

JUN 13 1979

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MEMORANDUM FOR: B. H. Grier, Director, RI ✓

THRU: E. J. Brunner, Chief, RO&NS Branch, RI

FROM: H. B. Kister, Chief, Nuclear Support Section No. 2, RO&NS Branch, RI

SUBJECT: REPORT OF ACTIVITIES AT THREE MILE ISLAND

This memorandum is in response to Region I announcement No. 79/20 dated April 17, 1979.

I. Narrative of Time at TMI

Arrived on site at 6:45 a.m. on April 16, 1979 to relieve E. C. McCabe as IE Shift Supervisor on the 8:00 a.m. to 4:00p.m. shift. I departed on April 17, 1979 at 2:45 p.m. upon being relieved by E. C. McCabe. During the above-time period I normally arrived on site at 6:45 a.m. and departed at 6:00 p.m. An average day was 11 hours.

2. Summary of Activities Performed

- A. On shift coordination of IE activities
- B. IE representative at the 9:00 a.m. Licensee Senior Technical Meeting
- C. Supervision of IE Inspectors
- D. Acted as liason between the licensee and the office of State Programs regarding offsite waste shipments.

3. Comments/Observations regarding Licensee Operations on Site

Maintaining the status of all the activities being conducted on site appeared to be the licensee's biggest challenge. Progress was painfully slow at times due to the complexity of the situation and the minimum time available to thoroughly plan out the work activities. It appeared that overall control of the activities improved during my tenure. Job status was being maintained in the control room and the overall activity reviewed and decisions made at the 9:00 a.m. and 6:00 p.m. Technical Group Meetings. Briefings continued to be conducted for each oncoming shift in the control room.

In summary the immensity of the task quickly became very clear to me. It was noted that the talent needed to get the job done appeared to be available and there was no hesitation on the licensee's part to do what was necessary to assure accomplishment of the task.

4. Comments/Observations regarding IE/NRC Operations at the Site

It was quickly apparent that the working relationship between IE and

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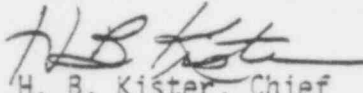
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NRR needed to be improved. IE needed to become more closely aware of the planning efforts being undertaken and the management decisions being made on a day to day basis. The IE shift supervisor began attending the licensee's twice daily Technical Review Meetings with NRR. This appeared to improve and make better use of IE capabilities. The NRC trailers were moved on site during this period, which greatly improved our mobility and provided quicker access to the activities for IE management.



H. B. Kister, Chief  
Nuclear Support Section, No. 2

cc: D. Haverkamp  
RO&NS TMI-2 File

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