

COPY

Transcript of Proceedings

UNITED STATES OF AMERICA

PRESIDENT'S COMMISSION ON THE ACCIDENT AT  
THREE MILE ISLAND

DEPOSITION OF: THOMAS M. NOVAK

Bethesda, Maryland

July 30, 1979

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UNITED STATES  
NUCLEAR REGULATORY COMMISSION  
WASHINGTON, D. C. 20555

To:

*Thomas Novak*

From:

Richard S. Mallory, OGC

*RSM*

Enclosed is a copy of the transcript of your deposition before the President's Commission on the Accident at Three Mile Island.

Please read through the transcript carefully and correct any errors (other than unimportant punctuation errors) in black pen on this copy. Correct any errors you can identify in the questions, as well as in your answers. This copy will not be retyped, but will be reproduced as you have marked it, so your corrections should be dark and legible.

After you have corrected the transcript, please sign and date the certificate at the end, and type your name under your signature.

\* You may wish to make a copy of the transcript for yourself before returning the original to me. When you return the transcript, please indicate if you object to making your transcript available to the Commission or to the Commission's investigation of Three Mile Island. Because of Commissioner interest, we would appreciate receiving your corrected copy by c.o.b. Monday, August 13, if possible.

Unless you have an objection, I will send a copy of your signed, corrected transcript to the President's Commission with the request that they substitute it for any uncorrected copies they may have.

If you have any questions or problems, do not hesitate to call me or the attorney who represented you at the deposition.

Enclosure: Transcript

*\* I have no objection to the release of this transcript to the parties involved in the litigation of the*  
*Thomas M. Novak*

CERTIFICATE

I certify that I have read this transcript and corrected any errors in the transcription that I have been able to identify, except for unimportant punctuation errors.

Date:

August 13, 1979

Thomas M. Novak

Thomas M. Novak

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UNITED STATES OF AMERICA

PRESIDENT'S COMMISSION ON THE ACCIDENT AT  
THREE MILE ISLAND

DEPOSITION OF: THOMAS M. NOVAK

Room 1132  
New Phillips Building  
7920 Norfolk Avenue  
Bethesda, Maryland

July 30, 1979  
10:55 o'clock a.m.

APPEARANCES:

On Behalf of the Commission:

STAN M. HELFMAN, Attorney  
Associate Chief Counsel  
2100 M Street, N.W.  
Washington, D.C. 20037

On Behalf of the NRC:

MARK CHOPKO, ESQ.  
1717 H Street, N.W.  
Washington, D.C. 20037



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I N D E X

<u>WITNESS:</u>	<u>DIRECT</u>	<u>CROSS</u>	<u>REDIRECT</u>	<u>RECROSS</u>
Thomas M. Novak	4			

E X H I B I T S

<u>NUMBER:</u>		<u>FOR IDENTIFICATION</u>
Novak No. 1		4
Novak No. 2	---	82
Novak No. 3		83

P R O C E E D I N G S

1  
2 MR. HELFMAN: Would you please state for the  
3 record your full name?

4 THE WITNESS: Thomas Michael Novak.

5 MR. HELFMAN: Have you ever had your deposition  
6 taken before?

7 THE WITNESS: No.

8 MR. HELFMAN: Perhaps I should explain a few of the  
9 characteristics of the deposition.

10 Your testimony that you are giving today is sworn,  
11 and as a result will receive the same force and effect as  
12 if you had given your testimony in a court of law.

13 At the conclusion of the deposition, the testimony  
14 will be reduced to transcript form by the court reporter,  
15 and you will be provided with a copy and afforded an  
16 opportunity to make any changes which you deem necessary.

17 However, you should be aware that we would have  
18 the opportunity to comment on any changes that you make and  
19 if the changes are substantial, it could reflect adversely  
20 on your credibility. -

21 Therefore, it is important to be as accurate as  
22 you can, and if you need clarification of a question before  
23 you answer, please feel free to ask for clarification.

24 For the benefit of the court reporter, it is  
25 necessary that you give audible responses since it is

1 difficult to take down nods of the head or gestures. You  
2 should try to allow me to complete a question even if you  
3 anticipate where it is going, and I will try to allow you  
4 to complete an answer before I ask my next question because  
5 it is difficult for her to take down two people talking at  
6 the same time.

7 It is our practice at the conclusion of a deposition  
8 to continue it rather than to terminate it in the event  
9 there are further questions that we have to ask. We will  
10 simply reconvene the deposition.

11 Do you have any questions about any of that?

12 THE WITNESS: No.

13 Whereupon,

14 THOMAS M. NOVAK

15 having been duly sworn, was called as a witness herein and  
16 testified as follows:

17 DIRECT EXAMINATION

18 BY MR. HELFMAN:

19 Q You were asked to bring a resume with you. Did  
20 you do so?

21 A Yes, I have one.

22 MR. HELFMAN: We would like to have this marked as  
23 the first exhibit to the deposition.

24 (Novak Exhibit No. 1 was  
25 marked for identification.)

1 BY MR. HELFMAN:

2 Q Is this resume an accurate representation of your  
3 educational and professional and employment background?

4 A Yes, it is.

5 Q I suppose the best place to begin is could you give  
6 us your title with the NRC and describe very briefly what  
7 your obligations and responsibilities are?

8 A My position is Chief of the Reactor Systems Branch  
9 in the Division of Systems Safety.

10 In that position, I am responsible for the review  
11 of construction permit applications and operating license  
12 applications for light water reactors.

13 The area of our responsibility focuses on the review  
14 of transients and accidents, and for a variety of systems  
15 designed to cope with these events--the emergency cooling  
16 system, the residual heat removal systems are just examples.

17 Presently I have also been assigned on an interim  
18 task force related to bulletins and orders which was formed  
19 following the Three Mile Island 2 Accident.

20 Q Do you continue to perform your functions as chief  
21 of the Reactor Systems Branch, Division of Systems Safety?

22 A No, I don't. We have, as a consequence of the interim  
23 organization, an alternate branch chief is presently  
24 performing that duty. His name is Atemis Speis.

25 Q When you were performing the job of chief of the



1 Reactor Systems Branch, what was the organization of your  
2 department?

3 A The organization consisted of two sections, one  
4 whose supervisor was Mr. Sandy Israel, and the other section  
5 whose supervisor was Mr. Garry Mazetis.

6 Their positions were as section leaders. There was  
7 no specific differences in specific responsibility  
8 differences between sections. They are comparable sections  
9 and they are capable of doing tasks without specialty in a  
10 sense.

11 Each section has either 6 or 7 engineers assigned  
12 to the section so in total we have about 15 professional  
13 people and two secretaries and myself.

14 Q Could you describe for the record what occurs,  
15 for example, with a construction license application? Where  
16 does it go? Does it go to you, the team leaders, the  
17 engineers?

18 A The application is first, it is directed to me for  
19 assignment; depending on the amount of work in either section,  
20 I will make an assignment where I feel that the work can  
21 be most easily accomplished.

22 It is then assigned to, I route it to a section  
23 leader with perhaps a suggestion as needed to the engineer  
24 who I think might be most suitable for it.

25 The section leader and myself will discuss that



1 assignment. The formality of the construction review, of  
2 course, takes several steps. Are you interested in going  
3 through those?

4 Q Right now I am just interested in the flow.

5 A The material, then, once it is assigned to a section,  
6 the distribution would include then the section leader and  
7 myself and a responsible engineer assigned to that review.

8 Q Then the engineer does the actual review?

9 A Yes. What will typically happen is the section  
10 leader and the engineer will sit down and the section  
11 leader will highlight those aspects of the review that he  
12 thinks and expects the engineer to focus on.

13 We have a standard review plan which is our general  
14 way of doing the review. We will utilize previous reviews  
15 of similar plants to perhaps highlight a specific area where  
16 we want to spend more time learning about a particular  
17 aspect of the design so they generally will sit down and  
18 outline the review for themselves.

19 The engineer himself will have some ideas of where  
20 he thinks he should be spending his time.

21 We have as a part of our review process identified  
22 the periods of time that is available to the engineer, so  
23 in effect he is trying to identify those portions of the  
24 review that both he and the section leader feel should be  
25 covered. On occasions, I will insert what I think are areas

1 that should be covered. We may get together and discuss  
2 the review.

3 Q The three of you?

4 A The three of us; it depends specifically on the plant  
5 and any peculiarities of it.

6 Q When the engineer has completed his review, does  
7 it go back to the team leader?

8 A Yes. Of course, there is several opportunities  
9 for discussion. His first work product is a draft set of  
10 questions that he works up. There will be a lot of discussion  
11 before those have been prepared, but the section leader then  
12 concentrates on the review of the first set of questions.

13 He generally turns them back to the reviewer to  
14 reflect the review and they will discuss them. There is  
15 usually on occasion a question or two that will come up to  
16 me where they can get earlier guidance if they feel I would  
17 have some opinion on it. It may help direct it and shorten  
18 the review process, but generally I do not see the original  
19 first set of questions. <sup>That</sup> ~~There~~ is something between the  
20 engineer doing the review and the section leader.

21 Q When the section leader is satisfied, does it  
22 come back to you?

23 A Then they are forwarded to me. The concurrence is  
24 a little different depending on the stage of questions.

25 This is a prerogative of the division, the assistant director

1 of reactor safety. The first round of questions on a plant  
2 can be sent out through the branch chief's signature.

3 Q Your signature?

4 A Yes, my signature; in effect, I concur. I am the  
5 highest level of concurrence, so the section leader then  
6 would prepare the formal set of questions let's say, and then  
7 I would concur on them and they would be then directed to  
8 us, the Division of Project Management. That is not the  
9 first time I see them.

10 What I see for the first time is generally a  
11 ~~cleaned up first draft of the questions,~~ and then I will  
12 review them, make my comments to the section leader, and the  
13 engineer at the sametime. We go over them, and we iron out  
14 any differences that I have.

15 When we agree on them, then they are put back into  
16 the formal process of preparing them in final form. They  
17 are signed out then by the section leader through me. I  
18 concur in them, and then they are directed to our Division  
19 of Project Management.

20 Q Are these questions which are posed to the Division  
21 of Project Management?

22 A They are actually directed then to the applicant.  
23 The Division of Project Management acts as a funnel, so to  
24 speak. They receive all the questions from all of the  
25 technical areas on the staff and they are the contact within

1 the staff between the applicant and the staff.

2 Q Then the applicant I assume has a certain period  
3 of time within which to respond?

4 A Yes. Generally he may take six to eight weeks to  
5 respond to the questions.

6 Q Where do those responses go?

7 A They are directed back to the project. In other  
8 words, the formal chain is from a branch chief in Projects  
9 to a licensing manager let's say representing the utility  
10 of applicant.

11 ~~The response, the formal response then is back to~~  
12 ~~the branch chief, and then a distribution of the responses~~  
13 ~~are made to all of the technical divisions so we would then~~  
14 ~~receive our response in terms of amendments to the~~  
15 ~~applications or responses to questions.~~

16 Q In the event you discover a transient or an accident  
17 which warrants review by other departments within the NRC,  
18 in addition to your own, is there some procedure for referring  
19 those concerns to other departments? Would you do that  
20 through the Division of Project Management?

21 A We may. There are occasions when in transmitting  
22 our questions to the Division of Project Management, they  
23 may note some questions and note the relationship those  
24 questions have to other branches.

25 We probably informally have talked to the branches

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1 involved and mentioned to them that we are making this  
2 comment.

3 We also discuss questions directly with other  
4 branches where the technical disciplines require that we  
5 better understand the commonality of the concern.

6 e may agree then that a question which has a  
7 specific flavor which may reflect two different disciplines  
8 would be generated, but it would come out of just one of the  
9 technical disciplines, so there is no specific procedure  
10 that is followed.

11 The standard review plans identify the inter-  
12 relationships between branches, but there is no specific  
13 form let's say that I would fill out which directs an inquiry  
14 or requests an inquiry by another branch, another technical  
15 branch.

16 Q But you can tap the knowledge of the technical  
17 expertise of particular branches?

18 A That's right. As the question develops where it  
19 is recognized that it crosses into areas outside of our own  
20 specific expertise and for which we do not have, we may  
21 have the primary responsibility, they may have secondary  
22 review responsibilities in the sense of supporting our effort,  
23 we will identify our needs.

24 In some cases, they may have the primary responsi-  
25 bility and we may note for their information what we know



1 about the particular issue. -

2 It is basically done on an informal basis, but there  
3 is generally documentation involved with it--not in every  
4 case, but in the cases of substances both branches generally  
5 will use a memo to identify and to formalize the working  
6 relationship, what we have agreed to do on a specific  
7 problem.

8 Q You indicated in your resume in the first paragraph  
9 on the first page that your responsibilities include the  
10 performance of safety reviews and evaluations of

11 applications for nuclear power plant construction permits  
12 and operating licenses.

13 Once a plant obtains an operating license, does it  
14 fall without the jurisdiction of your branch?

15 A No. There will be exceptions. When an operating  
16 license is issued at present, there may be a number of  
17 residual issues that will be resolved perhaps prior to the  
18 first reviewing of the plant. This may be 13 months after  
19 the plant has received an operating license.

20 In this case, the Division of Project Management  
21 in its official transferal of a project, of a completed  
22 operating licensed project to the Division of Operating  
23 Reactors will in its transmittal letter identify those  
24 residual items.

25 It will also identify the responsible branches in the

1 Division of Systems Safety who will follow through on  
2 those issues. Generally this will result in a supplement to  
3 a safety evaluation that was written as part of the operating  
4 license reviews.

5 Q And your branch then could be involved in the  
6 review of an open item in an operating license application  
7 even after the operating license had been granted?

8 A That is correct. --

9 Q There is another possibility that occurs to my  
10 mind where you would become aware, your branch would  
11 become aware of a transient or an accident which warrants  
12 additional attention, and yet you have the expertise within  
13 your branch to analyze it and so you wouldn't be seeking  
14 expertise from another branch within the NRC, but might wish  
15 to call the matter to the attention of another branch which  
16 would have the ability to do something about it.

17 Have you had the experience of referring a safety  
18 concern to another branch or another department in order  
19 to alert them to the safety concern rather than to obtain  
20 their technical expertise?

21 A Yes. Now you have used two terms. You have used  
22 safety concern, and then you said transients, so to speak.  
23 I would consider safety concern to be the broader. It would  
24 include perhaps a new understanding of the transient.

25 On occasion where under the concept of a safety

1 concern, we have in the review of an operating license  
2 identified some test information that we have required and  
3 from it we conclude that that information is of general  
4 concern, for example, to operating reactors.

5 We would transmit that information to the appropriate  
6 people in the Division of Operating Reactors. We would  
7 communicate with them orally. We would send them a memo  
8 if we thought it was necessary. We would talk to them, and  
9 we would make sure that they had that understanding.

10 You have to recognize that we do that when we feel  
11 there is a clear relationship between the issue that we are  
12 presently working on and a similarity of design in an  
13 operating plant.

14 Q Basically a generic concern?

15 A Yes.

16 Q Who in your branch would be responsible for making  
17 the decision concerning whether or not such a concern is to  
18 be routed to operating reactors? Would that be you or  
19 someone like Gerry Mazetic, or Sandy Israel or one of the  
20 engineers under them, or is that your responsibility?

21 A It is not anyone's responsibility. It is everyone's.  
22 I think if a recommendation is made, we would expect an  
23 engineer to make it, a section leader, if he recognizes it,  
24 or myself, so I don't have any final say whether this permit  
25 is going there or not.

1           If someone thinks it has merit, and generally  
2 people go along with them, we would forward it, so there is  
3 no formal decision process as to exactly where in the  
4 organization that information, to whom it should be provided.

5           There is generally no hesitation to provide this  
6 information to the parties that we think have an interest in  
7 it.

8           Q    So an engineer could make a recommendation to  
9 handle a matter in this manner?

10          A    Yes, he could; if he felt it should go to another  
11 division, as part of generating the concern; he also decides  
12 on the distribution. This is part of the formality of  
13 preparing the memo is to make up an initial distribution list.

14          Q    Would he be responsible for the distribution of  
15 the document or the concern or the memorandum, or does that  
16 come back to you, or does it come to the team leader?

17          A    There is really no formality to who is responsible  
18 for the distribution. It is a collegial document in a  
19 sense. If it was originated by an engineer, he may suggest  
20 some people that he thinks should be put on the distribution  
21 list. Someone else may add to it. **POOR ORIGINAL**

22          Generally as you go up higher in the review process  
23 the suggestion to broaden it--in other words, I might  
24 suggest someone in research might have an interest in it  
25 because of some other information that I have, so generally



1 what generally happens is the distribution increases as it  
2 is considered by higher and higher levels of management.  
3 It is very rare that we would decide to take someone off of  
4 distribution. That wouldn't be a problem. We don't have a  
5 guide necessarily to keep the distribution list to a minimum,  
6 although obviously everyone in the building is not interested  
7 in it, but we generally try to suggest that it be made  
8 available to the people who have an interest, have some  
9 background in the subject.

10 Q Would you have the authority to decline to  
11 distribute a concern like this if an engineer had recommended  
12 it? Does the decision reside in your hands?

13 A No. The organization permits that engineer to send  
14 that copy to anyone he deems appropriate. He can sign it  
15 himself in a sense. He can send a memo, attaching another  
16 memo so to speak, and say I thought you would be interested  
17 in this.

18 No one else in my branch did, if that is an example  
19 you wish to use.

20 Q Would that also be true of the team leaders?

21 A Yes.

22 Q Such as Mr. Israel and Mr. Mazetis?

23 A Yes. They could if they wish send a memo to someone  
24 else. Generally, the distribution is intended to give other  
25 readers an idea of who has it so if there is some discussion,



1 if two people on our distribution list find something that  
2 they wish to talk about, they know that the other person has  
3 the memo and it is a frame of reference.

4 Q Would there be any advantage to an engineer or to  
5 one of the team leaders to obtain your signature on a memo  
6 expressing such a concern?

7 A Yes. There would be an advantage because it  
8 represents a higher level of management view on it. For  
9 example, if a memo is written by an engineer and it is  
10 provided for general distribution as opposed to the same  
11 memo being sent either by a section leader or even a branch  
12 chief, I think it just naturally suggests a higher level of  
13 importance being attached to that memo. It is given a little  
14 bit more formality.

15 It is not normally a practice for an engineer to  
16 write memos on his own because there is an opportunity, of  
17 course, that there may be disagreement. If he just decides  
18 to write a memo, he doesn't discuss it with anyone, there is  
19 a chance that his views would not represent those views of  
20 the branch, and so we would then have to write a memo which  
21 is sent to the same distribution list offering a different  
22 viewpoint. It may be a position of the staff that is  
23 different, so generally an engineer, if he has a point, he  
24 will discuss it first with his own management.

25 It may be suggested by the section leader that he

1 go ahead and prepare a memo for his own signature, making  
2 these facts known. It may be that, I don't know if the  
3 section leader would concur. It would not necessarily be  
4 obvious from the transmittal of the memo itself that there  
5 is concurrence by a section leader. <sup>He</sup>~~X~~ can send it out  
6 without it. He may wish to have the concurrence of the  
7 section leader, but that wouldn't be obvious then to the  
8 reader of the memo, but it would be on file within the branch  
9 whether or not there was concurrence. This is at the option  
10 of the engineer and the section leader.

11 Q Let me show you a copy of what has become known  
12 as the Novak memorandum which for the record should be  
13 noted as an exhibit to the deposition of Sandy Israel.

14 Down at the bottom in the lefthand corner there is  
15 a contact reference.

16 What would that indicate to a reader of this  
17 memorandum in view of the fact that it bears your signature?

18 A Generally the contact person is the originator.  
19 He authored it, and anyone who has questions related to the  
20 memo would be expected to contact him. That is generally  
21 the way we use the contact in our branch. A person who  
22 drafts the memo is identified as the contact person.

23 Q Could it be assumed from the fact that Mr. Israel  
24 is indicated as the contact, and the memorandum bears your  
25 signature, that there was a concurrence between the two

1 of you as to this memorandum?

2 A Yes. In this case, I received the memo first in a  
3 draft, and if I recall right, I noted something to the  
4 extent okay for final, which in effect at least at that level  
5 at that time suggested that I supported issuing the memo as  
6 is.

7 I don't recall if I made any changes. If any, it  
8 would have been on the editorial. It was then routed back  
9 to the secretary for final typing. It was a handwritten  
10 first draft, and I think this memo then went to final very  
11 soon thereafter it was typed--concurrence or original,  
12 initial concurrence by Israel, and then myself.

13 There is a file copy of the memo which would  
14 identify the originator or what you want to call the original  
15 contact, and then any higher levels of concurrence. In  
16 this case, I think mine was the highest level of concurrence  
17 to the memo.

18 Q There would be a copy of this in the file which  
19 would indicate more information than is contained on this  
20 copy?

21 A Yes, to the extent that the file copy has on the  
22 lower portion of the page blocks which are basically initial  
23 blocks, the date of the final typing, or let's say when  
24 Mr. Israel initialed it, and then I would initial it and  
25 sign it at the same time so I would have initiated it on what

1 we refer to as the yellow copy of the memorandum, and there  
2 should be a copy of that in our file.

3 Q Would it be possible to obtain a copy of that  
4 copy?

5 A When we have an opportunity for a break, I will  
6 locate it.

7 Q In addition to reviewing the memorandum, prior  
8 to initialing your concurrence, did you discuss it with  
9 Mr. Israel?

10 A I don't recall any technical discussions. It may  
11 have been, the discussion may have only been to the extent  
12 that I read your memo and I initiated it for final typing, but  
13 I can't swear to that.

14 I may have mentioned it just to let him know where  
15 the memo was in the review process that I had read it, that  
16 I saw no, I had no comment on it other than to go ahead and  
17 issue it, and let it become what is now suggested as a review  
18 reminder.

19 As I recall I did add Mr. Denny Ross to the  
20 distribution. He was my immediate supervisor, and in the  
21 original draft, I do not know if, I cannot recall if  
22 Mr. Israel identified Ross. I think I added Mr. Ross on the  
23 distribution, so this was a case where the distribution was  
24 in large based on my review of the memo.

25 There was never any comment about whether the



1 distribution as finally came out was all that was necessary.  
2 We added Mr. Ross and that's all I recall from the  
3 discussion.

4 Q Who is Mr. Ross?

5 A At the time, Mr. Ross was my immediate supervisor.  
6 He was the Assistant Director for Reactor Safety, and the  
7 purpose of my adding him to the distribution was to let him  
8 know of the area that we intended to investigate as part of  
9 this review reminder so that he would have some opportunity  
10 to comment on it if he saw fit.

11 Sometimes there is a question that perhaps the  
12 area that you are going into is perhaps not specifically  
13 our area of responsibility. Perhaps it should be reviewed  
14 by another-branch. It is an opportunity for management to  
15 note whether the information is going perhaps, the request  
16 for information: let's say if the review reminder would  
17 suggest that is going outside of what we would consider  
18 our standard review plan, so he is offered an opportunity  
19 more from a management point of view--I didn't expect any  
20 technical comment from him. I didn't really expect any  
21 comment, and I didn't receive any comment from him, but it  
22 was an opportunity for him to put himself into the process  
23 if he saw fit.

24 We weren't going to wait on any concurrence from  
25 him.

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1 Q Is it normal procedure to CC Mr. Ross with memos  
2 such as this?

3 A Well, I make it a procedure. I make it a point to  
4 put him on the distribution of anything that I am signing  
5 out where I have not perhaps discussed it with him or he has  
6 not seen any draft, so he has an opportunity to see it very  
7 early in the process.

8 My recollection is I did not discuss this review  
9 reminder with him prior to my signing it, but only provided  
10 him a copy of it when it was issued to everyone within the  
11 branch.

12 Q What is a review reminder?

13 A A review reminder is intended to provide  
14 information to all of the engineers in the branch of an  
15 area that we wished to follow through on as part of either  
16 a CP review or an OL review, so it provides more detail in  
17 an area perhaps than what the standard review plan would  
18 suggest.

19 It also may pick up an area that is specifically  
20 not detailed in the standard review plan, so the standard  
21 review plan may have been a broad definition of that area  
22 of review and a review reminder would suggest in more detail  
23 the area that should be pursued by the reviewer in the  
24 review, so he is in effect directed, although not forcibly  
25 directed, but certainly encouraged and expected to follow

1 through on that review reminder in the sense that questions  
2 dealing with that specific subject would be an outgrowth of  
3 his review.

4 He would look at the review reminder. He would  
5 review the design of the plant, and he would generate  
6 questions or other inquiries as suggested by the review  
7 reminder.

8 Q The reviewers that you are referring to are the  
9 engineers on Mr. Israel's or Mr. Mazetis' staff?

10 A That is correct.

11 Q Therefore, the concerns of the memorandum would  
12 come into play in the review of construction license  
13 applications and operating license applications?

14 A That is correct.

15 Q As far as you know, was this memorandum routed to  
16 the branch or department that would be concerned with  
17 operating reactors that already have their construction  
18 permits and their operating license?

19 A As far as I know, it was not routed to them.

20 Q Let me read to you and then show you a portion  
21 of Chairman Hendrie's identification of what he considered  
22 six main factors that caused and increased the severity  
23 of the accident at Three Mile Island, and this was part of  
24 a statement he gave on April 10th, 1979, and I am referring  
25 to Exhibit No. 2 to the Sandy Israel deposition.

1           On page 10, the conclusion reads, "The staff has  
2 identified six main factors that caused and increased the  
3 severity of the accident as follows."

4           Paragraph 2 reads, "The pressurizer electromatic  
5 relief valve which opened during the initial pressure surge  
6 failed to close when the pressure decreased below the  
7 actuation level. This failure was not recognized and the  
8 relief line closed for sometime."

9           Paragraph 3: "Following rapid depressurization of  
10 the pressurizer, the pressurizer level indication may have  
11 led to erroneous inferences of high level in the reactor  
12 coolant system. The pressurizer level indication apparently  
13 led the operators to prematurely terminate high pressure  
14 injection flow, even though substantial voids existed in the  
15 reactor coolant system"

16           A    Do you have a question?

17           Q    When you are done looking at it.

18           A    I would like to read it.

19           (The witness read the referenced document.)

20           THE WITNESS: I have read it.

21           BY MR. HELFMAN:

22           Q    Would you agree that those two paragraphs describe  
23 two of the main factors in the Three Mile Island transient  
24 of March of this year?

25           A    Let me say that these are not necessarily the words

1 that I would choose to describe the event. In other words,  
2 I don't wish to say that--I have a different way I would  
3 express it.

4 In general, I would agree that the failure to  
5 recognize that the valve was open was a serious consideration  
6 in the overall accident.

7 I would also agree that the operator, as I  
8 understand it, provided makeup sufficient to maintain level  
9 that he thought was sufficient to maintain level in the  
10 pressurizer, so I would agree with those two statements that  
11 they are two important statements.

12 There are some points in here that I would disagree  
13 with in the sense of very technical sense. I am sure that  
14 the Chairman was speaking orally. I don't think this was  
15 necessarily a prepared statement. There are some technical  
16 weaknesses.

17 For example, the failure was not recognized and  
18 the relief line closed for sometime--obviously not closed  
19 for sometime is what should have been stated in the record.

20 Q That is a grammatical confusion?

21 A Yes. Also there is a statement in here that  
22 following rapid depressurization of the pressurizer--I don't  
23 know that, I have not studied the plots of the pressurizer  
24 pressure to agree that there may have been a very early  
25 rapid depressurization, but to say that following rapid



1 depressurization of the pressurizer, I might quibble with  
2 the term rapid, but that's about it.

3 Q But generally speaking you would agree that the  
4 failure of the PORV to close and the misleading information  
5 provided to the operator as to core coolant level by  
6 pressurizer level indication were main factors that caused  
7 or increased the severity of the accident?

8 A Yes, I would agree that they are important. I  
9 don't know that they are that separate because as I recall  
10 from the accident, once the relief valve was closed, the  
11 level dropped very quickly, so in a sense, one led to the  
12 other, given the relief valve would have been closed, the  
13 operator would have provided for more makeup, but keeping  
14 the two separate, in general I would agree that the relief  
15 valve being open and the operator, as I understand it from  
16 reading some of the material prepared describing the event,  
17 maintained makeup primarily as I understand it based on  
18 pressurizer water level.

19 Q In fact, terminated HPI based on pressurizer  
20 level indication?

21 A Yes, I think that is correct.

22 Q Allow me to refer you first to paragraph 1 of the  
23 Novak memorandum wherein it is stated, "Under upset  
24 conditions, such as prolonged relief valve opening and  
25 accidents where significant voids are formed in the primary

1 system, it may be possible to end up with a two-phase  
2 mixture in the pressurizer that is not at the highest  
3 temperature in the primary system. Under these circumstances,  
4 additional loss of primary system inventory or shrinkage in  
5 the primary system may not be indicated by pressurizer level.  
6 This situation has already occurred at Davis-Besse 1 when a  
7 relief valve stuck open."

8 Then paragraph 3: "Although the safety analyses  
9 do not require termination of the makeup system, operators  
10 would control makeup flow based on the pressurizer level  
11 as part of their normal procedures. As a result, under  
12 certain conditions where the pressurizer could behave as a  
13 manometer, the operator could erroneously shut off makeup  
14 flow when significant void occurs elsewhere in the system  
15 or loss of inventory is continuing."

16 Then the last sentence in the final paragraph:

17 For OL reviews, procedures should be reviewed to ensure  
18 adequate information before the operator terminates makeup  
19 flow."

20 My question to you is first what are the negative  
21 consequences which you envision from an operator turning off  
22 HPI despite the presence of voids in the system, or there  
23 is a continuing loss of inventory based on misleading  
24 information obtained from pressurizer level indication?

25 A Excuse me. Can you read back the question?

1 (The record was read by the reporter.)

2 THE WITNESS: The negative consequences I will  
3 judge to mean the potential for core uncovering and core  
4 damage.

5 If you just had voids in the core, voids in the  
6 reactor coolant system, excuse me, and no leak from the  
7 reactor coolant system, I can't define any specific problem  
8 with cutting back on makeup flow in that situation.

9 In other words, the fact that you have voids in  
10 the reactor coolant system would not by themselves lead to  
11 core damage.

12 If, however, you did combine now voids present  
13 in the core and a continuing loss of inventory where now the  
14 inventory being lost is greater than the amount of makeup  
15 being added to the system, the potential there is for them,  
16 the voids to increase to a point where there would be  
17 insufficient water remaining in the reactor cooling system to  
18 continue to cool the core in an acceptable way.

19 This could lead to a core uncovering as referred to  
20 in core damage.

21 BY MR. HELFMAN:

22 Q Would this be more likely where the operator  
23 completely turns off makeup flow as opposed to intermittently  
24 reducing flow, increasing flow, reducing flow?

25 A Well, the answer is basically just what we call a

1 mass inventory balance. If you have a certain amount of mass  
2 that you are losing from the reactor coolant system, and  
3 then you decide to turn it off, obviously the deficiency is  
4 maximized. You are losing the maximum amount. The net amount  
5 is maximized.

6 Let me say, however, if you have periodic adding  
7 and cutting back of makeup flow, you would still do the  
8 same calculation in effect over some time period, take an  
9 inventory so to speak of the amount of mass in the reactor  
10 coolant system, so depending on how frequently you restored  
11 flow, if you had no flow, it is just a mass balance, but  
12 in general it would be better to keep flow on than to take  
13 it off.

14 Q But in any event, this scenario presents the  
15 obvious possibility of core uncover as a consequence,  
16 would you agree with that

17 A Yes. I would agree that if an operator for some  
18 reason did not provide the same amount of mass to the  
19 system as was being lost through the system, that the  
20 system is capable then of maintaining pressure at some value  
21 and what you effectively have is more steam being forward  
22 in the reactor coolant system occupying volumes that  
23 would normally be occupied by liquid water.

24 Q Would you agree that the concern in this memorandum  
25 that was signed by you and drafted by Sandy Israel concerning



1 termination of makeup flow on the basis of misleading  
2 information from pressurizer level indication is a concern  
3 for potential core uncovering? Is that the danger addressed?

4 A Well, I can say looking back at the memo today, that  
5 certainly is the case.

6 I would point out, though, that I think it is fair,  
7 that the remarks shouldn't reflect the thought processes  
8 that I went through at the time I initiated the memo. I  
9 think that is important.

10 I did not focus at the time I concurred in the memo  
11 on issues such as core uncovering, so at the time that I  
12 signed the memo, I was not in my own mind following through  
13 on any of the specific scenarios. I basically read the memo  
14 for the basic substance of the memo. I found nothing in  
15 there which suggested to me a reason that we shouldn't go  
16 ahead. I thought we should, and on that basis, I did.

17 Now to go back and look at the memo and study it  
18 today, yes, in looking at it today, the concern that you would  
19 have is that if an operator did not maintain proper makeup,  
20 and if he did secure makeup, the possibility of core  
21 uncovering is a reality.

22 Q When you reviewed the memorandum, then you  
23 confined yourself to a scenario that is described in the  
24 memorandum and did not extrapolate from that?

25 A I cannot even say that I thought a scenario. I

1 read it for the purposes of understanding it. I did not  
2 study it in the sense to construct the scenario to either  
3 agree to disagree that such a scenario was possible.

4 The purpose of what I did by reading the memo was  
5 just to know in effect the thrust of what the memo was trying  
6 to pursue. It seemed like an area that merited to me some  
7 investigation. As I recall, there was, the investigation  
8 was to center on the need for a loop seal which was just a  
9 particular bend in the pipe.

10 I did not see any reason why we shouldn't pursue  
11 the need to better understand why these were there, so I  
12 would say at this time if that was basically the point,  
13 that was all I can recall that I got out of the memo.

14 I did not particularly spend any time reading the  
15 memo at all. I think I may have glanced at it for ten  
16 minutes.

17 Q Would you consider the concerns raised in the  
18 memorandum regarding misleading information from the  
19 pressurizer level upon which the operator could terminate  
20 makeup flow to raise a safety concern? **POOR ORIGINAL**

21 A At the time I signed it, no. Let me explain. It  
22 is part of our review process, our branch does not review  
23 emergency procedures. I don't recall making any mental  
24 note of the fact that we were discussing emergency procedures  
25 and operator actions, so I guess at the time I signed the

1 memo I did not see, I did not recognize what the memo was  
2 suggesting to the same degree that I see it today.

3 I wonder if I could have the question re-read and  
4 my answer because I think I lost it somewhere along the  
5 line.

6 (The record was read by the reporter.)

7 THE WITNESS: Okay.

8 BY MR. HELFNER: \_\_\_\_\_

9 Q Had the final paragraph of Mr. Israel's memorandum  
10 caught your attention where he suggests that procedures be  
11 reviewed to ensure adequate information before the operator  
12 terminates makeup flow, would there have been a way for you  
13 to call this to the attention of the people who would be  
14 able to review the procedures to ensure that the operator  
15 had adequate information before he terminates makeup flow?

16 A I'm sorry. I am going to have to ask her to  
read it again.

18 (The pending question was read by the reporter.)

19 THE WITNESS: Yes. Let me say that if a need  
20 to point this out in the procedure had come to my attention  
21 to the point that I wanted to make other people aware of it,  
22 at that time I would have discussed it with probably people  
23 who review operating license personnel. Let me explain.

24 At the time that I wrote the memo, signed the  
25 memo, it was my understanding that the only people within the

1 staff who reviewed, who had the procedures, were members  
2 of the Operating License Branch. It was my understanding  
3 that as part of development of their examinations, they  
4 would have access to these procedures.

5 I was not aware, to my knowledge, that Inspection  
6 and Enforcement also had reviewed the procedures, but perhaps  
7 reviewed them at the site, so my point of contact as best I  
8 could recollect of people who would have at least had  
9 access to the procedure would have been the Operating  
10 License Branch.

11 It probably would not have ended there since they  
12 do not review the technical acceptability of the procedure,  
13 but only review it from the point of view of determining  
14 what portion of that procedure do they wish to choose to  
15 examine the operator on.

16 BY MR. HELFMAN:

17 Q For the operator's examination?

18 A That is correct, so the answer to your question is  
19 it would have been possible to follow through, although I  
20 do not now know exactly what chain of actions would have had  
21 to have been taken.

22 My association with people developing reviewing  
23 procedures was not, I was not familiar with that at that  
24 time.

25 Q It sounds like to me that there were no formal  
procedures. Would that be an accurate assessment, and that



1 you would have had to have found a path?

2 A I would say that that is generally true. I can  
3 recall only one instance where we had an opportunity to  
4 discuss even generic procedures. In one case, in reviewing  
5 an emergency core coolant system for a class of plants, we  
6 were concerned with the operator actions, so we used the  
7 procedures as the document from which we could understand  
8 exactly what actions he would have to perform.

9 We were interested then in the number of actions  
10 and whether he would have sufficient time to perform those  
11 actions. That review culminated in our decision that the  
12 operator should have more, should have an automatic backup  
13 in the sense that if he failed to perform the action, the  
14 action would be done automatically for him, but in general,  
15 we did not review procedures, and I would agree with the  
16 way you phrased the question.

17 Q Do you recall if that prior experience involved  
18 a B&W plant?

19 A It did not. It was a Westinghouse standard plant,  
20 and as I recall it had the title of RESAR-3.

21 There was one other occasion that I might add when  
22 there was a concern in the last several years about a  
23 number of events where the reactors were over-pressurized  
24 during startups. People who worked for me informally  
25 obtained a copy of a procedure or procedures on how plants

1 were started up, so we did, and I think again we may have  
2 gone through the Licensing Branch where we asked if they  
3 could obtain for us a copy of the procedure, and I think  
4 that is the way the engineers obtained it.

5 Q What was the concern at that time?

6 A The concern at that time, there was a technical  
7 concern that during startups because either of operator  
8 inattention or failures of certain equipments, the plant was  
9 pressurized--water reactor plants were particularly sensitive  
10 to over-pressurization because when the plants were being  
11 started up, they would be completely filled with water and  
12 unless you were very careful on how you added water and  
13 removed water, it was possible there for you to add more  
14 water than you were removing, and the plant would very  
15 quickly pressurize.

16 Q Is that the condition of going solid or being  
17 solid?

18 A That is correct.

19 Q What was the concern, that the pipes could be broken?

20 A The concern was that if you had a very irradiated  
21 vessel, and if it should have a crack or a flaw in it, that  
22 there was a suggestion that with the vessel being cold, it  
23 was of brittle character, and with high pressures there  
24 was a chance that that flaw would grow and rupture the vessel.

25 Q Do you recall what plant this concern was discussed

1 in the context of?

2 A We discussed, the concern was broadened to include  
3 all operating PWR's. As I recall, we may have had the  
4 procedure for the Donald C. Cook Plant, and the Indian Point  
5 2 or 3 operating plant.

6 Q Were any memoranda issued by your branch concerning  
7 the danger of going solid when the plant was in this state?

8 A Yes. Memoranda to the point that Mr. Flugge, who  
9 is not now an employee of the staff, noted the concern.  
10 He was reviewing licensing event reports which identified  
11 these kind of events. He wrote a memo which summarized  
12 these events and initiated the actions that followed.

13 Q Was he an engineer?

14 A Yes, he was.

15 Q On whose team was he?

16 A He worked for Mr. Mazetis.

17 Q Would it be possible to obtain a copy of Ron Flugge's  
18 memorandum?

19 A Yes.

20 Q Do you recall in that episode who determined the  
21 distribution of the memorandum? Was it Mr. Flugge or  
22 Mr. Mazetis or yourself?

23 A No. I can't recall who determined it. No. I  
24 don't recall who made that distribution.

25 Q Would there also be a yellow copy of this memorandum

1 in your file?

2 A Yes.

3 Q Could we obtain a copy of that as well?

4 A Yes.

5 Q Getting back to the Novak memorandum of January  
6 10th, 1978, with respect to the final paragraph where there  
7 is this discussion concerning a concern that procedures be  
8 reviewed to ensure adequate information to the operator,  
9 is what you are saying that that simply didn't catch your  
10 eye?

11 A It didn't catch my eye, and if I were to probably  
12 suggest what we might have done with it, at most it would  
13 have been part of an operating license review. We would  
14 have pursued whether the procedure for that specific plant,  
15 what it would specifically say.

16 I guess now looking at it, it would only have  
17 suggested when we finally got to the point where the review  
18 was nearly complete because it is only at that time when  
19 the procedures have been prepared, that we would have had  
20 an opportunity to review the procedures and to make sure  
21 then that there was consistency between the design and the  
22 procedures, but that is speculating because we, as I must  
23 point out, we don't as a normal part of our review, we have  
24 not combined the review of procedures and the design.

25 When we have obtained procedures, it has only been



1 in background to help us have a better understanding of  
2 what an operator may or may not do or what he is required to  
3 do. It gives us better background to understand potentially  
4 a weakness in the design.

5 Q So is what you are saying that operating procedures  
6 and design review were separately reviews basically?

7 A That is correct.

8 Q Had such a course of action occurred and had  
9 this paragraph caught your eye, would the procedure  
10 that you have outlined have confined this concern to

11 evaluation of operator license permits, applications or  
12 construction permits?

13 A If the procedure aspect had really caught my eye,  
14 it would have suggested to me a concern to make this note,  
15 this information known to the Division of Operating  
16 Reactors.

17 I would have looked probably for some generic way  
18 to disseminate this information. I may have tried to talk  
19 strictly then to the Operating License Branch people to see  
20 if they could have disseminated that information to all  
21 operating plants--probably not, but I probably still would  
22 have discussed it first with the Operating License Branch  
23 people.

24 We probably then would have concluded that we would  
25 have had to discuss it with the Division of Operating

1 Reactors.

2 Q Let me call your attention to the first sentence  
3 in the memorandum where the memorandum refers to this  
4 problem as being one noted in B&W plants that loop seals  
5 in the pressurizer surge lines are used in some plant  
6 designs noted in B&W.

7 Is that a generic reference to the B&W plant design?

8 A Yes.

9 Q Did that generic reference catch your eye when you  
10 were looking over this memorandum?

11 A Yes, it probably did. In other words, it at least  
12 suggested to me that B&W designs were the only pressurized  
13 water reactor designs that had a loop seal.

14 I probably didn't make much of it because the  
15 B&W plant design has a different configuration with regard  
16 to, in terms of elevation. It has what we call lower loop  
17 designs and raised loop designs, so it would not have  
18 surprised me that a comment like a loop seal only occurs on  
19 B&W, and I may have associated that with just due to the fact  
20 that they have a different elevation arrangement, different  
21 than the Westinghouse and combustion plant designs.

22 Q Of course, at the time of the issuance of this  
23 memorandum there were a number of B&W plants that already  
24 had their operators license and perhaps had gone commercial.

25 Would you agree with that?

1 A Yes.

2 Q The procedure that was followed, that is, providing  
3 this memorandum to the engineers on the staffs of your two  
4 team leaders, would not have brought this memorandum to  
5 bear on B&W plants that were already operating reactors and  
6 already perhaps operating commercially, is that correct?

7 A That is correct. The distribution did not account  
8 for it. I think I did not recognize it as something that  
9 should be discussed at this time with the Division of  
10 Operating Reactors.

11 It probably was because I thought there was some...  
12 work yet that we had to do. In other words, we would  
13 pursue the review on an operating license review and if  
14 information came out of that review which we thought added  
15 to our concern let us say, then I think we probably would  
16 have brought the Division of Operating Reactors into it.

17 I would imagine that my thought process was one of  
18 well, we still have to do the work. We still have to perform  
19 that part of the review that was a reminder to the reviewers  
20 to learn more about the purpose of having pressurized loop  
21 seals, and if from our review we determined something that  
22 we felt had a safety consideration, then we would bring it  
23 up to, or inform the Division of Operating Reactors, so I  
24 would have to say it must have been my thought at that time  
25 when I signed the memo that it was something that should be

1 kept within the branch because we were just going out, trying  
2 to now learn more about the specific design peculiarity,  
3 and if something would come up out of it, then we would  
4 have another point in the review process where other people  
5 could be brought in to share our information.

6 Q With respect to the concerns raised regarding  
7 inaccurate information concerning core level on the basis  
8 of pressurizer level, and the possibility that the operator  
9 would terminate makeup flow based on the inaccurate  
10 information, what further review did you feel was necessary

11 before this matter was called to the attention of other  
12 departments?

13 A Well, I did not focus on that point, so I don't  
14 think that is a fair characterization.

15 What I would say is as I recall my point was that  
16 we were going to investigate why there was reactor coolant  
17 loop seals. When we understood why they were there, we  
18 would probably then disseminate that information.

19 We would, if we felt it was certainly a safety concern  
20 that was more firm in our minds.

21 I did not at the time we issued that memo recognize  
22 all of the ingredients of the memo to the same level that  
23 we can today but it was in my mind something that we were  
24 going to review to better understand the basis for a specific  
25 design configuration.

POOR ORIGINAL



1 Q Would you agree that the safety concern is rather  
2 apparent on the face of this memorandum?

3 A In today's light, yes, but I do not believe that  
4 it would be that apparent at the time that the memo was  
5 prepared.

6 For example, there are 15 engineers in the branch.  
7 To my knowledge, no one ever sat down and discussed it  
8 with me. Nobody asked me whether or not we should discuss  
9 this issue with the Division of Operating Reactors. I assume  
10 and I am fairly positive that each of the engineers read  
11 the memo. He at least would have read it to make sure he  
12 at least understood it.

13 He may have not done anything with it at that  
14 time because he was not reviewing a B&W plant. As I recall,  
15 there was only one or two B&W plants at that time being  
16 reviewed, so the memo did not ring the bells at the time it  
17 was issued that it certainly is suggesting it can ring today.

18 Q Between January 10th, 1978 and March 28th, 1979,  
19 was any such review conducted or further exploration of the  
20 problem conducted in your branch? POOR ORIGINAL

21 A It was my understanding--let me say it this way.  
22 I would have expected that that further review would have  
23 taken place as part of the review of the Midland operating  
24 license review. Midland is a B&W plant of similar design to  
25 the Three Mile Island plant design, so it would have been

1 logical for the reviewer of that plant to engage in  
2 questions dealing with that subject.

3 Q Do you know who was assigned to review that plant?

4 A Mr. Scott Newberry was the assigned reviewer, and  
5 he was assigned to Mr. Jerry Mazetis' section.

6 Q When did this review occur?

7 A The review has been in process for probably two  
8 years. Only recently did I have an opportunity to talk to  
9 Mr. Newberry, and he noted for me that when we reviewed,  
10 started the review of the Midland application, it was one  
11 of the plants that we selected for assistance in review from  
12 the EG&G personnel operating the Idaho National Test  
13 Laboratory, so they assisted us in preparing some of the  
14 questions, in fact preparing most of the questions for our  
15 initial round of questions with the applicant.

16 Q Could you please give me the name again of the  
17 laboratory?

18 A It was the Idaho National Test Laboratory--INEL--  
19 Idaho National Engineering Laboratory.

20 Q Do you know if they dealt specifically with concerns  
21 raised in the Novak memorandum of January 10th, 1978?

22 A I did ask that question more recently, and  
23 Mr. Newberry informed me that he looked at their questions  
24 and it was not there. It is possible that their questions  
25 pre-dated the issuance of the review reminder.

POOR ORIGINAL

1           When we provided information to the people who  
2 would be assisting us in our reviews, it is my understanding,  
3 although I did not specifically verify it myself, that we  
4 gave them copies of all of the standard review plans for  
5 which we have primary responsibility, those that we have  
6 secondary responsibility.

7           We would have also given him, them copies of all  
8 of the existing review reminders, so if it was in existence  
9 at the time they initiated the review, they would have had  
10 the benefit of the review reminder.

11           Q    Would it be possible to obtain a copy of the  
12 questions they posed so as to ascertain the date that they  
13 posed them?

14           A    Yes.

15           Q    Could you provide that to us?

16           A    Yes.

17           MR. CHOPKO: Off the record.

18           (A discussion was held off the record.)

19           BY MR. HELFMAN:

20           Q    Do you know if the concerns of the Novak  
21 memorandum were addressed in the questions finally submitted  
22 to the applicant in the Midland OL review?

23           In other words, did Mr. Newberry address those  
24 concerns that the Idaho National Test Laboratory did not?

25           A    I only recently asked Mr. Newberry and Mr. Masetis

1 if they had, if there was a question asked dealing with  
2 this <sup>issue</sup> ~~subject~~. As I recall from our conversation, their  
3 first impression was yes, they had picked it up. However,  
4 they had not been able to locate the question.

5 In discussing it between themselves, they believe  
6 what they now recall is that while it wasn't asked on the  
7 first round, they had intended to ask for it during the  
8 second round of the questions, so it may have been when they  
9 thought they had asked it, that might have been really what  
10 the recollection was coming up with.

11 No, it hadn't been asked yet, but what they  
12 probably were going to do was ask it on the second round of  
13 questions.

14 Q Has the second round of questions been completed  
15 or is that coming up?

16 A There have been second rounds of questions  
17 completed. I don't know if we specifically issued our final  
18 second round questions.

19 My thought is that when we were probably in the  
20 preparation of the second round of questions is when the  
21 Three Mile incident occurred, so now there is a question  
22 in my mind whether all of our questions got out before the  
23 Three Mile incident.

24 Subsequent to the Three Mile incident, we have had  
25 other people assisting us on the staff in performing this



1 review, so I am not up to date as to exactly what stage  
2 of review the Midland application is at this time.

3 Q Would it be possible to obtain from you a copy of  
4 the second round of questions if they exist or the draft  
5 second round questions if they exist?

6 A Yes.

7 Q Do you believe that had the significance of the  
8 safety concerns been raised in the Novak memorandum of January  
9 10th, 1978 involving misleading information from pressurizer  
10 level as to core coolant level and potential operator error  
11 based thereon, that this memorandum would have played a  
12 significant part in preventing the accident at Three Mile  
13 Island in January of this year?

14 A In my own opinion, no; I think the memoranda  
15 would have been judged probably still hypothetical. It was  
16 not clearly in my mind a memorandum which had sufficient  
17 technical detail to perhaps suggest a change in the design.

18 I am speculating, but I would guess that it would  
19 not have been a clear basis for saying had that information  
20 been disseminated, without a doubt it would have precluded  
21 the Three Mile Island accident.

22 I don't know the answer. My guess is that the  
23 memo could have been reviewed and judged to be still  
24 hypothetical. There was basis to suggest that the operators  
25 had had events similar to this. Acceptable action had been

1 taken, and it may have been argued that the operators are  
2 alert enough to respond properly and that there would be no  
3 need for a design change.

4 Q Your first point was that a memorandum such as this  
5 would need a technical workup to really have been useful,  
6 is that correct?

7 A Yes. I think that we would have had to develop  
8 a technical basis to support the need for changes in operating  
9 plants. We would have done it by the accumulation of  
10 additional operating data from which a technical argument  
11 would be made to support the need for a change.

12 For example, when we talked about the pressurized  
13 water reactor transient, it was through that kind of an  
14 argument that changes in the design of the plant, as well  
15 as some of the procedures, occurred. The staff was  
16 convinced that these changes were necessary, and on a time  
17 basis appropriate for making these changes required that they  
18 be made.

19 I think only after we could have accumulated a  
20 technical argument, which would be made of the data from  
21 operating plants and a technical evaluation of its significance,  
22 would changes be suggested.

23 Q Had such technical workup been done on this  
24 memorandum, do you feel that this memorandum in conjunction  
25 with such technical workup could have been a significant

1 factor in the prevention of TMI 2?

2 A I would say that what we would have certainly  
3 changed would have been operating procedures, so the pro-  
4 cedures would have been modified to reflect the concern.  
5 To the degree that the modified operating procedures would  
6 have prevented the accident, yes, but that ~~will~~ would be a  
7 certain degree of speculation on my part.

8 Q At the end of the first paragraph of the memorandum  
9 there is a reference to the Davis-Besse 1 incident where a  
10 relief valve stuck open.

11 Were you familiar with that transient at the time  
12 that you reviewed this memorandum?

13 A I was aware of the transient, yes. We had studied  
14 it several months earlier. I did not specifically recall  
15 any of the review of that incident when I signed this  
16 memorandum.

17 I knew it existed, and I was satisfied that it  
18 was an appropriate reference.

19 Q At the time that you reviewed this memorandum,  
20 were you familiar with the Michelson memorandum produced by  
21 Carl Michelson?

22 A No, I was not. I did not know of its existence.

23 Q At the time you reviewed the memorandum, were you  
24 aware that this memorandum was inspired by a contact between  
25 Sandy Israel and Jesse Ebersole?

1 A No, I was not.

2 Q Were you aware that that contact arose out of a  
3 discussion by the ACRS concerning the Pebble Springs plant?

4 A No, but let me point out that I was aware that Sandy  
5 Israel and Mr. Ebersole had had some discussions. It was  
6 my understanding that these discussions or as I recall now,  
7 my impression was that these discussions related to perhaps  
8 over-flooding of the steam generators.

9 Q You weren't aware that their discussions concerned  
10 the concerns raised in this memorandum of January 10, '78?

11 A That is correct.

12 Q Were you aware of the sequence of events of the  
13 Davis-Besse September 24th, 1977 incident when you reviewed  
14 the memorandum?

15 A I was familiar with the Davis-Besse event following  
16 the time that events occurred. I did not specifically,  
17 again as I said earlier, refresh my memory as to specifically  
18 what was the Davis-Besse event when I signed the memorandum.

19 Q Do you think that you were aware that the Davis-  
20 Besse event involved an unexplained closure of a feedwater  
21 valve which cut off water to the steam generator which in  
22 turn resulted in a rise in reactor core pressure and  
23 temperature and as a result the PORV opened and stuck open,  
24 that coolant escaped through the open PORV, flowed into  
25 the quench tank to such an extent that the ruptured disc on



1 the quench tank ruptured and that nevertheless the  
2 pressurizer level increased to its maximum? Were you aware  
3 of those details?

4 A I was probably aware of those details shortly after  
5 the event. The branch had an opportunity to send people to  
6 the site and we did study the event.

7 When I signed the memo, I probably had a recollection  
8 of the Davis-Besse event as an event which had a transient  
9 which ended up with a relief valve opening, but most  
10 importantly, that the quench tank ruptured and that there  
11 was a blowdown into containment.

12 Q Do you recall the names of the people who were sent  
13 to investigate that event from your branch?

14 A At least Mr. Gerald Mazetis.

15 Q Had those details slipped from your mind by the  
16 time you had reviewed the January 10th, 1978 memorandum?

17 A Yes, they had.

18 Q Would it be fair to say that the reference in the  
19 January 10th, '78 memorandum of operator error based on  
20 misleading information as to core coolant level based on  
21 pressurizer level didn't catch your eye?

22 A That is correct. When I say didn't catch my eye,  
23 let me say that if I read it, technically it made sense to  
24 me so I wasn't arguing with the technical content of the  
25 statement.

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1           When I say it didn't catch my eye, it didn't  
2 suggest to me anything of the significance of the statement  
3 as we can now look at.

4           Going back to the Davis-Besse incident, we  
5 concentrated our reviews on, certainly we were interested in  
6 what the power operated relief valve, how it performed.  
7 We had an interest because we were generally looking for  
8 systems response.

9           We were interested in the containment behavior,  
10 specifically the amount of debris that was formed in the  
11 sump, so there were areas of our review that we concentrated  
12 on.

13           My recollection was we in the Systems Branch did  
14 not specifically look at the operator actions. It may now  
15 in hindsight be a weakness or a specialization by which the  
16 Branch did its work that it was not able to really put the  
17 operator in the systems review process.

18           Q    Would it be accurate to say that as a result of the  
19 review of the Davis-Besse incident, you were not aware of the  
20 operator action in that incident?

21           A    No. We probably were aware of it. It was difficult  
22 for us to incorporate it in a sense into our review process.

23           Q    I see. That refers to the operator having terminated  
24 HPI?

25           A    That is correct.

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1 Q In the structure of things, is Mr. Denton your  
2 superior?

3 A Mr. Denton is the Director of the Office of  
4 Nuclear Reactor Regulation. Under him, he has a number  
5 of divisions, one of which is the Division of Systems Safety,  
6 whose director is Mr. Roger Mattson.

7 Under Mr. Roger Mattson is a number of assistant  
8 directorships--one, reactor safety.

9 At the time of the Three Mile incident, Mr. Robert  
10 Tedesco was the assistant director. I reported to Mr. Robert  
11 Tedesco at the time.

12 Q Mr. Tedesco I assume was not provided with a copy  
13 of the January 10th, 1978 memorandum as a part of  
14 distribution?

15 A That is correct. He may have had it in the file  
16 that Mr. Ross turned over to him when Mr. Tedesco assumed  
17 responsibility. I have no idea whether or not that indeed  
18 occurred.

19 Q When did Mr. Ross turn over responsibility to  
20 Mr. Tedesco, if you can recall? Is that shortly after the  
21 memorandum was issued?

22 A No. I don't recall the specific date.

23 Q Would it have been sometime in 1978?

24 A Yes.

25 Q What time would this have been?

1           A    Well, if Mr. Ross maintained any files, it might  
2 have been filed under information related to the Reactor  
3 Systems Branch.

4           Q    But not applicable to a specific OL review?

5           A    No. I would have guessed he would have had it under  
6 a file which would have been a file to show the areas of  
7 review of various branches.

8           Q    Did the Pebble Springs plant come before your branch  
9 for review?

10          A    Yes, as a construction permit application.

11          Q    When was that approximately, if you can recall?

12          A    1977; it had a delayed review because of the  
13 potential--off the record.

14                (A discussion was held off the record, and the  
15 witness' response was read back.)

16          THE WITNESS: For volcanic eruptions in the  
17 vicinity of the plant site.

18          BY MR. HELFMAN:

19          Q    Has that plant received an operating license to  
20 date?

21          A    No, it has not.

22          Q    Did it go through an operating licensing review  
23 stage through your branch?

24          A    No, it has not.

25          Q    Are you familiar with the questions that are

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1 propounded by the ACRS regarding plant applications?

2 A I am familiar with those questions that the ACRS  
3 develops in the area that I have technical cognizance over,  
4 yes.

5 Q Do those questions get routed through your branch  
6 either to or on the way back, with answers, from the licensee?

7 A Well, ACRS questions can take a variety of paths.  
8 Usually the questions come to us from the staff members.  
9 They may be questions that a specific committee man has  
10 wished to be asked, and we then endeavor to answer it, or  
11 we will let it be known to the applicant that this is a question  
12 that we have been asked to answer and suggest that he  
13 prepare an answer either as an amendment or perhaps at a  
14 meeting.

15 Yes, we generally. I would say we always receive  
16 the responses to any questions by the applicant. If they  
17 are formalized and if they are at a meeting today, it is  
18 part of the record, so it is available to us. POOR ORIGINAL

19 Q Did your branch receive the questions that were  
20 propounded by the ACRS regarding the Pebble Springs application?

21 A Those questions are a little, they were a little  
22 unique. They were very detailed, as I recall, and my  
23 recollection is that through the Division of Project  
24 Management or something these questions were provided to the  
25 applicant, something in the sense of can you have these

1 answers to these questions in time for the next subcommittee  
2 meeting or something.

3 As I recall, the staff was just more or less a  
4 middleman in getting the questions to the applicant. They  
5 were prepared by somebody on the staff of the ACRS, and they  
6 were given to us probably through the Division of Project  
7 Management--some of the people on our staff, in fact. I  
8 think I recall that we had some very limited discussions  
9 with regard to the scope of the questions.

10 It is my recollection that these questions went well  
11 beyond what we would traditionally call the bounds of our  
12 review either in suggesting more failures than what we would  
13 traditionally look at, and asking for consequences, but it  
14 was of that nature.

15 Q Do you recall who discussed the scope of the  
16 questions? Was that you and some other people on your staff?

17 A As I recall it, I did have discussions either with  
18 Mr. Israel or Mr. Mazetis. I don't recall which person I  
19 had that with.

20 Q Was it one or the other rather than both?

21 A It could have been both.

22 Q These questions were routed from the ACRS eventually  
23 to your branch and then your branch simply passed them to  
24 the applicant without further analysis or review of the  
25 questions?

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1           A    No.  Let me see if I can help.  It is my  
2 recollection that the questions were given to the appropriate  
3 branch in the Division of Project Management.  They  
4 probably gave us a copy of the questions at the sametime  
5 that they gave a copy of the questions to the applicant,  
6 so that was the way I think we became aware of the questions.

7                   We probably got them through the Division of  
8 Project Management, but they were responsible for seeing  
9 that these questions were provided to the applicant.

10           Q    Then your branch did not act as a conduit?

11           A    That is my recollection.  No, we did not.

12           Q    What if anything was done by your branch with respect  
13 to the questions?

14           A    We certainly read the responses.  We were interested  
15 in the responses to the questions.  We did not, as a formal  
16 review, review the adequacy, so the questions were basically  
17 developed by the ACRS.  We reviewed the responses basically  
18 for information and to strengthen our own review of the  
19 particular concerns suggested by the questions.

20           Q    Do you have any recollection of the content of  
21 question No. 6, which was proposed by Mr. Ebersola?

22           A    No, I do not.

23           Q    Do you recall if any of the questions raised  
24 specifically the concerns which are addressed in the January  
25 10th, 1978 memorandum signed by you?

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1 A No, I do not.

2 Q Is there some documentation concerning your  
3 branch's consideration of the Pebble Springs questions  
4 that we might be able to see--memoranda, evaluations?

5 A Let me see if I understand. What you are asking  
6 me is after we had received the responses from the applicant,  
7 did we write anything which described any comments related  
8 to those responses?

9 My recollection is we did not, but I will look and  
10 if there is anything available, I will make it available to  
11 you.

12 Q Is it normal procedure for you to receive the  
13 questions propounded by the ACRS and the responses propounded  
14 by the applicant?

15 A Yes. We generally work a little more in the line--  
16 I would suggest that this was a little different. Generally  
17 what happens is we are a stronger, we may play a stronger  
18 role in the questions.

19 In this case--by that let me clarify what I mean  
20 by stronger. We would get a certain question from ACRS. We  
21 may read it, discuss it, and then prepare questions and then  
22 ask them of the applicant, so we may do that kind of work on  
23 behalf of the staff.

24 Then the question comes back. We review it. We  
25 would discuss the response with the ACRS and the applicant.



1 In this case, the questions had, to my nature  
2 were already, you might say had been prepared. They were  
3 areas, as I recall, that we would not normally ask because  
4 in the sense they would be, you might suggest a violation  
5 of what we would consider to be our standard review practices.  
6 They would be outside of what we might call design basis  
7 events.

8 Q Your area of specialization?

9 A Not so much the area of specialization--as something  
10 beyond what we require for licensing; for example, if we  
11 require that an accident be reviewed assuming a single  
12 failure, we would not necessarily then ask for accidents that  
13 would require two or three single failures to track that  
14 scenario, so in that sense the questions were dealing with  
15 perhaps scenarios less likely than what the staff would  
16 suggest is an adequate basis for licensing.

17 Q So in that circumstance, your staff really did  
18 nothing with these questions?

19 A That is correct, in the sense that we neither  
20 included them in our own safety evaluation--we were knowledge-  
21 able that the questions were asked. We were knowledgeable  
22 that I don't know if all of the questions could be answered  
23 in enough detail to say that all you wanted to know, the  
24 applicant was able to provide you with.

25 It was my understanding and recollection that the

1 applicant provided a surprisingly comprehensive answer;  
2 that might have been because of his need to try to be as  
3 responsive as he could to the committee such that they  
4 could complete their review and the process of the  
5 construction permit could be brought to a close.

6 Q Was your branch responsible for transmitting the  
7 responses to the ACRS?

8 A Not to my knowledge.

9 Q Do you recall or do you know if the applicant  
10 responded to each of the questions that was propounded?

11 A As I said, he may not have answered all of the  
12 questions completely. Some of his answers may have been  
13 we have not studied that specific scenario, but he answered  
14 the questions.

15 Also it was my recollection in discussings with  
16 people in our branch that we were surprised at the depth to  
17 which he was able to respond to those questions in a  
18 relatively short period of time.

19 Q Were you aware of any transients occurring at  
20 plants outside of the United States that might have involved  
21 a PCRV failure.

22 A I was not at the time, let's say up until the time  
23 of the Three Mile Island accident.

24 Recently we have been made aware of a plant  
25 transient similar in some respects to the Three Mile accident

1 in that there was a system transient which resulted in the  
2 PORV valve remaining open, one of two valves remaining  
3 open, and may have been open for a period of 20 minutes  
4 after which the operator secured the valve.

5 Q Was that a Westinghouse plant?

6 A It was my understanding that this is a Westinghouse  
7 designed plant.

8 Q Located in Europe?

9 A Yes.

10 Q Do you recall if you personally did any work on the  
11 Three Mile Island 2 construction permit or operator license  
12 application?

13 Q At the time that Three Mile Island 2 application  
14 was submitted for a construction permit, I was working  
15 in what is now called the Division of Project Management.  
16 Mr. Ross was what we at that time called the, he was the  
17 project manager for that branch.

18 I don't recall any specific portions of the review  
19 that I undertook myself, but I do think that we had  
20 discussions in the area of thermal hydraulics with regard  
21 to Three Mile Island.

22 I may be recalling Three Mile Island Unit 1. There  
23 is that possibility, but I don't recall any specific reviews  
24 that I conducted myself of either Three Mile Island 1 or 2.

25 Q Would it surprise you to learn that you are listed

1 on the docket for Three Mile Island 2 for approximately  
2 400 hours, if I recall correctly, of time?

3 A This is prior to the Three Mile Island incident?

4 Q I am trying to find out the dates.

5 A Your question is with regard to the operating license  
6 or the construction permit?

7 Q I'm not sure. I can represent to you that your  
8 name appears on the Three Mile Island 2 docket.

9 A That could be the case because if you go back in  
10 time to the Three Mile Island docket, it includes the  
11 construction permit for Three Mile Island 1, operating  
12 license for Three Mile Island 1, construction permit for  
13 Three Mile Island 2, and the operating license for Three  
14 Mile Island 2.

15 As I recall, I did not perform any engineering  
16 reviews of Three Mile Island 2. I had already taken on my  
17 present position. There were periods of time during which I  
18 did perform engineering reviews and it is very possible  
19 that one of the plants I could have reviewed in let's say  
20 the review of the emergency core coolant systems or cor.  
21 thermal hydraulics could have been either of the Three Mile  
22 Island ones.

23 Q Could you provide us with any documents which  
24 would indicate what dates you worked on Three Mile Island  
25 and what you did in that regard?



1           A    I don't know how I could do that. I could see  
2 if that information is available. I am very skeptical  
3 that I could obtain it without a very tedious review.

4           Q    Can you suggest where we might find such information?

5           A    I would suggest that the Accounting Department may  
6 be of some help.

7           Q    Okay. You mentioned earlier that due to  
8 specialization or compartmentalization, certain types of  
9 review fall outside of your function, and I think we were  
10 discussing this in the context of the route that you might

11 follow to bring the concerns of the January 10th, '73  
12 memorandum to the attention of other departments within the  
13 NRC.

14           Is it your feeling that such compartmentalization  
15 or specialization in the NRC was an organizational defect of  
16 some sort prior to TMI 2?

17           A    Certainly I think a certain amount of compartmentali-  
18 zation or specialization is necessary. Nuclear power plant  
19 design envelopes a wide range of specialization, so I would  
20 support specialization as a necessary part of a well-function-  
21 ing regulatory organization as far as nuclear power plant  
22 reviews are concerned.

23           My point is that if there was an error, it was  
24 the failure to recognize the relationships between the  
25 procedures, the emergency operating procedures that would

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1 be followed as a consequence of an accident.

2 We were aware of the procedures, but we did not  
3 as part of our review of a system design or a system  
4 evaluation combine the operator's activity with what he  
5 would do following procedures, not to say that we didn't  
6 know that he had procedures. Our reviews did consider how  
7 soon an operator might have to take an action, and we would  
8 certainly consider that.

9 We were careful not to accept designs and scenarios  
10 for which operator actions were suggested to be required  
11 ~~very early after an accident occurred~~, so from the point of  
12 our review, we would look at the design to see that the  
13 operator had sufficient time to take an action.

14 What I mean now--but we did not scrutinize the  
15 procedure to see that, all of the implications of what the  
16 operator could or could not do as part of the accident  
17 scenario, so from that point of view, I would sense a need  
18 to tie those together.

19 Q Two questions occur as a result of your comment.  
20 First is would you agree that the B&W OTSG design put far  
21 greater demand on the operator in a time sense than either  
22 the Westinghouse design or the combustion engineering design?

23 A Well, if I take away the Three Mile Island 2 accident  
24 and everything we have most recently reviewed in terms of  
25 short times to drying out steam generators and so forth,

1 the answer to your question would be no because our rules  
2 that we have adopted in terms of required operator actions in  
3 the event of an accident are the same for Westinghouse  
4 plants or combustion plants or a General Electric Plant or  
5 a B&W plant, that being no operator action is required  
6 let's say any sooner than 10 minutes, regardless of the  
7 accident, so the operator response time is no shorter to  
8 these classical accidents that we have reviewed.

9 Q When you indicate that the operator has no required  
10 procedure to follow for 10 minutes, is that post-TMI or  
11 pre-TMI?

12 A this is pre-TMI. This says if there is an accident  
13 that occurs, any action that is required to mitigate that  
14 system, that accident must be performed automatically, that  
15 the operator does not have to take an action before 10  
16 minutes, so there was no action required by an emergency  
17 procedure as far as I know.

18 We would not have approved the design had we known  
19 that there was an action required other than verification,  
20 which means you look but you don't have to perform an action.  
21 You don't have to turn on a pump or secure a valve or start  
22 a diesel or something of that nature, so none of these  
23 actions are required any sooner than 10 minutes, and this  
24 is pre-TMI.

25 Q In the TMI 2 scenario, the operator, is it accurate

1 to state that the operator on the basis of indicators took  
2 action?

3 A Let me point out one thing and let me first clarify  
4 an earlier statement.

5 Generally, there is never a requirement for an  
6 operator to take an action before 10 minutes. On certain  
7 plants for an interim period of time we have given credit  
8 for an operator taking an action let's say in 5 minutes.  
9 Under those conditions, we call him a dedicated operator  
10 in the sense that given there is a response, his first and  
11 only action is to perform that function, so for a period  
12 of time until, well, obviously until the plant is modified,  
13 we have permitted an action by an operator in less than  
14 10 minutes; but traditionally our design requirements are  
15 that there is no operator action before 10 minutes.

16 What might suggest something earlier is that after  
17 the plant has been built and the plant is operating, something  
18 is learned of the plant that wasn't originally known and  
19 until certain changes can be made to the plant, as in that  
20 sense instead of shutting down the plant until the changes  
21 can be made, the staff has on occasion determined that a  
22 dedicated operator is an acceptable interim response to the  
23 concern.

24 Now maybe we ought to go back to your second  
25 question. I wanted to clarify that point.



1 Q Let me follow that for a moment. This type of a  
2 change and the use of an interim operator would result from  
3 the recognition of a generic problem, would that be accurate?

4 A It could be generic, or it may be plant specific.

5 Q My second question concerned what you have described  
6 as a lack of integrating operator procedures in design  
7 review.

8 What do you feel that is the result of? Is there  
9 some lack of overview in the organization, some structural  
10 or organizational problem that keeps these concerns and  
11 reviews unto themselves?

12 A Yes, there must be that. The organization  
13 certainly has to set certain charters for itself, and there  
14 is in the development of a structure of an organization  
15 certain responsibilities that are identified.

16 I would say certainly a very unintentional oversight  
17 was the need to give the procedures a closer technical  
18 review.

19 They were reviewed. They have been reviewed but  
20 continue to be reviewed by the Office of Inspection and  
21 Enforcement, and I would not want to put myself as a person  
22 who understands to what depth the Office of Inspection and  
23 Enforcement reviews them.

24 I do know that, and certainly it can vary depending  
25 on the people doing the reviews, but it is my understanding

1 that the Office of Inspection performs a review in the  
2 sense that it ensures that all of the necessary procedures  
3 are indeed in existence and it may perform a review which  
4 checks to see that, for example, the designations given to  
5 certain equipment are indeed correct, for example, that valve  
6 designations are proper, but it is my understanding that the  
7 suitability of that procedure in the terms of is it the right  
8 kind of a procedure to respond to that accident was not  
9 specifically under the charter of the Inspection and  
10 Enforcement.

11 Similarly, it was not under the charter of the  
12 Office of Operator Licensing Branch. They were familiar  
13 with the procedures only to the point that they knew that  
14 the procedure was one that could be physically carried out  
15 by an operator, and also whether it served as a base from which  
16 they could construct various tests to determine if the  
17 operator was indeed familiar with the procedure.

18 Q Are there some changes proposed in the organization  
19 of the NRC to ensure that issues such as you have mentioned  
20 concerning operator procedures don't fall between the cracks?

21 A It is my understanding that as part of the long-  
22 term recommendations of the lessons learned task force, that  
23 they will be looking at those areas where the staff should  
24 provide higher, put higher emphasis in their reviews and  
25 certainly I think it is relatively knowledgeable to many

1 people that I am fairly confident that this will be one  
2 of their recommendations.

3 Q But they will recommend that certain issues be  
4 emphasized or that there will be structural changes in the  
5 organization in order to ensure that certain issues are  
6 covered?

7 A I think I would expect them to identify the need to  
8 ensure that these kind of reviews take place.

9 Whether our management decides that okay, we agree  
10 with the need for those changes and we must make the necessary  
11 changes within the present structure of the organization  
12 or whether some changes to this structure would have to be  
13 made would have to be decided at a later time.

14 Q Your description of the operator procedures leads  
15 me to the conclusion that they don't allow for much discretion  
16 on the part of the operator, that an event occurs and he  
17 follows the steps of a fairly rigid procedure.

18 Would that be accurate?

19 A I am not familiar with all that an operator does  
20 in the sense that the procedure just defines what the operator  
21 has to do. It doesn't suggest what he can't do or what he  
22 might also be able to do, so if there is a weakness that we  
23 have become more aware of following the Three Mile Island  
24 accident, it is that the operator perhaps responded and did  
25 more than what he specifically was required to do for the

1 event.

2 It is my understanding the operator is not restricted  
3 to only those actions required by the emergency operating  
4 procedure, my point being that we only give him credit for  
5 performing only those actions dictated by the emergency  
6 operating procedure, and in that sense we review it to see  
7 that it is well ordered and that the operator has enough  
8 information to perform those actions when required.

9 MR. HELFMAN: Let's go off the record for a minute.

10 (A brief recess was taken.)

11 BY MR. HELFMAN:

12 Q With respect to the procedures which the operators  
13 are required to follow in the event of a transient, is  
14 the intention to eliminate the need for the operator to  
15 exercise discretion or make analysis of the transient at  
16 the time he is supposed to be performing his manipulations?

17 A In general, yes; it is my understanding that an  
18 operator is trained to recognize certain observable symptoms.  
19 In other words, if you have an event, there is information  
20 displayed in the control room which he is trained to  
21 recognize, so this is committed to memory. If these lights  
22 go on in a sense, he recognizes this.

23 He then is trained to take certain immediate  
24 actions which may only be verification, and if indeed we had  
25 a reactor trip, he verifies that the rods have all bottomed,



1 for example, and then he is required then to follow a  
2 procedure in terms of performing any subsequent actions,  
3 so he doesn't really do any diagnosis other than what he  
4 is trained to diagnose and so he is only expected to diagnose  
5 a certain variety of events from which he can determine what  
6 specific procedure he should follow.

7 Q Such as a procedure which would require him to  
8 check his pressurizer level in order to determine core coolant  
9 level?

10 A That I don't know that that would be the case. I  
11 would say that if he has a procedure, if he has diagnosed  
12 that he has had a loss of coolant accident, he then follows  
13 the specific procedure for a loss of coolant accident, and  
14 he follows all aspects of that procedure. That is what he  
15 is trained to do, and if the procedure itself would say  
16 maintain makeup water or HPI water to that determined  
17 for the pressurizer water level, then he would follow it only  
18 because he has been trained to do it and that is the  
19 accepted response, so he is not making a decision in that  
20 sense.

21 Q Let me give you a hypothetical. Let's assume that  
22 the operator had been trained that pressurizer level  
23 indication and pressure indication rose and fell in tandem,  
24 and he observes that pressurizer level indication is  
25 increasing whereas pressure is decreasing, and he has not

1 been provided with a specific procedure to cover such an  
2 event, what then does the operator do in light of the  
3 philosophy that the procedures are set out, he is not  
4 required to analyze the transient, he looks for indications  
5 and reacts?

6 A The operator, and here we may be using the term  
7 plural because it is most likely that there would be two  
8 operators in the room, a senior reactor operator and a reactor  
9 operator, the senior reactor operator would then have to  
10 make a decision if he sees an event that is different than an  
11 event that he has been trained to respond to, to take  
12 what he considers to be a safe course of action.

13 Q Is this contingency provided for, or is this just  
14 a necessary observation?

15 A I would consider it to be, it is an observation.  
16 What I am saying is we don't, as far as I know, expect him  
17 to have to analyze and respond to events that he has not  
18 been previously trained to. We don't teach them in that sense  
19 by saying we are only going to teach you as much, only a  
20 certain level of accidents, and now we are going to spring  
21 some new ones on you and expect you to decipher these new  
22 ones correctly and take proper action, so the answer to your  
23 question would be no.

24 It would just occur because we didn't recognize  
25 it to be an event that could occur different than what he

1 has been trained to respond to.

2 Q The operators then are not trained to handle  
3 situations that are not specifically dealt with in their  
4 procedures?

5 A That is my understanding.

6 Q Are you aware of what the educational level is  
7 of operators?

8 A It is my understanding that they generally all have  
9 a high school, at least a high school education. They will  
10 take a certain number of courses that may be considered to  
11 be college level courses to give them a better understanding  
12 of basic nuclear engineering principles.

13 Q Did your branch have any responsibility for control  
14 room design in reviewing operator license applications?

15 Not a major design; as I noted earlier in our  
16 discussion, there was one time when we did look at the  
17 number of actions that would have to be taken and the ability  
18 of the operator to move from one location to another to see  
19 that he could do it in the timeframe necessary, but that  
20 would have to be in my mind a very secondary review. It  
21 is not primary to our review.

22 Q Would you have reviewed such things as the  
23 locations of indicators?

24 A No.

25 Q For example, the location of the quench tank

1 indicators on the bank of the control panel at TMI 2?

2 A No, we would not have done that as part of our  
3 review.

4 Q Is there any branch within the NRC that reviews  
5 control room design?

6 A Yes. That branch is the Instrumentation and  
7 Control Systems Branch, and it would be my judgment that they  
8 perform the majority of the review of control room layout.  
9 Well, of the review that is performed by the staff, I would  
10 suggest that they are the primary reviewer.

11 Q But you don't know the extent of the review that  
12 is performed?

13 A That is correct.

14 Q Would your branch be responsible for reviewing the  
15 adequacy of indirect indications of plant condition such as  
16 the indirect position indicator on the PORV?

17 A No.

18 Q Is the review that your branch performs at the  
19 construction permit stage or at the operator license  
20 application stage confined to safety-related items?

21 A Primarily, yes, but in the review of certain  
22 transients, we do consider what we consider to be the non-  
23 safety or control system impact might be on that specific  
24 transient, so we primarily review the transient from the  
25 point of view that if there is an effect that the control



1 system may have to further degrade the system to make the  
2 transient more limiting, then we consider it in the sense  
3 that if the control system, if that was the normal  
4 function, we would consider it.

5 We don't review the control systems or non-safety  
6 grade systems in terms of determining whether any credit  
7 can be given to these systems. In general, any mitigation  
8 is only permitted by safety-related equipment.

9 Q When you refer to mitigation, you are concerned with  
10 mitigation of what?

11 A A transient, an expected event or even a serious  
12 accident would only be mitigated by equipment designed  
13 for mitigation of those specific kinds of events.

14 Q As you indicated at the outset, the focus of your  
15 review was on transients and accidents and the systems  
16 designed to cope with such events.

17 A That is correct.

18 Q So primarily you are concerned with safety-related  
19 items?

20 A That is correct.

21 Q Do you know if there is a branch within the NRC  
22 that is concerned primarily with reviewing non-safety related  
23 items?

24 A No. The basic point of our review is that we try  
25 to go at the review where you postulate an event which includes

1 in a sense the failure of non-safety related equipment.  
2 Therefore, the event is not reduced in severity because  
3 you have given credit for non-safety grade equipment  
4 continuing to perform a function.

5 In terms of developing a serious event, we assume  
6 that non-safety grade equipment does not function to  
7 minimize the seriousness of the vent, and then on the recovery  
8 side we do not give credit for non-safety grade equipment,  
9 helping to mitigate the equipment.

10 Q Is there a performance in the transient review,  
11 however?

12 A Well, we have thought that it was because we  
13 generally don't give credit for non-safety grade equipment.  
14 We have in our review of certain boiling water reactors  
15 recently, we have determined that certain credit has been  
16 given to non-safety grade equipment to perform a function  
17 that at least the designer feels is a normal function, and  
18 then these transients are not serious accidents. They are  
19 transients for which the criteria is there being no fuel  
20 damage as a consequence of that event.

21 I would have to say that the staff has been learning  
22 more and more in the last two years about the importance of  
23 non-safety grade equipment in the consequence of transients  
24 and accidents.

25 Q Let's move on to the subject that we were talking

1 about earlier about compartmentalization in the NRC and  
2 you indicated that there may be some changes proposed to  
3 eliminate some of the drawbacks of such an organizational  
4 structure.

5 What types of changes organizationally could be made  
6 to mitigate the compartmentalization that you have noted?

7 A Let me say this. The term compartmentalization  
8 assumes that we all work in boxes and we don't talk to  
9 each other.

10 That is not true. What I am suggesting is that from  
11 the review of the Three Mile Island accident and everything  
12 else that we are learning, it would suggest to me the need  
13 to, for example, integrate the review of the procedures along  
14 with the design of the plant, to recognize that the  
15 operator is going to play an important role in how a specific  
16 scenario evolves, and so from that point of view, I am saying  
17 that probably what recommendations would come, or at least  
18 it is my opinion that there is a need to consider putting  
19 together in a closer way than it presently exists the  
20 need to study the operator response to events and the  
21 equipment that is designed to mitigate these events, and our  
22 understanding of how these events would occur.

23 You would probably still have specializations  
24 in the sense that you would have, for example, a set of  
25 people who are concentrating let's say on understanding all

1 about loss of coolant accidents which includes how operators  
2 are trained to respond to loss of coolant accidents, how  
3 the procedures are developed, what equipment is necessary,  
4 but that does not mean that you need the same people review-  
5 ing some other transient.

6 It could be another group of people reviewing  
7 another transient, but reviewing it in the same breath,  
8 so there would still be specializations, but it may be  
9 specializations of the kind you talked about.

10 We may have a group that specializes in reviewing  
11 all aspects of a loss of coolant accident, and another  
12 group that maybe specializes in accidents which perhaps are  
13 all secondary side induced transients in pressurized water  
14 reactors. That is an example.

15 Q These overviews, would they be envisioned as  
16 coordinating the efforts of more specialized or more  
17 compartmentalized groups, or do they provide an overview or  
18 what?

19 A It would be my opinion that this group would have  
20 the primary responsibility for the complete review. It  
21 would reduce the necessity to go outside of a branch, so to  
22 speak, so in my mind, a branch that has responsibility for  
23 the complete review of a loss of coolant accident would  
24 include understanding the training that the operator is given,  
25 understand the procedures that are developed, understand



1 the design and that would be in the sense of an inclusive  
2 portion of how an accident may develop.

3 Q Are there people on the staff that already have  
4 this more general or broader view of interrelationship between  
5 design and procedures and so forth?

6 A Well, I would have to admit since the TMI 2  
7 accident, and I think a lot of people have broadened their  
8 understanding of the relationship between procedures and  
9 the design, the importance I think has become clearly  
10 obviously.

11 Q Do you envision any structural changes in the  
12 organization to ensure that this review on a broader basis  
13 is conducted as a matter of routine?

14 A If the organization as it is presently constructed  
15 can't provide that function, then it would be obvious that  
16 it would be modified.

17 I think if it is a question of giving a specific  
18 branch a new charter, assigning a different set of people  
19 now to that branch to perform that charter, then indeed it  
20 has been accomplished within the same basic structure so you  
21 move people around and you modify the charter. That is one  
22 way of achieving it.

23 It may be necessary to restructure the organization  
24 because it is just more efficient to do it that way. That  
25 is also a possibility.

1 Q I have two final questions, and one is do you see  
2 any safety related concerns about locating two reactors at  
3 the same site?

4 A No. Let me point out that has always been part of  
5 our review when we do look at dual sites where necessary.  
6 We see complete separation, so the fact that there are two  
7 units on the same site and the relationship between them  
8 has been part of the normal review process, basically that  
9 an event to one unit shouldn't have a feedback effect from  
10 another unit, and/or call upon or need systems from another  
11 unit. They basically are reviewed as two separate units in  
12 the areas that I am responsible for.

13 Q Were TMI 1 and TMI 2 connected in such a way that  
14 TMI 1 was needed to help bring TMI 2 to a cold shutdown or  
15 to maintain it in that condition?

16 A It is my understanding that there was some use of  
17 Three Mile Island 1's chemistry lab and so forth because of  
18 the activity level let's say in the Unit 2 lab, but as far  
19 as the systems that were used, to my knowledge there was no  
20 TMI 1 systems.

21 They may have, for example, used some of the  
22 storage facilities at TMI 1. Those are areas that I am not  
23 specifically a specialist in.

24 Q Let me ask you if you recall receiving from  
25 Mr. Harley Silver, project manager at TMI 2, a document

1 concerning an April 23rd, 1978 transient at TMI 2, the  
2 details of which involved five safety grade valves failing  
3 to close with a loss of pressurizer level indication on the  
4 low side?

5 A May I see the document? Yes, I recall this document.  
6 It is my recollection that Mr. Silver and I had a discussion  
7 about the event, and I asked him if he couldn't provide me  
8 with a document.

9 As I recall, I thought the document I was going to  
10 get, expecting to see was something prepared by the Office  
11 of Inspection and Enforcement.

12 The document you show me is one that was prepared  
13 by the Metropolitan Edison Company. It doesn't make any  
14 difference, but we had a discussion. He did send me the  
15 document that you now have shown me, and I see on the cover  
16 of it a notation that I did make to Mr. Israel.

17 I forwarded it to him for information, and having,  
18 time permitting someone in his section look into this  
19 document for what we could learn about the event.

20 Q Do you know if there were any such followup and  
21 this was done?

22 A I do not know. I do not recall ever specifically  
23 having any discussions with Mr. Israel about anything we  
24 may have learned from the review of the document.

25 Q Do you recall whether you saw the LER that was

1 prepared on this transient?

2 A I do not recall.

3 Q Do you recall whether this document which comes  
4 from Met Ed suggested a review of plant operating procedures?

5 A I do not recall. I do recall not spending much  
6 time looking at the document. The substance of my  
7 recollection deals with the conversation I had with Mr. Silver  
8 and his description of the event suggested an interest to me  
9 and I asked him if he could obtain a copy for me. He did that,  
10 and when I had an opportunity to look at the magnitude of  
11 the report, the size of the report, I did not want to take

12 any time to look at it myself, and I assigned it to Mr. Sandy  
13 Israel. I gave it to him, routed it to him, and suggested  
14 that he might want to have someone look at it for inflow.

15 This to me then suggested that if he could assign  
16 someone to it, we ought to at sometime review it to see what  
17 we could learn from the event.

18 Q As far as you know, nothing subsequent to your  
19 assigning this to or sending it to Mr. Israel for his  
20 information was done by way of review?

21 A As far as I know, I have had no discussions related  
22 to him, with him on it until very recently when this  
23 document was shown to me earlier in the last day or two.

24 I did ask him if he had seen it or recalled it,  
25 and he had no knowledge of recollection, but outside of that



1 few minute discussion, there was nothing that I can recall  
2 in terms of discussion related to that document.

3 Q That was post-TMI 2?

4 A That was post-TMI 2.

5 MR. HELFMAN: Let's go off the record for a moment.

6 (A discussion was held off the record.)

7 MR. HELFMAN: Let's mark this package of material  
8 which consists of a memo route slip on the top from Harley  
9 Silver, refers to a conversation of, it looks like 7/5/78,  
10 as the notation from Mr. Novak to Sandy, and this is  
11 ~~Sandy Israel?~~

12 THE WITNESS: Yes.

13 MR. HELFMAN: "Please have someone glance at for  
14 info," and it is followed by 33 pages of material relating  
15 to a trip, ES incident of 4/23/78 at the TMI 2.

16 (Novak Exhibit No. 2 was marked  
17 for identification.)

18 MR. HELFMAN: With respect to the documents that  
19 have been requested during the course of the deposition,  
20 counsel have agreed that the documents will be provided  
21 covered by a letter from the NRC and that the cover letter  
22 and the documents may jointly be referred to as Exhibit 3  
23 to this deposition.

24 MR. CHOPKO: We so stipulate.  
25

1 (Novak Exhibit No. 3 was marked  
2 for identification.)

3 MR. HELFMAN: As we stated at the beginning of  
4 the deposition, it is our practice to adjourn the deposition  
5 rather than terminate it in the event we have further  
6 questions for you, and so at this time, unless Mr. Chopko  
7 has further questions--

8 MR. CHOPKO: No questions.

9 MR. HELFMAN: The deposition will be adjourned.  
10 Thank you.

11 (Whereupon, at 1:47 p.m., the deposition of  
12 Mr. Novak was adjourned.)  
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REPORTER'S CERTIFICATE

DOCKET NUMBER:

CASE TITLE: DEPOSITION OF THOMAS M. NOVAK

HEARING DATE: July 30, 1979

LOCATION: Bethesda, Maryland

I hereby certify that the proceedings and evidence herein are contained fully and accurately in the notes taken by me at the hearing in the above case before the

PRESIDENT'S COMMISSION ON THE ACCIDENT AT THREE MILE ISLAND and that this is a true and correct transcript of the same.

Date: July 31, 1979

*Kathryn S. Boyd*  
Official Reporter

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