with a balanced contribution of earnings and 23 common stock sales at reasonable prices. SDG&E's 24 goal is to accomplish this in the future through 25 26 more competitive earnings results. Mr. Korpan, can you quantify SDG&E's historical 27 23. 0.

28 and projected financings for the years 1975 - 1982?

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A. Yes. Table 6 depicts SDG&E's financings since 1974 and projected financings for 1980 - 1982. SDG&E has issued \$219 million of common stock over the last five years. This amounts to 29% of long-term financing over that time. Over the next three years (1980-1982) SDG&E must issue another \$194 million, about 37% of total financing. All of these issues will be below book value, even at proposed rates.

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Table 6 also illustrates a disconcerting 10 problem facing SDG&E which is its high reliance on 11 short-term debt. Since 1974, short-term balances 12 have increased by \$124 million. They are 13 expected to increase another \$145 million, at 14 proposed rates, by the end of 1982. One additional 15 financial parameter which rating agencies watch 16 closely is the proportion of short-term debt to 17 total capitalization. Over-reliance on short-term 18 debt reduces the Company's options because of maximum 19 limits on short-term debt. The reduced financial 20 21 . flexibility can force the Company to market under 22 unfavorable conditions. Rating agencies set a 23 rule of thumb proportion of 5%. The Company's 24 ratio of short-term debt to total capitalization 25 was 11% at the end of 1979 and is expected to be 26 16% at the end of 1982 at proposed rates. 27 In view of the high anticipated cost of money

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over the next four years, and in view of the
 magnitude of financings SDG&E will find necessary
 during that time, the Company must be able to
 compete in the market place for funds. This
 requires returns on equity at levels high enough
 to attract funds which would otherwise be invested
 in other industries.

8 24. Q. Mr. Korpan, would you comment on the fourth finan 9 cial objective necessary to achieve a single A bond
 10 rating, adequate dividend growth?

A. Yes. It is imperative to maintain some level of
dividend growth in order to keep the Company's
common stock price at a competitive level with
other companies in the industry, and, just as
importantly, to improve its competitive level with
other industries.

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Public utilities have not provided the returns earned by other industries. A prudent, consistent policy of dividend growth is necessary simply to compete. Chart 6 compares percent dividend growth per share for SDG&E, the S&P 400, and the electric industry for the years 1974 - 1979.

The S&P 400 represents a cross section of industries across the nation which as a group has not only increased its dividend rate dramatically since 1974, it has approximated the rate of inflation during that time.

The straight BBB companies have shown improve-

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ment in 1979, but as a group have been inconsistent. The high dividend growth for BBB rated companies in the last few years reflects pressure to sell common stock competitively.

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The straight AA and A companies are the most 5 indicative of industry dividend results since most 6 of the companies fall into those two categories. 7 Dividend increases have continued steadily over 8 the time frame but have lagged far behind general 9 inflation and other industries as exemplified by 10 the S&F 400 results. SDG&E has attempted to stay 11 12 in line with the electric industry since 1977 when 13 the annual dividend rate was increased from \$1.20 to \$1.36 per year. The data shown on Chart 6 14 reflects dividends declared so that the full 15 effect of that increase was not felt until 1978. 16 17 Mr. Korpan, what is dividend coverage? 25. 0. Dividend coverage is a parameter used by security 18 A . 19 analysts to measure common dividend protection. The calculation is similar to interest coverage 26 21 except that depreciation and AFDC are removed from 22 earnings before finding a multiple of dividends 23 paid.

As shown by Table 7, SDG&E has
experienced a decline in dividend coverage
compared to the rest of the electric industry.
Low dividend coverage increases investor's perception of the risk associated with an invest-

-29-

ment in SDG&E common stock, requiring a higher dividend yield to accommodate this risk in proportion to the industry as a whole. In other words, low dividend coverage indicates an impaired ability to pay future dividends.

6 26. Q. Are dividend increases the only way to raise7 common stock prices?

8 A . No. Improved earnings would improve investor 9 expectations about the financial future of the 10 Company. This would bring the risk premium por-11 tion of the yield downward and thereby increase 12 the price of the stock. Of course, both approaches, 13 higher dividends and better earnings, are used by 14 utilities whenever possible. I am convinced that 15 the market price of SDG&E's stock would be even 16 worse today if the Company had not also reduced 17 leverage and construction expenditures, in addition 18 to increasing its dividend.

19 Without adequate earnings, however, stock 20 must be sold at any price to bolster common equity 21 because of insufficient retained earnings. Without 22 growth in market value, that is, when dividend 23 increases only are available for return on invest-24 ment, a company's dividend payments increase 25 rapidly because a larger number of shares must be 26 issued to make up for the loss of retained earnings 27 and to make up for a lower price per share. This 28 often results in poor dividend coverage. Further,

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the Company cannot expect to continue dividend 1 increases indefinitely under these circumstances. 2 The payout ratio, the proportion of dividends to 3 earnings, has been unusually high in recent years 4 due to inadequate earnings. Without sufficient 5 rate relief in 1982 the payout ratio will be 6 negative. This means the Company will, for all 7 intents and purposes, be required to borrow to pay 8 dividends and part of expenses as well. 9 What quantifiable measures did you use to determine 10 27. Q. that the Company's common stock price is too low? 11 There are two basic measures to indicate whether a A . 12 common price is higher or lower than it should be. 13 The first is the relationship between the market 14 price and book value, called the market to book 15 ratio. If the ratio is below one, then investor 16 expectations are interpreted to be pessimistic as 17 to future results. Sales of common stock below 18 book value are damaging to both investors and 19 customers. Low stock prices require the sale of 20 more stock to obtain the necessary proceeds and 21 higher dividend requirements which lowers the 22 amount of funds available to be reinvested in 23 operations. Investors are aware that a portion of 24 25 their equity share of the Company is diluted as 26 sales below book continue. Therefore, new share-27 holders further discount market value knowing the 28 risk to their investment. Conversely, higher

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common stock prices avail the Company of additional cash per share, therefore, lowering the total necessary dividend payments by lowering the number of shares needed to be sold.

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Success feeds upon itself. Better earnings 5 and a strong dividend policy will move up the 6 price, making it less costly and less difficult to 7 8 finance the Company's construction program. 9 How does the Company compare to the utility industry 28. 0. and other industries in terms of market to book 10 11 value?

12 Chart 7 compares market to book values since 1974 Α. 13 between SDC&E, the utility industry by bond rating groups and the S&P 400. The S&P 400 has averaged 14 15 better than one since 1974. Public utilities have 16 fared worse in general, although the higher rated 17 companies have fared better than the lower rated companies. This reflects the lower perceived 18 19 element of risk in the higher rated companies. 20 SDG&E's market to book ratio has generally held up 21 well in recent years mainly because a portion of 22 SDG&E's dividends are a return of capital for tax 23 purposes (not currently taxable). In other words, 24 SDG&E's price is supported by poor financial 25 performance. A financially healthy company would 26 have no return of capital. 27

27 29. Q. Mr. Korpan, is there a way to quantify the cost to
 28 the Company's customers of selling below book

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value?

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2	۸.	Yes, Tables 8 and 9 show the derivation of the
3		reduction in revenue requirements assuming the
4		sale of common stock at book value given the same
5		proceeds from each sale. The proceeds to the
6		Company (Line 3) are divided by the book value at
7		the end of the month prior to the sale (Line 5) to
8		derive the number of shares needed to accomplish a
9		sale at book value. This result is then subtracted
10		from the actual amount of shares sold to arrive at
11		the decrease in shares needed to be sold at book.
1.1.5		

The total number of shares needed for the 12 13 sales at below book valve, given the same proceeds (Table 8, Line 8), multiplied by the dividend rate 14 in 1982 (Line 9), provides the dividend savings 15 16 with sales at book valve. To achieve the same 17 cash flow to the Company (i.e., given the same 18 internal generation) the Company would have been 19 able to reduce rates by \$18.8 million on an annual 20 basis in 1982 (Line 12) after grossing up for taxes. 21 For the sake of simplicity, this illustration fails 22 to account for the cumulative effect of the lower 23 number of shares needed to be issued if sold at 24 book value. Table 9 illustrates the savings on an 25 annual basis for the projected common stock sales through 1982 using the same methodology. Revenues 26 could be reduced by another \$7.3 million given 27 sales at book value. 28

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Mr. Korpan, how can SDG&E mitigate its financial 1 30. 0. difficulties in the future? 2 As I've mentioned, the Company has taken several 3 Α. steps to alleviate insufficient earnings and cash 4 flow. The primary solution, however, is to increase 5 the return on equity to a level sufficient to 6 improve interest coverage, the percent internal 7 8 generation of cash, the common equity ratio, and 9 dividend coverage. Return on equity is the earnings measure 10 which provides investors and analysts with insight 11 into the dividend and earnings growth potential 12 13 for any investor owned company. Historical returns are the primary basis for investors' expectations 14 for future earnings and dividends. 15 Mr. Korpa , does SDG&E usually earn its allowed 16 31. 0. 17 return on equity? Table 10 sets forth the returns authorized by 18 A. No. 19 the PUC from 1975-1979 (Column B), the actual returns using the matrix method (Column C) and the 20 21 financial return on equity (Column D). The financial 22 return on equity is the ratio of common stock 23 earnings (net income after deducting preferred 24 dividend requirements) to the average of common 25 equity at the beginning and the end of the year. 26 SDG&E has not been able to earn its authorized 27 return on equity (Column C) in any year except 1977. 28

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However, it should be noted that 1977 was just as weak as any of the other years in terms of quality of earnings and cash flow.

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Financial return on equity, Column D, has declined steeply during the last two years in spite of rate relief during the middle of 1979.

1980 earnings will experience a further decline due to low sales, higher prices for goods and services, and a much higher than anticipated cost of money. Furthermore, approximately 219% of 1980 as expected earnings is AFDC, which reflects an impossibly low quality of earnings.

13 Return on equity at proposed rates (Line 9) 14 is at or exceeds 19% on both a ratemaking and finan-15 cial basis. Due to the Company's poor quality of 16 earnings caused by high amounts of AFDC and tax 17 flow through ratemaking policies, the financial 18 return on equity must be increased to a higher 19 level in order to bring cash flow in line on a 20 comparative basis with other companies in the 21 industry.

As I mentioned before, the fact that CWIP is generally not included in rate base requires a higher ratemaking return on equity in order to achieve the necessary cash flow. If rate base includes all or part of CWIP, a lower rate of return and return on equity would be necessary to achieve the same financial results.

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1	32. 0	•	Now does SDG&E's return on equity compare with
2			other utilities and industries?
3	A	•	Chart 8 compares financial return on equity for
4			SDG&E and the electric utility industry by bond
5			rating groups with return on equity for the S&P 400.
6			The S&P 400 earned returns in excess of 14%
7			in every year with the exception of 1975, and
8			reaches a high of 16.7% in 1979.
9			The electric industry categorized by bond
10			rating groups have had generally little improvement
11			since 1974. The industry therefore has fallen
12			further behind other investment categories.
13			Electric industry returns have not kept up with
14			inflation, thus we can only expect investors to
15			view electric industry securities as less attrac-
16			tive than other industries in the competition for
17			funds.
18			The returns for SDG&E are even less impressive
19			than the electric industry as a whole through 1979
20			and are expected to fare worse in 1980. Returns
21			in 1981 and 1982 are obviously unacceptable at
22			present rates.
23			The return on equity for 1982 of 19% is at
24			the level necessary to achieve the interest coverage
25			and internal generation necessary for the Company
26			to progress toward comparability with Single A
27			companies. In order for SDG&E and the industry to
28			successfully compete for funds, returns must be
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1			increased to a level commensurate with other
2			industries.
3	33.	Q.	How does SDG&E compare to other California utilities
4			in terms of growth and associated risk?
5		Α.	SDG&E's financial risk is greater than that associated
6			with SCE and PGandE because it is a much smaller
7			company with a faster growth rate.
8			SDG&E has been faced with the financial
9			difficulties associated with its very high customer
10			growth over the last ten years, particularly compared
11			to the larger utilities in California.
12			Table 11 compares the annual growth rates of
13			SDG&E, SCE, and PGandE from 1969-1979. In every
14			category, except total operating expense for PGandE,
15			SDG&E has grown at a faster rate than both companies.
16			The 43% growth in AFDC for SDG&E (Line 7) compares
17			to 21% for SCE and 33% for PGandE. This is indicative
18			of the poor quality of earnings for SDG&E compared
19			to the larger utilities. Without AFDC the Company's
20			financial return on equity would have been about
21			3% lower compared to a 1% decrease for the others.
22			SDG&E's electric and gas sales and customers
23			(lines 13-15) have grown at a substantially higher
24			rate than those of the other companies. This
25			rapid growth, which has occurred in coincidence with
26			a highly inflationary economy, has burdened SDG&E
27			with a relatively higher financial risk in terms
28			of building and paying for the facilities to meet

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the higher demand.

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Lines 5 and 6 show the utilities' growth rates for operating revenues and expenses. Operating expenses have grown faster than operating revenues by an annual rate of at least one percentage point over the last ten years for all three companies.

SDG&E must achieve a higher return to accommodate 7 the financial strain of a higher rate of growth. 8 34. Mr. Korpan, what other methods have you used to 9 0. analyze the reasonableness of the 19% return on 10 equity requested for the 1982 Test Year? 11 One approach I used is based on the historical and 12 A . projected rise in the embedded cost of debt. This 13 14 approach is shown on Table 12.

It is generally considered that, in the 15 mid-to-late sixties (1965-1969), public utilities 16 were financially healthy and inflation did not 17 pose a serious problem. During this period the 18 inflation rate averaged 3.4%. For the years 1965-19 1969, some of SDG&E's key financial measures 20 averaged as follows: return on equity, 11.78%; 21 22 market to book ratio, 1.69 times; before tax 23 coverage, 4.62 times; and embedded cost of debt, 24 4.27%. Because of the relative financial stability 25 during this period, the years 1965-1969 were used 26 as the base period for the analysis.

> Debt holders have required higher returns as reflected in SDG&E's increasing embedded cost of

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debt. It is reasonable, therefore, to assume that equity holders will at the very least require the same increases for their investment.

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Column C shows the difference between the average embedded cost of debt for the forial 1965-1969 (4.27%) and the historical and projected increases in the embedded cost of debt for the period 1970-1983. This calculated difference is then added to the average return on equity for the period 1965-1969 (11.78%), Column A. An adjusted rate of return is made by adding Columns A and C and is shown in Column D. In 1982, for example, the adjusted return is in the 18% range, which is a conservative estimate. Equity holders bear more risk than debt holders.

Also, the additional equity needed could be illustrated using the matrix method for calculating interest coverage. It has been shown that the rise in the cost of equity capital must be proportionally higher than the rise in the cost of debt to maintain the same level of interest coverage.

I also investigated the relationship of the authorized return and embedded cost of debt from the Company's 1979 Test Year Decision to our 1982 Test Year results. Lines 1 and 3, Column B, Table 19, reference the Company's 14.5% authorized return on equity and the 8.10% embedded cost of debt. The projected embedded cost of debt for 1982 is 10.57%,

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1			as shown in Column B, Table 12. On this basis the
2			embedded cost of debt is projected to increase by
3			30.5%. A 30.5% increase in our authorized return
4			on equity of 14.5% indicates a needed return on
5			equity of approximately 19% for 1982.
6	35.	Q.	What return on equity is necessary to achieve the
7			2.7X interest coverage assumed in Decision 90405?
8		Α.	A 22.18% return on equity, using the matrix method,
9			is necessary to achieve the 2.7X after tax coverge
10			assumed in Decision 90405 as depicted by Table 13.
11			The 19% return on equity requested in this pro-
12			ceeding provides a much lower 2.49X after tax
13			coverage. This confirms that the requested 198
14			return is insufficient in itself to achieve the
15			Company's goals, and is acceptable only in view of
16			prospects for future improvement.
17	36.	Q.	How did you determine the dividend and interst
18			rates for new preferred stock, long-term, and
19			bankers' acceptances for your embedded cost projec-
20			tions?
21		Α.	Cost of new preferred stock, new long-term debt
22			and bankers' acceptances are based on projections
23			for 1982 published by Data Resources, Inc. (DRI),
24			a nationally known forecasting service. The money
25			rate assumptions used here are based on forecasts
26			included in DRI's monthly publication entitled
27			"The Data Resources Review of the U.S. Economy",
28			December 1982.
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1		The interest rates on new long-term debt are
2		based on DRI's AA bond projections. I added 100
3		basis points to the projections to accommodate the
4		higher risk associated with SDG&E's BBB bond
5		rating. For new preferred stock I added 12.5 basis
6		points to the cost of new debt to accommodate the
7		slightly higher cost of preferred stock.
8		For bankers' acceptances I added 75 basis
9		points to DRI's 3-month prime commercial paper
10		rate projections, once again, to accommodate the
11		higher risk associated with SDG&E's lower credit
12		rating.
13		I should mention that the new money rate pro-
14		jections used in the embedded cost estimates
15		described in more detail later in my testimony
16		could be conservative. At about the time of this
17		Application, short-term money rates exceed 20% and
18		the costs of new longterm debt and preferred stock
19		for triple BBB companies exceed 17%.
20		Money rates have now reached these levels for the
21		second time this year. There are no real answers as to
22		how long these conditions will last or as to how often
23		these conditions will recur.
24	37. Q.	Would you explain how you determined the embedded
25		cost of preferred stock?
26	А.	Table 14 lists the recorded cost of preferred
27		stock for 1979 and 1980 through 1981 as expected. The

embedded cost of preferred stock for 1979 was

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8.20% shown on Line 15, Column E. This is very close to the 8.21% adopted in D. 90405. No pre-ferred stock is planned to be issued in 1980.

In 1981, the Company tentatively plans to issue \$25 million of \$14.375 Series preference stock. The issuance of this series raises the projected embedded cost of preferred capital stock from the 1979 level of 8.20% to 8.85% in 1980 (Line 19, Column E).

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In 1982, the Company tentatively plans to 10 11 issue another \$30 million of \$14.750 Series pre-12 ference stock raising the projected embedded cost 13 to 9.52% at the end of the year (Line 21, Column E). 14 38. 0. Mr. Korpan, would you please explain how you 15 arrived at the embedded cost of long-term debt? A. Table 15 lists the embedded cost of long-term debt 16 17 for December 31, 1979 recorded. There is no change in methodology in these calculations from 18 previous general rate cases. The embedded cost of 19 20 long-term debt for 1979 was 8.49% as shown on Line 29, Column E. This is substantially above the 21 22 8.10% cost adopted in D. 90405. The primary 23 reason for the increase was the 14.85% rate incurred 24 on the Foreign Term loans which were issued in 25 1979.

As far as 1980 is concerned (Table 16), SDG&E issued two series of First Mortgage Bonds in the amounts of \$50 million (Series S) in March, and

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\$75 million (Series T) in August. The cost of these issues are 16% and 13-5/8%, respectively. The Company also repaid \$30 million of the Foreign Term loans during 1980 (Line 6).

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The embedded cost of long-term debt projected for year end 1980 is 9.18% as shown on Line 13, Column E.

In 1981, assuming receipt of the rate increase requested, SDG&E anticipates only one \$75 million sale of bonds. The rate of this Series U is assumed to be 14.125%. The projected embedded cost of debt for year end 1981 is projected to be 9.66% (Line 22, Column E).

14 Table 17 lists the long-term debt financing 15 activity assumed in 1982. The Company plans two 16 \$75 million bond issues, Series V & W, at coupon 17 rates of 14.625% and 15.250%, respectively. The 18 Company will also retire its Series 0 & D bonds 19 totaling \$52 million during the year. The pro-20 jected embedded cost of long-term debt at the end 21 of 1982 is 10.57% (Line 13, Column E). 22 39. Would you describe how you derived the capitaliza-0. 23 tion ratios for common equity, preferred stock, 24 long-term debt, and Bankers' Acceptances? 25 Yes. Table 18 shows the Company's historical Α. 26 capital structure from 1975 through 1979 and 27 projected capital structure for 1980-82. The 28 proportion of Common Equity shows the same improve-

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ment shown on Chart 5. Note the continuing increase in Bankers' Acceptances in proportion to total capitalization shown in Column I, Table 18.

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Tables 19 and 20 list the Company's rates of return as authorized in Decision 90405, 1979 actual results, 1980 and 1981 as expected results (present rates) and 1982 Test Year at present and proposed rates.

Despite the fact that <u>all</u> sales of common stock have been below book value since 1972, SDG&E continues to issue substantial amounts of common equity. These issues are necessary to finance the Company's ongoing construction program.

Specific issues of common stock, both historical and projected, are shown on Tables 8 & 9.

The common equity ratio for 1979 recorded, shown in Table 19, is 37.20% (Line 7, Column A), compared to the 38.09% adopted in D. 90405. The major reason for this shortfall is the fact that the final decision came in the middle of 1979. Thus, the full impact of the increase in rates authorized was not experienced until mid-1980.

Substantial increases in the cost of money and escalating expenses are projected to erode this ratio even further. Consequently, the common equity ratio calculated for the 1980 as expected is actually below that adopted for 1979 (Line 13,

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Column Λ).

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The common equity ratio for 1981 as expected will further erode and the common equity ratio will drop to an obviously unacceptable 24.2% (Table 20, Line 1, Column A) in 1982 without rate relief in 1981 and 1982. SDG&E believes that the ratio of preferred stock should be in the 12% range and is, therefore,

stock should be in the 12% range and is, therefore, managing to that level. The major reason for this policy is an attempt to reduce the amount of risk inherent in the capital structure. SDG&E plans preferred stock issues in 1981 and 1982 as I discussed.

As Table 19 demonstrates at Line 9, Column A, the ratio of long-term debt for 1979 recorded was 44.00%. This is compared to the 44.99% level adopted in D. 90405. The major reason for the decline is the fact that \$150 million in debt projected to be sold was cut back to \$65 million due to an adverse financial condition (i.e., insufficient debenture indenture coverage) in the latter half of 1979. By the end of 1982, the debt ratio is projected to be 43.26%. As in the case of common equity, this ratio is lower than adopted in D. 90405 because of the tremendous increase in the proportion of Bankers' Acceptances in the capital structure.

As shown on Table 20, Line 3, Column A, the

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debt ratio is projected to increase to 52.32% at present rates, leaving the Company with a <u>negative</u> matrix interest coverge of 0.56X. Even at proposed rates, coverage would be only 2.49X.

In D. 90405 the Commission adopted a 10% cost of Bankers' Acceptances and a 2.76% proportion in the capital structure (Table 19, Line 4, Columns B&A). The impact of higher-than-anticipated costs of fuel not only causes cash flow problems but also skews the cost of capital and the rate of return. Therefore, the percentage of Bankers' Acceptances in the 1981 capital structure is 6.67% (Table 19, Line 16, Column A) and the cost of those acceptances is assumed to be 13.50%. The resulting weighted cost is 62 basis points higher than the level adopted in D. 90405.

17At the end of 1982, the proportion of Bankers'18Acceptances in the capital structure is 8.00% at19present rates (Table 20, Line 4, Column A) and206.62% at proposed rates (Line 10, Column A). At21the end of 1982, the weighted cost of Bankers'22Acceptances is projected to be 74 basis points23higher than authorized in 1979.

24 40. Q. What is the purpose of Table 21?

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A. Table 21 tests the sensitivity of the rate of
return to various returns on equity. Note that a
50 basis point change in return on equity equates
to an 18-19 basis point change in rate of return.

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1		As a rule of thumb, the relationship is about 2.5
2		to one. Also note that matrix interest coverage
3		changes about 0.03X for every 50 basis point
4		change in return on equity. As I mentioned, the
5		return on equity must exceed 22% in order to
6		achieve the 2.7X coverage found reasonable by the
7		Commission in D.90405.
8	41. 0.	Mr. Korpan, are there any other specific comments
9		you would like to make with respect to rate of
10		return?
11	Á.	Yes, in 1978 the Company sold and leased back its
12		Encina 5 power plant facility for approximately
13		\$130 million. The Company found it necessary to
14		pursue an alternative source of financing in the
15		face of debenture indenture coverage restrictions.
16		In fact, the Commission addressed this trans-
17		action in its Decision 90405, for the 1979 Test
18		Year. In the discussion of rate of return on
19		Page 67, the Commission said the following regarding
20		
20		rate of return and rate base treatments:
		"The Commission recognizes also that such a transaction removes a substantial capital
22		investment from utility ownership and therefore from rate base treatment. We do not believe
23		that a company should be penalized because it is denied future earnings on rate base as a
24		result of an action which was clearly beneficial to all parties. We therefore, recognize in
25		setting SDG&E's return on common equity the need to provide additional earnings to compensate
26		for this loss."
27		The 1982 average depreciated rate base would
28		have included \$105 million for Encina 5 if it had

-47-

been allowed in the 1982 Test Year. At the Company's requested rate of return of 13.9% in this proceeding, an additional \$31 million in revenues would be required using a 2.1X gross up factor.

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5 In my opinion, a fair and equitable compensa-6 tion to SDG&E for this loss would be a one-third 7 share of the lost revenue or about \$10 million. 8 This equates to about \$4.75 million in net operating 9 income which requires an additional 0.34% rate of 10 return and 0.91% in additonal return on equity 11 using a 1982 weighted average rate base of \$1,386 12 million. These amounts should be added to the 13 rate of return and return on equity the Commission 14 finds fair and reasonable for the 1982 Test Year. 15 The Commission should also add the appropriate 16 amounts to the rate of return and return on equity 17 for the 1983 attrition allowance.

18 42. Q. Mr. Korpan, would you explain the financial ramifi 19 cations of the connection charge which the Company
 20 is proposing in this Application?

21 SDG&E's construction program is one reason A . Yes. 22 for it's financial difficulties. As I have explained 23 before, a smaller construction program will make 24 it more feasible to achieve Single A results 25 without additional expense to the ratepayer. As 26 I have already testified at length, the Company's 27 construction program is composed of elements which 28 are needed to maintain the Company's ability to

-48-

serve, plus the undertaking of mandated programs.

As discussed in more detail in the connection charge Exhibit (SDG&E-120), the construction program would be much lower except for the cost of current and anticipated customer additions. The Company is proposing to partially mitigate the financial burden of customer additions on its present customers by charging new customers for the overall cost of placing them in service.

Through this means, the Company will still have the opportunity to eventually achieve Single A results and achieve lower rates for its general customers at the same time. The cumulative effect of the benefit of lower financing needs will further reduce the amount and cost of future financings, lowering rates even further.

17 I must emphasize that SDG&E does not expect 18 to achieve Single A results through the connection 19 charge during 1982 or 1983. The cumulative benefits 20 of lower construction costs, combined with the 21 inclusion of SONGS Units 2 and 3 in rate base when 22 complete and in service, should bring the Company 23 to the level of Single A results during 1984. 24 This is assuming that the Company is authorized 25 realistic returns and is able to earn them in the 26 interim.

43. Q. Would you explain Tables 1-A, 1-B, and 1-C included

-49-

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in the connection charge Exhibit (SDG&E-102)? 1 Yes. These tables show the effect of the connection Α. 2 charge for 1982 at proposed rates and the effect 3 of the connection charge on the 1983 attrition 4 allowance. As discussed in the attrition allowance 5 Exhibit (SDG&E-119), the 1983 data reflected in all 6 exhibits is for informational purposes only and 7 does not reflect thee Company's proposed procedures 8 and methodologies reflected therein. 9

Table 1-A compares the primary ratemaking parameters (set forth at proposed rates), to the data which would be included in SDG&E's submittal if connection charges were incorporated.

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14 As shown in Line 3, the requested annual base 15 revenue increase without connection charges would 16 exceed the requested annual increase with connection 17 charges by about \$32 million in 1982 (Column E); and 18 the requested annual base revenue increase without 19 connection charges would exceed the requested annual 20 increase with connection charges by about \$16 million 21 in 1983 under the attrition allowance proposal 22 (Column H). Base revenues are the amount charged 23 to customers for energy usage, i.e., the amount 24 associated with the customers' bills.

> As reflected on Lines 4-6, the revenue request changes for all departments because the resulting rate of return is maintained the same for each. Since the Company's cash needs in relation to

> > -50-

cash construction expenditures are lower with the connection charge, the necessary rate of return and return on equity (Lines 7 and 8) are reduced by 1.21% and 3.13% (Column E), respectively. The 1983 rates of return and return on equity are reduced in about the same magnitude (Column H).

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Embedded costs (Lines 13-15) do not change in 1982 because the difference in cash flow, with and without connection charges, does not necessitate a revision of the financing plan for 1982.

Note, however, the slight decrease in embedded cost in 1983 (Lines 13 and 14, Column H) as the need for financing decreases. These financial benefits will grow in later years as the cumulative effect of the connection charge increases, impacting favorably both the Company and its customers.

12 Table 1-B compares earnings and capitalization 18 data at 1982 Test Year proposed rates, with and 19 without connection charges, and, for informational 20 purposes, the 1983 attrition allowance with and 21 without connection charges. To achieve the bene-22 ficial impact of reduced internal cash flow needs 23 with connection charges, the Company would be able 24 to trade off significant decreases in the returns 25 on equity (Lines 2 & 3) and interest coverages 26 (Lines 4-6). Internal generation as a percent of 27 cash construction expenditures (Line 7) remains at 28 28.4% for 1982.

-51-

For 1983, ratemaking return on equity (Line 3) 1 is held to 1982 levels. Internal generation 2 3 (Line 7) decreases accordingly. Construction as a percent of capitalization 4 (Line 8) would decrease to a more favorable 11% 5 (Column B), and would also improve for 1983. 6 7 I must repeat that financial results are not 8 at Single A levels. If these returns are earned, 9 however, the Company stands an excellent chance of 10 achieving Single A results in 1984, with SONGS Units 2 and 3 in rate base and earning a return. Table 1-C 11 12 (Line 14) shows the return on rate base with (12.69%) 13 and without (13.90%) the connection charge in 1982, 14 and with (12.90%) and without (14.31%) the connection 15 charge in 1983 under the attrition allowance proposal. 16 Mr. Korpan, would you please summarize your testi-44. 0. 17 mony and its overall financial implications? 18 Yes. The thrust of my testimony is to substantiate Α. 19 that SDG&E must earn a 19% return on equity in 20 order to achieve satisfactory improvement in 21 SDG&E's financial results. This is necessary in order to give SDG&E the opportunity to achieve 22 23 Single A performance during 1984, which is 24 predicated on the completion of SONGS Units 2 & 3 25 on a timely basis and their inclusion in rate base 26 and earning a return. 27 SDG&E has rarely earned its authorized rate

of return over the last 5 years and is not expected

-52-

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to earn its authorized rate of return in 1980 or in 1981.

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The Company must substantially improve its financial results in order to competitively finance a high, largely inflexible construction budget which is beset by inflation and socially needed, but nonproductive programs.

Improved financial results involves the improve-8 ment of several key financial parameters with 9 eventual attainment of Single A results in the 10 face of exorbitant interest rates. They are: 11 interest coverage (3X), percent internal generation 12 of cash construction (40%), common equity ratio 13 (43%), sustained dividend growth, and a lower 14 proportion of cash construction to total capitaliza-15 tion (10%). 16

cash flow has been a particular problem for 17 SDG&E due to a combination of insufficient financial 18 results and accounting practices which have deteriorated 19 SDG&E's quality of earnings. This deterioration 20 has caused poor acceptance of SDG&E's securities 21 in the marketplace. The poor reception is compounded 22 by overwhelming competition from the rest of the 23 24 industry, industrial companies, and government securities which have saturated the securities 25 26 market.

> As a BBB rated company, SDG&E cannot hope to compete effectively except under the most favorable

> > -53-

market conditions. Higher returns and improved cash flow will allow the Company to offer securities less often and in smaller amounts, and thus improve its acceptance in the marketplace. Improved acceptance through lower perceived risk and fewer financings will improve the market to book ratio which would reduce costs for the Company's customers and shareholders alike.

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9 This Commission has accomplished much to give 10 the Company the opportunity to earn a fair and 11 reasonable rate of return, but much more needs to 12 be done. Examples are (1) the inclusion of the 13 debt and preferred equity portions of the APS/SDG&E 14 Interconnection Project in rate base, (2) approval of 15 the connection charge proposal, (3) approval of 16 the 1983 attrition allowance, (4) expense treatment 17 for mandated conservation and load management 18 programs, (5) approval of liberalized depreciation 19 lives, and (6) approval of a return on equity 20 which compensates SDG&E for the loss of future 21 earnings on the Encina 5 capital investment.

The final solution, however, is a substantial increase in the authorized return on equity for SDG&E sufficient to attract funds at a reasonable cost in tomorrow's adverse financial marketplace. I am certain that the Commission will see the providence of this request and respond accordingly.

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1.1											
1	45.	Ω.	Mr.	Korpan,	does	that	conclude	your	Prepared	Dire	ct
2			Tes	timony?							
3		Α.	Yes								
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COST ON CAPITAL AND RATE OF RETURN

INTRODUCTION

The following tables set forth the cost of capital for San Diego Gas & Electric for the 1982 Test Year. Information is provided on the capital structure and the costs of the capital elements as recorded in 1979 and projected for 1980 As Expected, 1981 As Expected, and 1982 Test Year.

Historical data on the class of capital are provided as background information for the cost estimates through 1982. In addition, comparisons with the utility industry by credit rating groups, measurements of market performance, comparisons to other industries, and other analyses and studies are included to substantiate the need for continued improvement in the Company's financial condition.

A composite cost of capital is established in the exhibit. The requested rate relief is \$227 million. Realization of the requested rate relief in an expedited manner is essential to progress toward attainment of the Company's primary financial objective of regaining its Single "A" bond rating.

Note:	Projected	data in	these	exhibits	are	based
	on the fol	llowing:				

- Data at present rates exclude rate relief in 1981,
- Proposed rates for 1982 include estimated rate relief in 1981 in the amount of \$100 million. This is necessary in order to avoid unrealistic skewing of certain financial data for 1982.

TABLE 1 1982 TEST YEAR RATE REQUEST SUMMARY (Millions of Dollars)

LINE NO.

TITLE

1.	Total Revenue Increase	Ş	227.5
2.	Electric	\$	200.9
3.	Gas	\$	26.4
4.	Steam	\$	0.2
5.	Composite Rate of Return		13.90%
6.	Ratemaking Return on Equity		19.00%
7.	Weighted Average Rate Base	\$	1,386.0
8.	Electric	S	1,213.8
9.	Gas	Ş	171.7
10.	Steam	Ş	0.5
	EMBEDDED COSTS:		
11.	Preferred Stock		9.52%
12.	Long-Term Debt		10.57%
13.	Bankers' Acceptances		15.41%
	CAPITALIZATION RATIOS:		
14.	Common Equity		37.32%
15.	Preferred Stock		12.80%
16.	Long-Term Debt		43.26%
17.	Bankers' Acceptances		6.62%
18.	Total		100.00%

		1975 - 1979				
LINE		1997 - 1997 <u>- 1995 - 1</u> 997 - 1997 -	R	ECORDED DATA		
<u>NO.</u>	TITLE	1975 (A)	1976 (B)	1977 (C)	1978 (D)	1979 (E)
1.	AFDC % Earnings	527	367.	447	442	48".
2.	Financial Return on Equity(1)	5.9%	12.9%	13.0%	11.37	10.3%
3.	Ratemaking Return on Equity	4.3%	12.1%	14.6%	12.7%	11.0%
4.	Before Tax Interest Coverage	1.66X	2.38X	2.21X	2.25X	2.18X
5.	Debenture Indenture Coverage	1.66X	2.53X	2.20X	2.42X	2.37X
6.	Matrix Interest Coverage	1.63X	2.32X	2.49X	2.51X	2.23X
7.	% Internal Generation(2)	15.0%	19 6%	16.8%	14.6%	15.3%
8.	Construction % Capitalization	15.1%	17.5%	17.2%	16.4%	14.77,
9. 10. 11. 12.	CAPITALIZATION RATIOS Common Equity Preferred Stock Bankers' Acceptances Long-Term Debt	31.27 15.17 3.77 50.07	32.27 15.87 3.07 49.07	32.87. 15.77. 3.87. 47.77.	37.2% 16.6% 1.8% 44.4%	37.27 14.72 4.17 44.07
13.	Market to Book Ratio	687.	87%	897.	857.	76%

TABLE 2 SAN DIEGO GAS & ELECTRIC EARNINGS AND CAPITALIZATION DATA 1975 - 1979

(1) Simple average.

-2-

(2) Percent internal generation of cash construction.

Source: 1979 Annual Report and Statistical Supplement.

TABLE 2

		TA	BLE	3		
					ELECTRIC	
PROJECTED	EAF	RNINGS	AND	CI	PITALIZATION	DATA
		190	80-19	982	2	

LINE NO.	TITLE	AS EXPECTED (A)	AS EXPECTED (B)	1982 TEST YEAR PRESENT RATES (C)	1982 TEST YEAR PROPOSED RATES (D)
1. 2. 3. 4. 5. 6. 7. 8.	AFDC % Earnings Financial Return on Equity Ratemaking Return on Equity Before Tax Interest Coverage Debenture Indenture Coverage Matrix Interest Coverage % Internal Generation(1) Construction % Capitalization	3.23% 2.22% 1.39X 1.83X 2.19X (11.1%) 11.6%	(2.57%) (12.84%) 1.05X 0.87X 2.08X (31.4%) 13.1%	(26.89%) (49.60%) 0.33X (0.15X) 1.74X (72.8%) 16.9%	51% 19.87% 19.00% 2.98X 3.61X 2.49X 28.4% 13.8%
9. 10. 11. 12.	Capitalization Ratios Common Equity Preferred Stock Long-Term Debt Bankers' Acceptances	34.77% 13.07% 45.26% 6.90%	32.19% 13.89% 47.25% 6.67%	24.20% 15.48% 52.32% 8.00%	37.32% 12.80% 43.26% 6.62%
13.	Market to Book Ratio	79%	103%	153%	82%

(1) Percent internal generation of cash construction.

TABLE 3

	TABLE	4	
SAN	DIEGO GAS	& E	LECTRIC
HISTORI	CAL AND PRO	OJEC	TED INTEREST
	COVERAGE	RAT	IOS
1975-1979	RECORDED,	1980	-1982 PROJECTED

LINE NO.	RECORDED (A)	MOODY' TIMES INTERES BEFORE TAX (B)		CONTRACTUAL IST MORT. INDENTURE (D) (2.5 Min)	REQUIREMENTS DEBENTURE INDENTURE (E) (2.0 Min)
				(2.5 Min)	(2.0 Min)
1.	1975	1.66X	1.76X	2.33X	1.66%
2.	1976	2.38X	2.25X	2.98X	2.53X
3.	1977	2.20X	2.22X	2.83X	2.20X
4.	1978	2.25X	2.17X	3.79X	2.42X
5.	1979	2.18X	2.11X	4.56X	2.37X
PRO	JECTED PERIOD	WITHOUT RATE R	ELIEF		
6.	1980(1)	1.39X	1.39X	3.17X	1.83X
7.	1981(1)	1.05X	1.06X	1.88X	0.87X
8.	1982(2)	0.33X	0.33X	0.80X	(0.15X)
TES	T YEAR AT PROI	POSED RATES			
9.	1982	2.98X	2.31X	5.24X	3.61X
10.	Rating Ager Guideline	1cy 3.00X			

(1) As Expected.

(2) Test Year at Present Rates.

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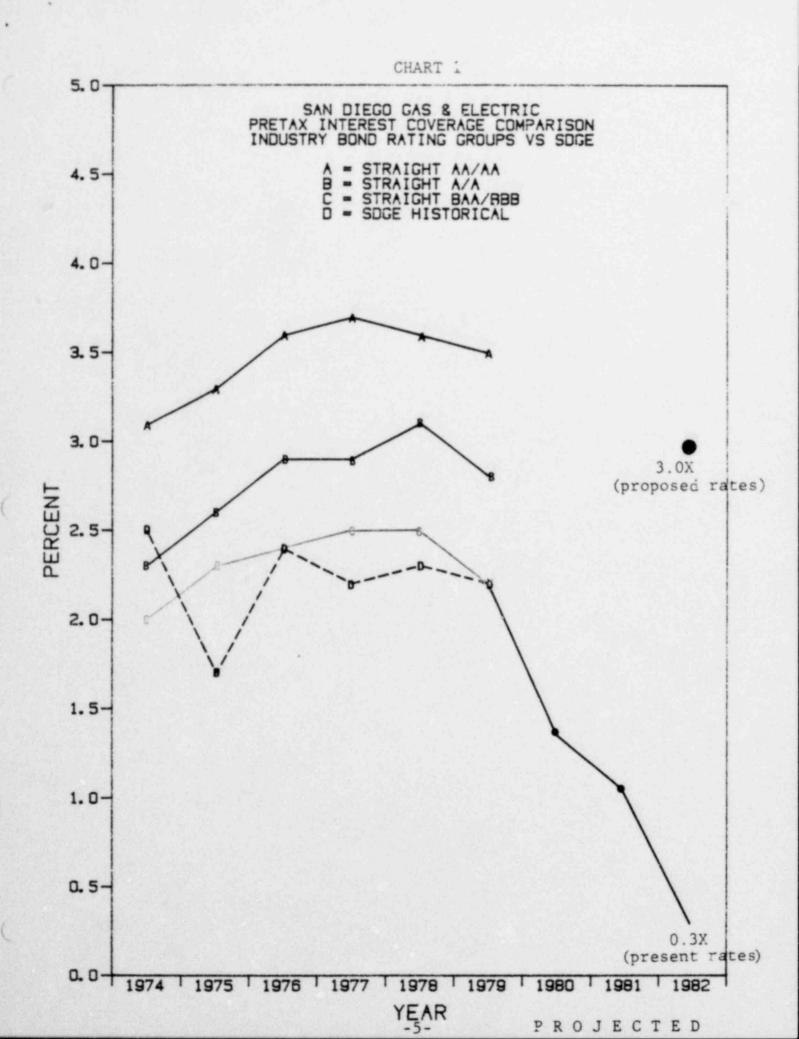


TABLE 5

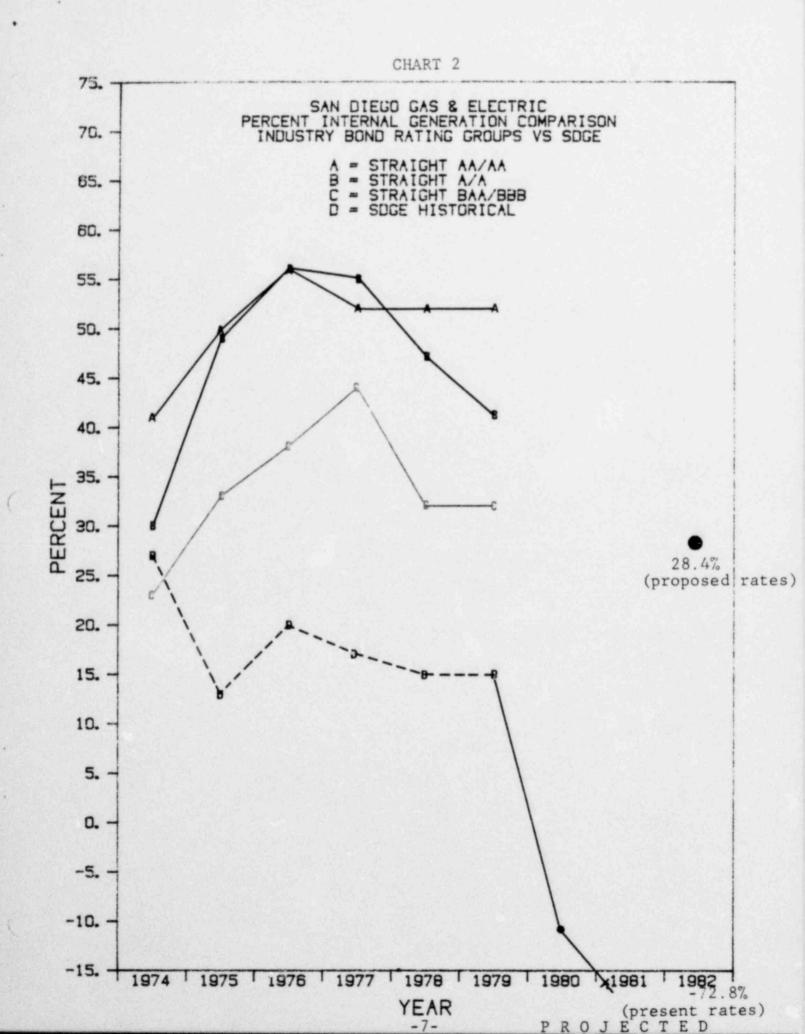
SAN DIEGO GAS & ELECTRIC CAPITAL EXPENDITURES & SOURCES OF FUNDS 1975-1979 HISTORICAL & 1980-1982 PROJECTED

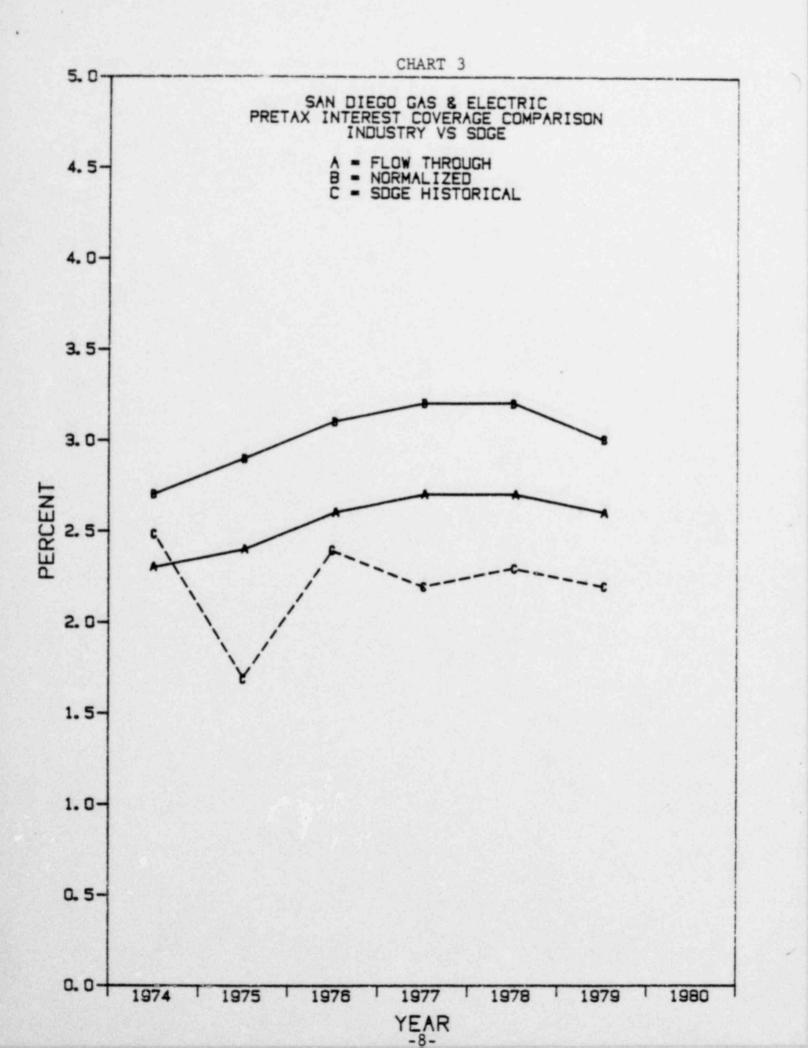
		SOURCES OF FUNDS				
LINE NO.	RECORDED PERIOD	MANDATORY REFUNDINGS (B)	ons of Dollars CONSTRUCTION EXPENDITURES (C)		PERCENT EXTERNAL (E)	PERCENT ⁽²⁾ INTERNAL (F)
1. 2. 3. 4. 5.	1975 1976 1977 1978 1979	\$ 1 1 2 13 53	\$128 170 199 207 205	\$129 171 201 220 258	87% 80 83 85 85	13% 20 17 15 15
6.	Average	14	182	196	84	16
7. 8.	1980 As Expected 1981 As Expected	3(3) 3	177 210	180 213	111 131	(11) (31)
9. 10.	1982 Test Year: At Present Rates At Proposed Rate		269 269	323 323	173 72	(73) 28
11.	Rating Agency Guid	eline - Sin	gle A		60	40

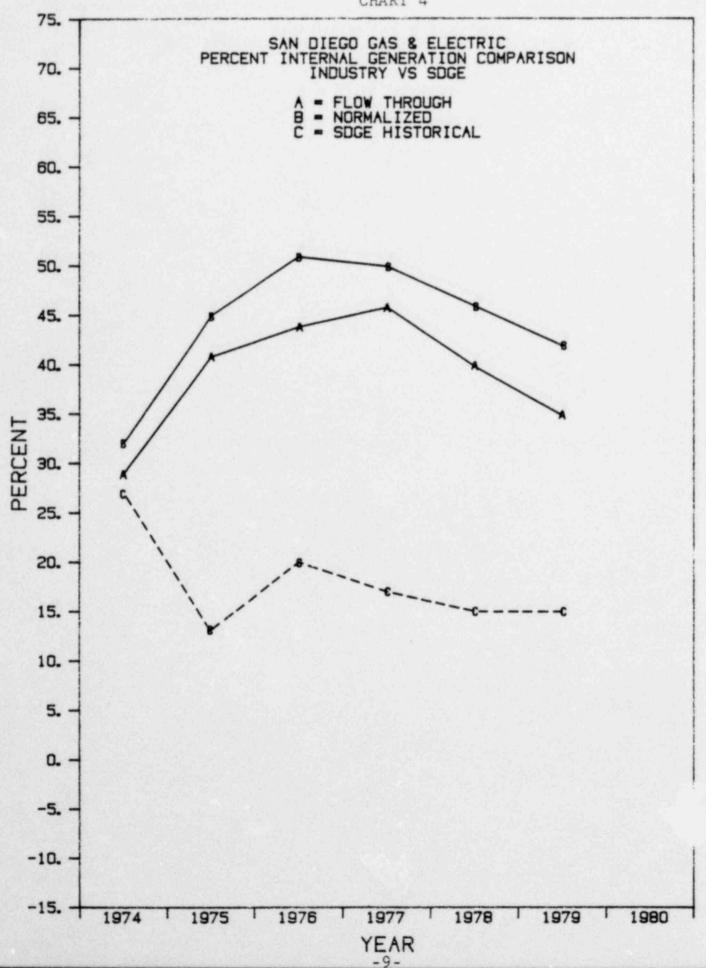
(1) Exclusive of AFDC.

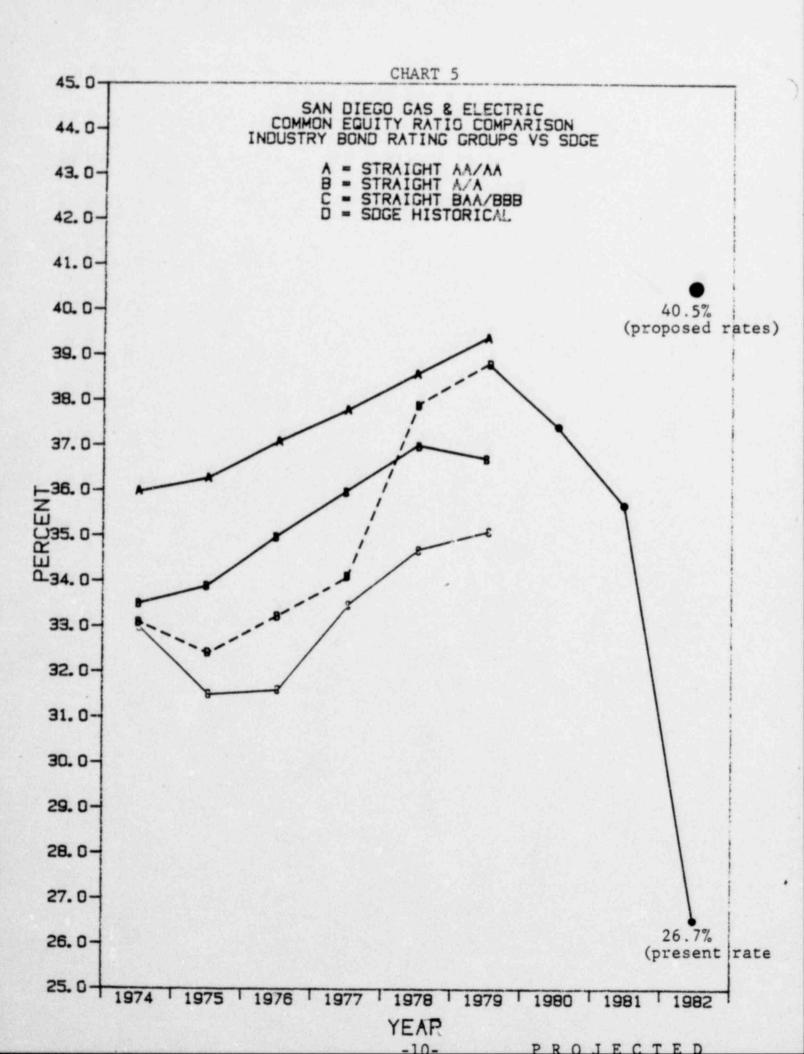
(2) Percent internal generation of cash construction.

(3) This does not include \$30.0M² of variable interest rate foreign term loans which were voluntarily refunded in July, August, and September of 1980.









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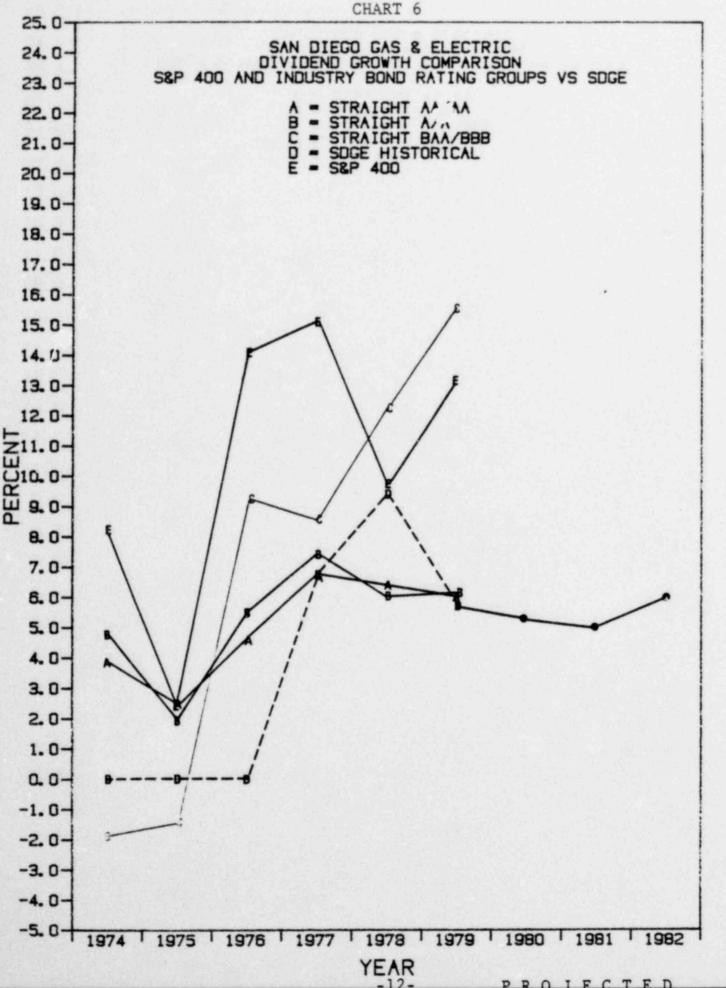
TABLE 6SAN DIEGO GAS & ELECTRICFINANCINGS REQUIRED1975-1979 HISTORICAL & 1980-1982 PROJECTED

(Dol)	lars	in	Mil	lions)	ł.
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19.25			LONG-TERM FUNDS		SHORT-TERM FUNDS					
	LINE NO.	YEAR (A) RECORDED PERIOD	LONG-TERM DEBT (B)	PREFERRED STOCK (C)	COMMON STOCK (D)	TOTAL (E)	BANK LOANS (F)	COMMERCIAL PAPER (C)	BANKERS ACCEPTANCES (H)	TOTAL (1)
	1.	1975	\$ 62	\$ -	\$ 15	\$ 77	\$ 12	\$ 5	\$ 33	\$ 50
	2.	1976	54	26	30	110	15	10	(3)	22
11-	3.	1977	94	30	50	174	(27)	22	16	11
	4.	1978	186(1)	26	72	284		(46)	(23)	(69)
	5.	1979 1980 As Expected	70 100 ⁽²⁾	-	52 66	122 166	-	74 (35)	36 53	110 18
	7.	1981 As Expected	75	25	65	165	15	140	2	157
		1982 Test Year:								
	8.	At Present Rates	150	30	79	259	324	7	24	355
	9.	At Proposed Rates	1:0	30	79	259		55	24	79

(1) Includes \$131.6M² from sale of Encina 5.

(2) This amount is net of \$30.0M² of variable interest rate foreign term loans which were voluntarily refunded in July. August, and September of 1980. TABLE 6



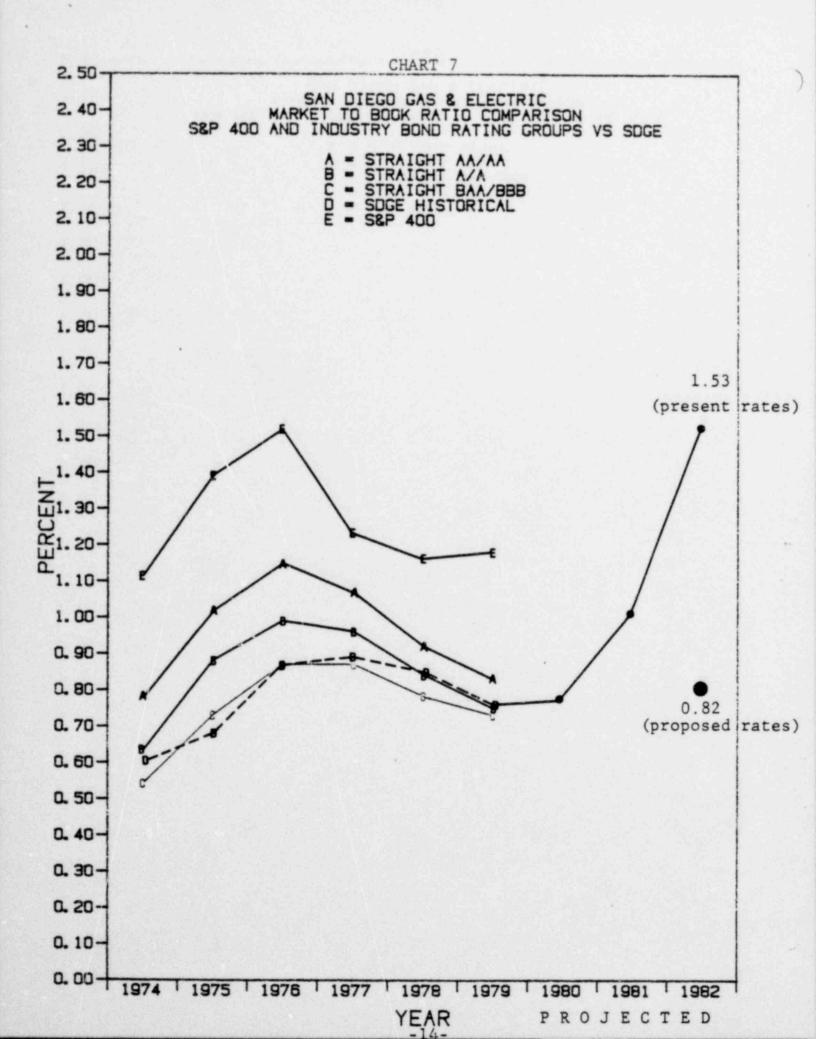
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DIVIDEND COVERAGE COMPARISON BETWEEN ELECTRIC INDUSTRY AND SDG&E 1971 - 1979

LINE NO.	YEAR (A)	INDUSTRY (B)	SDG&E (C)
1.	1979	2.6X	1.4X
2.	1978	2.8	1.9
3.	1977	2.9	1.0
4.	1976	3.2	3.3
5.	1975	2.9	1.8
6.	1974	2.6	3.0
7.	1973	2.7	2.8
8.	1972	2.8	3.2
9.	1971	2.5	3.3

Source: Salomon Brothers Stock Research Industry Analysis, June 16, 1980.



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SAN DIEGO GAS & ELECTRIC COMMON STOCK ISSUES COST OF SALES BELOW BOOK VALUE

1973 - March, 1980

(Dollars in Thousands Except Per Share Amounts)

-15-

	INE D.		1973 (A)	1974 (B)	1975 (C)	1976 (D)	<u>1977</u> (E)	1978 (F)	1978 (G)	1979 (H)	1980 (1)
		COLUMN Date of Sale	12/04/73	11/19/74	05/06/75	07/15/76	10/18/77	05/18/78	12/05/78	07/24/79	03/27;80
	2.	Number of Shares (Thousands)	2,000	2,000	1,500	2,000	3,000	2,500	2,000	3,000	2,500
-	3.	Proceeds to Company	\$26,810	\$21,630	\$15,570	\$26,000	\$45,270	\$36,325	\$28,960	\$43,500	\$27,100
		(Thousands)	\$13.405	\$10.815	\$10.38	\$13.00	\$15.09	\$14.53	\$14.48	\$14.50	\$10.84
	4. 5.	Proceeds Per Share Book Value Per Share	\$17.89 11/30/73	\$18.19 10/31/74	\$16.84 04/30/75	\$17.01 06/30/76	\$17.49 08/31/77	\$17.73 05/31/78	\$17.86 11/30/78	\$17.25 06/30/79	\$17.22 02/28/80
	6.	Ratio of Proceeds to Company Per Share to Book Value Per Share	74.9%	59.4%	61.6%	76.4%	86.3%	82.0%	81.1%	84.1%	63.82
	7.	Decrease in Shares if Sold at Book Value (Thousands)	501	811	575	471	412	451	378	478	904 TABLE
	8. 9. 10. 11. 12.	Total Extra Shares Sold Times 1982 Dividend Rate Total Loss of Cash Flow Times Gross Up factor Annual Cost to Customers	4,981 <u>\$1.80</u> \$8.966 \$18,828				Source:	Prospect SDG&E op	uses of re erating re	spective i ports.	00

SAN DIEGO GAS & ELECTRIC COMMON STOCK ISSUES PROJECTED COST OF SALES BELOW BOOK VALUE (Dollars in Thousands Except Per Share Amounts)

LINE NO.		1980 (A)	<u>1981</u> (B)	1981 (C)	<u>1982</u> (D)	<u>1982</u> (E)
1.	Month of Sale	September	April	October	March	October
2.	Number of Shares (Thousands)	. 2000	2000	2000	3000	2000
3.	Proceeds to Company	\$27,020	\$26,500	\$26,750	\$39,375	\$26,250
4.	Proceeds Per Share	\$13.51	\$13.25	\$13.38	\$13.13	\$13.13
5.	Book Value Per Share	\$16.64	\$15.73	\$15.84	\$15.85	\$16.54
6.	Ratio of Proceeds to Company to Book Value Per Share (%)	81.2%	84.2%	84.4%	82.8%	79.4%
7.	Decrease in Shares if Sold at Book Value (Thousands)	376	315	311	516	413
8. 9. 10.	Total Extra Shares Sold Times 1982 Dividend Rate Total Loss of Cash Flow			1,931 \$1.80 \$3,476		
11. 12.	Times Gross Up Factor Annual Cost to Customers			2.1 \$7,299		TABLE

9

SAN DIEGO GAS & ELECTRIC HISTORICAL AND PROJECTED RETURN ON EQUITY (1975-79 HISTORICAL AND 1980-82 PROJECTED)

HISTORICAL

LINE NO.	YEAR (A)	RATEMAKING RETURN ON EQUITY (Authorized) (B)	RATEMAKING RETURN ON EQUITY (Actual) (C)	FINANCIAL RETURN ON EQUITY (Actual)
	(A)	(b)	(0)	(D)
1.	1975	12.38%	4.07%	5.93%
2.	1976	12.38	12.06	12.92
3.	1977	13.03	14.58	12.99
4.	1978	13.03	12.66	11.35
5.	1979	14.50	11.00	10.28
PRESENT RA	ATES			
6.	1980 As	Expected	2.22	3.23
7.	1981 As	Expected	(12.84)	(2.57)
8.	1982 Tes	st Year	(49.60)	(26.89)
PROPOSED I	RATES			
9.	1982 Tes	st Year	19.00%	19.87%

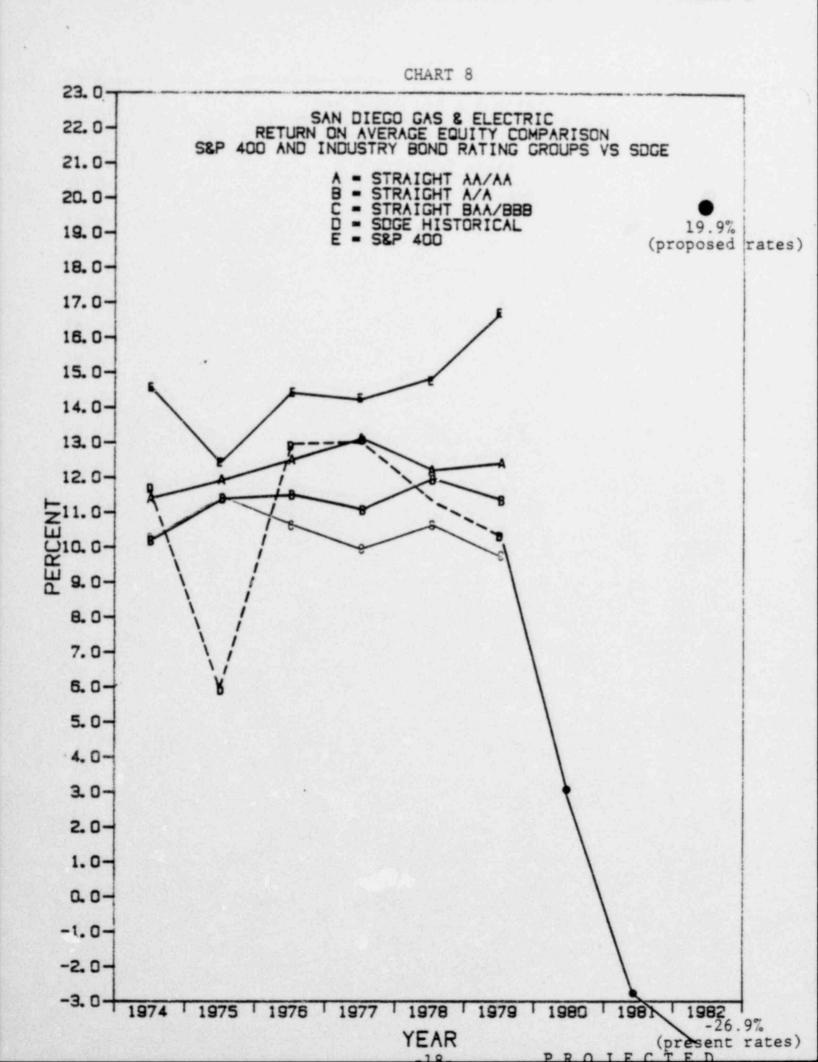


TABLE 11 FINANCIAL DATA CALIFORNIA UTILITIES COMPARISON GROWTH RATES 1969-1979

LINE NO.	SDG&E GROWTH RATE	SCE GROWTH RATE	PG&E GROWTH RATE
1. NET UTILITY PLANT			
(Excluding CWIP)	8.6%	5.0%	4.6%
2. CONSTRUCTION WORK IN PROGRESS		17.5%	28.3%
3. TOTAL ASSETS	15.1%	8.8%	9.7%
4. TOTAL CAPITALIZATION	14.4%	8.0%	8.4%
5. TOTAL OPERATING REVENUES	18.2%	14.8%	15.2%
6. TOTAL OPERATING EXPENSES	19.2%	16.3%	21.8%
7. ALLOWANCE FOR FUNDS USED DUR	ING		
CONSTRUCTION	43.2%	21.1%	33.4%
8. AFDC AS A % OF COMMON EARNING		8.2%	22.1%
9. TOTAL INTEREST CHARGES	20.3%	11.6%	13.1%
10. EMBEDDED COST OF DEBT	6.2%	4.2%	5 4%
11. EMBEDDED CCST OF PREFERRED	6.0%	3.9%	4.0%
12. AVG. SHARES OUTSTANDING	11.3%	4.7%	5.8%
13. ELECTRIC SALES - Kwh	6.3%	3.4%	4.0%
14. GAS SALES - Therms	1.7%		(0.1%)
15. TOTAL CUSTOMERS	4.4%	2.6%	2.7%
16. PEAK LOAD - Kw	5.2%	4.8%	4.3%

Source: Annual reports and statistical supplements of respective companies.

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TABLE 11

SAN DIEGO GAS & ELECTRIC RETURN ON EQUITY - EMBEDDED COST ANALYSIS 1970-1979 RECORDED 1980-1983 ESTIMATED

LINE NO.	YEAR	AVERAGE RETURN ON COMMON EQUITY (1965-1969) (A)	Y/E EMBEDDED COST OF DEBT (B)	ADJ. (<u>B)-4.27%</u> (C)	(ADJUSTED) $(A) + (C)$ (D)
1.	1970	11.78%	5.45%	1.18%	12.96%
2.	1971	11.78	5.88	1.61	13.39
3.	1972	11.78	6.04	1.77	13.55
4.	1973	11.78	6.37	2.10	13.88
5.	1974	11.78	6.82	2.55	14.33
6.	1975	11.78	7.18	2.91	14.69
7.	1976	11.78	7.47	3.20	14.98
8.	1977	11.78	7.67	3.40	15.18
9.	1978	11.78	7.92	3.65	15.43
10.	1979	11.78	8.49	4.22	16.00
11.	1980E	11.78	9.19	4.92	16.70
12.	1981E	11.78	9.66	5.39	17.17
13.	1982E	11.78	10.57	6.30	18.08
14.	1983E	11.78	11.13	6.86	18.64

(1) Average of SDG&E's embedded cost of debt 1965-1969.

SAN DIEGO GAS & ELECTRIC COMPUTATION OF RETURN ON EQUITY NECESSARY TO ATTAIN 2.7X INTEREST COVERAGE 1982 PROPOSED RATES

NO		CAPITALIZATION RATIOS (A)	COST FACTORS (B)	WEIGHTED COSTS (C)
	PER FILING:			
1.	Common Equity	37.32%	19.00%	7.09%
2.	Preferred Stock	12.80	9.52	1.22
3.	Long-Term Debt	43.26	10.57	4.57
4.	Bankers' Acceptances	6.62	15.41	1.02
5.	Total	100.00%		13.90%
6.	COVERAGE: 3X COVERAGE:			2.49X
7.	Common Equity	37.32%	22.18%	8.28%
8.	Preferred Stock	12.80	9.52	1.22
9.	Long-Term Debt	43.26	10.57	4.57
10.	Bankers' Acceptances	6.62	15.41	1.02
11.	Total	100.00%		15.09%
12.	COVERAGE :			2.70X

A return on equity of 22.18% is required to ectain a 2.70X interest coverage ratio.

SAN DIEGO GAS & ELECTRIC EMBEDDED COST OF PREFERRED CAPITAL STOCK RECORDED 1979 AND PROJECTED 1980-1982

(Thousands of Dollars)

LINE NO.	TITLE	AMOUNT (Å)	NET COST OF ISSUE (B)	PROCEEDS OF SALE (Cols. A-B) (C)	ANNUAL DIVIDEND (D)	EFFECTIVE COST (%) (Cols.D.C) (E)
	Cumulative Preferred Stock					
1. 2. 3. 4. 5.	5.007 Series 4.507 Series 4.407 Series 4.607 Series Total Preferred Stock	\$ 7,500.0 6,000.0 6,500.0 7,500.0 27,500.0	(196.2) (103.5) 53.3 (246.4)	\$ 7.696.2 6,000.0 6,603.5 7,446.7 27,746.4	\$ 375.0 270.0 286.0 345.0 1,276.0	4.87% 4.50 4.33 <u>4.63</u> <u>4.63</u>
	Preferred Stock (Cumulative)					and the second se
6. 7. 8. 9. 10. 11. 12. 13. 14.	<pre>\$9.84 Series \$7.80 Series \$7.20 Series \$7.325 Series \$8.25 Series \$2.68 Series \$9.125 Series \$2.475 Series Total Preference Stock</pre>	16,000.0 20,000.0 15,000.0 30,000.0 25,000.0 25,000.0 30,000.0 25,000.0 186,000.0	314.6 321.7 222.6 116.6 100.6 (1,215.9) 191.7 (1,359.2) (1,307.3)	15,685.4 19,678.3 14,777.4 29,883.4 24,899.4 26,215.9 29,808.3 26,359.2 187,307.3	1,574.4 1,560.0 1,080.0 2,197.5 2,062.5 2,680.0 2,737.5 2,475.0 16,366.9	10.04 7.93 7.31 7.35 8.28 10.22 9.18 9.39 8.74
15.	Total 12/31/79	213,500.0	(1,553.7)	215,053.7	17.642.9	8.20
	PROJECTED CHANGES DURING 1980-1982: (1)					
16.	No Issue in 1980			1		
17.	Projected 12/31/80	213,500.0	(1,553.7)	215,053.7	17,642.9	8.20
18.	\$14.375 Series	25,000.0	187.5	24,812.5	3,593.8	14.48 TAB
19.	Projected 12/31/81	238,500.0	(1,366.2)	239,866.2	21,236.7	8.85% 5
20.	\$14.750 Series	30,000.0	225.0	29,775.0	4,425.0	14.867 5
21.	Projected 12/31/82	\$268,500.0	\$(1,141.2)	\$269,641.2	\$25,661.7	9.52%
(1)	Projected changes are issues of professors at	ask (aumulatius)	And a state of the		The contract contracting	

(1) Projected changes are issues of preference stock (cumulative).

TABLE 15 SAN DIEGO GAS & ELECTRIC EMBEDDED COST OF LONG-TERM DEBT RECORDED DECEMBER 31, 1979

(Thousands of Dollars)

LINE NO.	TITLE	PRINCIPAL AMOUNT (A)	ANNUAL INTEREST PAYMENT (B)	AMORT. OF PREM., DISC. & EXPENSE (C)	TOTAL ANNUAL EXPENSE (Cols.B&C) (D)	EFFECTIVE COST (%) (Cols. D/A) (E)
	FIRST MORTGAGE BONDS					
1.	31x% Series "D", Due 4/1/82	\$ 12,000.0	\$ 390.0	\$ (2.8)	\$ 387.2	3.23%
2.	2-7/8% Series "E", Due 4/1/84	17,000.0	488.8	11.7	500.5	2.94
3.	3½% Series "F", Due 10/1/85	18,000.0	585.0	8.1	593.1	3.30
4.	4-7/8% Series "G", Due 10/1/87	12,000.0	585.0	3.5	588.5	4.90
5.	4-5/8% Series "H", Due 10/1/90	30,000.0	1,387.5	10.1	1,397.6	4.66
6.	55% Series "1", Due 3/1/97	25,000.0	1,375.0	(4.5)	1,370.5	5.48
7.	7% Series "J", Due 12/1/98	35,000.0	2,450.0	12.0	2,462.9	7.04
8.	8-3/4% Series "K", Due 2/1/00	40,000.0	3,500.0	5.0	3,505.0	8.76
٩.	8% Series "L", Due 9/1/01	45,000.0	3,600.0	12.6	3,612.6	8.03
10.	8-3/8% Series "M", Due 1/1/04	75,000.0	6,281.2	30.0	6,312.1	8.42
11.	10.7% Series "0", Due 5/1/82	40,000.0	4,280.0	85.1	4,365.1	10.91
1	10% Series "F", Due 7/15/06	45,000.0	4,500 0	20.1	4,520.1	10.04
	8-3/4% Series "Q", Due 3/15/07	50,000.0	4,375.0	38.1	4,413.1	8.83
14.	9-3/4% Series "R", Due 5/1/08	50,000.0	4,875.0	21.0	4,896.0	9.79
15.	Total First Mortgage Bonds	494,000.0	38,672.5	250.0	38,922.5	7.88
	SINKING FUND DEBENTURES					
16.	4-5/8%, Due 1/15/84	9,000.0	416.3	5.8	422.1	4.69
17.	4½%, Due 9/1/94	15,600.0	702.0	7.1	709.1	4.55
18.	Total Sinking Fund Debentures	24,600.0	1,118.3	12.9	1,131.2	4.60
	OTHER LONG-TERM DEBT					
19.	Foreign Term Loans (Variable)	65,000.0	9,644.8	8.5	9,653.3	14.85
20.	Pollution Control Bonds (6-3/8%) 9,575.0	610.4	11.0	621.4	6.49
21.	Pollution Control Bonds (7.2%)	5,700.0	410.4	8.3	418.7	7.35
22.	Term Loan (8-3/4%)	40,000.0	3,500.0	16.0	3,516.0	8.79
23.	Sundesert Properties (7.85%)	4,876.9	382.6	-	382.6	7.85
24.	N.M. Rothchild & Sons, Ltd., Promissory Notes (5.5%)	3,142.3	290.50	(1) 11.3	301.8	9.60
25.	General Electric (5 of Prime)	152.0	11.6	-/ 11.3	11.6	7.63
26.	W.D. Cannon (7.49%)	239.1	17.9		17.9	7.50
27.	Other $(7.72\%)(2)$	145.1	11.2		10.7	7.37
28.	Total Other Long-Term Debt	128,830.4	14,879.4	55.1	14,934.5	11.59
۰۵.	TOTAL LONG-TERM DEBT	\$647,430.4	\$54,670.2	\$318.0	\$54,988.2	8.49%

(1) Outstanding amount in pounds x 5.5% x Dec. 31, 1979 exchange rate (\$2,232/pound).

(2) Various amounts at various interest rates and maturities.

SAN DIEGO GAS & ELECTRIC PROJECTED EMBEDDED COST OF LONG-TERM DEBT 1980 and 1981

(Thousands of Dollars)

LINE NO.	TITLE	PRINCIPAL AMOUNT (A)	ANNUAL INTEREST PAYMENT (B)	AMORT. OF PREM., DISC. & EXPENSE (C)	TOTAL ANNUAL EXPENSE (Cols. B+C) (D)	EFFECTIVE COST (%) (Cols.D/A) (E)
1.	EFFECTIVE DECEMBER 31, 1979	\$647,430.4	\$54,670.2	\$318.0	\$54,988.2	8.49%
2. 3.	PROJECTED CHANGES DURING 1980: First Mortgage Bonds: 16% Series "S", Due 3/10 13 5/8% Series "T", Due 8/10	50,000.0 75,000.0	8,000.0 10,218.8	22.3 27.7	8,022.3 10,246.5	16.05 13.66
4. 5.	Sinking Fund Debentures: 4 5/8% Retired 4 1/2% Retired	(375.0) (400.0)	(17.3) (18.0)	(0.2) (0.2)	(17.5) (18.2)	(4.67) (4.55)
6. 7. 8. 9. 10. 11. 12.	Other Long-Term Debt: Foreign Term Loan Sundesert Properties N.M. Rothschild & Sons, Ltd., Prom. Notes Foreign Term Loan (Variable)(1) General Electric W.D. Cannon Other	(30,000.0) (1,206.5) (812.4) (152.0) (63.8) (48.5)	(4,467.9) (92.5) (72.6) (714.4) (11.6) (4.8) (3.9)		$\begin{array}{c} (4,467.9) \\ (92.5) \\ (72.6) \\ (714.4) \\ (11.6) \\ (4.8) \\ (3.9) \end{array}$	(14.89) (7.67) (8.94) (7.63) (7.52) (8.04)
13.	Projected December 31, 1980	739 372.2	67,486.0	367.6	67,853.6	9.18
14.	PROJECTED CHANGES DURING 1981: First Mortgage Bonds: 11 5/8% Series "U", Dwa 10/11	75,000.0	10,593.8	36.0	10,629.8	14.17
15. ° 16.	Sinking Fund Debentures: 4 5/8% Retired 4 1/2% Retired	(375.0) (400.0)	(17.3) (18.0)	(0 2) (0 2)	(17.5) (18.2)	(4.67) (4.55)
17. 18. 19 20. 21.	Other Long-Term Debt Foreign Term Loan (Variable)(2) Sundesert Properties N.M. Rothschild & Sons, Ltd., Prom. Notes W.D. Cannon Other	(1,206.5) (786.8) (63.8) (48.5)	87.5 (92.5) (72.6) (4.8) (3.9)		87.5 (92.5) (72.6) (4.8) (3.9)	(7.67) (9.23) (7.52) (8.04)
22.	Projected December 31, 1981	\$811,491.6	\$77.958.2	\$403.2	\$78,361.4	9.662
(1)		in the fame	inn term loan's va	riable interest rat	c from 14.791%	to 12.75%

(1) Adjustment intended to reflect a projected decrease in the foreign term loan's variable interest rate from 14.791% to 12.75% (2) Adjustment intended to reflect a projected increase in the foreign term loan's variable interest rate from 12.75% to 13.00%.

TABLE

TABLE 17 SAN DIEGO GAS & ELECTRIC PROJECTED EMBEDDED COST OF LONG-TERM DEBT 1982

(Thousands of Dollars)

	LINE NO.	TITLE	PRINCIPAL AMOUNT (A)	ANNJAL INTEREST PAYMENT (B)	AMORT. OF PREM DISC. & EXPENSE (C)	TOTAL ANNUAL EXPENSE (Cols. B+C) (D)	EFFECTIVE COST (%) (Cols.D/A) (E)
	1.	PROJECTED DECEMBER 31, 1981	\$811,491.6	\$77,958.2	\$403.2	\$78,361.4	9.66%
	2. 3. 4. 5.	PROJECTED CHANGES DURING 1982: First Mortgage Bonds: 14 5/87, Series "V", Due 5/12 15 1/47, Series "W", Due 10/12 3 1/47, Series "D", Retired 10.77, Series "O", Retired	75,000.0 75,000.0 (12,000.0) (40,000.0)	(390.0)	36.0 36.0 2.8 (84.7)	11,004.8 11,473.5 (387.2) (4,364.7)	14.67 15.30 (3.23) (10.91)
	6. 7.	Sinking Fund Debentures: 4 5/8% Retired 4 1/2% Retired	(375.0 (400.0		(0.2) (0.2)	(17.5) (18.2)	(4.67) (4.55)
-25-	8. 9. 10. 11. 12.	Other Long-Term Debt: Sundesert Properties N.M. Rothschilds & Sons Ltd., Prom. Notes W.P. Cannon Other Projected December 31, 1982	(643.8 (774.4 (63.8 (29.6 \$907,205.0	$ \begin{array}{c} (& 72.6) \\ (& 4.8) \\ (& 1.9) \end{array} $	\$392.9	(48.3) (72.6) (4.8) (1.9) \$95.924.5	(7.50) (9.38) (7.52) (6.42) 10.5?7

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IN TAXABLE AND TAXABLE

SAN DIEGO GAS & ELECTRIC CAPITAL STRUCTURE(1) 1975-1979 RECORDED - 1980-1982 PROJECTED

(Dollars in Millions)

		MILLIONS				PERCENT				
NO.	YEAR	LONG-TERM DEBT (A)	PREFERRED STOCK (B)		BANKERS' ACCEPTANCES (D)	TOTAL (E)	LONG-TERM DEBT (F)	PREFERRED STOCK (G)	COMMON EQUITY (H)	BANKERS' ACCEPTANCES (I)
	RECORDED									
1. 2. 3. 4. 5.	1975 1976 1977 1978 1979	\$440.5 491.0 572.6 573.1 640.1	\$133.5 158.5 188.5 213.5 213.5	\$274.8 322.5 393.2 480.4 541.2	\$33.1 30.5 46.2 23.6 60.0	881.9 1,002 5 1,200.5 1,290.6 1,454.8	49.9% 49.0 47.7 44.4 44.0	15.1% 15.8 15.7 16.6 14.7	31.2% 32.2 32.8 37.2 37.2	3.8% 3.0 3.8 1.8 4.1
e 6. 7.	1980 As Expected 1981 As Expected		213.5 238.5	568.0 552.9	1 2.7 114.4	1,633.6 1,717.3	45.2 47.2	13.1 13.9	34.8 32.2	6.9 6.7
8. 9.	1982 Test Year: At Present Rates At Proposed Rate		268.5 268.5	419.6 782.5	138.8 138.8	1.734.1 2.097.0	52.3 43.3	15.5 12.8	24.2 37.3	8.0 6.6
10.	Rating agency gu	ideline-Sin	gle A.						43.0	

(1) Excludes leases.

	TABLE 19	
	SAN DIEGO GAS & ELECTRIC	
	1979 AUTHORIZED RATE OF RETURN	
VS.	1979 RECORDED, 1980-1981 AS EXPECTED	

LINE NO.		CAPITAL RATIOS (A)	COST FACTORS (B)	WEIGHTED COST (C)
1979	AUTHORIZED (1)			
1. 2. 3. 4.	Common Equity Preferred Stock Long-Term Debt Bankers' Acceptances	38.09% 14.16 44.99 2.76	14.50% 8.21 8.10 10.00	5.52% 1.16 3.64 0.27
5. 6.	Total Coverage	100.00%		10.59% 2.71X
1979	RECORDED			
7. 8. 9. 10.	Common Equity Preferred Stock Long-Term Debt Bankers' Acceptances	37.20% 14.68 44.00 4.12	10.97% 8.20 8.49 12.45	4.08% 1.21 3.74 0.51
11. 12.	Total Coverage	100.00%		9.54% 2.24X
1980	AS EXPECTED			
13. 14. 15. 16.	Common Equity Preferred Stock Long-Term Debt Bankers' Acceptances	34.77% 13.07 45.26 6.90	2.21% 8.20 9.19 13.99	0.77% 1.07 4.16 0.97
17. 18.	Total Coverage	100.00%		6.97% 1.36X
1981	AS EXPECTED			
19. 20. 21. 22.	Common Equity Preferred Stock Long-Term Debt Bankers' Acceptances	32.19% 13.89 47.25 6.67	(12.83%) 8.85 9.66 13.50	(4.13%) 1.23 4.56 0.90
23. 24.	Total Coverage	100.00%		2.56% 0.47X

(1) Per Decision 90405.

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TABLE 20 SAN DIEGO GAS & ELECTRIC RATE OF RETURN 1982 TEST YEAR PRESENT AND PROPOSED RATES

LINE NO.		CAPITAL RATIOS (A)	COST FACTORS (B)	WEIGHTED COST (C)
	1982 Test Year Present Rates			
1. 2. 3. 4.	Common Equity Preferred Stock Long-Term Debt Bankers' Acceptances	24.20% 15.48 52.32 8.00	(49.55%) 9.52 10.57 15.41	(11.99%) 1.47 5.53 <u>1.23</u>
5.	Total	100.00%		(3.76%)
6.	Coverage			(0.56X)
	1982 Test Year Proposed Rates			
7. 8. 9. 10.	Common Equity Preferred Stock Long-Term Debt Bankers' Acceptances	37.32% 12.80 43.26 6.62	19.00% 9.52 10.57 15.41	7.09% 1.22 4.57 1.02
11.	Total	100.00%		13.90%
12.	Coverage			2.49X

TABLE 21 SAN DIEGO GAS & ELECTRIC COST OF CAPITAL AT VARIOUS RETURNS ON EQUITY 1982 PROPOSED RATES

LINE NO.		CAPITALIZATION RATIOS (A)	RATES (B)	$\frac{\text{WEIGHTED}}{\text{COSTS}}$	CAPITALIZATION RATIOS (D)	RATES (E)	$\frac{\text{WEIGHTED}}{(F)}$
1.	Common Equity	37.32%	18.00%	6.72%	37.32%	18.50%	6.90%
2.	Preferred Stock	12.80	9.52	1.22	12.80	9.52	1.22
3.	Long-Term Deba	43.26	10.57	4.57	43.26	10.57	4.57
4.	Bankers' Acceptances	6.62	15.41	1.02	6.62	15.41	1.02
5.	Rate of Return			13.53%			13.71%
6.	Coverage			2.42X			2.45X
7.	Common Equity	37.32%	19.00%	7.09%	37.32%	19.50%	7.28%
8.	Preferred Stock	12.80	9.52	1.22	12.80	9.52	1.22
9.	Long-Term Debt	43.26	10.57	4.57	43.26	10.57	4.57
10.	Bankers' Acceptances	6.62	15.41	1.02	6.62	15.41	1.02
11.	Rate of Return			13.90%			14.09%
12.	Coverage			2.49X			2.52X