

50-320

1. Time at Three-Mile Island 2

- o Arrived at Three-Mile Island Operation Center - 5:00 p.m. 4/1/79
- o Initial briefing and assignment - 5:00 p.m.-7:00 p.m. 4/1/79
- o Graveyard shift assignment in Three-Mile Island Unit 2 control room - began initial shift at 9:30 p.m. 4/1/79. Completed initial shift at 10:00 a.m. 4/2/79
- o Worked same shift hours, i.e., 9:30 p.m.-10:00 a.m. 4/1/79-4/9/79
- o Departed at 10:17 a.m. on 4/9/79

2. Activities Performed

- o Data taking in Unit 2 control room
- o Relaying of information and data to control center, Headquarters, and Region I
- o Attending licensee planning and shift turnover meetings. Relaying this information to Command Center.
- o Direct observation of key operating parameters, verification of adherence to approved procedures.
- o NRC Coordinator on graveyard shift
- o Special assignments for Operations Center -- data regarding IWTs for NRR meeting with Governor.
- o Resolution of problems between licensee and NRC. Procedure review and approval.

3. Comments and ObservationsLicensee Operations

- o All observations were made while the operating organization was under extreme stress. The management planning appeared to be strong; however, the implementation appeared to be weak. The Operations performance was poorly coordinated and weak.

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4. Comments and Observations

IE and NRC

- o Site IE and NRC personnel were well organized, communicated well, and performed well.
  
- o I strongly recommend that in any future event that a "buffer zone" be established between the onsite NRC representatives and Headquarters. In my judgement this is necessary to allow an "event knowledgeable individual" the opportunity to review Headquarters requests and questions for relivance and urgency to determine when or if they should be pursued. Specifically, the direct phone line should be between Headquarters and the Command Center, not between Headquarters and the Three-Mile Island Unit 2 control room as was done in this event.

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