



UNITED STATES
NUCLEAR REGULATORY COMMISSION
WASHINGTON, D. C. 20555

October 24, 1989

Docket Nos. 50-317
and 50-318

LICENSEE: BALTIMORE GAS AND ELECTRIC COMPANY
FACILITY: CALVERT CLIFFS NUCLEAR POWER PLANT, UNITS 1 AND 2
SUBJECT: SUMMARY OF THE SEPTEMBER 7, 1989 MANAGEMENT MEETING WITH
BALTIMORE GAS & ELECTRIC COMPANY

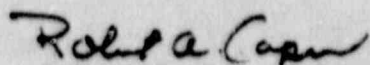
On September 7, 1989, Mr. Christian H. Poindexter, Vice Chairman of the Board of Baltimore Gas & Electric Company (BG&E) met with Dr. Thomas E. Murley, Director, Office of Nuclear Reactor Regulation (NRR), in Dr. Murley's office at NRC Headquarters in Rockville, Maryland. Also attending the meeting was Mr. Robert A. Capra, Director, Project Directorate I-1, NRR.

Mr. Poindexter was appointed Vice Chairman of the Board for BG&E effective August 1, 1989. Being a newly created position, the meeting was requested by Mr. Poindexter for the purpose of discussing his new role in the BG&E organization with the Director, NRR. A brief summary of the items discussed during the meeting follows.

Mr. Poindexter discussed his background and his new assignment as Vice Chairman of the Board responsible for the Calvert Cliffs Nuclear Power Plant. He clarified his role and responsibilities and differentiated between his job and that of his direct report, the Vice President - Nuclear Energy. Mr. Poindexter also presented a brief update on the status of activities at the site, including: repairs to the Unit 2 pressurizer heater sleeves; the status of the Performance Improvement Plan and its implementation; and the projected restart schedules for both units.

During the meeting, a copy of the staff requirements memorandum (SRM) resulting from the August 6, 1989 Commission status briefing on Calvert Cliffs 1/2 was given to Mr. Poindexter (Enclosure 1). The first two items of the SRM were discussed. With respect to the first item, Mr. Poindexter stated that he is currently considering whether to conduct a lessons learned reassessment of BG&E's declining performance as suggested by Chairman Carr at the Commission Meeting. With respect to item two, Mr. Poindexter stated that he had already provided Commissioner Curtis with the information requested regarding the Public Service Commission's incentive regulation program.

At the conclusion of the meeting, Mr. Poindexter and Dr. Murley agreed that the meeting was useful. Mr. Poindexter stated that it was important at the senior management level to keep the lines of communication open such that NRC clearly understand BG&E's priorities and actions for improving performance at Calvert Cliffs.



Robert A. Capra, Director
Project Directorate I-1
Division of Reactor Projects - J/11
Office of Nuclear Reactor Regulation

Enclosure:
Staff Requirement Memorandum

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Original signed by

Robert A. Capra, Director
Project Directorate I-1
Division of Reactor Projects - I/II
Office of Nuclear Reactor Regulation

Enclosure:
Staff Requirement Memorandum

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DATE	:10/23/89	:10/23/89	:10/24/89	:	:	:	:

OFFICIAL RECORD COPY
Document Name: RCAPRA MEETING SUMMARY

Mr. G. C. Creel
Baltimore Gas & Electric Company

Calvert Cliffs Nuclear Power Plant

cc:

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UNITED STATES
NUCLEAR REGULATORY COMMISSION
WASHINGTON, D.C. 20555

ENCLOSURE 1

August 25, 1989

MEMORANDUM FOR: James M. Taylor
Acting Executive Director for Operations

FROM: Samuel J. Chilk, Secretary

SUBJECT: STAFF REQUIREMENTS - BRIEFING ON STATUS OF
CALVERT CLIFFS, 10:00 A.M., WEDNESDAY,
AUGUST 16, 1989, COMMISSIONERS' CONFERENCE
ROOM, ONE WHITE FLINT NORTH, ROCKVILLE,
MARYLAND (OPEN TO PUBLIC ATTENDANCE)

The Commission was briefed by the representatives of Baltimore Gas and Electric Company and the staff on the status of Calvert Cliffs Nuclear Power Plant, Units 1 and 2. Representing the Baltimore Gas and Electric Company were:

- George V. McGowan, Chairman of the Board
- Christen H. Poindexter, Vice Chairman
- George C. Creel, Vice President - Nuclear Energy
- Robert E. Denton, Manager
Quality Assurance and Staff Services
- Charles H. Cruse, Manager
Engineering Services
- Leon B. Russell, Manager
Nuclear Power Department
- James Lemons, Manager
Nuclear Outage Management

Chairman Carr recommended that the licensee (BG&E) conduct a lessons learned reassessment to identify the root causes for the decline in performance, thereby preventing similar recurrences in the future, and to share those lessons with the rest of the industry and the NRC. He also recommended that the licensee carefully review the issues outlined in the SALP report and not focus only on the numerical grade.

Commissioner Curtiss requested Baltimore Gas and Electric Company to provide the Commission the Maryland Public Service Commission's (PSC) target capacity factor requirements for Calvert Cliffs and a total figure of the amount of funds withheld under the current PSC incentive arrangement.

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Chairman Carr requested the staff to closely monitor the licensee's implementations of its lessons learned and inform the Commission when the first plant is about to return to power.

(EDO) (NRR)

(SECY Suspense: when ready) WITS 8900167

Commissioner Rogers requested the staff to assess and correct the deficiency within the system to assure that degradation of a licensee's performance is disseminated throughout the NRC. (NRR)

cc: Chairman Carr
Commissioner Roberts
Commissioner Rogers
Commissioner Curtiss
OGC
GPA
ACRS
PDR - Advance
DCS - P1-24