

UNITED STATES NUCLEAR REGULATORY COMMISSION WASHINGTON, D. C. 20555

OCT 1 5 1979

MEMORANDUM FOR: Robert M. Bernero, Assistant Director

for Material Safety Standards

Division of Engineering Standards, SD

FROM:

Robert F. Burnett, Director Division of Safeguards, NMSS

SUBJECT:

REVIEW OF PRELIMINARY DRAFT STAFF PAPERS ON DECOMMISSIONING: NUREG-0584 ON FINANCIAL

ASSURANCE AND NUREG-0590 ON REGULATORY CHANGES

The two above listed NUREG documents are informative, well written, and technically sound. They are well suited for serving as a basis for formulating recommendations for policy and regulatory changes with respect to decommissioning of nuclear facilities. The following commentary is intended only to suggest consideration of several discounted cash flow *echniques for analyzing financial alternatives other than the net present value (NPV) method.

NUREG-0584 uses NPV as a discounted cash flow decision criterion in evaluating the relative effectiveness of alternative financial assurance mechanisms. There are two other discounted cash flow approaches, however, which might be worth considering. The internal rate of return (IRR) criterion and the terminal value (TV) criterion are often used in evaluating financial alternatives. The TV method is less often used than either the IRR or NPV methods, and may not be appropriate for the decommissioning financial analysis problem. The IRR approach should probably be considered, however. While NPV and IRR give equivalent results in some situations, these two discounted cash flow decision criteria sometimes give contradictory "accept/reject" finance signals. For example, often it is necessary to rank finance decisions. This occurs when capital is rationed or when two or more finance opportunities are mutually exclusive. Consideration might, therefore, be given to evaluating the merit of using IRR, or even TV, in addition to or in the place of NPV in analyzing decommissioning financial alternatives.

> Robert F. Burnett, Director Division of Safeguards, NMSS

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