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Application No. 59351
Witness: R. Cadenasso
ALJ: J. Haley
Date: $\qquad$

CALIFORNIA ASSOCIATION OF UTILITY SHAREHOLDERS

Prepared Testimony
and
Exhibits
of
Ross J. Cadenasso
for

Southern California Edison Company
General Rate Case

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Q. Please state your name and business address.
A. My name is Ross $J$. Cadenasso and my business address is 44 Montgomery Street, San Francisco, California.
Q. Please state your educational and profissional qualifications as they relate to the testimony you are bout to dive.
A. I received a Bachelor of Science degree fro the University of California at Berkeley, majoring in Business Aa inistration and a Master of Business Administration degree, also from the University of California at Berkeley, majoring in Corporate Finance and Accounting. After graduation I practiced as a Certified Public Accountant for four years. I then joined the investment banking firm of Blyth \& Co., Inc. initially as a security analyst. After one year I transferred to the corporate Finance Department of Blyth and for the next sixteen years I was engaged in various corporate finance activities for that firm.
Q. What did you do in the Corporate Finance Department?
A. The last eight years I was a vice president and a first vice president in the Corporate Finance Department in San Francisco. My investment banking experience included working with the firm's corporate clients in the raising of capital through public offerings of stocks and bonds, private sales of securities to institutional investors, mergers and acquisitions, and appraisals of corporations. Blyth \& Cu., Inc. was heavily engaged in the underw iting and financing of public utilities in the United States and had a number of important utility clients on the West Corast.
Q. Did you ever work on offerings of public utilities?
A. I have worked on financings for the Pacific Gas and Electric Company on many occasions over a fifteen year period. I sorked on the initial financing of the Pacific Gas Transmission Company, the pipeline company which brings natural gas to California from canada. I have also been involved in financings for Portland Ceneral Electric, San Dieqo Gas and Electric
Company, Telephone Utilities Company and Alaska Eloctric Light and Power Company.
Q. What have you done since leaving Blyth?
A. Since May of 1973 I have practiced as a Corporate financial Consultant. My activities have involved advising corporate clients on matters pertaining to long term financing and appraising corporate securities for various purposes.
Q. Are you a member of any professional organizations?
A. Yes. I am a member of The Security Analysts of San Francisco and the Financial Analysts Federation. I am also a member of the California Society of Certified Public Accountants. I served as an officer and a member of the Board of Directors of The Security Analysts of San Francisco.
Q. Have you had any articles published in the field of public utility reculation?
A. Yes. I presented a paper before the pacific Coast Gas Association entitled "The Return Allowance" which was published in the proceedings of the Association.
Q. Have you appeared as a witness in court or in administrative proceedings?
A. Yes. On a number of occasions I have appeared before courts and administrative agencies. I have been a witncss on rate of return matters before the California Public Utilities Commission
on behalf of The California Association of Utility Shareholders in the Pacific Gas and Electric Company deneral rate case (Application nos. 57284, 57285), San Diego Gas and Electric Company general rate case (Application no. 58067) and pacific Telephone general rate case (Application no. 58223) and before the Alaska Public Service Commission on behalf of the Alaska Electric Light and Power Company. I have appeared as an expert witness on valuation before the California Corporations Commissione and in the United States District Courts, the Northern District of California, the State of Nevada and the State of Oregon and in the Oregon Tax Court and the United States Tax Court.
Q. For whom are you appearing in this matter?
A. I am appearing for the California Association of Utility Sharehotders in these proceedings. Many of the Association's members are shareholders of Southern California Edison Company (SCE) and the Association is also a shareholder of SCE.
Q. Could you describe the Association for us?
A. The Association is a nonprofit corporation whose members are shareholders of California public utility companies. The Association was organized in June of 1976 and now has a membership in excess of 9,000 . The purpose of the Association is to give voice to utility shareholders before regulatory agencies, the State Legislature and Congress and in the news media. Our aim is to see that shareholders are treated fairly by government and regulatory authorities and that the interests of the shareholders are protected.
Q. Do you hold any office in the Association?
A. Yes. I am prosident of the Association, a member of the board of directors.
Q. What is the interest of the Association in this present proceeding?
A. The Association is vitally interested in this Southern California Edison Company general rate case. We brlieve that SCE shareholders have suffered greatly during the past seven years from unjust and inequitable treatment in previous rate cases. We intend to bring before the Commission in these proceedings a stockholder perspective which we hope will help the commission to arrive at ajust and fair decision in this case.
Q. Can you tell us how many shareholders own SCE shares?
A. The Company had about 180,000 shareholder accounts at December 5 , 1979 including 33,000 preferred shareholders and 147,000 common shareholders. Of these accounts 46,000 were joint accounts representing at least two shareholders. Small shareholders, those owning less than 500 shares accounted for 918 of shareholders. ( 500 shares of SCE common has a current market value of only $\$ 11,000$ ).
Q. Mr. Cadenasso, as a potential investor, what do you expect when you make an investment in an electric utility company common stock?
A. I would expect the company to be able to earn a fair return on the stockholders' investment, a return which would be equal to the return earned on stockholders' investments in other
enterprises of corresponding risk. I would also expect the company to be able to maintain a sound capitcl structure and a sound credit rating. If the company had to raise additional equity capital to finance necessary expansion, I would expect it to be able to raise capital through the sale of additional shares of common stock at prices that would not dilute my interest in the company.
Q. What gives rise to those expectations?
A. An electric utility company is granted a franchise by governmental bodies to provide an essential public service. As a natural monopoly its rates are regulated by the State. A utility is permitted the opportunity to earn a fair and resonable return on its investment in utility properties under state and federal statutes and under the provisions of the United States Constitution. Over the years the supreme court of the United States has laid down certain definitions of a fair and resonable return. I might quote here some of the key portions of the landmark Supreme Court cases dealing with fair and reasonable return: In the Southwestern Bell Telephone case of 1923 the Supreme Court stated "The compensation which the Constitution guarantees an opportunity to earn is the reasonable cost of conducting the business. Cost includes not only operating expenses, but also capital charges. Capital charges cover the allowance, by way of interest, for the use of capital, whatever the nature of the security issues therefor; the allowance for risk incurred; and enough more to attract
capital. " In the Bluefield Water Works case, also in 1923,
the Court added several more measurements of reasonableness. It stated that the rate should permit a return "equal to that qenerally being made at the same time and in the same general part of the country on investmenta in other hualnenn undertakings which are attended by corresponding risks and uncertainties... The return should be reasonably sufflcient to ansurc confidence in the financial soundnese of tho utility and should be adequate under efficient and economical vanagerent, to maintain and support its credit and enable it to raise the money necessary for the proper discharge of its public wuties."
Q. Those canes were decided in 192 . Has the supreme Court considered the issue since then?
A. Yes. In 1943 in the Hope Natural Gas case the Court reitrorated that "the return to the equity owner should be cormensurate with the returns on investments in other entecprises having corre-ponding risks", and that "the return should be sufficiert to assure confidence in the financial integrity of the enterprise, sc as to maintain its credit and to attract capit 1..." These decisions continue to be recognized today as laying down the three important quidelines to be used in the determination of a fair and reasonable return to the owners of public utility property. These are (1) the owners shisuld be allowed an opportunity to earn a return which is comensurate to returns on investments in other enterprises having corresponding risks, (2) the return should be sufficient to maintain the financial integrity and credit of the utility and (3) the return shyuld be sufficient to allow the company to attract capital.
Q. How much reliance do you put on the Southwestern Bell Telephone, Bluefield and Hope Natural Gas cases?
A. I place a great deal of reliance on these landmark Supreme Court decisions. The stockholders of Southern California Edison Company and any other utility look to public utilities commissions to fairly balance the interests of consumers and investors. If a fair balance is not maintained, consumers may be injured by being forced to pay higher than necessary rates for public services, or shareholders of the utility company can be harmed by not allowing them to earn a fair ceturn on their investment and by creating a situation that results in a loss of their investment through the forced dilution or confiscation of a portion of their investment.
Q. Why is it important to you as a shareholder that a utility company be able to maintain its financial integrity and credit rating?
A. If a utility cannot maintain its financial integrity and its credit rating, the shareholders can be severely injured. In the even of a default on a senior security of the company, the stockholders' investment could be wiped out. Even a less severe situation such as a downgrading of the quality of the company's bonds and preferred stock can have an adverse impact on the market price of the company's common stock to the detriment of common shareholders. Obviously, any deterioration in a company's financail position and financial integrity increases risks to the common shareholder who is the
low man on the totem pole. It is the common shareholder who has the value of his investment eroded first in a deteriorating situation.
Q. Why is it important to a shareholder that a utility be able to attract capital?
A. A utility company has an obligation to satisfy its customers, demands for service. This means that the company must expand its facilities to provide additional capacity to satisfy consumer needs at all times irrespective of what conditions may currently exist in the securities market. If returns are inadequate to maintain a market price at least equal to the investment of existing shareholders, then new capital can only be attracted by selling shares at a price below the value of the existing sin reholders' investment in the company. The effect is that existing shareholders are compelled to give up a portion of their investment to entice new shareholders to contribute their money to the enterprise. This is a dilution of existing shareholders interests and is brought about when the return to common shareholders is inadequate in relation to risks borne by shareholders.
Q. Is the balancing of rewards and risks an important part of the regulatory process?
A. Yes, it is the heart of the process. If risks increase and returns (another word for rewards) do not also increase commensurately, the price of the stock will fall in the marketplace. When the price falls below the book value of existing
shareholders' investment per share, the utility is no longer capable of attracting equity capital except on a basis which is confiscatory to existing shareholders.
Q. How has the high rate of inflation in recent years affected the risk/reward balance you speak of?
A. Inflation is the root cause of many critical problems facing utilities in recent years. Inflation has had a major pact on investors and on security values. Investors react to increasing rates of inflation by demanding higher returns to help compensate for the loss of real purchasing power of their canital and income. This evidences itself in the decline of security prices in anticipation of rising inflation. Inflation also affects the earnings of companies. A regulated utility is at a great disadvantage during an inflationary period because it is not free to raise its prices to compensate for higher costs. Its earnings fall until new higher rates are authorized and put into effect. Where regulation is slow and unresponsive, utility investors can be greatly harmed, not only by lower rates of earnings on investment but also from the dilution of their investments when new shares are sold below book value. This becomes a vicious circle.
Q. Can you explain how this vicious circle works?
A. It works like this:

1. Inflation causes costs to rise. With fixed rates this means that the rate of earnings on common stock falls.
2. Inflation also causes investors to demand higher returns from stocks and bonds.
3. As a result of lower earnings and the demands of investors for higher returns, utility stock prices drop sharply to prices well below book value.
4. Inflation escalates the costs of new plants which a utility is required to build to satisfy customers' demands for service.
5. Internal generation of funds -- retained earnings and depreciation -- provide a smaller portion of funds for new plants thus requiring the sale of greater amounts of stocks and bonds.
6. The sale of large amounts of bonds and preferred stocks at the higher interest and dividend rates demanded by investors in the marketplace causes imbedded costs of senior capital to rise and correspondingly reduces the return flowing to the common stock.
7. To maintain its financial integrity and credit rating, the utility must sell large amounts of common stock. Since common stock prices are well below book value, many more shares must be sold to raise a given amount of equity cajrtal. This reduces book value and earnings per share and increases downward pressure on the price of the common stock. Thus the vicious circle continues. Q. How do investors react in these circumstances?
A. First, investors tend to favor industrial stocks or other forms of investment over utility stocks since in an inflationary environment they perceive much greater risks associated with utilities, particularly regulatory risks.
Q. What do you menn by requlatory risks?
A. This is the risk that regulatory authorities may be slow or undesponsive to the changes brought about by inflation, and es a result, returns to shareholders will drop to unsatisfactory levels.
Q. How do the different types of investors react in an inflationary environment?
A. Sophisticated investors terd to move out of utility stocks and prices decline relative to industrial stocks. When utility prices drop enough to compensate for the higher risks associated with inflation and regulation and the lower rate of earnigns, the dividend yield becomes attractive to buyers, particularly small investors who need higher yields to cope with inflationary pressures. Thus utilities have been able to sell large amounts of common stock primarily to unsophisticated investors who are seeking high current yields even though the rate of earnings on equity has been at depressed, low levels for years. But this equity financing has been done at tremendous cost to existing shareholders as I will discuss in detail later in $m y$ testimony.
Q. What you are saying is that the high rate of inflation since 1972 has had an impact on the risk/reward relationship for
utilities. Is that correct?
A. Kes, a massive impact as risks have skyrocketed while roturns for many utilities have not increased significantly and, in fact, at times have fallen precipitously where requlation has not been responsive to these changed conditions. Such situations have been a disaster for utility shareholders.
Q. How can this vicious circle which you described be broken and a fair balance between investors and ratepayers be restored?
A. The only way it can be broken is for roturns to increase significantly and for risks to diminish so that investors again will be willing to buy utility stocks at prices at least equal to existing shareholders' investment in the enterprise, that is book value. The most important thing that requlatory commissions can do is to recognize the true cost of equity capital today and increase the allowed rate of return on common equity by 200 to 400 basis points -( 28 to 48 ). Commissions can also reduce risks by (1) providing for rate adjustments to effectively offset both financial and operational attrition so that the allowed return can actually be earned and (2) improving the quality of earnings and cash flow by permitting the normalization of income taxes and incorporating CWIP in rate base.
Q. You have described in general terms what has taken place in recent years. Can we now get more specific with respect to $S_{C E}$ 's situation; have you made a study of Southern California Edison Company's operating results and the impact of these results on common stockholders:
A. Yes, I have prepared a number of tables and charts, all of which are included with and which support the testimony I am presenting. Table 1 , page 39 , is a ten year summary of financial data of the Company and other factors. impacting determination of allowed return.
Q. Can you describe this sumnary and discuss the importance of the data shown therein?
A. The tabulation first shows on lines 1 through 5 the important per share financial data on the Company's common stock -- averaje price, earnings, dividends and book value. The second set of data on lines 6 though 8 shows the return on average common equity. Line 6 shows the return found reasonable by the Cai: Sornia Public utilities Commission in rate cases since 1970 . On line 7 is the actual rate of return earned before adjustment for dilution. Line 8 shows the return adjust for dilution.
Q. Would you explain how the return adjusted for dilution has been determined?
A. Yes. In computing the return adjusted for dilution, I have taken into account the change in book value per share caused by the sale of additional shares. When additional shares are sold below book value as they have been in 1980 and each of the previous four years, there is a loss of existing shareholders' investment in the Company. 'This is a very real loss which will result in lower earnings and dividends in the future. This loss should be reflected in his return in the year in which it occurs. You will note that the difference between the adjusted and unadjusted figures was insignificant un until 1974 and since then the shareholders dilution have suffered/every year except in 1975. I will discuss the magnitude of dilution later in my testimony. This adjustment has had the following impact on the return on average common equity:

## As Reported <br> Adjusted for Dilution

1974
1975
1976
1977
1978
1979*

* Includes dilution from sale of 7 million shares in February, 1980.
$9.8 \%$
6.08
9.8 \%
9.78
$12.6 \%$
12.18
$11.7 \%$
$10.9 \%$
7.98
$13.6 \%$

7. 4 * *
Q. Mr. Cadenasso, would you continue to describ the materiul shown on Table 1?
A. Yes. On lines 9 through 15 I show some key moasurements of risks. First, shown on line $y$ is the aunrage SCE common stock pric: as a percent of average book value. This percont has dropped from $116 \%$ in 1970 to $61^{\circ}$ in 1974, increased to 778 in 1977 and 1978 and as of April 1980 had fallen sharply to $68 \%$. The important fact is that SCE stock has continuously sold below book value since the beginning of 1973 -- over seven years. When a stock sells below book value, the risk of dilution when new shares are sold is great and almost certain to occur. Line 10 shows the number of times interest has been earned before income taxes. This ratio declined from 3.1 times in 1970 to 2.7 times in 1975 and has since recovered to 3.0 times in 1979. The combined after tax coverage of interest and preferted dividend requirements showed a drop from 2.2 times in 1970 to 1.8 times in 1974 and 1975 and rose to 2.1 times in 1979. Line 13 shows that the Company's effective income tax rate has risen from 248 in 1970 to 308 in 1974 and then declined to 188 in 1979 . Lines 10 and 15 show a significant drop in the quality of earniags and the internal generation of funds to pay for construction. AFDC, a noncash credit to earnings, as a percent of common earnings has risen sharply from a low of 68 in 1972 to 418 in 1979. Internal cash generation as a percent of construction has fallen from a high of 558 in 2972 to 278 in 1979.

Lines 16 through 19 show other faczors which impact the determination of allowed return, such as, rate of inflation, long term interest rates and return on equity and price/book value ratios for industrial common stocko. These factors will be discussed later in my testimony.
Q. How have SCE shareholders fared in recent years?
A. Very poorly. In Table 2 I have shown the total retucn, that is dividends received and change in price of the stock, for SCE shareholders who have held their shares for the past 2, 5,10 and 15 years. The investor who invested his retircment funds in SCE stock in 1964 has received a total return of only 2.18 annually over the past 15 years. After the average inflation of 6.29 annually over the 15 year period is taken into account, the shareholder has had a negative real return of 4.18 . The same poor results were achieved i $y$ the person owning SCE stock for the past 10 years. His total return was 1.48 , with an inflation rate of 7.28 he ended up with a negative return of $5.8 \%$ annually. A buyer of the stock in the dark days of 1974 when SCE was selling at an average discount of $39 \%$ from its book value received a $17.5 \%$ return over the past five years when inflation averaged 9.28 or a positive real return of 8.38 annually. A buyer of the stock in 1977 has received a total return of 7.28 , but after deducting the inflation rate of 8.2 \% he again had a negative return of $1.0 \%$ annually.
When appraising these returns, keep in mind that SCE was not a dying, obsolete company but an expanding company with
a hugh appetite for money to finance its customers' demands for service -- a company that must continue to attract capital to survive.
Q. In view of the poor returns earned by SCE shareholdets, how has the Company been able to attract the equity capital it has required?
A. The Company has been able to attract equity capital by selling its stock substantially below the book value of its existing shareholders' investment in the Company. Over the past five years new investors have received $\$ 1.40^{\circ}$ of book value in the Company's equity for each one dollar of new equity money invested. Thus by the simple expedient of selling new shares at whatever price the market dictates, the Company's inadequate returns have been transformed into returns high enough to attract new equity capital.
Q. Doas not selling stock below book value hurt existing shareholders?
A. Of course it does. Table 3 shows the dilution of existing shareholders' investment from the sale of new stock below book value over the past five years. The Company has sold a total of $23,033,000$ shares in this five year period or $49 \%$ of the total shares outstanding at the beginning of the period. These shares were sold for $\$ 542$ million or $28.5 \%$ below their book value. The total dilution suffered by existing shareholders was $\$ 216$ million which equalled $14.5 \%$ of the total common stockholders equity in the Company at the beginning of this
five year period. In other words, the old shareholders had $\$ 216$ million taken away from them and given to new shareholders to entice them to buy stock in the Company which was earning inadequate profits.
Q. 'Jow has SCE met the Supreme Court's attraction of capital test over the past five years?
A. It has not. The company could not sell one single share of its stock for a price equal to the investment in the Company of its existing shareholders at any time over the past seven years. It could only sell its shares at discounts ranging from 228 to $35 \%$ below book value, and it is these discounted prices which attracted the equity capital, not the socalled "fair" return it was earning.
Q. Some people say that as long as a company can sell its shares, regardless of price, it is meeting the attraction of capital test. Do you agree?
A. No, but I have heard even public utility commissioners make such statements. That reasoning in my opinion, is a complete perversion of the Supreme Court's attraction of capital test -it makes the test meaningless.
Q. Have not the regulators justified their allowed returns on equity by claiming they are balancing the interests of customers and shareholders?
A. Yes, when the hard evidence is ignored and allowed returns are rationalized under the guise of balancing customer and shareholder interests almost any return can be justified. Such ignorance of hard evidence can result in ridiculous situations. For example, in the recent Pacific Telephone
general rate case decision, the commission, giving weight to the Staft's and GSA's expert testimony, allowed a $12.25^{\circ}$ return on equity. Within seven months after the decision, the company sold its selior bonds at a $15.7 \%$ cost, to the company -- nearly 350 basis points higher than the allowed return on its common eguity!
Q. Do you have any hard evidence which has a bearing on the balancing of customer and shareholder interests?
A. Yes. Chart 1 shows $s i x$ pertinent factors which illustrates how SCE customers' and shareholders' interests have been balanced since 1970 . The cost of living, which affects both customers and shareholders, has risen 84 \% since 1970 . Californians have been able to more than keep up with this inflation. Their per capita disposable personal income has risen by 125 \% since 1970 and after adjusting for inflation, it has risen 218 in real terms. SCE shareholders have not been so luci.y. Their dividends have risen 818 since 1970 , or only 3 of below the increas ; in the cost of living. This is a good performance when considered alone. Increased dividends, however, were due, in part, because of a higher dividend payout policy in recent years. This is evidenced by earnings increasing only i9\% or a decline of $8 \%$ in real terms and book value increasing only $34 \%$ or a decline of 278 in real terms. While higher dividend payments causod a lesser increase in book value than in earnings, the major cause was dilution from the sale of a huge number of shares belon
book value.
The price of SCF stock has declined about $\$ 5.50$ per share or 198 since 1970 in absolute terms but when adjusted for intlation the cecline is a staggering 56: This large decline in market value is due in large measure to the sharp rise in returns demanded by investors in the market place because of accelerating inflation. When returns earned by a company on its equity do not increase in line with the hicher cost of equity capital, stock prices decline. The market is the mechanisn by which a purchaser of SCE stock today is able to achieve the going market rate on his investment because he acquires about $\$ 1.50$ of book value in the company for each dollar he invests. Thus his return is 1.5 times the return the Company is earning on its shareholders' investment. It is this tremendous gap between the returns demanded by the market and the returns actually earned by the Company that must be closed before we can end the present seven year era of dilution and confiscation.
I think these figures clearly show thet there has been a great imbalance batween customers' and shareholders' interests in recent years and as a consequence, shareholders of SCE have suffered tremendous losses that can never be recouped.
Q. How can this imbalance be corrected and a fair balance established between customers' and shareholders' interests?
A. The imbalance can be corrected if we acknowledge the realities of the high inflation environment we are in now, have been in since 1973 and undoubtedly will be in during the
period in which rates established in these proceedings will be in effect. That means that we must look at the hard evidence of the past seven years -- not the soft evidence of some Staff member's opinion supported only by an alleqation that customer and shareholder interests are balanced: not by wishful thinking that inflation will some how disappear: not by looking at a mass of comparative data on other utilities whose shareholders have suffered fates similar to those suffered by SCE shareholders.
Q. What sort of hard evidence should we be looking at?
A. First, we must consider the historical inflation rate and its impact on the returns investors demand in the marketplace anः how the CPUC has responded to these changes in the past. Charts 2 and 3 show that since 1970 the rate of inflation has risen 1208, long term bond yields have risen 698, and investors have demanded 1018 to $128 \%$ more earnings on their common stock investments as measured by earnings/orice ratios. The earnings/price ratios of SCE common stock has increased 1108, Moody's Electric Stocks 101: and S \& P 400 Industrial Stocks 128. Unce 1970. Contrast this to the 148 increase in the CPUC allowed return on equity to SCE from 11.798 in 1970 to 13.498 in 1980. This tremendous disparity is the prime reason why SCE common stock is currently worth only 688 of shareholders' investment in the Company and wh $_{2}$ the stock has sold continuously below book value since 1972. It should be obvious that tha allowed return must be increased substantially to make up for the past inadequacies.

Nevertheless, the staff has recommended a 13.62 allowed return in this case which is slightly above the 13.498 rate of return allowed in the last general rate case - - a return which has proven so inadequate in the 1979 test year of that case.
Q. It has been said that the CPUC does not control the market price of the stocks of companies it regulates; their concern is with the return earned on investment in utility properties. Do you agree?
A. No, the CPUC has a tremendous influence on the market price of the stozks of companies it regulates. Market price is primarily determined by the return earned on investment and this is under the control of the CPUC. In addition, the CPUC has a responsibility to see that the utility is able to attract capital on a reasonable basis (nonconfiscatory basis) to enable it to discharge its franchise obligations. Thus the market price of a utility's stock should be of central concern to public utility commissioners. When a utility's stock starts to sell below book value, a regulator should recognize this as a serious problem and respond by taking actions to correct such a situation. Unfortunately for California utility shareholders, the CPUC response has been consistently too little, too late and as a consequence all of california's major utility stocks have sold below their book values continuously since early 1973.
Q. How have utilities fared in other jurisdictions?
A. While some other states have had records similar to California, in many states utility stocks have sold above book value at various times since 1973 and some equity financing has been done on a nonconfiscatory basis. At the present time, hwever, there is practically no acility in the entire nation that can raise equit) capital on a nonconfiscatory basis. The only exceptions are where the utility has nonrequlatod earnings from oil and gas production or some other source. This is why using returns of comparable utilities to establish allowed returns is meaningless at this time except to explain why utility stocks are selling below book value. We must. study the returns earned by nonregulated companies and companies whose stocks are selling above book value in order to arrive at a fair return for utility shareholders.
Q. How have allowed returns and returns earned by SCE compared with those of nonregulated companies during the inflationary period since 1970?
A. Chart 4 shows the return on average common equity earned by SCE and $S$ \& $P$ Industrial Companies and compares these to the return allowed SCE by the CPUC. In 1979 industrial companies increased their average return to 16.8 , a $62 \%$ increase over 1970. SCE's return increased 218 since 1970 to 13.68 last year. When dilution from the sale of 7 million shares in early 1980 is recognized, the true return in 1979 to SCE shareholders was 9.4 or $44 \%$ below the average return earned by the $S \& P 400$ Industrial Companies and $30 \%$ below the CPUC's allowed return. The allowed return increased only 148 since 1970 and was $20 \%$ below the return on industrial stocks in 1979.
Q. You have just reviewed the returns earned on equity and the returns demanded by investors in the marketplace sinoo 1970. How do you tie these two factors to, ether?
A. They are tied together by the price/bookvarue ratio where we relate the price of a stock with its book value. This is a key ratio since it is influenced by the rate of earnings on equity and by the returns demanded by investors in the marketplace. Chart 5 shows price/book value ratios since 1970 for SCE, Moody's Electrics and the $S$ \& $P 400$ Industrial Companies. The average price of SCE stock in 1970 was 1168 of book value, it declined to 1038 in 1972 and then plunged steeply below book value beginning in 1973 and has remained there ever since. Between 1974 and 1980 the stock has fluctuated between 618 and $77 \%$ of book value and currently is at 685 of book. The price/book ratio of Moody's Electrics showed a similar pattern; however, it was slightly higher than SCE from 1970 through 1978 and has been slightly lower in 1979 and 1980. While the price/book value ratio of industrial companies has also declined, it has remained over book value and is currently at 1168 of book value. This indicates that investors are willing to pay more than + ok value for the average industrial company stock beca se earnings have risen along with inflation. So even though investors have demanded a higher return (as witnessed by rising earnings/price ratios) because of inflation, the average industrial company has been able to increase its earnings sufficiently to give the investor this higher return at stock prices above book value. On the other hand, SCE and almost all other utilities have not been
able to increase returns sufficiently to satisfy investors' demands for a hicher return, and, therefore, investors will only pay an average of less than 70 cents on the dollar for SCE and electric utility common stocks generally today.
Q. Would a return equal to the return earned by $S$ \& $P 400$ Industrial Companies in 1979 be enough to make investors pay at least book value for SCE common stock at this time?
A. No, at the present time, I do not think a return of 16.88 would be enough to make SCE stock sell above book value. If we look at Chart 3, you will notice that investors have consistently demanded higher returns from utility stocks since 1970 because they perceive greater risks associated with ownership of utility stocks than with the ownership of the average industrial stock.
Q. Have investors always considered utility stocks more risky than the average industrial stock?
A. No, back in the late 1950's and early 1960's when inflation was at a low level, investors at times paid higher prices for utility stocks than for industrial stocks, but this changed when inflation accelerated in the last half of the 1960's and during the 1970 's. Investors have rightly appraised the relatively greater risks of utility stocks in recent years. During inflationary periods, utilities are highly risky businesses. Consider some of the risks unique to electric utilities which their shareholders must bear at this time:

1. Regulatory lag and attrition which have prevente? utilities from earning their allowed returns during the past five to seven years.
2. Inability of utility managements to increase rates of return to compensate for inflation except to the extent relief may be granted by governmental bodies subject to all sorts of political pressures from hard pressed consumer groups.
3. The risk of being forced to raise capital to finance franchise obligations when the utility's stock is selling below book value thereby conf: scating a portion of existing shareholders' investment in the company.
4. The financial risks associated with nuclear plants. These huge projects which involve a substantial portion of Etnckholders inves inent, may be subject to long delays before being placed into service and once in service may be removed from service at any time for modifications because of changing technical, political, environmental and economic considerations, When such changes take place there is great political pressure to make shareholders absorb losses even though they have never been compensated with highor returns to assume the unusual risks associated with these huge projects.
Q. How can the CPUC reduce the unusual risks now being borne by utility shareholders?
A. These unusual risks can be reduced by:
5. Putting in place a regulatory system that can cope with today's fast changing inflationary environment -- a system that can adjust rates quickly to cover swiftly rising costs so thit the utility will be able to recover from
ratepayers the legitimate costs of providing service including the return allowed on shareiolders' investment.
6. Allow returns to rise to the level necessary to make utility stocks again worth as much as shareholders' investment in them. In other words, increase returns on equity so that the shares will be selling above book value and thereby put an end to the seven year period of dilution and confiscation which has plagued the industry, especially in California.
Q. Are you advocating reducing risks to utility shareholders to below the level of risks borne by the shareholders of the average industrial company?
A. No, I am suggesting that the unusual riske inique to utilities, which are related to inflation, be lowered. Such risks as regulatory lag, attrition and forced dilution are not borne by industrial company shareholders.
Q. Assuming your suggestions to reduce risks are implemented, what rate of return on common equity must SCE have to meet the Supreme Court's criteria of a fair return?
A. A return on common equity of between 178 and 188 would be required to meet the Supreme Court's comparative earnings standard if we make the assumption that common shareholders of the average industrial company and SCE shareholders are bearing corresponding risks. I believe it is safe to say that SCE shareholders bear at least as much risk as the average industrial company shareholder. Chart 3 indicates that investors have consistently demanded higher earnings
returns from SCE and elfctric utility stcoks generally than from industrial company stocks since 1970. These investors have, in fact, perceivec greater risks to electric utility shareholders in recent years. But to be conservative, let us assume the risks are equal. SCE shareholders, t. cefore, should have an opportunity to earn as much on their investment as the average industrial company shareholder in order to meet the comparative earnings standard set forth in the Hope case.

The average return on common equity of nonutility corporations was $17.4 \%$ in 1979. The March 17, 1980 edition of Business Week (page 116) reported average returns on common equity of 16.6 for 1,200 corporations in 1979. This tabulation
included 83 utilities with average returns of 12.82 . If the utilities are removed from the total, the average return for the remaining 1,117 nonutility corporations was 17.4 . on common equity in 1979.

It should also be noted that this Business Week tabulation clearly shows the grave national problem facing utilities. Average returns of utilities were 268 below those of $n$ utility companies in 1979. Nevertheless, utilities must compete in the capital markets for huge amounts of equity capital. The only way this capital is being obtained today is by massive confiscation of utility shareholders' investment.

We cannot expect this situation to continue indefinitely.
We are asking the CPUC to take leadership in solving this national problem, and they can by their decision in this case
and in the pending Southern California Gas Company general rate case.
Q. What return is required to meet the supreme Court's attraction of capital test?
A. In general terms it is a return which would make SCE common stock attractive enough to investors to make them want to pay at least book value for the shares during the period in which the rates set in this case are to be in effect. If the price of the Company's stock does not increase to book value, then dilution will continue through 1982 , and we will have witnessed a full decade of dilution and confiscation. The company will, no doubt, continue to attract equity capital but only by the discounted price at which. it will sell its shares, not because of a "fair returr" earned on its equity.
Q. How do we get the price of its shares up to book value?
A. By increasing the return on equity substantially above the present allowed level which has proven to be woefully inadequate this past year as inflation has accelerated and returns on stocks and bonds in the marketplace have rissn sharply.
Q. What rate of return on equity is necessary today for SCE stock to sell for book value?
A. I would estimate that a return of around $20 \%$ would be required. The earning/price ratio for the Company's stock is presently 20\%. The Company just sold its first mortgage bonds at a cost of 15.368 and if we add the 58 to 68 risk premium for common stocl, a cost of equity to the Company of between

208 and 218 is indicated. With SCE stock now selling at 68 of book value, investors are acquiring $\$ 1.47$ of book equity for each $\$ 1$ invested. Their return based on the 13.68 actually earned on equity in 1979 is 208 (1.47 x 13.68).
Q. Does not the current market represunt an extreme high point in interest rates and stock returns historicmlly?
A. We have witnessed a dramitc acceleration in the inflation rate in recent months and it is now apprcaching 20 annually. Investors have raised their long term inflationary expectations sharply as witnessed by the steep rise in long term bond yields to the 148 to 168 area. Bank prime len ling rates are now $20 \%$. All of these rates are at all time highs. Who can say what rates will be in 1981 and 1982 when the rates set in this case will be in effect. We are in uncharted wators. As one student of the money market recently remarked: "We have never played this ballgame before." In the past the Commission and Staff have tended to assume rates will retreat to lower historical levels. Such wishful thinking has proven incorrect as the trend of each cycle has been higher than the previous one. I don't believe we can again deprive shareholders of a fair return by wishfully thinking that rates are going to go back to the levels of several years ago. There is, of course, the possibility of a decline from current levels. There is also the possibility of further increases. Q. Are you suggesting that current market conditions be used to determine the fair rate of return in this case for test year 1981 and 1982 ?
A. While $I$ have no basis for predicting a substantial drop in long term interest rates and return on equity expected by investors, I am, nevertheless, basing my recommended allowed return in this case assuming a substantial reduction in the rate of inflation and long term interest rates from present levels, and not on the higher returns that have prevailed so far in 1980. This may prove to be an entirely too optimistic assumption as far as shareholders are concerned, but I believe this assumption $v:$ d definitely not be unrealistically high at the time a dr sion must be made in this case
Q. How did you determ $\perp$ ne that a 178 return is necessary for SCE to meet the attraction of capital test?
A. The $17 \%$ return figure is supportable on the basis of the current earning level of nonutility companies referred to previously. With industrial stocks earning this rate of return, investors are currently paying on average more than book value for their shares. Unfortunately all eiectric utilities are now selling below book value and earning less than 178 on equity. Therefore, we cannot test the adequacy of a $17 \%$ return for utilities in today's market. Investors have consistently demanded higher returns from utility stocks than from industrial stocks over the last decade and this indicates that a return higher than $17 \%$ would be required. I am anticipating, however, some improvement in the capital markets from present levels and believe such improvement would permit a utility stock to sell above book next year if it

1 earned a 178 return.
2 With respect to SCE we must recognize that investors
? perceive more risk in this stock than in the average electric
utility stock because of SCE's current and future heavy
dependence on nuclear power generation. Since the Three
Mile Island problem, which commenced March 38, 1979,
investors are demanding greater returns from nuclear utilities
to compensate for greater risks. This shift in investors '
attitudes shows up clearly when we compare SCE's price/earning
ratios to those of the average electric utility since the end
of 1978. This is shown below:
Price Earnings Ratios

| 1? |  | $\begin{aligned} & \text { Median } \\ & 100 \text { Electrics (a) } \end{aligned}$ | SCE | $\begin{aligned} & \text { SCE as \% } \\ & \text { of Median } \\ & \hline \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: |
| 14 | 12/29/78 | 7.4 x | 8.1 x | 1098 |
| 15 | 3/30/79 | 7.4 x | $7.5 x$ | 1018 |
| 16 | 6/29/79 | 7.3x | 6.3 x | $86 \%$ |
| 17 | 9/28/79 | 6.9 x | $6.3 x$ | 918 |
| 18 | 12/31/79 | $6.5 x$ | 5.4 x | 838 |
| 19 | 2/29/80 | 5.9 x | $4.7 x$ | $80 \%$ | Salomon Brothers.

So when I recommend a $17 \%$ return on equity for $S C E$, I am
23 clearly anticipating a very significant improvement in capital
24 markets from current levels. Of course, inherent in the 23 assumption that interest rates are going to fall is also the

```
    assumption that a recession will hit our economy. This
    could hurt SCE earnings since revenues are likely to fall
    faster than expenses during a recession.
    Q. Suppose long term interest rates drop 300 to 400 basis
        points and suppose SCE were granted an allowable return of
        17% on common equity. Would the price of its stock sell
        way above book value?
    A. If rates in fact decline }300\mathrm{ to }400\mathrm{ basis points and SCE were
        to actually earn 17% on equity, I doubt that durirg the time
        new rates are ineffect in 1981 and 1982 the price of SCE
        stock would be significantly above book value. Investors
        will first want to be shown that the Company can actually
        earn an allowed rate of 17%. If this is achieved in 1981,
        investors then will want tc see if the Company will get rate
        adjustments at the start of }1982\mathrm{ to offset attrition so that
        17% can acutally be earned in the year following the test
        year. At that time, if investors feel fairly confident that
        17% will be earned in 1982, the stock may well sell above
        book value assuming the }300\mathrm{ to }400\mathrm{ basis points decline in
        long term bond yields.
    Q. If that were the case, would it not be unfair to ratepayers?
    A. If such a situation materialized, I do not think any fair
        minded person could reach that conclusion. Aftrr SCE's
        common stock has sold continuously at discounts of 20%
        to 40% below book for the past seven long years, when share-
``` holders have suffered massive dilutions of their investment. a brief period when the stock sells above book could hardly be considered an undeserved windfall to shareholders.
Q. What is your recommended return on average common equity for SCE in this case?
A. I recommend that the allowed return on average equity be not less than 178, provided that provision is made to adjust rates at the beginning of the year following the test year for financial and operational attrition so that the Company will have a fair opportunity to actually earn this allowed return in 1982.
Q. Your 178 recommendation represents a big jump from the present allowed rate of \(13.49 \%\), the Staff's recommended rate of 13.68 in this case and even from the Company's requested rate of \(15 \%\) in this case. Why are you recommending a rate so much higher?
A. Anything less would not meet the standards set by the Supreme court in my opinion and would assure that the confiscation of existing shareholders' equity would continue for another three years. The present \(13.5 \%\) allowed rate has been proven entirely inadequate. The company actually earned slightly more than \(13.5 \%\) in 1979 , the test year for their last rate case, however, the price of its stock has never sold above \(83 \%\) of its book value since the last general rate case decision was handed down in December 1978. Experience and hard evidence in the marketplace have proven that the 13.58 allowed return in the last rate case should
have been at least 15 t and probably higher. My 178 recommendation reflocts the worsening inflation rate since the previous rate case decision.

The Company's requestod return of \(15 \%\) was developed in the fall of 1979 before the recent sharp acceleration in inflation and the big jump in long term interest rates and long term inflationary expectations. The Company's i5\% request was based on an analysis of conditions prevailing from 1974 through 1978. At this time, in my opinion, it is not realistic to expect that during test year 1981, inflation rates and the money and financial markets will return to the average of levels prevai ing in the 1974-78 period.
Q. What would the composite cost of capital be to SCE in 1981 using your 178 recommended return on common equity?
A. The composite cost of capital would be 12.028 . Table 4 shows the computation of this figure. It is based on the capital ratios contained in the Company's and Staff's cost of capital studies and the estimated cost of senior capital for 1981 contained the testimony of H . Fred Christie on April 2, 1980.
Q. What is the total interest coverage under you a commended \(^{\text {com }}\) composite cost of capital?
A. 2.90 times for test year 1981.
Q. Is 2.90 times an adequate coverage ratio?
A. I beliere it is if the commission makes an a quate provisions for attrition in its decision su that the Company will have
an opportunity to actually earn its authorized return in 1982. In other words, I believe my recommended rate of return will meet the Supreme Court's third test of a fair return, that is, a return which will be sufficient to maintain the innancial integrity and credit of the Company.
Q. What would be the cost to ratepayers of providing a 178 return on equity' mpared with the 13.68 recommended by the Staff?
A. Approximately \(\$ 135\) million which would represent a 3.68 increase in CPUC jurisdiction revenues. This would increase the average customer's bill by approximately \(\$ 1.80\) per month. A small price to pay for reestablishing a fair balance between ratepayers and shareholders -- a balance which has not existed for eight years.
Q. How do you suggest attrition be handled?
A. In the three previous general rate cases we have participated in, we have called attention in our prepared testimony to the need to provide for attrition in the year following the test year. The two year cycle for general rate cases under the Commission's Regulatory Lag Plan makes this necessary particularly in our inflationary environment. In the PG\&E Decision No. 89316, dated September 6, 1978, the Commission did not discuss our suggestion for handling attrition. In subsequent decisions it has given partial recognition to attrition and in the most recent PG\&E decision we were pleased to read Mr. Bryson's opinion urging the Commission
to focus on the problem of both financial and operation attrition. We are also pleased to see that staff has recommended an attrition adjustment to curve both financial and operational attrition to be effective at the beginning of 1982 . In a period such as the present when we are witnessing accelerating inflation and swiftly rising cost of senior capital, it is imperative that any general rate decision be based on the most current data and fair and reasonable estimates of test year expenses and must provide for adjustments to rates to cover attrition at the beginning of the year following the test year. I believe it is preferable to have an interim adjustment based on conditions prevailing at the end of the test year than to try to guess the impact of attrition in 1982 at the time a decision is rendered on this case in the latter part of 1980 .

In this regard, I do not agree with the Staff's propossl to place a ceiling on the attrition allowance. To do so is dangerous in these fast changing times and may tend to defeat the purpose of the adjustment, that is, to give the company a fair opportunity to earn its allowed return. Who can accurately estimate attrition two years ahead when inflation is currently raging at nearly a 208 annual rate? If we can agree that fair treatment of shareholders requires that rates be adjusted at the beginning of the year following the test year so that the Company wil have a reasonable opportunity to earn its allowed return in 1982, I think that is sufficient. The commission should clearly state
in its decision that it intends to adjust rates at the beginning of 1982 so that the Company will have a fair opportunity to earn its allowed return in 1982 . This would have a beneficial impact on the Company's stock.
Q. Does this conclude your testimony?
A. Yes.

TABLE I
SOUTHERN CALIFORNIA EDISON COMPANY
TEN YEAR RECORD OF COMMON STOCK DATA
AND FACTORS IMPACTING DETERMINATION OF ALLOWED RETURN
1970-1980

(a) Dividends paid plus net change in book value per share as percent of average common equity.
(b) Reflects sale of 7 million shares on \(2 / 5 / 80\) at \(34.5 \%\) discount from book value.
(c) Met incone to common plus depreciation minus AFDC minus comon divider is divided by construction expenditures.

TABLE 2
TOTAL RETURN TO SOUTHERN CALIFORNIA EDISON SHAREHOLDERS OVER LAST 15 YEAR, 10 YEAR, 5 YEAR AND TWO YEAR PERIODS

LINE NO.
\begin{tabular}{cccc}
\multicolumn{5}{c}{ Holding Period } & 1977 \\
\hline 1964 & 1969 & 1974 & 1977 \\
to \(4 / 80\) & to \(4 / 80\) & to \(4 / 80\) & to \(4 / 80\) \\
(a) & (b) & (c) & (d)
\end{tabular}

1 Number of years
2 Market price beginning of period (a)

3 Market price end of period

4 Change in market price
5 Total dividends received during period
6 Average annual dividend
7 Total average annual return
8 a. From price change
22.62
22.62
22.62
22.62 4/3/80
(11.78)
5.37 ( 1.58 )

9 b. From dividends
(2.7\%) (4.0\%) \(5.3 \%\)

10 Total average annual return
\((8+9)\)
25.44

1882
11.00
5.58
\(1.67 \quad 1.84\)
2.10
2.48 to shareholders:
4.8\%
5.4\%
\(12.2 \% \quad 10.2 \%\)

11 Less average rate of inflation
\(6.2 \%\)
\(7.2 \%\)
9.2\%
8.2\%
12. Real average annual total return
(a) Average of high and low price for year.

\section*{TABLE 3}

\section*{SOUTHERN CALIFORNTA EDISON}

DILUTION INCURRED BY SALE OF COMMON STOCK BELOW BOOK VALUE
\begin{tabular}{|c|c|c|c|c|c|c|c|}
\hline \multicolumn{7}{|c|}{1976-1980(a)} & \\
\hline LINE
NO. & & 1976 & 1977 & 1978 & 1979 & 1980 & \[
\begin{aligned}
& 1976- \\
& 1980(\mathrm{a})
\end{aligned}
\] \\
\hline 1 & Number of shares sold (000) & 5,644 & 966 & 7,472 & 1,951 & 7,000 & 23,033 \\
\hline 2 & Net proceeds (000) & \$123,951 & \$23,742 & \$188,842 & \$48,174 & \$156.975 & \$541,683 \\
\hline 3 & Book Value per share before offering & \$31.25 & \$31.49 & \$32.87 & \$33.40 & \$34.22 & \\
\hline 4 & Net proceeds per share & \$21.96 & \$24.58 & \$25.27 & \$24.69 & \$22.39 & \\
\hline 5 & Dilution per share
(3) - (4) & \$9.29 & \$6.91 & \$7.60 & \$8.71 & \$11.83 & \\
\hline 6 & Total dilution (000) & \$52,432 & \$6,577 & \$56,787 & \$16,993 & \$82,800 & \$215,689 \\
\hline 7 & Net proceeds percent below 3ook Value & 29.7\% & 21.9\% & 23.1\% & 26.1\% & 34.6\% & 28.5\% \\
\hline 8 & Additional shares sold because of dilution: & & & & & & \\
\hline 9 & Percent & 42.3\% & 28.1\% & 30.1\% & 35.3\% & 52.6\% & 39.9\% \\
\hline 10 & Number (000) & 1,678 & 212 & 1,727 & 509 & 2,413 & 6,539 \\
\hline
\end{tabular}
(a) Through February 1980.

COMPOSITE COST OF CAPITAL BASED ON RECOMMENDED RETURN ON COMMON EQUITY TEST YEAR 1981
\begin{tabular}{lccc} 
& \begin{tabular}{c} 
Capital \\
Ratio
\end{tabular} & \begin{tabular}{c} 
Cost \\
Rate
\end{tabular} & \begin{tabular}{c} 
Return \\
Component
\end{tabular} \\
1. Long-term debt & (b) & (c) & (d) \\
2. Preferred stock & \(47.0 \%\) & \(8.82 \% *\) & \(4.15 \%\) \\
3. Common equity & 13.0 & \(8.21 *\) & 1.07 \\
4. Total capital & \(\boxed{40.0}\) & \(17.0 \%\) & 6.80 \\
5. Times interest earned & \(\underline{100.0 \%}\) & & \(\underline{12.02 \%}\) \\
\hline
\end{tabular}
*Per testimoney of \(H\). Fred Christie, Apri1 2, 1980. Imbedded cost of long term debt includes actual cost of \(15.36 \%\) for debt sold April 1980, and estimates of \(14 \%, 12 \%\) and \(11 \%\) for issues to be sold in 1980, 1981 and 1982, respectively, and estimated costs of preferred stock to be sold of 13\%, 11\% and 10\% in 1980 . 1981 and 1982 , respectively.

\title{
CHART 1 \\ Southern California Edison \\ Measurements of the Balance of Customer \\ AND SHAREHOLDER INTERESTS
}

PERCENT
CHANGE
\(140 \%\)

120

100

80

60

40

20
SOCALED COMMON BOOK VALUE \(: 34 \%\)
\(-40\)
(a) After Federal and State income taxes; 1979 estimated.
(b) 223 increase in real terms after adjnsting for ir lation.
(c) 28 decline in real terms after adjusting for inflation.
(d) 88 decline in real terms after adjusting for inflation.
(e) 278 decline in roal torms after adjusting for inflation.
(f) 568 derlino in real terms after adjusting for inllation.
20\% \begin{tabular}{ll} 
\% CHANGE \\
\(1970-80\)
\end{tabular}

2

--- LONG TERM BOND YIEIDS (a)
R TE OF INFLATION (b)
\begin{tabular}{lllllllllll}
1970 & 71 & 72 & 73 & 74 & 75 & 76 & 77 & 78 & 79 & \(3 / 80\)
\end{tabular}
(a) Moody's A A rated utility bonds
(b) Change in cost of living index

\title{
CIMRT 3 \\ OUTHERN LAL IFORNIA EDISCN
}

\section*{Earnings/Price Ratios}


1570
T
\(72 \quad 73\)
\(74 \quad 75\)
76

> CHART 4
> SOUTHERN CALIFORN: A EDISON RETURN ON AVERAGE COMMON STOCK EQUITY
\(18 \%\)

16 14 12 10

8

6

4

2

0

RETURN ON AVERAGE COMMON EQUITY
- SOUTHERN CALIFORNIA EDISON ACTUAIL:" EARNED
- - SOCALED ACTUALLY EARNED ADJUSTED FOR DILUTION (a)
——. S\&P 400 INDUSTRIAL STOCKS
............. RETURN ALLOWED BY CPUC
\(\begin{array}{lllllllllll}1970 & 71 & 72 & 73 & 74 & 75 & 76 & 77 & 78 & 79 & 80\end{array}\)
(a) Equals dividends paid plus net change in book value per share as a percent of average common stock equity per snare.
\% 220
60120
PRICE/BOOK VALUE RATIOS
40
SOUTHERN CALIFORNIA EDISON
._- S\&P 400 IndUSTRIAL STOCKS
\begin{tabular}{lllllllllll}
1970 & 71 & 72 & 73 & 74 & 75 & 76 & 77 & 78 & 79 & \(3 / 80\)
\end{tabular}
(a) Shaded area represents period when company has been unable to raise new common equity except on basis confiscatory to existing shareholders.```

