

REPORT OF SPECIAL TASK FORCE

ON

THREE MILE ISLAND CLEANUP

MARCH 4, 1980

REPORT DATE

FEBRUARY 28, 1980

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OUTLINE

- PURPOSE OF SPECIAL TASK FORCE
- APPROACH
- KEY FINDINGS
- KEY RECOMMENDATIONS
- WHERE WE ARE GOING FROM HERE

PURPOSE OF SPECIAL TASK FORCE

- BASED ON MR. DIRCKS' MEMO, FEBRUARY 19 MEETING
 - EVALUATE CLEANUP OPERATIONS, APPROACH AND PACE
 - ASSESS FUTURE PLANS
 - EXAMINE PROBLEMS AND MAKE RECOMMENDATIONS
 - IDENTIFY LEGAL REQUIREMENTS AND RESPONSE
- COVER BOTH LICENSEE AND NRC ACTIVITIES
- REPORT TO COMMISSION IN 10 DAYS

A P P R O A C H

- ORGANIZE WORK TO MEET TIME CONSTRAINTS
- STARTED TECHNICAL ANALYSIS (FEBRUARY 20)
- MET WITH NRC, DOE, LICENSEE, STATE AND LOCAL OFFICIALS (FEBRUARY 20-23)
- MET WITH CEQ (FEBRUARY 25)
- PREPARED REPORT (FEBRUARY 26-28)

KEY FINDINGS

- ZERO RELEASES IMPOSSIBLE, BUT POLICY INTERPRETED AS ZERO RELEASES;
CLEANUP HAMPERED
- STAFF AUTHORITY UNCLEAR; ALL DECISIONS TO COMMISSION
- LICENSEE CLEANUP APPROACH LOGICAL, BUT MANY UNKNOWNNS
- NEED TO USE POLICY FLEXIBILITY FOR DATA GATHERING AND MAINTENANCE
PRIOR TO PEIS

KEY FINDINGS (CONT.)

- MAJOR TECHNICAL PROBLEMS: POSSIBLE FAILURES LEADING TO GREATER DIFFICULTY IN CLEANUP, EXPOSURES, OFFSITE RELEASES, AND PUBLIC CONCERN; DELAYS INCREASE WORKER RISK; LACK OF INTERIM CRITERIA
- OTHER PROBLEMS: PERCEIVED LOW PRIORITY; INSUFFICIENT RESOURCES (SITE AND PEIS); LICENSEE FINANCES, POSSIBLE BANKRUPTCY; WASTE MANAGEMENT; PUBLIC ANXIETY PLUS LICENSEE AND NRC LACK OF CREDIBILITY; END USE OF PEIS
- OTHER FACTORS: STATE OF PENNSYLVANIA AND CEQ VIEWS

KEY RECOMMENDATIONS

- COMMISSION COMMIT TO PROCEEDING WITH CLEANUP AS EXPEDITIOUSLY AS POSSIBLE; PROVIDES UMBRELLA FOR PRIORITY, RESOURCES, TIMELY STAFFWORK, AND PROMPT DECISIONS, E.G. ON VENTING PROPOSAL
- STAFF ESTABLISH INTERIM CRITERIA TO PERMIT RELEASES FOR DATA GATHERING AND MAINTENANCE; SUBMIT FOR APPROVAL WITH NECESSARY "ONE-TIME" ASSESSMENTS; REQUIRE LICENSEE TO REVISE PLANS ACCORDINGLY
- ENSURE TIMELY COMPLETION OF PEIS (SUFFICIENT FUNDING, ATTENTION); REEXAMINE SCHEDULES FOR ACCELERATION
- MAKE ONSITE SUPPORT STAFF PERMANENT; PROVIDE FULL-TIME SPOKESMAN; MOVE ENVIRONMENTAL ASSESSMENTS TO BETHESDA; INCREASE STAFF

KEY RECOMMENDATIONS (CONT.)

- STAFF CONTINUE TO ASSESS RISKS; REEVALUATE POTENTIAL FOR CRITICALITY AND ENSURE IT CAN'T HAPPEN

- STAFF TAKE POSITIVE ACTIONS TO ENSURE EFFECTIVE COMMUNICATIONS WITH CITIZENS PLUS STATE AND LOCAL OFFICIALS REGARDING CLEANUP, ASSOCIATED PLANNED OR UNUSUAL EVENTS, AND THE PEIS

- OTHERS:
 - ASSURE ADEQUATE REVIEW FOR LONG-TERM WASTE IMPACT; DEFINE BETTER END USE OF PEIS AND ENSURE PEIS FULFILLS INTENTIONS; AND PREPARE, IN CONJUNCTION WITH OTHER AGENCIES, CONTINGENCY PLAN IN CASE OF LICENSEE FINANCIAL FAILURE

 - EDO ESTABLISH AND ENFORCE PLANS, SCHEDULES, PRIORITIES, RESOURCE ALLOCATIONS THROUGHOUT

WHERE WE ARE GOING FROM HERE

• EDO FEBRUARY 29 LETTER:

- ENDORSES THRUST OF REPORT
- ESTABLISHES INTENT THAT STAFF MOVE IMMEDIATELY IN KEY AREAS
- COMMITS TO PREPARATION OF MASTER PLAN AND SCHEDULE FOR CLEANUP AND IMPLEMENTATION OF RECOMMENDATIONS

• EDO WILL PROCEED, BEGINNING TODAY, WITH STAFF TASKING