

ORIGINAL

1

UNITED STATES OF AMERICA

NUCLEAR REGULATORY COMMISSION

DISCUSSION OF PROGRESS, STATUS & PLANS
OF THE NUCLEAR SAFETY ANALYSIS CENTER

PUBLIC MEETING

- - -

Nuclear Regulatory Commission
Room 1130
1717 H Street, N.W.
Washington, D.C.

Wednesday, June 12, 1980

The Commission met, pursuant to notice, at 10:10 a.m.

BEFORE:

JOHN F. AHEARNE, Chairman of the Commission

JOSEPH M. HENDRIE, Commissioner

PETER A. BRADFORD, Commissioner

RICHARD T. KENNEDY, Commissioner

VICTOR GILINSKY, Commissioner

STAFF PRESENT:

LEONARD BICKWIT, General Counsel

ALSO PRESENT:

F. LEWIS

B. LEE

DR. E. ZEBROSKI

R. BREEN

W. LAYMAN

800 6200 528
ALDERSON REPORTING COMPANY, INC.

300 7TH STREET, S.W., REPORTERS BUILDING, WASHINGTON, D.C. 20024 (202) 554-2345

N.
ACRS
6/12/80
Parker
b1
tl

1
2
3
4
5
6
7
8
9
10
11
12
13
14
15
16
17
18
19
20
21
22
23
24
25

P R O C E E D I N G S

CHAIRMAN AHEARNE: One of the major items identified by a number of the review groups of the Three Mile Island accident was the necessity for changes to be made. Changes in the Nuclear Regulatory Commission, changes in the nuclear industry.

The industry responded quite rapidly after the accident, and formed two groups: The Institute of Nuclear Power Operations and the Nuclear Safety Analysis Center.

Earlier this spring, the Commission heard from INPO and they outlined what they were planning to do and how they were getting started. This morning, we have an opportunity to hear from the other organization, Nuclear Safety Analysis Center.

I know, speaking, I'm sure, for my colleagues and other members of the Commission staff, we are quite interested in hearing how NSAC is coming and what kind of program they have under way and under development.

Probably during the discussion period, we will get to some questions on how they and we can work together. With those opening comments, I would like to welcome the gentlemen here, and Floyd Lewis in particular. Floyd?

MR. LEWIS: Thank you, sir. We appreciate very much the opportunity to appear before the Commission this morning to provide information about our industry response, and particularly the Nuclear Safety Analysis Center.

My name is Floyd W. Lewis. I am chairman and president

bfm3

1 of Middle South Utilities, headquartered in New Orleans, Louis-
2 iana. I will give a brief overview.

3 In there interest of time, I will read it. In April
4 1979, just a few days after the Three Mile Island accident, the
5 board of the Edicon Electric Institute formed a committee to
6 coordinate the industry response to that accident. I was
7 designated chairman of that group.

8 The other members from investor-owned companies who
9 were asked to serve were John Selby of Consumers Power, Frank
10 Barn, Portland General Electric, Bill Lee of Duke Power, Tom
11 Ayers of Commonwealth Edison, and Lee Everett of Philadelphia
12 Electric. Walley Benke of Commonwealth Edison has recently
13 replaced Tom Ayers who retired from that company.

14 This committee invited representatives of the American
15 Public Power Association and the National Rural Electric
16 Cooperative Association to participate to make it a truly
17 industry wide committee.

18 These two organizations are represented by Jack
19 Feester, general manager of the Salt River project in Arizona,
20 and then president of the American Public Power Association; and
21 Frank Limda, representing the National Rural Electric Cooperative
22 Association, and general manager of Dairyland Power, which is
23 the only cooperative with an operating reactor.

24 The Nuclear Oversight Committee moved quickly to organ-
25 ize the industry to address the problems reflected at TMI. Their
efforts results in three new independent organizations: the

ALDERSON REPORTING COMPANY, INC.

b1m4
1 Nuclear Safety Analysis Center for detailed safety assessment,
2 the Nuclear Electric Insurance Limited, for financial protection
3 due to extended plant outages from an accident, and the Institute
4 of Nuclear Power Operations for improved operations and training.

5 The committee also served as the industry's liaison
6 with the White House, the Congress, the U.S. Department of
7 Energy, the Nuclear Regulatory Commission, and the President's
8 Commission in the accident at Three Mile Island. In addition
9 to other actions, this committee decided within days of the
10 accident that the industry should do its own investigation of
11 the accident. For this purpose, requested the Electric Power
12 Research Institute in Palo Alto, California, to set up the
13 Nuclear Safety Analysis Center, which we call NSAC.

14 EPRI is the electric utility industry's research
15 and development management organization. By mid-April of 1979,
16 NSAC had started work. The initial charge to NSAC was basically
17 to first assist Metropolitan Edison and General Public Utilities
18 during the recovery phase of the accident.

19 Second, using all available information, determine what
20 happened in the accident, ascertain the causes of the accident,
21 note improvements that could be made in nuclear safety criteria,
22 guide generic improvement of safety in any of the types of
23 power reactors in use in the United States, act as a clearing
24 house for information in exchange among the utilities, and pro-
25 vide information on the effect of radiation, particularly low

1 level radiation on human health.

2 Shortly after NSAC began its work, the electric utili-
3 ties industry established the Institute of Nuclear Power Opera-
4 tions, as an independent non-profit organization that is dedica-
5 ted to ensuring the high quality of operation in nuclear power
6 plants.

7 Its purposes, in brief, are to establish industry-
8 wide bench-marks for excellence in nuclear operations and to
9 conduct independent evaluations to assist utilities in meeting
10 the bench-marks.

11 I know you have already heard from industry represen-
12 tatives about INPO. INPO and NSAC have been organized to comple-
13 ment one another. INPO to emphasize the operations aspect and
14 NSAC to emphasize engineering and their respective efforts on
15 this initial charge and from subsequent developments.

16 There is evolving a broad objective and a continuing
17 mission for NSAC which may be stated briefly to provide to the
18 utility industry the best available technical information and
19 analysis on generic issues relating to nuclear power plant
20 safety.

21 The oversight committee believes that the functions
22 performed by NSAC will be needed by our industry on a continuing
23 basis. Each organizational entity at the Electrical Power
24 Research Institute has an advisory committee of utility manage-
25 ment to supply the utility perspective and guidance to EPRI's

bfm6

1 R & D efforts.

2 Accordingly, the Research Advisory Committee of EPRI --
3 that is the top industry committee in that organization --
4 established the Research Advisory Committee, Nuclear Safety
5 Analysis Sub-committee. Mr. Byron Lee, Executive Vice President
6 of Commonwealth Edison is the chairman of this committee. He
7 also serves as the chairman of the Atomic Industrial Foreign
8 Policy Committee, which was formerly known as the Committee on
9 Follow-up to the Three Mile Island accident.

10 He will give you a brief description of the workings
11 of the NSAC committee and NSAC's interactions with various industry
12 groups. Byron?

13 MR. LEE: Thank you, Floyd. As Floyd indicated, I
14 am the chairman of the Utility Committee for oversight of NSAC.
15 It is a position I assumed early this year when Lud Lischer, who
16 was an engineering Vice President at Commonwealth Edison retired.
17 He was the initial chairman from the instigation of NSAC, itself.

18 Our committee has eight members. All from industry,
19 with representation of investor-owned and publicly-owned. I
20 might just indicate who they are.

21 Besides myself, Vince Boyer from Philadelphia Electric,
22 Saul Burstein from Wisconsin Electric, L. S. Cox from Potomac
23 Electric, Warner Owen from Duke, and Fred Weinhold from Tennes-
24 see Valley Authority, and Floyd Koehler from EPRI, are members
25 of our NSAC Sub-committee.

300 7TH STREET, S.W., REPORTERS BUILDING, WASHINGTON, D.C. 20024 (202) 554-2345

bfm7

300 7TH STREET, S.W., REPORTERS BUILDING, WASHINGTON, D.C. 20024 (202) 554-2345

1
2
3
4
5
6
7
8
9
10
11
12
13
14
15
16
17
18
19
20
21
22
23
24
25

We meet as often and have met as often as needed, either in person or via conference calls. That has averaged about once every five weeks over the past year. I would characterize our function as a technical board of directors. In addition to this oversight, each utility has designated an NSAC coordinator for the regular day-to-day communications with NSAC and the people in Palo Alto.

NSAC also receives advice from an outside utility industry through a scientific advisory committee, which is much like the EPRI structure. This brings together expertise from other industries and from the educational field. Two of these people we know are well known. More of them, of course, are but well known to you: Professors Norman Rasmussen and Joseph Paladino.

As Floyd indicated, I also serve as the chairman of the AIF regulatory policy committee, formerly the policy committee for follow-up on Three Mile Island. We have tried to maintain a good interface between NSAC and the various AIF subcommittees, and the subcommittees in the owner's groups that have been formed since Three Mile Island, following the Three Mile Island issues in the Action Plan.

I hope you are aware of the strong interaction that has existed between AIF and NSAC and the NRC staff. As you probably know, the industry has indicated to you several times that we were concerned because of the early draft of the Action Plan

1 had such a large number of items with varying levels of safety
2 value and feasibility.

3 In many cases, were not clearly defined or prioritized.

4 COMMISSIONER GILINSKY: Would you like us to hold ques-
5 tions or you mind -- where do you draw the line between NSAC
6 and INPO in terms of the subject matter that you deal with?

7 DR. ZEBROSKI: We will cover that in the presentation.

8 MR. LEE: In the presentation later on we will get
9 into it, but basically, it is a split between operations and,
10 I guess I would say, engineering, technical, design areas.

11 COMMISSIONER GILINSKY: You will cover it and discuss
12 your interaction with INPO?

13 DR. ZEBROSKI: Yes.

14 COMMISSIONER GILINSKY: Okay.

15 MR. LEE: The simultaneous requirements of the many
16 overlapping items certainly has represented an overload on both
17 industry and the NRC manpower and our resources, and has
18 seriously diluted them.

19 One of NSAC's major contributions that we believe has
20 been made in the past year was the prioritization methodology
21 which is applied in a joint AIF-NSAC workshop. The industry
22 recommended safety evaluations, cost estimates, and corresponding
23 priorities for the major items in one of the early drafts of
24 the Action Plan.

25 This effort was documented and presented to the NRC

bfm9
1 staff in February. We believe that that has had a considerable
2 value. We think the staff has risen to it. Additional specific
3 projects will be covered by Dr. Ed Zebroski in a presentation,
4 and two of the other key personnel from NSAC.

5 I would like to conclude by saying that all of the
6 industry people that I have talked to over the past year believe
7 that NSAC has provided the industry with the technical strategic
8 planning and support that is needed to maintain safe reactor
9 operations.

10 Our RAC subcommittee has recommended that NSAC be
11 continued in its present form. That is, as an arm of EPRI at
12 least through 1981. We will be developing, very soon, some re-
13 commendations as to the proper form for NSAC to take in years
14 beyond that.

15 Now, I would like to turn the program over to Dr.
16 Zebroski. Ed?

17 DR. ZEBROSKI: Thank you, Byron. I don't know. Did
18 we distribute the agenda, specifically?

19 CHAIRMAN AHEARNE: Yes.

20 DR. ZEBROSKI: I will cover, just briefly then, a
21 little bit about our organization. Then we would like to spend
22 a little time giving you some of the texture of the effort of
23 work going on.

24 We will start out with the first chart, please?

25 (Slide.)

bfml0

1 Our major areas now, as you know, are the initial
2 charter analyzing the TMI accident, itself. That was essentially
3 completed last November. Our first report, as you know, was
4 out in July of 1979. We have recently reissued a more comprehen-
5 sive and, we think now, reasonably definitive document, NSAC-80-1.

6 I believe, if it has not been distributed to you
7 already, it is in the process being so. This has (technical
8 appendices and covers much of the same ground as the technical
9 supplementary staff work of the Kemeny Commission and Rogovin
10 Studies.

11 As you know, however, we have tried to avoid subjective
12 material. We have stuck as rigidly as possible to the objective
13 evidence, preferably on tape or on strip chart, and analyzed
14 the physical phenomena as distinct from the psychological or
15 political phenomena, which have had plenty of analysis elsewhere.

16 That work essentially behind us now, except for a small
17 continuing effort in following the clean-up and, hopefully,
18 recovery effort of Three Mile Island.

19 NSAC -- as you know, I believe there are seven commit-
20 tees functioning in planning the R & D associated with TMI
21 clean-up. Our role in that is really very passive. We are
22 mainly serving as the keepers of the data so that if there is
23 something that happens there that could be useful to other utili-
24 ties, it is recorded and made available in the form that can be
25 used.

bfml1 1 So, our major effort now which will be one of the
2 following presentations, we call the significant event program.
3 That is the objective of making the process of learning from
4 experience truly cumulative.

5 As we all know, it has not been as cumulative as we
6 would like, since about '74, as the number of plants increased
7 rapidly. We think we have that back on track now. That will
8 be one of the next presentations.

9 That, in turn, splits itself into two areas: Category
10 one and two, there. The screening phase, where we sit through
11 both LERs and operating experience reports to see if there is
12 another Davis Besse among them; then the second phase which is
13 to dig in some depth on the analysis and potential remedies for
14 such issues.

15 Category three there, response to regulatory issues
16 at the most elementary level, we have been called in as a
17 technical support staff, as you know. AIF has seven technical
18 committees which are charged with the nominal industry base on
19 such issues.

20 A couple of these, the high energy line break and the
21 fuel channel venting issues which were, shall we say, one week
22 wonders. In both cases, we identified the generic elements of
23 that.

24 Instead of 70 letters coming back, we can come up with
25 a single generic response. This was done, and successful, in

bfml3 1 cope with 100,000 records from TMI. So, right off, we established
2 the Zytron documentation system, which has a 2 million document
3 capability. It gives you a short abstract of the document, and
4 retrieve it on an interactive basis, key words, descriptors, or
5 dates.

6 You punch those in and it flashes back the document.
7 It is the like the dialogue RECON system that NASA and DOE use
8 to search their documentation system.

9 That system is also accessible by telephone link by
10 any utility. The NOTEPAD system we ill discuss in a little more
11 depth. I think you know about that. We feel that is a bit of
12 a breakthrough in communication, also in management. It is a
13 problem that every large organization has. The right hand does
14 not know what the left hand is doing, sometimes.

15 This avoids the buck slip problem We see that having
16 a very constructive effect, already in many utilities. The use
17 of that system has doubled every month since December when we
18 set it up.

19 It is also now international. We will have the ability
20 to tap in to utilities in Europe, in Taiwan, and in Japan and
21 probably in South Korea. There are satellite links there, so it
22 is an international network. We have expression of interest
23 from eight foreign countries now to join in this network -- that
24 is, utilities from eight foreign countries.

25 None of this is entirely satisfactory when you apply

1 diffusing those issues from proceeding beyond the factual basis
2 requiried.

3 That pattern, I think partly at Dr. Denton's request,
4 has been institutionalized. Each of the owners groups has some-
5 thing called a regulatory response group. NSAC gives staff
6 support to some of these.

7 We also offer the services of our communications
8 network to help with such activities in the future. The generic
9 safety evaluations, that is the one part of why it is not in
10 very good focus. I think that is characteristic of that area.
11 Of course, there is a long list of items that need to be worked
12 on.

13 I think we will just take a few of the pieces that had
14 the highest level of activity in that area, which is the degraded
15 core and class 9, which we will discuss last.

16 Emergency decision process Bob Breen will discuss.
17 Key safety parameters and safety goal formulations I know are
18 of interest to the Commission. We will mention activities on
19 these.

20 Another charter is to activate the clearing house for
21 the industry. We have done that by tryong to make a national
22 conscience for the utilities. Conscience requ'es a good memory,
23 so we have set up two computer based, but very convenient
24 systems.

25 One, a documentation system. First of all, we had to

ofml4
1 it under stress conditions. So, we are also doing some studies
2 on how to get such systems to work well, even under emergency
3 conditions.

4 We found that at Crystal River, phone lines saturate
5 very quickly. So, many utilities, I think the Emergency Response
6 Committee is studying use of extending the microwave relay links
7 that utilities have for load dispatching, to take care of some
8 of the special communication needs.

9 So we are not dependent upon the saturation of the
10 commercial systems. There are some sophisticated systems under
11 way, which we have more utopian studies on. As you know, there
12 are load dispatch, load control, load dispatching systems. Some
13 of these systems we think may have potential value for radiation
14 monitoring, for emergency notification, and particularly for
15 non-emergency notification.

16 These look like they can be dedicated systems of very
17 high reliability. We will be pursuing those at a technical level
18 and discussing them with the Emergency Response Committees both
19 at NRC and in the industry.

20 Finally, the TMI follow-up, we are involved by request
21 with the state of Pennsylvania to help a study which is already
22 under way there with great foresight. It was started about a
23 year before the accident at TMI. They asked us -- the funding
24 was running out. They asked us to help provide interim funding
25 because of a budget year problem. We have done that.

Our only participation is that we sit on the review committee that hears a summary of the data periodically. We are trying to ensure that it has good statistical validity. With that, I would like to introduce Bob Breen -- Bill Layman next. He will talk about the significant events.

CHAIRMAN AHEARNE: You were going to briefly describe your organization?

DR. ZEBROSKI: Excuse me. The next chart please. I think this is pretty much self-explanatory.

(Slide.)

We function as a division in EPRI administratively. That is, follow the contract rules that EPRI has set up. We have dispensation from some of the procedures which make R & D contracting sometimes a slow process.

We often run three to six months in negotiating an R & D contract. For our purposes, we are able to send someone a letter of intent the afternoon of the day we have a meeting with them and agree on scope.

So, we are able to move very rapidly. We have roughly 25 active contractors. Roughly 50 that we have worked with. For example, on the significant events program, there are ten active contractors who were able to work with them on that basis. So, we can pick particular people and say, "Hop to it." They respond pretty well.

The funding is -- I don't know what the 80 story is

1 since it takes a time to spread over time, but in '79, we had
2 100 percent of the nuclear utilities, public and private, part
3 of the funding supporting structure for NSAC.

4 I believe we will have -- we have only heard one that
5 would have a rate problem. They indicate that whether they can
6 make their 80 contribution.

7 MR. LEWIS: I might break in and say that the ad hoc
8 committee, the investor-owned part of the industry set a goal of
9 \$12 million this year, \$7 1/2 million would be our part of the
10 NSAC budget.

11 We have commitments in hand now for about \$8 million --
12 almost \$9 million of that, and have an effort lined up now to
13 follow-up on those we have not heard from.

14 The formula we used would produce about another \$3
15 million from the companies that we have not yet gotten an answer
16 from. I made a report on this to the EEI board in Chicago this
17 week, and I had two people come to me -- three, really, right
18 after the meeting to see which list they were on.

19 They did not know whether they had committed or not,
20 so we are fairly confident that we will come very close to the
21 goal we have set out to do in 1980.

22 CHAIRMAN AHERNE: I had a question that I am sure you
23 asked before, but I would just like to have it answered again.
24 What kind of a level of independence does NSAC have after they
25 have done the review?

bfml7
1 For example, you do a review of some accident situation.
2 You identify in that review some problems, serious problems. What
3 kind of independence do you have to: (A) Communicate those
4 problems, and (B) to put those problems right?

5 DR. ZEBROSKI: We had a discussion with Dave Okrent's
6 subcommittee. I gave an answer and Warren Owen gave an answer.
7 The guidance we have is that when we find a concern, we communi-
8 cate that immediately to the entire list of people that we think
9 ought to be interested. We do that by NOTEPAD and with a
10 follow-up letter to the NSAC coordinator.

11 If it is an item that is likely to require action,
12 there is letters to the two vice presidents of generation and
13 engineering. In the case of Crystal River, we had on NOTEPAD
14 the same afternoon, a statement that we were undertaking a study
15 that we saw three major areas of concern; several of which were
16 sufficiently important that the utility should start looking at
17 it on their own.

18 For example, the first item was: Are you dead sure that
19 you have got a satisfactory and comfortable shutdown procedure
20 for loss of instrumentation situation. We understand quite a few
21 utilities picked up on that and started studies immediately on
22 that afterwards, recognizing they might not be completely safe
23 on that.

24 The second part of the discussion that we had with ACRS
25 was the question of making recommendations. We have been directed

bfml8
1 by one of Byron Lee's committees that when we do these studies,
2 we produce recommendations. We communicate those, again, with
3 the interested people by the same channels, the early alert phase
4 on the follow-up phase.

5 Bill Layman will discuss that a little bit further.
6 We basically -- Warren Owens answer is we are told not to pull
7 any punches. We basically express what we feel to be the concerns.
8 However, we avoid prescriptive solutions because there are so
9 many different plant designs and so many different -- there are
10 many ways to skin a cat.

11 So, we try to give functional recommendations, make
12 sure your functions can accomplish this. There is the issue of
13 the adequacy of the accomplishment, which is discussed separately.
14 Basically, we are under no inhibitions and without being flippant
15 about it. I think we are going to have to steer a course down
16 the middle here between the perception that we are a creature
17 of the utilities and some utilities perceptions that we are an
18 additional regulatory apparatus riding on their back too hard.

19 I think if we get about equal screens on those two
20 sides, we are on the right position.

21 COMMISSIONER GILINSKY: When you do a report such as
22 the one you did at Crystal River, is that at the request of the
23 utility, or do you have some arrangement that would automatically
24 bring you into the act?

25 DR. ZEBROSKI: In that case, two things happen simul-

bfm19

1 taneously.

2 I talk with the executive vice president of the utility.

3 I said, "We would like to send three people down."

4 It turned out eventually to be six, the same afternoon
5 of the accident. Independently, Andy Heinz called up Bill Lee and
6 said, "We think there ought to be a study of this thing."

7 So, we were fortunate that both are directed by the
8 Byron Lee Committee, which is basically we go in on our own
9 initiative -- that the utility was -- it was more comfortable if
10 the utility is also inviting you and the staff feels that their
11 company president is backing them.

12 I think we would have volunteered in any event.

13 COMMISSIONER GILINSKY: That report was made public.
14 Is that a normal procedure, or was that simply because the utility
15 decided to make it public?

16 DR. ZEBROSKI: That is my understanding. Our guidance
17 from the committee is that our reports go to the utility basically
18 for their information. They understand that under the Public
19 Information Act, this eventually becomes public. They -- the
20 advice was that it was preferable that the utility decide on --

21 COMMISSIONER GILINSKY: Why do you say it eventually
22 becomes public?

23 DR. ZEBROSKI: Any such document in the utility's file
24 is available to the resident inspector, for example.

25 So, the issue of our passing it on or not passing it

1 on, in a sense, is moot.

2 However, the advantage of saying, "We can look at the
3 recommendations and get our ducks in a row to respond to them
4 before they become issues in the newspapers," is a privilege that
5 most utilities would like to have.

6 My feeling is that in the future we will not so promptly
7 pass on -- directly pass it to the NRC. We directly send it to
8 Mr. Denton at the recommendation of Mr. Heinz. He felt that the
9 independent -- just the issue you are raising -- the independence
10 of our report would be less compromised if we transmitted it
11 directly than if we pass it to Florida, then Florida passed it
12 to NRC.

13 COMMISSIONER GILINSKY: Even if you simply send it to
14 the utility without directly sending it to the government, would
15 you send it to other utilities for similar problems, or poten-
16 tially similar problems?

17 DR. ZEBROSKI: Yes.

18 COMMISSIONER GILINSKY: So, the Crystal River report
19 would be sent to -- to all the member utilities?

20 DR. ZEBROSKI: In that case, it was. It was mailed
21 to all member utilities.

22 COMMISSIONER GILINSKY: Would you do that routinely?

23 DR. ZEBROSKI: I believe so. There may be some issues
24 which are clearly not generic to all plants, but are generic to
25 a limited category. Even by a stretch of the imagination do not

bfm21

1 not apply to others.

2 If you had a steam generator problem, we would not push
3 too hard on BWR utilities on that issue. In most cases, we would
4 distribute them all.

5 MR. LEE: I think we would be following it basically,
6 or the policy is the same as INPO. The report is for the use
7 of the utility. The utility should be the one that decides how
8 it will distribute it, as far as NRC and any other sources.

9 COMMISSICNER GILINSKY: Does that also apply to other
10 utilities, other members of NSAC? When you say it is for the
11 utility, I thought you were saying that that meant it did not
12 go directly to the government.

13 Would it automatically go to other members?

14 MR. LEE: As Ed said, it would go to other members, too.

15 COMMISSIONER GILINSKY: The utility does not control
16 that?

17 MR. LEE: No. That's right.

18 CHAIRMAN AHEARNE: You would not then have a situation
19 where you would do a report for Utility X and Utility X would
20 decide --

21 MR. LEE: Another utility could pass it on, even though
22 the --

23 CHAIRMAN AHEARNE: The other utilities would automati-
24 cally get it?

25 MR. LEE: Especially if they had something they were

300 7TH STREET, S.W., REPORTERS BUILDING, WASHINGTON, D.C. 20024 (202) 554-2345

ofm22 1 going to do in response. There are several ways that --

2 MR. LEWIS: The answer is, the subject of the investi-
3 gation would not be in a position to spread its distribution to
4 other utilities.

5 COMMISSIONER GILINSKY: My point is not about public
6 distribution, but whether those who need to have this informa-
7 tion will have it.

8 MR. LEWIS: They will have it.

9 DR. ZEBROSKI: Bill Layman's presentation will cover
10 this. Part of this, the information goes on the NOTEPAD system
11 as it is developed. So, it is a much more brisk communication
12 than we are implying by this discussion.

13 COMMISSIONER GILINSKY: All right.

14 DR. ZEBROSKI: Maybe we should let Bill do his thing.

15 COMMISSIONER HENDRIE: Before we get on with that,
16 Byron, how do you see the NSAC reports on incident standing,
17 with regard to Part 21 regulations?

18 Part 21 applies to officers.

19 DR. ZEBROSKI: Of licensees.

20 COMMISSIONER HENDRIE: Licensee companies, but it also
21 extends to officers of at least principal contractors, doesn't
22 it?

23 DR. ZEBROSKI: We have legal counsel with respect to
24 EPRI, that, as a research organization, we are not subject to
25 Part 21. However, when we supply the information to the licensee,

1 he is subject to Part 21 if there is something in what we provide
2 him. He has to treat it accordingly.

3 MR. LEE: Every utility that received it would have
4 to review it that way. As you might guess, you would get diffe-
5 rent decisions made by different people, as has happened in the
6 past, whether it is reportable or not.

7 CHAIRMAN AHEARNE: Why don't you move on?

8 DR. ZEBROSKI: Bill? Bill Layman is our manager of
9 engineering.

10 MR. LAYMAN: Could we have the next vu-graph?

11 (Slide.)

12 In carrying out our evaluation of TMI accident and
13 its precursor at Davis-Besse, it became evident that the utility
14 industry needed a system that would feed back the learning, the
15 plant operating experience to designers, and to operating
16 reactor organizations.

17 NSAC initiated a program. We were joined later by
18 INPO in this effort. We now have a joint NSAC-INPO significant
19 event program. We believe that the effectiveness of this
20 program is going to be increased greatly by our use of computer-
21 ized conferencing communication system that we have already
22 mentioned, called NOTEPAD.

23 I will describe the NOTEPAD system, after I go through
24 a short discussion of the basis of the significant event program,
25 itself. The next vu-graph.

bfm24 1 (Slide.)

2 These two objectives, of course, are to help assure
3 that the cumulative learning experience from operating reactor
4 plants is effectively distributed. For utility operating experi-
5 ence review programs, some mandated by the Commission, our
6 mission in this area is to supplement those; also to relieve
7 some of the dog work burden on individual utilities by doing
8 things once and distributing it to them for their review that
9 each one of them would have had to have done separately, other-
10 wise.

11 Then next vu-graph.

12 (Slide.)

13 Data input to our significant event program relies
14 heavily on the licensee event reports. However, we also are
15 getting information from outage reports, from NPRDS, and there
16 are other utility contexts. There are non-reportable events that
17 occur at the plants.

18 Some of the utilities have agreed to start sending us
19 those so that we can do in-depth analysis in areas such as balance
20 of plant, which are not -- have not previously any way been
21 covered by the LERs.

22 CHAIRMAN AHEARNE: How successful are you in getting
23 NPRDS data?

24 MR. LAYMAN: We are successful at getting it. Making
25 use of it is something else again. It has been difficult for

ofm25 1 us to integrate that part into our program to date.

2 CHAIRMAN AHEARNE: You are getting it from all your
3 utilities?

4 MR. LAYMAN: We have access directly from NPRDS, of
5 course.

6 DR. ZEBROSKI: We get the tapes.

7 CHAIRMAN AHEARNE: You have that data, but you are not
8 getting additional -- all the utilities are not giving it to us.

9 DR. ZEBROSKI: We have the same limitation of complete-
10 ness that the system has, but it is reasonably complete now.
11 I think 95 percent.

12 MR. LAYMEN: Can we have the next vu-graph?

13 (Slide.)

14 This shows the flow of information in our significant
15 even program. A utility reports an event. If it is a signifi-
16 cant event in the eyes of the utility, this comes to us directly
17 on our NOTEPAD communications system. It comes to NSAC. We
18 distribute to INPO on NOTEPAD and INPO reviews for the human
19 factors procedures, training and operations. We review for
20 things such as thermo-hydraulic, neutronics, instrumentation,
21 and control, and systems.

22 Obviously, there is a overlap. You cannot separate
23 out the operations from the systems. From that standpoint, we
24 communicate daily with INPO; but when we have an instrumentation
25 and control system, obviously the way the operator handles it

bfm26
1 makes it a joint effort so that immediately it becomes something
2 that joins.

3 We put together a joint INPO-NSAC plan of attack on
4 the item through this preliminary evaluation. We decide whether
5 we need an in-depth field evaluation or not. If it something
6 that can be cleared up with additional information on the tele-
7 phone, either INPO or NSAC would call the utility.

8 If it takes an in-depth field evaluation, we put will
9 put together a joint group to do the in-depth field evaluation,
10 as we did at Crystal River. Then, there will be a final evalua-
11 tion by INPO and NSAC.

12 Then, INPO will distribute the final report and recom-
13 mendations and do the follow-up to see that actions are taken.
14 We are involved in that aspect from the standpoint of analyzing
15 the responses that have come back to see that they are technically
16 adequate to cover the problem.

17 CHAIRMAN AHEARNE: On the right hand side, that is the
18 joint INPO-NSAC effort. Is that independent of whether or not
19 there is an overlap? For example, if it is something that
20 focusses solely upon the control system non-operational, would
21 it still be a joint effort with INPO doing the distribution of
22 the final report?

23 MR. LAYMAN: INPO would, yes.

24 CHAIRMAN AHEARNE: So that, in essence, as you see it,
25 or the working arrangement is that INPO always produces the final

bfm27

1 report?

2 MR. LAYMAN: Yes.

3 DR. ZEBROSKI: It it part of the evaluation process
4 which they have to do to see the adequacy of utility operations.
5 For that purpose, they are set up to have field teams visit
6 plants roughly once a year.

7 So that function -- we are not staffed to do the field
8 visits at that level, so it is agreed that that is an INPO
9 function, to follow-up.

10 CHAIRMAN AHEARNE: Let's take the Crystal River, as an
11 example. Is the document an NSAC-INPO document, INPO document,
12 or NSAC document?

13 MR. LAYMAN: It is a joint document.

14 DR. ZEBROSKI: We have a staff member working with
15 Florida Power on their 19 follow-on actions.

16 CHAIRMAN AHEARNE: Is that the final evaluation?

17 DR. ZEVROSKI: No. This is a recommendation.

18 CHAIRMAN AHEARNE: Well, that says INPO puts out the
19 recommendation.

20 DR. ZEBROSKI: There will be a final evaluation. That
21 is to come.

22 CHAIRMAN AHEARNE: Where is this on the outline you
23 have up there?

24 DR. ZEBROSKI: There should have been a box. The
25 preliminary evaluations are published either by INPO or NSAC.

300 7TH STREET, S.W., REPORTERS BUILDING, WASHINGTON, D.C. 20024 (202) 554-2345

bfm28

300 7TH STREET, S.W., REPORTERS BUILDING, WASHINGTON, D.C. 20024 (202) 554-2345

1 CHAIRMAN AHEARNE: That's what this would fit under?

2 DR. ZEBROSKI: Yes.

3 MR. LAYMAN: There is a circle that says that obliquely.
4 INPO-NSAC preliminary evaluation.

5 CHAIRMAN AHEARNE: Okay.

6 MR. LAYMAN: It is a circle --

7 DR. ZEBROSKI: It is not a very final study.

8 CHAIRMAN AHEARNE: But any final recommendations are
9 INPO recommendations. Is that correct?

10 DR. ZEBROSKI: Taking account of INPO, yes. Recommen-
11 dations which require field evaluations, let's put it that way.
12 There are some which are objective, some are procedural.

13 MR. LEE: By "field evaluation," evaluation has two
14 real meanings here. One, you can use the term "evaluation" as
15 kind of an inspection or an audit, if you want. That is the
16 "field" aspect of it. INPO will be out in the field doing these
17 avaluations, inspections, audits, and so on.

18 COMMISSIONER KENNEDY: Adequacy of response, you were
19 talking about?

20 DR. ZEBROSKI: Yes.

21 MR. LAYMAN: We may have caused some confustion because
22 the evaluation that we have on this vu-graph is the kind of thing
23 that we did at Crystal River, where we had a joint INPO-NSAC task
24 force go to the site. We spent a week at the site evaluating the
25 information, interviewing the operators, and gathering the infor-

1 mation. We then retired from the scene and went back to Palo
2 Alto, where INPO and NSAC put together the final report -- not
3 the final report.

4 CHAIRMAN AHEARNE: The preliminary evaluation.

5 MR. ALYMAN: This situation seems to be working fairly
6 well so far. It is a practical system, but it is only practical
7 because of the NOTEPAD communications, in my opinion. We are
8 in daily communications with INPO on the initial screening on
9 the back-up information needed and on doing preliminary evalua-
10 tions where that can be done without having a joint meeting or
11 without doing further field work.

12 The next vu-graph, please.

13 (Slide.)

14 COMMISSIONER HENDRIE: I am curious. What do you think
15 the capability of NOTEPAD is as an emergency communication link?

16 MR. LAYMAN: Could I defer that until the last vu-graph?
17 We do have --

18 DR. ZEBROSKI: We're going to have to move along.

19 MR. LAYMAN: The next vu-graph shows different action
20 analyses, or more in-depth analyses that need to be made. We
21 have conducted fault tree analysis after an initial screening.
22 We have done field investigations after the initial screening.

23 There is sometimes other work going on at-the vendor
24 shop, at the utilities, or at other data bases. These are part
25 of our program. The next vu-graph please.

bfm30

1 (Slide.)

2 The next vu-graph shows what we really did at Crystal
3 River within 20 hours of the time of the incident. We had a
4 joint NSAC-INPO task force at Florida Power Corporation. After
5 first offering the assistance, which they did not need from a
6 plant standpoint, but which they did ask us for from an analysis
7 of the incident standpoint -- after we had offered any kind of
8 assistance that we could. We then got to work and started anal-
9 yzing what had acually happened.

10 As I mentioned before, we stayed on site for seven
11 days, reviewing data. They put at our disposal, a trailer right
12 outside of their administration building, gave us telephone. They
13 did typing for us. The reproduced things for us. Their coopera-
14 tion is what really allowed us to put the thing together, and get
15 our preliminary report in a 14 day period.

16 Since the preliminary report was issued, we have been
17 conducting further transient analyses of the period of time when
18 the instrumentation lost information. Also, we have had one
19 engineer participating with Florida Power Corporation on follow-
20 up of the assessment that they had been making of their own
21 needs.

22 We had been in communication with Florida Power Corpora-
23 tion very closeley since the February incident. In my opinion,
24 their evaluation is an extremely thorough one. I don't know
25 whether they have been to you lately with descriptions of what

300 7TH STREET, S.W., REPORTERS BUILDING, WASHINGTON, D.C. 20024 (202) 654-2345

bfm31

1 they have done, but I think they have done a very competent tech-
2 nical job.

3 The next vu-graph please.

4 (Slide.)

5 As part of our routine screening, we have identified
6 the four areas in which we classify them as significant areas,
7 because of the frequency of occurrence that we saw in our
8 screening of the '78 and '79 and early '80 LERs. Loss of power
9 on instrument and control buses, overcooling transients, inadver-
10 tent opening and sticking of relief and safety valves, failures
11 involving the emergency cooling system.

12 We have initiated an in-depth evaluation project on
13 each of these four event types.

14 CHAIRMAN AHEARNE: Do you have a time schedule when you
15 hope to end those, or get preliminary results?

16 MR. LAYMAN: At this point in time, we have not finished
17 our assessment to the point where we would even judge that we
18 have a time where we would get a final report out of it.

19 The next vu-graph please.

20 (Slide.)

21 An important component of our information network, and
22 it has come up about a dozen times already this morning, is
23 NOTEPAD, which is a computerized conferencing system linking
24 NSAC-INPO and utilities. The computer is in Palo Alto. The user
25 needs only a computer terminal. This can be a very simple one.

bfm32 1 One that we have been promoting is about a 15 pound
2 terminal that you can carry with you. I think about \$1500 is
3 kind of cost for this type of terminal we are talking about.

4 You can plug it into a telephone. We have had people --

5 COMMISSIONER HENDRIE: Like a typewriter system?

6 MR. LAYMAN: Yes, it is. We have had people couple
7 up in the Harrisburg Airport, for instance, on a pay telephone
8 and communicate with us in Palo Alto.

9 The acoustic coupler is what really allows us to use
10 this kind of a system. It also has gotten us into some
11 problems in areas such as Crystal River. We carried a terminal
12 down there with us, but we had two problems. One was a broken
13 wire in the terminal, so we had some equipment difficulties.

14 Then, when we got that fixed, we still had telephone
15 company difficulties. I would characterize the telephone system
16 down there as a Mom and Pop country telephone system.

17 We had to communicate with the Florida Power Corpora-
18 tion office in Tampa and have them go on NOTEPAD to carry out
19 our NOTEPAD communications. We could not really do it from the
20 site when we tried it.

21 Ed mentioned we are working on that now to get better
22 communications systems.

23 COMMISSIONER HENDRIE: You ought to be able to get
24 back from the sites which tend to be somewhat remote, for the
25 most part, and back to main offices on dispatch -- pretty

bfm33

1 reliable dispatch links. At main offices, the telephone system
2 ought to be good enough to go across country.

3 MR. LAYMAN: That is what we did, but we did not use
4 NOTEPAD from the site to the home company. We think we need to
5 get NOTEPAD to the site. We can do that. It is just that we
6 failed in our first attempt.

7 The next vu-graph please.

8 (Slide.)

9 Some of the things that we put on NOTEPAD -- and this
10 is nor in order of priority. It is historical order. We started
11 out just trying to put the system together. We put upcoming
12 meeting announcements and things like that.

13 Then we started summarizing the key points from
14 previous meetings just to get the system working and people
15 talking to each other. Then, we came on with the significant
16 plant events.

17 Within a matter of hours of events like the Arkansas
18 transient, they were on NOTEPAD and the rest of the utilities
19 knew what had happened, knew the significance. It was a very
20 successful communications exercise. NOTEPAD also has the
21 capability for personal communications.

22 Somebody at a plant will come on the line and say, "I
23 have a problem, my turbine blade, stage L-1. I found it
24 cracked. Does anyone have the same thing?"

25 Withing an hour, he started getting answers back from

bfm34

1 various utilities who may have had similar circumstance, or had
2 some advice for him

3 CHAIRMAN AHEARNE: Are you able to fit proprietary
4 information between two users?

5 MR. LAYMAN: Yes. It is a secure system from that
6 standpoint. I can take a terminal and hook in to Ed and call
7 Ed; and nobody else can pick up that message.

8 The next vu-graph please.

9 (Slide.)

10 I have talked about the pertinence already of the
11 significant event reports and other things that we are putting
12 on NOTEPAD. The information is timely. I think I mentioned,
13 that within hours of an occurrence, we have had good accurate
14 communications with the site. The information is broadly
15 disseminated.

16 We have, right now, 39 utilities and three service
17 companies that are very active in the system, about 200 differ-
18 ent individuals. Because of the convenience of having a fairly
19 low cost terminal capability, an average of about five indivi-
20 duals, four or five individuals, in each one of these separate
21 utilities will have a terminal capability so they can communi-
22 cate different areas within the company.

23 CHAIRMAN AHEARNE: None of the vendors are on it, then?

24 MR. LAYMAN: No. There is one vendor on a special
25 project, yes. He cannot get into the rest of the circuits. He

bfm35

1 is on that one limited project.

2 DR. ZEBROSKI: All the vendors are on the significant
3 event screening.

4 MR. LAYMAN: That is another project. Again, the
5 vendors have limited access to NOTEPAD. It is really on a need
6 to know, or need to cooperate basis in a particular project. Ed
7 has already mentioned the foreign utilities that have expressed
8 and interest in coming into the system.

9 The information is retrievable, which is another
10 extremely valuable aspect. Telephone communications so often
11 get lost in the middle of one of these crisis type events.
12 NOTEPAD does store this information. At the present time, it
13 is not kicked out automatically. It has to be selectively pulled
14 out of storage if somebody wants to pull it out.

15 We, as the manager of the system, are the only ones
16 right now who have the capability of pulling it out, erasing it
17 from the system, or putting it into a permanent file, such as
18 our Zytron.

19 The security of the system is encrypted in storage,
20 also. So, it makes it, in our opinion, an adequate storage for
21 our type of proprietary thing. It undoubtedly would not pass
22 any of the DOD requirements for encryption of security informa-
23 tion.

24 You need a password to get on to the communications
25 network. You need another password to get from the communica-

bfm36

1 tions network into the computer. This gives each one of the
2 individual users a secure way of getting his message on. Then
3 he can address either the group, or he can select various members
4 to do his communication with.

5 It is a personal password known only to the individual
6 user. He can change it weekly, if he wants to. We are impressed
7 with the way the system is working.

8 CHAIRMAN AHEARNE: I think your last slide, though, gets
9 back to Commissioner Hendrie's point. Not this slide, the last
10 one.

11 (Slide.)

12 You say it can do real time exchange of information
13 during a crisis. Joe, that was your concern.

14 DR. ZEBROSKI: We are not promoting it as an emergency
15 management system, a real time emergency management system.

16 Obviously, a modest development could give some of that
17 characteristic, a modest development being -- getting priority
18 lines locally. So, if the telephone switchboard saturates with
19 20 percent use, you get priority lines like the police and medical
20 people have so that you have a secure way of always getting to
21 a trunk, then the reliability problem that we saw at Crystal
22 River would be largely obviated.

23 In the long term, meaning about a year or so, we see
24 that we really should make more use of the microwave link that
25 most utilities have, which would get you entirely out of -- then

bfm37

1 you could weather earthquakes, storms, whatever. You would not
2 be subject to the vicissitudes of the commercial system.

3 COMMISSIONER HENDIRE: Can you get through to the
4 vendors on NOTEPAD if you want to?

5 DR. ZEBROSKI: Yes, sir.

6 CHAIRMAN AHEARNE: All the vendors have terminals?

7 DR. ZEBROSKI: All the vendors are on the significant
8 events portion only.

9 CHAIRMAN AHEARNE: If you had a crisis at a plant, it
10 would seem obvious you would want to get to that vendor.

11 MR. LEE: They all set up their own emergency response
12 centers themselves. They would have communications with the
13 site also directly.

14 MR. LAYMAN: We have the capability in the system to
15 set up a project immediately. For instance, at Crystal River,
16 we set up the special project for Crystal River. We put who-
17 ever we want to on that project. That could be all of the
18 vendors, all of the owners groups, or whoever.

19 I think that the bottom two bullets show some of the
20 capabilities also, since it is a computer conferencing system.
21 We have a demonstration project where we have put in the capabili-
22 ty to calculate hydrogen bubble sizes. We just demonstrated
23 this to ourselves.

24 Also, we can put in atmospheric dispersion calculations.
25 These things can be preprogrammed and put into our NOTEPAD

bfm38 1 system. Then each utility would know what is on there and could
2 call up these various programs and use them in case of emergency.

3 This is not a practical thing today, but we are
4 developing and experimenting around with it, also the mainten-
5 ance of lists, of equipment locations, personal contacts, and
6 things like that for emergency response.

7 One of the problems you have in emergency preparedness
8 planning is that lists get out of date and new lists come in
9 and they do not get to the right people in organizations. They
10 have an outdated list. We can make sure that the manager of the
11 emergency preparedness system has control of an area in NOTEPAD
12 and all that can be kept up to date.

13 The utility just has to push a button. It chunks out
14 the information. So, it eliminates some of a problem.

15 DR. ZEBROSKI: Bob Breen is manager of our Safety
16 Analysis Department. He will cover two more other topics.

17 MR. BREEN: We have already covered one of the areas
18 here, where a great deal of our effort has gone, one of our
19 larger technical programs. There are a number of smaller pro-
20 grams. I would like to just touch fairly briefly on a couple
21 of those as an example of other areas.

22 One of these in an effort that we are undertaking here;
23 recently in the area of probabilistic risk assessment. The first
24 slide indicates what the main objectives are of this program.

25 (Slide.)

bfm39

1 We are doing this in cooperation with Duke Power. It
2 is going to be done on one of the Oconee plants of Duke. Our
3 basic effort here is to develop what we consider a bench-mark or
4 a model PRA study for the industry's purposes, to bring together
5 at this stage of the game the methods that can be used, identify
6 what kind of results you can expect, and deal directly with the
7 significance of those results, try to make fairly clear to us
8 and to the industry, itself, what kind of decisions or conclu-
9 sions can be made based upon the PRA type of information.

10 This will also act as a tutorial, then, for the
11 utilities, and a reference plan from which they can work towards
12 doing other evaluations of their own.

13 A second objective of this method is to improve the
14 industry capability and PRA methods. We are going to do that
15 in two ways. One is through involving the utilities in doing
16 the PRA study and the other is through identifying to the mana-
17 gement of the utilities how this can be used as a management tool
18 in making decisions.

19 Then, the end product will be an evaluation of the
20 public health risk of the plant we are studying. We are also
21 going to emphasize more than has been done in the past, the
22 plant damage risk. So, again, this will be directly involved
23 for the utility and its consideration.

24 One of the end products of this work will be the
25 event trees and fault trees that we will leave with the utility

bfm40

1 itself. They will use this as a working tool for accumulating
2 operating experience. Their plan is to update the event trees
3 and fault trees on a continuous basis so they become a living
4 representation of the utility's understanding of where they stand
5 in terms of perception of risk for that plant.

6 The next vu-graph indicates some of the features of
7 this implementation.

8 (Slide.)

9 NSAC is going to be managing the study. We will have
10 three of our people assigned full time to that. We are hiring
11 about five full time contractors to work with us. We are
12 soliciting from the utility's efforts of about ten of their
13 engineers so that we are talking about a staffing here of
14 around fifteen to twenty people to do this study.

15 We expect it to run approximately one year. We are
16 establishing an advisory review group to help us guide this --
17 help us evaluate as we go along down the pike how things are
18 going.

19 At the present time in this month of June, we are
20 developing a detailed work plan, right now. Plant data is
21 being collected via Duke Power for this. We are developing
22 training sessions. We are asking that the utilities furnish us
23 people to work in this area that are not necessarily skilled
24 in PRA methods, but that do know reactor plant systems very
25 well.

300 7TH STREET, S.W., REPORTERS BUILDING, WASHINGTON, D.C. 20024 (202) 554-2345

bfm41 1 We will be affording them the training so that they
2 can play a role with our contractors in this area. The next
3 vu-graph shows an outline of the various tasks that we see to
4 be involved in this.

5 (Slide.)

6 Without marching through these in detail, the center
7 line there, the focus of key systems, et cetera, develops a back-
8 ground for the internally generated events. On the bottom is the
9 work that has to be done to identify those events that would
10 be initiated externally: seismic, missiles, fire, flood, et
11 cetera.

12 On the top line of work, it identifies the various
13 tasks involved in the consequence analyses.

14 CHAIRMAN AHEARNE: I notice you end up having a risk
15 reduction recommendation, which must have at least at some
16 stage, the concept that there will be a threshold of acceptable/
17 unacceptable.

18 How do you intend to establish that?

19 MR. BREEN: No, the concept there, I think, is to
20 identify what the higher risk contributors are, and to look at
21 it at least in terms of the cost benefit aspect that would be
22 involved in making changes.

23 COMMISSIONER HENDRIE: Just in pushing those particular
24 ones down.

25 CHAIRMAN AHEARNE: Independent of?

bfm42

1
2
3
4
5
6
7
8
9
10
11
12
13
14
15
16
17
18
19
20
21
22
23
24
25

COMMISSIONER HENDRIE: Down in to the level of the bulk of the others, really.

CHAIRMAN AHEARNE: Not trying to establish any absolute, but trying to --

DR. ZEBROSKI: I will discuss that later.

COMMISSIONER HENDRIE: That is another effort.

(Laughter.)

MR. BREEN: I would like to move now to the next vu-graph and introduce the second subject that we have spent a little time on. This is related to thinking in the emergency planning area.

Particular emphasis here has been in terms of the -- trying to use the decision analysis techniques that have been developed, and used in other fields to support the process of emergency planning, recognizing that a good decisionmaking process is a key part of any emergency planning activity.

We have identified -- have used a contractor, SRI International, in particular, who has some good background in decision analysis to apply decision analysis to this process.

The next vu-graph shows just kind of a sketchy outline of some of the factors involved.

(Slide.)

The decision analysis process combined the preferences that people have -- that is, what do I want to accomplish -- with the information available with the alternatives; and tried

bfm43

1 to identify these in a semi-quantitative basis. Anyway, to
2 arrive at a logical decision process.

3 CHAIRMAN AHEARNE: Do you have people yourself who
4 have worked in the field of decision analysis?

5 MR. BREEN: We do not have people on our own staff at
6 this time that have direct background. Our contractor is located
7 about five miles up the road. Consequently --

8 CHAIRMAN AHEARNE: Formerly with SRI?

9 DR. ZEBROSKI: It is SRI.

10 MR. BREEN: Ron Howard from Stanford is involved as
11 a consultant to that group.

12 DR. ZEVROSKI: I think we have a dozen people on staff
13 who had Ron Howard's course at a one year level. We have about
14 a half a dozen people who are deep in the probabilistic assess-
15 ment. So, in that sense, we have at least awareness of the
16 tool on the staff.

17

18

19

20

21

22

23

24

25

300 7TH STREET, S.W., REPORTERS BUILDING, WASHINGTON, D.C. 20024 (202) 554-2345

1 MR. BREEN: The next viewgraph, the second half of that,
2 identifies some of the basic elements and some of the conclusions
3 that have been arrived at in some of our earlier studies.

4 (Slide.)

5 Let me just identify them quickly and not dwell on them
6 particularly.

7 One of the things that is apparent to us in just looking
8 over the emergency planning considerations is that it is important,
9 of course, and we do this as a matter of course, to include
10 procedures and systems to cope with the most likely thesis, that
11 our whole emergency procedure process is built around that.

12 But going on to the next step in the emergency planning
13 area, we concluded it is important to distinguish between those
14 cases for which we have standard procedures established and those
15 cases for which we don't. And it is also very vital, we feel, that
16 we try to make full use in the emergency planning process of the
17 time and information that can be available. And we believe that the
18 emergency planning -- that the decision analysis framework offers
19 a framework in which to try to assure -- try to achieve a balance
20 that we are looking for there.

21 (Slide.)

22 My next viewgraph I'm not going to go into. We don't
23 have the time right now. It identifies kind of a black flow
24 diagram of a way to look at the emergency planning process. I'm
25 afraid it would take more time -- let me just leave that with you,

1 if I may.

2 I will turn it back to Ed.

3 DR. ZEBROSKI: Thank you.

4 We still have three more topics I will try to get to
5 in the time available. The next one is the safety panel or
6 console and related activities. I think we have a chart on that.

7 (Slide.)

8 In NUREG-0578 I believe item 7.2 had the concept of
9 a system safe vector, and that has persisted through the drafts
10 of the action plan. I think we are in good agreement it is a wise
11 idea. In fact, on two occasions where people have done either a
12 consulting situation, this item comes up as one of the top three
13 constructive actions that can be done to prevent future Crystal
14 Rivers. The other two being the operator -- better operating
15 training and procedures and analysis of probable events, and the
16 other one is better emergency planning and decisionmaking.

17 So in a hardware sense, the safety panel comes up. This
18 is the single most important thing to do. It is a response to the
19 factors issue. It is a response to better emergency decision-
20 making. It is a response to the various needs for offsite informa-
21 tion and communication.

22 COMMISSIONER GILINSKY: How would this have prevented
23 Crystal River?

24 DR. ZEBROSKI: Let me run through it.

25 At the most elementary level it gives one additional

1 redundancy for loss of conventional instrumentation. It is not
2 dependent on the process instrumentation, so it is independent
3 power supply. It would have -- it is one condition of redundancy.

4 COMMISSIONER GILINSKY: They could have terminated safety
5 injection earlier, is that what you are saying?

6 DR. ZEBROSKI: Quite possible.

7 COMMISSIONER GILINSKY: Is that your point?

8 DR. ZEBROSKI: Yes.

9 Okay. The human factors element of it, I think there
10 is pretty good agreement that the human mind can grasp a small
11 number of related parameters very quickly if they are organized
12 properly. In the display that we -- the approach that we like,
13 we have a limited number of areas. You can cut these in several
14 different ways.

15 One vendor has all -- has a little card he hands out now
16 where at least three safety areas are grouped into three groups;
17 but basically you can have a small number of groups, each of which
18 can be a panel, say like a CRT or a 2 by 2 foot section of the
19 control panel, and on that group you display preferably as few
20 as five but a maximum of about eight signals. And to make that a
21 little picturesque, if you're worrying about whether an aircraft
22 engine is in trouble, you want to know lube oil, you want a
23 temperature fuel flow, and maybe vibration, and if you just see
24 a few things like that, you know whether you're in trouble or not
25 in trouble. And in many cases you know whether a protective action

300 7TH STREET, S.W., REPORTERS BUILDING, WASHINGTON, D.C. 20024 (202) 554-2345

1 if you're low on lube oil, you know you'd better do something.
2 If you're know you're low on fuel flow, you now you'd better do
3 something. So a very simple display gives you a very good, solid
4 picture.

5 One of the things that we are very impressed with is
6 the extreme clarify of the Three Mile Island accident with a
7 relatively small number of parameters. Hopefully we have that --
8 this chart which is in the NSAC 80-2 report, this very limited
9 set of parameters. It is about 20 parameters. There are 30
10 signals. It is an absolutely comprehensive description of a lack
11 of coolant and loss of heat sink accident.

12 The operator, had he had this on a CRT set of recorders
13 in front of him with trend information, could not possibly have
14 had any of the confusions he had; so it is -- it is --

15 CHAIRMAN AHEARNE: Had the operators had it, understood
16 it, and had time to think about it.

17 DR. ZEBROSKI: No, no. I think the chances of misunder-
18 standing it would have been very small.

19 COMMISSIONER HENDRIE: I agree. I agree.

20 DR. ZEBROSKI: Let me say why the deficiencies -- in
21 the real situation this stuff in the gray area they did not have
22 at all. Most of the others they only had point values, and most
23 of the point values were scattered out over 125-foot of control
24 panel, so no one brain could ever see them all together.

25 Knowing the training of those people, if any one of those

1 guys, any one of the four of them had had this display in front
2 of them, there is zero chance that he would not have understood
3 the situation. So the human perception problem was the disorganiza-
4 tion of the information, its spread, and the lack of some key
5 pieces --

6 COMMISSIONER GILINSKY: What are the gray readings?

7 DR. ZEBROSKI: Stuff not available.

8 COMMISSIONER GILINSKY: What is that?

9 DR. ZEBROSKI: Reactor coolant system outlet, tempera-
10 ture.

11 MR. LAYMAN: The gray areas were off the range of
12 instrumentation. The information was later retrieved from the
13 reactimeter and put on this chart.

14 DR. ZEBROSKI: So if you had the design -- if you had to
15 design a safety panel overnight, you could do a lot worse than
16 just to pull out stuff together.

17 So the human factors aspect would actually not organize
18 the information this way. It would say reactivity information
19 would be this block, heat sink information another block, radiation
20 release information another block. There would be four or five
21 CRT's.

22 This one tells you reactivity, no problem; heat sink,
23 no problem; radiation leak if I have a leak somewhere. So immedi-
24 ately you focus on that thing. It has another interesting
25 characteristic, that you can put wide-range alarms on it. So

1 instead of seeing the normally dozen or two dozen alarms that
2 operators often see on minor transient, you would have a system
3 that would almost never alarm. It would alarm maybe once or twice
4 in the whole plant's lifetime; but when that alarm came on, you
5 would know that you drop everything else and correct that situation.

6 COMMISSIONER GILINSKY: Along that line, I went down to
7 Crystal River. One of the things that impressed me, which does
8 not seem to have appeared in any of the reports, was that they had
9 over 1,000 alarms; and I found that a staggering number. What
10 does that say about how we are doing things?

11 DR. ZEBROSKI: Let's take a simple case.

12 COMMISSIONER HENDRIE: It says we required -- either they
13 added or we required practically everything in the world to be
14 alarmed.

15 COMMISSIONER GILINSKY: Is that good or bad?

16 DR. ZEBROSKI: Many alarms are for our operations. If
17 I want to get feedwater turned on, I need to know about 40 things
18 and have about 40 indicators, many of which are alarmed. I need
19 to know is there lube oil flowing to that pump, is there cooling
20 water flowing to the pump, are the valves aligned, are the differ-
21 ent tanks aligned, and then finally somewhere I gather is there
22 flow going or not.

23 From a safety standpoint the only issue that is signifi-
24 cant is is there flow or not, and all these other things which are
25 required to control it are nothing in the safety sense. If I have

1 flow, I don't care about all the other things. If I don't have
2 flow, I'd better go fix it.

3 So you can compress the operating information to a very
4 small piece when you talk about safety state, and that was the
5 concept of the safety state vector.

6 COMMISSIONER GILINSKY: What produces this large number
7 of alarm settings really? Is it an NRC requirement or just the
8 way --

9 COMMISSIONER HENDRIE: Just equipment protection?

10 MR. LEE: There are a lot of things you want the operator
11 to keep his eyes on and maintain within prescribed limits. Unfortu-
12 nately, when you get into any kind of a transient, a lot of them
13 get outside.

14 MR. LAYMAN: Some of those things should not be called
15 alarms. They should be called annunciators of abnormal conditions.

16 DR. ZEBROSKI: There is no hierarchy of importance in
17 the alarms.

18 COMMISSIONER GILINSKY: The system is useful as long as
19 there is a small number of alarms. Then you can cope with that
20 information. But there is nothing you can do with 1,400 alarms.

21 DR. ZEBROSKI: The next chart, please.

22 (Slide.)

23 I guess on the previous chart we are all aware that the
24 safety panel has imminent relationships to data link, to emergency
25 operations, to technical support center, and the Reg guide 1.97 and

1 1.47. This chart is a little bit philosophy here.

2 I would like to emphasize that there is good agreement
3 now. There has been an industry committee established which
4 brackets these different areas. These are the most important things
5 we can do to help the operator during actual operations to get
6 these things done.

7 I would like to express a concern about some problem
8 areas, that there is concern in my mind at least that we will have
9 delay in the implementation because of human factors; and human
10 factors are both in the utilities and NRC.

11 There are very divergent views on what the objectives --

12 COMMISSIONER GILINSKY: Are you talking about requirements
13 for what would go into one of these systems?

14 DR. ZEBROSKI: Yes. Divergent views on the objectives
15 of each of these different functions and what is required to meet
16 those objectives. And as a consequence, we have divergent designs
17 from each of the vendors and individual utilities, and they are
18 trying to interpret what they believe staff requirements to be.

19 Finally, there is even the question whether Reg guide
20 1.97 has its own momentum and right now seems to be driving the
21 whole system. So I would like to call attention to the fact that
22 in this area you have three objectives possibly.

23 One objective is what can I do to make the likelihood
24 that the operator will respond optimally in a -- in an unusual
25 transient; that is, a transient which is not routinely covered in

300 7TH STREET, S.W., REPORTERS BUILDING, WASHINGTON, D.C. 20024 (202) 684-2346

1 normal procedures, like turbine trip or loss of tie line, etcetera.
 2 So that one objective is help the operator, and I think the industry
 3 group is unanimous in saying that that should be the first con-
 4 trolling objective in this area.

5 Another objective is to get as much data as possible
 6 on data links to help keep Commissioners, Congressmen and media
 7 informed. It is a noble objective but perhaps not the driving one.

8 COMMISSIONER GILINSKY: If you have any further thoughts
 9 on that, I would be interested in hearing them.

10 DR. ZEBROSKI: Another objective would be to get a large
 11 mass of information out quickly to enable post-accident analysis
 12 or archaeology to be performed.

13 CHAIRMAN AHEARNE: It is interesting you do not see in
 14 your hierarchy of objectives any transmission of data in order
 15 for emergency action to be taken.

16 DR. ZEBROSKI: I think the key to this question and
 17 Commissioner Gilinsky's question, I think the key safety parameters
 18 are very important to have available in an emergency decision
 19 process.

20 CHAIRMAN AHEARNE: I was not talking about the actual
 21 data. You listed three sets of objectives, and they did not have
 22 in them transmission of data in order for emergency action to be
 23 taken; and I was just curious.

24 COMMISSIONER HENDRIE: You are talking about a board in
 25 the control room, why you could either parallel those systems back

some place --

1 CHAIRMAN AHEARNE: He was just identifying three sets
2 of objectives.

3 COMMISSIONER HENDRIE: On the board in the control room,
4 why would you include --

5 DR. ZEBROSKI: The offsite data can be useful for --
6 anywhere from media to emergency decisionmaking, okay?

7 CHAIRMAN AHEARNE: I recognize that. I am trying to
8 obviously make the point that one of the fundamental reasons that
9 certainly some of us are interested in getting offsite data is
10 not just to keep people's curiosity satisfied, but it is really
11 to be able to either recommend or have taken appropriate emergency
12 action.

13 DR. ZEBROSKI: Yes. I think that Bob Breen did not
14 emphasize that, but in the emergency decisionmaking process, having
15 objective, real time information in front of all of the decision-
16 makers, whether they be NRC people or the PEMA people, having
17 that information in front of them simultaneously and with no
18 hiatuses between them as we had at Three Mile Island where different
19 people were seeing different data sets with different time charac-
20 teristics, I think it is very important to the emergency decision
21 process. So I agree with that. Perhaps I did not emphasize it.

22 But the offsite data links still have this thing: what
23 is the data required to make good emergency decisions versus a
24 much broader set of data which would enable you to do post-accident
25

300 7TH STREET, S.W., REPORTERS BUILDING, WASHINGTON, D.C. 20024 (202) 554-2345

1 analysis.

2 CHAIRMAN AHEARNE: We have been struggling with that
3 issue, as I am sure you know.

4 DR. ZEBROSKI: What we have underway now is what we think
5 is the nearest you can get to an objective validation of this ques-
6 tion of parameter sets. We have three contractors working which
7 are testing the different proposed data sets against actual
8 transients that have occurred or can be postulated. And then we
9 will test these by actually simulating the panel on the simulator
10 and testing it with real live operators to see if they respond
11 properly.

12 COMMISSIONER GILINSKY: Is that a generally held view
13 that this information ought to be available here and duplicated
14 in Bethesda? Is that your personal view, I mean widely held in the
15 industry?

16 DR. ZEBROSKI: I think the key safety parameters obviousl
17 need to be in front of anybody who is involved in the emergency
18 decision process, so I think where there is a difference, where
19 the system got a bad name because it started out with 1,500
20 parameters, and people said my god, you cannot understand what
21 you are seeing, much less make any intelligent decisions on it.

22 If you boil it down to something -- the present nuclear
23 data set with 115 parameters is a reasonable one.

24 MR. LEE: I think there is no objection. I think there
25 is concern that there will be so much data, and the more data you

1 get -- and that was applied to us in the home office as well --
2 the more data we get, the more chances we are going to try and
3 make a decision or second guess something that is going on in the
4 field where they really have the best feel.

5 DR. ZEBROSKI: Let me interpolate one thing. When you
6 recognize that a relatively simple set of parameters at not very
7 high time frequency give you a very good picture of what is going
8 on, we have considered this situation: what if we have another
9 incident like Crystal River except it is not all over by the time
10 we hear about it.

11 Basically we got on the phone after twenty minutes, and
12 it was clear that the thing was quietly settling down. What would
13 you like to have in a real emergency situation like that? And it
14 turns out that something you could put on about one page of tele-
15 copy is pretty close. You can run that through every five minutes
16 or three minutes depending on the system, and that gives you a
17 pretty good -- it is almost impossible to think of any situation
18 where a potential emergency decision and feedback would involve
19 a shorter time than that. In fact, our analyses on all these
20 transients, as we mentioned at a previous meeting, tend to go
21 after the issue that all the scenarios we have been able to play
22 with, even that do nothing, that is, no automatic response, no
23 constructive response, you are still in between tens and hundreds
24 of hours before you are really threatening the public in any serious
25 way. So the issue of having to make decisions on three-second data

1 repeats seems to --

2 CHAIRMAN AHEARNE: You are saying 20 hours.

3 DR. ZEBROSKI: Yes.

4 CHAIRMAN AHEARNE: So, for example --

5 DR. ZEBROSKI: There is one exception, and I will talk
6 about that exception. We think it is unreal, but it is worth
7 studying. The exception is a steam explosion, and we are trying
8 to do something about that one.

9 The utilities have put together a Key Safety Parameters
10 Information Committee. Steve Howell and Warren Owen are co-
11 chairmen. The NRC has put --

12 CHAIRMAN AHEARNE: I'm sorry. Your conclusion on tens
13 of hours, does it have the assumption that in those tens of hours
14 appropriate actions are going to be taken within the plant?

15 DR. ZEBROSKI: I am saying I do not like worst case
16 scenario. If you take a worst case scenario where no one does
17 any -- an incredible scenario --

18 CHAIRMAN AHEARNE: I'm not saying does nothing. I'm
19 trying to assume people do things incorrectly.

20 DR. ZEBROSKI: We are trying to make a situation where
21 an incorrect action for lack of education is corrected, and we
22 are trying to make a situation where incorrect action for lack
23 of information is --

24 CHAIRMAN AHEARNE: You are assuming that things are
25 corrected.

1 DR. ZEBROSKI: Yes, sir. So the staff has put together
2 a working group on this same issue, and hopefully we will be having
3 from them what we urge as functional criteria -- what do you expect
4 from the Emergency Response Center, what will the nuclear data
5 link do for who, and we feel we have a pretty good handle on what
6 it should do for the operator. So this is a case where the better
7 is clearly the enemy of the good. People are inventing better
8 and better systems and attempts to delay anything being done.

9 This system being put in will solve 99 percent of the
10 human factors problem. It is better to get this system in quickest
11 than to get a more elaborate system in over years. We eventually
12 believe we should have a disturbance analysis system. There are
13 a couple of groups at work on that. We have four years of projects
14 in that area. Eventually we think you can have a computer-aided
15 disturbance system, yet it is very premature now.

16 Let me go on to the next topic which is the safety goals.

17 The next chart, please.

18 (Slide.)

19 This is simply noting that the parameter validation
20 process -- this is not in your handout. This says there is an
21 objective parameter validation process. We have the three contractors
22 working on that, one for BWR, one for PWR, and one for a simulator.

23 The next slide, please.

24 (Slide.)

25 Those are the three contractors.

(Slide.)

1 Going on to the safety goal, we have heard and read with
2 interest the discussions of this group and in ACRS on safety goals.
3 There are now, I believe, seven recently identified formulations
4 of proposed safety goals. I think one of the aspects of a safety
5 goal is it cannot be a zero risk goal. At least the philosophical
6 part of the risk community are saying you can never -- if you drive
7 one risk down to zero, you'd better look at what other risks you
8 have increased.

9 And unfortunately, as we have heard with the Delaney
10 Amendment, even if the regulator has it absolutely on stone tablets
11 that lack of saccharin would lead to deaths from obesity, etcetera,
12 and so he gets a public outcry on it; so I think this aspect of the
13 legislation certainly has a deficiency.

14 And I think one of the pieces of legislation I have
15 seen in draft -- I think it is very good. It corresponds with
16 my prejudice, which is the use of relative risk assessment for
17 regulatory purposes generally. It is not in the nuclear area
18 because Congressman Ritter, I believe, is composing this --

19 COMMISSIONER HENDRIE: On a general basis.

20 DR. ZEBROSKI: On a general basis. And I think our
21 inability as a society to face up to that is not just the \$30 bil-
22 lion from the delays we talked about in the AIF-NSAC study on
23 the action plan.

24 The fact as I see it now is this delay or non-commitment
25

1 of nearly 100 gigawatts of plants which could have been built in
2 the '80s which will not be built, we will either have a deficiency
3 of substantial part of that energy, or we will have about a trillion
4 dollars additional fuel bill for your children and grandchildren.

5 COMMISSIONER GILINSKY: What are you assuming there when
6 you say plants that will not be built? How many plants?

7 DR. ZEBROSKI: About 100 gigawatts; that is, commissions
8 at one time in the pipeline which are not now.

9 COMMISSIONER GILINSKY: And you attribute this to what?

10 DR. ZEBROSKI: I attribute this to the increased
11 financial -- people call it regulatory uncertainty. Basically
12 the unmanageability of risk in the financial managerial sense in
13 committing a new plant to that, and that same risk is now coming
14 at us --

15 CHAIRMAN AHEARNE: Is this a particular set of 100 then?

16 COMMISSIONER GILINSKY: This is a reduction, presuming
17 the pipeline that was 250 is now about 100.

18 CHAIRMAN AHEARNE: Not assuming you would take it
19 out of the pipeline. Assuming a drop in demand.

20 DR. ZEBROSKI: No.

21 MR. LEE: They may be dropped now instead of delayed.

22 DR. ZEBROSKI: I think the utility executives -- it is
23 an acceptable answer to your PUC to say demand is not growing very
24 fast, but if you are using 70 percent oil on the system which
25 you may not have next year, is it in the public interest to drop

1 that plant? I think various analyses have said that is the worst
2 thing in a national policy sense you can do, but it is the prudent
3 thing you can do financially.

4 COMMISSIONER GILINSKY: There are quite a few -- let's
5 take this a little bit off the subject, but you do have it on your
6 side -- there are a lot of plants in the pipeline that could,
7 in effect, replace the oil that is being used now.

8 What I am saying --

9 CHAIRMAN AHEARNE: It is.

10 COMMISSIONER GILINSKY: A number of plants.

11 MR. LEE: East and west coast.

12 CHAIRMAN AHEARNE: Northeast.

13 COMMISSIONER HENDRIE: We are using about four quads of
14 primary energy to make electricity from oil which damn well ought
15 to be some place else -- coal, nuclear, hydro -- because we are
16 bleeding out through to the Middle East to pay for that four quads.
17 It is a whopping piece of energy.

18 COMMISSIONER GILINSKY: I think this whole subject has
19 been exaggerated. If we are using residual oil, which there is
20 an enormous glut right now, but there is a problem in cost. Obvi-
21 ously you are spending a lot of money on that oil, and it is
22 an expensive way to generate --

23 MR. LEWIS: Not very secure.

24 DR. ZEBROSKI: I think if we could take a poll at this
25 table of whether we are going to have five, ten, or twenty

1 interruptions in continuity of oil supplies from overseas in the
2 '80s, there certainly will be some.

3 COMMISSIONER GILINSKY: But let's take --

4 DR. ZEBROSKI: If you take the New York City blackout
5 as costing \$300 million for one day, each one of these will have
6 a substantial socioeconomic impact.

7 COMMISSIONER GILINSKY: The amount of oil burned now
8 is equivalent to 50 nuclear plants, and you are talking about 100.
9 Where is the other 50?

10 MR. LEE: There is growth coming. It may not be as
11 large as it was in the past, but everybody is still experiencing
12 some growth at various degrees over the country; and there are
13 some old plants that are going to have to be retired.

14 COMMISSIONER GILINSKY: Are you saying that -- I mean,
15 after all people are not building a lot of coal plants either, as
16 far as I can tell.

17 MR. LEE: The same reason. There are some delays. There
18 are some financial constraints, and there are becoming -- there
19 is a growing regulatory constraint also.

20 COMMISSIONER KENNEDY: The same people suggesting there
21 ought not to be growth of nuclear plants are suggesting there
22 ought to be growth of coal plants and for the same reason.

23 COMMISSIONER BRADFORD: One of those people is Dave
24 Freeman, and the reason is he feels he can meet the same needs
25 cheaply by financing other alternatives for his customers.

1 MR. LEWIS: There are a lot of people who disagree with
2 Dave Freeman in the industry.

3 CHAIRMAN AHEARNE: Could I -- wait.

4 DR. ZEBROSKI: What he said was, discussing alternative
5 energy R&D, he said as a guiding function that when you recognize
6 that many of the large-scope technologies will take 10 to 15 years
7 to bring to fruition because of the long time it takes to do things
8 in this country, you must perforce consider alternatives, even at
9 high costs which have shorter time scales because they are more
10 manageable. He did not say you should drop large-scale energy
11 production. He said you had better consider the shorter term
12 things just because they become financially feasible.

13 It is financially unmanageable to take a coal plant for
14 eight to ten years with possibilities of extensions and delays.
15 It becomes very difficult to manage.

16 COMMISSIONER GILINSKY: Can I ask one question?

17 CHAIRMAN AHEARNE: People are going to start disappearing
18 in a few minutes, and we still have to get to some other things.

19 COMMISSIONER GILINSKY: I just want to ask one question
20 which is this: Are you saying that if there weren't regulatory
21 constraints on either nuclear or coal plants -- let's forget about
22 the difference between them -- you would be ordering more electric
23 power plants?

24 MR. LEE: Yes. We would be planning. You know, we
25 project our load growth out for 15 to 20 years. Even in our case

1 where we have six large units under construction at the present
2 time, by 19 -- and we have kept dropping our projections of load
3 growth, and we don't plan to retire anything between now and about
4 1993 or '94 -- that we are still going to need additional capacity
5 sometime in '88, or '89, or '90. If the growth drops a little
6 more than we have projected, it could be '90. If it picks up a
7 little more than we are now projecting, it could be '88.

8 CHAIRMAN AHEARNE: That is with or without greater growth?

9 MR. LEE: With greater growth. We are going to be forced
10 into doing some of the things I think Ed was indicating Dave
11 Freeman was saying. We may end up going to less desirable alterna-
12 tives because it is the only thing that is practical.

13 MR. LEWIS: Puget Sound Power and Light told the stock-
14 holders that they were applying for exception to put in a lot
15 more gas turbines in order to keep the lights on, because they
16 have had to scrub their nuclear plants and fossil plants for a
17 variety of reasons. That is moving in exactly the opposite direc-
18 tion the way we ought to be going.

19 CHAIRMAN AHEARNE: They had to scrub the fossil also?

20 MR. LEWIS: Yes.

21 DR. ZEBROSKI: I promised to avoid controversy.

22 (Laughter.)

23 (Slide.)

24 Attributes of the safety goal I think we can all agree
25 on. We must give an objective basis for a regulatory utility

1 analysis and agreement on what is safe enough, and we have all
2 been agonizing on that. It must clearly be a non-zero risk goal.
3 I think the business of the media saying you told us it would
4 be perfectly safe -- I don't know who that was, but people keep
5 saying that.

6 Clearly, non-zero must be honestly described, must be
7 easily understandable and acceptable to the layman, and our
8 recommendation that it use the best available data in the decision
9 process.

10 One possible formulation of the safety goal which I
11 have discussed several places is one of the seven that we are
12 looking at. We combined the most frequent and the probabilistic
13 aspect. The most frequent aspect is you specify that the systems
14 have an expected -- that is, for the whole operating population
15 that you don't expect to see a core damaging accident more often
16 than 30 years. That is something you can define fairly objectively
17 by ratioing experience you have now.

18 If we had the pre-TMI situation continuing with the
19 expected growth of reactor population, the mean time to the next
20 event would be 6 1/2 years. Even if it has zero public and
21 environmental impact, it is clearly intolerable for society. So
22 some number in the range of 30 years, which puts it out into the
23 next century, is both financially, practical, and perhaps perfectly
24 acceptable.

25 COMMISSIONER GILINSKY: In coming to that conclusion you

1 are lumping together all our reactor years from the beginning of
2 nuclear time.

3 DR. ZEBROSKI: Yes. Just commercial.

4 COMMISSIONER GILINSKY: I understand that. And do you
5 see a difference the earlier plants and later plants in terms of --

6 DR. ZEBROSKI: Not all bad. There are differences, but
7 earlier plants had some advantages --

8 COMMISSIONER GILINSKY: That's what I'm trying to get
9 at. In some sense -- they did not satisfy the requirements we
10 have laid on since, and presumably they are smaller and simpler.
11 Would you lump these reactor years in together?

12 DR. ZEBROSKI: I am inclined to do so, because if you --
13 if you do this -- if you take these as philosophical things and
14 you try to do them mathematically, you try to make a risk function
15 with coefficients for each plant, if you will, or each class of
16 plants, and you say I would like to have the total of that risk
17 function -- the reasonable -- just as you have often discussed
18 in this group. If you have an outlier, you do something about
19 the outlier; but if you have more or less uniform contribution,
20 I believe the older, smaller plants tend to be a proportionally
21 smaller contribution.

22 So the idea -- if you take the philosophy that I take
23 the risk of a small plant and assume I multiply it by 300 large
24 plants, then I would come to a different conclusion than if I take
25 the actual contribution of one small plant.

300 7TH STREET, S.W., REPORTERS BUILDING, WASHINGTON, D.C. 20024 (202) 554-2345

1 I don't know if I'm making that clear.

2 COMMISSIONER GILINSKY: I don't know if I'm following
3 you, but the point I was trying to get at is our experience with
4 500 reactor years in total, if you look at the plants, 900 megawatt
5 and above, it may be 50 years or 100 years. I think it is based
6 on 100 years.

7 And do you see any distinction between those plants and
8 the earlier plants that might affect these numbers?

9 DR. ZEBROSKI: I would have to answer that -- I cannot
10 make a short answer to it because the thing you have to look at
11 is what are the common elements of design, and if I say I take --
12 if I go at it in a WASH-1400 basis, I can say here are my leading
13 contributors to a risk, and I say how many years of experience
14 do I have on the common elements of design.

15 Now, of 70 plants, say a given 40 may contribute to the
16 experience on one element of design, and a different group of
17 40 may contribute to the risk history on another element of design.
18 It is the summation of these risks you are looking at, so it is
19 a complicated answer. But the basic answer is yes, you count the
20 old plants. They are contributing. They are experiencing. In
21 fact, even the military plants should contribute some experience.

22 Okay. Now, the 30 year mean time I believe cannot be
23 of itself acceptable unless you add to it the recognition that
24 you can make containments extremely reliable. Our analysis on
25 Three Mile suggests that even with no automatic action and long

1 delayed operator action, the plant still has a 99.9 -- better
2 than 99.9 percent chance of terminating the accident without
3 damage to the public -- more damage to the public. Even if you
4 let the core melt, you let the vessel melt, and you dump the
5 core on the floor, even if you let it go far, you still have
6 multiple means for termination which are highly reliable, and you
7 can even improvise more.

8 CHAIRMAN AHEARNE: Is that independent of the type of
9 containment?

10 DR. ZEBROSKI: It has some differences with containment
11 designs, and these are being analyzed, as you know. Zion, Indian
12 Point, Sequoyah and some others are doing such studies, but it
13 certainly is -- I will stick to one that we have analyzed in depth
14 which is, of course, Three Mile Island. We have NSAC-2 --

15 CHAIRMAN AHEARNE: You did not intend to have that state-
16 ment apply to all containments?

17 DR. ZEBROSKI: I believe it can be made to.

18 COMMISSIONER BRADFORD: On the previous slide can you
19 tell me what I am to make about the phrase "the need for an
20 emotionally stable public?"

21 DR. ZEBROSKI: I think if you describe a non-zero
22 risk -- there is certainly an element of the public which says
23 everything should be zero risk, and that is clearly physically --
24 in any dimension that is an unattainable goal. The only zero
25 risk is in the grave. I am not even sure there. So zero risk is

1 a cruel deception to our naive, uneducated segment of our popula-
2 tion. I would be glad to be quoted.

3 There is no such thing as zero risk, and yet, some folks
4 try for it, and that is a deficiency of the regulatory process that
5 I think the Ritter legislation is attempting to address. You have
6 to say compared to what? Compared to walking across the street,
7 or breathing, or getting out of bed in the morning.

8 COMMISSIONER BRADFORD: I can agree with most of what
9 you just said, and I guess it is indisputable that one's goals
10 have to be comprehensible to people who are emotionally unstable,
11 and that if they are not comprehensible to lunatics, then that
12 is not necessarily a fatal defect. But I wondered why you felt
13 it necessary to say that?

14 MR. LAYMAN: Let these truths be self-evident.

15 DR. ZEBROSKI: I think at the very least I, as anyone
16 else in this business knows -- recognizes that you must something
17 which is publicly acceptable, including the segment of the popula-
18 tion which is not educated in technical matters, which does not
19 understand any technical language, and resents trying to be told
20 anything in technical terms.

21 So even if you could prove zero risk to them, they would
22 not buy it. Recognizing that that is a political reality, never-
23 theless, you have to start some place, and that is why I just
24 said for simplicity, let's start in the place where you at least
25 have an unbiased or are at least willing to be informed -- a

1 segment to whom it would be acceptable. In addition, if you can
2 make it acceptable to other people, that is wonderful.

3 The first step at least -- if it does not pass -- it will
4 not pass the second one either.

5 If I may go on -- we are running out of time -- I would
6 like to say a little bit about the degraded core, because it comes
7 to the other question. You had a separate handout on that.

8 (Slide.)

9 We have done the degraded core studies in considerable
10 depth for Three Mile Island with various hypothetical extensions
11 of the accident, as I mentioned, including core melting, vessel
12 melting, melting to the concrete, and threats to the integrity
13 of the containment.

14 And the interesting thing here is that the conditions for
15 the rate or progression of this accident are easily definable,
16 and they are available for operator guidance and emergency decision-
17 making.

18 Next slide, please.

19 (Slide.)

20 And we have done at least preliminary analysis of the
21 reliability of the terminating links. Once the operator goes into
22 the cognitive mode, what are the means available for him? In
23 other words, he was trapped into what we call a skill mode. He
24 was desperately trying to find a procedural rule to follow at
25 Three Mile Island for several hours. Finally he said I'd better

1 start thinking instead of following rules. Once he started
2 thinking, there were many means available to terminate.

3 We are simply making the point that that same -- even if
4 you postulate the switch to the cognitive mode was delayed by
5 many hours, you still stop the accident, even if it has progressed
6 to a much more severe situation.

7 We documented part of this for TMI. There are many
8 different sequences one can define. We have another report coming
9 out defining the different sequences, and we will then have a
10 series of reports on the deterministic analysis of the main
11 sequences.

12 Next slide.

13 (Slide.)

14 I think the bottom line in the third one here is all of
15 the sequences we have looked at can be successfully terminated
16 without loss of containment integrity using available water supplies
17 or their backups, and available heat sinks or their backups. This
18 is a very high probability.

19 The other point -- earlier Commissioner Ahearne asked
20 this question -- even for the do nothing cases, the times involved
21 are long, the heat capacity of the system takes a long time to
22 soak up -- to either melt something or to make high pressure.

23 Now, given the favorable -- I should make one further
24 point, that the near-disaster postulations which were rampant
25 at the time of Three Mile and which have occurred occasionally since

1 then have been somewhat laid to rest by the Kemeny and Rogovin
2 Commissions. The staff studies do a nice job on some of these.
3 Even there they have some sequences which lead to breach of con-
4 tainment. But each of those we looked at require assumptions of
5 things that are unreal in order to get the result. In other words,
6 if you define the problem backward -- tell me what had had to happen
7 in order to reach containment -- you can answer that question. But
8 if you say were those conditions active there, they were not, so
9 we have no breach of containment available.

10 COMMISSIONER GILINSKY: Can you give me an example of
11 that?

12 DR. ZEBROSKI: One of the Battelle studies, for example,
13 done for the Kemeny Commission, which I'm not sure has been
14 published yet -- in other words, they assumed that some of the
15 water supplies which actually went into the reactor were not
16 running; in other words, you kept the reactor dry and you did not
17 have a pool of water in the bottom of the containment. And if
18 you let that sequence run long enough, you get high pressure in
19 the building. But it involves, I believe, two assumptions which
20 are contrary.

21 The next slide on the degraded core studies is that.
22 In agreement with the action plan, we believe that operator
23 training for degraded core conditions is very important for a
24 real increase in public safety. Because these events will probably
25 never happen in the lifetime of most plants, therefore, the

1 operator has a hard time being interested in it. Nevertheless,
2 you must be trained for this infrequent contingency.

3 (Slide.)

4 Making these analyses and getting them into the training
5 program is a real plus. Secondly, though, and this is more diffi-
6 cult, I think it should also enter the perception of the regulator.
7 I say that in all humility. I think we do not now credit the very
8 great capability of the system to cope with much more severe acci-
9 dents than we put in the FSARs. There is a design capability
10 far beyond what we credit for, and for some utilities, they go
11 ahead and train and exploit these capabilities anyhow. Obviously,
12 it is not required by regulation, why bother. I think they should
13 be credited.

14 COMMISSIONER GILINSKY: What is required by regulation?

15 DR. ZEBROSKI: What is not credited in the licensing
16 process is the capability of the containment to cope with much
17 more severe accidents; in other words, a question of, you know,
18 further mitigating methods. Should we one a second dome around
19 the first dome?

20 COMMISSIONER GILINSKY: Are you on point 2?

21 DR. ZEBROSKI: Yes, sir..

22 COMMISSIONER GILINSKY: Okay. What about hydrogen burns?
23 Is that something you looked into?

24 DR. ZEBROSKI: That is something -- that is a long topic
25 in itself, but I believe that is something nicely managed with

1 essentially existing containment design.

2 COMMISSIONER GILINSKY: Supplemented with techniques
3 we are not now using?

4 DR. ZEBROSKI: The hydrogen pilot light options are
5 certainly being looked at very hard, but more basically, if I say
6 I want to get a factor of ten or more in a given risk reduction,
7 I can present the initiation, I can get determination earlier in
8 the event, or I can strengthen my catching it after it has happened.

9 I am simply saying we are not giving enough emphasis to the
10 first two steps. We are still tending to focus on worst case,
11 large event and then catching it after it happens, whereas we have
12 a great deal of options in the middle ground to --

13 COMMISSIONER GILINSKY: You are talking about coping with
14 accidents beyond a normal design basis. That assumes that there
15 has been degradation in the core, right?

16 DR. ZEBROSKI: Yes.

17 COMMISSIONER GILINSKY: And you are talking about
18 systems which can be added to existing systems.

19 DR. ZEBROSKI: Already there, if they are recognized.

20 COMMISSIONER GILINSKY: What?

21 DR. ZEBROSKI: I think we will never get through. Can
22 I refer you to a couple of -- we have published a number of papers
23 in this area.

24 COMMISSIONER GILINSKY: I would very much like to see
25 them. This is a subject we are going to be discussing I think next

300 7TH STREET, S.W., REPORTERS BUILDING, WASHINGTON, D.C. 20024 (202) 554-2345

1
2
3
4
5
6
7
8
9
10
11
12
13
14
15
16
17
18
19
20
21
22
23
24
25

week.

DR. ZEBROSKI: I think there is a real increase in public -- let's give an example. Several plants, I think, Oconee and Zion, for example, have hookups so that if you use offsite power you can get a fire engine to still pump water in several places. That is a very real increase in your termination capability of unpleasant events.

It is not required in the license. It is not credited in the license.

COMMISSIONER GILINSKY: guess what I'm alluding to is we have a whole class of plants which have rather lower design pressures than say TMI. I would be interested in anything you have done on this subject.

DR. ZEBROSKI: I would just make an observation that we very often have one plant get hit by an ambulance going to another plant's accident. We tend to translate an accident from one design to another design and say that it does not resist it as well.

I think you have to look at the specific accidents in areas to the specific plant designs.

COMMISSIONER GILINSKY: In any case, if you have reports on this I would certainly be interested in seeing them.

DR. ZEBROSKI: Okay. Finally, on step three, rational basis for emergency decision-making that Bob Breen described, if it is desired to avoid false alarms and consequences, psychological

1 and possible physical damage from panic, we should use the best
2 decision process available. I put the "if" there not with malice
3 but with real concern. I do not see in the system now a clear
4 motivation to avoid psychological stress and false alarms. We
5 have now in the system many trigger events which have normally
6 been non-consequential where there is a defined emergency procedure
7 to cope with them which will have benign results; and yet, if we
8 alarm the public, we alarm the sheriff, we will get the media
9 going.

10 COMMISSIONER GILINSKY: In Crystal River the man called
11 the state on a line that was not open to the sheriff or the local
12 authorities. He did not carry out his responsibilities notifying
13 the state, but yet there was kind of a tendency to avoid -- I
14 don't know how to say this exactly, but creating too much uproar
15 about what was going on at Crystal River

16 And I think it is an understandable reaction, but I
17 think it's one one has to combat.

18 COMMISSIONER KENNEDY: It needs also to be said --

19 DR. ZEBROSKI: The motivation to utilize improper false
20 alarms is not clearly built in the system now. I think we can
21 agree on that. I think I agree with the implication of what you
22 are saying. I think it must be absolutely transparent, the system
23 must be transparent, that there can be no coverup. And making
24 the safety panel the key safety parameters available --

25 COMMISSIONER GILINSKY: "Coverup" is much too strong a

1 word here. Just a tendency not to be as forward and as quick as
2 one might be otherwise.

3 CHAIRMAN AHEARNE: I would agree with Ed that I think
4 the system we now -- we have swung the pendulum sufficiently far
5 that there is no concentration at all on avoiding the false alarms,
6 and as a result, I think we are in a situation where --

7 COMMISSIONER KENNEDY: There is danger of irresponsible
8 notification of the public, and I mean irresponsible, because
9 alarming them unduly or unreasonably is an irresponsible act.

10 DR. ZEBROSKI: I have two more charts and taking about
11 five more minutes. Can I take that long?

12 CHAIRMAN AHEARNE: Yes.

13 DR. ZEBROSKI: Next slide, please.

14 (Slide.)

15 I think we all understand the relationship of the
16 degraded core studies to other issues -- emergency response, the
17 class IX rulemaking, and the siting criteria. And I regrettably
18 must add now that it looks like it becomes an issue in many indi-
19 vidual plant licensing actions. So our hope from an industry side
20 is that the basis elements of these kinds of issues which are
21 generic be handled at least on a group of plants basis, at least
22 one class of designs -- high pressure containments, low pressure
23 containments, so on -- rather than be argued amateurishly in dif-
24 ferent licensing actions, which seems to be a concern people have.

25 So we believe the work that is underway now to define

300 7TH STREET, S.W., REPORTERS BUILDING, WASHINGTON, D.C. 20024 (202) 654-2346

1 these observable factors -- rates of progression, time available
 2 for judging the seriousness of the problem -- are the essential
 3 inputs that you should have before you make siting rulemakings,
 4 before you make emergency response rulemakings final in terms
 5 of things like reaction time and expected worst case.

6 I believe the expectations on worst case will be much
 7 more modest now if we do these analyses on a plant-by-plant basis --
 8 category by category as they are coming along. Maybe the time has
 9 passed. Obviously people have to do something about emergency
 10 response very briskly, and provisionally that will tend to be
 11 not an entirely rational decision process. It will still have
 12 false alarms built in it. But there is a potential logical progres-
 13 sion, and if we can get it, that would be very desirable. That is,
 14 to take a look again at the design capabilities, which are much
 15 greater than the FSAR calls for; take a look again at the rather
 16 long time involved in the damage scenarios when you do postulate
 17 them, and the many mitigation and termination actions you have
 18 already built into the systems, some of which are not explicit.

19 When you have all that under your belt, then I think
 20 both the emergency response plan and the siting criteria will
 21 proceed more rationally. Otherwise, those things will have to be
 22 assumed on a worst case basis prematurely, and that is very hard
 23 to back away from that worst case function.

24 The last slide is a little bit of interesting experimental
 25 work. One of the main uncertainties on the core-melt scenarios is

1 the alleged steam explosion. We think that that has been very
2 concisely contained now analytically, worked on large by Bob
3 Henry from formerly Argonne, but we have an interesting option to
4 confirm this with some large-scale experiments.

5 People have noted that the slag-type furnaces dump large
6 amounts of molten slag which is not too far different in density
7 from melted core material, and actually we are Tuesday of this
8 week -- there was a first observation on this in getting ready to
9 define the instrumentation required which will give us, I think,
10 a breakthrough in modeling capability on the large-scale steam
11 explosion kind of activities. That is a joint NSAC-Argonne-
12 Commonwealth Edison project.

13 Thank you.

14 COMMISSIONER GILINSKY: Thank you.

15 CHAIRMAN AHEARNE: That is very good. It certainly
16 sounds like you are moving out briskly on some very important areas

17 Let me get back to a question that I asked in the
18 beginning. Obviously, there are some of the areas where it is
19 probably not practical for us not to mutually overlap; for example
20 the AIF policy committee. We will probably also be giving advice
21 in a different format, but there are a number of things you are
22 doing -- the analysis of events and so forth -- that obviously
23 they are very similar to the work that, for instance, Karl
24 Michaelson's group is doing.

25 Can you give me some sense of your thoughts of where

1 you are on trying to get some working relations with them?

2 DR. ZEBROSKI: We have met with Karl and his staff,
3 in fact, with the staff before Karl was appointed, and Karl and
4 staff have been out to Palo Alto since then. We have exchanged
5 our plans in some detail, our operating manual on the significant
6 events program, and we have a drafted a memorandum of understanding
7 on how we will work together, which due to lack of diligence on
8 my part -- hopefully it would have been finalized by now, but
9 I have been overseas a lot, so I just talked to Karl today, and
10 around the week of June 25th we will have another session to try
11 to zero in on that memorandum of understanding.

12 CHAIRMAN AHEARNE: At the moment then, at least as
13 far as NSAC, you do not see any major problems arising in trying
14 to get some working relationships established.

15 DR. ZEBROSKI: I think certainly on some basics. Right
16 now we have three indexing efforts on LERs, for example -- one at
17 Oak Ridge, one here in Washington, and then we do a certain amount
18 in Palo Alto. Certainly at that basic -- the basic working tools
19 of the business, we can share that. We can share the inputs. So
20 I think we have to recognize that there is a somewhat adversary
21 relationship in the analysis phase, so those will be conducted
22 independently. But the givens of a situation, there is no reason
23 why we should not agree on the givens going into an analysis, and
24 we will probably share the arguments and the conclusions after
25 they are in a publishable form. But during the process of analysis

1 CHAIRMAN AHEARNE: Developing the data, I would imagine
2 that for a variety of reasons each of us will have access to some
3 data the other will not, and if we can work out some cooperative
4 arrangement so that we can get the best set of data that has the
5 best data base to work from, then we are all better off.

6 DR. ZEBROSKI: I think in a way the inhibition may be
7 stronger on the NRC side than our side, because if we -- certainly
8 Karl cannot afford to be in any position where it appears that
9 we are influencing his analysis.

10 CHAIRMAN AHEARNE: Of course.

11 DR. ZEBROSKI: So I think --

12 CHAIRMAN AHEARNE: Whereas we would not mind influencing
13 yours.

14 DR. ZEBROSKI: I think, however, when you are coming to
15 a conclusion on something and you know it is then going to go out
16 for peer group review, both in and out of the NRC, if you have a --
17 my analysis comes out different from yours, I think at that point
18 we are going to discuss it.

19 CHAIRMAN AHEARNE: Yes.

20 COMMISSIONER GILINSKY: From your travels abroad, is
21 there anything that foreign utilities do that stands out as an
22 improvement over what we do?

23 DR. ZEBROSKI: Many things, although many of them feel
24 obligated to understand the American scene enough -- enough to want
25 to be participants in INPO and NSAC. I think that they -- they have

1 come to many of the realizations that we are getting through
2 Rogovin and Kemeny, and a part to the action plan as the emphasis
3 on the current operations as distinct from this predominant
4 emphasis on worst case issues for licensing purposes, licensing
5 versus operation.

6 I think some of them would tend to say it is a way of
7 life. I cautioned them. I think that is a little bit of a copout,
8 because I think the same was true in this country up to about '73
9 when we had two things happen. We had a monumental increase in
10 the number of plants operating. We had a doubling time of two
11 years for a while of the number of plants in operation, so there
12 was a rapid increase on both management and technical support,
13 and that is just starting to happen in Germany, and France and
14 so on. So that is one factor.

15 The other factor which is it dilutes the people. The
16 communication we are talking about, NOTEPAD, probably existed
17 de facto up through '71, '72, '73. There were a small number of
18 plants, a small number of people who largely had come out of the
19 same background and communicated by telephone, by meetings and so
20 on. Everybody knew everybody else. And I think it was a doubling
21 from 20 to 40 megawatts where the -- made the transition from
22 the Mom and Pop store to the supermarket, and you needed the
23 computer at that point to help you out.

24 MR. LEE: Well-founded by a growth in regulatory
25 requirement standards and what have you almost at the same time.

1 DR. ZEBROSKI: That was the other factor.

2 COMMISSIONER GILINSKY: Do you see them unburdened in
3 this way?

4 DR. ZEBROSKI: They have taken -- I am just now putting
5 together a paper -- I have been asked to put a paper together on
6 overseas responses. I have a fragmentary picture of this now.

7 The French, for example, as you probably already know,
8 are redefining operating procedures very carefully as a key issue.
9 They basically have rewritten every procedure in their operating
10 book as one of the main responses they saw as being necessary.
11 The Germans have taken very seriously some elements of analysis
12 that they get out of their probabilistic risk assessments, and
13 it needs some not very major -- rather minor design changes, but
14 which clip off some of the lead risk elements.

15 So I think they are -- if you state what you mean by
16 "engineering judgment," very often it comes back to what people
17 used to call a design tradeoff. You can do a design tradeoff with
18 either economics as the tradeoff, or you can do it with reliability
19 as the tradeoff. If you do it with reliability design tradeoff,
20 you are doing exactly what we are advocating as a relative PRA.
21 You take your base experience as your reference line, and then
22 you say I would like to be -- I do not want a six-year mean time
23 to another TMI. I would like to make it better. I can define
24 that factor of five relatively with much greater precision and
25 believability than I can design 10^{-6} in the Rasmussen sense.

1 So this relative thing which really goes back to engineer
2 ing tradeoffs is basically what I see being exercised in most of
3 the overseas utilities, both in operation and regulation. Some
4 elements are showing in the action plant -- the tendency to give
5 the IRAC kind of activity a great deal of importance. And I think
6 on the utility side the tendency to use the probabilistic decision
7 tools more in deciding -- say, every plant has a menu of 50 to 100
8 urgent things to be done at the next shutdown. Some of them will
9 be ten times as reliable to safety as others. How do I pick the
10 one ten times as valuable and not get diluted by the unimportant
11 ones?

12 It is the same problem you had with the action plans, so
13 I think the picking of the important ones, which is basically the
14 engineering tradeoff -- I see that happening fairly commonly over-
15 seas, and hopefully we will be more aware of that.

16 COMMISSIONER KENNEDY: You said they were interested in
17 NSAC and INPO. Is there some relationship being developed?

18 DR. ZEBROSKI: Yes. We have four now, from Britain,
19 Sweden, Japan -- who is number four -- I have forgotten. And
20 we have negotiations with eight countries now. They want to get
21 in on NOTEPAD and all this.

22 COMMISSIONER HENDRIE: I think this has been a most
23 interesting discussion, and on subjects which are obviously of
24 crucial importance to us here. I thank you for it.

25 CHAIRMAN AHEARNE: At some other point perhaps we can

1 back to the cause of delays and growth and things like that, but
 2 thank you very much, Floyd, Byron, and gentlemen. It was very
 3 interesting, very useful, and I hope we will be able to work --

4 MR. LEWIS: The Deputy Chairman of the United Kingdom
 5 Atomic Energy Agency showed a slide to the industry in Chicago this
 6 week in which he made the very graphic point that in their safety
 7 inspection operation, they do not have a single lawyer.

8 CHAIRMAN AHEARNE: Do you notice --

9 (Laughter.)

10 (Thereupon, at 12:24 p.m., the meeting was concluded.)

300 7TH STREET, S.W., REPORTERS BUILDING, WASHINGTON, D.C. 20024 (202) 554-2345

11
12
13
14
15
16
17
18
19
20
21
22
23
24
25

This is to certify that the attached proceedings before the

NUCLEAR REGULATORY COMMISSION

in the matter of: Discussion of Progress, Status & Plans of the Nuclear
Safety Analysis Center Public Meeting

Date of Proceeding: June 12, 1980

Docket Number: _____

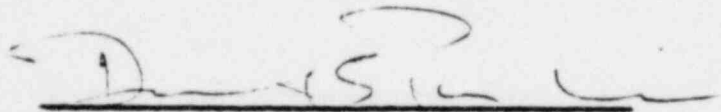
Washington, D. C.

Place of Proceeding: _____

were held as herein appears, and that this is the original transcript thereof for the file of the Commission.

David S. Parker

Official Reporter (Typed)



Official Reporter (Signature)

login at
end

SIGNIFICANT EVENT EVALUATION
AND INFORMATION NETWORK

(SEE - IN)

NSAC/INFO PROGRAM

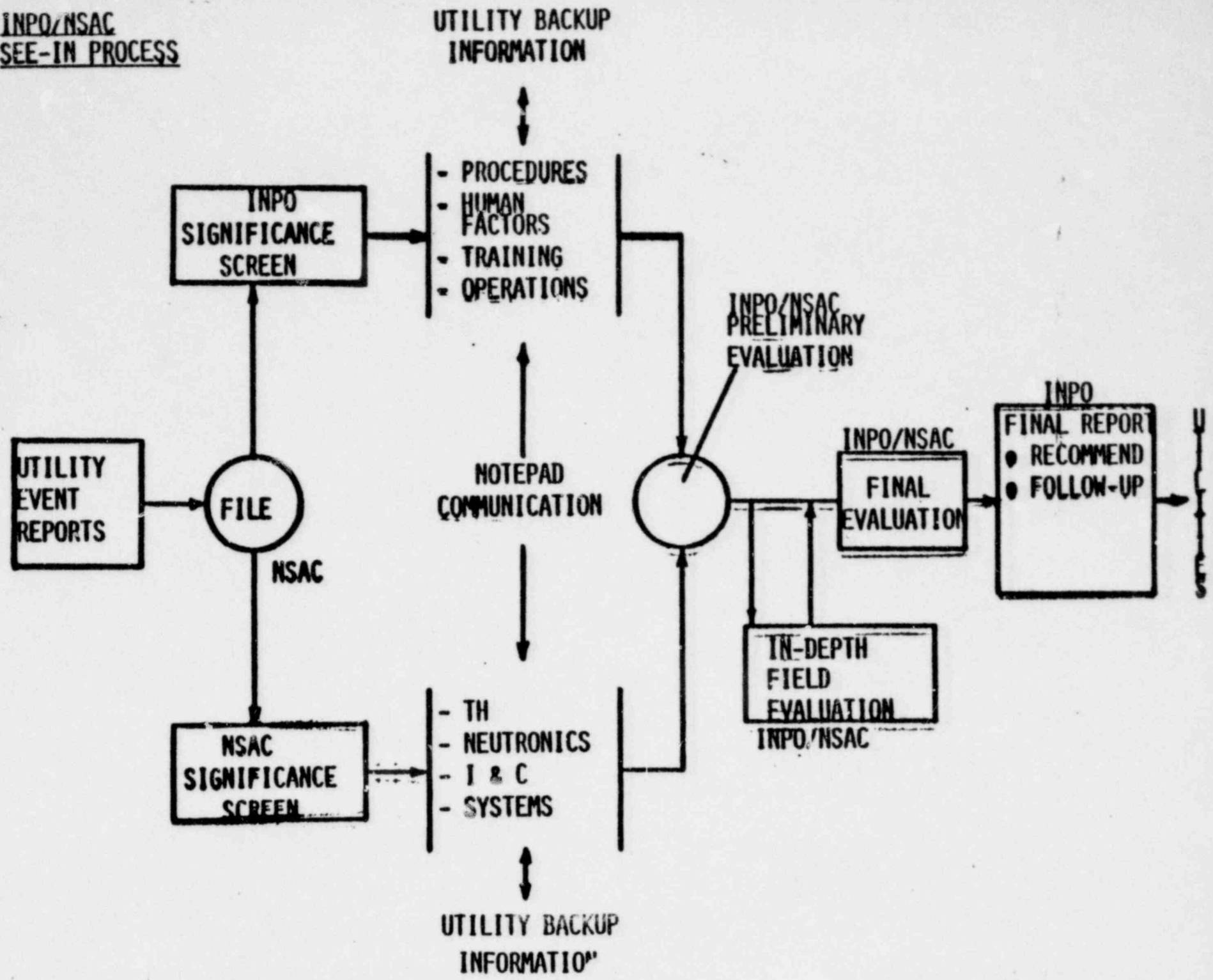
SEE-ON OBJECTIVES

- HELP TO ASSURE THAT THE CUMULATIVE LEARNING FROM OPERATING EXPERIENCE IS EFFECTIVE
- SUPPLEMENT UTILITY OPERATING EXPERIENCE REVIEW PROGRAMS

DATA INPUT

- o LICENSEE EVENT REPORTS
- o OUTAGE REPORTS
- o NPRDS
- o UTILITY CONTACTS FOR BACKUP

INPO/NSAC
SEE-IN PROCESS



ACTION ANALYSIS METHODS

- **FAULT TREES AND EVENT TREES**
- **FIELD INVESTIGATIONS**
- **ASSESSING OTHER WORK IN PROCESS**
- **REVIEWING DATABASES**
- **CONTACTING UTILITIES AND VENDORS**

ANALYSIS AND EVALUATION
OF
CRYSTAL RIVER INCIDENT

- ① JOINT NSAC/INPO TASK FORCE AT FLORIDA POWER CORP
IN 20 HRS
- ① FIRST PRIORITY WAS TO OFFER ASSISTANCE
- ① JOINT TASK FORCE REMAINED ON-SITE 7 DAYS REVIEWING DATA AND
INTERVIEWING OPERATORS, TECHNICIANS, AND MANAGERS
- ① PUBLISHED REPORT 14 DAYS AFTER THE INCIDENT
- ① FOLLOWED UP BY FURTHER TRANSIENT ANALYSIS AND
PARTICIPATION IN FLORIDA POWER CORPORATION IN-DEPTH
EVALUATIONS

WHL/6-9-80

**SIGNIFICANT EVENT TYPES
IDENTIFIED IN PILOT STUDY**

- o LOSS OF POWER ON INSTRUMENT AND CONTROL BUSES
- o OVERCOOLING TRANSIENTS IN PWRs
- o INADVERTENT OPENING OR STICKING OF RELIEF AND SAFETY VALVES
- o FAILURES INVOLVING EMERGENCY COOLING SYSTEMS

NOTEPAD IS A COMPUTER CONFERENCING SYSTEM LINKING NSAC,
INPO, UTILITIES

- COMPUTER IN PALO ALTO
- USERS CONNECT VIA A WORLD-WIDE COMMUNICATIONS NETWORK
- USER NEEDS ONLY A COMPUTER TERMINAL, ACOUSTIC COUPLER, TELEPHONE

6/9/80

NOTEPAD UTILITY PROJECTS

- 1. UPCOMING MEETING ANNOUNCEMENTS
- 2. SUMMARY OF KEY POINTS FROM PREVIOUS MEETINGS
- 3. SIGNIFICANT PLANT EVENTS
- 4. PERSONAL COMMUNICATIONS
- 5. SPOTLIGHT ON IMPORTANT DOCUMENTS
- 6. NSAC/INPO COORDINATION PROJECT

NOTEPAD IS A UNIQUE MEDIUM FOR THE EXCHANGE OF INFORMATION WHICH IS:

- PERTINENT
- TIMELY
- BROADLY DISSEMINATED
- RETRIEVABLE
- SECURE

6/9/80

POSSIBLE FUTURE APPLICATIONS OF NOTEPAD ARE:

- **REAL-TIME EXCHANGE OF INFORMATION DURING A CRISIS**
- **SUPPORT OF COMPUTER CODES TO BE COMMONLY ACCESSED BY USERS DURING A CRISIS, E.G., HYDROGEN BUBBLE SIZE, ATMOSPHERIC DISPERSION CALCULATIONS**
- **MAINTENANCE OF LISTS OF EQUIPMENT LOCATIONS, PERSONAL CONTACTS, ETC., FOR EMERGENCY RESPONSE**

6/9/80

DEGRADED CORE STUDIES

E. L. ZEBROSKI

FOR PRESENTATION TO NRC

JUNE 12, 1980

DEGRADED CORE STUDIES - I TOPICS COVERED

1. EXPLICIT ANALYSIS OF THE PROGRESSION OF PHYSICAL PROCESSES IN CORE-DAMAGING ACCIDENTS.
2. MAPPING OF ALTERNATE SCENARIOS OF VARIOUS HYPOTHETICAL EXTENSIONS TO SEVERE CORE DAMAGE, CORE MELTING, VESSEL MELTING, CONCRETE MELTING, AND THREATS TO INTEGRITY OF CONTAINMENT FROM OVERPRESSURE OR MELT-THROUGH.
3. ANALYSIS OF OBSERVABLE CONDITIONS AND RATE OF PROGRESSION FOR EACH ACCIDENT SCENARIO FOR OPERATOR GUIDANCE AND EMERGENCY DECISION-MAKING.
4. ANALYSIS OF EFFECTIVENESS AND RELIABILITY OF AVAILABLE MEANS FOR TERMINATING EACH ACCIDENT SEQUENCE AT ANY STAGE IN PROGRESSION, TO PRESERVE INTEGRITY OF CONTAINMENT.
5. ANALYSIS OF BACKUP MEANS AND ADDED RELIABILITY OF TERMINATION OF ACCIDENT -- INCLUDING IMPROVISABLE MEANS SUCH AS FIRE-ENGINE WATER SUPPLY.

STATUS

- FOR TMI, ITEMS 2 AND 3 COMPLETE AND DOCUMENTED (NSAC-2 MARCH '80)
- SEVERAL MAIN SEQUENCES ANALYZED, SERIES OF REPORTS SCHEDULED
- ANALOGOUS STUDIES FOR OTHER DESIGNS SCHEDULED

DEGRADED CORE STUDIES - II RESULTS TO DATE

- HYPOTHETICAL EXTENSIONS OF THE TMI ACCIDENT BEYOND CORE MELTING HAVE BEEN MAPPED AND PHYSICAL EFFECTS OF MAIN LINES ANALYZED.
- ALL SEQUENCES PROVIDE DEFINITE PATTERNS OF A WIDE VARIETY OF OBSERVABLE FACTORS, CLEARLY INDICATING THE PROGRESSION OF THE ACCIDENT.
- ALL SEQUENCES CAN BE SUCCESSFULLY TERMINATED WITHOUT LOSS OF CONTAINMENT INTEGRITY USING AVAILABLE WATER SUPPLIES (OR BACKUPS), AND AVAILABLE HEAT SINKS (OR BACKUPS).
- AT LEAST 99.9% PROBABILITY OF PRESERVING THE INTEGRITY OF CONTAINMENT APPEARS TO HAVE BEEN AVAILABLE AT TMI, EVEN IF COMPLETE CORE MELTING AND VESSEL FAILURE ARE POSTULATED TO OCCUR BEFORE ANY REMEDIAL ACTION (AUTOMATIC OR MANUAL) OCCURS.
- FOR "DO NOTHING" CASES, SEQUENCES STUDIED TO DATE REQUIRE LONG PERIODS OF TIME TO PRODUCE SIGNIFICANT THREATS TO INTEGRITY OF CONTAINMENT. EVEN THESE CASES DO NOT RESULT IN MAJOR RELEASES OF RADIATION SUCH AS POSTULATED IN WASH-740.
- EVENTUAL THREATS TO CONTAINMENT CAN BE POSTULATED FOR SOME SEQUENCES, BUT SO FAR THIS OCCURS ONLY IF: (A) THERE IS NO MANUAL OR AUTOMATIC RESPONSE; OR (B) ADDITIONAL LOW PROBABILITY CONDITIONS ARE ASSUMED, CONTRARY TO ACTUAL SITUATION.
- DETAILED PHYSICAL ANALYSIS OF FURTHER HYPOTHETICAL SEQUENCES AND SYSTEM DESIGNS IS PROCEEDING. EXPERIMENTS TO REDUCE UNCERTAINTIES IN ANALYSES ARE BEING PURSUED BY NSAC, ARGONNE, SANDIA, KARLSRUHE LABS.

DEGRADED CORE STUDIES - III

RESULTS OF REALISTIC STUDIES OF DEGRADED CORE PROGRESSIONS ARE USEFUL OR ESSENTIAL FOR THE FOLLOWING:

1. REAL INCREASE IN PUBLIC SAFETY BY ADDED OPERATOR EDUCATION AND TRAINING TO COVER MEANS FOR RECOGNIZING AND TERMINATING SUCH EVENTS.
2. REAL INCREASES IN PUBLIC SAFETY IN RECOGNIZING AND MAINTAINING A HIGH DEGREE OF CAPABILITY OF CONTAINMENT SYSTEMS FOR COPING WITH ACCIDENTS BEYOND NOMINAL DESIGN BASIS (NOT NOW FULLY EXPLOITED OR CREDITED IN RISK ANALYSIS WHICH FOCUSES EXCLUSIVELY ON "DO-NOTHING" WORST CASES).
3. PROVIDING A RATIONAL BASIS FOR EMERGENCY DECISION-MAKING; IF IT IS DESIRED TO AVOID FALSE ALARMS AND CONSEQUENT PSYCHOLOGICAL AND POSSIBLY PHYSICAL DAMAGE RESULTING FROM PANIC. PRESENT POLICY AND RULES APPEAR TO GUARANTEE MANY FALSE ALARMS FROM EVENTS WHICH HAVE OCCURRED MANY TIMES WITH BENIGN RESULTS.

DEGRADED CORE STUDIES - IV RELATIONSHIP TO OTHER ISSUES:

DEGRADED CORE STUDIES

ACCIDENT SCENARIOS FOR SPECIFIC DESIGN
TERMINATION MEANS AVAILABLE
PROBABILITIES OF TERMINATION
WITHOUT THREAT TO CONTAINMENT
POSSIBLE CONTAINMENT LEAKAGE
MODES AND PROBABILITIES
PROBABILITY, TYPE, AND RATES
OF RELEASE TO ENVIRONMENT
CONSEQUENCES TO ENVIRONMENT

DEFINE: OBSERVABLE FACTORS
AT EACH STAGE;
RATES OF PROGRESSION;
OPTIONS FOR SAFE TERMINATION;
OBSERVATIONS TO CONFIRM
SAFE TERMINATION, AND/OR
OBSERVATIONS TO CONFIRM IF
EVACUATION MAY BE PRUDENT ON
INDICATIONS THAT TERMINATION
MEANS ARE INEFFECTIVE.
TIMES AVAILABLE EVEN IF
TERMINATION MEANS ARE IN-
EFFECTIVE (TO PREVENT
PREMATURE ALARMS OR PANIC
JUDGEMENTS)

ESSENTIAL FACTUAL INPUTS TO:

EMERGENCY RESPONSE PLANS

RATIONAL EMERGENCY
DECISION PROCESS

CLASS 9 RULEMAKING

REALISTIC VERSUS EXTREME WORST-
CASE ASSUMPTIONS

SITING CRITERIA

REALISTIC VERSUS EXTREME WORST-
CASE ASSUMPTIONS

DEGRADED CORE STUDIES - V. MELTED CORE TEST SIMULATION

- SOME UNCERTAINTIES REMAIN IN ANALYSIS OF SOME CORE-MELT SCENARIOS

- MELTING CORE FALLS INTO WATER-FILLED CAVITY
 - POSSIBLE STEAM EXPLOSION
 - FRAGMENTATION OF CORE DEBRIS
 - COOLABILITY OF FRAGMENTS

- ANALYTICAL BOUNDS ON EACH ITEM STRONGLY SUPPORT MODERATE EFFECTS, CONTAINMENT INTEGRITY INTACT

- CONFIRMATION OF KEY ELEMENTS OF ANALYSIS TO BE TRIED BY LARGE SCALE SIMULATION USING "SLAG-TAP" COAL FURNACE
 - OVER 50 KG/MINUTE FLOW OF MOLTEN SLAG SIMULATING "CORIUM"
 - HIGH SPEED MOVIES AND INSTRUMENTATION FOR INPUT TO ANALYSIS
 - JOINT PROJECT OF NSAC/ANL/COMMONWEALTH EDISON

- EXPECT MAJOR STEP IN CONFIDENCE OF REALISTIC MODELLING OF EXTREME-CASE EVENTS, AND ASSURANCE OF LONG TERM COOLABILITY

PROBABILISTIC RISK ASSESSMENT

EMERGENCY PLANNING

R. J. BREEN

NUCLEAR SAFETY ANALYSIS CENTER

FOR PRESENTATION TO NRC

JUNE 12, 1980

OCONEE PROBABILISTIC RISK ASSESSMENT

MAIN OBJECTIVES

- BENCHMARK INDUSTRY PRA STUDY
 - METHODS
 - RESULTS
 - SIGNIFICANCE OF RESULTS

- IMPROVE UTILITY/INDUSTRY CAPABILITY IN PRA METHODS
 - HANDS-ON EXPERIENCE
 - MANAGEMENT TOOL

- EVALUATION OF PUBLIC HEALTH RISK
AND PLANT DAMAGE RISK

- DEVELOP EVENT TREE/FAULT TREE MODEL FOR USE BY
UTILITY -- WORKING TOOL FOR ACCUMULATING OPERATING
EXPERIENCE.

OCONEE PROBABILISTIC RISK ASSESSMENT

IMPLEMENTATION

- STAFFING
 - NSAC

 - CONTRACTORS

 - UTILITIES

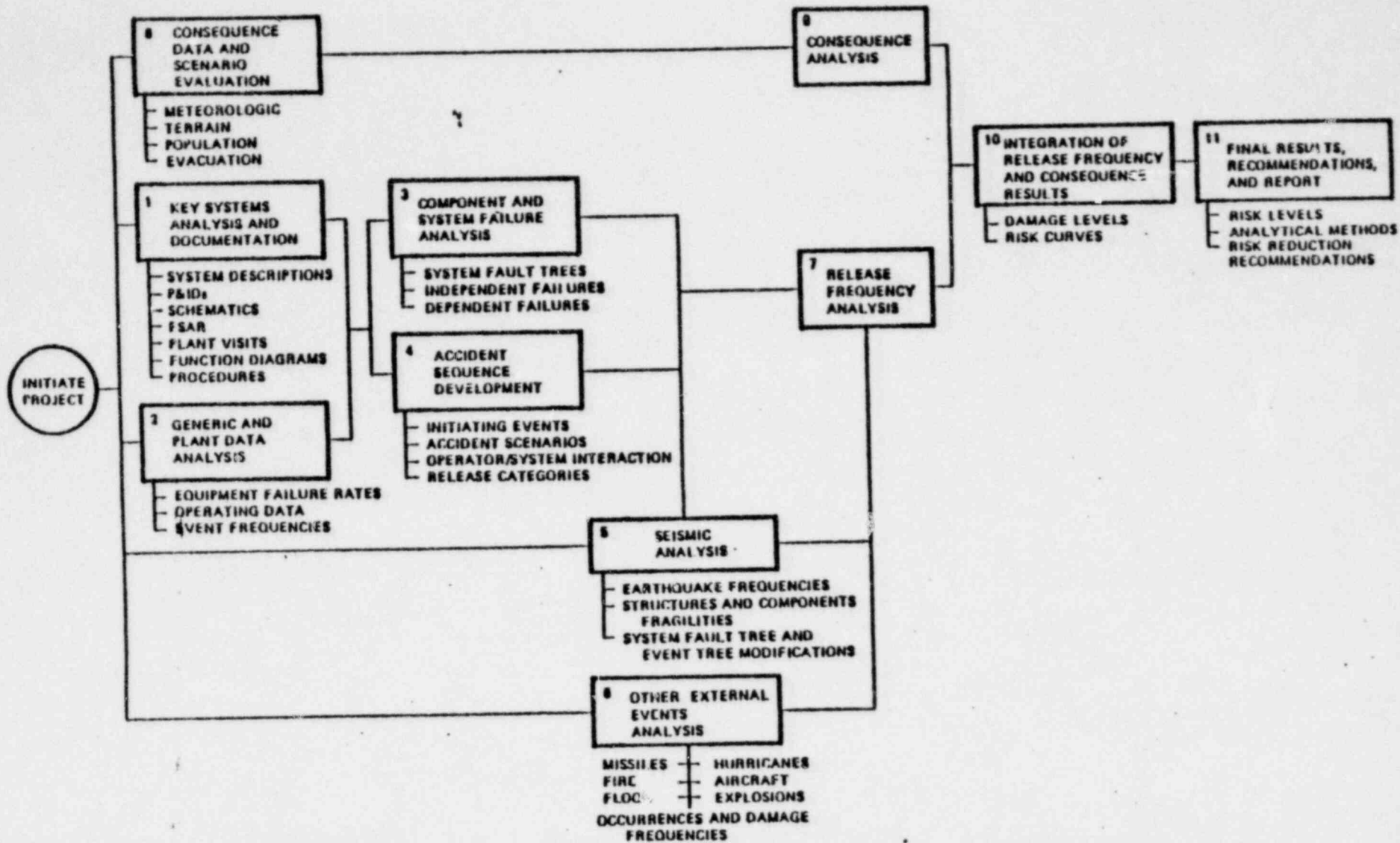
- ONE YEAR DURATION

- ADVISORY REVIEW GROUP

- DETAILED WORK PLAN BEING PREPARED

- PLANT DATA BEING COLLECTED

- TRAINING SESSIONS BEING DEVELOPED



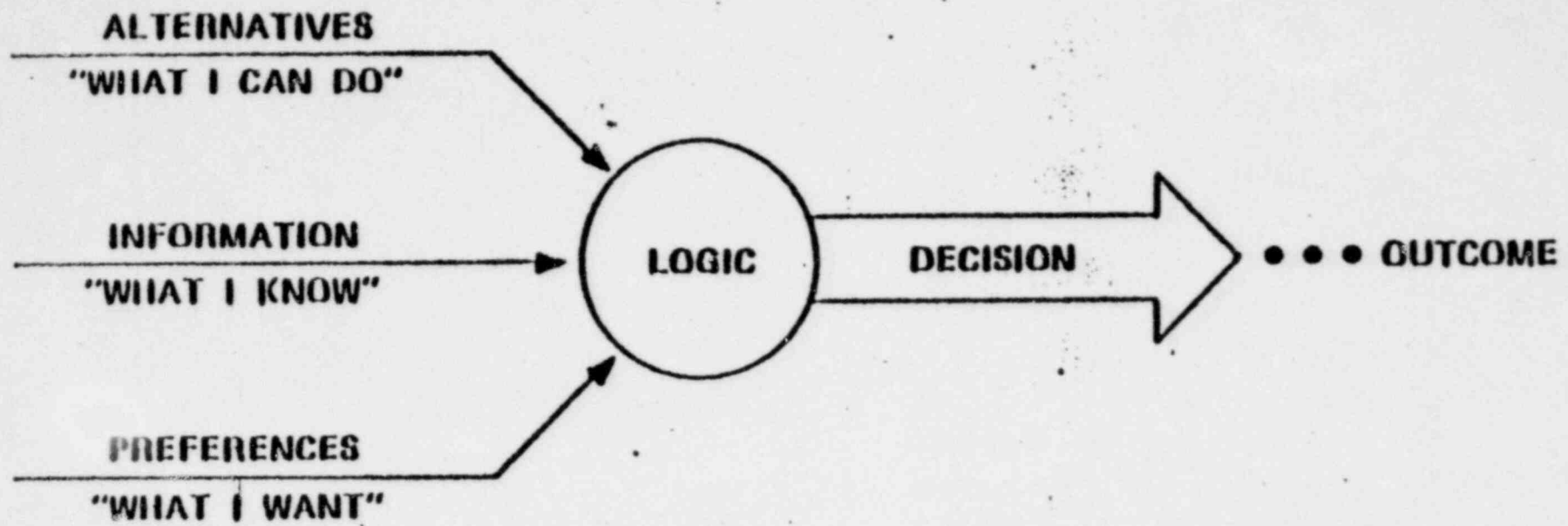
TASK NETWORK OCONEE PROBABILISTIC RISK ASSESSMENT

EMERGENCY PLANNING

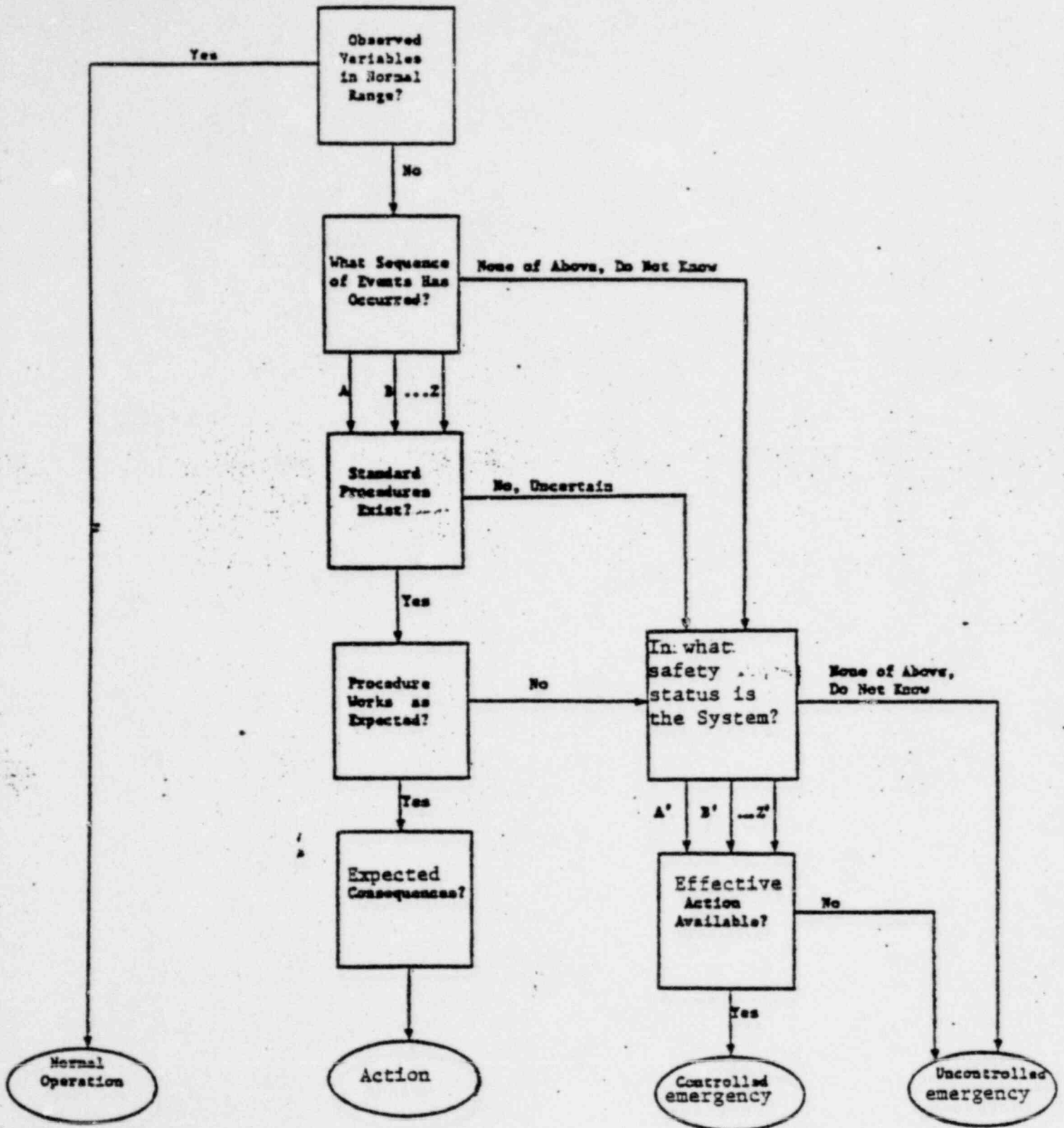
NSAC STUDIES

- APPLICATION OF DECISION ANALYSIS
 - SYSTEMATIC APPROACH TO DECISION MAKING
 - BASIS FOR COMMUNICATION AMONG DIVERSE PARTIES

- BASIC ELEMENTS
 - INCLUDE PROCEDURES AND SYSTEMS TO COPE WITH MOST LIKELY CASES
 - DISTINGUISH BETWEEN CASES WITH AND WITHOUT STANDARD PROCEDURES
 - MAKE FULL USE OF TIME AND INFORMATION AVAILABLE



ELEMENTS OF GOOD DECISIONS



DECISION MAKING IN EMERGENCIES

NSAC PROGRAM OUTLINE

NSAC ORGANIZATION

SAFETY CONSOLE

SAFETY GOAL

E.L. ZEBROSKI

FOR PRESENTATION TO NRC
JUNE 12, 1980

MSAC WORK PROGRAM OUTLINE
1980-1981

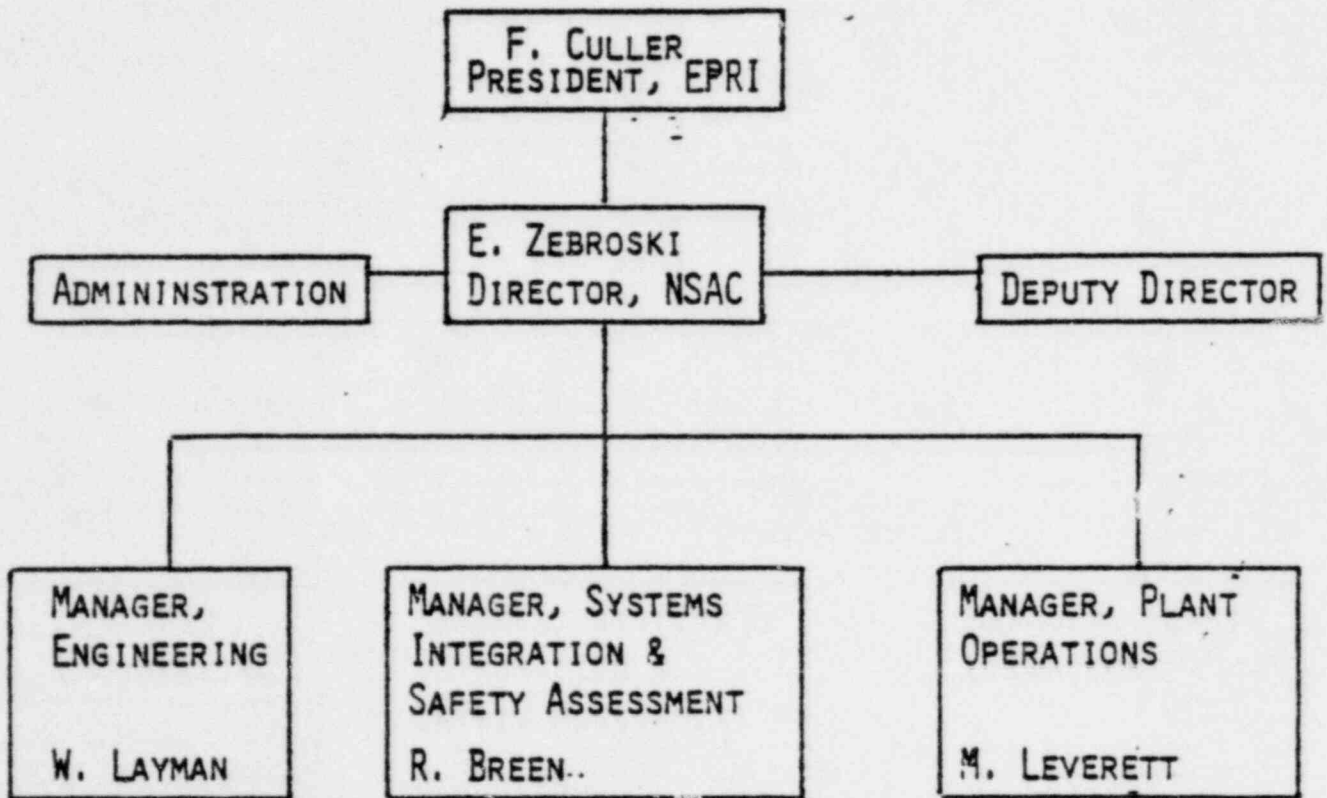
MAJOR PROJECT AREAS:

- I. SIGNIFICANT EVENT SCREENING AND EVALUATION
- II. NUCLEAR POWER PLANT OPERATING EXPERIENCE;
CASE STUDIES OF POTENTIALLY SIGNIFICANT EVENTS
- III. RESPONSE TO REGULATORY ISSUES;
 - ACTION PLAN
 - HIGH ENERGY LINE BREAKS
 - TECHNICAL SUPPORT TO REGULATORY RESPONSE GROUPS
- IV. GENERIC SAFETY EVALUATIONS
 - PROBABILISTIC STUDIES
 - DEGRADED CORE STUDIES AND CLASS 9
 - EMERGENCY DECISION PROCESSES
 - KEY SAFETY PARAMETERS DISPLAY
 - SAFETY GOAL FORMULATIONS
 - STRATEGIC PLANNING FOR GENERIC ISSUES
- V. INFORMATION AND DATA NETWORK
 - ZYTRON DOCUMENTATION SYSTEM
 - NOTEPAD - COMPUTER CONFERENCING
NETWORK & DATA SYSTEM WITH ALL
NUCLEAR UTILITIES; WORLDWIDE
CAPABILITY
 - ADVANCED COMMUNICATION SYSTEM STUDIES

} OPERATIONAL
SINCE 1979
- VI. TMI FOLLOWUP; HEALTH STUDY, CLEANUP DATA

NSAC ORGANIZATION

- o ADMINISTRATIVELY FUNCTIONS AS A DIVISION OF EPRI.
- o FUNDED SEPARATELY BY CONTRIBUTION OF MOST NUCLEAR UTILITIES, PUBLIC AND PRIVATE.
- o STAFF AND STRUCTURE: STAFF 51 INCLUDING LOAN EMPLOYEES FROM 4 NSSS SUPPLIERS; 6 US UTILITIES; 4 OVERSEAS UTILITIES.



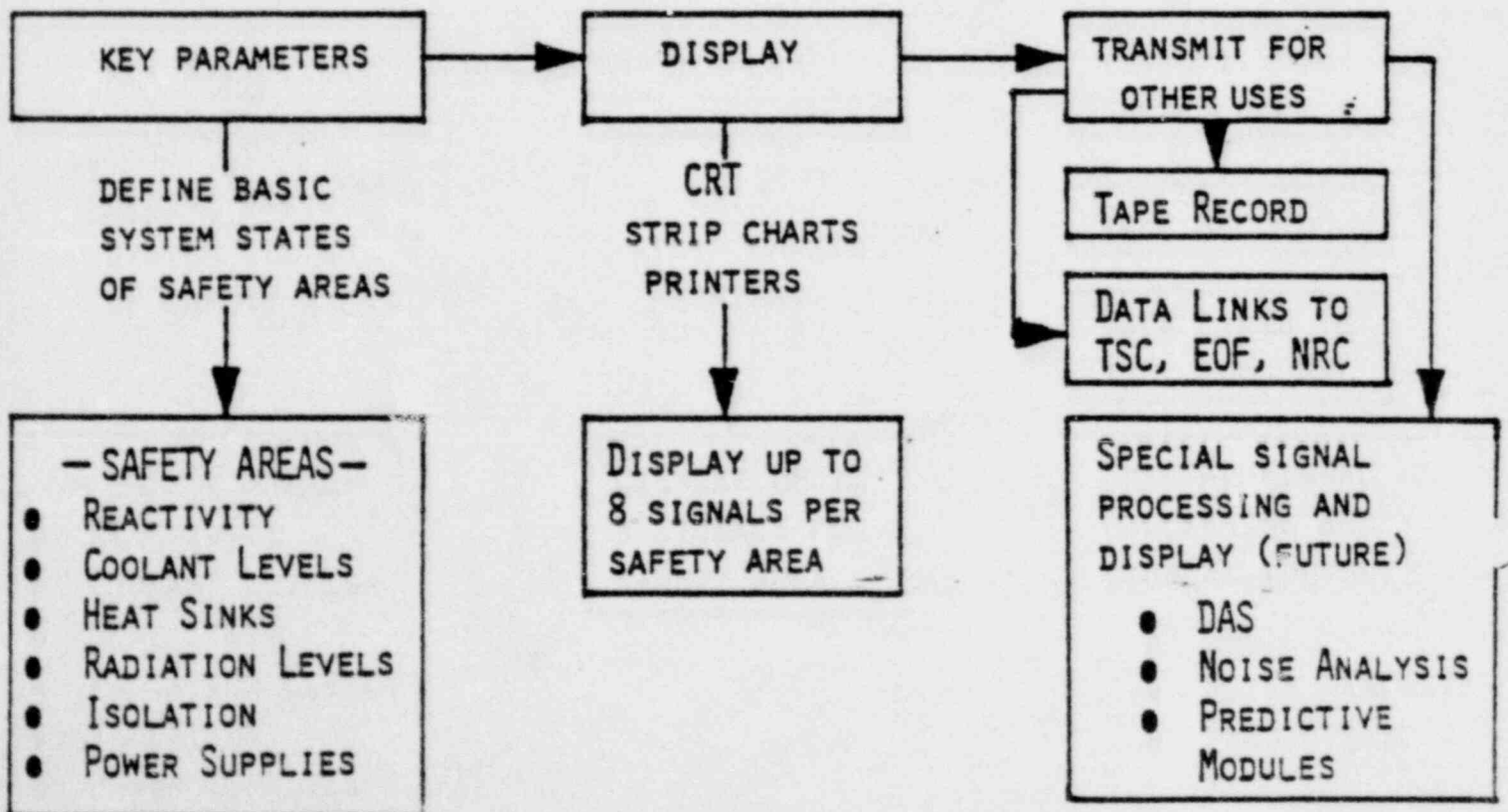
CORE ANALYSIS
 INSTRUMENTATION &
 CONTROLS
 SIGNIFICANT EVENTS
 SAFETY CONSOLE
 STRUCTURAL ANALYSIS

PROBABILISTICS
 EMERGENCY DECISION
 PROCESS
 INFORMATION AND
 DATA SERVICES
 SAFETY ANALYSIS

PLANNING
 RADIATION & HEALTH
 PLANT CHEMISTRY
 INDUSTRY REPORT

SAFETY PANEL
-- OR CONSOLE

- OBJECTIVES:
- HUMAN FACTORS DESIGN TO AVOID POSSIBLE CONFUSION
 - CLEAR DESCRIPTION OF STATE OF THE SYSTEM
 - UNAMBIGUOUS VERIFICATION OF PROBLEM/NO-PROBLEM SITUATION
 - PRIMARY AIM - PLANT SAFETY
 - KEY SAFETY PARAMETERS ONLY
 - SIGNALS FROM EXISTING SENSORS
 - CONTINUOUS DISPLAY WITH TRENDS
 - MINIMUM COMPLEXITY IN DATA PROCESSING AND DATA LOGGING SYSTEM
 - DOESN'T REQUIRE ANOTHER LARGE COMPUTER
 - CONTROL AND ACTUATION INFORMATION OMITTED



SAFETY GOAL - I

- "RISK ENVELOPE" ESTIMATE BY WASH-1400 USEFUL TECHNIQUE BUT NOT OF ITSELF A WORKABLE TOOL FOR DESIGN, OPERATION, & REGULATION.
- ABSENT A PRACTICAL SAFETY GOAL. THERE IS TENDENCY OF ALL REGULATION TO STRIVE FOR NEAR-ZERO RISK FROM ANY DEFINED HAZARD.
- MEMBERS OF BIO-ETHICS COMMUNITY (DNA, SACCHARIN, EXTREME LIFE SUPPORT MEASURES, ABORTION CRITERIA, ETC.). NOTE THAT EXTREME REDUCTIONS IN A SPECIFIED RISK OFTEN INCREASE OTHER, LESS WELL-STUDIED RISKS.
- PRESENT LEGISLATION PROVIDES NO GUIDE FOR REGULATION TO AVOID EXCESSIVE INCREASED IN ALTERNATE RISKS OF HUMAN MISERY AND DEATH (E.G., DEPRIVATION, SOCIAL CHAOS, INFLATION, POSSIBLE CONTRIBUTING FACTOR FOR WARS) FROM DILATORY EXPLOITATION OF DOMESTIC ENERGY CAPABILITIES.
- ONE MEASURE OF PENALTY TO SOCIETY; NEARLY ONE TRILLION DOLLARS ADDED FUEL BILL IN THIS CENTURY DUE TO DELAYS, CANCELLATIONS, OR NON-COMMITMENTS OF NUCLEAR UNITS.

ELZ:cic
6/12/80

SAFETY GOAL - II ATTRIBUTES REQUIRED

- REQUIRES DEFINITIONS OF PRACTICAL METHODS FOR DESIGN & OPERATING DECISIONS
- MUST PROVIDE AN OBJECTIVE BASIS FOR REGULATOR-UTILITY ANALYSIS AND AGREEMENT ON WHAT IS "SAFE ENOUGH"
- MUST BE CLEARLY A "NON-ZERO" RISK GOAL AND METHODOLOGY
- MUST BE DESCRIBABLE IN TERMS WHICH ARE UNDERSTANDABLE AND ACCEPTABLE BY REASONABLY INFORMED (AND EMOTIONALLY STABLE) LAYMEN
- MUST PROVIDE FOR FULL USE OF BEST-AVAILABLE DATA AND DECISION PROCESSES

ELZ:cic
6/12/80

SAFETY GOAL - III ONE POSSIBLE FORMULATION OF SAFETY GOAL

1. REACTOR DESIGN AND OPERATION TO INSURE THAT EXPECTED TIME TO CORE-DAMAGING ACCIDENTS IS NOT LESS THAN 30 YEARS.
2. REACTOR AND CONTAINMENT SYSTEM DESIGN AND OPERATION TO MAINTAIN ASSURANCE OF NOT LESS THAN 99.9% PROBABILITY OF TERMINATION OF THE ACCIDENT WITHOUT RADIATION RELEASE LEADING TO A TOTAL DOSE OF 1 REM TO ANY MEMBER OF THE PUBLIC.
3. USE RELATIVE RISK ASSESSMENT METHODS (SIMILAR TO CONVENTIONAL ENGINEERING TRADE-OFF STUDIES) TO ESTABLISH NEED FOR, OR ADEQUACY OF, DESIGN OR OPERATING IMPROVEMENTS WHICH ESTABLISH THAT CRITERIA (1) AND (2) ABOVE ARE MET, USING EXISTING OPERATING EXPERIENCE AS REFERENCE BASE.
4. USE STATISTICALLY RIGOROUS FORMULATION WITH DEFINED CONFIDENCE LEVELS AND PERMISSIBLE ERROR BOUNDS, WHERE NEEDED, AND INCLUDE CUMMULATIVE EFFECTS OF ACTUAL TOTAL POPULATION OF OPERATING REACTORS.

ELZ:cic
6/12/80