



UNITED STATES  
NUCLEAR REGULATORY COMMISSION  
WASHINGTON, D. C. 20555

Enclosure 1

MAR 15 1977

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MEMORANDUM FOR: Ben C. Rusche, Director  
Office of Nuclear Reactor Regulation

FROM: Michael B. Aycock  
Paul S. Check  
Gordon L. Chipman, Jr.  
Lawrence P. Crocker  
John C. Guibert

SUBJECT: TASK FORCE RECOMMENDATIONS RELATED TO THE  
DEVELOPMENT OF A PROGRAM PLAN FOR THE MANAGEMENT  
OF NRR TECHNICAL ACTIVITIES

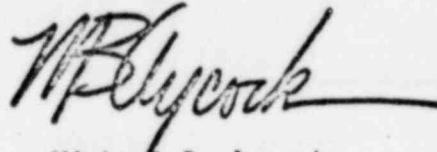
In accordance with your directive of February 22, 1977, we have prepared the enclosed report providing our recommendations for a program plan for the management of NRR technical activities. We believe the program plan described in our report sets out a basic framework of policy, organizational structure and procedures that will provide the necessary tools to effectively manage the technical activities within NRR. By copy of this memorandum, we have transmitted our report to the division directors for their consideration.

The principal input to the report was our collective experience with the difficulties involved with this management activity in the past. We readily admit that the program plan we have developed will not completely resolve all of these difficulties. However, we believe that whatever difficulties remain can be overcome by a firm management commitment to the goal of timely completion of technical projects. Such a commitment at the lower and intermediate management levels must be supported by a similar commitment at the upper management levels by providing adequate resources and by providing unambiguous guidance as to NRR priorities and task responsibilities.


We will be most happy to discuss our recommendations with you, and the division directors should you find it appropriate. We suggest that such discussions would be helpful in your deliberations.

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Unless otherwise directed, we consider our task to be complete.



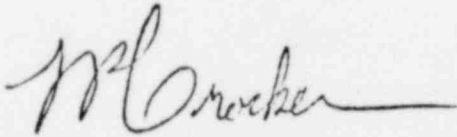
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Technical Assistant  
Program Support Branch



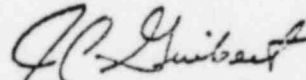
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Enclosure:  
Task Force Report

cc: E. G. Case  
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