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ADVISORY COMMITTEE ON REACTOR SAFEGUARDS

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UNITED STATES OF AMERICA

NUCLEAR REGULATORY COMMISSION

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ADVISORY COMMITTEE ON REACTOR SAFEGUARDS

(ACRS)

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DIGITAL INSTRUMENTATION AND CONTROL SYSTEMS

SUBCOMMITTEE

+ + + + +

WEDNESDAY

JUNE 20, 2018

+ + + + +

ROCKVILLE, MARYLAND

The Subcommittee met at the Nuclear  
Regulatory Commission, Two White Flint North, Room  
T2B1, 11545 Rockville Pike, at 8:30 a.m., Charles  
Brown, Chairman, presiding.

COMMITTEE MEMBERS:

CHARLES H. BROWN, JR., Chairman

RONALD G. BALLINGER, Member

DENNIS C. BLEY, Member

VESNA B. DIMITRIJEVIC, Member

JOSE MARCH-LEUBA, Member

JOY L. REMPE, Member

MATTHEW SUNSERI, Member

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1 DESIGNATED FEDERAL OFFICIAL:

2 KATHY WEAVER

3 ALSO PRESENT:

4 HUDA AKHAVANNIK, NRR

5 ERIC BENNER, NRR

6 LUIS BETANCOURT, NRO

7 SUSHIL BIRLA, RES

8 HAROLD CHERNOFF, NRR

9 SAMIR DARBALI, NRR

10 BERNARD DITTMAN, RES

11 MATT GIBSON, EPRI

12 TEKIA GOVAN, NRR

13 MAURICIO GUTIERREZ, RES

14 JERUD HANSON, NEI

15 MYRON HECHT, The Aerospace Corporation\*

16 DAN HUDSON, RES

17 RONALDO JENKINS, RES

18 DAVID RAHN, NRR

19 PAUL REBSTOCK, RES

20 SERITA SANDERS, NRR

21 RICHARD STATTEL, NRR

22 BRIAN THOMAS, RES

23 ANDREA D. VEIL, Executive Director, ACRS

24 DEANNA ZHANG, NRO

25 \*Present via telephone

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## P R O C E E D I N G S

8:33 a.m.

CHAIR BROWN: All right, I'm going to say this again. The meeting will now come to order, now that we've established some order amongst the members here. This is a meeting of -- you want me to start over again, Jose? This is a meeting of the Digital Instrumentation Control Subcommittee. I am Charles Brown, Chairman of the Subcommittee.

ACRS members in attendance are Ron Ballinger, Matt Sunseri, Dennis Bley, Jose March-Leuba, Joy Rempe, and Vesna with a long last name, Dimitrijevic. Did I get it close? I'm working on that one.

We will also be joined today, later, some presentations by NEI and EPRI, Mr. Jarud Hanson and Matt Gibson. I want to confirm that that's correct. Okay, thank you. Designated Federal Official for this meeting is Kathy Weaver.

The purpose of this meeting is for the staff to present and discuss the status of the Digital I&C Integrated Action Plan, revision 2, and current efforts to address common cause failure; 50.59 process for digital instrumentation control upgrades; commercial dedication; updated ISG-06 licensing

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1 process, revision 2; strategic modernization efforts;  
2 and an overview of EPRI's digital engineering guide.  
3 Those are a lot of items on the plate for today.

4 So the ACRS was established by statute and  
5 is governed by the Federal Advisory Committee Act.  
6 That means that the Committee can only speak through  
7 its published letter reports. We hold meetings to  
8 gather information to support our deliberations.  
9 Interested parties who wish to provide comments can  
10 contact our offices requesting time after the  
11 meeting's Federal Register Notice is published.

12 That said, we also set aside 15 minutes  
13 for spur-of-the-moment comments from members of the  
14 public attending and/or listening to our meetings.  
15 Written comments are also welcome. The ACRS section  
16 of the US NRC public website provides our charter,  
17 bylaws, letter reports, and full transcripts of all  
18 full and Subcommittee meetings, including all slides  
19 presented at the meetings.

20 Today we will hear presentations from the  
21 NRC staff and representatives from NEI and EPRI. The  
22 Subcommittee will gather information, analyze relevant  
23 issues and facts, and formulate proposed positions and  
24 actions as appropriate for deliberation by the full  
25 committee. The rules for participation in today's

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1 meeting have been announced as part of the notice of  
2 this meeting, previously published in the Federal  
3 Register.

4 And on to this particular last couple of  
5 sentences. All public folks that are in the audience  
6 as well as the staff should be aware that comments  
7 made by the Subcommittee members themselves  
8 individually are their opinions and their opinions  
9 only, not of the full Committee. If and when we ever  
10 publish a letter relative to these, they will, that  
11 issues the full Committee's actual opinions.

12 They are provided, our comments are  
13 provided for staff consideration and therefore their  
14 work. Currently, we have received no written comments  
15 or requests for time to make any oral comments from  
16 members of the public regarding today's meeting.

17 As always, we have one bridge line  
18 established for interested members of the public to  
19 listen in. Also, the bridge line will be opened at  
20 the end of the meeting to see if anyone listening  
21 would like to make any comments.

22 A transcript of the meeting is being kept  
23 and will be made available, as stated in the Federal  
24 Register notice. Therefore, we will request that  
25 participants in this meeting use the microphones

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1 located throughout the meeting room when addressing  
2 the Subcommittee.

3 The participants should first identify  
4 themselves and speak with sufficient clarity and  
5 volume so that they may be readily heard. Also,  
6 please silence cell phones, pagers, iPhones, iPads,  
7 and any other types of new and embellished electronic  
8 equipment that you may have on your sole or  
9 possession.

10 We will now proceed with the meeting while  
11 I check my cell phone.

12 MEMBER REMPE: Charlie, I believe Myron's  
13 on the line. And Myron, you may not realize it but  
14 you're --

15 CHAIR BROWN: I'm sorry.

16 MEMBER REMPE: You need to be on mute,  
17 because we can hear you shuffling papers.

18 CHAIR BROWN: No, thank you very much.  
19 Myron?

20 DR. HECHT: Okay, I apologize.

21 CHAIR BROWN: You can hear me, and we can  
22 hear you.

23 DR. HECHT: Yes, I can.

24 CHAIR BROWN: Okay.

25 DR. HECHT: Thank you.

1 CHAIR BROWN: All right, you will be on  
2 mute, correct, unless you want to make a comment.

3 DR. HECHT: I will be on mute.

4 CHAIR BROWN: Okay, thank you.

5 DR. HECHT: Yes.

6 CHAIR BROWN: Thank you, Joy.

7 MEMBER BLEY: Can I slip something in,  
8 Charlie, before you start?

9 CHAIR BROWN: Of course.

10 MEMBER BLEY: I noticed some similarities  
11 in language and concepts among the integrated action  
12 plan for the modernization of NRC's digital I&C  
13 regulatory infrastructure; the advanced reactor vision  
14 and strategy document; the licensing modernization  
15 project, where we had a meeting on yesterday; and  
16 something we haven't formally seen yet, but the  
17 Transformation Team's achieving modern, risk-informed  
18 regulation.

19 Along the way, could you point out where  
20 you're trying to be tied to these other kinds of  
21 documents conceptually and any places where you're  
22 really taking a divergent approach from what you see  
23 elsewhere?

24 CHAIR BROWN: Okay, let me wrap this up  
25 and we'll get started. We will now proceed with the

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1 meeting, and I call upon Eric Benner, Director,  
2 Division of Engineering, NRR, for any opening remarks.

3 MR. BENNER: Okay, thank you, Member Brown  
4 and members of the --

5 CHAIR BROWN: You got your --

6 MR. BENNER: I should be on. I have a  
7 light on, so.

8 CHAIR BROWN: Okay, you need to --

9 MR. BENNER: I just need to speak up, I  
10 guess.

11 CHAIR BROWN: Speak up, correct.

12 MR. BENNER: Member Bley, that's a great  
13 observation you made. As these other activities roll  
14 out, we have come to some of the same conclusions. In  
15 a number of cases we have not been plugged in, but you  
16 know, we have tried to start getting plugged in.  
17 Because as you point out, there are some common  
18 objectives to these things, so there is a need for  
19 greater integration.

20 So I'll just open by saying we need to do  
21 better in that regard. But I thank you for the  
22 observation. So I'm happy to be --

23 MEMBER BLEY: Does it fit with your, the  
24 schedule for this project for that to really happen?

25 MR. BENNER: Well, I think on one level it

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1 does, because we have, you know, we do have some  
2 flexibility in different piece parts of this. For  
3 subcomponents of what we're doing, you know, we have  
4 been engaging.

5 For instance, ISG-06, we've been working  
6 with licensing folks. So while we haven't had an  
7 explicit tie to, you know, that activity, we have some  
8 common members on the groups who likely have been.

9 MEMBER BLEY: Fine, I hope that happens.  
10 Because it'd be a shame if we end up going in all  
11 different directions through these various processes.

12 MR. BENNER: So I thought you were going  
13 to start by saying you noticed some similarities  
14 between this presentation and our presentation on May  
15 17. Because those similarities are there also, that,  
16 you know, we did a detailed discussion on some sub  
17 activities. This is a broader discussion of all the  
18 activities in the modernization plan.

19 So we're here to talk to you about the  
20 changes that have occurred in the plan itself over the  
21 last year. And we really appreciate, because we've  
22 had some scheduling challenges, we really appreciate  
23 your support in scheduling all these meetings to  
24 support our schedule. Next slide, please.

25 So here's a more detailed breakdown of

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1 today's agenda. We'll briefly discuss the Commission  
2 direction that kicked off all of our activities, the  
3 overall IAP strategy, and discuss each of the IAP  
4 modernization plans. Additionally, we're going to use  
5 this as an opportunity to talk about how we addressed  
6 and are addressing some of the feedback we heard in  
7 the May 17 meeting. Next slide, please.

8 So we feel we're making good progress on  
9 the IAP activities. We're getting to a point where  
10 some products are getting out. We revised the IAP  
11 last January. We're in the process right now of  
12 revising it in anticipation of a Commission meeting in  
13 the October timeframe.

14 It's important to note that each of these  
15 versions of the IAP is a snapshot in time, right. So  
16 we, you know, we have the commitment that they are  
17 living documents, but we put these snapshots out so  
18 people can sort of see what progress we're making.

19 So, you know, some of this is duplicative  
20 of what I said last month, but you know, it goes  
21 without saying that our highest focus are on  
22 activities that support those near-term upgrades  
23 needed by industry. So CCF is the highest technical  
24 priority identified by industry and the staff,  
25 primarily for upgrades made under 10 CFR 50.59.

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1           So we'll discuss the status of these  
2 activities, and just want to note that we did issue  
3 the RIS supplement last month, and I believe we  
4 provided a copy to the Committee, so.

5           CHAIR BROWN:     Yes, we got a, that  
6 supplement one we got. I tried to find the original  
7 2000, 2002-22.

8           MR. BENNER:     We can --

9           CHAIR BROWN:     Somewhere along the line,  
10 and every time I thought I had it, it turned out to be  
11 reading supplement 1.

12          MR. BENNER:     Okay. I'll get you a copy.

13          CHAIR BROWN:     It's not, I mean, just  
14 somewhere if you could just get it to Kathy and have  
15 it, and then she can send it to us.

16          MR. BENNER:     Okay, thank you.

17          CHAIR BROWN:     I did have a question  
18 relative to that, since you brought it up.

19          MR. BENNER:     Okay.

20          CHAIR BROWN:     Is it, the way I read the  
21 other pieces of paper to the supplement, you can't  
22 just throw away the original. They --

23          MR. BENNER:     Yeah.

24          CHAIR BROWN:     Somehow go together. So I  
25 really haven't had a chance to see how to integrate

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1 those two together, or whether there's differences  
2 between the two.

3 MR. BENNER: Matt, the original pretty  
4 much provided a straight endorsement for the  
5 underlying NEI guidance document. So the RIS itself  
6 I wouldn't say adds much substance. But you know,  
7 clearly having the, you know, NEI-0101 as companion to  
8 the RIS is important for anyone attempting to use it.

9 CHAIR BROWN: Okay.

10 MEMBER BLEY: Is there a, can you briefly  
11 explain the logic for having both the RIS and its  
12 supplement and the ISG as separate documents?

13 MR. RAHN: Yes. You're talking about ISG-  
14 06?

15 MEMBER BLEY: Yeah.

16 MR. RAHN: Okay. This is David Rahn, I  
17 work for Eric in the Office of NRR, Division of  
18 Engineering. The ISG-06 document is intended to be  
19 used as a description of what should be included with  
20 a license amendment or license amendment request. The  
21 RIS and the RIS supplement is really geared towards  
22 performing upgrades under 50.59 processes.

23 MEMBER BLEY: Thank you. That's what the  
24 title says, but thank you.

25 MR. BENNER: So they've, I was just about

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1 to do introductions, so that's a fine segue. So you  
2 know, this is a broad NRC effort. I'm the Chair of  
3 the Digital I&C Steering Committee, but I share  
4 Steering Committee privileges with Brian Thomas and  
5 Bob Caldwell, who is at the side table, and other  
6 division managers as we see fit to help on any  
7 particular issues.

8 Each of these modernization plans has an  
9 associated working group, and we have members from  
10 each of the working groups here today to present their  
11 work. Our speakers are Dave Rahn, and I'm sure many  
12 of you know Dave.

13 Dave is in a slightly different role today  
14 because we're, my current Deputy is supporting NRO  
15 with some management changes they've had. So Mike  
16 Waters, who many of you are familiar with, is my  
17 Acting Deputy. Dave Rahn, who is typically a member  
18 of the Technical staff, is Acting Branch Chief for all  
19 NRR digital I&C activities.

20 So Dave's been doing a great job as a  
21 staff member, and in the short time, he's been doing  
22 a great member as the Branch Chief, including getting  
23 pulled into a more substantive part of this  
24 presentation today.

25 MEMBER BLEY: And Eric, if I can, how do

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1 you envision as you go forward with now four  
2 modernization plans, those will have some kind of  
3 standalone document on each one that's that  
4 modernization plan, and do they get rolled into other  
5 guidance eventually? What's the grand view of this  
6 thing?

7 MR. BENNER: Under the IAP, there are  
8 sections for each of the modernization plans  
9 dedicated. So that is the real documentation of the  
10 integrated action plan and the modernization plans.  
11 But as you point out, each of the modernization plans  
12 has underlying products that are the outcome of those  
13 modernization plans.

14 So yes, all the work, I mean, ultimately  
15 I would think the IAP and the modernization plans go  
16 away and we wrap that up, and it's the more typical  
17 NRC prop docs, whether they be generic communications,  
18 rulemaking, you know, those sorts of things that would  
19 have object permanence for the kind of changes we're  
20 looking to make.

21 MEMBER BLEY: Okay, toward the end of  
22 today, you'll get into schedule some?

23 MR. BENNER: Yes, I believe we cover.

24 MEMBER BLEY: Happy to wait for that.

25 MR. THOMAS: If I can add to that, Brian

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1 Thomas. So we, sorry about that, Brian Thomas. As  
2 Eric, yeah, spoke to the individual modernization  
3 plans and their products associated with those  
4 individual modernization plans.

5 But essentially the view is that under  
6 modernization plan MP 4B, which looks, you know, which  
7 is really the examination of the overall regulatory  
8 infrastructure of the digital I&C, we will then  
9 consider whether or not those products, you know,  
10 whether we need to address those products in other  
11 venues, i.e., if an ISG for example, like ISG-06,  
12 should go into a more permanent or more durable  
13 guidance, you know, more durable guidance mechanism,  
14 rather than, you know, sit in isolation as an ISG. So  
15 that's --

16 MEMBER BLEY: Which some have sat for as  
17 guidance for very long periods of time.

18 MR. THOMAS: Yes, yeah. So that's the,  
19 that's what we envision, that under 4B, we would then  
20 do an overall examination of the regulatory  
21 infrastructure and decide how to either bring  
22 permanency to some of that, some of the guidance and  
23 some of the products. Or if they continue, you know,  
24 as an isolated document or isolated guidance.

25 MR. BENNER: Okay, thanks. So just

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1 finishing up some introductions. Other presenters we  
2 have today are Mauricio Gutierrez, Tekia Govan, Dinesh  
3 Tanejo, Samir Darbali, Huda Akhavannik, Luis Cruz,  
4 Paul Rebstock, Rossnyev Alvarado, and Harold Chernoff.  
5 And I just dove through that list of names because to  
6 point that they represent the offices of NRR, NRO, and  
7 Research.

8 They bring a wide range of experiences to  
9 these activities. There are also a number member of  
10 the audience who are here to support any questions you  
11 may have, who contribute to all the digital I&C  
12 modernization activities. So as always, we continue  
13 to maintain communications with our stakeholders,  
14 including the Committee.

15 Again, I thank you for your willingness to  
16 schedule around our various activities. And we'll  
17 continue to communicate with you. And with that, I'm  
18 going to turn it over to Dave Rahn.

19 MR. RAHN: Okay, thank you, Eric. And  
20 yeah, let's start with the next slide. So a few years  
21 ago, the staff embarked upon proposed rulemaking to  
22 codify IEEE 603-2010. Okay, that's better.

23 In the process of doing that the  
24 Commission, oh, looked at our products and they made  
25 a determination that they thought that the process we

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1 were under was headed into a conflicting set of  
2 requirements from one office desires versus another.  
3 So they asked us to reevaluate the program that we  
4 were functioning under.

5 And they issued in February of 2016 an  
6 SRM, which is 15-0106. And in that document, they've  
7 asked us to perform an overarching review of what  
8 we're trying to do with digital I&C and said that, you  
9 know what, this is big enough that we thought you  
10 ought to be doing this under some kind of an oversight  
11 of a steering committee.

12 And with that, we think you guys ought to  
13 really modernize our infrastructure to make it more  
14 usable and useful by our stakeholders as well as our  
15 staff.

16 So they directed us to engage in a series  
17 of interactions with our stakeholders and outline what  
18 are their common problems that we've identified and  
19 where, which items should we be focusing on and in  
20 what order. And they specifically gave us some  
21 overarching principles to follow.

22 One of those was that any new requirements  
23 that, meaning rules and things that are the got-to-  
24 haves, must be performance-based rather than  
25 prescriptive. And we should be focusing on approaches

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1 that would ensure that licensees would understand what  
2 they need to do to comply with all the requirements.

3 The requirements themselves should be  
4 technology-neutral. And the guidance for any specific  
5 technology types could be tailored if necessary. So  
6 the focus that we're headed on right now is to come up  
7 with performance-based requirements, and any specific  
8 guidance to address certain types of technologies  
9 would be tailored toward those particular  
10 technologies.

11 The other goal they set out for us was to  
12 make sure that any requirements that we come up with  
13 should be the same for operating reactors versus new  
14 reactors. And they also, they told us that along the  
15 way, if we identify that there's any particular policy  
16 issues that require looking at by them, they want us  
17 to raise it early so that they have some time to look  
18 into it before we proceed with a proposed rulemaking  
19 of some kind.

20 So those are the overarching principles  
21 that we're following. Next slide please.

22 MEMBER MARCH-LEUBA: So I can focus on  
23 what you're saying, on performance-based.

24 MR. RAHN: Yes.

25 MEMBER MARCH-LEUBA: What does that mean?

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1 For example, when you say thou shall consider common  
2 cause failures when you replace this relay.

3 MR. RAHN: Yes.

4 MEMBER MARCH-LEUBA: That's not a  
5 performance-based.

6 MR. RAHN: Well, it's performance in the  
7 sense that it requires an evaluation of a proposed  
8 design, such that you will have a process by which you  
9 can ensure a safety function will proceed to its  
10 conclusion in the event of some kind of a common  
11 failure. So it's performance in the sense that it  
12 requires you to do that evaluation.

13 CHAIR BROWN: But not do the, excuse me.

14 MR. RAHN: Yes.

15 CHAIR BROWN: The requirements already do  
16 that. I mean, if you look, my perception is the  
17 requirements already do that. If you look at the IEEE  
18 603 and your actions are supposed to go to completion.  
19 That's a very performance-based, independence is a  
20 very performance-based.

21 MR. RAHN: Yes.

22 CHAIR BROWN: There's a whole slew of  
23 those in there. So I had the same question that Jose  
24 did in terms of what are we thinking about that's  
25 different than what they have. I've heard this, been

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1 thrown around like candy at a child's party at a lot  
2 of these meetings. I'm not trying to be pejorative.

3 MR. RAHN: No, I understand. It's an  
4 overall performance requirement for designing power  
5 plants and nuclear power plants.

6 MR. THOMAS: Let me chime in.

7 MR. RAHN: I'm sorry, go ahead.

8 MR. THOMAS: So, great question. We  
9 ourselves are asking that question. We have  
10 recognized that we do have, for instance, IEEE 603  
11 that has some performance-based requirements in it.  
12 Concurrent with that, I think the transition team and  
13 the staff have recognized that even IEEE 603 is very  
14 prescriptive.

15 So from a transformation perspective,  
16 there are some thoughts that, even though that may be  
17 performance-based, it might best not be incorporated  
18 by reference into --

19 CHAIR BROWN: Why do you think 603 is  
20 prescriptive? Independence is prescriptive?

21 MR. THOMAS: Well, I was --

22 CHAIR BROWN: If we're going to make it  
23 performance-based, we're going to say, Well, you don't  
24 have to be independent as long as you trip when you --

25 MR. THOMAS: And I was, yeah I was

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1 reflecting the views of the Transformation Team. But  
2 the digital I&C Committee, what I was about to say is  
3 that's a good question. We're asking the same  
4 questions about which parts of the regulation are  
5 already performance-based but could use some  
6 enhancements, which parts of it are not.

7 And that's what we mean by when we look at  
8 the overall regulatory infrastructure, that's part of  
9 the evaluation we have to go through. So we're not  
10 there yet, it's a good question. I think when we  
11 think performance-based, we think an outcome, you  
12 know, you achieve a certain safety outcome. We've not  
13 yet really --

14 MEMBER MARCH-LEUBA: What you mean by  
15 performance based --

16 MR. THOMAS: Delved into the regulation.

17 MEMBER MARCH-LEUBA: Is that your change  
18 has to work? I mean, is that what you're saying?

19 MR. THOMAS: Well, I think when we think  
20 performance-based, we're really thinking of allowing  
21 licensees more flexibility in how they meet the  
22 regulatory requirements. So I said it's outcome-  
23 based, but we still have a lot of work to do to really  
24 examine.

25 CHAIR BROWN: Somehow I have difficulty.

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1 In all of the new plants we've reviewed and talked  
2 about over the last ten years that I've been here,  
3 we've focused, the Committee has anyway, has very much  
4 focused in a manner to verify that we've got the  
5 fundamentals met, redundancy, independence,  
6 deterministic performance, diversity, defense in  
7 depth, and control of access fundamentally.

8 I have a hard time figuring out where and  
9 how, I worry about those being compromised. Do we no  
10 longer need redundancy? Do we, we only have to be  
11 partially independent? We can still have a serial  
12 data communication from bistable processor to bistable  
13 processor, from division to division?

14 Because we know, because we're so good at  
15 programming, that we know it's not going to cause a  
16 problem. Somewhere along the line, this thought  
17 process from those four, those five fundamentals, I  
18 worry about those getting compromised.

19 When you looked at, and I think I brought  
20 this up in the ISG-06 meeting, those fundamentals are  
21 stated very clearly in the first page or so of the  
22 paragraphs in the discussion, the description. But  
23 yet there's almost very little talked about in the  
24 entire rest of the ISG relative to those fundamentals.

25 So I worry very much about those being

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1 compromised. If that's what we mean by flexibility,  
2 that does not seem to be a very good idea, based on  
3 the top-level fundamental principles. And that's,  
4 when I see these words, that's what I start thinking  
5 about, what do we mean and how do you actually execute  
6 those when you're talking about flexibility.

7 MR. BENNER: And we'll, I'll talk for a  
8 minute and then I'm going to turn it over to Rich  
9 Stattel, he wants to speak. But we're aligned with  
10 that concern. I think even the Transformation Team  
11 talks about, you know, better articulating at a higher  
12 level those fundamental principles, and then allowing  
13 different approaches to achieve those.

14 And I think everyone agrees that, you  
15 know, someone who picks up IEEE 603 and uses that as  
16 their method for meeting those principles is probably  
17 going to be in a good place. There has been a push by  
18 different stakeholders to say what about other sets of  
19 standards.

20 So we're going to have to do some homework  
21 to look at those other standards to say, you know, do  
22 they also adequately demonstrate, you know, meeting  
23 those fundamentals. So with that, I'll turn it over  
24 to Rich.

25 MR. STATTEL: Yeah, hello, I'm Rich

1 Stattel from the I&C Branch. I believe I can shed  
2 some light on the direction that we received from the  
3 Commission. So what we're talking about is what was  
4 in the SRM, direction from the Commission. The  
5 background behind that has to do with the rulemaking  
6 effort, so during the rulemaking effort.

7 Now, we agree that by and large, IEEE 603  
8 and our fundamental design principles that we apply  
9 are performance-based. But during the rulemaking  
10 effort, there were several conditions that were being  
11 proposed to be added to regulation, and those were  
12 very prescriptive. So in a sense, the Commission was  
13 responding.

14 So in recent years, we've had different  
15 efforts, basically trends to prescribe specific  
16 designs. So what we mean by performance-based is  
17 essentially when we talk about single failure  
18 criteria, the criteria is not how to design a system,  
19 it's how the system needs to perform in the presence  
20 of certain types of failures.

21 So the direction we received from the  
22 Commission, they rejected the proposed conditions and  
23 they directed us essentially to stay on course and to  
24 keep our regulatory infrastructure as performance-  
25 based as it is today.

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1 MEMBER MARCH-LEUBA: So adding a single  
2 failure criteria is not performance-based?

3 MR. STATTEL: It is performance-based.

4 MEMBER MARCH-LEUBA: It is prescriptive.

5 MR. STATTEL: But, think of it this way.  
6 If I write a regulation that says you must design a  
7 system, it must have four channel, four independent  
8 channels, it must have cross checking between --

9 MEMBER MARCH-LEUBA: That is --

10 MR. STATTEL: You're basically telling the  
11 applicant how to design the system in order to meet  
12 the single failure criteria. But the underlying  
13 criteria, the single failure criteria as it is  
14 currently articulated in IEEE 603, is, by and large,  
15 is performance-based. It does not prescribe any  
16 particular design.

17 We have licensees who use four-channel  
18 systems, we have licensees that use three-channel  
19 systems, we have licensees that use one out of two  
20 twice logic. So there are many ways to meet the  
21 performance requirements that are in IEEE 603.

22 Like I mentioned, there have been recent  
23 trends to try to make the regulation more prescriptive  
24 and dictate certain designs. And the Commission has  
25 basically directed us not to do that and to retain the

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1 performance-based requirements that are in our current  
2 regulatory structure.

3 MEMBER MARCH-LEUBA: Yeah --

4 MR. STATTEL: So the change is basically  
5 preventing a shift toward prescriptive regulation.

6 MEMBER MARCH-LEUBA: I'm just concerned  
7 that it makes life for the licensees harder.

8 MR. STATTEL: Excuse me?

9 MEMBER MARCH-LEUBA: It makes the life for  
10 the licensees harder to go that way. But it's a  
11 logical position. Because right now we tell them,  
12 You're going to have a redundant and diverse system.  
13 And that's prescriptive. Now you're saying I'm  
14 require your single failure and no common cause  
15 failures, and you decide how to do it.

16 The easiest way to do it is to have  
17 redundant and diverse. Just satisfy those two  
18 criteria. Now you just let it open a little bit in  
19 the cloud.

20 MR. STATTEL: Well, understand we're  
21 really not talking about changes in policy, we're  
22 talking about retaining our performance-based  
23 regulation.

24 MEMBER MARCH-LEUBA: Okay.

25 MR. STATTEL: Okay.

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1                   MEMBER MARCH-LEUBA: The way you put it,  
2 I think it clarified much better what you meant.  
3 Thank you.

4                   MR. STATTEL: Thank you.

5                   MR. RAHN: The next slide, please. So the  
6 approach that we're taking to look at this overall  
7 architecture of requirements and guidance and  
8 standards, we're essentially looking at this from a  
9 top-down approach. It's kind of based on feedback  
10 that we'd received from our stakeholders as well.

11                   And so what we've been told by our  
12 stakeholders is that we, our process would be better,  
13 it does accomplish the safety and security  
14 requirements that were, set out to achieved, but it  
15 would be better if it would enable them to do this in  
16 a more timely fashion and perhaps with a little more  
17 efficiency.

18                   And that's in the sense of what needs to  
19 be provided for a staff evaluation, how timely can we  
20 perform a review of that. Is there any duplication of  
21 documentation that's needed to be provided? There's  
22 a lot of overlap on certain of the documents that we  
23 represent or what we considered acceptable practices.

24                   So the overall objective is to take a look  
25 at this entire infrastructure, and we'll have a slide

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1 later on this morning that goes into how we're going  
2 to do that. And see where we can tailor it,  
3 streamline it, make it more efficient and also more  
4 timely to do a performance evaluation, I mean a safety  
5 evaluation, for the people submitting license  
6 applications and amendments.

7 Yes, go ahead, Charles.

8 CHAIR BROWN: No, I want to let you  
9 finish. I thought, you took a deep breath and I.

10 MR. RAHN: Yes, so --

11 CHAIR BROWN: I'll let you finish before  
12 I chime in.

13 MR. RAHN: So we're approaching this from  
14 two different aspects. One is a short-term tactical  
15 approach. In that sense, we're looking at what could  
16 we do in a short-term basis to help kickstart this  
17 process, make things a little bit easier for  
18 licensees, hit all the highest priority items and  
19 create some interim products that they'd be able to  
20 start using.

21 And then we also have a strategic long-  
22 term look at this process to say what could we do to  
23 make an overarching efficiency improvement in the  
24 entire infrastructure.

25 CHAIR BROWN: I just want to step back for

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1 a moment relative to both Jose's and my interchange  
2 with you. The performance-based versus prescriptive,  
3 I have, no, don't get me wrong, I have no problem with  
4 the performance-based aspect of the whole thing. It's  
5 also based on years and years and years of building  
6 stuff and delivering it to ships that are operating.

7 There is a balance between performance-  
8 based and prescriptive. There are some things that  
9 you would like to be prescriptive because number one,  
10 they simplify the regulator's understanding of what  
11 the licensee is doing. And it simplifies the  
12 licensee's need to do certain things. He doesn't have  
13 to evaluate the world's alternatives and justify what  
14 he's doing. You have to pick and choose those.

15 I would use one example that we've argued  
16 over incessantly for the last four years or five  
17 years, and that's the control of access in these  
18 plants relative to external communications, being  
19 hardware-based one way. That's very prescriptive.

20 However, how do you make that performance-  
21 based without introducing a significant amount of risk  
22 relative to the takeover of networks by hackers?

23 So there is a point at which the  
24 regulator, in my mind, okay, can be prescriptive to  
25 ensure a level of safety for the overall plant that is

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1 really, has nothing to do with the basic plant  
2 operations. It's just trying to prevent people from  
3 getting in, based on the new technologies that we  
4 have.

5 So to me it's a balance. When people say  
6 we cannot do prescriptive, I just think you should  
7 not, that's like throwing the baby out with the  
8 bathwater. You should not do that. So I just wanted  
9 to make that.

10 The one other observation I would make is  
11 that IEEE 603 and other documents that we use are  
12 piece-part-type documents. They talk about this item  
13 and that item. 603 doesn't talk about architecture  
14 per se in the big picture. And in reality, the  
15 cleanest picture of the I&C world is you have a strong  
16 defensive architecture.

17 Forget what, how you, what the pieces are  
18 inside of it and everything else if you have a good  
19 defensive architecture. It is a major benefit  
20 relative to having to assess common cause failures.

21 So I just, those, I worry that those  
22 concepts and thought processes are getting lost in  
23 this drive to provide so much flexibility that there  
24 are effectively no real requirements that you can put  
25 your thumb on or say no to. So that's my speech.

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1 MR. THOMAS: Thank you, Charlie, and if I  
2 may respond. We echo your concern. I want to  
3 underscore that there's work to be done on the part of  
4 the staff. And when we reflect on what's in the SRM,  
5 I interpret it to mean to the extent practicable. So  
6 yeah. Enhance the regulations, the regulatory  
7 infrastructure with the concept of it being  
8 performance-based to the extent practical.

9 And I agree with you, I mean, there are  
10 areas in which it's prescriptive and that's probably  
11 well suited. We still have to, as I said, this is  
12 work to be done. We still have to examine, you know,  
13 the pros and cons of what's in the regulatory  
14 infrastructure, what's in the regulations, as well as  
15 what's in our guidance.

16 And have to look at the, you know, the  
17 advantages and disadvantages of going in either  
18 direction, whether we go in a more prescriptive  
19 direction or we go in a more performance-based  
20 direction.

21 So there's still a fair amount of work.  
22 It's a very good comment, very good observation, but  
23 I do want to underscore that the staff has a lot of  
24 work to do under MP 4B. And we'll talk about that a  
25 little bit.

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1           But so far, our focus has been on the, as  
2           Dave talked about, the tactical work, which is, you  
3           know, the narrow term activities that would yield  
4           implementable results for the industry. And so this  
5           longer term strategy is different criteria that's  
6           articulated in the SRM. We do have to examine exactly  
7           to what extent those can be achieved and is it worth  
8           it, in terms of.

9           CHAIR BROWN:     Let me ask one other  
10          question just for an understanding part. ISG-06  
11          license amendments, the RIS 2002-22 is 50.59  
12          simplifying cert? My understanding, based on reading  
13          the documents is that the ISG-06 largely is used for  
14          wholesale replacements, modernization of reactor trip  
15          safeguard systems, etc. Those types of systems.

16          The RIS is aimed at non-safeguards and  
17          reactor trip systems. Now I thought there's a  
18          sentence in there, but it wasn't elaborated on. I  
19          think that, am I correct in my assumption?

20          MR. THOMAS:     That's nearly true.

21          MR. BENNER:     Yes.

22          CHAIR BROWN:     Like chiller, reflect  
23          chiller, controller replacements and motor controls,  
24          etc., etc., and all the stuff that goes on. Okay, I  
25          just wanted to confirm that my understanding is

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1 correct. Thank you.

2 MEMBER BLEY: I'm going to interrupt for  
3 just a minute. I may disagree with much of what was  
4 said, but I sure got the sense that you guys are  
5 pretty vague on what performance-based means. And you  
6 ought to think that through and get it spelled out  
7 pretty well, you know. The most simple definition I  
8 know is that you meet measurable or predictable  
9 performance requirements.

10 Now that might be a reliability  
11 requirement, it might be a particular accident that  
12 you can actually observe that happens. In a sense,  
13 though, it's a little like the argument between  
14 prevention and mitigation. And if you think about  
15 that one, that really depends where you are.

16 There aren't things are strictly  
17 prevention and things that are strictly mitigation.  
18 If you're starting at the beginning of before anything  
19 goes wrong, prevention is not having the initiating  
20 event, the thing that starts a bad scenario. And  
21 mitigation is anything that, once you have that  
22 prevented.

23 If you get further along when you're  
24 getting out, now with even your stuff's been getting  
25 reactor safety, you're out at point where you're about

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1 to melt the core, prevention is trying to stop melting  
2 the core and mitigation is what -- if you've already  
3 melted the core, you can still prevent a release.

4 So I think it's the same thing with  
5 prescriptive and performance-based. Depending on  
6 where you're thinking, things can fall into different  
7 pieces. And I think you ought to think this one  
8 through.

9 Single failure criterion is really a way  
10 to meet a performance requirement of high reliability.  
11 I agree with Charlie, you don't throw out everything  
12 prescriptive. I think for me there's no other way to  
13 cut that. But maybe you can think of one.

14 But if our goal is high reliability, we  
15 could have a prescriptive requirement that you have  
16 single failure proof to make it more likely that  
17 you're going to be in that condition. And I think you  
18 can argue a good case there.

19 One that was brought up earlier, if you  
20 get down to redundant and you say, I want fourfold  
21 redundancy and two out of four logic, that's getting  
22 very prescriptive about how you meet these kind of  
23 criteria.

24 So I'd just like to see you get very clear  
25 on this, because I heard different things from

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1 different people, and it sounds like a jumble of we're  
2 told to do it so we're going to go do it. But I don't  
3 know quite what it is.

4 CHAIR BROWN: I want to echo that, because  
5 I didn't mean to come across as four channels of  
6 something is necessary. All the plants operated, and  
7 I had one out of two, I had two out three, I had two  
8 out four. A whole variety in the plants that we dealt  
9 with, and they all were there, and you could justify  
10 why you did that, just based on various parameters and  
11 other operational scenarios.

12 So I wasn't dictating, I didn't mean to  
13 imply from that standpoint. The one other, and I hope  
14 you're going to cover this later, the common cause  
15 failure thing is just a thorn in the sides of  
16 everybody. And there seems to be, BTP 7-19 attempts  
17 with I guess a couple of ways to go at that, and  
18 you're going to talk about it next.

19 If one is the diversity, which is, looks  
20 like that's the major approach. Every plant we've  
21 looked at, it's fundamentally been diversity, not  
22 simplicity and the ability to test. Because the  
23 ability to do 100% testing is almost, it's not almost,  
24 it is impossible on the complex systems that we're  
25 using.

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1           But you can, somehow I didn't see in any  
2 of the write-ups on CCF or anything else what other  
3 approach. There's almost the diversity, the 100%  
4 testing is really off the table, and the industry has  
5 said that numerous times. I understand their struggle  
6 with that bit, particularly with the non-safety  
7 systems, you know, chillers and TG voltage regulators,  
8 governors, etc., whatever controllers, what have you.

9           It seems to me somewhere you've got to try  
10 to figure out how you make it easier, more flexible  
11 for them to start upgrading systems. And use the  
12 fundamentals. One of the items you all used in your  
13 embedded device thing was the concern about embedded  
14 devices, and some of the controllers had come with new  
15 stuff. Which, and they're all over the place, they're  
16 ubiquitous now in the industry.

17           Will it flip this thing into the network?  
18 It's no longer independent. It's getting hammered by  
19 the network all the time. Well, that's, now how do  
20 you prevent that? Is that you have to be prescriptive  
21 to present that? Is it an architecture issue? The  
22 fundamentals that we talk about in terms of  
23 redundancy, independence, all that kind of stuff,  
24 well, independence was lost in this case.

25           I'm not saying you need two of them,

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1 that's kind of crazy. You don't control a motor with  
2 two controllers. You've got to have, it just doesn't  
3 work. So you have to give up something somewhere.  
4 And it seems to me right now the regulations have made  
5 it very, very difficult for industry to go down this  
6 path.

7           And the embedded device thing can really  
8 be attack, or other issues, if you fall back on the  
9 principles, which are high level, in terms of, you  
10 know, the way they perform. You know, where do they  
11 get their data? How independent are they if they if  
12 they are influenced by other things? You really  
13 should be able to say no, we can't accept that  
14 approach.

15           But if you make them independent, have at  
16 it. We won't talk to you anymore. I'm not saying  
17 what to do. But it's just you've got to come across  
18 something. The CCF thing is eating us alive, and my  
19 personal opinion, I think it's being over-used to push  
20 back without providing the industry some flexibility.  
21 There will be errors, there will be mistakes.

22           But the bottom line is if the chiller  
23 controller doesn't work, you fix it. And you ought to  
24 be able to move on. And I don't see that flexibility  
25 being passed out to the industry, based on the

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1 discussion we had in the paper given to us.

2 So that's my next speech.

3 MR. RAHN: Okay. At our last meeting, I  
4 think in May, we did cover a little bit of this when  
5 we talked about the RIS supplement. And the RIS  
6 supplement, in my mind, you know, for the first time  
7 enables more than just 100% testability and required  
8 internal diversity for those non-critical, non-RPS,  
9 non-SFAS type logic upgrades.

10 So I think we are reaching towards  
11 exploring the use of other types of design attributes.  
12 Now, granted we have an agreement on what those design  
13 attributes could be. But they're at least opening the  
14 door now in our regulatory products that enable  
15 licensees to have that flexibility that you're  
16 describing.

17 CHAIR BROWN: I brought it up because it's  
18 kind of a tactical issue at this point, as opposed to  
19 the bigger picture framework. I'm sorry, I left my  
20 microphone off.

21 MR. RAHN: Let me have a next slide,  
22 please.

23 MEMBER BLEY: That's, some of that  
24 discussion reminded me of yesterday when we went  
25 through the Licensee Modernization Project's

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1 documents. They have a section on defense in depth in  
2 the back of what they're working on. It's the  
3 beginning of what might be a nice way to help you  
4 think about some of these things.

5 So I suggest you take a look at that. I  
6 don't feel it's really completely figured out yet, but  
7 I think it might give you some ways to take some of  
8 the things Charlie just said and actually formalize  
9 how you look about that and see how much defense we  
10 need on some of these particular issues.

11 MR. RAHN: Thanks, Dennis.

12 CHAIR BROWN: The other reason for  
13 bringing this stuff up, I mean the three others have  
14 mentioned a lot of things is to, really want you to  
15 understand that I would like to help get this process  
16 fixed. And I think Dennis would, and I'm sure Jose  
17 has the same feeling. We both have struggled with  
18 this stuff, or all three of us have.

19 And we really want to help with this. We  
20 don't want to be an impediment, and we're open to, the  
21 reason I threw all these items out on the table early  
22 was I wanted you to know at least somebody on the  
23 Committee. And I think they both echoed some  
24 agreement with it, to some extent, is that we're open  
25 to these opening things up so that there's more

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1 flexibility.

2 But they've got to be the right things,  
3 and we don't like seeing things eliminated. No  
4 prescriptive, all this, and what does that mean.  
5 There needs to be a balance on how do get them there.  
6 Okay, that's, just, we're looking to help.

7 MR. RAHN: Thank you. The framework by  
8 which we're proceeding on this integrated action plan  
9 is to break this into component topics. And they're  
10 kind of organized in a way of which is the most  
11 needed, the highest priority, and then structured down  
12 to less, less priority. But we've broken it what we  
13 call into modernization plans.

14 Currently we have four major plans, some  
15 of which are subdivided into subparts. The first one  
16 is Modernization Plan #1, which is this topic of  
17 common cause failure that we've been discussing. And  
18 what are we doing to enable licensees to have a little  
19 clearer guidance on how to proceed to address the  
20 issue of a potential for common cause failure in any  
21 potential modernization that they do at their plants.

22 So the first product that we developed,  
23 which we covered a little bit in our last meeting, is  
24 this RIS Supplement 1, and that product enables  
25 licensees to have guidance as to how would they go

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1 about addressing the 50.59 criteria when they embark  
2 upon the use of a new digital device where in the past  
3 it hadn't been a digital product.

4 And they've been, in the past, tripping on  
5 a couple of the criteria of 50.59. And so the RIS  
6 gives them a tool by which they could use what we call  
7 a qualitative assessment process that weighs the  
8 products of the design attributes that they've  
9 included in the design, along with the quality of the  
10 design processes that were used and putting the  
11 proposed design together. And any relevant operating  
12 history that they could rely on to say, hey, this  
13 particular component has a good history of being  
14 reliable.

15 So that's one tool, it makes it a little  
16 bit easier for them to implement digital under 50.59.

17 MEMBER MARCH-LEUBA: While we're talking  
18 about this, it's going to hurt me to say this in the  
19 record, but PRAs can be useful. Everybody around the  
20 table is laughing because I normally don't have much  
21 use for them. Have you guys considered, as part of  
22 this RIS 2002-22, a prescriptive requirement that when  
23 you change a relay that was analog and you put now a  
24 digital one, you also must include the component on  
25 your PRA model?

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1           And evaluate the impact of it and say it  
2           has no impact, and therefore you can go ahead and do  
3           it. Or wait a moment, I now have a common cause  
4           failure because I just replaced 25 of those, and I'm  
5           cutting across all my four divisions, or something  
6           like that. This is a nice, structured way to do your  
7           50.59.

8           And it would have to be prescriptive, it  
9           would have to be a requirement that if you change a  
10          component for someone that is much better but  
11          potentially dangerous, you should evaluate the  
12          consequences and put it in your in PRA model. And it  
13          might be a humongous model, but that would be a useful  
14          PRA.

15                   MR. RAHN: Thank you.

16                   MEMBER MARCH-LEUBA: And that's the way I  
17          would do it, simply, if I --

18                   MR. RAHN: We haven't thrown it out  
19          completely. We have talked about it. A lot depends  
20          on the fidelity of the PRA model that exists, and a  
21          lot depends on the availability of useful reliability  
22          information and relevant reliability information.

23                   MEMBER MARCH-LEUBA: I would put it with  
24          a high probability of failure. I would, going with my  
25          model, I assign an arbitrary high probability of

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1 failure, an arbitrary common cause failure with  
2 components similar to it, and see what happens, and  
3 that gives you an idea.

4           Instead of just judging by looking at your  
5 system and hoping that the engineers have sufficient  
6 brain process to do the same thing, I'm just throwing  
7 it out. Myself not being a PRA guy and always  
8 complaining about it, I see a value for this.

9           MEMBER BALLINGER: Isn't this analogous to  
10 licensees using PRA to evaluate maintenance decisions?  
11 Same thing. I think they're already doing that.

12           MEMBER MARCH-LEUBA: What I'm saying is  
13 you just don't, not always notice all these secondary  
14 effects. I mean the consequences. I write software  
15 for a living on a different life.

16           And you always have this extra line of  
17 coding there that is beautiful because it does this  
18 new thing. And you don't see the consequences of that  
19 line of code. Whereas PRA allows you to look at it  
20 more structurally.

21           MEMBER BALLINGER: But again, my friend  
22 Dennis will tell me that different licensees have  
23 different qualities of PRA.

24           MEMBER BLEY: Yeah, but I think what Jose  
25 brings up, you know, it's hard to find another place

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1 where you can track how these things interact  
2 throughout the plant.

3 Even if you don't have a good model and  
4 something conservative to see what happens, at least  
5 lets you know where you could be getting problems, if  
6 in fact there is a common cause failure problem or  
7 some other linkage among these things. So there  
8 aren't many other places where you get that integrated  
9 look at the plant.

10 MR. BENNER: And some of this is a segue,  
11 not to get ahead of ourselves. We do have, the  
12 Program Offices has been working with Research and  
13 outlining some research needs. And one of those  
14 research needs is looking at, you know, better use of  
15 PRA in this arena.

16 So I think there's different levels of  
17 sophistication. I think there's one level of  
18 sophistication that can be done now, like say where  
19 you can start just using, you know, a PRA model of,  
20 you know, just sufficient quality to say, hey, what  
21 are, you know, if I replace some of these components,  
22 and I have some failures that cross lines, what does  
23 that mean, to help assess the safety significance.

24 So I think some of that can be done now.  
25 There's been some dialog. While the RIS doesn't get

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1 into really consequences, there has been some desire  
2 by some members of the industry to talk about, hey,  
3 you know the RIS is one step, but there would be a way  
4 to look at consequences as a different way to, you  
5 know, justify some of these mods.

6 But I think there is a challenge of these,  
7 you know, these models have obviously certain  
8 assumptions, they go to a certain level of detail.  
9 You know, when you start getting down to the component  
10 level and different failure mechanisms, many of those  
11 things are not modeled.

12 So that's why there is, like I said, some  
13 research work that we'll talk about a little later  
14 today to start probing more where we could make  
15 greater use of PRA to help solve some of these  
16 problems.

17 MEMBER MARCH-LEUBA: I'm thinking at our  
18 level, we can at least tell the industry that we would  
19 give them credit for something like this. By being  
20 silent, they're never going to do it because they know  
21 they're going to have to go up Mount Everest to get  
22 you to consider it. But if we think ahead while we're  
23 thinking about the high-level stuff, and hey, this  
24 will be useful.

25 We still don't know what level of detail

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1 you would need, but we would be open to give you  
2 credit for it. That will go a long way.

3 CHAIR BROWN: No, I'm going to have to  
4 take charge of the meeting here. We're on slide 6,  
5 and the members have literally destroyed the entire  
6 timeline for getting through 51 slides by 11:45.

7 MEMBER BALLINGER: You happen to be one of  
8 the members, by the way.

9 CHAIR BROWN: No, I'm excluded from that  
10 because I'm the Chairman. So anyway, I think we've  
11 covered a lot of philosophical items which I think  
12 were really good to get out on the table early in this  
13 discussion. And then I'd like to encourage us,  
14 including myself, to try to allow you to at least  
15 finish a few slides here before we interrupt again,  
16 so.

17 MR. RAHN: Okay, thank you. So as I  
18 mentioned, the RIS supplement that we developed opens  
19 the door to the use of certain design attributes that  
20 could be used, other than 100% testability diversity.  
21 But we want to make sure that we agree on this package  
22 of what potential design attributes there are  
23 available that are effective.

24 And so this next MP 1B product that we  
25 call is a review of a product that's being developed

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1 through NEI, NEI-1616, which was to have a framework  
2 for using design attributes that help address CCF  
3 issues. That product is currently on hold while EPRI  
4 is doing some reformatting of that document. We may  
5 hear a little bit about that later today. But --

6 CHAIR BROWN: Is EPRI doing that, or is  
7 NEI doing it?

8 MR. RAHN: Well, it's an NEI document, and  
9 it relies in part on a product that's partly, has been  
10 developed by EPRI.

11 CHAIR BROWN: Okay. That what they're  
12 going to talk about this afternoon?

13 MR. RAHN: Yes.

14 CHAIR BROWN: All right, thank you.

15 MEMBER BLEY: So what do you do if they  
16 don't get there?

17 MR. BENNER: So then we're giving them  
18 some time develop that. If it doesn't happen, we're  
19 going to have to look at a different approach to  
20 coming up with this document. Some kind of an  
21 agreement on what design attributes are considered  
22 appropriate for addressing CCF or minimizing  
23 consequences of risk and things like that.

24 But you're right, if they don't come up  
25 with it, we're at some risk in not having agreement on

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1 that. I do want to say one thing, though, in defense  
2 of this. You know, for the past 21 years, they've  
3 been making changes to devices and control systems in  
4 the plants.

5 And there are a lot of common knowledge  
6 now, a knowledge base, on the part of designers and  
7 developers for doing this very thing. They're not all  
8 written down in one common document of some kind. But  
9 there are design practices that people have been using  
10 over the years to things like, you know, eliminate all  
11 single failure points, you know, where something can  
12 go wrong.

13 Put in median selects, you know, when you  
14 have two or three devices and one of them fails and  
15 you can't rely on it anymore. There's a lot of  
16 different techniques you can do to enhance the  
17 reliability of a system that's being developed. So  
18 those things are, they're sort of common knowledge,  
19 but they're not all packaged in one place.

20 MEMBER BLEY: That brings up a, remember  
21 when there was an AEOD?

22 MR. BENNER: Yes.

23 MEMBER BLEY: They sponsored some work at  
24 one of the labs gathering data on digital card  
25 failures and trying to define what the failure modes

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1 were and cataloguing all of that. But they only did  
2 that for a few years. Is there anybody who's really  
3 tracking that now on a coordinated database that's  
4 giving you real solid information?

5 I know this committee had urged seven,  
6 eight years ago that it really be a consolidated  
7 effort to identify failure modes in the digital  
8 systems and especially the things that cross  
9 boundaries.

10 MR. BENNER: I still haven't seen anything  
11 convincing there.

12 MR. RAHN: From a nuclear regulatory, you  
13 know, regulatory basis, I'm not aware of anything  
14 currently happening. There are industry databases in  
15 other industries, but I'm not aware of anything that's  
16 being put together for the nuclear industry.

17 MEMBER BLEY: EPRI showed us something  
18 quite a few years ago, but it was a summary of what  
19 they knew at the time, and I don't know that that's  
20 really continued.

21 MR. THOMAS: Yeah, so it's part of some of  
22 the research -- sorry, like EDD, like CCF, you know.  
23 Potential for a non-safety to impact safety, etc.,  
24 etc. Some of these specific research-focused efforts,  
25 which you'll hear about later on today may show

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1 activity under those research --

2 MEMBER BLEY: I look forward to hearing  
3 about that, because we've now got enough of these  
4 systems of one kind or another out in the nuclear  
5 fleet, we ought to have a pretty extensive database of  
6 players.

7 MR. THOMAS: Different entities that have  
8 databases, and that's part of the effort to go back to  
9 those databases, INPO being one of them. I think INL  
10 also has an extensive database in terms of operating  
11 experience and, you know, likes to see --

12 MEMBER BLEY: They're the ones did that  
13 work for AEOD, but I don't know if that's still been  
14 going on or not.

15 MR. THOMAS: I think they still have a  
16 database. We need to, this is part of, you know, I  
17 keep telling about all this heavy lifting. We've got  
18 to do a lot of work that's left.

19 MEMBER BLEY: This is where we started  
20 seven or eight years ago saying, That would be the  
21 first thing we really get under control.

22 MR. THOMAS: That's really the first thing  
23 in this effort.

24 MEMBER BLEY: We look forward to hearing  
25 more today, then, so later.

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1 MR. RAHN: And the third portion of this  
2 is what we're going to hear from, as soon as I finish  
3 speaking, Mauricio will talk to us about progress that  
4 we've been made on evaluating our current NRC policy  
5 on CCF and whether or not any changes need to be made  
6 there.

7 The next major portion of this is a  
8 product that we're working jointly with NEI on in  
9 evaluating whether or not there should be some kind of  
10 a digital-specific amendment or an appendix to NEI  
11 9607, which is the process on how would one licensee  
12 go about determining whether a proposed modification  
13 needs prior review by the staff.

14 So it's all about the 50.59 process. So  
15 we anticipate that what, the door, the RIS opened the  
16 door to some information on how a licensee could  
17 proceed under 50.59. The MP2 process would provide a  
18 more detailed framework for how digital I&C  
19 modifications could be made under 50.59 in much more  
20 detail than the RIS did.

21 CHAIR BROWN: That would still only apply,  
22 that would still not apply to a reactor trip and  
23 safeguard systems. Is that --

24 MR. RAHN: Generally it's not applicable  
25 to those.

1 CHAIR BROWN: I didn't know, I just wanted  
2 to know where you were thinking about this MP2 going.

3 MR. RAHN: Yeah, so the thought process is  
4 those that are less safety-significant than things  
5 like RPS and SFAS.

6 MEMBER SUNSERI: So that's an area that I  
7 don't quite understand. I mean, 50.59 is, the scope  
8 of it is laid out, and we have many, many years of  
9 experience using it. How is digital different? Why  
10 is it different?

11 MR. RAHN: Yeah, so --

12 MEMBER SUNSERI: I mean it doesn't, you're  
13 not creating new accidents, doing things not described  
14 in the FSAR. How does this differ?

15 MR. RAHN: So what trips people up is,  
16 both on malfunctions and also even introducing new  
17 accidents. But malfunctions with different results is  
18 a problem, because typically you're going to install  
19 something that has, you know has an embedded software  
20 in it. The software you cannot guarantee is error-  
21 free.

22 And so you have to make a judgment as to  
23 is it reliable enough so that I don't create a new  
24 failure mode, and then potentially, you know,  
25 invalidate what the current safety analysis says on

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1 how something is going to fail. So that's always been  
2 a problem for licensees on how to address basically  
3 criterion 6 of 50.59.

4 But in addition, the likelihood is another  
5 issue. In the past, safety evaluations were performed  
6 using what was known about analog equipment. Now  
7 you're introducing a piece of equipment that might  
8 have an embedded failure mode in it that you hadn't  
9 planned on.

10 So how do you go about estimating the hope  
11 for a reliability of that component? And it's a  
12 tricky way to have to answer those kinds of questions.  
13 So the guidance that was put out in this RIS, which  
14 will then get forwarded to the Appendix D of 9607,  
15 will enable licensees to have a tool that would enable  
16 them to answer those questions a little more precisely  
17 using a qualitative analysis.

18 MEMBER REMPE: So to explore what you've  
19 said a little more, yeah, okay, it would change the  
20 probability of failure, but could it also change the  
21 way you've analyzed the situation in a PRA? Because  
22 it's an unexpected mode that might not be considered  
23 in a PRA at this time. Is that a consideration, to  
24 kind of tie it back to what Jose said earlier?

25 MR. RAHN: You could probably perform some

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1 kind of a qualitative evaluation to do that. To me,  
2 the benefit of, if you were going to have PRA as tool,  
3 the big benefit to me is identifying, you know,  
4 reliability information that shows that this component  
5 is highly reliable compared to what's been assumed in  
6 the PRA for success path through one of those safety  
7 trains.

8 So, you know, if you can show something is  
9 so much more reliable, you know, then potentially you  
10 could use the PRA information. But if you don't have  
11 confidence in that data, I don't know how you could  
12 use the PRA information.

13 MEMBER MARCH-LEUBA: My recommendation  
14 before, my suggestion was not to demonstrate that my  
15 new relay is so super reliable. It's that to  
16 demonstrate that failure of that relay doesn't cause  
17 any serious problem. So I lose the chiller, so what.  
18 So for now, I'll have to shut down the plant because  
19 I lost the chiller. So what?

20 MR. RAHN: Yeah, so it's good for  
21 informing, it's risk-informing.

22 MEMBER MARCH-LEUBA: Yeah.

23 MR. RAHN: But eventually you still have  
24 to make the change, and then you have to have a change  
25 process for that. The change process we have

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1 available is 50.59. You still got to get through that  
2 hurdle.

3 MEMBER MARCH-LEUBA: Yeah, the beauty of  
4 this is that it makes you think that I already changed  
5 25 relays and they're all the same manufacturers, same  
6 embedded software. What if all of them fail at once?

7 MR. RAHN: Yeah, so the RIS describes the  
8 fact that you need to understand what you've already  
9 changed in the plant, so that when you make a decision  
10 as to whether there's potential common cause failure,  
11 you have the background information.

12 MEMBER SUNSERI: So just to pull the  
13 string a little bit more on the 50.59 piece that I was  
14 bringing up. Essentially what you describe is a  
15 situation that I don't see much different than some of  
16 the equipment that is installed in the existing  
17 plants. So let me give an example.

18 Some of the reactor protection systems  
19 that I'm familiar with are, have cards, right. And  
20 these cards are chained together to create a certain  
21 logic for a trip function or actuation function. Now,  
22 the cards, the individual card may have more than one  
23 function in it, and they only use part of it for the  
24 particular logic that they want to achieve for this  
25 output, right.

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1           So inherently, there could be an embedded  
2           function in that card that somebody would have to  
3           assess to decide whether or not the 50.59 evaluation  
4           was going to pass or need regulatory approval or not,  
5           right. So how is that different than software? I  
6           mean, so let me then propose it in a different way.

7           What I heard you saying then is because  
8           digital is so complex, people don't know when to say  
9           enough is enough on the review and when to stop, so it  
10          all goes to meeting regulatory review. Is that the  
11          problem?

12          MR. RAHN: Well, in the example you  
13          brought up, typically that particular, if you're going  
14          to make a wholesale change of cards of that type, that  
15          would probably become a license amendment request,  
16          just because of the complexity. So if you were to,  
17          you know, I lost the train of thought on the second  
18          part of your question.

19          MEMBER SUNSERI: So if you used the two  
20          kind of parallel examples, the one I described versus  
21          just a purely digital situation, the question I guess  
22          becomes is the digital just so complex that you can't  
23          decide when enough is enough analysis to say this  
24          thing would not need regulatory approval, or prior  
25          regulatory approval, so they just default go to

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1 needing regulatory approval.

2 MR. RAHN: But the scenario you're  
3 proposing is a single card change-out, as opposed to  
4 a wholesale system change-out.

5 MEMBER SUNSERI: Well, and I'm just using  
6 it as an example. I mean, so I wasn't saying we're  
7 going to change out the whole reactor protection  
8 system. But the reactor protection system as a whole  
9 in the example I described has cards that have  
10 functions on cards that aren't used.

11 MR. RAHN: Yes.

12 MEMBER SUNSERI: And so therefore they  
13 represent potential embedded things. So if you're  
14 going to modify the card, put a jumper here, put  
15 change the timer, those would in my mind normally pass  
16 the 50.59 evaluation. A licensee could make those  
17 changes without NRC approval.

18 MR. BENNER: Yeah, I think that to try and  
19 interject, we on the staff believe there's enough  
20 flexibility under 50.59 to allow a range of mods.  
21 Industry wants, wanted, continues to want clarity on  
22 where that line is, partially because it is a  
23 licensee-controlled program subject to inspection.

24 We have hundreds of inspectors out there,  
25 they all have different experiences with 50.59. They

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1 raise a lot of questions. Licensees generally, you  
2 know, want what I would call as some cover for what  
3 they've done to be able to demonstrate to individual  
4 inspectors, hey, I've done a good job in justifying  
5 this mod, that I can make this mod under 50.59.

6 So I think, I'm not going to say that the  
7 digital systems are so complex that everyone defaults  
8 to it needs a license amendment, but there's enough  
9 complexity in the potential failure mechanisms that it  
10 opens up a lot of questions when you have individual  
11 inspectors looking at it.

12 So in the time I've been with the program,  
13 the focus really has been on helping clarify, like you  
14 say, when is enough enough, and when can a licensee  
15 profess, you know, good confidence that they've done  
16 enough to justify that they don't trigger any of the  
17 questions under 50.59.

18 So I think the flexibility is there, I  
19 think this has been, and even the Appendix D, will  
20 continue to be a clarifying exercise to give everyone  
21 involved, the review staff, the licensee staff,  
22 inspection staff, you know, better clarity on when,  
23 where is that line of enough evaluation is enough.

24 MEMBER SUNSERI: Okay, I think that helps  
25 me a little bit, thanks a lot.

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1 CHAIR BROWN: We've moved one slide in the  
2 last 15 minutes, so we're really getting back on track  
3 here.

4 MR. RAHN: And we stepped through the last  
5 two bullets here. The third part is a process by  
6 which we can potentially leverage some of the work  
7 that's being done in the commercial grade dedication  
8 processes to see whether or not a particular component  
9 is suitable for use in a safety application. That's  
10 our MP3. We call it acceptance of digital equipment.

11 And the last section is a bifurcated  
12 program by which we look at what's the quick short-  
13 term product that we can use to help clarify our  
14 requirements and guidance for performing license  
15 applications and amendments, and also what's the  
16 overall framework that we should be heading towards.

17 And we call that MP 4A and 4B. Later on,  
18 Luis Betancourt will talk to us about that. Next  
19 slide please.

20 So where we're at currently is at this SRM  
21 that outlines the reporting processes that we've  
22 promised to the Commission was issued in, back in  
23 October 2016. We are currently at revision 2 of this  
24 product. It was issued back in January. I believed  
25 we furnished the ACRS Committee a copy of that.

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1           We're in the process of developing  
2 revision 3, which will update where we've gotten to so  
3 far. It'll also talk a little about a little bit more  
4 development we have in the broader framework, the MP  
5 4B section. So we're proceeding along, and as we get  
6 a product available for people to share, we'll make  
7 that available. Next slide, please.

8           Yeah, so currently, as I mentioned, rev.  
9 2 has made these particular changes to it that you see  
10 on this particular slide. And I won't go into the  
11 details on those. Next slide, please.

12           So what we're planning to do is basically  
13 summarize what we've already done so far on the RIS  
14 and Appendix D, talk a little bit about where we are,  
15 want to head with regard to this NEI-1616 document,  
16 which won't have progressed very far by the time we  
17 need to issue rev. 3.

18           CHAIR BROWN: Appendix D and RIS, they're  
19 part of NEI-1616?

20           MR. RAHN: Yeah, the RIS and Appendix D  
21 are more specific guidance on how one could tell you  
22 whether or not you need to have a prior review by the  
23 staff.

24           CHAIR BROWN: Appendix D, though, is in  
25 NEI?

1 MR. RAHN: Yes, it is.

2 CHAIR BROWN: Appendix D.

3 MR. RAHN: Yes.

4 CHAIR BROWN: The RIS is a separate  
5 document.

6 MR. RAHN: Exactly.

7 CHAIR BROWN: All right, you go ahead.

8 MR. RAHN: RIS is our document, basically.  
9 Appendix D will be something that we hope to endorse.

10 MR. BENNER: Likely if we get Appendix D  
11 to where it needs to be, the RIS would ideally go  
12 away.

13 CHAIR BROWN: All right.

14 MR. RAHN: So what I do want to point out  
15 on the bottom of this slide here, you know, we're  
16 looking at the fact that now there's a transformation  
17 paper out there. We've identified that there are some  
18 recommendations in the transformation paper that we  
19 should be considering as part of our overall long-term  
20 framework.

21 The other issue is that currently we've  
22 had some lessons learned from the review of new  
23 reactors, and there have been some streamlining in  
24 that process already. So we're going to see what  
25 lessons learned were performed there to see whether we

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1 could roll those into our long-term plan. Yes.

2 CHAIR BROWN: Yeah, I just saw the  
3 transformation package that came out shortly, maybe a  
4 week ago or so, something like that. That's a higher  
5 level, all-encompassing?

6 MR. RAHN: Yes.

7 CHAIR BROWN: That's not, that's really  
8 not going to interfere. Maybe I said the wrong word.  
9 You're going to continue with this.

10 MR. RAHN: Yes.

11 CHAIR BROWN: And this, your work would  
12 end up becoming something underneath the  
13 transformation.

14 MR. RAHN: Yes, yes. We're going to see  
15 how we --

16 CHAIR BROWN: I was worried about two  
17 things going along, and now there's somebody else  
18 going to be doing the same thing you're doing if we  
19 leave the bubble.

20 MR. RAHN: Of course, there's no action  
21 that we can really take until the Commission says  
22 something about it.

23 CHAIR BROWN: That's fine. You've  
24 answered my question.

25 MR. RAHN: Yeah, but we're looking at it

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1 just to, we know it's happening.

2 CHAIR BROWN: All right, thank you.

3 MR. BENNER: The digital I&C specific  
4 stuff, what we've professed is we will, you know,  
5 merge that into the IAP. So there's one thing  
6 happening in that arena.

7 CHAIR BROWN: Okay.

8 MR. RAHN: And the last item I wanted to  
9 mention is as we're proceeding along on this greater  
10 framework, we've identified that yes, there's going to  
11 be a need for some additional research to support this  
12 product. So we're getting revision 3, we hope to give  
13 you the first little synopsis of what we were thinking  
14 of doing in the research area.

15 CHAIR BROWN: Okay.

16 MR. RAHN: Next slide, please. So yeah,  
17 the schedule we're headed down is revision 3 is, we're  
18 shooting for September. We know we also have the  
19 annual reporting to the Commission on our progress on  
20 the IAP, which is scheduled for October, and also  
21 we're planning another digital I&C Commission meeting  
22 in October as well.

23 MEMBER BLEY: Is there a schedule that  
24 goes out beyond this?

25 MR. RAHN: Not yet.

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1 MR. BENNER: Not for the IAP proper.  
2 You'll see we have for under individual activities  
3 we're going to discuss, they have their own schedules,  
4 which are incorporated.

5 MEMBER BLEY: That would be the four  
6 modernization plans? Okay.

7 MR. BENNER: Have their own, right. This  
8 is just the schedule of the overall IAP update.

9 MEMBER BLEY: This is just a minor thing  
10 I want to toss in since you're, I think you're near  
11 the end of this one. And I went back and looked again  
12 through the plan, and those words, performance-based,  
13 are like buzzwords. There are scattered, it's never  
14 defined, it's never clear. It's obvious somebody  
15 said, You got to be performance-based. Said, yes,  
16 yes, we're performance-based. That needs to be fixed  
17 up.

18 And there's another buzzword that you  
19 might not know as modified, technology-neutral in the  
20 area of regulation. They are now, they, NRO, in all  
21 their documents and in the stuff we've recently read  
22 is now using the phrase technology-inclusive. And  
23 you've got technology-neutral everywhere in the  
24 report, and you probably ought to get consistent with  
25 that. I can't tell you why that's better than what

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1 was there before.

2 MR. RAHN: Thank you.

3 MEMBER BLEY: I like what was there before  
4 actually.

5 MR. BENNER: We'll pay attention to that.

6 MEMBER REMPE: David, even though you said  
7 wait till rev. 3, you're going to hear about the  
8 research, just, high level, what you thinking about?  
9 Getting data, or analysis, or what?

10 MR. RAHN: We're going to cover today,  
11 today we'll have some slides on that. We'll hear from  
12 Paul Rebstock later on at this morning, if we talk  
13 faster.

14 MEMBER REMPE: If you don't get  
15 interrupted.

16 MR. RAHN: That's right.

17 CHAIR BROWN: I would make one  
18 observation. We moved in the Naval Nuclear Program  
19 from magnetic amplifiers to transistors to integrated  
20 circuits, to microprocessors to, there was something  
21 else I was going to say and I forgot what it is.

22 (Simultaneous speaking.)

23 CHAIR BROWN: From 1965 through 1972, so  
24 over 18, no, 1978, when I took over the division. So  
25 in that 23-year period, we moved completely through

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1 four different -- I take that back. I forgot vacuum  
2 tubes. In 1980, we still had vacuum tube source range  
3 instrumentation in some of the earlier S5W submarines.

4 So, and yet our specification stayed the  
5 same. So it's amazing, this talking about having  
6 technology-neutral or technology, what did you say,  
7 inclusive?

8 MEMBER BLEY: Inclusive.

9 CHAIR BROWN: Looking at the documents,  
10 whether it's IEEE 603, regardless of the year, 1991,  
11 2008, 2018, roughly those documents are technology-  
12 neutral and inclusive. They don't tell you what to  
13 use, whether you use string or glue.

14 MEMBER BLEY: I might be a dinosaur, but  
15 I never saw a mag amp fail in my time.

16 CHAIR BROWN: Mag amps were extremely  
17 rugged and they worked beautifully. They had to be  
18 aligned more frequently than some other things, as  
19 wells as the vacuum tube.

20 My point being is don't get so wrapped up  
21 in those words that again you lose track of the  
22 endgame, that's all I'm saying.

23 MR. RAHN: Yeah, your system  
24 specifications were at the system level, not the  
25 hardware level.

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1 CHAIR BROWN: Back then, we built the  
2 first microprocessor-based I&C equipment for the CVN  
3 72 and CVN 73 using the analog combination  
4 transistorized integrated circuit reactor protection,  
5 the entire plant monitoring system specifications.  
6 And then we kind of adapted the outputs. So it's  
7 amazing what you can do with the existing stuff if you  
8 just go for it.

9 Anyway, that's, just be careful that's  
10 all.

11 MR. RAHN: Okay. Okay, at this point,  
12 yeah, so what I'd like to do, I'm going to change  
13 places with Mauricio so I could help him with his  
14 slides while we, he'll inform us on our progress on  
15 attacking the policy issues regarding CCO.

16 CHAIR BROWN: Okay, just -- we're due to  
17 take a break. We're on slide 11, okay. I want to go  
18 ahead and take a break so we don't run too far behind,  
19 but we've had a lot of -- I did a quick look through  
20 the slides.

21 We've had a lot of discussion on almost  
22 every one of these, and so we should take into account  
23 the interactions you've had, and I know you will do an  
24 outstanding job. So right now we will --

25 MR. RAHN: Mauricio and I just had that

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1 same discussion.

2 CHAIR BROWN: Is that right?

3 MR. RAHN: So thank you.

4 CHAIR BROWN: We will recess for 15  
5 minutes and then come back at 10:15.

6 (Whereupon, the above-entitled matter went  
7 off the record at 9:58 a.m. and resumed at 10:21 a.m.)

8 CHAIR BROWN: Okay, we will restart this  
9 whole evolution. We're back in -- you're good now?  
10 You're good, okay, back in session. Mauricio, it's  
11 all yours.

12 MR. GUTIERREZ: All right, thank you.

13 CHAIR BROWN: You're under a lot of  
14 pressure.

15 MR. GUTIERREZ: Thank you for your time  
16 today. As you said, my name is Mauricio Gutierrez,  
17 I'm the team for the MP 1b and MP 1c teams. The other  
18 members on this team are Dinesh Tanejo and Rossnyev  
19 Alvarado. What I'd like to do, if it's okay with you,  
20 is to skip the next couple of slides. I think we've  
21 already given you an overview of what's an MP 1 risk;  
22 go on to the next slide.

23 We've had some discussion on risk 2002-22,  
24 Supplement 1 this morning, and in the discussion, I  
25 think the information covered on this slide on NEI 16-

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1 16 has already been discussed. Does anybody have any  
2 questions before I move on?

3 Okay, we'll proceed to the next slide,  
4 which begins the discussion on activity MP 1c, and  
5 this is on implementing the Commission's policy on CCF  
6 in digital I&C systems.

7 The policy on common cause failure is  
8 articulated in the SRM to SECY-93-087, and we continue  
9 to consistently apply it to address evolving digital  
10 I&C technologies. The staff took a look at the policy  
11 written in the SRM, and we also looked at our  
12 implementation of it. At this time we determined that  
13 it's not appropriate for us to propose or request a  
14 change to Commission policy. We believe that the  
15 policy that is in place provides us with the  
16 flexibility needed to implement our current  
17 initiatives in digital I&C.

18 We are currently developing a commission  
19 information SECY on future improvements to address  
20 CCF. On the next slide, please?

21 CHAIR BROWN: Your SECY for the update, do  
22 you have an idea for the time frame for that? I  
23 thought we were supposed to hear about that earlier,  
24 but then it got delayed. My mind is trying to  
25 backtrack to some earlier information on the upcoming

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1       SECY.  So do you have a time frame when you're all  
2       going to have that available?

3               MR. THOMAS:  So I believe the planned  
4       completion for that SECY up to the Commission in  
5       August.

6               MEMBER BLEY:  Brian, your mic.

7               MR. THOMAS:  Yes.  The plan schedule is to  
8       have that SECY issued to the Commission, I believe, in  
9       the mid-August time frame, so it's on a fast track.  
10       We have a draft now, which is going through -- we just  
11       had an alignment meeting with the EDO on it yesterday.  
12       It's just a draft that basically maps out a framework  
13       for, what is the message to the Commission?

14              CHAIR BROWN:  Okay, thank you.

15              MR. GUTIERREZ:  Okay, just a little  
16       context here.  Due to the evolving nature of digital  
17       I&C technologies and their implementation in new and  
18       operating reactor safety systems, BTP 7-19, which is  
19       a part of the standard review plan, has been updated  
20       seven times to continue to address acceptable means  
21       for protection against potential digital I&C CCF  
22       concerns.

23                       The last significant update captured the  
24       ISG on CCF that was developed during the 2006-2007  
25       time frame, in coordination with NEI and other

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1 stakeholders.

2 So the staff has been evaluating all the  
3 BTP 7-19 updates, and we've taken into account recent  
4 interactions with licensees, inspectors, technical  
5 reviewers, and other stakeholders in the  
6 implementation, and we're proposing these five points  
7 to update our guidance, which is primarily in BTP 7-19  
8 for consistent application of a commission policy  
9 moving forward.

10 The first bullet states that licensees and  
11 applicant should continue to address CCF due to  
12 software. This is just a reiteration of our position  
13 that we think the commission policy on software CCF  
14 should continue to remain in place without  
15 modification.

16 CHAIR BROWN: Can I ask you a question on  
17 that one? I'm going to slow you down. I've been  
18 struggling for a long time with how in the world you  
19 address software CCF. It's largely a design issue, if  
20 anything, and if I was an applicant or anybody else,  
21 I'm not sure I could develop a methodology to evaluate  
22 or address software CCF-type issues.

23 I mean, for the trip systems and  
24 safeguards, multiple divisions and independence,  
25 fundamentally, is a basic protection. It doesn't mean

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1 a design issue is not in there where you flagged the  
2 wrong thing, or you had the wrong subroutine pulled up  
3 or something like that. But that has nothing to do  
4 with -- it's not a software failure, per se. So what  
5 do you expect licensees to do, to do that?

6 MR. RAHN: I might be able to help with  
7 that. The way we address CCF has everything to do  
8 with how you evaluate the performance of a proposed  
9 digital system. So it's not only the architecture  
10 that you set out, like multiple channels, use of  
11 diverse devices, and things like that, but it's also  
12 evaluating what could be the potential consequences of  
13 a common cause failure. So it means bringing it down  
14 to the modes of failure that could happen, and then  
15 what would be the consequences of that new failure  
16 mode, and then what alternatives could there be to  
17 ensure that the safety function you're trying to  
18 achieve will still get accomplished?

19 In many cases, that might be relying on  
20 other high-quality systems that are in the plant,  
21 and/or if there's sufficient independent controls and  
22 instrumentation available to the operators, and the  
23 ability of the operator to perform any kind of manual  
24 action within a reasonable amount of time, given the  
25 limitations of what the safety analysis showed. You

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1 would be able to perform some backup capability in the  
2 event that there was common cause failure.

3 CHAIR BROWN: Can I throw something out  
4 there?

5 MR. RAHN: Sure.

6 MR. GUTIERREZ: Yes, go ahead.

7 CHAIR BROWN: This was about 10 years ago;  
8 our former consultant to the subcommittee, Sergio  
9 Guarro, had built a model kind of based on an approach  
10 that's been used in human reliability that says,  
11 software failure doesn't quite make any sense.  
12 Software is software. But what might happen is, if  
13 the wrong confluence of conditions occurs, we execute  
14 parts of the software that we don't normally execute  
15 in ways they aren't normally executed, because you're  
16 outside of the range where we've tested, and that  
17 could lead to problems.

18 That was applied in the aerospace business  
19 with some modest success. There was a report back --  
20 I think staff sponsored some of that work -- I know  
21 it's not been continued. I'm not sure if it ran into  
22 problems or what was seen on it, or if any of you  
23 remember that. But at least it's a model that, on the  
24 surface makes sense. How does it work? I can't tell  
25 you.

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1           MR. RAHN: Yes, I agree with that. The  
2 principle, though, is that you don't necessarily know  
3 what will trigger the event, but presumably if you  
4 have multiple channels with the same inherent flaw in  
5 every channel, and you subject them to an event of  
6 some type that could raise this trigger to cause  
7 multiple channels to fail --

8           MEMBER BLEY: Exactly.

9           MR. RAHN: -- what you essentially need to  
10 do is identify if this event does occur, what  
11 alternatives might you have to be able to respond to  
12 that event in a way that at least takes credit --  
13 you've pre-arranged this. This is something you'd  
14 have to be trained on.

15           But it would be a way of saying, I've got  
16 enough time to respond if I just go over and throw the  
17 switch for X, Y, Z system as a capable system-level  
18 backup. But all that really means is that, in advance  
19 of installing this thing, you need to perform an  
20 adequate defense-in-depth analysis and identify what  
21 diverse means, or what alternative means you might  
22 have available to accomplish the same functions. So  
23 it all requires lots of advance analysis and planning  
24 and thought to be put into it.

25           MEMBER BLEY: Well, and if you're not

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1 going to find these things ahead of time, which is  
2 hard to do, having a plan is a way out. And the stuff  
3 they did with this model in the space industry, they  
4 went through extensive records of missions, and they  
5 actually found half a dozen cases where they could  
6 identify, this is exactly what happened and what led  
7 to the problem.

8 MR. RAHN: Interesting.

9 CHAIR BROWN: But you do have, if you look  
10 at all the stuff, at least over the last 10 years that  
11 we've looked at it, if you step back to the  
12 fundamentals, you look at each of those divisions, for  
13 instance, in trip or the safeguard systems, they are  
14 fed by independent sensors. They are not synchronized  
15 in any way, so they're processing on a different time  
16 scale. They don't communicate with each other, other  
17 than at the voting level, and you build in, already in  
18 each one of the plants we've looked at, a series of  
19 diverse trips with different equipment -- not  
20 microprocessors, but other diverse components -- which  
21 come under different things.

22 There's been an analysis that says, Hey,  
23 these are the things that operators can't respond to;  
24 therefore, we will build in diversity in these other  
25 events where we don't have time to do it.

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1           So if those are the fundamental principles  
2           that you articulate within even the BTP, relative to  
3           your diversity in defense-in-depth, I was looking for  
4           what else do you do. Because if you start looking for  
5           software design issues, or do you process this routine  
6           at the same -- that's an almost impossible situation  
7           to calculate or evaluate. I'm just throwing that out  
8           from a thought-process standpoint.

9           MR. RAHN: No, we agree with that, and  
10          what you're describing is what we call addressing CCF.

11          CHAIR BROWN: And we're doing that.  
12          That's my version of continuing. I don't think that  
13          is onerous at all -- personal opinion -- and it  
14          certainly comes up with a pretty reliable system  
15          overall. So I just worry that we're going to get some  
16          other complex analysis or fancy FMEA, not that that's  
17          a bad word, relative to this. It doesn't work for  
18          this thing, or if somebody's saying, We're going to do  
19          a PRA on the software, I'd die.

20          MR. THOMAS: And I think that's a perfect  
21          segue for why we don't feel any change to the policy  
22          is necessary. I would say these guiding principles --  
23          the first is the what, that we still need to address  
24          CCFs. The other four bullets are sort of the how, and  
25          the how doesn't really get into -- the things we're

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1 looking at are alternatives. It's not going down the  
2 path of trying to further refine how we're going to  
3 evaluate software proper.

4 It's sort of a given that while we may be  
5 able to do something in that arena, we don't really  
6 think that's the fruitful area for proving safety. So  
7 we get into bullets, talking about alternatives means;  
8 it's really a given, the limitations on testability of  
9 software and digital systems. What are the other  
10 things you do to provide a demonstration of safety?

11 CHAIR BROWN: Just as a calibration point;  
12 in programs I ran when we were developing this stuff,  
13 we literally had a computer mocked-up with the entire  
14 plant model. We brought in the exact equipment that  
15 we were going to be delivering to the ship. We had  
16 the output of the giant computer; that data was  
17 converted into emulated sensor signals exactly as with  
18 the same components they would be seeing in the ship.  
19 Then we tested it for two years. We had the money to  
20 do it, but you have 130 guys under water, and it's  
21 pretty important to make sure they're safe.

22 So we tested it, and we still could not  
23 make sure that we found all the, what I call design-  
24 type errors. There were circumstances, configurations  
25 that we would find later and then fix those. But

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1 those types of design errors, you can do it forever,  
2 and you just never find them all.

3 So to me, it's a very, very large  
4 experience lesson to be very wary of people promising  
5 to find all the problems. Anyway, I'll let you go on.  
6 We're now on slide 16.

7 MEMBER MARCH-LEUBA: I wanted to waste  
8 some time on a completely different topic; it's  
9 related to software. Everybody knows that whenever  
10 you use software systems, that you must have a  
11 watchdog. You would never accept the software system  
12 without a watchdog. However, the staff doesn't give  
13 them credit for it.

14 MR. THOMAS: Right.

15 MEMBER MARCH-LEUBA: In my experience,  
16 when software fails, it crashes, and the watchdog  
17 scrams, and therefore the software may be an economic  
18 problem, but from the point of view of safety, 90  
19 percent of the time, the software did fail. You  
20 scrambled the system. So you have to think about how  
21 to give the licensees credit for the use of watchdogs.

22 CHAIR BROWN: I will echo Jose's -- if  
23 nobody has figured it out, that has been one of the  
24 primary focuses of all of the committees' efforts at  
25 reviewing all the new plant designs that we've dealt

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1 with over the last 10 years.

2 In fact, that's where we have insisted on  
3 the prescriptive approach of having a hardware-based,  
4 independent-from-the-processor monitoring this. And  
5 that is not performance based, but is performance  
6 based, depending on how you want to look at it.

7 If somebody says, Oh, we've got a  
8 software-based watchdog timer just cranking around, it  
9 doesn't do you any good if the sucker crashes.

10 MEMBER MARCH-LEUBA: My claim is, of  
11 course we're required. I mean, whether it's  
12 performance-based or not, if you send one without a  
13 watchdog, we won't accept it. But we need to be given  
14 credit for it.

15 CHAIR BROWN: Exactly.

16 MR. THOMAS: So just from an industry  
17 perspective -- and I'm going to talk about it a little  
18 bit later, not in any great level of detail -- but  
19 that's one our considerations.

20 CHAIR BROWN: It's an architecture  
21 preventive --

22 MR. THOMAS: Right.

23 CHAIR BROWN: -- issue that you need to  
24 have in software systems.

25 MR. THOMAS: Right. And that's the thing.

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1 We need a watchdog, you can be the watchdog of the  
2 watchdog --

3 CHAIR BROWN: And it's got to be  
4 independent of the software.

5 MEMBER MARCH-LEUBA: We just reviewed APR  
6 1400, and we saw the watchdog. It's an RC-type  
7 watchdog. It's an R and C, and there's no way for  
8 them to fail, unless you put --

9 CHAIR BROWN: From a software standpoint,  
10 it's not going to fail. It has very simple parts,  
11 though.

12 MEMBER BLEY: It's not even software.

13 CHAIR BROWN: Right.

14 MEMBER MARCH-LEUBA: Are you commenting on  
15 the same issue?

16 MEMBER BLEY: No, I'm just going further.  
17 I agree absolutely with --

18 MEMBER MARCH-LEUBA: So I want to go  
19 further.

20 MEMBER BLEY: I think we need credit. On  
21 the other hand, if it's effective 90 percent of the  
22 time, or even 99 percent of the time from a risk point  
23 of view --

24 MEMBER MARCH-LEUBA: That's asking too  
25 much.

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1           MEMBER BLEY: -- that small fraction where  
2           it might go the other way with the kind of things I  
3           brought up, we can't forget about.

4           MEMBER MARCH-LEUBA: What I wanted to put  
5           in the next thought in your mind; when we reviewed  
6           protection systems, we do something which is called  
7           analytic redundancy. You assume that the power is  
8           going to trip you, but if the power doesn't trip you,  
9           the pressure will. Maybe a combination of a watchdog  
10          and analytical redundancy may be sufficient. So we  
11          need to at least open the door for the licensees to  
12          make that argument.

13          My concern is that everybody is thinking  
14          about it, but nobody dares send it to NRC, because  
15          they know they're going to be subject to a 10-year  
16          review and \$5 million. So if we can think of it on a  
17          high level and at least open the door. In my opinion,  
18          a conditional watchdog and analytical redundancy  
19          covers more than 90 percent of the cases.

20          We can continue with --

21          CHAIR BROWN: Okay. Move on, Mauricio.

22          DR. HECHT: This is Myron. Can I  
23          interject there?

24          CHAIR BROWN: Yes.

25          DR. HECHT: This is basically a discussion

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1 on software failure. System failure, software  
2 problems in combination with Charlie's perspective  
3 that software doesn't fail. So crash is one of the  
4 failure modes; that's what you're dealing with in  
5 terms of a watchdog timer. But there are other  
6 failures.

7 MEMBER BLEY: Hey, Myron, can you use the  
8 phone instead of the speaker? It's really hard to  
9 hear you.

10 MEMBER BLEY: If you can't, go ahead.

11 DR. HECHT: Is this better? Okay. I just  
12 wanted to say that there are other software failure  
13 modes besides just crash, which could be detected by  
14 a timeout indication. There are incorrect responses  
15 which would be the classical case. Also, delayed  
16 responses. So a watchdog timer is one measure;  
17 whether it's 90 percent or 30 percent we don't know,  
18 because you have to have the empirical data to collect  
19 that. That was mentioned earlier, I think, by Dennis,  
20 about how we should be collecting information on that.

21 I also wanted to point out that the issue  
22 of system failures due to software is a little bit  
23 complex. For example, with respect to timeouts, this  
24 can often be caused by internal conditions, the  
25 operating system or the run time kernel might just get

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1       itself hung up, and that is probably independent among  
2       the different processes, because they're all receiving  
3       outputs and inputs at a slightly different time and  
4       doing different things. They're not on a common time  
5       source.

6               So I just wanted to say that system  
7       failures due to software in general require an  
8       empirical basis, really, to start making assertions  
9       about reliability or how to give credit for that.  
10       It's more complicated than just saying that software  
11       always fails due to an algorithm issue or software  
12       always fails due to a crash failure mode.

13               CHAIR BROWN: I don't disagree with that,  
14       except, you have to do what you can do, and we ought  
15       to go on. Thank you, Myron.

16               MR. GUTIERREZ: Okay, so I think we  
17       covered the last slide pretty well there in stating  
18       that there isn't much change between the policy. The  
19       intent of that last slide was just to give you a  
20       little intermediate information on what will go into  
21       BTP 7-19.

22               And here on the next slide, some next  
23       steps are RIS 2002-22 supplement for 50.59 has been  
24       issued, and we're in the stages of planning for the  
25       BTP 7-19 update. We will review future industry

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1 guidance in the NEI 16-16 when we are re-engaged by  
2 NEI. Our plan is to continue forward with the info  
3 SECY to the Commission, aiming to complete that in  
4 August of 2018.

5 CHAIR BROWN: You said you're going to  
6 update 7-19? Is that a big revision?

7 MR. GUTIERREZ: Yes.

8 CHAIR BROWN: It's the first I've heard  
9 about a big revision to it.

10 MEMBER BLEY: So we'll be seeing that at  
11 some point?

12 MR. RAHN: Yes. We haven't started that  
13 process yet, but we've recognized that there are  
14 aspects. The wording in BTP 7-19, that is kind of  
15 restrictive, and it doesn't really differentiate  
16 higher-tier safety significant systems from less  
17 safety significant systems. So we're thinking of  
18 potentially inserting guidance regarding maybe a  
19 graded approach.

20 MEMBER BLEY: That's part of this  
21 integrated action plan?

22 MR. RAHN: Yes, this will be one of the  
23 products that comes out of this.

24 CHAIR BROWN: Okay. I'd just like to put  
25 it on the record, we would -- Step 19 is a pretty

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1 extensive, well-relied-upon document, and so we would  
2 like to interact with you all when you get to the  
3 point, and look to schedule a subcommittee meeting to  
4 go over that with --

5 MR. RAHN: Yes, we're just talking about  
6 it right now.

7 CHAIR BROWN: I got it. I'm glad you let  
8 us know. Okay? Thank you. Go on, Mauricio. Sorry  
9 for the disturbance there.

10 MR. GUTIERREZ: That's it for me, so --

11 CHAIR BROWN: Good.

12 MR. GUTIERREZ: I'll turn it over to  
13 Tekia.

14 MR. CHERNOFF: My name is Harold Chernoff,  
15 I'm the Chief of ROP Support and Generic  
16 Communications Branch. I also have a 50.59 program  
17 responsibility in my branch, and let me just quickly  
18 say I'm glad I'm not saying good afternoon, I'm still  
19 saying good morning.

20 We're not going to take a whole lot of  
21 time, but I just wanted to make -- I've been listening  
22 to this morning's conversation, and my colleague's  
23 valiant efforts to answer 50.59 questions --

24 CHAIR BROWN: Be careful with your papers,  
25 you're hitting the thing.

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1 MR. CHERNOFF: Sorry -- my colleague's  
2 valiant efforts to answer some of the 50.59 questions,  
3 I want to just reflect on a couple of the comments you  
4 made generically. You guys asked the question, what's  
5 different about digital? Well, in the sense of 50.59,  
6 nothing. It's just another plant modification; you're  
7 applying the same criteria.

8 What's challenging is, it hasn't been done  
9 a huge amount under 50.59, and establishing the  
10 confidence that certain kinds of changes can be done  
11 under 50.59, they won't get wrapped up into after-the-  
12 fact enforcement concerns, and that both industry and  
13 the agency have a common understanding of where the  
14 margins are, where the sides of the road are.

15 The other thought I just wanted to get out  
16 there is the comments that were made about PRA with  
17 respect to 50.59. I think, looking around the room,  
18 a lot of people like myself have been involved for 30  
19 or more years on this committee probably, and just  
20 reflect upon the fact that in the early '90s when  
21 people first started to try to apply PRA numerical  
22 outcomes to the use of 50.59, the criteria said, An  
23 increase in likelihood, an increase in frequency.

24 And this was a tremendous difficulty,  
25 because 10 times 10 times -12 is still an increase,

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1 and that begat the rulemaking that came to fruition in  
2 '99 and 2000, where the language was changed and  
3 adopted, the language of minimal increase, and as ex-  
4 Chairman Reyes said, Well, I know minimal is more than  
5 zero and less than a lot.

6 So we find ourselves still dealing with a  
7 little bit of that, but there is specific guidance  
8 that already exists in 96-07 and thumb rules in there  
9 for using actual numerical PRA results. It can be  
10 done for digital; it's done for other things in 50.59  
11 space, and what the RIS did was reinforce also  
12 something that was 96-07 already, which was, It's okay  
13 to make a qualitative assessment of likelihood and  
14 frequencies. It doesn't have to be numerical; it  
15 doesn't have to be sourced in a high-quality PRA  
16 answer. It can also be qualitative. And that's  
17 really the main focus of the RIS, is to give a process  
18 by which to make that qualitative assessment.

19 MEMBER BLEY: Before you leave that; Reg  
20 Guide 1.174 has been around for --

21 MR. CHERNOFF: Absolutely.

22 MEMBER BLEY: -- quite a while, and that  
23 gives you pretty good guidance in a lot of these  
24 areas, and it also tells you to use an integrated  
25 process that looks at all aspects, not just the

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1 quantitative. I'm sure the committee members already  
2 know, but that standard is obviously for licensing  
3 changes. It's actually, for 50.59 purposes, you would  
4 not have to always necessarily meet those objectives  
5 in there. It could be something less than that, and  
6 the rules of thumb --

7 MR. CHERNOFF: But they give you a lot  
8 more room than the earlier criteria in --

9 MEMBER BLEY: But in 99-07 itself there's  
10 even more flexibility and rules of thumb about, Am I  
11 increasing likelihoods? There's actually some new  
12 multipliers that are in there as guidance. So it's  
13 even more flexible than 1.174.

14 With that, I'm going to let Tekia speak to  
15 where we are with the proposed Appendix D and where  
16 we're headed.

17 MS. GOVAN: Good morning, everyone. My  
18 name is Tekia Govan. I'm a project manager in the ROP  
19 and Generic Communications Branch. Our branch was  
20 recently assigned to work on Appendix D, so we're  
21 coming in with a fresh perspective in looking at  
22 Appendix D as we move forward.

23 The purpose of the proposed Appendix D to  
24 NEI 96-07 is intended to provide guidance for  
25 licensees to perform the 10 CFR 50.59 reviews of

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1 activities involving digital I&C modifications. There  
2 was an agreement between NEI and NRC to hold Appendix  
3 D work until the RIS 2002-22 Supplement 1 was issued,  
4 and that was issued on May 31st, 2018.

5 So we're turning our attentions back to  
6 this appendix, and we're having a Category 2 public  
7 meeting with NEI to discuss any review topics and  
8 status on June 26, 2018. From that meeting, the staff  
9 will work with NEI to develop a review schedule for  
10 endorsement of Appendix D should NEI request such  
11 endorsement. The public meeting is the current status  
12 as well as the next step for the Appendix D  
13 activities.

14 So at this time I'll open it up for any  
15 additional questions related to the Appendix D effort.

16 CHAIR BROWN: I just had one question on  
17 that; we've got 2002-22, which is an NRC document, and  
18 we've got Appendix D. Now, is NEI -- are there  
19 differences? I hope there are no contradictions  
20 between the two. I presume that was the reason for  
21 the delay, so that they could make sure and craft  
22 Appendix D to not -- or maybe they're going to argue  
23 with you.

24 MR. CHERNOFF: Well, there's some layers  
25 here. One of the layers is just resources, both NRC

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1 resources and RFC resources, there was a decision made  
2 that we have to finish this supplement, and we were  
3 not able, like the Ed Sullivan show, that we were not  
4 able to keep all the plates spinning all at the same  
5 time with the resources that were available.

6 CHAIR BROWN: Do you think somebody really  
7 remembers the Ed Sullivan show?

8 MR. CHERNOFF: Yes. So I think it was a  
9 reasonable decision to say, Okay, let's pause the work  
10 on Appendix D. Now, the second layer is -- and we're  
11 going to talk about this in the meeting -- we see an  
12 importance of consolidating 50.59 guidance.

13 I'm not going to get into the tech side of  
14 the equation, but we want the 50.59 guidance on  
15 everything to be homed in a very small set of  
16 documents, so people don't get confused down the road.  
17 When I get hit -- catch the beer truck and I'm not  
18 here, everybody will know where to go and where to  
19 find it.

20 So that means probably sunseting things  
21 that are out there like the RIS that are out there and  
22 incorporating it into the base documents, which would  
23 be NEI 96-07, which we've endorsed with Reg Guide  
24 1187. So some combination of the Reg Guide and the  
25 NEI document, whether it be Appendix D, which is what

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1 is being talked about right now, but it could be a  
2 blend of things in 96-07 or Appendix D or the Reg  
3 Guide.

4 But we take the 50.59 stuff that's in the  
5 RIS, we take the 50.59 information that is embedded in  
6 NEI 01.01. There's a lot of other stuff in 01.01, but  
7 just the 50.59 part of that, and we home it into a  
8 consolidated long-term care facility which we think is  
9 for the digital subset of that.

10 CHAIR BROWN: But you're going to keep  
11 50.59 generic, more top level, and just include what  
12 you want to do in these other documents, then?

13 MR. CHERNOFF: Correct. So some of the  
14 other things that we need to talk about are, there's  
15 some issues that were in the draft and have been in  
16 the draft that are trying to solve, in one or two  
17 cases, very limited cases, bigger issues, things that  
18 have come up beyond just digital -- that's something  
19 we need to talk about. Can it be tackled there, or is  
20 it better tackled in another forum?

21 So another bite, another step in progress,  
22 is Appendix D. But it doesn't, obviously -- it's only  
23 dealing with 50.59, not some of the other technical  
24 issues and challenges associated with --

25 CHAIR BROWN: Okay. Are you finished with

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1 that one?

2 MS. GOVAN: That is it.

3 CHAIR BROWN: Can we move on then? Thank  
4 you very much.

5 MR. CHERNOFF: Thank you.

6 MR. RAHN: So our next presentation is on  
7 our modernization project No. 3. Dinesh Tinejo is  
8 the lead for this particular group. Unfortunately  
9 he's at the IAEA this week working on a new safety  
10 standard, so I will pinch hit for Dinesh while he's  
11 gone.

12 What this is all about is, before we  
13 embarked on this whole process of upgrading or  
14 modernizing the regulatory infrastructure, we did some  
15 evaluations of some of our field processes that we've  
16 had, resulting from inspections of modernizations that  
17 were made by licensees in the field regarding some of  
18 the less safety-significant, non-RPS effectuation type  
19 upgrades of local safety systems, local control  
20 systems.

21 We had very good guidance on how to use  
22 commercial-grade equipment in those applications;  
23 however, what we've noticed is that there have been  
24 inconsistencies in how a vendor who provides that  
25 equipment that the licensee then uses to dedicate for

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1 a safety function -- how he goes about applying the  
2 criteria that we have.

3 We have EPRI NP 5652; we have another  
4 document which we follow which is TR 106439. Those  
5 documents talk about how you go about dedicating for  
6 safety purposes a commercial-grade item.

7 So some of the feedback we've gotten from  
8 inspecting equipment that's been out there and  
9 dedicated for service in a safety application has had  
10 -- well, let's put it this way: There's a wide  
11 variation in the level of quality of those documents  
12 defining whether that particular piece of equipment is  
13 dependable enough for that service.

14 So what we'd like to do is potentially  
15 leverage what other industries might have been doing  
16 in that regard. For example, the oil and gas  
17 industries have several applications where there are  
18 safety hazards in the plant. They dedicate a  
19 particular piece of equipment to perform a risk  
20 reduction associated with that safety hazard. Then  
21 they have a process by which they evaluate that piece  
22 of equipment they're proposing for some dependability  
23 criteria. That's a process that has been ongoing now  
24 for a good dozen years or so.

25 There are standards out there that define

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1 the processes. Right now ISA 84 is one of those  
2 standards, and it also now has a sister set of  
3 documents in IEC space, which is IEC 61508 and 61511.  
4 All of these things define how one might go about  
5 assigning what we call a safety integrity level  
6 associated with the quality and dependability of the  
7 piece of equipment they're going to dedicate for that  
8 purpose.

9 So that's happened outside the nuclear  
10 field. So one aspect we've seen is, is there some way  
11 we can leverage some of that work that's been done of  
12 evaluating commercial-grade equipment that's already  
13 out there and has already been evaluated for safety  
14 purposes and use that as partial satisfaction of some  
15 of the critical characteristics that we use in  
16 establishing our commercial-grade dedication process?

17 So we call that acceptance of digital  
18 equipment, and that would allow licensees to maybe go  
19 to a vendor who is already purposing programmable  
20 logic controllers or even smaller components with  
21 embedded devices in them, and then allow us to say,  
22 Yes, that is of sufficient quality and dependability,  
23 and they have testing. There's test reports  
24 associated with them. They call them certification  
25 reports that refer to these types of reports.

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1           So this is a certification process, so we  
2           are embarking on working with NEI, and NEI is working  
3           through EPRI. We'll probably hear later on this  
4           afternoon from EPRI on some of that process. Matt  
5           Gibson is here from EPRI to help describe some of  
6           that.

7           So the thought process is, if we determine  
8           that that process is good enough for our use, we would  
9           like to pursue that as one means of satisfying some of  
10          our commercial-grade dedication requirements. So the  
11          process that we're thinking about is, first, we're  
12          having EPRI do some evaluations of the certification  
13          process itself, and then inspecting certifiers --  
14          these are already-established certifiers -- and  
15          looking to see what the potential value added that we  
16          could take credit for.

17          Then we would develop some kind of an NEI  
18          document that would describe how to go about using  
19          that towards crediting commercial-grade dedication,  
20          and then we would endorse that product. So that's the  
21          approach that we're thinking about.

22          So at this point, NEI has already  
23          contracted with EPRI, and they're doing research on  
24          this right now. They were planning on developing a  
25          document which is temporarily referred to as 17-06.

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1 I don't know how far along that's progressed yet, but  
2 that would be this guidance document that I'm  
3 referring to.

4 So we are meeting with them on typically  
5 a bi-monthly basis until their research is complete,  
6 and at that time we will start working on a more  
7 formalized version of this NEI 17-06 document.

8 MEMBER BLEY: Commercial grade dedication  
9 makes sense to me. I ran into a problem in the  
10 railroad industry 10 or 15 years ago with counterfeit  
11 parts, and I've been told that it didn't apply too  
12 much to nuclear because of the way we get into  
13 manufacturers and everything else, although I've  
14 talked to some inspectors recently who have said, It's  
15 not true. We're running into trouble even on safety  
16 grade.

17 Will this approach include some kind of  
18 way to trying to spot -- because you can't do it  
19 visually -- spot counterfeit stuff coming in to the  
20 commercial grade products?

21 MR. RAHN: That piece of commercial-grade  
22 dedication is still -- we have a process now that  
23 covers this receiving inspection, process, and ways of  
24 determining whether there's a counterfeit or  
25 fraudulent component.

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1           This effort on MP 3 is more towards, how  
2           can we leverage evaluations that have been done by  
3           qualified, third-party certifiers to say that a  
4           particular PLC or other component has a certain  
5           probability of failure on demand, for example.

6           MEMBER BLEY: But the existing process  
7           will cover commercial grade --

8           MR. RAHN: Yes. We are continuing the  
9           existing process for that. This is only a  
10          dependability aspect of it.

11          MEMBER MARCH-LEUBA: On a related  
12          question, how is the Appendix B quality control  
13          enforced? If I'm a licensee, and I commission a  
14          vendor to supply me something, then that vendor  
15          becomes an Appendix B vendor.

16          MR. RAHN: Yes.

17          MEMBER MARCH-LEUBA: When I buy it off the  
18          shelf, there is no such thing.

19          MR. RAHN: Yes. So what we do is, we have  
20          a process that's outlined in a report that we  
21          reference in our documents, 106439. In that document,  
22          it outlines a process by which you evaluate the  
23          quality of the product as it's being developed, and  
24          you perform an equivalency of what is the equivalent  
25          level of quality that's being performed by the vendor

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1 that matches the quality steps that we have in our  
2 program.

3 Many times it falls short; it doesn't meet  
4 every item in our nuclear quality program. But there  
5 are additional steps that a supplier could take to  
6 say, Over and above what I bought it for, I'm going to  
7 perform these additional steps to try to raise it to  
8 the equivalent level of quality.

9 MEMBER MARCH-LEUBA: Yes, but I see  
10 Appendix B as being contagious.

11 MR. RAHN: Yes.

12 MEMBER MARCH-LEUBA: But there's a  
13 procedure to catch the contagion. I can stop it here;  
14 I don't need to go beyond.

15 MR. RAHN: Yes. This is a process we  
16 already have. That process is already in existence.

17 MEMBER BALLINGER: That 106439, could I go  
18 look that up?

19 MR. RAHN: Yes. I believe little a free  
20 one.

21 MEMBER BALLINGER: I just can't type in  
22 106439 --

23 MR. RAHN: it's free. Okay. So you can  
24 go to the EPRI website --

25 MEMBER BALLINGER: Oh, that's a report

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1 number?

2 MR. RAHN: Yes, an EPRI report number.

3 MEMBER BALLINGER: That makes sense,  
4 because I've been involved in cases where --  
5 materials-related stuff -- where somebody buys it to  
6 a specification, and it's not. And the only way to  
7 find out is to actually test it.

8 MR. RAHN: Yes. So this particular one is  
9 more aligned with digital components. It's not all-  
10 encompassing; it's kind of geared towards I&C  
11 equipment and digital components.

12 But the goal of this project is to develop  
13 an NEI document that describes how one might go about  
14 applying this equipment, and then the staff would  
15 evaluate that report and then perform some kind of an  
16 endorsement.

17 CHAIR BROWN: Does that certification --  
18 when you do a piece of commercial equipment, and you  
19 certify it; you go through that drill, whatever it is  
20 -- vendors have a habit of continually upgrading their  
21 little packages that they want to sell to us.

22 MR. RAHN: Yes.

23 CHAIR BROWN: So that the stuff inside of  
24 it, now that you've certified it, does that mean that  
25 he has to build it exactly that way whenever you order

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1 it?

2 MR. RAHN: The certification process --  
3 and maybe Matt can help us with this -- but the  
4 certification process includes identifying versions of  
5 the components, so there are software versions as well  
6 as hardware versions.

7 CHAIR BROWN: Oh, hardware versions.

8 MR. RAHN: Right. So you get a  
9 certification report from the certifier, and it  
10 describes the conditions under which they said, It is  
11 meeting the safety integrity level requirements.  
12 Among those conditions are, I'm using this version of  
13 this, this version of that.

14 Now, it behooves the user of this  
15 component, if he wants to put one of these into  
16 service, he's got to verify that the particular  
17 certification report matches the component that he's  
18 purchasing. Did you have something to add to that,  
19 Matt?

20 MR. GIBSON: I did. I'm Matt Gibson with  
21 EPRI. David, you've referenced me a few times in  
22 getting me to do this this afternoon, and I just want  
23 to make everybody aware that I have planned on talking  
24 about this, to have a full discussion on the digital  
25 engineering guide, so if anybody has questions we can

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1 figure out how to work that in.

2 CHAIR BROWN: Okay. I lost the bubble on  
3 something; I just asked you a question, and now I'm --

4 MR. RAHN: Well, you were asking about  
5 verification of versions.

6 CHAIR BROWN: Yes. We had a terrible  
7 experience; we tried using laptops to come in and  
8 download and upgrade software packages. We decided  
9 not to do that when we found that the same version of  
10 various stuff in a different manufacturer's laptop,  
11 you couldn't do it. It didn't work, so you had to buy  
12 the same thing. It had to be exactly what it was  
13 before the versions of everything inside of every  
14 software, every routine had to be the same. That's a  
15 more complicated issue than this.

16 MR. RAHN: It is.

17 CHAIR BROWN: But piece parts can be very  
18 compromising on this. I understand the version part;  
19 you've just got to work on it. Thank you.

20 MR. RAHN: So this is our progress that  
21 we're making, so yes, we've embarked on this. Right  
22 now, most of the work is being done by EPRI, and so  
23 our plan is, they're going to share some partial  
24 results with us as to what they've learned the value  
25 added of the certification process. So that's next

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1 month when we're going to meet with them.

2 We're planning on having some version of  
3 this NEI 17-06 document by late this year, early next  
4 year -- I'm sorry, early next year. We will then work  
5 with them to bring that document to full usability,  
6 and then we'll figure out which vehicle we want to use  
7 to endorse it with. And that's it.

8 MEMBER BLEY: Before you quit, since we  
9 just had Matt come to the microphone, this EPRI  
10 digital engineering guide; have you guys reviewed  
11 that? How does that fit into the process?  
12 Apparently, we haven't had the chance to look at that.

13 MR. RAHN: Yes.

14 CHAIR BROWN: I asked for it, and we were  
15 rejected.

16 MR. RAHN: Yes. There's been some issues  
17 regarding what's sharable, and Matt will get into that  
18 this afternoon. This is a very big document; it's  
19 very broad and kind of all-encompassing about --

20 MEMBER BLEY: But staff has seen it?

21 MR. RAHN: No. Well --

22 MEMBER BLEY: Okay. Staff hasn't seen it  
23 yet?

24 MR. RAHN: The staff has seen a version  
25 through our MOU process --

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1 MEMBER BLEY: Okay.

2 MR. RAHN: -- with EPRI. The technical  
3 review staff has not reviewed it. We know that it's  
4 existing, through our office of research. We're  
5 continuing dialogue with the development of that  
6 document; however, we are aware that a portion of some  
7 of this product is going to be able to be  
8 referenceable in one of the NEI 16-16 versions. So at  
9 least a piece of this document, we might be able to  
10 credit design attributes.

11 MEMBER BLEY: If it's out there as  
12 guidance for the licensees -- well, I guess you would  
13 need to see the product of it. Maybe you don't need  
14 to see it all, because it's --

15 MR. THOMAS: Yes.

16 MEMBER BLEY: I'm a little concerned about  
17 that.

18 MR. THOMAS: Right. Under the MOU with  
19 research, we do get exposed at a working level with  
20 what --

21 MEMBER BLEY: I don't know what exposed  
22 means.

23 MR. THOMAS: We interact with EPRI on what  
24 they're doing. We have been -- you'll see this  
25 afternoon from the EPRI staff. The research staff has

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1 seen that under the MOU. We have regular meetings  
2 with them.

3 MEMBER BLEY: But it's not something  
4 you'll be endorsing?

5 MR. THOMAS: We are not endorsing it under  
6 the MOU; we do review and comment on it, provide  
7 comments back to them. But it's not from a standpoint  
8 of endorsing it.

9 MEMBER BLEY: And your program will not  
10 rely on it?

11 MR. THOMAS: Correct, yes.

12 MR. CHERNOFF: I think that's the key,  
13 that --

14 MEMBER BLEY: That's a funny mic; you have  
15 to get real close to it.

16 MR. CHERNOFF: Okay. Any organization can  
17 develop guidance, and the question is, what reliance  
18 are they looking for from the regulators? So I think  
19 what we have laid out here is, EPRI is going to have  
20 one level of guidance; NEI intends to extract elements  
21 of that guidance that they would like NRC to rely on  
22 and endorse. We'll look at that, and when we get  
23 that, we'll render our judgments as to whether that's  
24 adequate.

25 CHAIR BROWN: Okay. At this point, I'd

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1 like to turn this discussion over to Samir Darbali.  
2 Rich Stattel, you might want to sit at one of these  
3 tables with a microphone, in case he needs any help.  
4 You may be able to chime in on something.

5 MR. DARBALI: Thank you, Dave. Good  
6 morning, like Dave said, my name is Samir Darbali.  
7 I'm a technical reviewer in instrumentation controls  
8 branch in NRR. I'm going to be talking about ISG-06  
9 Revision 2, Licensing Process. I think this is a  
10 presentation where we can make up some time, because  
11 I'll be brief.

12 The subcommittee met back on May 17th.  
13 The topics we covered were purpose, scope, lessons  
14 learned, the review processes in Revision 2, and how  
15 the new alternate review process compares to the  
16 tiered process.

17 Next steps: The key portion of this  
18 presentation, we want to provide some update to the  
19 subcommittee on how we are addressing some of the  
20 verbal recommendations from the May 17th meeting.

21 MEMBER BLEY: Oh, I have to interrupt.  
22 The ACRS only makes recommendations in our formal  
23 letters; anything you hear at a subcommittee meeting  
24 are comments from the individual members.

25 MR. DARBALI: Okay. That's why I said

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1 verbal --

2 MEMBER BLEY: They make no recommendations

3 --

4 MR. DARBALI: So it's a verbal comment;  
5 thank you for that. So to save up some time, I'd like  
6 to just skip over the next slides. Purpose and scope,  
7 we already covered that. Lessons learned, how we've  
8 used this, how we've used the piece to improve on the  
9 new process. We got some feedback from industry that  
10 we're also using to improve Revision 2.

11 So Revision 1 and Revision 2 both include  
12 the tier process. We've made some improvements on  
13 that, and we've made some reorganizations to the ISG.  
14 But we've mainly kept that tier-review process. Also  
15 in Revision 2 we're introducing a new alternate review  
16 process for --

17 CHAIR BROWN: Back up a slide. I  
18 appreciate you slipping through this. This is totally  
19 appropriate; I'm not disagreeing. But the Tier 1,  
20 Tier 2, Tier 3 review process says it focuses on  
21 system description and system architecture.

22 MR. DARBALI: Yes.

23 CHAIR BROWN: Yet system architecture was  
24 absent from Enclosure 2.

25 MR. DARBALI: Correct.

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1 CHAIR BROWN: And we made that  
2 observation, not a recommendation --

3 MR. DARBALI: Yes.

4 CHAIR BROWN: -- during the meeting, and  
5 you all said you all would address it somehow. So  
6 that's what you're going to do.

7 MR. DARBALI: Yes, I will get back to  
8 that.

9 CHAIR BROWN: One way or the other.

10 MR. DARBALI: Yes, and the point of  
11 putting that bullet together was to clear up any --

12 CHAIR BROWN: Okay.

13 MR. DARBALI: -- miscommunication.

14 CHAIR BROWN: All right, thank you.

15 MR. DARBALI: So Revision 2 includes a new  
16 alternate review process where we provide a safety  
17 evaluation earlier.

18 CHAIR BROWN: Back up a second. Some of  
19 the folks were not here for the May 17th meeting, and  
20 I'm trying to look for a top-level, quick summary.  
21 Tier 1, 2, and 3 were largely -- and correct me if I'm  
22 wrong -- were largely platform-oriented, largely. But  
23 if you read the ISG, the Tier 1, Tier 2, Tier 3, Tier  
24 1 was if you use an existing approved platform; Tier  
25 2 was if the platform had some deviations that you

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1 were going to use, you had to identify those and fix  
2 them; Tier 3 was, Oh, gee, it's a new platform, and  
3 you have to expose all your entrails and explain why  
4 this one is okay, similar to what you would do with a  
5 platform review or approved topical report.

6 MR. DARBALI: Correct.

7 CHAIR BROWN: It effectively didn't have  
8 an approved topical report. The alternate review  
9 process was, you still had a topical report, but --  
10 and now I've forgotten the but.

11 MR. DARBALI: So it's essentially a Tier  
12 1 review; it could also apply to a Tier 2 review, but  
13 essentially a review where you already have a pre-  
14 approved topical report platform. The only difference  
15 is, you're issuing that safety evaluation during the  
16 implementation phase.

17 CHAIR BROWN: It's before testing?

18 MR. DARBALI: Correct, that's the key  
19 difference.

20 CHAIR BROWN: Okay, now I'm recalling.  
21 Thank you for finding my locator.

22 MR. DARBALI: Sure. So we can spend a  
23 little bit of time on this slide, which basically  
24 discusses the key characteristics of a license  
25 amendment request using the alternate review process.

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1 Basically, all the necessary and sufficient assigned  
2 information is provided in the LAR.

3 The licensee will describe the vendor  
4 oversight plan and appropriate commitments to complete  
5 topical report plan-specific actions, as well as  
6 commitments to complete life-cycle activities under  
7 the licensee's QA programs; they will also be a part  
8 of the amendment request.

9 On the next slide, the alternate review  
10 process will rely on license amendment requests  
11 containing licensing information and additional  
12 regulatory commitments to implement remaining  
13 development life-cycle phases by the licensee's QA  
14 program after the license amendment has been issued,  
15 and the NRC staff may translate some of those  
16 commitments into a license condition.

17 CHAIR BROWN: Yet you issue the license  
18 before they have completed factory-acceptance testing,  
19 etc.?

20 MR. DARBALI: Yes.

21 CHAIR BROWN: So then it's largely  
22 reviewed at the end. I guess it gets delivered, but  
23 then there's some review that they actually pass the  
24 factory acceptance test.

25 MR. DARBALI: Yes.

1 MR. RAHN: So who does that? That's not  
2 you all. Isn't that the site?

3 MR. DARBALI: That would be -- factory  
4 acceptance tests may be done by a confirmatory vendor  
5 inspection, so we'd be working with the vendor  
6 inspection folks to make sure that they have --

7 CHAIR BROWN: You said vendor inspection.  
8 You mean --

9 MR. DARBALI: Our vendor inspection --

10 CHAIR BROWN: Your NRC -- okay. Your NRC  
11 -- NRC's inspection people, okay.

12 MR. DARBALI: The next slide will provide  
13 the differences. So the top portion is the Tier 1, 2,  
14 and 3 review. This is common to Revision 1 and  
15 Revision 2. You can see where the license amendment  
16 request is submitted, and it's done right when a high-  
17 level system design is completed by the licensee.

18 Then we would get that license amendment  
19 request. We would then get what we call a Phase 2  
20 submittal, which is more supplemental, detailed  
21 implementation information, and we would issue a  
22 license amendment after factory acceptance testing.  
23 That would then lead to that yellow box, which is  
24 optional regional inspections performed at the site.

25 At the bottom you see the alternate review

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1 process, where the LAR is submitted, and it contains  
2 that system architecture description that meets  
3 regulatory requirements. The staff would perform  
4 their review and any necessary audits. Then you see  
5 when the license amendment is issued, which is before  
6 implementation testing. Then we have that new orange  
7 box which addresses those optional vendor inspections  
8 for implementation and testing activities. Those  
9 would be confirmatory and based on the license  
10 amendment.

11 MEMBER BLEY: I look at this thing, and I  
12 look at the two flow charts in the ISG, and I don't  
13 smell a lot of difference. Can you quickly say what's  
14 the main reason you do one of these instead of the  
15 other, because they look like they're doing the same  
16 thing, except maybe the RAIs come in sequential form  
17 in the 1, 2, and 3 phase.

18 MR. DARBALI: The whole concept of the  
19 alternative review process came with working with  
20 industry. Industry described a concern they have that  
21 -- you can see in the middle, all of the life-cycle  
22 activities the licensee has to perform before, during,  
23 and after the review.

24 One of the industry's concerns is that  
25 they have to spend a lot of resources before they get

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1 that license amendment, and that kind of steers away  
2 management from committing money to digital upgrades.

3 MEMBER BLEY: So they end up doing  
4 essentially the same thing; the order is a little bit  
5 different.

6 MR. DARBALI: Right.

7 MEMBER BLEY: Okay. That kind of fits  
8 with what I saw in the flow charts. I wasn't at that  
9 earlier meeting, so --

10 MR. DARBALI: I mean, the licensee would  
11 be getting that license amendment earlier. The staff  
12 would be making their safety determination with  
13 reasonable assurance. Some of those activities that  
14 we would be performing during our review would then  
15 just move to confirmatory inspections, and we would  
16 have license conditions to make sure the licensee  
17 performs those activities.

18 MR. STATTEL: This is Rich Stattel. Just  
19 a little additional clarification: The processes are  
20 similar, and as you pointed out, the flow charts look  
21 very similar, and that's intentional. What we're  
22 trying to do is, we're trying to accommodate the  
23 licensee's need to have this early license amendment  
24 issue. But in a sense, we want to accomplish the same  
25 thing.

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1 Another thing I'd like to point out on  
2 this particular chart is, it looks like we're doing a  
3 lot less activity if you look at the time line, but in  
4 actuality, we expect the actual level of effort, the  
5 resources required to complete the evaluation, to be  
6 very similar, whether it's the top process, the  
7 traditional review method, or the alternate review  
8 process.

9 MEMBER BLEY: That's the sense I got from  
10 the ISG.

11 MR. STATTEL: Exactly.

12 MEMBER BLEY: I'm glad to hear that. This  
13 chart is not in there.

14 MR. STATTEL: Right, and we've been using  
15 the Tier 1, 2, 3 processes for a number of years now.  
16 That was introduced with the first version of this  
17 ISG, and the main advantage of that -- and we've  
18 received a lot of positive feedback from the industry  
19 -- is that it allows us to perform our evaluation in  
20 parallel with the actual development processes --

21 MEMBER BLEY: And ensure they do the  
22 things that you expect them to do, and you would have  
23 seen in the Tier 1, 2, and 3 process, through  
24 conditions on the license, essentially?

25 MR. STATTEL: Exactly, and so the

1 transferal is not just to the inspectors; we're also  
2 putting an additional burden on the licensees  
3 themselves. So the activities that are performed in  
4 the window between completion of design and factory  
5 test -- now, this can be a year or two-year window  
6 that we're talking about, because design has to be  
7 implemented, hardware has to be built, software loaded  
8 onto hardware, integration performed, before you get  
9 to the point of completing a factory test -- so those  
10 activities, the licensee takes on the responsibility  
11 of completing those activities and doing them  
12 correctly. So our expectation is that we would end up  
13 with a similar level of reasonable assurance of  
14 correctness of the final product.

15 MEMBER BLEY: Thanks, and thanks to all of  
16 you. That helps.

17 MR. DARBALI: So back to the comments we  
18 got from the subcommittee: The main comment we  
19 received was that system architecture doesn't appear  
20 to be covered or reviewed under the Tier 1, 2, and 3  
21 review process. During the meeting we explained that  
22 we always look at system architecture. So we went  
23 back, and we've made the decision that Section D-2,  
24 which is only applicable to the alternate review  
25 process -- system architecture -- will now be

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1 applicable to both processes --

2 MEMBER BLEY: Tier 1, Tier 2, and Tier 3?

3 MS. GOVAN: Correct. So we'll update  
4 Enclosure B to show that as well.

5 MEMBER BLEY: That little X that goes  
6 across the enclosure?

7 MS. GOVAN: Yes.

8 MEMBER BLEY: And that's still to be done.

9 MR. DARBALI: So what we're doing is --  
10 you'll see in the next slide that we're going to go  
11 for public comment on July 24th; that's our plan. So  
12 we're going to making those changes as well as some of  
13 the concurrent comments we've received, so those will  
14 be incorporated before it goes out for public comment.

15 CHAIR BROWN: Okay. All right. Now, will  
16 you -- it would be nice, when we do the full committee  
17 meeting in July, I hope you are intending to cover  
18 these as part of the full committee brief as well?

19 MR. DARBALI: Yes.

20 CHAIR BROWN: So that makes it very easy  
21 for me to write down.

22 MR. DARBALI: Right. Hopefully by then we  
23 will say we already did it. But the idea is to cover  
24 the same material we covered in subcommittee and  
25 explain how we would address those concerns.

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1           MEMBER BLEY: Well, since you brought up  
2 the full committee, are there any other changes you  
3 expect to the ISG before that full committee meeting?  
4 Or ever? Well, ever is too big a word.

5           MS. ZHANG: This is Deanna Zhang. I think  
6 we have made some editorial changes to address  
7 comments we received internally, so you'll probably  
8 see some of those changes as well.

9           MEMBER BLEY: But we'll see the updated  
10 version 30 days before the full committee meeting?

11          CHAIR BROWN: Well, it can't be 30 days,  
12 because it's July the -- he's pulling your chain.

13          MR. DARBALI: The original intention was  
14 not to provide different versions, but to explain how  
15 we've addressed comments and any changes that have  
16 been done.

17          MEMBER BLEY: Okay. I will take your word  
18 that you will have incorporated it. Okay.

19          MR. DARBALI: The second main comment we  
20 received was regarding the four fundamental design  
21 principles, and how it wasn't clear how Tier 1, 2, and  
22 3 review addresses them. That section is B-26; so by  
23 making Section B-2, System Architecture, applicable to  
24 already to Tier 1, 2, and 3, that solved that issue as  
25 well. So the description of fundamental design

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1 principles will apply to Tier 1, 2, and 3 review  
2 process.

3 Those were two of the main comments we  
4 received. We received several other comments; one of  
5 those was regarding hardware configuration control.  
6 The ISG itself, whether it's Revision 2 or Revision 1,  
7 doesn't really talk about hardware configuration  
8 control or hardware configuration management, so we're  
9 evaluating how to address it, because I don't think in  
10 any internal energy guidance documents, we have a  
11 specific I&C hardware configuration control guidance.

12 A lot of it points to the licensee's  
13 configuration management QA programs, where they  
14 already do hardware or non-digital configuration  
15 management, configuration control. There they say,  
16 Oh, for software or for digital, do these extra  
17 things. We're looking into this; it doesn't appear  
18 that there is a major need to provide specific --

19 CHAIR BROWN: It wasn't in the initial  
20 ISG, if I remember, was it? We had a lot of extensive  
21 discussion on that. I don't remember that; my memory  
22 -- but that was eight years ago. That was 2010, when  
23 we reviewed the first version, and it was issued, I  
24 presume, sometime in 2010 formally, after the full  
25 contractor meeting when you wrote the letter. It was,

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1 like, April of 2010.

2 MR. STATTEL: So one of the objectives of  
3 the ISG was to basically put a list together of  
4 required information. The initial list was about  
5 three pages long, and it included documents such as  
6 hardware design descriptions, schematics, layout,  
7 architectural drawings, things like that.

8 There was no intentional omission of any  
9 of that material. We did reduce that list down to  
10 about one page in the new version, but the basic  
11 information that we require to support our safety  
12 evaluation is still described within the body of the  
13 ISG itself. We just didn't break it down to the more  
14 detailed level; we didn't feel that was necessary.

15 CHAIR BROWN: I didn't disagree with that  
16 when I saw the new version.

17 MR. DARBALI: Something we've seen during  
18 our reviews and audits, especially of the vendors is,  
19 when they software configuration management, they have  
20 a configuration status counting document, and that  
21 also lists hardware modules. So configuration  
22 management of hardware is covered also, in part, by  
23 software configuration.

24 CHAIR BROWN: Your SDOE, or something like  
25 that, was covered.

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1 MR. DARBALI: Secure Development and  
2 Operational Environment.

3 CHAIR BROWN: Right, and that was focused  
4 on software configuration management, which is  
5 appropriate, I would think. All right.

6 MR. DARBALI: Then the next slide is the  
7 next steps. We'll be briefing the full committee on  
8 July 11th, and we expect a letter with  
9 recommendations.

10 CHAIR BROWN: You'll get a letter.

11 MR. DARBALI: We'll get a letter.

12 CHAIR BROWN: I can't tell you what the  
13 full committee will do to me when I prepare my letter.

14 MR. DARBALI: We're going to be a little  
15 crunched on time, trying to address any  
16 recommendations in that letter, if there are any, in  
17 preparation for public issuance for public comments on  
18 July 24th.

19 CHAIR BROWN: Unless something comes up  
20 during the full committee, we've summarized what we  
21 thought were the critical items at the end of the  
22 subcommittee, which are the ones you've just  
23 addressed.

24 MR. DARBALI: Right.

25 CHAIR BROWN: And I can't confirm that no

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1 other member will insert some other thing that we'd  
2 have to deal with, but I will do my best. Like I say,  
3 I can't tell what anybody else is going to say.

4 MR. DARBALI: We appreciate that.

5 CHAIR BROWN: Okay? And we do recognize  
6 the time frame, and we're trying to make this as  
7 painless as possible. I apologize for the delay that  
8 we had; there were some extenuating circumstances.

9 MR. DARBALI: We appreciate that. So  
10 after it goes out for public comments, the future  
11 activity is to continue engaging utilities in  
12 potential use of the ISG in pre-application meetings,  
13 and then put the ISG into practice. Then, further  
14 into the future, we want to actually incorporate it as  
15 permanent guidance in the SRP.

16 CHAIR BROWN: For information to the  
17 members who weren't here, my memory was that they  
18 incorporated lessons learned, and as Richard stated,  
19 they have used this over the last eight years, and I  
20 take it's been useful.

21 MR. STATTEL: Yes.

22 CHAIR BROWN: Is that correct?

23 MR. STATTEL: Yes, that's accurate.

24 CHAIR BROWN: Okay. Thank you, let's  
25 roll.

1 MR. RAHN: Okay. At this point I'd like  
2 to introduce Luis Betancourt and Huda Akhavannik and  
3 Paul Rebstock, who will be briefing us a little bit  
4 about the technical and strategic modernization  
5 efforts. At this point, we might talk in particular  
6 about how we are trying to maintain our awareness of  
7 these other modernization, transformation -- you name  
8 it -- processes that are happening all at the same  
9 time.

10 CHAIR BROWN: And we're now at 11 o'clock.  
11 We've done a good job. We're doing well, thank you  
12 very much.

13 MR. BETANCOURT: We'll go fast, but you  
14 can slow me down at any time, sir.

15 MS. AKHAVANNIK: All right, so good  
16 morning. My name is Huda Akhavannik from NRR. I'm an  
17 MP 4b working group member, and I'm joined at the  
18 table with Luis Betancourt from NRO; he's our lead,  
19 and also Paul Rebstock from Research, and he's also a  
20 working group member. At the side we have Bernard  
21 Dittman, who is also from Research; he's also a  
22 working group member, and he is also part of the  
23 transformation team.

24 In 2016 the Commission issued SRM-SECY-16-  
25 0070, which directed staff to modernize the I&C

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1 regulatory infrastructure. SECY-16-0070 also  
2 highlighted integrated action plan, which directed us  
3 to develop a regulatory infrastructure that's simpler,  
4 streamlined, and agile, with the principles and  
5 attributes that are listed below, which I think we're  
6 all familiar with by now, but for the record, I'll  
7 just read it out loud: performance-based, technology-  
8 neutral, consistent, durable, predictable, scalable,  
9 unambiguous, safe, and secure.

10 MEMBER BLEY: By the way, the slides will  
11 be part of the record too.

12 MS. AKHAVANNIK: Oh, okay. So in order to  
13 modernize, our first objective is to perform a broad  
14 assessment of the I&C infrastructure. So this broad  
15 assessment should first identify the current  
16 regulatory infrastructure, which Luis will touch on  
17 briefly when he presents two slides from now.

18 The broad assessment should, at a high  
19 level, identify the main challenges there are to  
20 licensing, to the design principles that are stated in  
21 the SRM, and also consider the evolving perspectives  
22 that are in the digital I&C environment. On my next  
23 slide I'll discuss some of those evolving  
24 perspectives, but you've been hearing about them all  
25 day.

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1           Other important areas to consider in the  
2 broad assessment are: We have to consider a past  
3 review experiences; ongoing licensing review and  
4 research efforts, which we'll be hearing about from  
5 Paul; lessons learned from operating experiences;  
6 insights from other safety-critical industries; and  
7 international perspectives.

8           Through this broad assessment, we expect  
9 that we'll identify and prioritize options for  
10 improvement and then develop a roadmap of action items  
11 from those options.

12           So this roadmap should encompass the four  
13 areas, the four communities that we see on the slide:  
14 the operating reactors, new and advanced reactors,  
15 fuel cycle facilities, and research and test reactors.  
16 We expect that, as we identify the challenges and  
17 potential options, some of these challenges and  
18 options will be common to all the communities, while  
19 some may be more applicable to a specific community.

20           So an example of an item common to all  
21 communities could be the treatment of the software  
22 life cycle NRC reviews, whereas a challenge that would  
23 be specific to operating reactors versus new and  
24 advanced reactors. The operating reactors are bound  
25 to their current licensing basis, so it may be more

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1 difficult for them to be able to adapt to a new  
2 licensing approach.

3 CHAIR BROWN: Calibrate me; I forgot,  
4 again, from the May 17th meeting. This seems to be  
5 more broad than what ISG-06 --

6 MR. BETANCOURT: Yes.

7 CHAIR BROWN: If I remember, ISG-06 was  
8 focused on operating reactors, not new reactors. Is  
9 that a correct remembrance? If you don't have the  
10 answer, somebody else can answer.

11 MR. BETANCOURT: I think it can be  
12 applicable to both.

13 CHAIR BROWN: ISG-06 was new reactors as  
14 well?

15 MR. BETANCOURT: I think so. I'm looking  
16 -- no? Okay. We'll let Rich clarify that aspect.

17 CHAIR BROWN: Richard, did you remember?

18 MR. STATTEL: ISG-06 is intended for  
19 operating reactors, and it supports upgrading analog  
20 systems to digital systems.

21 CHAIR BROWN: Digital systems? So I was  
22 correct my memory, then.

23 MR. STATTEL: It's not intended to apply  
24 -- this current scope of it, in the graph, does not  
25 apply to new reactors; however, when those operators

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1 become operational, then theoretically, new reactors  
2 become operating reactors. Then it would apply to  
3 them, if they were to make changes to their systems.

4 CHAIR BROWN: Got it. Okay, thank you  
5 very much. Okay, my memory is validated. You can go  
6 ahead now.

7 MS. AKHAVANNIK: So we realize that we're  
8 assessing and identifying options in an evolving  
9 environment. It's been two years now since the  
10 Commission issued SRM improving the IAP, and since  
11 that time, as you've heard from the other groups, the  
12 tactical efforts have been high priority to address  
13 industry's near-term needs. There was a decision made  
14 that we should hold on this MP 4 activity until those  
15 tactical efforts are completed.

16 We expect that the completion of the RIS  
17 and ISG-06 will address most of the immediate needs  
18 for the operating fleet. Right now IEEE Standard 603-  
19 2018 is near completion. The IEEE 7-4.3.2-2016 is  
20 expected to be evaluated for endorsement, and we had  
21 the recent SECY on the transformation team  
22 recommendations that is undergoing SRM. So we have to  
23 consider pretty much these moving parts as we develop  
24 our roadmap.

25 I will now turn it over to Luis, who going

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1 to begin by discussing the I&C infrastructure.

2 MR. BETANCOURT: Thank you. My name is  
3 Luis Betancourt, and I am one of the working group, at  
4 least for this working group, and I will be slowing  
5 down for Charlie; I know that that's a comment I  
6 receive all the time.

7 So to start the discussion on some of the  
8 initial observations about the regulatory framework  
9 you have in front of you, you have a simplified view  
10 of our current landscape. As you can see, up at the  
11 top you have the regulations, followed by the policy,  
12 then the Reg Guides and the associated industry  
13 standards.

14 One of the first things that we did was --  
15 if you go to the next slide -- as part of the broad  
16 assessment, was to identify what the current landscape  
17 is; how big is it? So we have found that there are  
18 three IBR standards within CFR 50.55. Our next step  
19 was to establish how many documents are in the current  
20 SRP and the DSRS, which are listed on this slide,  
21 followed by some of the documents that are applicable  
22 to this community, which are also mentioned on this  
23 slide.

24 If you go to the next slide, some of the  
25 initial observations that we have found are that the

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1 current regulatory infrastructure, which was  
2 established and supplemented over the decades, has  
3 addressed many safety concerns and issues as they  
4 arise, using basic information and techniques  
5 available at the time.

6 Although the current framework for  
7 operating new reactors has been effective in  
8 addressing those issues, elements of the framework  
9 appear to have room for efficiencies which will make  
10 the infrastructure easier to use by the licensees and  
11 applicants. Basically we're looking for ways on how  
12 we can simplify and make it easier to navigate for  
13 both the staff and the applicants.

14 We're also trying to find ways to be more  
15 performance based, rather prescriptive, and try to be  
16 technology neutral.

17 CHAIR BROWN: I will interrupt to say I  
18 really kind of disagree that the existing IEEE 1990 --  
19 it's not technology. It is technology neutral for the  
20 most part. Very, very broad in most of that stuff.  
21 So I kind of disagree with that, and I also feel that  
22 if you go through each and every one of these things,  
23 it's fundamentally performance based.

24 I agree with the earlier -- your next  
25 slide, that there's a whole potful of standards,

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1 requirements, and other stuff that you need a  
2 significant road map to make sure you've complied with  
3 everything before you can get anything submitted,  
4 which is very, very difficult for industry to  
5 navigate.

6 I'm going to continue to argue that  
7 technology and neutrality of this thing is -- I don't  
8 think we're in that bad of shape relative to  
9 technology neutrality or the performance-based issues.

10 MR. THOMAS: Yes. I'll chime in here.  
11 Brian Thomas; just to revisit some of what we said  
12 earlier, I do appreciate that comment. There are some  
13 different camps within the community, the I&C  
14 community, that share that view. Then there are some  
15 that have a different view, of course. Again, that's  
16 part of the work that we have to do.

17 Your observation is well appreciated. As  
18 you go to the next slide, we've got to go through all  
19 of those regulatory infrastructure documents and look  
20 at them from that standpoint. And again, I read  
21 what's in the SRN to say, to the extent practicable,  
22 that's my terminology. But it means, as appropriate.

23 Where you need to be prescriptive, we'll  
24 make a determination on that. Where there is room,  
25 where we can be more flexible and more performance

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1 based, we'll make that determination. So that's that  
2 assessment that the working group has undertaken, and  
3 there's work to be done there.

4 But we do appreciate your inputs on that,  
5 and we also do think that it's an effort that we have  
6 to expedite to get going, to really understand what  
7 the path forward is for the overall regulatory  
8 infrastructure.

9 CHAIR BROWN: I just objected to the  
10 advertising, that this is, by definition it was, they  
11 appear to be more prescriptive than performance based,  
12 and not technology neutral.

13 MR. THOMAS: Right.

14 CHAIR BROWN: I agree there's different  
15 camps; I have no problem with people having different  
16 opinions. They can be wrong if they would like to be  
17 wrong; that's perfectly acceptable.

18 The point is, I think you have to ensure  
19 the changes that you make don't compromise the ability  
20 to utilize new technologies as they come along. I  
21 would have phrased it differently, and that you don't  
22 look in terms of your improvements, that you don't  
23 become prescriptive in areas where prescriptiveness  
24 doesn't add any value to it, but that you balance that  
25 out. That's not reflected in the way the words are;

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1 that's my only objection.

2 MR. REBSTOCK: If I could chime in for  
3 just a second to give you a little bit of solace on  
4 this subject, what we're looking at are top-level  
5 objectives. We're not talking about, we're going to  
6 take a hatchet and go through all of our documents and  
7 chop them all to pieces in order to get this, and  
8 force this into every one. This is an objective for  
9 things that we change, something to be kept in mind as  
10 we develop.

11 But the question of what constitutes  
12 technologically neutral or what constitutes  
13 performance based is going to be in very fine details  
14 in each individual document. So how it works out is  
15 -- I mean, it will work out in the future, as we  
16 develop those documents. At this point, it's an  
17 objective; it's a concept that we need to be aware of.

18 CHAIR BROWN: Okay. Paul, I totally agree  
19 with that; your phraseology is fine. My problem is  
20 fundamentally when I just couldn't agree that this is  
21 a blanket statement that we're already in that  
22 position. So I just had to get it on the record that  
23 this is my perspective, not the subcommittee's, nor  
24 the full committee's perspective.

25 MR. BETANCOURT: Right.

1 CHAIR BROWN: This is not new to any of  
2 the -- you've got a lot of experience with me over the  
3 last 10 years, and so I'm maintaining my consistency.

4 MR. BETANCOURT: Right, so that's the  
5 reason I used the word elements in the slide, just to  
6 reflect that, because there are some aspects of the  
7 framework that are technology neutral. Our  
8 regulations are like that, performance based. If you  
9 look at the GDCs, it's the same way.

10 But there are aspects at the guidance  
11 level that we believe that we need to do some work.  
12 So the discussion that you had, we totally agree with  
13 you.

14 MEMBER REMPE: Before you leave this -- I  
15 hate to jump into these discussions, because I know  
16 I'm not an expert on it -- but when I was looking at  
17 some of the slides that we were given in preparation  
18 for this meeting, there was some stuff about the  
19 NuScale review, and how wonderful it was, and how  
20 you've reduce the RAIs and all this stuff.

21 Was it not technology neutral? I mean,  
22 was it really -- doesn't it kind of give you a flavor  
23 that maybe the current system isn't so bad, and that  
24 maybe you could build upon this approach as the way to  
25 go, instead of that not being the old approach? I

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1 mean, am I on the right track here?

2 MR. BETANCOURT: I think this is a good  
3 slide to talk about this.

4 MEMBER REMPE: Okay.

5 MR. BETANCOURT: As part of the lessons  
6 learned that we have from both the NuScale and the  
7 APR1400 review, we were able to look at both sides.  
8 The APR 1400 was able to use the SRP, and the NuScale  
9 actually used a structure view of the SRP, which is  
10 basically the DSRS for Chapter 7.

11 Some of the other things that we learned  
12 as part of our review was, rather than going from  
13 compliance to compliance of all of the regulations, we  
14 went on a high level, an architectural level, because  
15 it makes sense. It's safe.

16 So we actually spent a lot of time  
17 learning about the technology, learning about the  
18 architecture, and then we went back and said, Okay, do  
19 they need the regulations?

20 So the way it was done for NuScale, it was  
21 kind of the same way we've done it in the past, but we  
22 actually emphasized more establishing, as part of the  
23 review, the architecture, and that actually makes it  
24 easier for us to make a safety finding. In order for  
25 us to continue that momentum, we know that there are

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1 some applications for non-light water reactors that  
2 are coming online in the early 2020s, and right now  
3 what they have is the SRP. We not that the DSRS, even  
4 though that is applicable for NuScale, it can't be  
5 applied to anybody else. So we needed to actually  
6 take the lessons learned for those two reviews and  
7 boil it into what we call the DSRS for Chapter 7,  
8 based upon the lessons learned for those reviews.

9 We have been in close coordination with  
10 the advanced reactor community. I think we actually  
11 met with them in April or May as part of the advanced  
12 workshop. So we have been coordinating with that  
13 community as well as our community inside the NRC. I  
14 think there was some mention about the appendix, and  
15 the differences in there, and that's what was  
16 discussed yesterday. We are aware of that, and we are  
17 working with the NRC staff to see how we can  
18 incorporate that stuff into the new DRS. So we expect  
19 to target that somewhere between summer or fall of  
20 2019.

21 CHAIR BROWN: What does ARS mean?

22 MR. BETANCOURT: I was going to go there.  
23 So we know that the DRS will actually be based upon  
24 our current infrastructure, our current regulations.  
25 We still don't know whether the regulation may change

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1 or not, based on the comments we get from the  
2 Commission's SECY paper. However, that could be  
3 something for the longer term, that we can actually  
4 take from the lessons learned from the DRS, and if  
5 there is a regulatory framework, then that can become  
6 part of that longer-term framework. Right now, the  
7 DRS is based upon this framework that we have in  
8 place.

9 CHAIR BROWN: DRS is going to be a design  
10 review standard --

11 MR. BETANCOURT: Correct.

12 CHAIR BROWN: -- as opposed to a design-  
13 specific review standard?

14 MR. BETANCOURT: That's correct.

15 CHAIR BROWN: I figured that part out.  
16 And the ARS is an advanced reactor standard?

17 MR. BETANCOURT: No, advanced review  
18 standard, I apologize.

19 CHAIR BROWN: Okay. We haven't looked at  
20 the NuScale Chapter 7 yet, so I have no idea whether  
21 it will work.

22 MR. BETANCOURT: So wait until September  
23 --

24 CHAIR BROWN: It's coming up in August.

25 MR. BETANCOURT: I will be here again, so

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1 you will be seeing me again.

2 CHAIR BROWN: Spear in my chest. I'm just  
3 teasing you.

4 MR. DARBALI: I know, I know. So any more  
5 questions on this?

6 CHAIR BROWN: No, I just wanted to make  
7 sure I got on the record that the way it was phrased  
8 was not exactly artful.

9 MR. BETANCOURT: We noticed that. Okay.  
10 Let's continue for the sake of time. So as part of  
11 the next steps, one of the things that we're going to  
12 be doing as a working group is to incorporate the  
13 Commission's decision on the transformation team, and  
14 then we plan to coordinate with the stakeholders on  
15 how to revise the IAP.

16 CHAIR BROWN: I'm going to interrupt you  
17 here. We made the comment earlier; I just saw the  
18 first version of some transformation document that was  
19 out, and I made the comment earlier that I'm a little  
20 about worried about now transformation has this far  
21 larger bubble. It's going to just eviscerate -- we're  
22 going to totally transform, and we'll just let the  
23 licensees -- hope that they're going to provide a  
24 system that works.

25 And I only say that from the context that,

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1 when I came here in 2008, and I sat in on my first  
2 digital I&C subcommittee meeting, it was for BSBWR; it  
3 might have been for one of the early projects. The  
4 licensee presented his digital I&C system, and it  
5 consisted of 10 blocks that said, We've got inputs;  
6 we'll process it; we'll have outputs, and it will all  
7 work fine.

8 MEMBER BLEY: And it will all be DAC.

9 CHAIR BROWN: And it will all be -- what  
10 was that? Oh, yes, the DAC process. I think I  
11 exploded; my head exploded anyway, and I started  
12 asking questions, and the response from both the  
13 licensee and the staff was, that was all he was  
14 required to supply, and that's all we were going to  
15 get.

16 We fixed that. We ended up with what we  
17 needed, which was a detailed, architectural  
18 description, as well as a design that showed roughly  
19 what we've been getting on all the subsequent  
20 projects.

21 So I'm worried when I see this overarching  
22 world called transformation, that we eviscerate  
23 standards, and we eviscerate the information provided,  
24 not just that we can see, but that the staff gets,  
25 because you all are ultimately responsible for the

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1 safety of the designs. You shouldn't be -- okay,  
2 such that you don't have the proper information to  
3 make that determination.

4 MR. BETANCOURT: So that's what I have on  
5 the bullet right below under IAP, Update the IAP  
6 Accordingly. We're going to continue to perform the  
7 broad assessment, because the transformation team is  
8 independent of what we're doing, even though they came  
9 to some conclusions. But we don't know if those  
10 conclusions are valid or not. So we still need to  
11 continue, but we're also planning to wait to see what  
12 the SRN has to say, so we can update the IAP.

13 CHAIR BROWN: The transformation document  
14 was very --

15 MR. BETANCOURT: -- high level.

16 CHAIR BROWN: It was extremely high level.  
17 It was all verbiage and no meaning.

18 MR. BETANCOURT: Yes. Okay. So let me  
19 move on so we can talk about the research that has  
20 been so critical for this. I'll let Paul --

21 MR. REBSTOCK: Okay, this is just a brief  
22 overview of the research activities in support of the  
23 IAP. I want to point out that I&C and the people in  
24 the office of research have been involved in this  
25 project from the very beginning. They have

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1 participated in the development of the document that  
2 eventually became the IAP, so the people been in it  
3 right from the start. This presentation is going to  
4 reference specifically research activities, as opposed  
5 to general activities of people in the office of  
6 research.

7 Specifically, our research activities are  
8 intended to seek or confirm or confront the technical  
9 bases that would support changes to the regulatory  
10 infrastructure. In some cases we recognize that the  
11 results of the research may inform a need for changes  
12 to the regulatory infrastructure. That's not the  
13 objective, but it's something that could come out of  
14 what we do.

15 The initial set of research activities is  
16 driven by user need requests from the NRR. There are  
17 some additional areas under consideration, and those  
18 may be implemented by means of user need requests, or  
19 we have other vehicles that we can use also.

20 The initial set of user need requests were  
21 issued in the third quarter of Fiscal 2018, just this  
22 past April through June. There's been pretty close  
23 coordination among research, NRR, and NRO, to make  
24 sure that the formal requests are written and answered  
25 and developed in a way that can be answered and

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1 executed as expeditiously as we can.

2 Current set of UNR consists of one as it  
3 shows on the slide, on risk-informed approach. That  
4 is being developed to provide guidance for the  
5 development of risk insights to be used in licensing  
6 activities, including grading of considerations,  
7 depending on safety significance.

8 Another issue is safety implications of  
9 embedded digital devices, and we've talked about those  
10 quite a bit already.

11 CHAIR BROWN: Is part of grading, are you  
12 all looking at -- as opposed to having specifics --  
13 what's the process for grading? What's the hierarchy?  
14 Is that part of your --

15 MR. REBSTOCK: Yes, what criteria could  
16 you use?

17 CHAIR BROWN: Okay. So criteria; that's  
18 what you would --

19 MR. REBSTOCK: We want to look at it from  
20 a basic scientific and engineering logic standpoint.

21 CHAIR BROWN: I don't have any problem; I  
22 just wanted to see -- there ought to be some criteria  
23 that constitutes the ability to -- what does grading  
24 mean in these circumstances?

25 MR. REBSTOCK: Obviously, I mean, some

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1 things need the whole works, and some things of less  
2 safety significance, maybe not quite so much.

3 CHAIR BROWN: Okay.

4 MR. REBSTOCK: But the criteria in  
5 figuring that out will come from us.

6 MR. HUDSON: I just wanted to introduce  
7 myself. My name is Dan Hudson. I'm in the Office of  
8 Nuclear Regulatory Research Division of Risk Analysis,  
9 and I recently assumed the role of the technical lead  
10 for this aspect of the work that's being done.

11 In response to your question, I would say  
12 that we're not coming in with a pre-defined set of  
13 categories that we're going to try to bend things  
14 into. We're going to be working with 10 CFR 50.69 and  
15 the categories that are there as an example, but I  
16 wouldn't say that we're constraining ourselves to this  
17 as a pre-determined set of categories to work with.

18 CHAIR BROWN: Okay, so you're not going to  
19 stay inside the box; you're going to look if there's  
20 other alternatives as well?

21 MR. HUDSON: We are going to looking at  
22 alternatives.

23 CHAIR BROWN: Okay, thank you.

24 MR. REBSTOCK: That applies across the  
25 board to all the research activities. We don't want

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1 to be constrained to just exactly what we've got now.  
2 The whole point is to fix it; find out what's needed  
3 and fix it.

4 CHAIR BROWN: Okay. Thank you.

5 MR. REBSTOCK: So with the work on  
6 embedded digital devices in related emerging  
7 technologies, there is some controversy over what  
8 exactly constitutes an EDD. Some of us think of it as  
9 the microprocessor inside the motor-operated valve  
10 actuator; some people think of it as the distributed  
11 PLC, programmed logic controller, on complex skid-  
12 mounted equipment.

13 Whatever it is, there are implications for  
14 the basic operation and safety of the plant. So one  
15 of the problems with these kinds of devices is that  
16 the world is evolving very rapidly, so it is very  
17 difficult to get applicable operating experience. So  
18 what we need to do is find ways to assess the safety  
19 of them in the light of that condition.

20 Applications of EDD can involve new or  
21 alternate operational characteristics, and they can  
22 have implications in other areas. For instance, there  
23 is an example of a relay that had an embedded digital  
24 device, a microprocessor built into it. The relays  
25 that it replaced worked fine in the environment that

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1 they were in. When you put in the new devices, they  
2 were subject to electrical noise, which caused  
3 problems. You don't normally expect a relay to be  
4 subject to electrical noise, but there they were. So  
5 that's something that we need to investigate.

6 Also, there are communication pathways and  
7 interconnections that can be introduced that can  
8 introduce concerns related to independence.

9 CCF, we've talked about quite a lot. One  
10 of the objectives of the research we'll be doing is to  
11 find ways to mitigate or suppress the likelihood of  
12 CCF.

13 MEMBER BLEY: I hadn't thought much about  
14 the embedded devices, but yes, they're in everything  
15 now.

16 MR. REBSTOCK: Yes, my toaster has one.

17 MEMBER BLEY: Yes, I know. It's nuts. I  
18 found one without.

19 MR. REBSTOCK: Okay.

20 MEMBER BLEY: What kind of research are  
21 you doing in that area? Or planning to do, or hoping  
22 to do?

23 MR. REBSTOCK: The overall objective --  
24 and this is a bit of a heuristic -- you find what you  
25 find, and then that directs where you go beyond that.

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1 What we want to do is get our arms around the big  
2 picture of what sorts of devices are being embedded,  
3 and how we can classify them. We've got an idea of  
4 classification on the basis of what they can do.

5 Sometimes you get a component embedded in  
6 a digital device that you don't really know is even  
7 there. It does the same thing that the old component  
8 did. There's no adjustments, there's no nothing; the  
9 operator can't do anything about it. The device can  
10 be tested. The overall, outside device can be shown  
11 to function properly, and so there's a digital thing  
12 in there, and that's the end of the story.

13 MR. JENKINS: If I may, my name is Ronaldo  
14 Jenkins. I'm Branch Chief, Instrumentation Control,  
15 Electrical Engineering Branch in the Office of  
16 Research. One of the ways in which we're looking at  
17 addressing the EDDs is to look at the total categories  
18 of different types of components within nuclear power  
19 plants. We know what that is. We know that there are  
20 relays, there are motor controllers, etc.

21 So by looking at what's already there and  
22 also looking at what could be introduced by way of a  
23 replacement, we can then assess the different hazards  
24 that might be introduced, in terms of categories. So  
25 by knowing what the state of the technology is now,

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1 and also by looking at what could be replaced and is  
2 being replaced within nuclear power plants, we can get  
3 a handle on what kind of hazards might be introduced.

4 MEMBER BLEY: I'm just curious, because I  
5 hadn't thought about these things much, the  
6 configuration control that Charlie brings up, really  
7 branching into security. Do any of these embedded  
8 devices have the capability -- have you found any with  
9 the capability to communicate over the electrical  
10 connections that have them hooked up? Even though  
11 they're dedicated to this little device, can they talk  
12 outside?

13 MR. REBSTOCK: That's conceivable. We  
14 haven't found anything yet. This is just getting  
15 underway now. But I would allow for the possibility  
16 of, you've got an air conditioning skid -- everyone  
17 likes to talk about chillers -- you've got an air  
18 conditioning skid that's got a PLC on it, and it may  
19 very well have a serial output that goes to the plant  
20 computer or goes someplace to do something to transmit  
21 information, and that could be a very good thing. But  
22 it's also a vulnerability; that's one of the things  
23 we're concerned about.

24 But to answer your question, we're not  
25 there yet. That's something that we're aware of as an

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1 issue.

2 MEMBER BLEY: You introduced all of this  
3 with a statement I want to go back to. As a  
4 committee, our focus is on the substance and quality  
5 of research, not how it's funded. On the other hand,  
6 we do a biannual look at research, and the last time  
7 I had a look -- I don't know if it's 90 percent, but  
8 a preponderance of research is funded by user needs.

9 You said you have other alternatives to go  
10 at that. Can you say anything about the alternatives  
11 to user needs?

12 MR. THOMAS: Yes, and I think, if you  
13 recall when we talked about the research program, we  
14 also talked about research plans. That's where --

15 MEMBER BLEY: Plans exist, but they don't  
16 have funds.

17 MR. THOMAS: Right. Well, there are  
18 funds. In this case, this is what we are using. But  
19 we are not closing the door, if you will, with regard  
20 to the potential for other types of issues to be of  
21 concern.

22 MEMBER BLEY: You might find something  
23 significant for which there is no user need, but  
24 you'll try to find other funding sources?

25 MR. THOMAS: Exactly, and then we would

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1 enter into a very collaborative discussion,  
2 collaborated, coordinated discussion with the program  
3 office, and look to see where we could get those funds  
4 from.

5 MEMBER BLEY: Okay.

6 MEMBER REMPE: So you had research funds  
7 to develop a plan; you had user needs. But also, I  
8 didn't hear you say any feasibility studies. Has some  
9 of this been done as a feasibility study?

10 MR. THOMAS: There's a potential it could  
11 be. That's why we're not -- right now our focus is on  
12 getting our resources focused on the tactical work,  
13 the interim work, and then some of the other licensing  
14 focus, licensing improvement types of work. The  
15 resources across the agency have been dedicated to  
16 that. And as you said, the research activities have  
17 only recently emerged with user needs.

18 There are funds in the budget specifically  
19 to digital I&C and any of these issues, so we  
20 currently have funds for the user needs that have been  
21 proposed. But other types of safety-related issues  
22 come up, or safety-important issues come up, then yes,  
23 we would look to see what sort of a program we would  
24 undergo to have funds allocated for that work.

25 MR. REBSTOCK: Okay. We've got another

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1 issue that is currently under development -- the user  
2 need hasn't been issued yet -- for looking at the  
3 impact of highly integrated control systems. A highly  
4 integrated system integrates information from many  
5 sources to provide the best possible indication of the  
6 state of the plant and execute control and safety  
7 functions as effectively as possible.

8 But the free exchange of information tends  
9 to diminish the independence of channels that are  
10 supposed to be redundant to one another, and it opens  
11 the possibility of undue non-safety influence over  
12 safety functions.

13 The purpose of the effort that -- what  
14 we're trying to put together to result in a fourth  
15 user need is an effort to review the state-of-the-art  
16 approaches within the nuclear industry within the  
17 United States and internationally, and also in other  
18 safety-critical issues as to how this can best be  
19 dealt with.

20 We think there are ways to do it, and the  
21 purpose of the research will be to look into it, not  
22 to design the systems, but to identify the  
23 characteristics and the critical points that would  
24 affect licensing.

25 Yes, develop the acceptance criteria,

1 thank you.

2 CHAIR BROWN: Highly integrated -- I'll  
3 just pass on -- I just can't help myself in these  
4 circumstances.

5 MR. REBSTOCK: I could see it coming.

6 CHAIR BROWN: Well, it's like all other  
7 things when you move from one level of technology that  
8 you're dealing with to another one, and in 1978, we  
9 recognized that we had to start figuring out a way to  
10 use microprocessors to utilize them within our overall  
11 reactor instrumentation control protection and  
12 safeguard systems.

13 We started that with a first project,  
14 which was two of the carriers. They were authorized  
15 right out of the blue, and we went out to develop  
16 their entire plant configuration using  
17 microprocessors. So it went out for bids to the three  
18 companies that we dealt with, and the only  
19 microprocessor available at that time was a Z80 2.3  
20 megahertz microprocessor, 4-bit microprocessor with  
21 almost non-existent internal memory. Everything was  
22 done out of programmable, read-only memories that you  
23 had that supported them.

24 So we went out, and we -- because we had  
25 no idea how to utilize microprocessors to do anything,

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1 not even to measure stuff; there was no real  
2 experience at that time -- we used a spec issued that  
3 said -- well, actually we didn't develop a new spec,  
4 it was the old analog spec. There were 29 instruments  
5 associated with this particular plant: pressure,  
6 temperature flow, level, etc., etc.

7 We put a microprocessor in every drawer,  
8 29 drawers. The vendors came back and said, Oh,  
9 that's nuts. We only need four microprocessors. We  
10 will integrate off these into this highly integrated  
11 system, and we'll do it all with four microprocessors,  
12 and you will love it after that. It took almost 4 1/2  
13 microseconds to say, No, we will continue. It's  
14 probably the smartest decision management -- in that  
15 case, it was myself and two or three of my group  
16 heads. We conversed, and it didn't take long to say  
17 no. It was the smartest decision we made; it was just  
18 a struggle to get through that.

19 And your point about, you lose  
20 independence and everything else; we eventually  
21 migrated to integrated systems, but they were  
22 integrated on a division basis, largely what we see in  
23 the proposals in the new plants today that have been  
24 proposed, which was half as successful. But that took  
25 -- it was not until the late '80s when we finally

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1 figured we were comfortable enough to not do it on an  
2 instrument-by-instrument basis, to maintain that  
3 independence and not screw up anything.

4 But we did. We went from 29 down to 4  
5 divisions, which in each division handled temperature  
6 flow, blah, blah, blah, for that set, and then another  
7 set of detectors and so forth.

8 So you've got to be very, very careful  
9 when you --

10 MR. REBSTOCK: I suspect you were very  
11 careful as to what things you combined on which  
12 processor.

13 CHAIR BROWN: Oh, absolutely. We had to  
14 maintain the functionality of each and every division,  
15 had to address everything that the reactor plant  
16 needed, based on the overall accident analysis and  
17 control functions.

18 So people get carried away with the new  
19 technology, and as the processors and FPGAs and all  
20 the other new things -- PLCs, etc., get better and  
21 better, faster and faster and more capable, the idea  
22 is, Gee, we can really do this cheaper if we combine  
23 all this stuff --

24 MR. REBSTOCK: I can do the RPS and ESFAS  
25 on my cell phone easily.

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1 CHAIR BROWN: Exactly.

2 MR. REBSTOCK: I don't think I want to.

3 CHAIR BROWN: And I still use my flip  
4 phone, so -- I can get a text message on this, so it  
5 works. Anyway, that was just -- pardon?

6 MEMBER REMPE: Before you leave this last  
7 slide, can I comment?

8 CHAIR BROWN: No, we're finished.

9 (Laughter.)

10 CHAIR BROWN: Of course you can, Joy.

11 MEMBER REMPE: What I was wondering is,  
12 especially now with your incoming director of  
13 research, have you been aware of what the Department  
14 of Energy is doing in the LWRS program, as well as the  
15 NEAT program, and have you conveyed to them what  
16 you're doing in research? If they're not doing  
17 anything to help you, you might even convey to them  
18 that they maybe ought to be doing something that helps  
19 you, because LWRS is sustainability; that's what it  
20 stands for.

21 MR. THOMAS: Right. We are very, very  
22 familiar with what is being done under the LWRS. We  
23 do have to explore a little further what's to be done  
24 in the digital I&C arena, and we have been talking  
25 with some of the labs, if you will. We've been going

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1 to digital I&C and cyber security, Sandia, and we do  
2 plan to go out and talk with INL.

3 We've spoken with them in the past, but  
4 now it's a more focused collaboration on that.

5 MEMBER REMPE: Not just the labs; I'd talk  
6 to DOE and help them focus, because I think it's  
7 something that, even though there's separation, it's  
8 our tax dollars, and they ought to be aware of what  
9 you've been --

10 MR. REBSTOCK: Oh, you mean the folks up  
11 in Germantown? Yes, we're --

12 MEMBER REMPE: Yes.

13 CHAIR BROWN: Going forward, we're much  
14 more keenly tuned in to being very specific with the  
15 research that we're after, and how they can support  
16 us, so that's where we are.

17 MEMBER REMPE: That's good to hear.  
18 Thanks.

19 CHAIR BROWN: You done, Joy?

20 MEMBER REMPE: I'm done.

21 CHAIR BROWN: Okay. No, that's fine.  
22 Thank you. You all have done a great job of boosting  
23 us back up, almost; we are now at 12 o'clock. Right  
24 now, instead of going on into the industry things,  
25 we're going to go ahead and break for lunch, and we

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1 will come back at 1:15.

2 MR. RAHN: Before we go --

3 CHAIR BROWN: Yes, go ahead.

4 MR. RAHN: -- I want to make a remark. I  
5 captured only one action item, but I wanted to make  
6 sure you don't have others. The one item is that we  
7 owe you a copy of the RIS --

8 CHAIR BROWN: The original; I don't have  
9 that yet.

10 MR. RAHN: We have numerous comments and  
11 recommendations that I recorded in my notes.

12 CHAIR BROWN: Well, the only other one was  
13 that we wanted to get involved in the BTP 7-19 upgrade  
14 as well.

15 MR. RAHN: I have that.

16 CHAIR BROWN: I don't think any of these  
17 are onerous. We would just like to be involved, and  
18 you can coordinate when you get a reply. I know  
19 that's not imminent, but we'd like to coordinate when  
20 that comes along.

21 MR. BETANCOURT: There were also the  
22 comments regarding what is performance based, what do  
23 we mean about technology neutral --

24 CHAIR BROWN: Well, those are suggestions  
25 for when you develop the details on this. You ought

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1 to try to express what you mean by performance-based  
2 and technology-neutral, with examples or something.  
3 That will give people some help.

4 Okay? Other than that, we'll take a  
5 break, and we'll be back with the follow-up part.  
6 Where's Eric? Is he still running this thing? Is he  
7 hiding back there? Oh, there you are. No other  
8 problems? I'm going to go ahead and break now until  
9 1:15. We'll continue at 1:15. Thank you very much,  
10 we're in recess.

11 (Whereupon, the above-entitled matter went  
12 off the record at 12:17 p.m. and resumed at 1:22 p.m.)

13 CHAIR BROWN: We're back in session. And  
14 I'm going to take one minute -- he would like to  
15 create for the record -- just to make and correct a  
16 statement they made.

17 MR. RAHN: Yes, sir. Earlier this morning  
18 -- this David Rahn, Office of NRR. And earlier this  
19 morning I mentioned that we have this project underway  
20 between our -- working together on organization to  
21 develop a guidance to identify what is a good method  
22 for crediting work being done by certifying  
23 organizations.

24 And I think I mentioned at that time that  
25 EPRI is under contract with NEI, and that's actually

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1 not a true statement. There is not a contract  
2 arrangement. EPRI is an independent organization --  
3 independent research organization, and the work that  
4 they are doing is something that is made by a mutual  
5 agreement of the members of NEI and members of EPRI.  
6 It is not a contract arrangement.

7 CHAIR BROWN: Okay.

8 MR. RAHN: That's it. Thank you.

9 CHAIR BROWN: That corrects the record,  
10 and we will now proceed on. Jerud Hanson?

11 MR. HANSON: Yes, sir.

12 CHAIR BROWN: With NEI?

13 MR. HANSON: Good afternoon. Can everyone  
14 hear me okay?

15 CHAIR BROWN: We're good.

16 MR. HANSON: I'm Jerud Hanson with NEI.  
17 I'm going to spend the next few minutes -- in the  
18 interest of time, I'll try to move through these  
19 slides as quick as I can without talking too fast.  
20 But I'm Jerud Hanson with NEI, and I'm going to  
21 provide the industry perspective on current status of  
22 the digital I&C IAP.

23 So I'm going over the slides, just going  
24 to give -- elaborate on NEI's approach to addressing  
25 the modernization plans within the MP, digital I&Cs

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1 impact on sustaining the nuclear industry, some  
2 existing digital upgrade examples. I'll be showing a  
3 chart on the method NEI is using to track digital I&C  
4 IAP MPs, some milestones we have reached, which you  
5 have heard a lot of today, and some --

6 MEMBER BLEY: I'm sorry. What were those  
7 acronyms?

8 MR. HANSON: I'm sorry?

9 MEMBER BLEY: You're using to track  
10 digital something or another. It sounded

11 MR. HANSON: IAP modernization plans.

12 MEMBER BLEY: Okay.

13 MR. HANSON: Digital I&P -- IAP  
14 modernization plan milestones.

15 MEMBER BLEY: Oh, okay. Thank you. Got  
16 it.

17 MR. HANSON: So this is just a more  
18 visually appealing slide to show just a high-level  
19 overview of what each of the MPs are, our focus on,  
20 the dates that we'd like to see these MP, the  
21 milestones delivered. And something I always like to  
22 mention when I'm giving a presentation is from the  
23 industry NEI side. Who is actually responsible for  
24 these different MPs in the industry? So we have a lot  
25 of help from our stakeholders, some from the utility.

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1           Neal Archambo from Duke, who is helping on  
2           the MP 1 efforts. We have Kati Austgen with NEI, who  
3           is the lead for the Appendix D effort. And we have  
4           Maria Assard and Warren Odess-Gillett from  
5           Westinghouse who are virtual loanees to NEI. And also  
6           have Pareez Golub, who is leading the ISG-06 effort  
7           for Excel.

8           Every one of these people doing an  
9           excellent job. It has been a lot of work over the  
10          last couple of years. So any chance I get I always  
11          like to highlight that.

12          Okay. So this slide and the next slide,  
13          we're going to look at some SLR charts that I have  
14          provided, and maybe asking the question, why are we  
15          talking about SLR when it comes to digital I&C?

16                 CHAIR BROWN: What is an SLR? Sorry.

17                 MR. HANSON: Subsequent license renewal.

18                 CHAIR BROWN: Oh, okay. I just would not  
19          have associated --

20                 MR. HANSON: This is my other world at  
21          NEI. I'm SLR, and I'm also digital I&C --

22                 CHAIR BROWN: Got it. I got it.

23                 MR. HANSON: -- and sustaining. So what  
24          this chart shows is a couple years ago in 2016 NEI  
25          conducted an unofficial survey just to get a pulse of

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1 how many licensees out there were actually planning to  
2 pursue subsequent license renewal applications. And  
3 some responded, some didn't, but fortunately we did  
4 have a good majority of the industry that did respond.  
5 And one thing I want to point out is --

6 CHAIR BROWN: When you say "industry,"  
7 does this mean nuclear plant operators? License --

8 MR. HANSON: Yes.

9 CHAIR BROWN: -- you know, licensees?

10 MR. HANSON: Yes, sir.

11 CHAIR BROWN: Okay, good.

12 MR. HANSON: So, but these numbers are by  
13 plant. They're not reactor-specific. The  
14 questionnaire was very generic, I mean, down to the  
15 point where some were saying Plant 1, Plant 2, this  
16 year, and that year. So it was very generic. So we  
17 just went by plants rather than reactors. This is --

18 MEMBER MARCH-LEUBA: Do you mean unit?

19 MR. HANSON: Excuse me, sir?

20 MEMBER MARCH-LEUBA: If it's a two-units  
21 reactor, there will be two points in there?

22 MR. HANSON: No. It's just one nuclear  
23 power plant.

24 MEMBER BLEY: It's by site, then.

25 MR. HANSON: Site, yes. This is 20 sites.

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1                   MEMBER BLEY: Okay. So it's somewhere 20  
2 and 40 reactors.

3                   MR. HANSON: Right. So -- that's correct.  
4 So this is 2016. So we waited a couple years. The  
5 end of last year we had an excellent year for  
6 subsequent license renewal. All the industry and NRC  
7 guidance needed to license reactors for operating in  
8 80 years were approved, were published, and we've had  
9 our first applications.

10                   So we decided to conduct the survey again  
11 to see if the numbers would change, and they did  
12 change, not as much as I would have hoped, but there  
13 is definitely an increase. So what you're seeing here  
14 in this slide is actually an increase of 12 plants.  
15 So we have a total of 32 at this point.

16                   So one way to look at this is we have the  
17 guidance from SLR is finalized and we actually have  
18 two applications in 2018, and there is a very good  
19 possibility that we could end up even seeing more on  
20 that.

21                   So first year, SLR out the door, we're  
22 having a very good year, and we have a total of 32  
23 licensees going all the way up to 2047. So we already  
24 have -- most of our nuclear power plants are licensed  
25 to operate to 60 years, and they are going to operate

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1 to 80 years.

2 So having the licensing to get to 80  
3 years' operation is great. But what we've seen in the  
4 industry considering the amount of plants we have shut  
5 down, or why they have shut down, and the fact that we  
6 only have one nuclear power plant under construction,  
7 which at least for right now it seems like it is going  
8 to come online in the 2020/'21 timeframe, SMRs and  
9 advanced reactors are out there but we haven't seen  
10 one built yet.

11 So for the immediate future, subsequent  
12 license renewal is the future of the industry. And  
13 where does digital I&C plan them? Well, if we're  
14 going to continue to operate our plants in the current  
15 environment that we are operating our plants, and what  
16 we're seeing as far as plant shutdowns, we need to  
17 come up with innovative solutions and how to run our  
18 plants more efficiently, and to put it frankly, less  
19 costly. That is where digital I&C comes in. We need  
20 digital innovative solutions, so that we can get as  
21 close as we can to guaranteeing that this plants can  
22 actually operate to 80 years.

23 MEMBER REMPE: So has NEI used these  
24 numbers? In light of the fact that some plants are  
25 shutting down, what percentage of the operating plants

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1 in your survey of 2018 have said they aren't going to  
2 go forward with subsequent license renewal? Are these  
3 numbers --

4 MR. HANSON: Okay.

5 MEMBER REMPE: Can you put some  
6 perspective on these -- this plot?

7 MR. HANSON: So if I were to just do this  
8 in my head real quick, I would say that we're looking  
9 at -- so 32 power plants, I would say we're probably  
10 looking at a good 60 to 70 percent.

11 MEMBER REMPE: Thanks.

12 MR. HANSON: And like I said in the  
13 previous -- when we did the survey previously in 2016  
14 where we had some sites that said no plans to submit  
15 or no plans at this time, we had the same for this  
16 survey, but we did just get a little bit more answers.

17 And then, of course, we had two -- two  
18 utilities out there who didn't even participate  
19 because they are no longer NEI members. But since one  
20 application has been submitted this year, we do have  
21 them on here in 2018 -- with the application being  
22 submitted.

23 Okay. So what is in this picture? Well,  
24 the one thing I can say about the picture on the left  
25 of the control room simulator is I did take that

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1 picture myself along with the rest of the pictures in  
2 here. The only one I didn't is this one on the right.

3 I didn't have a good close-up when I was  
4 out at Robinson and McGuire a couple of months ago,  
5 but I did to go out to Robinson and McGuire to see  
6 some of their digital systems and some of the  
7 innovative solutions they have implemented.

8 So what I want to point out with this  
9 picture is when you walk into a nuclear power plant  
10 right now, this is what you see. The technology that  
11 has been in that plant since the time it was built,  
12 you know, in large part around the '70s, and taken  
13 into consideration how long these plants could  
14 operate, is this what we really want to continue to  
15 see going into 2040, 2050, and even beyond?

16 Take a lot of the younger generation right  
17 now, a lot of the kids growing up and going to  
18 college, they don't really know life at this point  
19 without a cell phone. So we have these computers,  
20 these cell phones. Whether we choose to accept it or  
21 not, they run a large portion of our lives.

22 So we have this younger generation of  
23 students growing up that way, going into college, and  
24 then they come to get a job in a nuclear power plant,  
25 25 years old, they walk in and they see this.

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1 MR. BALLINGER: And look at the bright  
2 side. They've upgraded to gold knobs.

3 (Laughter.)

4 MR. HANSON: There's a positive in  
5 everything. I do believe that.

6 MEMBER BLEY: Thank you, Ron.

7 MR. BALLINGER: The plants that we were in  
8 had all black ones.

9 MR. HANSON: So this is the same station.  
10 This is Robinson. And they needed another control  
11 room simulator. But rather than do another analog  
12 control room, they decided to go with a glass top  
13 simulator. And, incidentally, in 2018, they won the  
14 NEI top industry practice award for innovative  
15 practices.

16 But one thing I want to point out is, you  
17 look at the picture to the right, that is a laptop  
18 that controls this whole simulator. All done by a  
19 laptop. And the glass top simulator, I went up and  
20 played with it myself. You can actually turn the  
21 knobs like it's an actual knob, or you can just use  
22 your finger to turn the knob.

23 So what they use this for mostly is to  
24 augment a lot of the training that gets done in the  
25 analog simulator. So, obviously, in the actual

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1 station, it's still the analog. But the students, the  
2 operators, can go on and use this to run their own  
3 scenarios and do their own training.

4 But the best part about this is once they  
5 have finished with this glass top simulator, they did  
6 an evaluation on the cost compared to the analog  
7 simulator, if they would have done another one. This  
8 came in at only 10 percent of the cost, and it's just  
9 as effective.

10 CHAIR BROWN: But the hand -- the touch  
11 and feel is different from --

12 MR. HANSON: It is. It is different.

13 CHAIR BROWN: And that was an issue that  
14 we were always concerned with, at least in my other  
15 program, because there was tactile feel for I have the  
16 right switch or I've done this, that, or the other  
17 thing with it. And that was fairly critical with our  
18 operators on simpler plants, because they had to react  
19 very, very quickly. When the submarine is boring  
20 holes in the water, and the reactor shuts down, there  
21 is a lot of things they have to do.

22 MEMBER REMPE: So even if you are doing  
23 training or simulator qualification for a time-  
24 critical action, you can't use this, can you, for  
25 justifying the operators can meet the requirements

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1 for --

2 MR. HANSON: I don't know if they're there  
3 yet, as far as --

4 MEMBER REMPE: I hope they would be.

5 MR. HANSON: -- using this specific one to  
6 qualify. I know they are using the analog system.

7 MEMBER REMPE: I think they would be  
8 using, yeah.

9 MR. HANSON: But based on the feedback I  
10 received while I was at the plant, and I was talking  
11 to the people there who -- who run this training  
12 center, I didn't receive any feedback as far as what  
13 you describe. I didn't.

14 MEMBER MARCH-LEUBA: The difficult part is  
15 looking at the tiles on top and identify the problem,  
16 and knowing where to go, whether -- can you go back  
17 one slide backwards?

18 MR. HANSON: Sure.

19 MEMBER MARCH-LEUBA: Whether you turn the  
20 knob like this, or you turn the knob like this, that's  
21 really -- the training is the same. They don't move  
22 that many switches doing anything. The problem is  
23 identifying I'm going to the right place. So 90  
24 percent you are there.

25 MR. HANSON: Any more comments or

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1 questions on this?

2 Okay. So this is -- so the picture on the  
3 right -- on the left of the system, this is at McGuire  
4 and Catawba. Duke Energy spent \$150 million between  
5 2006 and 2010 installing this system across both  
6 McGuire and Catawba, and this was used to replace the  
7 Westinghouse 7300 process control system.

8 So there are a lot of benefits of this  
9 digital control system, but one of the ones I want to  
10 point out specifically that really stood out when I  
11 was out there talking to him is one of the primary  
12 benefits is the ability to automatically control steam  
13 generator water levels and low ranges of operation.

14 So what this required before was some  
15 tricky manual manipulation by the -- by the operators  
16 that often resulted in reactor trips. But since this  
17 was brought online in 2010, they have not experienced  
18 one reactor trip as a result of that same problem.  
19 This automatically anticipates the issue and addresses  
20 it before it becomes a problem.

21 So talking to the operators and the design  
22 engineers with the system -- who have been using it  
23 for the last eight years -- they can't imagine life  
24 without it at this point. And even the money that it  
25 is going to cost Duke Energy to update the software,

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1 the hardware, and you're talking about to do that it's  
2 into the tens of millions of dollars just to keep the  
3 system updated. It's a price they pay gladly.

4 This is probably the most impressive  
5 system I saw while I was out there across Robinson and  
6 McGuire, and this is why I wanted to use them as an  
7 example in this presentation.

8 MEMBER BLEY: That's not the main control  
9 room, though.

10 MR. HANSON: No, it's not. You have me in  
11 the picture there. I'm not -- I'm not sitting there  
12 at the operator control about to cause a trip.

13 MEMBER BLEY: You're in the picture?

14 MR. HANSON: Yeah, I'm in the picture.  
15 I'm in the blue shirt over there.

16 MEMBER BLEY: You've got more hair than  
17 either of these guys.

18 (Simultaneous speaking.)

19 MEMBER MARCH-LEUBA: You need to be  
20 looking at the microphone or she won't hear you.

21 MEMBER BLEY: Okay. On your last picture,  
22 you had a fairly large glass top simulator. We were  
23 out at one of the plants -- it was actually Palo Verde  
24 a couple of years ago -- and they had a single-panel  
25 glass top simulator that had gotten one of them, and

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1 it ran the full software that ran the analog  
2 simulator.

3 And they ended up getting almost 20 of  
4 those put around the plant, so any operator any time  
5 could go run transients they were interested in and  
6 they found it extraordinarily useful for their  
7 operating staff.

8 MR. HANSON: No. I haven't been --

9 MEMBER BLEY: Even though it's not touch  
10 and feel, but they still could run scenarios and track  
11 them out.

12 MR. HANSON: Right.

13 MEMBER BLEY: And it was pretty neat.

14 MR. HANSON: I haven't been to Palo Verde,  
15 but I have been out to INL where they have the mockup,  
16 where they do the training for the Palo Verde  
17 operators. It's pretty amazing to see an entire  
18 control room made up of touch screens.

19 MEMBER REMPE: INL is also fun to impress  
20 the congressmen with when they come down.

21 MR. HANSON: Yes, I know. They are  
22 definitely good at that.

23 Okay. So this is a different schedule we  
24 use at NEI to track our milestones. And you see we  
25 have each one of the MPs on here. For the RIS, 1616,

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1 Appendix D, MP 3, for acceptance of digital equipment,  
2 ISG-06, and long-term infrastructure.

3 The key at the bottom describes the  
4 different color codes used. Blue is industry action;  
5 yellow, NRC action; green is joint action; and of  
6 course red is bad delay. We don't like delays. So  
7 you see the different delays there, and for each of  
8 them I've put just who is the deciding party for the  
9 delay.

10 So you see in -- for MP 1A, the RIS. We  
11 did have a delay at the beginning of the year based on  
12 some stakeholder feedback provided on the version,  
13 which another public meeting -- another public comment  
14 period was made available, the RIS was issued in May.  
15 That's an NRC action.

16 And then going into the middle of summer  
17 and all the way into the early fall, the industry is  
18 going to be conducting a series of RIS implementation  
19 workshops. This will be hosted by Exelon, TVA, Duke,  
20 Southern, and STARS. And we're expecting that  
21 hopefully by the end of the year we will begin seeing  
22 some RIS pilot projects, digital upgrade pilot  
23 projects taking place.

24 MEMBER BLEY: Well, since this is your  
25 schedule, and you heard -- you heard the other

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1 discussions this morning, I don't see NEI 16-16 on  
2 here, which seems to be a key item.

3 MR. HANSON: It is. It the second one  
4 down. It's the one with the most --

5 MEMBER BLEY: I just can't read it. There  
6 it is. Okay. Thank you.

7 MR. HANSON: The one with the most red.  
8 You'll see --

9 MEMBER BLEY: I need stronger reading  
10 glasses. Okay.

11 MR. HANSON: For the justification, that's  
12 a joint industry and NRC decision based on focusing of  
13 priorities and waiting on information by -- for EPRI,  
14 looking at Appendix D on hold, joint decision based on  
15 essentially the same reason, focusing priorities on  
16 getting the RIS out.

17 Now that the RIS has been issued, we are  
18 going to focus our resources on Appendix D. We heard  
19 the justification for MP 4B and the schedule on that.

20 So for ISG-06, one thing I still -- I will  
21 say about ISG-06 and the effort that has taken place  
22 with that, we have had some challenges in some of the  
23 other areas that we're working in as far as MP  
24 objectives.

25 But I have to say, with the group that is

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1 working on the ISG-06 revision, they continue to meet  
2 their schedule. They continue to move forward, and I  
3 have every confidence that by the end of this year we  
4 are going to see Revision 2 issued, just based on what  
5 we've seen so far with that effort. So the NRC team  
6 and the industry team working that is doing an  
7 excellent job.

8 So, in summary, I would like to reiterate  
9 on the milestones we have reached this year. We have  
10 the RIS --

11 MEMBER BLEY: I'm sorry. Before you do  
12 the summary, up in the RIS you have the pilot projects  
13 going on late this year.

14 MR. HANSON: Yes.

15 MEMBER BLEY: And is NEI running those?  
16 That's what it looks like.

17 MR. HANSON: We're not -- that's industry  
18 action. That's what --

19 MEMBER BLEY: Okay. Who is --

20 MR. HANSON: Not actually NEI.

21 MEMBER BLEY: Who is the industry? I  
22 thought you guys were the spokesmen for the industry,  
23 except for a couple.

24 MR. HANSON: We need to work through the  
25 RIS implementation workshops, and we have -- between

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1 this summer and the fall, we have about probably eight  
2 of them scheduled.

3 MEMBER BLEY: Oh, is that right?

4 MR. HANSON: Seven or eight of them.

5 MEMBER BLEY: Okay.

6 MR. HANSON: So we're going to -- what  
7 we're trying to do is use the different utility  
8 corporate offices, or even some of the stations, to  
9 hit every region within the U.S., so that we can get  
10 NRC support, participation, and we also are hoping we  
11 can get EPRI there.

12 So we have industry, NRC, EPRI. And when  
13 I say NRC, I'm referring to NRC senior leadership as  
14 well as regional participation.

15 MEMBER BLEY: Okay. And the schedule just  
16 ends there. Do you expect those to be done by the end  
17 of the year? Or do they extend into next year?

18 MR. HANSON: As far as the RIS pilot  
19 projects?

20 MEMBER BLEY: Yeah.

21 MR. HANSON: This is just for 2018. We're  
22 doing -- this is not just mine. This is what NEI is  
23 using across the Nuclear Generation Division now, and  
24 we're focusing on the current year. So this is just  
25 2018.

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1                   MEMBER BLEY: My question was: do you  
2 expect them to be -- the pilot projects to finish this  
3 year, or do they continue on?

4                   MR. HANSON: I would say, no, they will  
5 continue.

6                   MEMBER BLEY: Okay. Thanks.

7                   MR. HANSON: Any other questions on the  
8 chart before I move on? Okay.

9                   So, in summary, I just want to reiterate  
10 the milestones we have reached this year. We have  
11 seen the RIS, RIS being issued, guidance for the  
12 industry on documenting quality of assessments, and  
13 the ISG-06 effort remaining on schedule. I see that  
14 as a milestone, and like I said, I am confident we are  
15 going to see that being completed by the end of this  
16 year.

17                   The priority for this year should be  
18 continuing our focus on successful RIS implementation,  
19 which is supporting the workshops; ISG-06 issuance and  
20 completion of Appendix D for 50.59 screening and  
21 evaluations.

22                   If we can get those three pieces of  
23 guidance completed and issued this year, I see that as  
24 a great success for 2018, and just for the digital I&C  
25 effort in general for the -- we've been at work at

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1 this for at least three years. We've had some  
2 challenges, but 2018 seems to be moving very well, and  
3 I'm confident we can reach that success.

4 And just going back, referring to  
5 subsequent license renewal applications, the fact we  
6 saw the numbers between 2016 and 2018 growing, and I  
7 think they are going to continue to grow, just keep in  
8 mind that subsequent license renewal for now is the  
9 future of nuclear power in this country. And digital  
10 I&C is key to that future. We need to innovate in  
11 order to operate more efficiently and be able to  
12 operate to 80 years.

13 MEMBER BLEY: Okay. And, Jerud, I'm still  
14 back on your other one, too. The tabletops look like  
15 they're going on this month. Is that true, or are  
16 they coming in the future?

17 MR. HANSON: We're planning -- we're in  
18 the planning stage.

19 MEMBER BLEY: You're planning now.

20 MR. HANSON: Yes.

21 MEMBER BLEY: Are those going to be with  
22 utilities or with the developers?

23 MR. HANSON: Okay. So it's going to be  
24 both. So those who have participated in the drafting  
25 of the RIS, providing the comments, who have been most

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1 productive in doing that, they are going to be  
2 supporting the workshops as close to 100 percent as  
3 possible.

4 So our primary lead for the RIS in the  
5 industry, Neal Archambo, he is preparing the training  
6 materials.

7 MEMBER BLEY: Okay.

8 MR. HANSON: And the first workshop we are  
9 planning is supposed to be at the end of July, and  
10 that's by -- being hosted by Southern. And the person  
11 who is organizing that, Ray Herb, he has been  
12 instrumental in the development of the RIS.

13 MEMBER BLEY: Okay.

14 MR. HANSON: So we are trying to maintain  
15 that level of participation all the way through.

16 MEMBER BLEY: But you're hoping they have  
17 licensees participating.

18 MR. HANSON: Yes.

19 MEMBER BLEY: Okay. Good.

20 MR. HANSON: Any other questions? Thank  
21 you very much.

22 CHAIR BROWN: Thank you. EPRI?

23 (Pause.)

24 MR. GIBSON: I'm Matt Gibson.

25 MEMBER BLEY: The button is nearest you.

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1 Where it says push.

2 CHAIR BROWN: Down at the bottom. Now  
3 it's on.

4 MR. GIBSON: It was on a little bit. I  
5 wasn't sure how bright it had to be.

6 I'm Matt Gibson with EPRI, and I just want  
7 to thank the Committee for allowing us to come here  
8 and discuss EPRI's research in integrated digital  
9 systems engineering.

10 Just to get things started, I know most of  
11 you know who EPRI is, but I do want to remind everyone  
12 that we are in fact an independent R&D effort. So we  
13 try to provide research that is objective and solves  
14 the problems that are fed to us from our different  
15 stakeholders. And we get problem statements from a  
16 wide variety of stakeholders, as we are a nonprofit  
17 chartered for public benefit.

18 We do collaborate with NEI and our  
19 members, and we have an MOU with the NRC through  
20 Research, and we engage with them regularly.

21 This is me. I just included this so that  
22 you know who I was. You've dealt mostly with my  
23 predecessors, Ray Torok and myself Joe Naser some.  
24 But they have all, you know, went fishing now. So  
25 we're done with them.

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1 (Laughter.)

2 MR. GIBSON: Or, in Ray's case, he has  
3 gone sailing because he's a big sailing nut, and so we  
4 haven't -- I haven't seen Ray since he left. I do see  
5 Joe periodically once in a while in industry meetings  
6 because he loves HFE, as you probably well know, and  
7 so he keeps that up.

8 We're going to talk about the nexus of  
9 digital upgrades with plant modernization a little  
10 bit. We're going to discuss systems engineering and  
11 its benefits, and we're going to do that because the  
12 integrated digital systems engineering effort is based  
13 on the -- what I would call the formal systems  
14 engineering process.

15 Some of you may be familiar with that;  
16 some of you may not. Specifically, to the guide, we  
17 want to talk a little bit about the history, the  
18 structure, how we got here, the benefits and examples.  
19 We're going to discuss two key elements of this,  
20 cybersecurity integration as well as risk integration.

21 EPRI has a plant modernization plan. Some  
22 of you are familiar with Rob Austin. You've probably  
23 seen him once in a while. He has now taken over as  
24 our lead -- EPRI lead for plant modernization. He has  
25 a special project to do that. This is their overall

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1 plan, if you will, the different elements of it.

2 As you'll see, the digital upgrades and  
3 the ability to inform regulatory change are a key  
4 element of it. But also, especially for most of our  
5 stakeholders, there is a business element for this,  
6 too. You know, power plants have to survive as  
7 businesses as well as being safe. And so for our  
8 research, we try to figure out how you can do both of  
9 those things.

10 I'll pause here and say that systems  
11 engineering, you know it as a modern technique. What  
12 I want to say here is that --

13 MEMBER BLEY: If you're really old.

14 (Laughter.)

15 MR. GIBSON: The thing is that over time  
16 utilities in particular, and vendors as well, have had  
17 ad hoc engineering processes. So while we have a lot  
18 of regulation and we have good practices and various  
19 other things, that has never been really synthesized  
20 into a process that achieves predictable results.

21 We see that regularly. You know, all  
22 morning you guys have been talking about different  
23 regulatory elements of various sorts, guidance you  
24 want to give to licensees. Well, you've got to think  
25 about what happens after they get that guidance. What

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1 do they actually do with it?

2 And you also talked a little bit about  
3 performance-based. Well, to do performance-based you  
4 have to perform something. There has to be a process  
5 that takes those requirements and performs something  
6 and has an outcome. And, unfortunately, maybe our  
7 industry has not been good about developing those  
8 processes in the past.

9 And so what we're trying to do here is to  
10 move that needle. A few years ago, I'd say about four  
11 or five years ago -- well, it was four years ago I  
12 guess it will be -- we started out looking at the  
13 systems engineering concepts. We have a report,  
14 3002008018, that captures that R&D. And we went out  
15 and we benchmarked a lot of people. We looked at how  
16 it actually did work.

17 Vendors, many of them control system  
18 vendors by the way. I'm not talking about people who  
19 do nuclear work. I'm talking about people who do work  
20 in the oil and gas, aerospace, transportation, those  
21 kind of issues. How you actually get these systems  
22 designed, developed, and out the door, what process do  
23 you use? This is the process they use, systems  
24 engineering. It's very iterative.

25 So we validate the efficacy for nuclear by

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1 taking those and looking at how we should be doing  
2 things as well. And there is no reason we shouldn't.

3 We've taken these research results and  
4 tried to integrate them into a usable methodology.  
5 And I will say -- and you guys talked about this a  
6 little earlier -- the DEG itself is not scheduled for  
7 publication until November of 2018. So this is an  
8 early look. The finished document is not there.

9 But I do want to say that it is -- we have  
10 used the systems engineering process to design and  
11 build the system engineering procedure. Counting our  
12 MOU engagements with the NRC's research, we've done 26  
13 focus group and feedback exercises with different  
14 stakeholders, vendors, utilities, again with Research,  
15 to get their input.

16 So what problems do you see that need to  
17 be solved through this effort? That has been  
18 integrated. So it's coming down to a completely  
19 finished document. Our Draft A has been out for  
20 review. We've got those comments back. We have  
21 addressed those.

22 Draft B will go out very soon, and we will  
23 be providing Draft B to NRC Research for their  
24 comments. You know, if they want to give some -- some  
25 technical comments, we will consider any of those that

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1 we get.

2 The key element with the digital  
3 engineering guide is that it tries to bring a lot of  
4 disciplines together. You'll see that as we talk  
5 about it a little further.

6 There is also a key element we discovered  
7 doing this is their silos. I was real interested, and  
8 when you first started out this morning I think, you  
9 know, you observed that there was some apparent  
10 integration between activities within the staff. And  
11 if you take that a step further, it truly is -- should  
12 be able to get it for all of us -- is integrate more  
13 of what we do.

14 Now, as a long-time practitioner in  
15 utilities, I will tell you that every time a  
16 regulation comes out, the utility spins up a new  
17 process for it. So now you've got 900 people in a  
18 1,000-megawatt plant.

19 Those things haven't been integrated  
20 adequately, and they have a lot of different processes  
21 that they are using to try to do all of these  
22 different vertical technical activities, measure the  
23 I&C a little bit, it's taking in a vacuum when it  
24 shouldn't be. It should be part of the integrated  
25 engineering process. Risk, other things, cyber we

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1 will talk about a little bit. It should be all  
2 integrated together. But there is no process to do  
3 that, so this will seek to make this a holistic  
4 process that folks can use, be risk-friendly.

5 And, you know, the U.S. utilities are  
6 apparently going to be first adopted. Now, remember,  
7 this is not a U.S.-specific thing. So we have  
8 international members. So we've talked about this  
9 same process with our Chinese members, our UK members,  
10 our other European members, our Middle East members.  
11 So this is ringing -- this has some resonance for them  
12 as well, especially our UK members who are sequenced  
13 into a safety case-style regulation. So this fits  
14 that very well for them.

15 V model -- some of you may have seen this  
16 in software documents somewhere in the past. This is  
17 actually systems engineering construct. See this  
18 diagram in the lower left-hand corner? I know you  
19 can't -- it's not important you be able to read it,  
20 but just the idea of it. That's -- that diagram and  
21 this diagram are identical. The only difference is  
22 you stretch the diagram into a V model to make it a  
23 little more attractive I guess is the best way I'll  
24 describe it. It's the same -- the same diagram.

25 These diagrams contain the different

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1 levels of abstraction. What you do is you design a  
2 system and the feedback loops. One of the takeaways  
3 from this one is the integrated system engineering  
4 model also -- it doesn't supersede, but it integrates  
5 your traditions of an SQA, makes it all put together.

6 Why is that? Well, if you look at the  
7 modern -- all the IEEE especially, the current  
8 versions, they used to say software engineering. Now  
9 they say software and systems engineering. And we  
10 read -- when we read the current standards and we look  
11 at their prefaces, they talk about how over time they  
12 expect all of these to come together fully.

13 The IC is a little further along. You'll  
14 see most of the IC standards are well integrated where  
15 they get -- software is integrated fully into the  
16 system design along with the hardware.

17 Composition and decomposition is also an  
18 area where we think the system engineering process  
19 gives clarity to what you're doing. We also talk  
20 about our systems very monolithically as if a whole  
21 system is a system that does a system thing. The  
22 reality, they're systems within a system within a  
23 system.

24 And the understanding where you are in  
25 your composition and decomposition help you understand

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1 what you should be doing, because, you know, as we  
2 talk about to people, the whole world is a -- is it  
3 the Russian dolls that are all -- you know, one went  
4 inside the other? Well, that's what it is. That's  
5 what the world is.

6 And so systems engineering, unless you  
7 visualize how to handle that, because you get the  
8 little doll out of the middle, you're talking about a  
9 different thing than you are all of the dolls put  
10 together at the top.

11 So when any entity, whether it's a vendor  
12 of a utility, a utility, or even a regulator  
13 potentially reviewing these, knowing where they are in  
14 this level can inform how they should be looking at  
15 the results.

16 So, again, it's due November 19. It's  
17 pretty far along. The guide is laid out in 12  
18 chapters; 1 through 3 are the framework. We'll talk  
19 about each one of these a little bit more.

20 There's a graded approach, and that is  
21 also something that is very needed because the grade  
22 that -- we need to grade what these activities do  
23 based on some criteria. And as you can see here, we  
24 have chose configurability, consequence, and the  
25 applicability of the activity.

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1           Systems engineering is much like a gear  
2 change. You'll see in the small diagram there in the  
3 -- in the left it is an iterative feedback approach.  
4 It's an important thing to understand because if you  
5 have something that has low configurability -- I think  
6 Dave Rahn was talking about, hey, how about the little  
7 bitty digital device, you know, something with low  
8 complexity; in this case, low configurability because  
9 we define it a little more -- not just say complexity,  
10 but we have criteria for configurability.

11           If that's low and its consequence --  
12 structural consequence is low, you spin this once,  
13 maybe once and a half times, and you come out of this  
14 loop with all of the information you need to make  
15 design and safety decisions, if things are more  
16 complicated, if it's a high kind of figurability like  
17 a full-blown RPS or SFAS, or if the consequences are  
18 high, and there's things that have high consequence  
19 and are low configurability regardless, this graded  
20 approach allows you to spin through this iterative  
21 approach until you've got the right answer.

22           MEMBER MARCH-LEUBA: You're familiar with  
23 the famous casino heist where they rob a casino via  
24 the aquarium tank?

25           MR. GIBSON: I've heard of it. I'm not

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1 that familiar with it, though.

2 MEMBER MARCH-LEUBA: They penetrated the  
3 thermostat on the aquarium, and through that they got  
4 into the whole system.

5 MR. GIBSON: That's right. That's right.

6 MEMBER MARCH-LEUBA: Using the system, the  
7 aquarium thermostat would have come out as --

8 MR. GIBSON: Yes. You'll see right in the  
9 left-hand corner there is a hazards analysis. And we  
10 will talk about how those hazards analyses work.

11 MEMBER MARCH-LEUBA: I looked ahead at  
12 that slide, and I --

13 MR. GIBSON: Okay.

14 MEMBER MARCH-LEUBA: -- keep in mind the  
15 aquarium because --

16 MR. GIBSON: Okay. Well, you can bring it  
17 back up. We'll talk about the fish then.

18 MEMBER MARCH-LEUBA: How come -- how could  
19 the aquarium thermostats ring in your --

20 MR. GIBSON: Well, in the hazard analysis  
21 methodology we'll talk about a little later -- we call  
22 it HAZCADS -- it really adopts a boundary approach.  
23 So if you were looking at the thermostat on the  
24 aquarium, I'm just -- I'm ad libbing because I don't  
25 really know that much about your aquarium example.

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1           But let's say I can visualize an aquarium,  
2 I can visualize a thermostat, and I can even visualize  
3 a thermostat just hooked to the internet where  
4 somebody can check it. And even leveraging that, one  
5 of our researchers, maybe some of you know him -- Sam  
6 Harvey? He is the -- I think he used to work for TVA.  
7 He's a big aquarium guy, has a giant 600-gallon  
8 aquarium.

9           He's got PLCs and all this stuff down in  
10 the bottom to take care of the salinity and all this  
11 kind of stuff. And he could watch it from home or on  
12 the road. He can be on the road, on his cell phone,  
13 and he can see the fish, he can see his -- all his  
14 parameters for his fish tank. And so who knows?  
15 Somebody -- the same guys could get into his thing and  
16 blow his fish up and, you know, who knows, right?

17           But if you apply the hazard analysis  
18 process that we have developed -- when you do boundary  
19 analysis, you will discover the thermostat, you will  
20 discover its value to the particular function, you  
21 will see all of its interfaces, and you can make a  
22 hazard judgment on whether that interface presents a  
23 hazard, because, remember, in this process, you are  
24 integrating all of the hazards, including the  
25 cybersecurity hazards, into one integrated process, so

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1 you'd see it, and hopefully you would say, "Somebody  
2 might want to use this," because it's a support system  
3 basically, right? You know, it's a diversionary  
4 tactic, right, I guess is what they use it for -- for  
5 the fish tank.

6 In the casino heist --

7 MEMBER MARCH-LEUBA: He wasn't there. In  
8 the lobby.

9 MR. GIBSON: He was in the lobby. But it  
10 was a diversionary tactic, to make the fish  
11 malfunction, right?

12 MEMBER MARCH-LEUBA: Oh, no, no, no. They  
13 got into the thermostat and through there got into the  
14 network.

15 MR. GIBSON: Oh, well, there you go. See,  
16 this would have --

17 MEMBER MARCH-LEUBA: And installed a --

18 MR. GIBSON: -- detected that, too. If  
19 this thing was connected to other networks, you would  
20 do a data flow and a control flow, and you discover  
21 all of that and you say, "We ain't having this."

22 MEMBER MARCH-LEUBA: They stole all the  
23 database from the casino.

24 MR. GIBSON: That's right, that's right.

25 MEMBER MARCH-LEUBA: Through the aquarium

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1 and my -- my claim -- and I want you to think about  
2 this -- is when you do the hazard analysis on the  
3 aquarium, you will come out the same now, very low.  
4 We don't have to worry about it.

5 MR. GIBSON: In this case, not  
6 necessarily, so we'll talk about that a little bit.

7 MEMBER MARCH-LEUBA: And you hinted a  
8 little bit about cybersecurity. Those high school  
9 kids are really good, especially the ones in Serbia or  
10 where was it they were -- the ones in Yugoslavia?  
11 You're not dealing with those guys. You're dealing  
12 with the top of the line security officers in a  
13 foreign country that have been trained to the limit,  
14 because those are the ones attacking your plant. They  
15 are the same kids.

16 MR. GIBSON: We understand that. We  
17 understand we have state --

18 MEMBER MARCH-LEUBA: Macedonia, right?

19 MEMBER SUNSERI: Matt, so I don't think  
20 you'd get any argument from anybody that these are the  
21 -- what needs to be done. I think it seems to me the  
22 hang-up is, how do we do these things? Are you going  
23 to get into that?

24 MR. GIBSON: I will.

25 MEMBER SUNSERI: Okay.

1 MR. GIBSON: Chapter 4, your systems  
2 engineering, which basically implements the red circle  
3 and the spinning that you see. There's topical  
4 guidance Chapters 5 through 12 that cover, as you see  
5 here, procurement, human factors, your data  
6 communications, cybersecurity, plant integration  
7 design, testing, configuration management, and  
8 obsolescence.

9 So that you understand the architecture a  
10 little bit, the DEG, as it is, is regulatory, right?  
11 It tells you how to do stuff. So it will depend on  
12 you, in a given regulatory environment, taking your  
13 regulatory requirements and sensitizing them into  
14 requirements that you can actually execute on and then  
15 feeding them into the system.

16 So if you have -- if you have a regulatory  
17 requirement that says you always paint your  
18 containment building blue, that becomes a requirement  
19 that gets fed into the process, because, remember, one  
20 of our big gaps we have between what we want to do in  
21 any requirement space, whether it be regulatory,  
22 functional, or business, is translating that  
23 requirement into action and results. So that's a  
24 three-step process, requirements, action, results.

25 This guide is positioned in the middle and

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1 the end to take those requirements, convert them into  
2 action, and give you results. So what we will do --  
3 and for any of our members, U.S. included -- will be  
4 a mapping document that whatever it happens to be at  
5 the time just moves around a little bit.

6 But we in the fall, after this is  
7 published, will go through the regulation and show  
8 where -- how that regulation -- you know, if you were  
9 doing requirements based on those regulations, how  
10 they would fit. We're probably not going to take on  
11 separate staff guidance that you might have like the  
12 Reg Guides, and things like that, but we will go at  
13 the regulation level or, you know, other things that  
14 are considered regulations and say, "Here is what  
15 you've got to do," you know, GDCs, that kind of thing.

16 And so that will help a U.S. utility use  
17 this to see how they might have to take and synthesize  
18 their regulatory requirements into their process. And  
19 I've personally done this with 603 on projects I've  
20 done, and it has worked pretty good.

21 So it's standards-based, and if you have  
22 your speaker notes -- I know I gave you -- it's in a  
23 -- in a thing you have, if you've read them -- the  
24 whole list of standards that we have synthesized into  
25 this guide, our main one being ISO; ISE; IEEE 15288,

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1 which is systems engineering; 12207, which is the  
2 hardware -- excuse me, the software -- it's addendums,  
3 if you will; and then 15289, which tells you what  
4 types of information items need to be captured to  
5 document what you do.

6 These are all international standards in  
7 a sense. They're also U.S. standards, if you want to  
8 see them that way, because we're international.

9 Most of these standards are really good.

10 MEMBER BLEY: You didn't just refer to  
11 these. You integrated them into your --

12 MR. GIBSON: Right. That's the point we  
13 wanted to make.

14 MEMBER BLEY: Unless they change, you're  
15 going to have to go back and figure -- somebody in the  
16 future is going to have to go back and figure out --

17 MR. GIBSON: That's fine.

18 MEMBER BLEY: -- what the --

19 MR. GIBSON: You would have to do change  
20 analysis to see if whatever change was done to the  
21 standard would impact what we've done. That's true.  
22 And so this is a living thing. We visualize it, you  
23 know, should the industries -- well, EPRI will do it  
24 for the most part, but, you know, we will get feedback  
25 on people using it, you know, depending on how big a

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1 population isn't using it, and then periodically, you  
2 know, work on it to synthesize it back.

3 NEPA has a big list, you know, because one  
4 of our favorites is the IEC 61508. We take the little  
5 audited stuff in there and we synthesize a lot of  
6 stuff into this. The configurability concept comes  
7 from there. It is successfully used in a lot of  
8 safety applications.

9 This is the -- this is the integrated  
10 digital systems engineering overview, if you will.  
11 What you'll see is the list of all of the topics that  
12 we address in the guide.

13 Now, a lot of these topics, you know, you  
14 saw the list of topical areas don't have their own  
15 chapter. Some of them were actually done in Chapter 4  
16 as part of systems engineering process, such as  
17 architecture, analysis, requirements engineering, are  
18 all done as part of Chapter 4, which does that.

19 As you talked earlier, hazards analysis,  
20 single-point vulnerability, CCF, are fed in as  
21 requirements and synthesized into architectures and  
22 results and for people to implement.

23 Graded approach. Now, the DEG is  
24 activity-based. So, first off, we decide what  
25 activity the person has to do or should do based on

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1 what we're calling risk. And I will be circumspect  
2 about talking about what we mean by risk.

3 Risk being the undesired result. We're  
4 using consequence and these other words in their  
5 dictionary definition. So, you know, we're not  
6 necessarily talking about just radiological  
7 consequence, although that is included.

8 The process we have we really look at,  
9 although I show it this way because the risk metric is  
10 technology configurability, it gives you the  
11 likelihood. The more configurable, gnarly -- let's  
12 put it that way -- something is, the more likely it  
13 will have a problem.

14 This has its roots in the systematic ideas  
15 you see in IEC 61508. We also do potential  
16 consequence of error. We build this because we use  
17 this risk metric to decide what activities are  
18 required, and when we do an activity, what  
19 documentation/information items are required, all  
20 graded approach.

21 Now, process-wise, we don't -- we do it a  
22 slightly different order. We do technology  
23 configurability first. Then we do applicability  
24 because we've got to learn about the device first  
25 before we can tell if it's applicable to any

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1 particular activity, and then your potential  
2 consequence is done last.

3 Rigor is a well-used word, and not well  
4 understood by most people, or they have their own  
5 idea. We define rigor as assurance methods that  
6 reduce the likelihood of an error. So when you say  
7 you want high rigor, what you really mean is you want  
8 someone to do something that reduces the likelihood  
9 you are going to have an error. And that's the way we  
10 define rigor in here.

11 MEMBER MARCH-LEUBA: Back to the aquarium  
12 example, in addition to rigor, you need people with a  
13 real red hot, with bad ideas, because nine of out ten  
14 people, we knew their aquarium thermostats are green  
15 on the review, and it has absolutely no consequences.  
16 It's not configurable. All you can do is watch the  
17 temperature on the poor fish. It tends to be a  
18 threat.

19 MR. GIBSON: Well, you know, I think what  
20 I need to do is go watch this movie and see -- follow  
21 up about how hazard analysis and these other processes  
22 would have detected if the thermostat was a risk. I  
23 mean, people do that all the time. Professional cyber  
24 people and risk people will look for these educations,  
25 they look for these data flows. That's how you detect

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1 them. We can talk about that a little later.

2 You do interface analysis, you do data  
3 flow analysis, you do control flow analysis, and you  
4 will find that -- you will find that thermostat every  
5 time. If you just look at the thermostat and think,  
6 not a problem, you won't find it. But this process is  
7 not what you're used to.

8 MEMBER MARCH-LEUBA: It has to be  
9 integrated.

10 MR. GIBSON: Yes. It has to be  
11 integrated.

12 MEMBER MARCH-LEUBA: And it has to be with  
13 people with bad ideas.

14 MR. GIBSON: Otherwise, it does -- and  
15 what we find as we go through these is that once you  
16 integrate them, you get a lot of synergy in people's  
17 knowledge about things. And it starts -- it starts  
18 paying off.

19 I will also say that there's something  
20 about -- so the -- there is also a capability maturity  
21 model aspect to this. The day you start doing this,  
22 the initial practitioners will not be as good at it as  
23 they will be after they use it for a few years. So we  
24 have to understand the capability maturity model climb  
25 that we do as we integrate these things. So it won't

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1 be like overnight, you know, it happens.

2 So just to give you a quick overview of  
3 the graded approach, you know, we do configurability  
4 first, and there is parameters here. We won't go into  
5 a lot of the details unless you want to.

6 Build to activity -- because once we know  
7 the configuration, then we know what activities apply.  
8 If it has no network configuration, if our thermostat  
9 is completely air gapped between everything else, it's  
10 just sitting there and you can only adjust it by the  
11 local knob, the network analysis is not required,  
12 right?

13 Because you've done interface analysis,  
14 you know it's not hooked to anything else, there it  
15 sits, and you have to consider your physical security  
16 aspects of that knob, but not your network. So  
17 applicability happens after configurability analysis  
18 happens.

19 Then we do consequence screen. We are in  
20 the middle of refining the consequence screens because  
21 we want to keep the amount of consequence -- right now  
22 we have two consequence levels, high and not high,  
23 because as we look at what we would normally do, the  
24 result was it's not practical to have a lot of  
25 discrete granularity in your consequences because they

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1 don't drive differences in what you do.

2 It's kind of like if it's consequential,  
3 that's the part we want to use. If it's lower  
4 consequence, not high in other words, then we have  
5 less. But, remember, we're not doing everything based  
6 on consequence.

7 We also have configurability, and we  
8 combine those two to give us the ideal -- what kind of  
9 activities we should do and how much rigor we should  
10 apply and what kind of documentation we should  
11 produce. So that's the idea of it.

12 The DEG, besides a text because it has  
13 these things in words and processes, we also visualize  
14 them in a swim lane. So you will see the various  
15 roles that are addressed. Your maintenance role, your  
16 operations role, your engineering role, and your  
17 project management role. And you see the project or  
18 the plant life cycle, if you will, here.

19 And this swim lane in one diagram gives  
20 you a feel for all of the things you have to do and in  
21 what phase you have to do it in. So if you were to  
22 look at the DEG in its final form -- each chapter,  
23 each activity, not each activity, but basically on a  
24 chapter level there is one of these swim lanes.

25 And at a glance, you can see -- tell

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1 whether or not you're going to do a lot of work in the  
2 conceptual phase or more work in detail design or in  
3 installation.

4 Chapter 4 -- we've talked about this  
5 already -- is iterative. But also, it performs or  
6 confirms things. So let's say, for instance, some  
7 things that you want to check here have already been  
8 done. Let's say you've been fed a hazard analysis by  
9 somebody else who has already done that, some other  
10 thing. As you go through here, you can take those  
11 pre-prepared or separately prepared artifacts and look  
12 at them.

13 Let's say if you have a vendor do some of  
14 this. You can bring those in and analyze them. One  
15 of the first things we do is do a division of  
16 responsibility. The idea is for the -- for the  
17 operational stakeholder to be -- fully own this. So  
18 if they farm it out to a vendor, they will asking the  
19 vendor to follow the same process.

20 And so the division of responsibility,  
21 though, is key because some things the owner/operator  
22 has to do, and some things can be farmed out to a  
23 vendor. But, regardless, it is still this process, so  
24 you have to keep up with who is doing what.

25 Requirements development comes next, your

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1 hazard analysis, including CCF, your mitigations.  
2 Your architectural development comes out of that,  
3 because once you know your requirements, you've done  
4 your hazards, you begin your architectural  
5 development, and these are not necessarily in this  
6 order -- hard in this order because, remember, it's  
7 iterative, so you're doing kind of these in a circle.

8 You do your functional allocation. You  
9 decide if a human is going to do it, which system is  
10 going to do it, if the human doesn't do it. Your  
11 verification/validation, your testimony, and your  
12 transition to O&M phase are all addressed here.

13 Now, the other chapters also enlighten  
14 those things in more detail. So if you look at  
15 Chapter -- final Chapter 5, and we will want you to  
16 get a copy as soon as, you know, we're ready. Maybe  
17 even Draft B we can send to -- because we'll send it  
18 to the -- to the Research and say, "No, we don't have  
19 any problem in showing it to you all."

20 What you will see is each one of those  
21 topical areas also provides additional input, and  
22 those topical areas will reference --

23 MEMBER BLEY: Is that the current draft,  
24 or is that the one coming in November?

25 MR. GIBSON: November.

1 MEMBER BLEY: Okay.

2 MR. GIBSON: Well, it might be before  
3 November. We hope to finish it up very soon. We  
4 probably won't publish it until November, just because  
5 of EPRI's internal QA and a lot of this stuff.

6 Some real-world examples. So if you were  
7 replacing a digital recorder, so -- this is pretty  
8 straightforward, so where would you start? Well, you  
9 know, most of your binding technical requirements you  
10 already have because you're replacing a recorder. You  
11 already know what its IO is. You know what its  
12 function and procedures are. You know those things.

13 So those existing requirements come into  
14 you from above in the composition/decomposition, and  
15 then you have to decide on things. And this is the  
16 part you have to do in this particular activity down  
17 here in the blue.

18 You're going to decide your parameter  
19 values, your bench evaluation, you'll refine your  
20 parameters, you'll specify configuration. We'll go  
21 through it in the other diagram -- binding technical  
22 requirements, decide your parameter values, you do  
23 bench evaluations, you have a feedback loop where you  
24 refine your parameter values. You specify your  
25 configuration, you configure, install, and validate.

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1 That's the loop.

2           And it's not much to this because this is  
3 the recorder, right? You already know what you're  
4 going to hook it to. It already does a function.  
5 This is probably in procedures already. So it's  
6 really a sort of narrowly defined thing. So you  
7 operate it in a narrow definition.

8           You can consider desktop simulation if you  
9 want. If you do a lot of these, you can take this  
10 design and reuse it for more than one recorder, which  
11 makes it very efficient. You can do model number  
12 optimization. Let's say this is an XYZ model  
13 recorder, and you've already done all of this one  
14 time. You can have a template for that model, and  
15 then you can start with that. So depending on, you  
16 know, how much you use that specific model.

17           So let's continue with this. This is a  
18 popular question. There is stuff inside that thing.  
19 You know, there's chips and CPUs and software and all  
20 kind of stuff. What's inside of that particular  
21 device has been done by other people. It's likely to  
22 have been done by somebody using the systems  
23 engineering process.

24           So in this scenario, what you're doing is  
25 you're evaluating what you're getting from a recorder.

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1 And that recorder's function -- and when you do the  
2 hazard analysis of what that recorder does and its  
3 malfunctions turn out to be a certain thing because  
4 you agree you're doing a boundary, flow, and  
5 connectivity analysis.

6 You treat these lower-level things as --  
7 you know, you're not trying to control the design of  
8 the internals of that recorder. What you're trying to  
9 do is understand what you're getting in the context of  
10 how you're using it.

11 So some of these concepts are taken from  
12 IEC 61508. This is -- dash 3 is the software one. If  
13 you're going to pick up a copy, you know, you'd find  
14 it interesting. It has seven sections. It's a big  
15 document. Two, three, and six are really interesting  
16 because two and three are the hardware and software  
17 and, you know, how to do all of that stuff, and six is  
18 how you put the two together.

19 We'd like to illustrate this because the  
20 fixed programming language, which is one of the levels  
21 of configurability that 61508 has in it, is the types  
22 of things we do for this recorder.

23 The inside of that recorder, however, has  
24 been programmed with a full variability language,  
25 like, you know, C or whatever. And so that's at a

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1 different level of the onion in which you're operating  
2 in. So you treat that as a black box and you access  
3 coming into your area.

4 A lot of good models for how to do that  
5 within DEG, the hazards analysis being the key, you  
6 know, and your other analyses helping you out with  
7 that, especially your CCF. You wouldn't do that for  
8 everything, but if it was a high consequence you  
9 would.

10 This is our second example, a little more  
11 complicated. You start a little higher in your  
12 V model because now not -- less things are given to  
13 you. You have to develop more stuff because you don't  
14 have it.

15 At your conceptual and what we -- this is  
16 the contextual design stage, but you can use that as  
17 a common design if you're going to put in multiple  
18 ones of these systems. So you can stop about the  
19 30 percent.

20 So if you visualize going through the  
21 systems engineering process multiple times, and go  
22 through it maybe three times for a complex system,  
23 then you can kind of pop this. And you use those  
24 learnings and those discoveries and use them again for  
25 a similar system.

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1           In each case, you finish the design, so  
2 you can stop this thing, and then you point and  
3 capture the results you get as a template. That's  
4 what we call a common design. And you finish up with  
5 detailed design.

6           This last example is -- shows you where  
7 you might say a typical thing in the plant where  
8 you're doing a software change, just not a design  
9 change. It's an implementation fix, like a bug fix.  
10 It's not -- it's doing something it's not supposed to,  
11 but you know what it's supposed to do, but it's not  
12 doing it.

13           You're now down in the -- in the  
14 implementation basically. You hear a lot of people  
15 talk about software doesn't break, but software does  
16 malfunction. And what you'll see in the -- when we do  
17 analysis of failures, most software is a failure of  
18 implementation. You may design it. You're design --  
19 the word design means your intent, right? Your intent  
20 is for something to be a certain way.

21           In software, design and implementation  
22 tend to mix, and a lot of people, you know, talk about  
23 design when they really mean implementation. So you  
24 can have a very well done design requirement for  
25 software. You can have documentation even that says

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1 software works a certain way, what I mean for it to  
2 do.

3 Cryptographic algorithms are a good  
4 example. Those are well published, well API-ed, and  
5 documented, and people get them and then they write  
6 code to implement them. And they mess up, and those  
7 bugs are what provides stuff -- vulnerability to those  
8 cryptographic algorithms, not the designs, because the  
9 designs are mathematically proven.

10 So in this case, you know, make a change  
11 and you're going to regression test it and declare it  
12 good. So it becomes confirmatory. So it's all  
13 through this process you usually do something or you  
14 confirm that something has been done.

15 We've talked about this a little bit  
16 already, that this process integrates your SQA and  
17 your hardware. And because it's iterative and does  
18 both things, it eases the requirements for these  
19 traditional software life cycles that are waterfall  
20 based. This is a lot more -- if you ever heard of  
21 agile, this is a lot more agile.

22 But you're not delivering a product to --  
23 the final product during this agile process. You're  
24 just doing intermediate stages of development.

25 The U.S. industry does plan, our

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1 understanding, to use this DEG. So they are busily  
2 making plans. I think Jerud mentioned earlier there  
3 is training being done for the RIS package. And so we  
4 want to try to synchronize with that, so we can --  
5 when he mentioned EPRI might be there, we want to  
6 synchronize that so we can do the training -- do at  
7 least initial training on the DEG and the NISP 004 at  
8 the same time you do the RIS training or the industry  
9 does the RIS training.

10 Because this will be key to have -- people  
11 having a process where they actually do the RIS,  
12 because the RIS itself is not implementable. There  
13 has to be a process to implement it.

14 See if there is anything else on there on  
15 that is useful. Just the idea that, you know, these  
16 are procedures, these first two, these are things the  
17 industry gins up to use this. EPRI's part of this is  
18 the DEG and our other primary references, which are  
19 referenced by these procedures as a process.

20 Some of you are familiar with the standard  
21 design process. That's an initiative the industry did  
22 to standardize design engineering throughout the  
23 industry and with vendors. It's done and being  
24 implemented.

25 The DEG is going to be an addendum to

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1 that, so it will be part of every mod. So if it's  
2 digital, it will get the DEG path.

3 And the point with this is that the DEG,  
4 digital engineering guide, actually does more things  
5 than the classical design process does, because it  
6 starts a little earlier in the scoping phase and ends  
7 a little later in your operations and maintenance.

8 We'll finish up with the topical areas  
9 that are integrated. So EPRI has a process called a  
10 technical assessment methodology, published Rev 0 back  
11 in 2016, will publish Rev 1 in August.

12 Our early adopters are Vogtle 3 and 4,  
13 Barakah, and Horizon Nuclear in the UK.

14 This -- the TAM is designed from the  
15 beginning to integrate into the engineering process.  
16 So it integrates cyber into engineering, basically  
17 treats cyber as a hazard that has to be dealt with.

18 So you'll see, you know, we start out with  
19 components. You transition to relationship sets, then  
20 address the site, overall site control methods. We  
21 also have a process where you can map the results to  
22 a regulatory body, so from the U.S. like a map in  
23 either 0809 or 571.

24 What it does for the industry worldwide is  
25 to standardize how you go about assessing for a cyber

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1 vulnerability and how you go about documenting it.  
2 That's a real issue because right now everybody is all  
3 over the place. There is 1,000 guidances that have  
4 not been synthesizes in the real world. This is what  
5 -- this is what this does, it synthesizes them in the  
6 real world.

7           There is the international standard,  
8 IEC 62443, on cyber. You know, our European and  
9 Chinese members are very interested in that. This is  
10 compatible with that, as well as 0809 and 571.

11           We have the integration ongoing with the  
12 supply chain in 2018. You can use this methodology --  
13 I know the NRC uses the terminology SDOE, secure  
14 development and operational environment. The TAM can  
15 be used to assess SDOE to determine what the  
16 vulnerabilities of that SDOE are and what control  
17 methods have to be used.

18           The second bullet here, I mean, the one  
19 I've highlighted we just talked about. Right below it  
20 says leads the transition of sustainable engineering-  
21 based cyber assessment and mitigation methodology. I  
22 don't know how much you guys follow actual cyber  
23 practitioner issues, but right now in almost every  
24 case the problem with cyber has been moved all the way  
25 to the end user for the most part.

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1           Let's look at the NRC's regulations. This  
2 is worldwide. The licensee is responsible for cyber.  
3 Period. In reality, though, cyber has to start in the  
4 design phase and be dealt with there, and then follow  
5 through. And so that makes this sustainable because  
6 it reduces the operational burden.

7           The TAM is efficient because it only  
8 basically touches a problem one time. You start  
9 looking for -- you do attack surface analysis. I'll  
10 go back to the -- to the aquarium. When you do the  
11 attack surface of that network, you would have found  
12 that connected thermostat and all of what was there,  
13 and you would have said, wow, this is not good.

14           This process identifies actual  
15 vulnerabilities. So it's not really a control  
16 catalog. Let's start with -- that will tell you you  
17 have to do all of this. It says go look for your  
18 vulnerabilities first. Spend your time doing that.

19           It develops what we call exploit  
20 sequences. Think of them a lot like your PRA people,  
21 like a cut set. This is all the things in this  
22 exploit sequence that has to happen to you for a  
23 result to happen. So that's the way we express it.  
24 We do control flow analysis that could help us with  
25 that.

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1           Then we identify the most effective  
2 mitigations. So we don't use a lot of unnecessary  
3 mitigations, only the ones that have a high efficacy  
4 that can actually solve the problem.

5           We score, too. And by scoring the exploit  
6 difficulty, we now are able to risk-inform this  
7 because the exploit difficulty is a surrogate for a  
8 mathematical probability. It's a qualitative measure.

9           So if something is very difficult to  
10 exploit, then its likelihood is -- of happening is  
11 very low. If it's very easy to exploit, there's a  
12 likelihood of having very high, if I got that  
13 straight. Sometimes when I say that I get it  
14 backwards, but you get the picture.

15           We can leverage non-traditional methods.  
16 It's important for especially non-traditional devices.  
17 Unfortunately, a lot of cyber has its origins in IT.  
18 Well, a lot of this stuff, especially as  
19 technologically really boils and there's a lot of new  
20 stuff that kind of -- that is connected network-wise,  
21 but it's a lot different than what it was just a few  
22 years ago.

23           This process allows you to identify normal  
24 system features and use them as a security control.  
25 So if your fan has a lot that says when anybody makes

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1 a change to it, or it a right-protect bit that is  
2 intended for configuration control, you can put those  
3 in the mix and say, can I leverage these for security?  
4 And take -- and use them as part of your hazard  
5 analysis and part of your mitigation strategies.

6 And all of these techniques really hinge  
7 around protecting-detecting and responding-recovery  
8 because sometimes detecting and recovering are more  
9 effective than absolute protection.

10 And for active protective measures, there  
11 has to always be detection anyway. You have to detect  
12 it, so you can act on it for active protection.

13 Modular -- a system is designed so it can  
14 be used by different people in different places at  
15 different times, and it can cumulatively result in the  
16 final result. This helps us with vendors. It helps  
17 us with new plant construction where they have to do  
18 certain things at certain times, and then have to wait  
19 several years before the rest of it is done. It's  
20 modular. Allows for that to happen.

21 See what else is here. It can be used for  
22 services as well. This model can be used -- it says  
23 anything because it's timeless, attack surface,  
24 exploit sequences, hazards, probabilities. Sound  
25 familiar? To a lot of people it is.

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1 Risk-inform and cyber methods. Well,  
2 risk-informed cyber, we have to recognize that cyber  
3 is a qualitative thing because it involves software  
4 for the most part, so it's hard to tell you if you've  
5 got a bug or not ahead of time or what level that  
6 might be. There is also the element of the threat  
7 itself, variabilities and capabilities, intent, all  
8 that kind of thing.

9 So it ends up being a quantitative  
10 problem. And so this is where exploit difficulty  
11 comes into play, and it's why PRAs have a hard time.  
12 I mean, you know, anybody -- PRA person knows that if  
13 you -- you can screen a component out of certain PRAs  
14 if it has a high reliability. That's what I  
15 understand. That's what I've looked at.

16 Well, if you do that, possibly you haven't  
17 considered safe modes that the PRA assumed weren't  
18 there. And now that it's at the digital thing, and it  
19 has a cyber implication, it can have a hazard  
20 otherwise.

21 So for this, what we do is we blend --  
22 well, I'll get to that in a minute. I was just making  
23 a point in this slide as we have to take this slightly  
24 different than your PRA, because we have to have this  
25 qualitative measure, this risk metric that is a

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1 function of your exploit difficulty and your plant-  
2 level consequences.

3 You can get some plant-level consequences  
4 out of your PRA. Some. Others, like your generation  
5 risk -- and this is used for other things, so let's  
6 say your security access control system, malfunctions  
7 in that, those are from different consequences.

8 Consequences to your emergency  
9 preparedness posture, those are all things this thing  
10 can do that aren't part of your PRA.

11 MEMBER BLEY: Matt, the other people who  
12 have been here today have been talking about doing  
13 tabletops and pilot projects with licensees  
14 participating. Two questions. One is, have you done  
15 any of that? And, two, when your version comes out in  
16 November, or whenever it comes, will it have some  
17 fully worked-out examples from nuclear power plants in  
18 it?

19 MR. GIBSON: The answer to that is yes, in  
20 all cases.

21 MEMBER BLEY: Super. Look forward to  
22 seeing it.

23 MR. GIBSON: Let's go back to this slide.  
24 Remember, the TAM itself is two years old, or a little  
25 better. Vogtle is already doing it. So is Barakah,

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1 and Horizon is gearing up to do it. So there is  
2 significant run time at Vogtle.

3 Now, in addition to that, we've done  
4 workshops with utilities, but also in the development  
5 of our HAZCADS, which I will go to next. Sandia  
6 Laboratories -- I'll get to that. Sandia Laboratories  
7 has been one of our collaborators on bringing the STPA  
8 model into this, and I'll talk a little bit about that  
9 synergy.

10 We did that -- for two years we have done  
11 these to try to work out the interface. So these are  
12 not -- I guess that's a good kind of point. Nearly  
13 all of this EPRI research -- sometimes we get picked  
14 on, "Oh, EPRI is slow." The reason we're slow is  
15 because we have to validate that what we're saying is  
16 good. And for high TRL, high things that we say are  
17 ready to be used by the industry, we have to have  
18 mocked them up, tried them, got pilots done.

19 Pilots, though, in the strictest sense, we  
20 avoid somewhat. We use structured events. Sometimes  
21 when we try to do pilots -- let's say somebody is  
22 going to do a mod, and so we'll try this out. Well,  
23 the mod takes three years before it gets through and  
24 gets installed. Well, we can't wait that long.

25 So we do simulations --

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1                   MEMBER BLEY:     But you have had the  
2                   licensees actually doing the --

3                   MR. GIBSON:    Yeah.

4                   MEMBER BLEY:   -- analysis.  Okay.  That's  
5                   what I was after.

6                   MR. GIBSON:    Yeah.    Yeah.    We've had  
7                   vendors doing the analysis, too.  I didn't show it  
8                   here, but several vendors are doing it, too.

9                   We have a model that we use.  This is sort  
10                  of a universal model.  Over the top you see where you  
11                  develop your exploit sequences.  These are your --  
12                  your different initiators.  Let's put it that way.  
13                  These are your vulnerabilities that caused the hazard  
14                  to be actualized or your causal events.

15                  They come across the top.  Your exploit  
16                  difficulties is a measure of how hard that is to  
17                  achieve.  Across the bottom you'll see HAZCADS used.  
18                  That's your plant-level consequence analysis, and we  
19                  combine those into, you know, qualitative risk.  
20                  There's cut sheets, cut sets, they integrate those.

21                  Why is this important?  Because what we're  
22                  trying do to is reduced the plant sensitivity to  
23                  changes in the threat.  Because another thing that is  
24                  causing plants to be whipsawed is if somebody  
25                  announces a vulnerability, what will that matter?

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1           You've got to be able to get an answer to  
2           that question really quick, because otherwise, if you  
3           do have a problem, you fix it; if you don't have a  
4           problem, you need to ignore it -- or not ignore it,  
5           but you need to disposition it, right?

6           So this process allows that happen in the  
7           sense that you've pre-analyzed classes of  
8           vulnerabilities. So usually what you do is you get  
9           wind of a vulnerability. You just decide if it  
10          already fits one of the classes that you mitigated,  
11          kind of like a CCS class in a lot of ways. They have  
12          a lot of similarities. And if it does mitigate that,  
13          you're done, because you've already anticipated it and  
14          you've protected yourself.

15          For instance, let's say a buffer overflow.  
16          You hear about those a lot. Well, all buffer  
17          overflows are kind of alike, so if you put in  
18          mitigations for buffer overflows in general, every  
19          buffer overflow that comes out, all you have to do is  
20          do a quick check to see if it's the same as all of the  
21          other ones you anticipated, and you move on. You  
22          don't have to do an extensive analysis of it every  
23          time.

24          That's what we're talking about reducing  
25          sensitivity. It's the same thing with the digital in

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1 large. The DEG looks at discovering -- and it's  
2 through its design and its hazard analysis as such --  
3 the things that will cause a problem, the initiating  
4 issues.

5 The assurance methods drive the  
6 likelihood. You know, if you have something that is  
7 just having a high likelihood to occur because it has  
8 a high configurability, you'll use enhanced assurance  
9 methods.

10 Use HAZCADS for this, too, because you're  
11 doing your hazards analysis, and now you have a  
12 qualitative risk measure that you can use for whatever  
13 you want to use in your plant that help you judge  
14 where you stand on any of these hazards that are  
15 digital related but come into fruition.

16 Let's talk about HAZCADS. It's also due  
17 in December, but we've been working on it four years.  
18 This is -- this has been a hard baby to birth because  
19 we had to come up with -- these concepts we got to  
20 pretty early, but we had to do a lot of simulation and  
21 internal tabletops.

22 We've got new scales. Mr. Betancourt is  
23 not here, but we've got new scales, STPA risk  
24 assessments that they submitted under NDA, so we could  
25 look at them. And we use those to you know, try out

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1 this stuff with their -- with their -- we have Korean  
2 members who are trying to use STPA as well, not  
3 necessarily HAZCADS per se but the root method here.

4 And we learned a lot. We learned that the  
5 STPA method, which is -- really has kind of four  
6 parts, we can get to the third part, one through  
7 three, pretty easy, because that involves modeling  
8 your hazard and getting your hazard -- hazardous  
9 actions identified.

10 The real problem becomes in the last  
11 phase, where you have to identify all of the causal  
12 amounts. What we find is, unless you have a specific  
13 process for a specific kind of cause you're looking  
14 for, whether that would be a cyber hazard or a CCF  
15 hazard, or whatever, it makes it really hard to do,  
16 because, you know, if you're looking at every possible  
17 causal effect, so what we see is there is, you know,  
18 a series of specialized analysis tools that you do in  
19 the fourth step that gets you to the integrate  
20 results.

21 And in this case, HAZCADS gets you all the  
22 way there and then it passes you off to a cyber, a  
23 common cause failure, single-point vulnerability,  
24 safety analysis, or an EMI/RFI process that has been  
25 constructed to flange up with the STPA process.

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1           Let's see what else is good here. We  
2 integrated with fault trees because we already have  
3 fault trees in our PRAs. So what we want to do is be  
4 able to start with -- at whatever PRA information, not  
5 the probabilities, but the fault trees themselves and  
6 event trees and integrate them so that HAZCADS  
7 included all of that. So we do that. Even though we  
8 don't use the probability, we ingest that.

9           And HAZCADS will be one of the tools in  
10 the EPRI Phoenix tool set when it's -- it will  
11 probably in 2019 early when we do that. So every  
12 utility will have HAZCADS. They can enter this data,  
13 they can do the analysis, they can capture it and  
14 integrate it with the PRA, they can use it to inform  
15 their design.

16           So the DEG will get these hazards analysis  
17 through this process, or similar processes. You know,  
18 we can still readily feed PRA into it, various safety  
19 analyses, and single-point vulnerability analyses that  
20 are out there.

21           So we're talking about risks. And the  
22 EPRI Guide 5326, which has this long title, Methods  
23 for Assuring Safety and Dependability when Applying  
24 Digital Instrumentation and Control Systems, very --  
25 very good report we have.

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1 NEI has used parts of that in their  
2 NEI 1616, more deterministic parts. One of the things  
3 we realized as we moved on into doing regular -- you  
4 know, more hazard analysis research, as well as  
5 developing the DEG, is that our -- this particular  
6 document has -- suffers the same problem some of our  
7 other documents do. They are sort of a potpourri of  
8 things you can do, but it doesn't tell you what to do  
9 exactly as far as a methodology.

10 So one of the things we are doing, and  
11 we'll start Revision 1 of this in 2018, finish up  
12 hopefully early -- early to mid-2019, we're going to  
13 take the material in this document and we're going to  
14 shift it into a process so it can be used with the  
15 DEG.

16 So the revision is you will come in, you  
17 will do a hazard analysis of your system to determine  
18 what your actual hazards are, and then you be able to  
19 take your preventative and limited measures and you  
20 will be able to apply them to those hazards. No  
21 hazard, no P&L, right?

22 I mean, so if you have that hazard, you  
23 can apply the P&L. So the P's & L's will become not  
24 things, you just must do these things; they will  
25 become templates that help you understand how to

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1 figure out what real P&L you have to do to actually  
2 mitigate the real hazard you have.

3 So most of the same material we organized.  
4 It will definitely address the risk part as far as,  
5 you know, now that you know or now that you have your  
6 P's & L's, how that hazard analysis play into your PRA  
7 and your safety analysis? And vice versa, you know.

8 If you have a low -- it brings this  
9 process into a degraded approach in the DEG. So if  
10 you have a low consequence device, if you have a low  
11 configurability device, small hazard surface -- let's  
12 use that word now instead of attack surface -- small  
13 hazard surface, there's less you have to do.

14 We are going to update some of the  
15 terminology to match IEC 61508, because it's pretty  
16 good stuff. It's used all over the world, and so it's  
17 compatible with what we do here. It's just  
18 synthesized, and it won't say do in accordance with  
19 61508 or synthesize 65108.

20 I think this might be my last slide. Yep.  
21 I'm doing pretty good. You guys are -- you're  
22 incredibility quiet for whatever reason. But anyway,  
23 the -- maybe I've overwhelmed you with all of this,  
24 but I'm not sure.

25 One of the learnings we are getting out of

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1 this -- and David Rahn touched on it when we talked  
2 about the seal research we're doing. We're trying not  
3 to really release a lot of preliminary data, but I  
4 will tell you that right now we've got almost -- well,  
5 last I had a good count it was a billion hours of  
6 reliability data. That might be a little bit higher  
7 than that now, maybe times two or three.

8           What we've had to do is sign a lot of  
9 NDAs. Our legal has been really busy. Because we've  
10 got to get the real data from the OEMs or the  
11 certifiers to find out what is going on.

12           Well, what we really -- the learning that  
13 is probably something really important to take away is  
14 we think instead of just generally talking about CCF,  
15 you need to split it up into three parts, because we  
16 think the platforms themselves, like if you go buy a  
17 PLC in a brown box from whatever vendor, and it's  
18 still certified, he is not going to have a problem  
19 with it.

20           I mean, it's being looked at, tested, and  
21 the number of installed bases of those PLCs are  
22 phenomenal. There's thousands, if not hundreds of  
23 thousands of them in the field, and they have all this  
24 data being reported back to them because they've got  
25 to keep their seal certifications up. They've got all

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1 of that.

2 So if you bend the actual the likelihoods  
3 of a CCF, there is likely not going to be a problem  
4 with your platform. You're just waiting your time  
5 looking at all of the internals of that.

6 Where the real problem starts is when you  
7 get up into integration. That's when you hook them  
8 together. You know, Charlie mentioned about, well,  
9 what happens if somebody serially connects two trains  
10 together? Well, that happens in the integration phase  
11 when you start hooking these pieces parts up and  
12 saying -- your architecture, let's put it that way --  
13 your architecture begins in the integration phase, and  
14 that's where your problems start.

15 Now, integration can be kind of the same.  
16 So there can be the same integration in a lot of  
17 places, just not as much as the actual platform. And  
18 you get the applications, and those are usually unique  
19 for that particular plant installation.

20 So you're likely to have -- any kind of  
21 reliability problem is likely to manifest in the  
22 integration and even more so in the application.

23 I'll give you a good recent example. I  
24 won't name the plant, but they put in a system that  
25 had triplicated inputs. They tested it. Great. It

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1 did all the right stuff. They brought the plant up  
2 and the plant tripped. Now, why?

3 Because they got the set points wrong or  
4 the scaling wrong on all three of those triplicated  
5 inputs because they did not properly analyze the plant  
6 functions that would cause the flow or whatever to be  
7 higher than our set point. That's an application  
8 problem. That's where all of your common cause  
9 failures come in. Most, not all. But that's where  
10 the majority of them are.

11 And another integration -- the least  
12 amount of them are in the platform. That's what we're  
13 discovering as we do analysis on this. So I thought  
14 we'd share it with you during this. Even your analog  
15 systems, the key common cause failure there is you  
16 make a mistake in your set point calculation, and you  
17 put the same one in every one of them, and they're all  
18 bad, common cause failure.

19 But it had nothing to do with the system.  
20 It had to do with the human above that, right? So  
21 your common cause failures for any systems start at  
22 application, most likely, come down, platform, least  
23 likely. At least that's what the data we're looking  
24 at seems to indicate.

25 Questions?

1 CHAIR BROWN: Don't look at me for  
2 questions.

3 MR. GIBSON: Well, Charlie, come on, man.  
4 I wanted love from your today. And I didn't get --  
5 come on.

6 (Laughter.)

7 CHAIR BROWN: I'm still trying to figure  
8 out how you're going to apply this for the  
9 circumstances which we've dealt with. And I saw the  
10 academic approach. I don't -- that's the wrong word  
11 from the systems engineering that I was struggling  
12 trying to figure out how I was going to apply this to  
13 the application of -- that the NRC is dealing with for  
14 the commercial -- how do I program this into and  
15 utilize it to pull up and evaluate some commercially  
16 certified device, you know, for them to use?

17 You know, how -- I mean, you've got all  
18 this data, but how -- they are sitting over here, and  
19 they're waiting for somebody to say, "Hey, we're going  
20 to go use this." How do you get it -- that certified  
21 -- certification?

22 MR. GIBSON: Well, David mentioned our  
23 research in seal, which is not really what I've been  
24 talking about, but, you know, we can digress into  
25 that.

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1           The objective of research is to see if you  
2           can.     But, remember, we're not done with that  
3           research. It could turn out that you can't. And if  
4           it is, we'll say that. But our premise is that the --  
5           if you want to commoditize safety-related stuff in  
6           nuclear, you have to look really hard at how it has  
7           been commoditized in other safety industries, like  
8           petro chemical, transportation, because they do. They  
9           combine safety-related stuff out a catalog from  
10          multiple vendors at competitive prices.

11                 Platforms. They still have to do the  
12          integration. They still have to do applications. So  
13          what we're aiming for here is to see if the  
14          certifications issued by these accredited certifiers,  
15          which they have the safety plan and the analysis of  
16          all of the 61508 parameters, which are very extensive,  
17          many of them are systematic in nature, cover actually  
18          in better detail than what we do in nuclear actually  
19          once you -- I challenge you to go get 61508, read it  
20          cover to cover, and then we can have a long  
21          discussion.

22                 But the point being is if you're certified  
23          to that, well, yeah, but, you know, let's figure out  
24          how we get -- books on tape maybe. Oh, I know what --  
25          I'll narrate for you. How about that?

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1 (Laughter.)

2 MR. GIBSON: But, anyway, the -- what you  
3 get out of that especially is all the effort of people  
4 worldwide, because everybody is using this kind of  
5 technology for things that kill people immediately.  
6 Real bodies going to the morgue, right?

7 So a lot of them are betting their entire  
8 companies on this, on these things. Their insurance  
9 companies, which is another interesting thing, a lot  
10 of these people who use these systems have to be  
11 insured by private insurers, and the insurers are  
12 taking hard looks at the effectiveness of these  
13 programs.

14 Can we harvest that, right, that  
15 ecosystem, so that you can out and buy these seal-  
16 certified things and use them, and the thing that you  
17 would do with that -- it's at a platform level. The  
18 thing you do at that point is ensure that the  
19 functional capabilities of that system are what you  
20 want. I mean, does it scan, does it respond in the  
21 times you want?

22 Remember, the seal certification certifies  
23 that it will do what it says it does. You have to  
24 decide if what it says it does is what you really  
25 want, and that's the next level, integration in an

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1 application.

2 Well, if you can get a seal-certified  
3 device, how much more looking at it do you really want  
4 to do? You need to figure that out, if that's  
5 possible. Because that really cuts the cost and time,  
6 both for the utilities, the vendors, and the regulator  
7 in reviewing these things.

8 So we're working on that. We're -- we've  
9 got a whole host of questions from the staff because  
10 we asked them, which is our normal custom, what  
11 technical problems do you need us to look at that  
12 would make this viable? And we're busily trying to  
13 figure that out.

14 We're integrating with the certifiers,  
15 we're looking at how they do things, we're looking at  
16 how they themselves are accredited, you know, who  
17 accredits them, how often are they audited.

18 You know, so then we're trying to  
19 correlate the systematic quality methods that they  
20 certify with the actual reliabilities they achieve.  
21 That's the process. So at the end of the day, we can  
22 prove that. We'll publish that report, and then the  
23 industry will have to make a decision about if that's  
24 something they can -- they can live with.

25 No, not this one. This is a separate

1 report. Let's not conflate the sealed one with the  
2 DEG. DEG is an implementation thing. So let's say,  
3 for instance, the separate report we're talking about  
4 that David mentioned earlier, and seals, is -- we can  
5 come back and talk about that sometime at length if  
6 you'd like.

7           Saying it turns out this way proves that  
8 you can buy safety-related platform components off the  
9 shelf at various level of capability, including what  
10 you call EEDs, use them by checking their  
11 certifications and looking at their -- the paperwork  
12 that comes with them that has already been third-party  
13 certified, and using them and now concentrate on your  
14 integration and your application. And that's where  
15 you need to spend all your time. We think that might  
16 turn out. If it does, that's what that will be.

17           Now, if you were -- if that were to become  
18 to be the case, then in the DEG process you could go  
19 through that and use your requirements to make a black  
20 box. And you could have a complete design without  
21 picking the hardware. As long as you bounded the  
22 requirements for the hardware, you then pick it and  
23 install it at any point, and that really helps people  
24 who have long design cycles. They can design it and  
25 then they can pick the hardware right at the end.

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1           And in 10 or 15 years when that equipment  
2           is obsolete, they can replace it with another seal-  
3           certified device that meets those same requirements,  
4           or they can go through a process of updating their  
5           requirements and other things and using that.

6           CHAIR BROWN: Well, you don't have to  
7           convince me. You have to convince the people who are  
8           going to use it.

9           MR. GIBSON: Of course.

10          CHAIR BROWN: So let me go -- let me see,  
11          where am I? I forgot where I am in the process.  
12          Comments from the room, and then I've got to go to the  
13          phone, and then I'll do us in the -- and Myron. Is  
14          there anybody back here who would like to make any  
15          comments so far, anything from the entire day?

16          Hearing none -- it would be nice if I had  
17          my microphone on. I'll say this again. You couldn't  
18          hear me. I take it the answer is no. Is there  
19          anybody -- hold on a minute.

20          DR. HECHT: Charlie, can I ask a question?

21          CHAIR BROWN: Go ahead and do it because  
22          I'm heading off to get the public comment here in a  
23          second. So go ahead.

24          DR. HECHT: Okay. Yeah. I heard that.  
25          I wasn't quite sure if the timing was appropriate.

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1 CHAIR BROWN: That's fine.

2 DR. HECHT: With respect to this last  
3 slide, I just wanted to say that I've seen something  
4 similar, or we've seen something similar, when you  
5 talk about defense systems and talk about, really, a  
6 large amount of --

7 CHAIR BROWN: Myron? Myron, Myron.

8 DR. HECHT: Yeah.

9 CHAIR BROWN: There is more static than I  
10 can shake a stick at on your phone line. Are you on  
11 a speaker or on a handset?

12 DR. HECHT: No, I'm on a handset. I'm on  
13 a handset.

14 MEMBER MARCH-LEUBA: Can you put the  
15 previous slide on?

16 CHAIR BROWN: Are you talking about the  
17 green triangles? Yeah.

18 MEMBER MARCH-LEUBA: Myron, can you start  
19 from the beginning? We couldn't hear you very well.

20 CHAIR BROWN: Yes. Speak softly.

21 DR. HECHT: Okay. Is this better?

22 MEMBER MARCH-LEUBA: Yes.

23 CHAIR BROWN: Keep trying. Yeah, go  
24 ahead.

25 DR. HECHT: Okay. So I guess if I speak

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1 softly then it comes through.

2 CHAIR BROWN: Maybe.

3 DR. HECHT: Is that correct?

4 CHAIR BROWN: It's very crackly. So just  
5 go ahead and give it a shot.

6 DR. HECHT: Okay. I wanted to point out  
7 that the integration area is causing a lot of the  
8 problems and something that we have seen. However,  
9 this also -- and I think we've seen it in the defense  
10 industry.

11 It's also a function of how complex the  
12 platform is. Do you have any data on that?

13 MR. GIBSON: So our configurability metric  
14 is -- if we have data, I mean, it's not like I have,  
15 you know, billions of megabytes of it, but when we --  
16 when we looked at system -- the characteristics of  
17 system complexity and we -- we've tried to stay away  
18 from more complexity because it has too many  
19 meanings.

20 So we looked at the different  
21 characteristics that would indicate complexity, like  
22 number of interfaces, number of configuration  
23 parameters, use of high-level languages, you know how  
24 many -- is this thing capable of being programmed to  
25 do cat videos, or is it constrained to only doing one

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1 thing? Those are the characteristics of complexity  
2 that we looked at to come up with the configurability  
3 metric.

4 And so we think that captures this  
5 complexity, and so the amount of -- the amount of  
6 effort, let's say, that you put into it  
7 proportionalizes to that.

8 So I don't know if that answers your  
9 question, but that's how we approached it here. We  
10 did that through analyzing systems and, you know,  
11 getting input from different places. You know, it's  
12 not like we, you know, have a big database of data.  
13 So that -- did that help with how that came out?

14 DR. HECHT: Okay. So what you're saying  
15 is that's the more complex the integration platform,  
16 the more errors you found.

17 MR. GIBSON: Yeah. Yeah.

18 DR. HECHT: Okay.

19 MR. GIBSON: Well, the more integration,  
20 the platform itself tends to be highly reliable  
21 because, like this diagram is saying, the platform  
22 itself, the component -- platform components, in their  
23 normal way of being configured, are normally very  
24 high-volume commodity items, even for safety. I mean,  
25 not as high as cell phone, but, you know, there's

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1 thousands -- not tens of thousands in the field.  
2 They've got error reporting and all of that.

3 We don't see -- we don't see problems with  
4 the platforms. We see problems starting with the  
5 integration, people hook them up wrong, they make  
6 different -- bad decisions about their architectures,  
7 about, you know, segmentation and isolation, all of  
8 that. And then they start having problems.

9 And also, they take a platform and can  
10 make it complex. For instance, typically you buy a  
11 platform in a nuclear plant, you might buy a platform  
12 and turn it into a two- or three- or four-train super-  
13 system, right? But what you really bought is three or  
14 four platforms and hooked them together in some way at  
15 the integration level.

16 You integrated those platforms together,  
17 and then you put applications on it. When you do  
18 that, that's when your complexities begin. I mean,  
19 your -- like the English would say, the bespoke things  
20 that you do that are customized start at the  
21 integration level, because the software that is in the  
22 platform, the libraries and operating systems and  
23 things like that, have high commodity reliability, if  
24 you will.

25 The ones that when you get into

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1 integration, that's when people start making mistakes.  
2 They've only done -- they've only done it a few times.  
3 They have not tested it fully, blah, blah, blah. They  
4 have not done a hazard analysis on it. You know, they  
5 don't know what it could do, what it's hooked it.  
6 Then, finally, the applications are even worse because  
7 that's where you get your bugs, like programming all  
8 three trains of something with a bad set point.  
9 That's when that happens.

10 DR. HECHT: Thank you. If I could ask one  
11 more question on the DEG in general. Have you  
12 attempted to align it with the NRC requirements, the  
13 SRP or the ISG or the RIS 2002-22 Supplement work?

14 MR. GIBSON: No.

15 CHAIR BROWN: Very straightforward answer.

16 DR. HECHT: Okay.

17 MR. GIBSON: But -- I do have to leave a  
18 but. What we do try to do is, remember, what we're  
19 trying to as an independent organization is do  
20 independent thought, right? It's hard to do  
21 independent thought if you're trying to make your  
22 research match something that already exists, because  
23 you have no opportunity to move the needle further  
24 down the road, right?

25 What we do, however, do is we look at how

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1 this would be used to meet regulation-level  
2 requirements, so like 603 and things like that, and we  
3 think it's in pretty good shape. When you get like  
4 say -- BTP 7-14, or whatever it is, or 19, let's say  
5 14, too, I mean, it has a waterfall method.

6 Clearly, you know, we're not doing a  
7 waterfall method, but that's staff guidance. That's  
8 not in the regulation. So why wouldn't what we're  
9 saying work better if everybody else in the plant is  
10 using it already, right? See that's the kind of thing  
11 we're facing here.

12 So, you know, we -- we try to make sure it  
13 works because our members wouldn't want us to create  
14 something that would be entirely undoable, right? But  
15 at the same time, it has to -- it has to be  
16 technically sound.

17 DR. HECHT: Okay. All right. Thank you.

18 CHAIR BROWN: Okay? All right. Thanks,  
19 Myron.

20 I've finished with the audience. Is --  
21 the public phone line is open. Would somebody say  
22 something? It's supposed to be open. Cathy? I  
23 thought it was open. I'll try this again. Is there  
24 anyone on the public phone line? If so, please say  
25 something.

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1 PARTICIPANT: I can hear you.

2 CHAIR BROWN: Okay. Does anyone on the  
3 phone line have a comment that they would like to  
4 make? Okay. Hearing none, Cathy, you can close the  
5 phone line. I'll go around -- oh, would you like to  
6 say something? Raise your hand. Stand up. Don't  
7 forget to give your name.

8 MR. BIRLA: Sushil Birla, technical  
9 advisor in the NRC. Charlie, you asked earlier -- you  
10 made a comment earlier that the thing that Matt  
11 presented seemed to be a theoretical framework.

12 CHAIR BROWN: I've lost that one. That  
13 was back in the very beginning. Oh, that Matt --

14 MR. BIRLA: Yeah.

15 CHAIR BROWN: Oh, that Matt -- oh. That's  
16 the way it -- that's the way it came -- that's my  
17 understanding based on -- as he went through the  
18 slides. It seemed to be more of a theoretical  
19 framework to get to something.

20 MR. BIRLA: So, Matt, can you tell them  
21 about the early -- I wouldn't -- we called it pilots,  
22 but you've done some testing of the systems  
23 engineering process.

24 MR. GIBSON: Well, you know, I have  
25 another life before I went to EPRI, so I've used this

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1 method extensively in my own practice as a control  
2 engineer in power plants.

3 I mean, everybody, it's not theoretical.  
4 You phone is built this way. Your car is built this  
5 way. Your plane is built this way. We just copy  
6 whatever people are doing. It's not really rocket  
7 science or theoretical.

8 MR. BIRLA: Yeah. The defense industry  
9 uses that process quite a bit. Most of the data, too,  
10 is based on it. And it integrates hazard analysis,  
11 and the hazard analysis approach he is talking about  
12 has been used in other industries. Plus, that EPRI  
13 report of 2015, there are some plant test cases in  
14 there, too. So not all that theoretical.

15 CHAIR BROWN: Okay. Well, that's -- we're  
16 out of the public comments, since you're a member of  
17 the NRC right now. But, fundamentally, you're just  
18 providing us some data of what is available for the  
19 staff and others to use.

20 MR. GIBSON: Exactly. That's what I --

21 CHAIR BROWN: So we appreciate that  
22 particular approach to doing things to see what people  
23 are thinking about using. I didn't mean to imply --  
24 maybe I did mean to imply -- it appeared theoretical  
25 to me, because I have not -- it has been about 20

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1 years since I had anybody look at something from a  
2 systems engineering standpoint, because I have been  
3 out separately, not in an organization where we did  
4 that.

5 But the -- I guess my only thought was  
6 that if it would have come across -- and he pointed  
7 that you all had done some work. I didn't see any  
8 specific example where you walked your way through  
9 applying the process and coming out with some  
10 conclusions.

11 You made a statement that the platforms  
12 are reliable because they're reliable that there was  
13 -- you have a lot of data. Well, whatever that is.  
14 So I have mixed feelings on platforms. Little  
15 platforms, if you want to call them that, you're just  
16 taking small devices to say run a chiller as opposed  
17 to a bigger platform that is used -- to be used in a  
18 reactor trip or safeguards train in a division are  
19 different.

20 MR. GIBSON: They are.

21 CHAIR BROWN: And they -- they bring far  
22 more data in, and they utilize far more complex  
23 algorithms, which then require certain additional  
24 things that you do in your programming to ensure that  
25 you stay on track as you process it.

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1           So there is a wide range of what you call  
2 platforms, as you would refer to them. So I don't  
3 know, fundamentally, I appreciate the -- you know, the  
4 presentation, just to see what is potentially useable.  
5 You really have to get to the folks who want to use  
6 it, so that the information can be presented to us  
7 that that's how they're doing stuff and why it works.

8           MR. GIBSON: We do. And part of our MOU  
9 is we provide training or workshops for research and  
10 whatever, you know, regulatory staff, and we'll do  
11 that for this, too. Our TAM, as was mentioned  
12 earlier, you know, we came and gave them the staff  
13 workshop training on that, so they understand it  
14 fully. We'll do it for this, too. Just to further  
15 what you're saying, I mean, so people understand what  
16 these are and how they work.

17           CHAIR BROWN: Okay. All right. Now let  
18 me go -- let me finish the closeout process here.  
19 Ron, I'll start with you.

20           MEMBER BALLINGER: Thank you. This is not  
21 my area, so I have to spend a lot of time doing a lot  
22 of reading. So this is my I think fifth or sixth time  
23 around, so I actually understand a number of what  
24 you're saying. So I appreciated the presentation a  
25 lot.

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1           By the way, if you don't want to spend  
2           3,500 bucks on IEC 61508, there is an article called  
3           An Introduction to Functional Safety and IEC 61508,  
4           which you can read and come up to speed on this in a  
5           hurry. I found it last night. So I don't have 3,500  
6           bucks and I'm not going to spend 3,500 bucks.

7                           (Laughter.)

8                   MEMBER BALLINGER:     For one lousy CD,  
9           \$3,500.

10                   MR. GIBSON: We're talking about a multi-  
11           billion dollar --

12                   CHAIR BROWN:     I just -- this is our  
13           resident expert on finding obscure references to  
14           things we can look at.

15                   MEMBER BALLINGER; It wasn't very obscure.

16                   CHAIR BROWN:     Matt?

17                   MEMBER SUNSERI:    Thanks to everyone for  
18           their presentations, the staff, NEI, EPRI, very high  
19           level of detail. So I -- my comments are that I  
20           believe the level of safety that we will achieve will  
21           depend on the applicants' and licensees' ability to do  
22           the sort of things that we have heard about today. So  
23           I will be very interested to see the results of some  
24           of these what I'll call tabletop, pilot,  
25           implementation kind of activities that are going on to

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1 see exactly how effectively people can do these things  
2 that we're asking them, because I know we said that  
3 there has been some experience doing it in commercial  
4 industries, but not commercial nuclear industry, as I  
5 understand.

6 So, you know, look forward to those  
7 results because at the end of the day we need  
8 something that is better, not just different, than  
9 what we are currently doing.

10 Thank you.

11 CHAIR BROWN: Okay. Jose?

12 MEMBER MARCH-LEUBA: Yeah. I do have an  
13 opinion on this one.

14 CHAIR BROWN: Which one, the whole meeting  
15 or on the --

16 MEMBER MARCH-LEUBA: Oh this topic as  
17 opposed to people that claim not to know anything  
18 about it.

19 CHAIR BROWN: The EPRI -- the presentation  
20 we just had.

21 MEMBER MARCH-LEUBA: Yes.

22 CHAIR BROWN: Yeah. Okay. Thank you.

23 MEMBER MARCH-LEUBA: So, number one, I  
24 want to separate two topics. First, cybersecurity,  
25 separate it completely from performance.

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1 Cybersecurity is extremely important. We are under  
2 attack by professional actors that are a lot smarter  
3 than I am and that you guys are. And so you have to  
4 assume that the guys that are doing the attack know  
5 100 times more than you do, so cybersecurity is not  
6 part of my next comment. This has to be taken  
7 seriously.

8 With respect to the performance of plant  
9 protection systems and controls, flying at 40,000  
10 feet, I think that we are doing it. I think that we  
11 are grossly overdoing it. There has to be a simpler  
12 way to get this thing done.

13 Two, software fails. I write software for  
14 a living, and I know my software fails all the time.  
15 But how here it fails catastrophically, and I think we  
16 are making the -- perfection the enemy of the good  
17 enough. And we should be able to install digital  
18 controllers on chillers with having to go through a  
19 three-year review.

20 And so, basically, the bottom line is on  
21 performance-based plant protection systems and on  
22 controllers, my impression is we are overdoing it.  
23 There should be a simpler way of doing -- of getting  
24 this done.

25 CHAIR BROWN: Thank you. Joy?

1 MEMBER REMPE: No additional comments, but  
2 thanks for the presentations.

3 CHAIR BROWN: Vesna?

4 MEMBER DIMITRIJEVIC: I have -- thanks for  
5 presentation, first. It was -- there was so much  
6 material, and I had also a feeling when I was  
7 listening to your presentation, that it is sort of  
8 theoretical.

9 But you said to Dennis' questions that you  
10 have some examples for applications, and they will be  
11 included in the guide.

12 So I noticed through your presentation  
13 that you listed that for this TAM, or technical  
14 assessment methodology, that utility adapters at  
15 Vogtle 3 and 4 and United Arab Emirates, Barakah,  
16 right, those are -- do we have as bad examples from  
17 the operating plants in United States which you are  
18 going to present as examples? What are the examples  
19 you are going to include in the guide?

20 MR. GIBSON: The examples in the guide are  
21 examples on actually doing it. All right? So it's  
22 not going to say XYZ plant did this or, you know,  
23 whatever. It will walk you through actually an  
24 example of how you would do it, a worked example.  
25 Let's look at it that way.

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1           The things I saw you -- showed you the  
2           examples that we did in the DEG have all been done at  
3           utilities during our workshops. Every one of those  
4           are actual real-world examples of real people's mods  
5           that we went out in the field and did with the DEG and  
6           went through it with the licensees with a real mod --  
7           those are all real mods -- and come out with these  
8           results and it captured, you know, lessons learned  
9           from that.

10           So those things -- kind of things will be  
11           in the DEG as worked examples.

12           MEMBER DIMITRIJEVIC: So then EPRI will be  
13           able to see like the risk-informed cybersecurity or  
14           common cause or something like that? Because I, as a  
15           PRA practitioner, I will be very curious to see  
16           something like that, you know, maybe these risk  
17           metrics apply to this graded approach. I mean --

18           MR. GIBSON: So to be clear, when the TAM  
19           Revision 1 comes out, you will be seeing a worked  
20           example about using your -- any kind of risk metric  
21           you have to combine -- excuse me, consequence metric  
22           you have to combine it with the exploit difficulty.  
23           Remember we talked about exploit difficulty? Well,  
24           the TAM itself develops the exploit difficulty. It  
25           says here is kind of how likely this is to happen

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1 based on how hard it is to do.

2 So you can take that as a worked example,  
3 and it will give you an example of a couple of other  
4 sort of consequence processes that tell you what the  
5 consequence will be.

6 HAZCADs, which won't be out until  
7 November, will also have examples about how to use  
8 that with cyber, CCF, and the rest of them. So there  
9 will be worked examples in these to show you that.  
10 But they are -- they're not all one product. I mean,  
11 you know, they're integrated but they're not all one  
12 product. But you will have worked examples in them  
13 that you yourself could do if you wanted to. We'll  
14 even train you if you want.

15 MEMBER DIMITRIJEVIC: Well, that would be  
16 really curious, and I would be curiously looking -- to  
17 look at these examples. I really -- I really  
18 understand the limitations of the PRA, the existing  
19 plans to be applied for something like that, and I  
20 also with a pleasure listened to the Jose example on  
21 the aquarium.

22 It would be very difficult to have this  
23 well-designed theoretical process actually happened to  
24 identify such a vulnerability. So I think the  
25 examples would be very useful in this process.

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1 MR. GIBSON: So, as a matter of fact, the  
2 HAZCADs, which we already have grasp of, we're working  
3 -- we've had some late-breaking things we want to  
4 reintegrate into it, so it will be, you know, a couple  
5 of months -- well, a month or so probably before we're  
6 ready to do widespread graphs of these.

7 But it has worked examples. We took a  
8 feedwater control system at an unnamed plant, and we  
9 did -- fully did it. We also took at Sandia the  
10 system that they use to do their cyber plant --

11 MEMBER DIMITRIJEVIC: So a fully  
12 designed --

13 MR. GIBSON: -- fully did the HAZCADs  
14 process on and got results. So we used something --  
15 we did those two in our worked examples and they're in  
16 a document now. So --

17 MEMBER DIMITRIJEVIC: Just have to wait  
18 and see. You said it will be out in November, right?

19 MR. GIBSON: I won't pretend that this  
20 stuff is not cutting edge from a nuclear point of  
21 view. It is used by other people, and part of what  
22 our research says is these modern techniques really  
23 can have a place in how we solve these problems if  
24 we're willing to, you know, have an open mind and  
25 figure out how to do them.

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1           There is also the element of training and  
2 retraining utility and vendor staff to the extent that  
3 we use them. At some point -- and we've got to look  
4 at the elephant in the room on that some, too.  
5 Because these other -- right now, if we go this way,  
6 we can go to aerospace and other industries and  
7 petrochemical and hire people that already know how to  
8 do this, really. I mean, would just come and say,  
9 "Oh, yeah, I've seen this before. Let's just get busy  
10 with it." Because they do it all the time.

11           The existing utility engineers, though,  
12 are going -- this is going to be a lift for them. I  
13 mean, it will be.

14           MEMBER DIMITRIJEVIC: Well, I can see one  
15 of the very successful risk-informed applications in  
16 the new plants, which is the risk-informed ISI, and  
17 their matrix looks exactly like yours. I mean, the  
18 high, you know, division.

19           However, my -- I am very clear what are  
20 the, you know, consequences there, because they come  
21 from the PRA and core damage, and I am very clear  
22 about likelihood is there, because it's associated  
23 with pipe failure probability and degradation. In  
24 this matrix, I have a very tough time understanding  
25 likelihood versus consequences because they are not

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1 really precisely defined.

2 MR. GIBSON: Well, there is more precision  
3 in the actual documents. So when they actually come  
4 out, you -- you know, you can examine a copy, and we  
5 would welcome your technical feedback on it, actually.

6 MEMBER DIMITRIJEVIC: All right. Thank  
7 you.

8 CHAIR BROWN: Jose?

9 MEMBER MARCH-LEUBA: Thank you. I forgot  
10 something because it came from this morning, and it  
11 has been a long day. I wanted to mention something  
12 else about this performance-based requirement that  
13 came from the -- from the Commissioners. Maybe we  
14 need to write something on our letter about it.

15 CHAIR BROWN: Well, we're not writing a  
16 letter. This is an information brief.

17 MEMBER MARCH-LEUBA: But we will  
18 eventually have a letter.

19 CHAIR BROWN: I have no idea.

20 MEMBER MARCH-LEUBA: We will. The IAP --  
21 we will. If not, we can always write a letter without  
22 having to agree.

23 CHAIR BROWN: We can always do that, but  
24 right now there is -- the IAP changes, is a living  
25 document. It is very much living right now.

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1                   MEMBER MARCH-LEUBA:   Okay.  Performance-  
2                   based is a really good goal.  But when you think about  
3                   all the problems we're getting into, most of them get  
4                   solved by redundancy, diversity, and throw in a little  
5                   defense-in-depth for good measure.

6                   CHAIR BROWN:   Exactly.

7                   MEMBER MARCH-LEUBA:   So if you have a  
8                   diverse system, and in one of them your software  
9                   fails, you still have the other one.  It is very  
10                  difficult to postulate random failures of system in  
11                  two diverse systems.

12                  And that really solves a lot of your  
13                  problems.  So even though it's a good goal to have  
14                  performance-based, let's not forget -- I mean, let's  
15                  impose a requirement, redundancy, diversity, and a  
16                  little defense-in-depth.  And that will solve most of  
17                  the problems, will simplify the reviews, will simplify  
18                  everybody, and everybody will be happy because you can  
19                  actually get things done.  If you want to make it  
20                  perfect, you just won't get it done.

21                  Thank you.

22                  CHAIR BROWN:   Very useful.  Thank you.  
23                  No, I appreciate that.

24                  Okay.  Having exhausted comments from our  
25                  exalted member base, I would like to thank the staff

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1 for very engaging interactions today. I thought they  
2 were -- the discussions on the IAP and the discussions  
3 on what we mean by this, that, and the other thing  
4 were very productive. And the back and forth on many  
5 of these issues I think was useful for everybody in --  
6 over the long term.

7 So, and I thought the staff did a very  
8 good job of doing that, and explaining and getting  
9 some of the points across as to where you were going.

10 I personally do understand the complexity  
11 of what you're dealing with. This is -- I'm like Jose  
12 in many, many ways. I do -- although he would  
13 probably like to reject that comment, I totally agree  
14 with him. We have got a process in place that works  
15 today, has produced systems that have not generated  
16 adverse consequences.

17 I can't think you can point to any of the  
18 specific bad occurrences that we have had over the  
19 last 60-something years and postulate that it was  
20 because of our methods and the systems we have put in  
21 place to protect the plants. So I -- when I made the  
22 comment about throwing the baby out with the  
23 bathwater, I was -- that was not just throwing the  
24 words out. That is very heartfelt.

25 I agree totally with Jose relative to when

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1 you have systems where you are redundant, you are  
2 independent, you have diverse systems that are backing  
3 up stuff, that it's really hard to postulate anything.

4 I had one common cause -- potential common  
5 cause failure in my 35 years in the naval nuclear  
6 program with a relay, where the manufacturer actually  
7 -- the relays would stick after a while if they were  
8 in a warm environment inside of a cabinet.

9 There were at least 15 or 20 of these in  
10 every one of about 50 cabinets. And in operation over  
11 20 years, we had one of them stick because they didn't  
12 clean the iron after they annealed it -- or quenched  
13 it, rather.

14 And so it had a little residue and the  
15 armatures would not come off, and something would  
16 happen that I'm not going to talk about that was very  
17 untimely. It only happened once, and it was a very --  
18 once we found the cause, it could have been brutal.  
19 But we never had two of them fail at the same time.

20 So common cause failures, you have to look  
21 at them, but you have to not beat yourself to death  
22 over them also, and that's -- I totally agree with.  
23 I think we've gone -- we're really working it overtime  
24 in some circumstances, maybe in most circumstances.

25 Anyway, that's my final thought. I was

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1 going to go ahead and we will adjourn the meeting.

2 (Whereupon, the above-entitled matter went  
3 off the record at 3:24 p.m.)

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# **Integrated Action Plan for the Modernization of the NRC's Digital I&C Regulatory Infrastructure**

**Staff Briefing to the  
Advisory Committee on Reactor Safeguards  
Digital Instrumentation and Control Systems  
Subcommittee**

June 20, 2018

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# Discussion Topics

- Key Messages
- Commission Direction
- Integrated Action Plan (IAP) Strategy for Digital I&C Modernization
- MP #1 - Protection Against Common Cause Failures (CCF)
- MP #2 - Considering DI&C in accordance with 10 CFR 50.59
- MP #3 - Acceptance of of Digital Equipment
- MP #4 - Assessment for Modernization of the I&C Regulatory Infrastructure

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# Key Messages

- Making progress on Integrated Action Plan (IAP) activities
- Focused on developing regulatory products to support near-term upgrade needs identified by industry
- First implementable result targets safety-related upgrades under 10 CFR 50.59 (i.e., RIS supplement)
- Next priority is revised licensing process (ISG-06)
- Staff will continue to pursue broader modernization efforts (initiated in October 2017)

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# Commission Direction on Digital I&C

*(SRM-SECY-15-0106 & SRM-SECY-16-0070)*

- Develop an integrated strategy under the oversight of a senior management steering committee to modernize the DI&C regulatory infrastructure
- Engage stakeholders to identify common priorities, problems, and potential solutions to address them
- New or revised requirements should be performance-based, rather than prescriptive
- Focus on acceptable approaches to comply with the requirements
- Requirements should be technology-neutral; Guidance for specific technologies should be tailored if necessary
- Same requirements should apply for operating and new reactors
- Evaluate potential policy issues; present any issues that are ripe for consideration to Commission prior to any rulemaking

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# IAP Strategy for DI&C Modernization

- Objective: Modernize the digital I&C regulatory infrastructure to enhance the NRC's capability to be more timely, efficient and effective in ensuring safety, and provide a consistent and predictable regulatory process
  - Tactical - Continue to prioritize and implement the regulatory activities needed to provide regulatory clarity and support industry confidence to perform digital I&C upgrades (MPs #1-3 and MP #4A)
  - Strategic - Assess and implement broader modernization of regulatory infrastructure (MP #4B)

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# Modernization Plans

- **Modernization Plan (MP) #1 – Protection against Common Cause Failure**
  - MP #1A – Regulatory Issue Summary (RIS) 2002-22, Supplement 1
  - MP #1B – Review of NEI 16-16
  - MP #1C – Implementing Commission Policy on Protection against CCF in DI&C Systems
- **MP #2 – Considering Digital Instrumentation & Controls in Accordance with 10 CFR 50.59**
- **MP #3 – Acceptance of Digital Equipment (Commercial Grade Dedication)**
- **MP #4 – Assessment for Modernization of the Instrumentation & Controls Regulatory Infrastructure**
  - MP #4A – ISG-06 Revision
  - MP #4B – Broader Modernization Activities

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# IAP Milestones

- SRM Issued October 15, 2016
- Revisions 0 and 1 to IAP prepared Fall of 2016 through Spring 2017
- First ACRS IAP briefing was on May 17, 2017
- Annual Update Paper per SRM--October, 2017
- Revision 2 to IAP—Issued Jan 2018
- Revision 3 Version being prepared now—  
Scheduled for Sept 2018

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# Revision 2 of IAP

(Collective changes since May 2017 ACRS meeting)

- Primarily updated schedules for each of the Modernization Plans
- Adjusted to reflect continued work on RIS 2002-22, Supplement 1
- Adjusted to reflect development of an update to ISG-06
- Described progress on new Appendix D to NEI 96-07
- Outlined in greater detail the development longer-term activities

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# Plans for Revision 3

- Potential Updates & Changes
  - Continue follow-up activities associated with RIS and ISG-06 (training, workshops, public comments)
  - Continue work on Appendix D, NEI 16-16 and Commercial Grade Dedication
  - Define longer-term activities beyond MPs #1-3
    - Transformation Paper initiatives (SECY-18-0060)
    - Advanced Reactor Framework
    - Outline Proposed Research Activities

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# IAP Schedule

- Stakeholder Meetings: July/August 2018
- Issue Revision 3 to IAP: September 2018
- Annual Commission Paper: October 2018
- Commission Meeting: October 2018

# MP #1 Protection Against Common Cause Failure

Mauricio Gutierrez RES/DE/ICEEB

Dinesh Taneja NRO/DEI/ICE

Rossnyev Alvarado NRR/DE/EICB

Advisory Committee on Reactor Safeguards

DI&C Subcommittee Briefing

June 20, 2018



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# Key CCF Activities

- **MP #1A** – RIS 2002-22, Supplement 1, “Clarification on Endorsement of Nuclear Energy Institute (NEI) Guidance in Designing Digital Upgrades in Instrumentation and Controls Systems”
- **MP #1B** – Review of NEI 16-16, “Guidance for Addressing Digital Common Cause Failure”
- **MP #1C** – Implementing Commission policy on protection against CCF in DI&C systems

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# RIS 2002-22, Supplement 1

## Purpose and Scope

- Clarifies NRC's previous endorsement of NEI 01-01 for 10 CFR 50.59 upgrades
- Clarifies the use of qualitative assessments used to determine that CCF is sufficiently low
- "Sufficiently low" is based on assessing design attributes, quality of the design process and operating experience
- Not applicable to major Reactor Protection System (RPS) and Engineered Safety Features Actuation System (ESFAS) upgrades

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# NEI 16-16 - Purpose and Scope

- Originated in support of industry response to NRC's activities on Protection Against Common Cause Failure
- NEI 16-16 provides engineering guidance for industry to address CCF concerns. The guidance includes defensive measures that can be credited to address CCF, in addition to those in the current NRC guidance (i.e., branch technical position (BTP) 7-19) for both operating and new plants
- Based in part on the design measures in Electric Power Research Institute (EPRI) Technical Report (TR)-3002005326, "Methods for Assuring Safety and Dependability when Applying DI&C Systems"



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# Implementing Commission Policy on CCF in DI&C

- Staff will update guidance documents to ensure the Commission policy in SRM/SECY-93-087 continues to be consistently applied and addresses evolving DI&C technologies
- Staff is not proposing nor requesting a change to Commission policy
- Staff is developing a Commission Information SECY on future improvement efforts in addressing CCF

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# Updating Guiding Principles

- Licensees and applicants should continue to address CCFs due to software
- A D3 analysis for reactor trip system and ESFAS to address CCF concerns continues to be required. This analysis can be either a best estimate (i.e., using realistic assumptions) or a design basis analysis
- Clarify the use of a graded approach for a D3 analysis for less safety critical systems
- Clarify the use of alternate means to address CCF concerns
- Clarify the use of certain design attributes to address CCF concerns

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# Next Steps

- Hold stakeholder interactions
- Apply staff clarifications in all activities for regulatory guidance and endorsement activities
  - RIS 2002-22 supplement for 50.59 Issued
  - Standard Review Plan (SRP) and/or BTP 7-19 update
  - Review of future industry guidance (e.g., NEI 16-16)
- Provide Info SECY to Commission (August 2018)

# **MP #2– Review of the Proposed Appendix D to NEI 96-07**

Tekia Govan, NRR/DIRS/IRGB  
Harold Chernoff, NRR/DIRS/IRGB

Advisory Committee on Reactor Safeguards  
DI&C Subcommittee Briefing  
June 20, 2018

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# Proposed Appendix D to NEI 96-07

## Purpose and Scope

- Intended to provide guidance for licensees to perform 10 CFR 50.59 reviews of activities involving digital modifications

## Status and Next Steps

- Appendix D work was delayed, by mutual agreement with NEI, until the issuance of RIS 2002-22, Supplement 1
- Category 2 public meeting with NEI to discuss review topics and status – June 26, 2018

# **MP #3– Acceptance of Digital Equipment**

Dinesh Taneja, NRO/DEI/ICE

David Rahn, NRR/DE/EICB

Acting Branch Chiefs

Advisory Committee on Reactor Safeguards

DI&C Subcommittee Briefing

June 20, 2018

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# Acceptance of Digital Equipment

## Purpose and Scope

- Improved guidance for acceptance of commercial grade digital equipment for safety-related applications
- Evaluate use of Safety Integrity Level (SIL) certification per IEC – 61508 data to supplement commercial grade dedication (CGD) of digital equipment per 10 CFR 50 Part 21
- NEI to submit guidance document for NRC endorsement based on EPRI research on Safety Integrity Level (SIL) certification process to credit identification and validation of dependability characteristics of digital equipment

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# Acceptance of Digital Equipment Overview

- NEI has asked EPRI to research the SIL certification process and 3<sup>rd</sup> party certification entities
- NEI has initiated drafting NEI 17-06, a guidance document for acceptance of digital equipment for NRC endorsement
- NRC is actively participating in this task by performing informal acceptance review of the draft NEI 17-06
- NRC will initiate formal review of NEI 17-06 upon submittal for endorsement, which will include audits and inspections of 3<sup>rd</sup> party SIL certifying entities

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# Acceptance of Digital Equipment Status and Next Steps

NEI expects EPRI to complete research	4 <sup>th</sup> Quarter CY 2018
NEI to share interim EPRI research results	July 2018
Submit NEI 17-06, Rev. 0 for NRC endorsement	1 <sup>st</sup> Quarter CY 2019
NRC initiates review of NEI 17-06 and related audits and inspections	1 <sup>st</sup> Quarter CY 2019



# **MP #4A– Draft ISG-06, “Licensing Process” Revision 2**

Samir Darbali, NRR/DE/EICB

Richard Stattel, NRR/DE/EICB

Deanna Zhang, NRO/DEI/ICE

Advisory Committee on Reactor Safeguards

DI&C Subcommittee Briefing

June 20, 2018

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# ACRS Subcommittee Briefing

(May 17, 2018 )

- The staff briefed the ACRS DI&C Subcommittee on:
  - Purpose and Scope of Interim Staff Guidance (ISG)-06
  - Lessons learned from using ISG-06, Revision 1
  - The Review Processes in Revision 2
  - How the Tier 1, 2, 3 Review Process compares to the new Alternate Review Process
  - Next steps

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# ACRS Subcommittee Briefing (Cont'd)

## (May 17, 2018 )

- The Subcommittee provided verbal feedback to the staff. The main comments focused on:
  - How System Architecture and the Fundamental Design Principles are addressed on the Tier 1, 2, 3 Review Process

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# ISG-06 Purpose and Scope

- Defines the licensing process used to support the review of licensee amendment requests (LARs) associated with safety-related DI&C equipment modifications in operating plants and in new plants once they become operational
- Provides guidance for activities performed before LAR submittal and during LAR review. The NRC staff uses the process described in the ISG to evaluate compliance with NRC regulations
- ISG-06 makes reference to, and is to be used in conjunction with SRP Chapter 7

---

# ISG-06 Rev. 1 – Lessons Learned and Industry Feedback

- ISG-06, Rev. 1 has been used to review the Diablo Canyon Plant Protection System DI&C LAR (ADAMS Accession No. ML16139A008), the Hope Creek Power Range Neutron Monitoring System LAR (ADAMS Accession No. ML17216A022), and DI&C topical report reviews.
- The concepts of tier labels and review phases are useful
- The “one-stop shop” approach of Revision 1 created challenges:
  - Duplication of SRP Chapter 7, Institute of Electrical and Electronic Engineers (IEEE) Std 603 and IEEE Std 7-4.3.2 guidance
  - References to Regulatory Guides and other documents became outdated
  - Revision 1 focused more on specific documents, instead of the information needed to make the required regulatory findings

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# ISG-06 Rev. 1 – Lessons Learned and Industry Feedback (Cont.)

- The Tier 1, 2 and 3 Review Process could be further improved/streamlined
- Industry has expressed concerns with ISG-06, Rev. 1:
  - Significant resources are required for procuring, developing, and testing a full digital I&C design before the license amendment is issued
  - Several review criteria topical areas were repetitive
- Staff lessons learned, and industry feedback on Rev. 1 informed the development of ISG-06, Rev. 2

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# ISG-06 Revision 1 .vs. Draft Revision 2

- Both ISG-06 **Revision 1** and **Revision 2** include a Tier 1, 2, 3 Review Process, which focuses on:
  - Use of a Pre-Approved Platform Topical Report
  - System Description and System Architecture
  - Review of Software Design, Implementation and Test Plans and Processes
  - Review of Implementation and Test Results Information

---

# ISG-06 Revision 1 .vs. Draft Revision 2 (Cont'd)

- ISG-06 **Revision 2** introduces an Alternate Review Process, which focuses on:
  - Use of a Pre-Approved Platform Topical Report
  - System Description and System Architecture
  - Review of Software Design, Implementation and Test Plans and Processes
  - *The Implementation and Test Results Information will be subject to inspection*

---

# Characteristics of a LAR Using the Alternate Review Process

- The LAR would provide the necessary and sufficient design information to demonstrate regulatory compliance
- The LAR would describe the licensee's Vendor Oversight Plan that ensures the vendor executes the project consistent with the LAR and the requirements of the 2015 version of NQA 1, Part II Subpart 2.7 on Quality Assurance Requirements for Computer Software for Nuclear Facility Applications
- The LAR would include appropriate commitments to complete plant specific actions that are included in the referenced topical report
- The LAR would include appropriate commitments to complete lifecycle activities under the licensee's quality assurance (QA) program

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# Alternate Review Process: Licensee Commitments and License Conditions

- The Alternate Review Process relies on the LARs containing licensing information and additional regulatory commitments to implement remaining development phases by the licensee's QA program, after the license amendment is issued
- The NRC staff may likely translate some of the regulatory-significant commitments into license conditions, as part of the approval (e.g., factory acceptance testing)

# Comparison of Licensing and Oversight Activities

Timeline →

## Tier 1, 2, and 3 Review Process (Rev. 1 and 2)

LAR Submitted →  
Phase 1 Information Available

NRC: LAR (Phase 1) and Phase 2 Review, and Regulatory Audit(s)

← LA Issued

NRC: Optional Regional Inspections of Site Activities

## Licensee Activities

Tier 1, 2, and 3 Licensee Activity:  
Producing and Submitting Phase 2 Supplement Info  
(Not applicable to the Alternate Review Process)

Modification Concept and Phase 0 Meeting(s)

High Level System Design, Planning

Detailed HW & SW Design and Fabrication

Implementation and Test Activities, including FAT Report

Post FAT Licensee Activities, SAT

## Alternate Review Process (Rev. 2)

LAR Submitted →  
All Information to meet Regulatory Requirements Available

NRC: LAR Review and Regulatory Audit(s)

← LA Issued

NRC: Optional Vendor Inspections of Implementation & Test Activities per License Conditions

NRC: Optional Regional Inspections of Site Activities

Timeline →

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# ACRS Subcommittee Comments

## (May 17, 2018 Briefing)

- System Architecture – the ISG doesn't show how System Architecture is covered/reviewed under the Tier 1, 2, and 3 Review Process.
  - Section D.2 is now applicable to both Processes, and Enclosure B is being updated accordingly.
- Four Fundamental Design Principles – it is not clear how the four fundamental design principles are applied to a Tier 1, 2, and 3 Review
  - Section D.2, which contains the sections on the fundamental design principles, is now applicable to both Processes.
- Hardware Configuration Control – the ISG is silent in regards to configuration control and configuration management of hardware.
  - The staff is evaluating how to address this concern in the ISG

---

# Next Steps

- ACRS Full Committee Briefing on July 11, 2018
- Issue the draft ISG for formal public comment on July 24, 2018
- Engage utilities in pre-application meetings
- Exercise ISG and incorporate into SRP

# MP #4b Broader Modernization Efforts

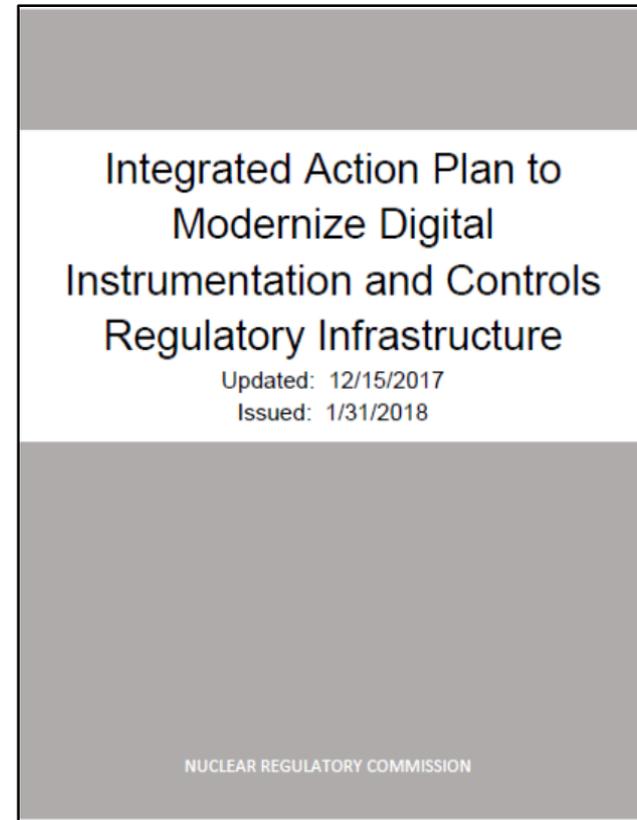
Luis Betancourt, NRO/DEI/ICE  
Huda Akhavannik, NRR/DE/EICB  
Paul Rebstock, RES/DE/ICEEB

Advisory Committee on Reactor Safeguards  
DI&C Subcommittee Briefing  
June 20, 2018

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# The Commission Directed the Staff to “Modernize”

- Integrated Action Plan
  - SRM-SECY-16-0070
- Regulatory infrastructure
  - “...simpler, streamlined, and agile I&C regulatory infrastructure...”
  - Principles/attributes, e.g.,
    - Performance-based
    - Technology-neutral
    - Consistent, durable, predictable, scalable
    - Unambiguous
    - Safe and secure



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# Broader Modernization

## (Purpose and Scope)

- Objective - Broadly evaluate the current overall I&C regulatory infrastructure and the supporting technical bases and consider other important areas beyond those identified in the tactical activities (e.g., past review experiences, ongoing licensing review) to identify and prioritize the improvements to modernize the regulatory infrastructure over the longer term in light of evolving approaches to I&C
  - Develop a roadmap to modernize the I&C regulatory infrastructure
- The scope of this effort includes four areas:
  - Operating reactors
  - New and advanced reactors
  - Fuel cycle facilities
  - Research and test reactors

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# Evolving Environment

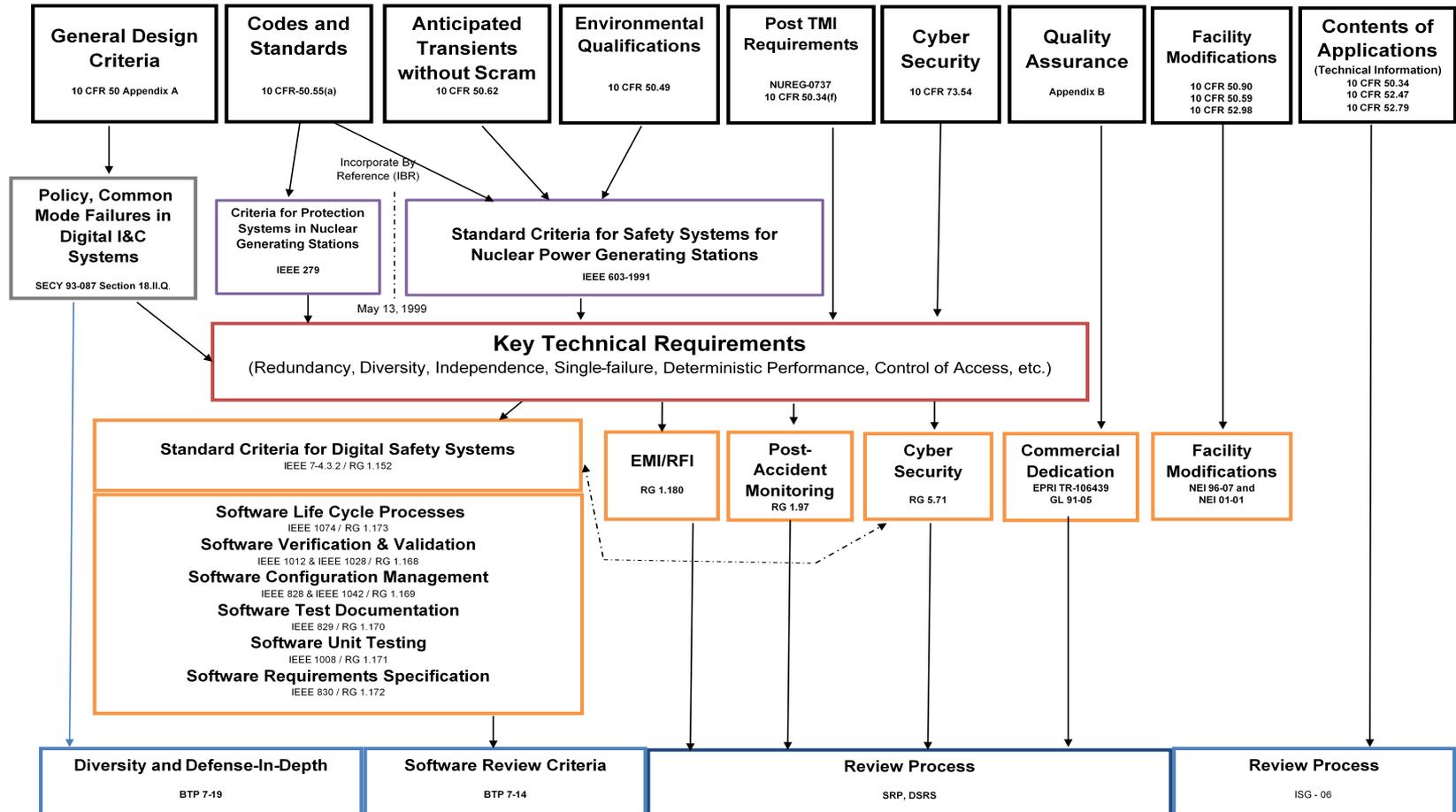
## Previous Environment (2 Yrs. Ago)

- Commission issued SRM-SECY-16-0070 approving the IAP
- Started tactical efforts to address near-term industry's needs
- Hold on strategic activities until completion of tactical efforts

## Today's Environment

- RIS and ISG-06 address many of the immediate needs for the operating fleet
- IEEE Std 603-2018 near completion
- Evaluate endorsement of IEEE Std 7-4.3.2-2016
- Transformation Team's Recommendations (SECY-18-0060)

# Our Regulatory Framework



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# Scope of MP #4B Assessment

- There are three standards IBR in 10 CFR 50.55a(h):
  - IEEE Std 279-1968, IEEE Std 279-1971, and IEEE Std 603-1991
- SRP Chapter 7
  - 27 RGs referenced in SRP Chapter 7 that endorses 32 standards
  - 17 BTPs referenced in SRP Chapter 7
  - 3 Generic Communications referenced in SRP Chapter 7
  - 14 NUREGs referenced in SRP Chapter 7
  - 52 other documents referenced in SRP Chapter 7 (e.g., EPRI Reports, IEEE, and ISO stds not endorsed)
- NuScale DSRS Chapter 7
  - 19 RGs in DSRS Chapter 7 that endorses 17 standards
  - 3 Generic Communications referenced in DSRS Chapter 7
  - 7 NUREGs referenced in DSRS Chapter 7
- Other Relevant Documents
  - 7 ISGs (most of them superseded)
  - 27 NUREGs
  - 11 SECY Papers
  - 14 Topical Reports
  - 3 RILs

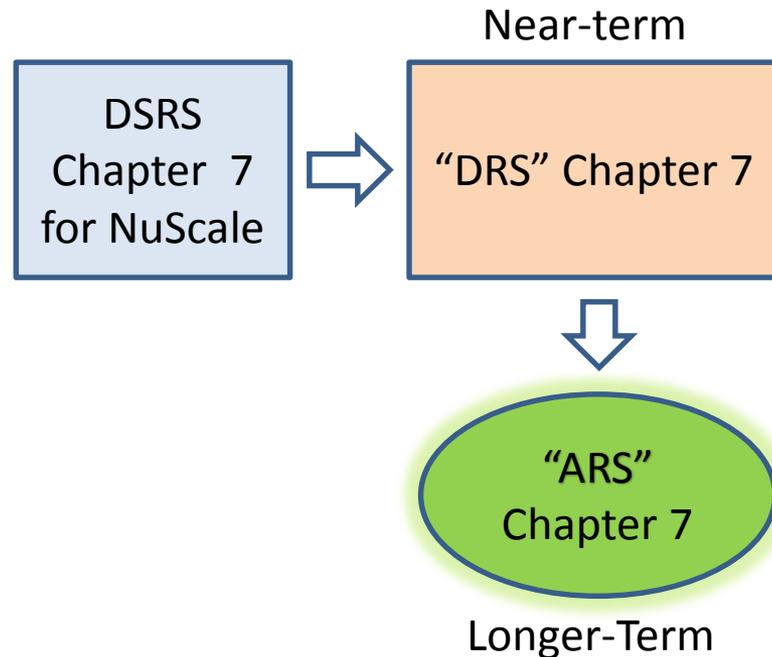
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# Initial Observations

- Although the current infrastructure for operating and new reactors has been effective in maintaining safety and security, elements of the framework appear to:
  - Have room for efficiencies which would make the infrastructure easier to use by licensees/applicants
  - Be more prescriptive rather than performance-based
  - Not be technology-neutral
- The I&C regulatory infrastructure is not optimal for non-LWR designs—it is largely based on 10CFR Part 50 and applicable Appendix A GDCs

# Lessons From New Reactor Reviews

- Lessons learned from NuScale and APR1400
- New initiative started
  - Create new, improved guidance for future design reviews in a timely manner
  - Building on DSRS
- Target Issuance by Summer/Fall 2019



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# Next Steps

- Incorporate Commission's Decision on Transformation Team recommendations
- Coordinate with stakeholders when revising IAP
- Update IAP accordingly
- Continue assessing possible improvements to I&C infrastructure
- Coordinate with the advanced reactor community on draft DRS development
- Coordinate research activities in support of modernization activities

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# Research Activities to Support MP4B (Strategic Modernization) Objectives

- Research activities began 3<sup>rd</sup> FY Quarter 2018
- Research activities will focus on the What and Why (Technical Basis) for any proposed regulatory infrastructure change.
- Current research projects (driven by user need requests) include
  - Risk-informed approach to enhance the regulatory infrastructure
  - Safety implications of Embedded Digital Devices (EDDs) and related Emerging Technologies (ETs)
  - Impacts of CCF on DI&C system design

*(Note: Other areas are under consideration)*

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# Research Activities to Support MP4B (Strategic Modernization) Objectives

- Objective in all cases:
  - Develop Technical Bases to support evaluation criteria
  - Develop recommendations for evaluation criteria and infrastructure improvements
  - Ensure technology neutral focus
  - Support consideration of risk-informed approaches
  - Support consideration of performance-based outcomes
- Specifically, the research approach for each project will:
  - Identify and review approaches being used by international regulatory organizations and safety critical domestic regulatory organizations (e.g., IRSN, ONR, FDA, FAA)
  - Analyze the technical suitability of any proposed approach for the use in the nuclear industry to address safety issues
  - Assess the regulatory applicability of any proposed approach and provide recommendations to modernize the regulatory infrastructure

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# Questions?



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# Break

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# Acronyms

ACRS: Advisory Committee on  
Reactor Safeguards

APR1400: Advanced Power Reactor  
1400

ARS: advanced review standard

BTP: branch technical position

CCF: common cause failure

CGD: commercial grade dedication

DI&C: digital instrumentation and  
control

DRS: design review standard

DSRS: design-specific review  
standard

IEC: International Electrotechnical  
Commission

EDD: embedded digital device

ET: emerging technology

EPRI: Electric Power Research  
Institute

ESFAS: engineered safety features  
actuation system

FAT: factory acceptance test

GDC: general design criteria

HW: hardware

IAP: integrated action plan

I&C: instrumentation and control

IBR: incorporated by reference

IEEE: Institute of Electrical and  
Electronics Engineers

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# Acronyms

ISG: interim staff guidance

ISO: International Organization For Standardization

LAR: licensee amendment request

MP: modernization plan

NEI: Nuclear Energy Institute

NRC: U.S. Nuclear Regulatory Commission

NuScale: NuScale Power, LLC

QA: quality assurance

RG: regulatory guides

RIL: research information letter

RIS: Regulatory Information Summary

RPS: reactor protection system

SAT: site acceptance test

SIL: safety integrity level

SRM: Staff Requirements Memorandum

Std: standard

SW: software

TR: technical report



# ACRS Update on DI&C IAP: Industry Perspective

**Jerud Hanson**  
Nuclear Energy Institute  
Washington, DC

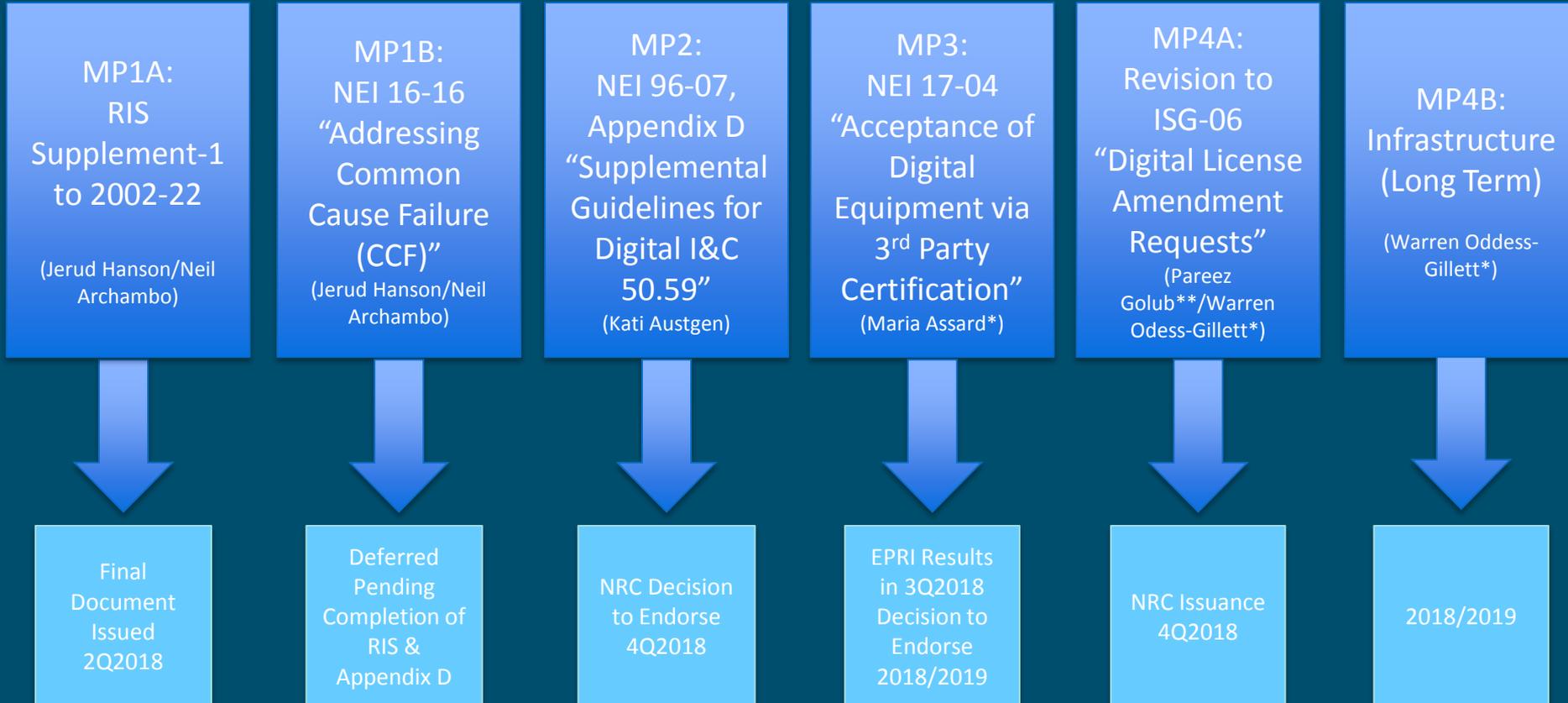
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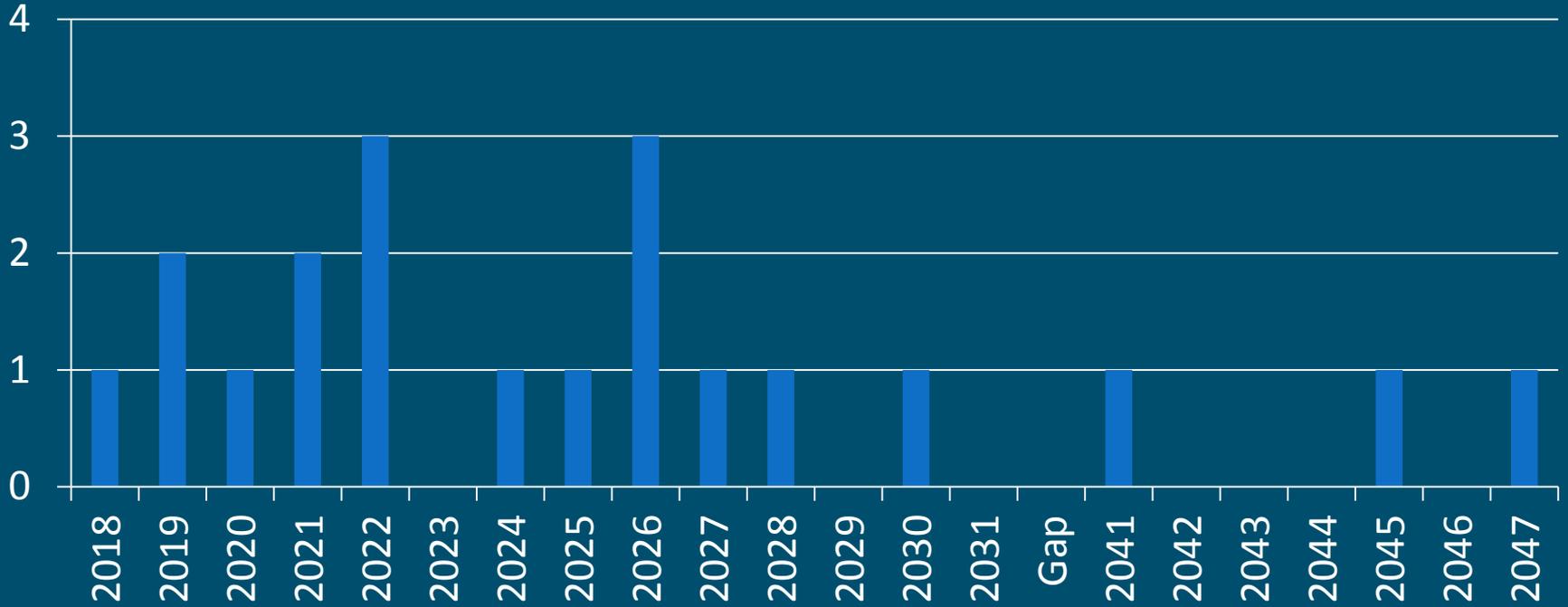
June 20, 2018

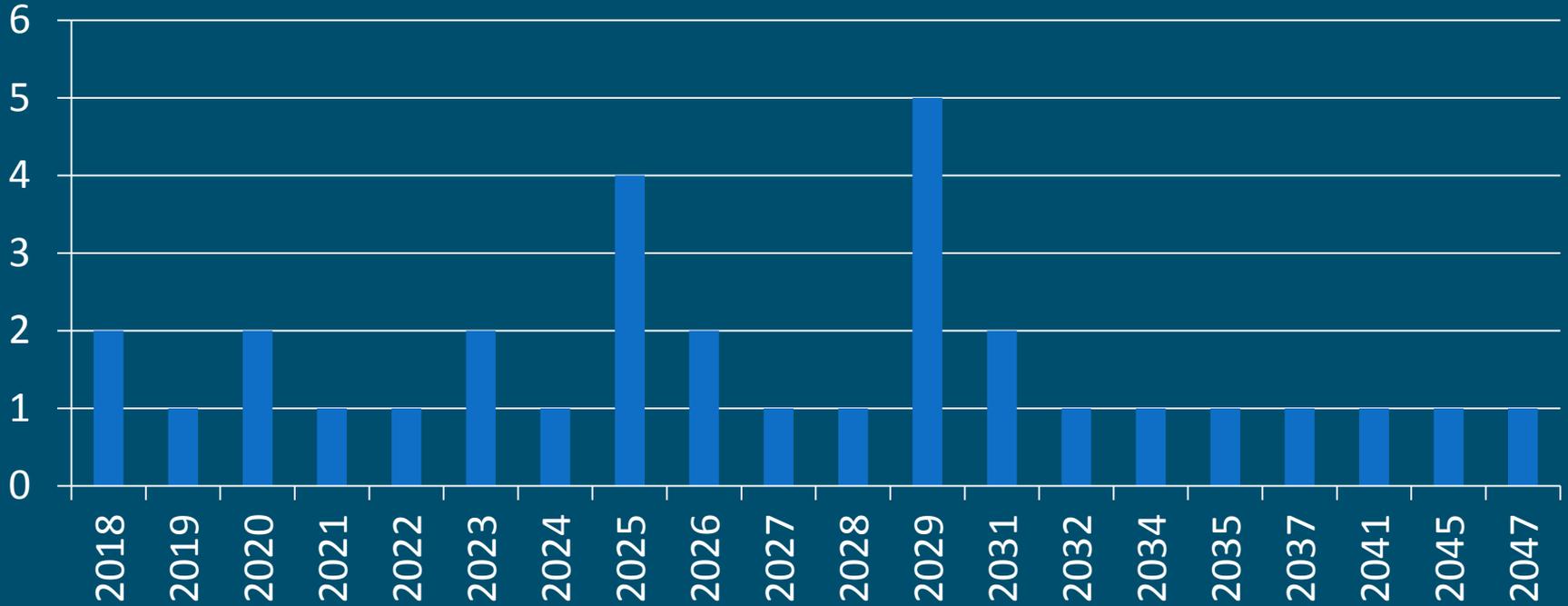


- IAP Modernization Plans (MP)
- Digital's impact on sustaining the nuclear industry
- Existing digital upgrades
- Industry timeline & objectives
- Milestones reached
- Recommendations

# Digital I&C Modernization Plan (MP)



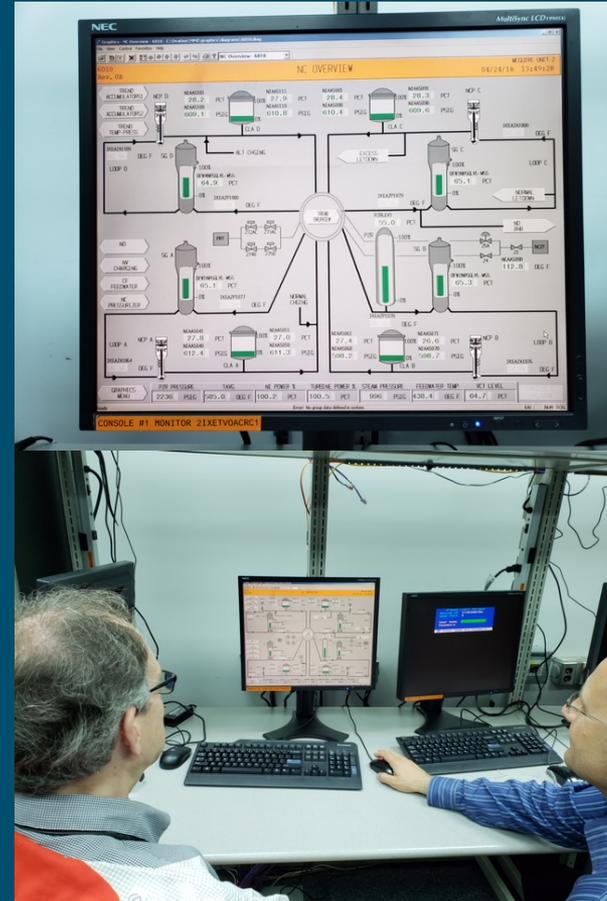
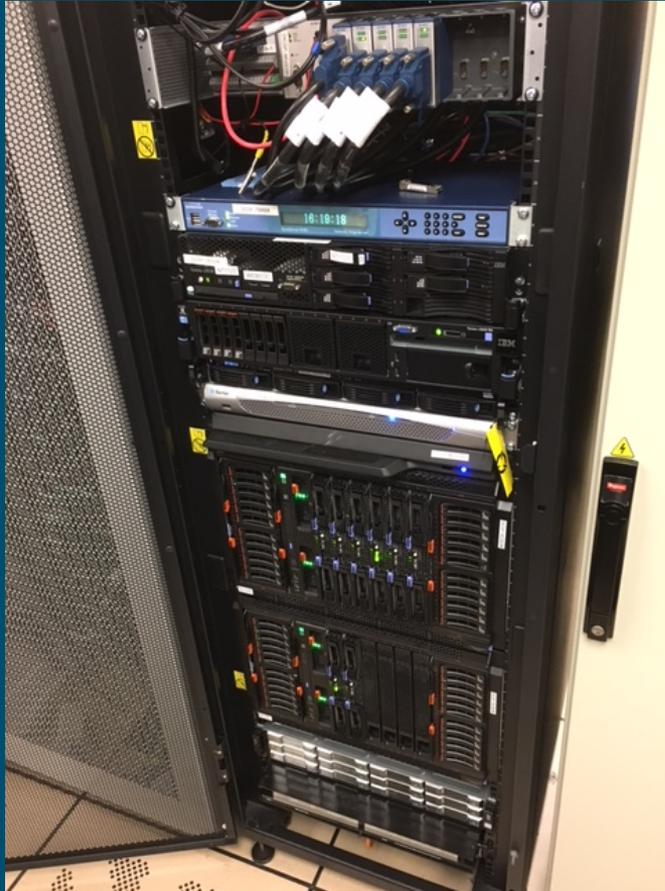






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# NEI DI&C IAP Schedule

NEI DI&C IAP Milestone Chart 2018											
	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec
<b>MP1A: RIS</b>	RIS Issuance Delayed by NRC due to stakeholder pushback- Additional Public Comment Period			RIS Issuance	RIS Focused Q&A Workshops				RIS Pilot Projects		
<b>MP1B: NEI 16-16</b>	On Hold Pending RIS & Appendix D Completion/Implementation (Joint industry/NRC decision)							Revisit Need of additional CCF Guidance & Completion of EPRI Research			
<b>MP2: NEI 96-07 Appendix D</b>	On Hold Pending RIS Completion (Joint industry/NRC decision)				Reach Alignment on NEI 96-07 Appendix D		Submit App D	NRC Endorsement of NEI 96-07 Appendix D			
<b>MP3: Acceptance of Digital Equip.</b>	EPRI Research on SIL Certification									NEI development of NEI 17-06, Rev. 0	
<b>MP4A: ISG-06 Revision</b>	Internal staff review & comment - submitted to ACRS I&C subcommittee			ACRS I&C Mtg	Tabletop	ACRS FC & Prepare ISG for FRN	ISG-06 Public Comment	Incorporate public comments and prepare ISG for publication		ISG-06 Rev. 2 Published	
<b>MP4B: Longterm Infrastructure</b>	Kickoff delayed until NRTT SECY is issued (NRC decision)				MP4B Public Kickoff	Future Industry/NRC actions based on kickoff meeting					

Key	Industry Action	NRC Action	Joint Action	Delay
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- Recent milestones
  - RIS issuance May 31<sup>st</sup>
  - ISG-06 remains on track for 2018 issuance
- Priority for 2018 should be continuing focus on successful RIS implementation, ISG-06 issuance and completion of Appendix D for 50.59 screening and evaluations
  - Completion of all three MP milestones = Success for 2018
- Number of SLRAs anticipated in this country is growing
  - SLR is the immediate future of nuclear in the U.S.
  - DI&C is key to success of SLR and the industry

**QUESTIONS?**



# **Integrated Digital Systems Engineering:** Overview of the EPRI Digital Engineering Guide

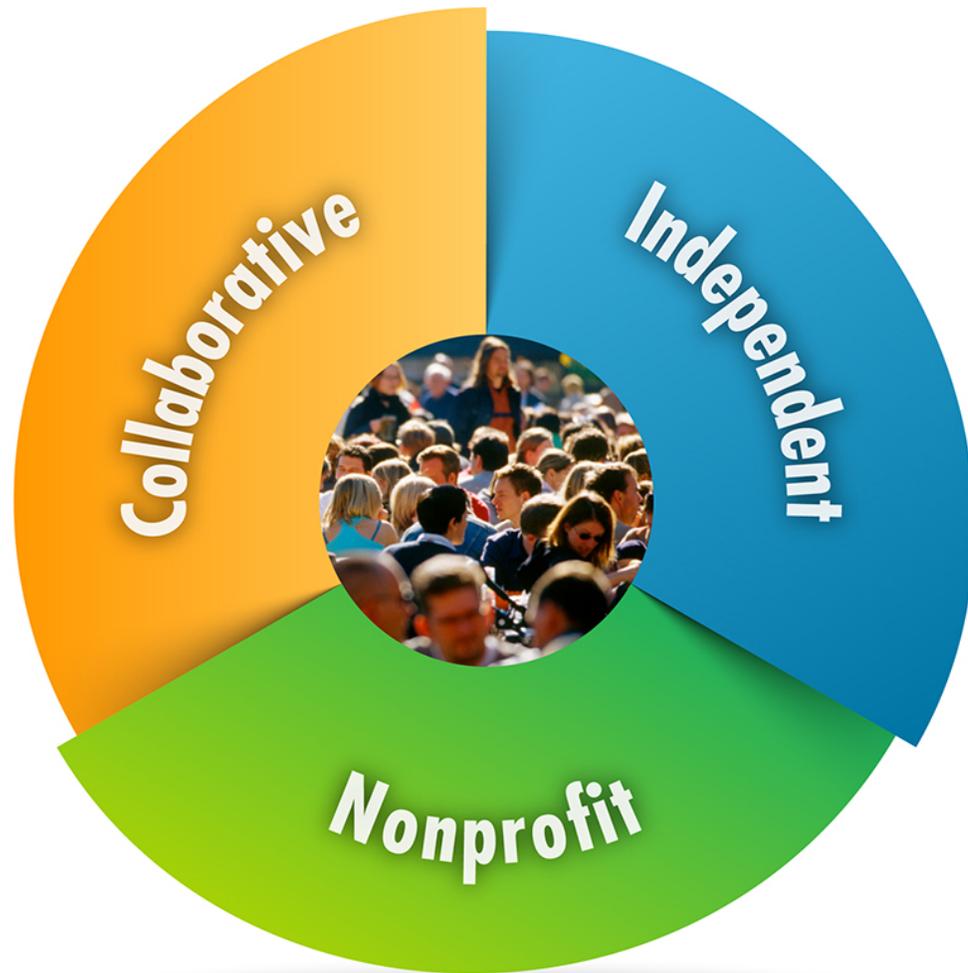


**Advisory Committee on Reactor Safeguards**

**June 20<sup>th</sup> 2018**

**Matt Gibson, P.E., CISSP**  
**Technical Executive- EPRI**

# Three Key Aspects of EPRI



## Independent

Objective, scientifically based results address reliability, efficiency, affordability, health, safety, and the environment

## Nonprofit

Chartered to serve the public benefit

## Collaborative

Bring together scientists, engineers, academic researchers, and industry experts

# Introduction

**Matt Gibson:**

**Licensed Professional Engineer- (Control Systems),  
CISSP- (Certified Information Systems Security Professional)**

- EPRI- 2013 - Present
- Duke/Progress Energy- 1982-2013
  - Fleet Process Systems Architect- 2002- 2013
    - *NUSTART Digital I&C, HFE, and Cyber Security Lead AP1000*
    - *Duke/Progress Legacy Fleet Digital I&C Modernization Architect*
    - *Design and System Engineering, Technology Assessment and Integration*
  - Nuclear IT/OT Manager- Robinson Plant 1994-2002
    - *Business and Digital I&C Systems*
    - *Telecommunications*
    - *Software Quality Assurance(SQA) and Cyber Security*
  - Digital I&C/Computer Technician and Specialist – 1982-1994
    - *System Development and Maintenance*
- Electronic Warfare Specialist – US Navy 1975 - 1982



# Agenda

- Nexus of Digital Upgrades with Plant Modernization
- Discuss Systems Engineering and its Benefits
  - How it will be used EPRI Digital Design Guide
- Present and Discuss the Digital Engineering Guide
  - History
  - Structure
  - Benefits
  - Examples
- Discuss Cyber Security Integration
- Discus Risk Integration

# The Modernization of Nuclear Plants

## VISION

Achieve economic viability of nuclear power through RADICAL and TIMELY transformative innovation & modernization, including:

-  Business Process Transformation
-  Monitoring
-  Analytics
-  Automation
-  Integration

## GOALS



Achieve local market economic competitiveness through cost reductions

## COMMON ENABLERS

**CIM**

Common Information Model



Agile Business Processes



Connectivity



Common Integrated Tools/Applications



Digital Upgrade



Inform Regulatory Change

## FUNCTIONAL AREAS



Operations



Radiation Protection



Emergency Preparedness



Maintenance



Security



Outage Management



Engineering



Work Management



Warehouse & Supply Chain



Chemistry



NDE



Training

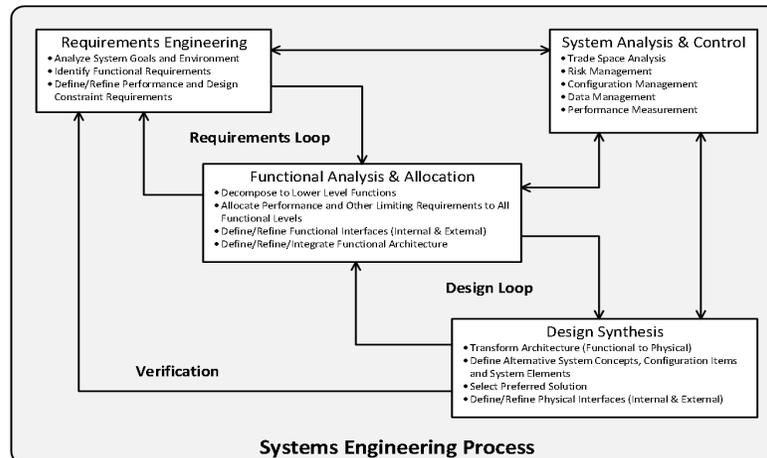
# Systems Engineering

**A Modern Engineering Process for Digital I&C**

# EPRI Systems Engineering Initiative

- EPRI has developed Systems Engineering (SE) insights with recent R&D.
  - Concluded with: *Systems Engineering Process: Methods and Tools for Digital Instrumentation and Control Projects*. (3002008018)
  - Validated the efficacy of the SE process for nuclear
  - Included benchmark of non-nuclear users
- Results from this research are now being integrated into a useable methodology.
  - Evolved into the “Integrated Digital System Engineering” strategy.
  - The EPRI *Digital Engineering Guide* (DEG) is scheduled to publish in November 2018, 3002011816
    - Consolidates related topical disciplines into a holistic process, using a core SE methodology
    - Contains “risk friendly” processes that allow local risk methods to be integrated
    - US utilities are first adopters with a DNP initiative to use the DEG via an industry standard procedure, NISP-EN-04

## Systems Engineering(SE) Methods -EPRI 3002008018

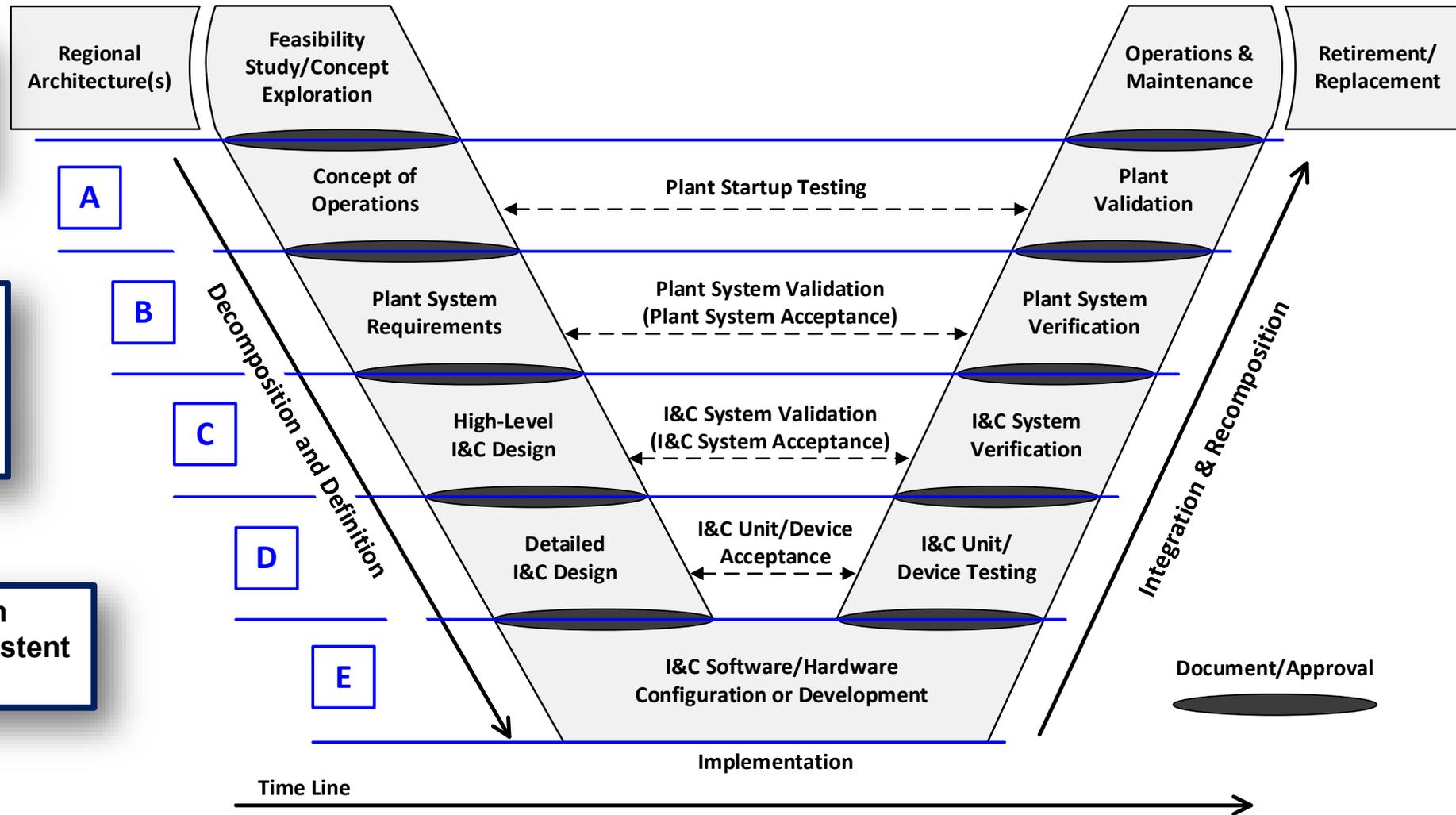


# Systems Engineering “V” Model

Model Includes all components including Software.  
Separate SQA not needed.

A facility change can enter at any level of this model, but engineering activities depend on information from at least one level above the change

Decomposition and Recomposition guide the level of effort to be consistent with the level of the change



**Digital Engineering Guide**  
**3002011816**  
**November 2018**

**A Practical Systems Engineering Process for Digital I&C Engineering**

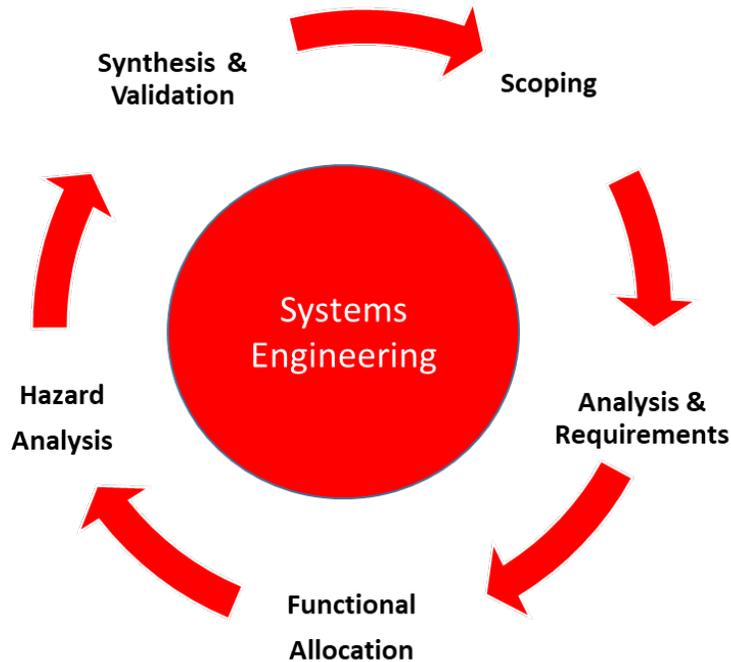
# EPRI Digital Engineering Guide (DEG)

- **Chapter 1 thru 3 Framework**

- Graded Approach
  - Configurability determination
  - Consequence determination
  - Activity Applicability determination
  - Structured Information guidance

- **Chapter 4 – Systems Engineering**

- Modeled after EPRI 3002008018 and ISO/IEC/IEEE 15288:2015
- **Synthesizes various ISO/IEC/IEEE standards.**
- Chapter 4 is the foundation for all remaining chapters



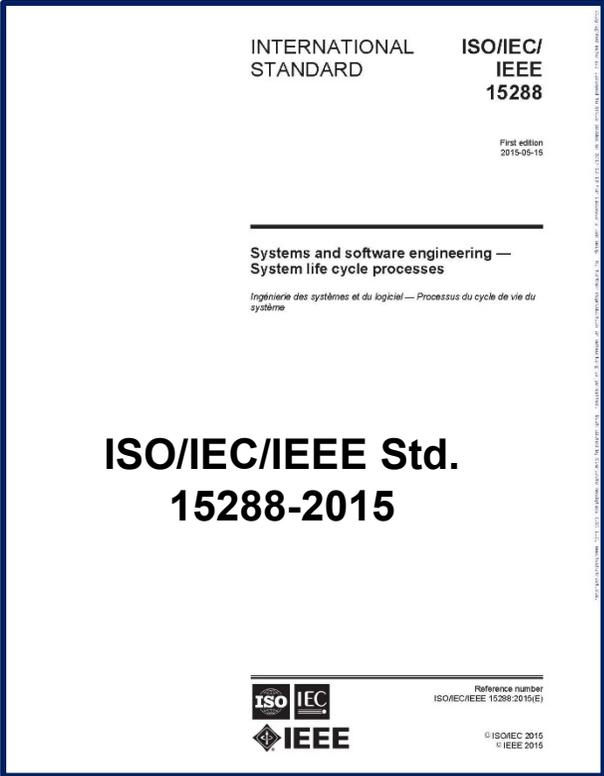
- **Chapters 5 thru 12 – Topical Guidance**

- Procurement
- Human Factors Engineering
- Data Communications
- Cyber Security
- Plant Integration Design
- Testing
- Configuration Management
- Digital Obsolescence Management

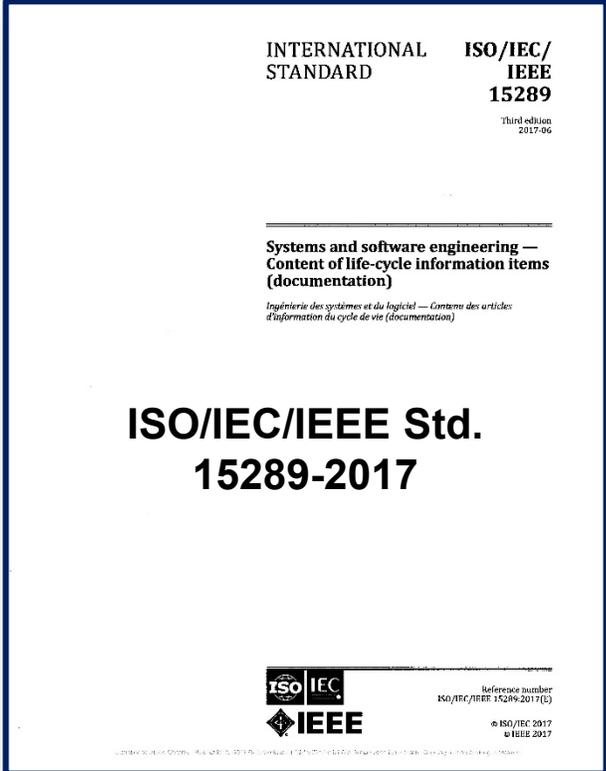
# Regulatory Mapping Guides

- A series of separate companion reports, one for each region
  - Separate reports allow for each one to be updated independently as needed.
  - This idea is proven in the Cyber Security Technical Assessment Methodology-TAM (EPRI 3002008023). A separate companion report (EPRI 3002010676) provides a template for mapping TAM results to NEI 08-09 security controls.
- The DEG mapping guides will map the DEG activities or tasks/deliverables to regional regulations (NRC rules in US, ONR in UK, etc.)

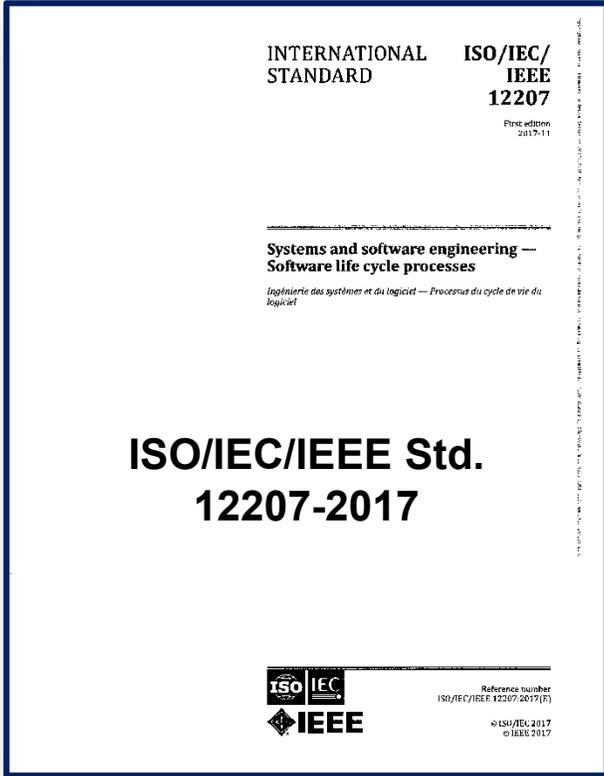
“This document specifies the purpose and content of all identified systems and software life-cycle information items...”



“This International Standard does not detail information items in terms of name, format, explicit content and recording media. ISO/IEC/IEEE 15289 addresses the content for life cycle process information item (documentation).”

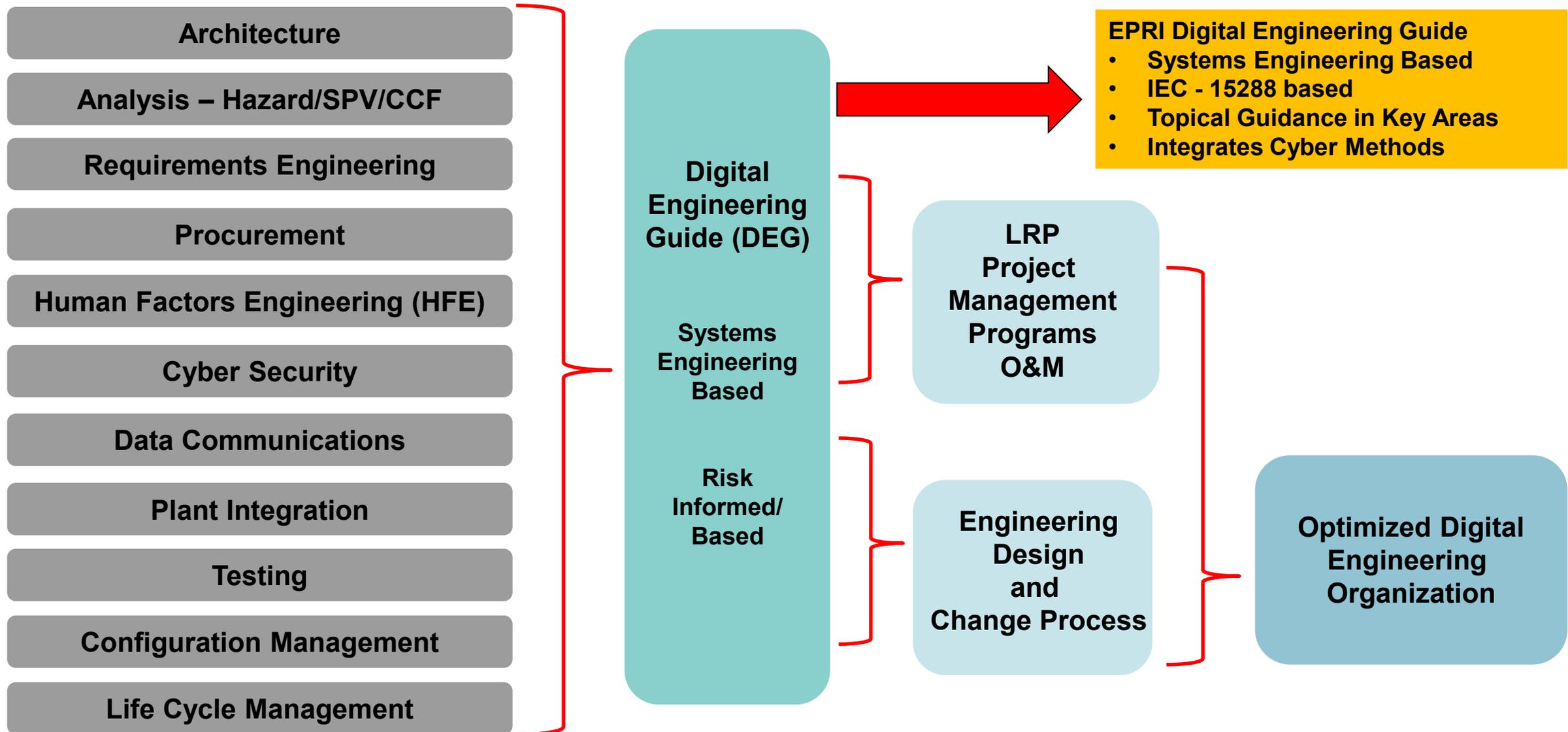


**Standards are Synthesized into Actionable Guidance**



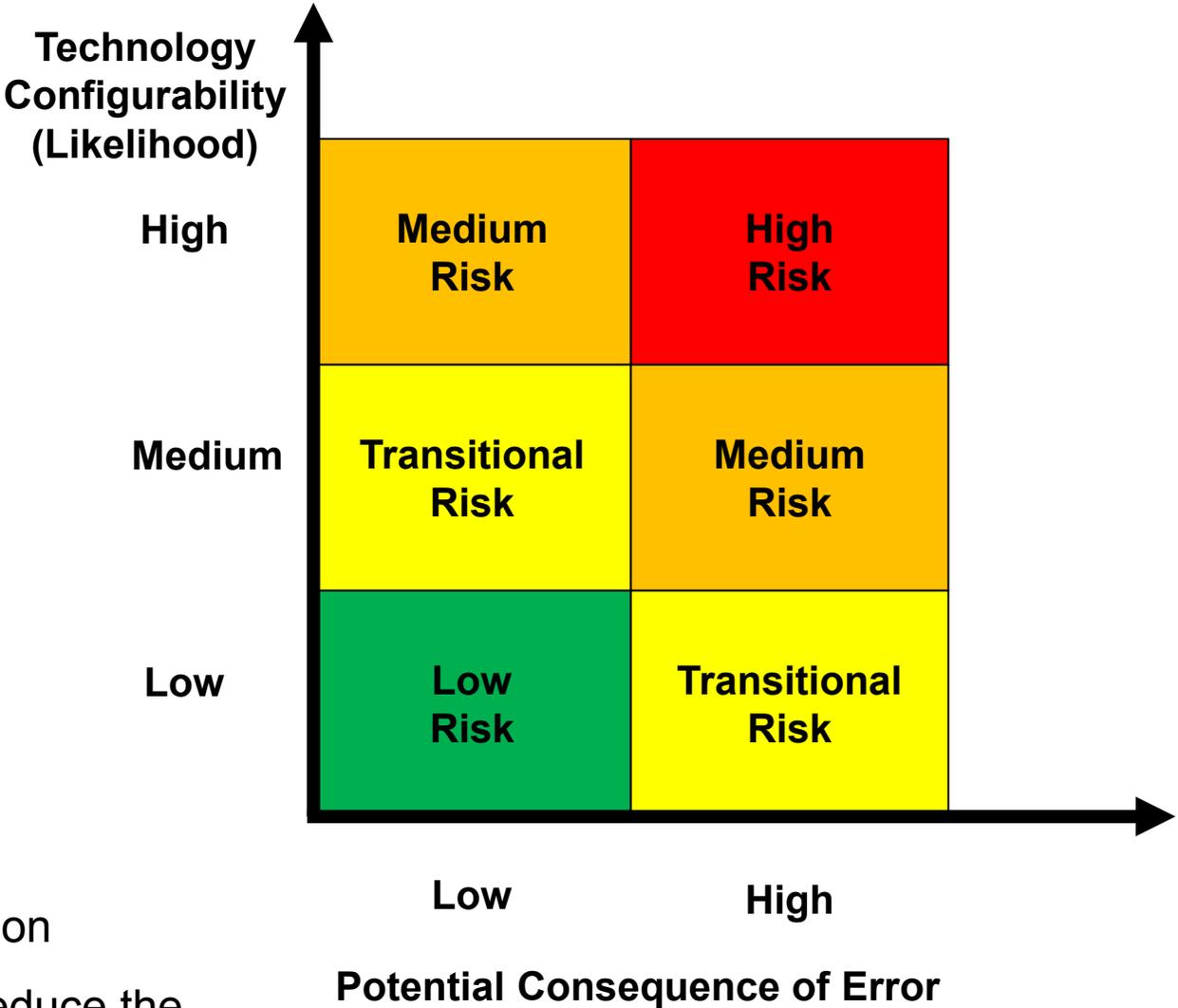
“ISO/IEC 12207:2008 (IEEE Std. 12207- 2008) does not always specify when software information items are to be prepared, nor does it identify information item contents.”

# Integrated Digital Systems Engineering



# DEG Graded Approach

Applicability



- The DEG is Activity Based
- If Applicable then.....
  - Consider Risk
  - Drives level of Activity Rigor and Documentation
  - Rigor is defined as assurance methods that reduce the likelihood of error
  - Activities can be completed without documentation

# Graded Approach

- **Step 1: Configurability Screen**



- **Low** (A Few Settings)
- **Medium** (Wide Range of Settable Parameters)
- **High** (Custom Application Software)

 DELIVERING THE NUCLEAR PROMISE. nuclear matters	Nuclear Industry Standard Process - Engineering NISP-EN-04	
	Standard Digital Engineering Process	Draft <u>Revision</u> Page 50 of 98

**ATTACHMENT 7**  
Page 1 of 1

**Configurability Grading Criteria**

Programmable electronic equipment (PEE) shall be classified as "high configurability" if one or more of the following criteria are satisfied:

- PEE applications are developed by or for the end user via a Full Variability Language and/or a Limited Variability Language.
- The PEE is a collection of module types that can be interconnected in a physical architecture that is synthesized from system design criteria and an application-specific functional architecture.
- Using engineering tool software, application-specific modules are developed such that the modules can be interconnected in a physical architecture that is synthesized from system design criteria and an application-specific functional architecture.
- Application-specific operator, maintenance, or engineering workstation displays are user configurable via engineering tool software that provides a library of display objects and/or a method for developing display objects, and a method for developing workstation displays.
- Application-specific control functions are user configurable via engineering tool software that provides a function block library and a method for developing control logic. The engineering tool software may also provide a method for developing or programming custom function blocks.

PEE shall be classified as "medium configurability" if none of the "high configurability" criteria are satisfied and one or more of the following criteria are satisfied:

- PEE applications are developed by or for the end user via a Fixed Program Language.
- The PEE is user configurable by setting one or more parameter values within a range defined by the product vendor. Parameter values are set using the product faceplate and/or a data communications port connected to a mobile device provided with configuration tool software supplied by the product vendor or a third party.
- The PEE is user configurable by removing an internal device, assembly, or circuit board and replacing it with a different version.
- The PEE is user configurable by loading a different version of firmware via a data communications port connected to a mobile device provided with configuration tool software supplied by a vendor or a third party.
- The PEE is user configurable via hardware settings, such as dip switches, jumpers, potentiometers, etc.

PEE shall be classified as "low configurability" if it does not satisfy any of the "high configurability" criteria or the "medium configurability" criteria.

# Graded Approach

- **Step 1: Configurability Screen**

- Low (A Few Settings)
- Medium (Wide Range of Settable Parameters)
- High (Custom Application Software)

- **Step 2: DEG Activity Applicability** 

- Activity Not Applicable – Technology/Function does not exist
- Activity Conditional – See each DEG Section Guidance
- Activity Required

Project	Replace L&N Paper Recorder with Yokogawa DX2000 Common Design Package - Indication Only, No Data Communications				
	Digital Engineering Guide Activities	Configurability			RE/RS Decision
		Low	Med	High	
3	I&C Programs, Plans and Lifecycles				
3.1	I&C Program Management				
3.1.1	I&C Strategic Plan	N	C	R	Common Design Package
3.1.2	Equipment & Vendor Selection Criteria	C	C	R	Yokogawa DX 2000 /xx/yy/zz/aa/bb
3.1.3	HFE Program Plan		C		per HFE checklist and/or DEG Chapter 7
3.1.4	Cyber Security Plan		C		Applicable
3.2	Standard Design Process				
3.3	Systems Engineering Process				
3.3.1	Vee Model Activities		R		Yes - see EPRI example
3.3.2	Process Model Activities		R		Yes - see EPRI example
3.4	System Development Lifecycle (SDLC)				
3.4.1	Development Activities in the Generic SDLC		C		No
3.4.2	Verification & Validation Activities in the Generic SDLC		C		No
3.5	Graded Approach				
3.5.1	Technology Configurability		R		See configurability screen
3.5.2	DEG Activity Selection		R		This screen
3.5.3	Risk Reduction		R		See DEG section guidance
3.6	Vendor Oversight				
3.6.1	Develop Vendor Oversight Plan	N	C	R	if 3rd party qual/CGD
3.7	Technical Transfer				
3.7.1	EPRI Computer Based Training	C	C	R	Yes
3.7.2	EPRI Classroom Training	C	C	R	Yes
3.7.3	Vendor Training	N	C	R	Read the manual
4	Analyses				
4.1	Initial Scoping Phase				
4.1.1	Perform Problem/Needs Analysis		R		Obsolescence driven
4.1.2	Develop I&C Insights from Existing Analyses	C	C	R	HRA or SFA
4.1.3	Perform Operating Experience Review		R		Yes
4.1.4	Develop Hazard Analysis Plan	N	C	R	No
4.2	Conceptual/Common Design Phase				
4.2.1	Develop or Confirm Preliminary Hazard Analysis	C	C	R	No formal FMEA, but document failure modes in the package
4.2.2	Assess CCF Susceptibility		R		if in multiple division - and include CCF P/Ls to the extent possible in c
4.2.3	Perform CCF Coping Analysis (if needed)		R		if susceptible
4.3	Detailed Design Phase				
4.3.1	Develop or Confirm Detailed Hazard Analysis		R		see 4.2.1
4.3.2	Identify & Resolve Single Point Vulnerabilities (SPV)		C		TBD
4.3.3	Resolve Remaining Hazards		R		see 4.2.1
4.3.4	Verify Hazard Analysis Results		R		verify results of 4.2.1
4.4	Planning Phase				
4.4.1	Update PRA		C		application-specific
4.4.2	Validate Hazard Analysis Results		R		see 4.2.1
4.5	Installation/Testing Phase				
4.5.1	Validate Hazard Analysis Results		R		bench test
4.6	Closeout Phase				
4.7	Operations and Maintenance Phase				

For each activity in the DEG, this form provides suggested applicability by configurability category. However, RE/RS have the final decision.

# Graded Approach

- **Step 1: Configurability Screen**

- **Low** (A Few Settings)
- **Medium** (Wide Range of Settable Parameters)
- **High** (Custom Application Software)

- **Step 2: DEG Activity Applicability**

- Activity Not Applicable – Technology/Function does not exist
- Activity Conditional – See each DEG Section Guidance
- Activity Required

- **Step 3: Consequence Screen**

- **Low:** Does not meet High Consequence Criteria
- **High:** Meets Risk and Impact thresholds for High Consequences



 DELIVERING THE NUCLEAR PROMISE nuclear matters	Nuclear Industry Standard Process - Engineering NISP-EN-04	
	Standard Digital Engineering Process	Draft <b>Revision</b> Page 51 of 98

**ATTACHMENT 8**  
Page 1 of 1

Consequence Grading Criteria

Programmable electronic equipment (PEE) shall be classified as "high consequence" if it has the potential, via design error related malfunction, to directly result in any of the following unacceptable consequences:

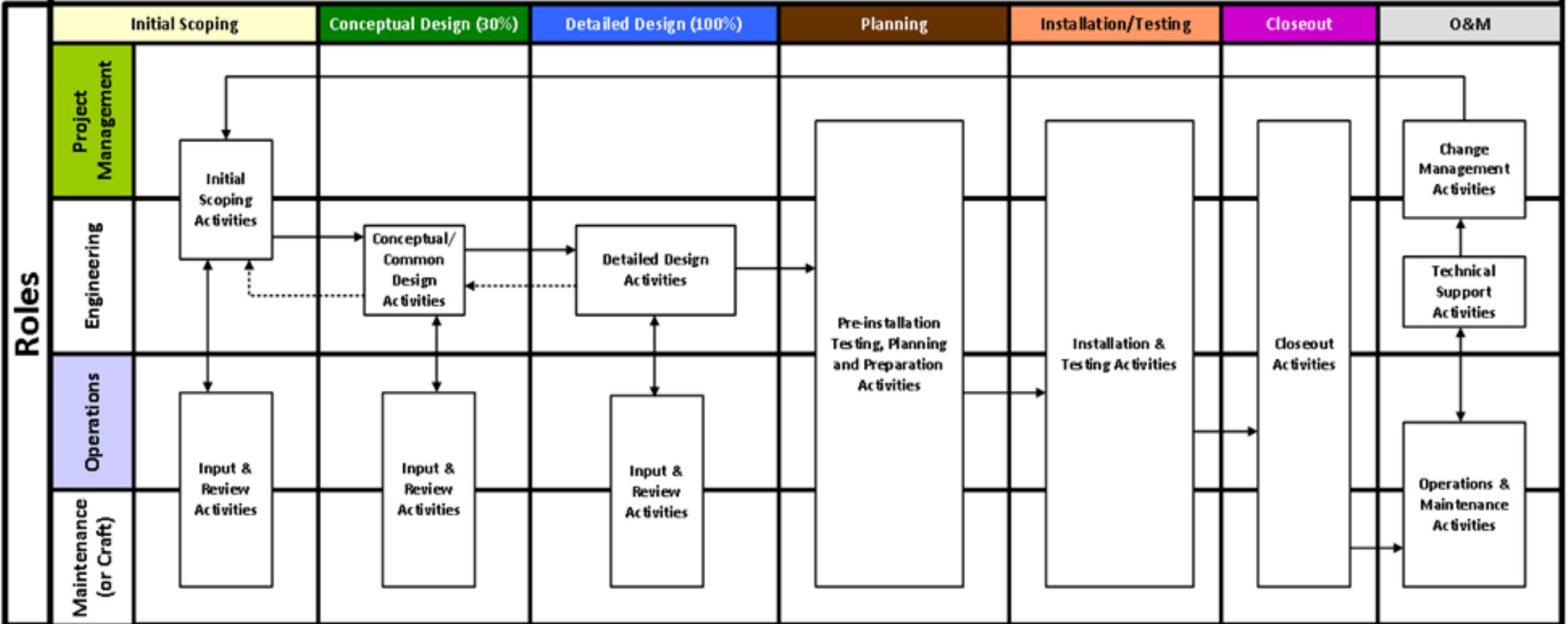
- Reactor scram/trip
- Significant power transient of > 20 percent plant transient
- Mitigating System Performance Index monitored component malfunction
- Complete loss of any of the following critical safety functions:
  - Core, reactor coolant system, or spent fuel pool heat removal
  - Containment isolation, temperature, or pressure
  - Reactivity control
  - Vital AC electrical power
- Loss of a Maintenance Rule high-safety-significant or risk-significant function

PEE shall be classified as "low consequence" if it does not satisfy any of the "high consequence" criteria.

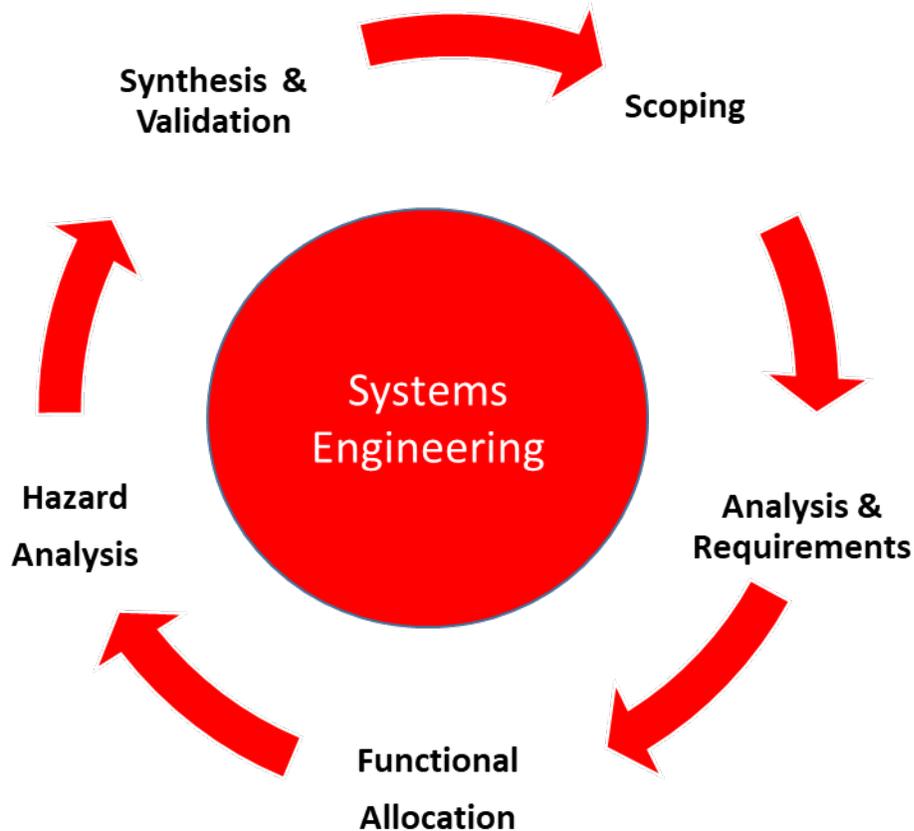
**Use these measures to drive the depth and rigor applied to the activities identified in Step 2**

# DEG Swimlane Visualization

## Design Change Process Phases



# Chapter 4 – Systems Engineering



- Phase Based using Perform/Confirm method
- Iterates through the SE process for each phase in a non-linear fashion
- Includes links to the topical chapters
- Iteratively converges on the final synthesized design
- Addresses:
  - Division of Responsibility (DOR)
  - Requirements Development
  - Hazard Analysis (including CCF) and Mitigations
  - Architecture Development
  - Functional Allocation ( including Human/System Allocation)
  - Verification and Validation
  - Testing
  - Transition to the O&M Phase

# Digital Engineering Guide

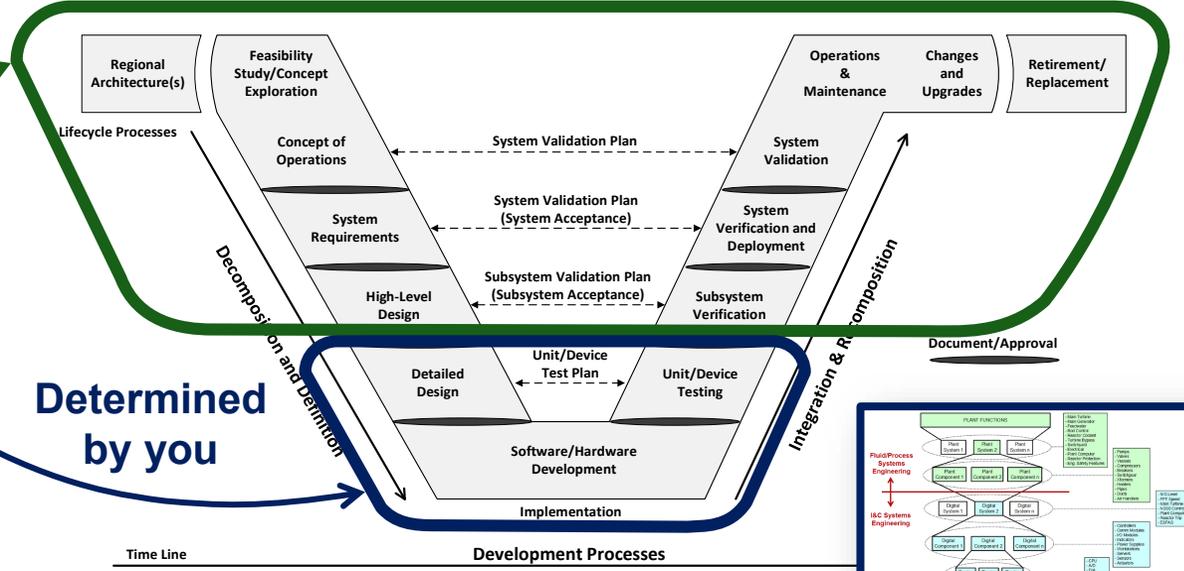
## Real World Examples

# SE Process Example 1

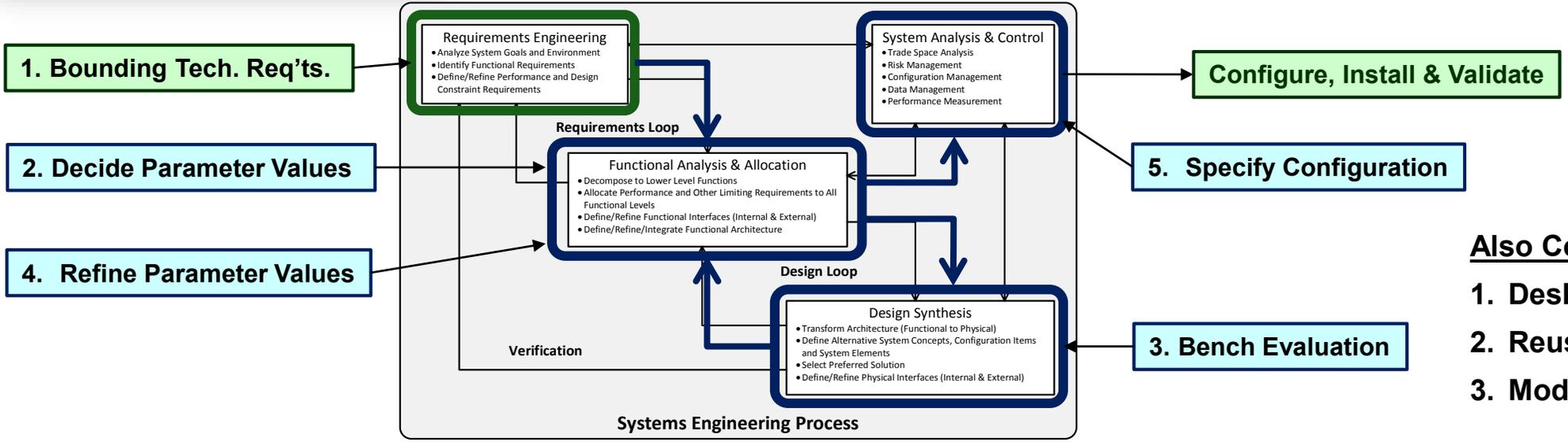
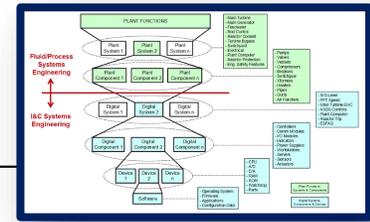


1. Bounding Technical Req'ts.
2. Decide Parameter Values
3. Bench Evaluation
4. Refine Parameter Values
5. Specify Configuration

Predetermined by the plant and plant system designs.

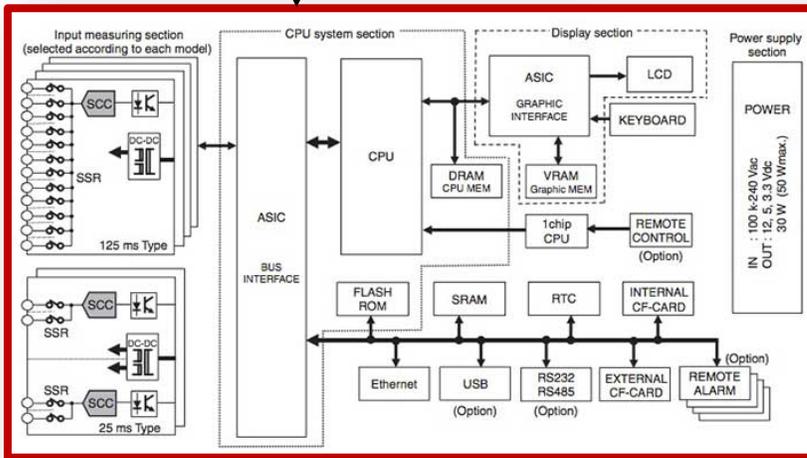


Determined by you



- Also Consider:**
1. Desktop Simulation
  2. Reusable Style Guide
  3. Model Number Optimization

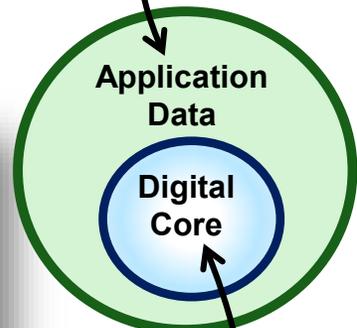
# SE Process Example 1 (cont.)



\*per IEC 61508-3

1. Bounding Technical Req'ts.
2. Decide Parameter Values
3. Bench Evaluation
4. Refine Parameter Values
5. Specify Configuration

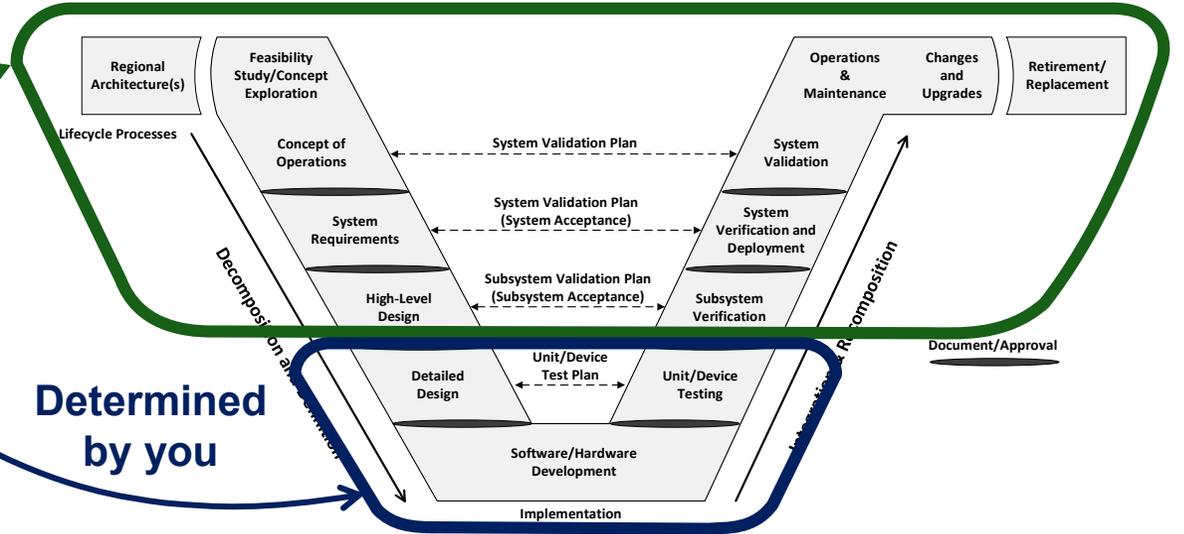
Fixed Program Language\*



Full Variability Language\*

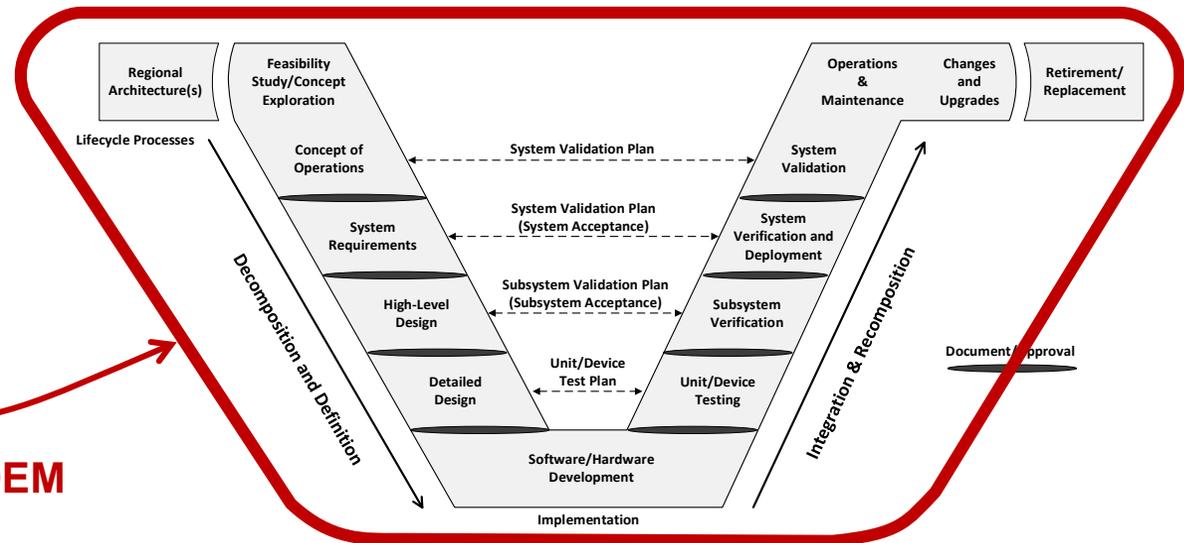
Performed by OEM

Predetermined by the plant and plant system designs.



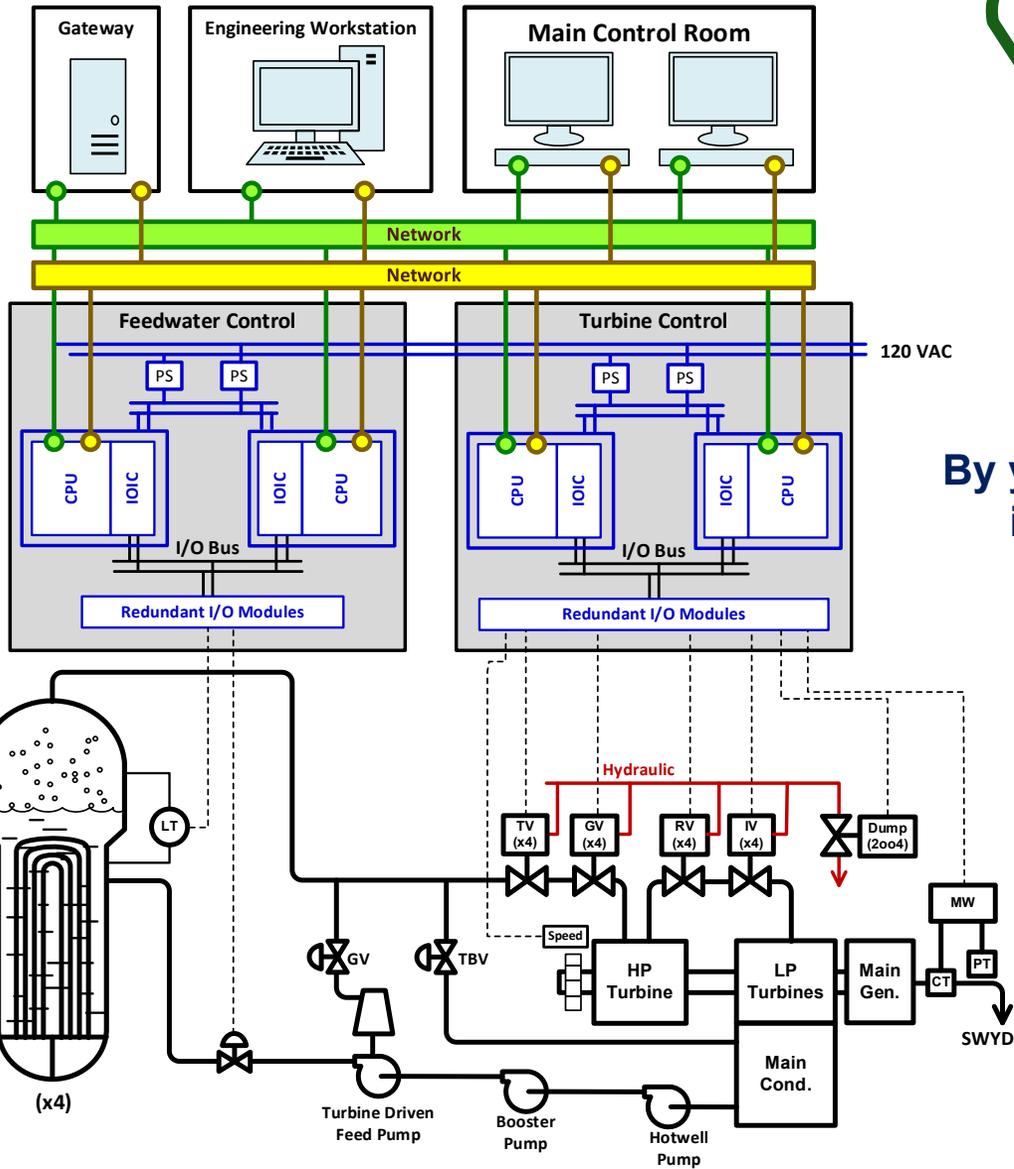
Determined by you

Time Line Development Processes

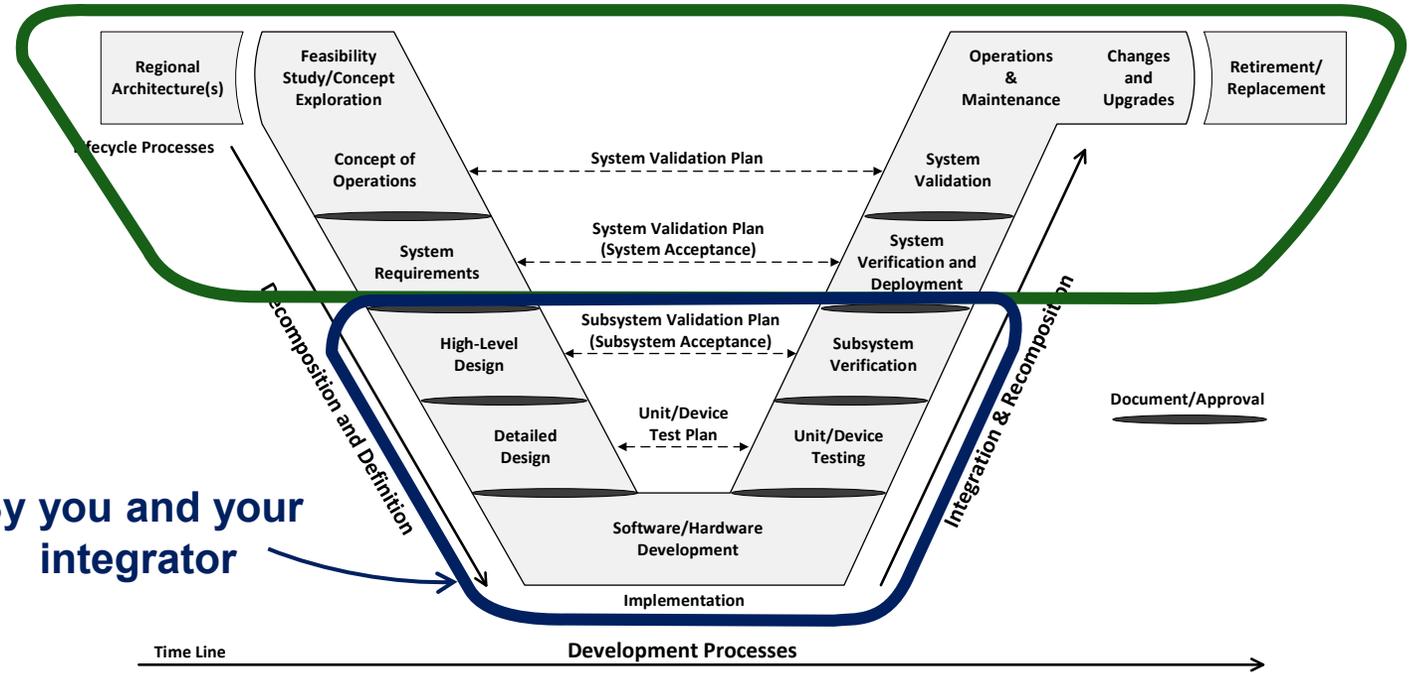


Time Line Development Processes

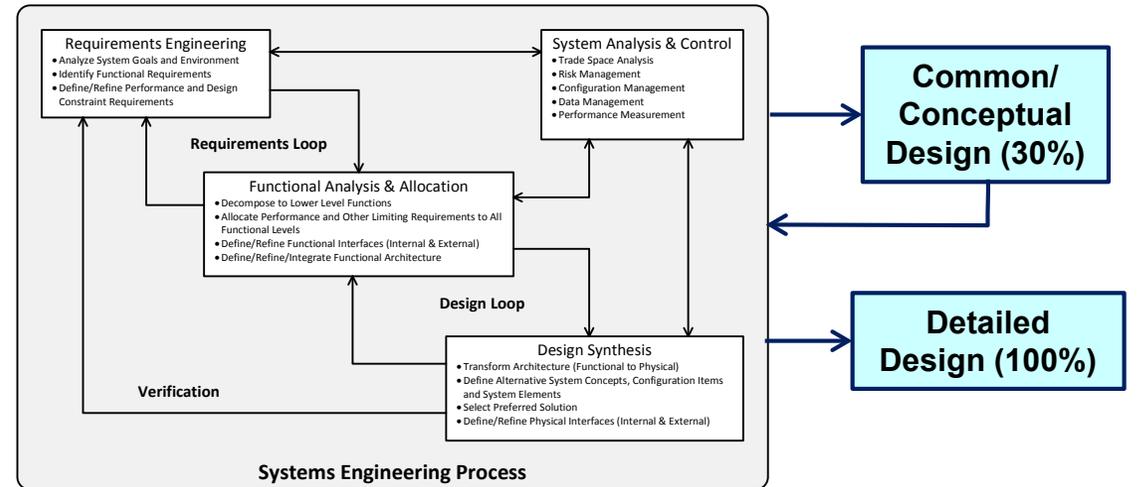
# SE Process Example 2



Predetermined by the plant and plant system designs.

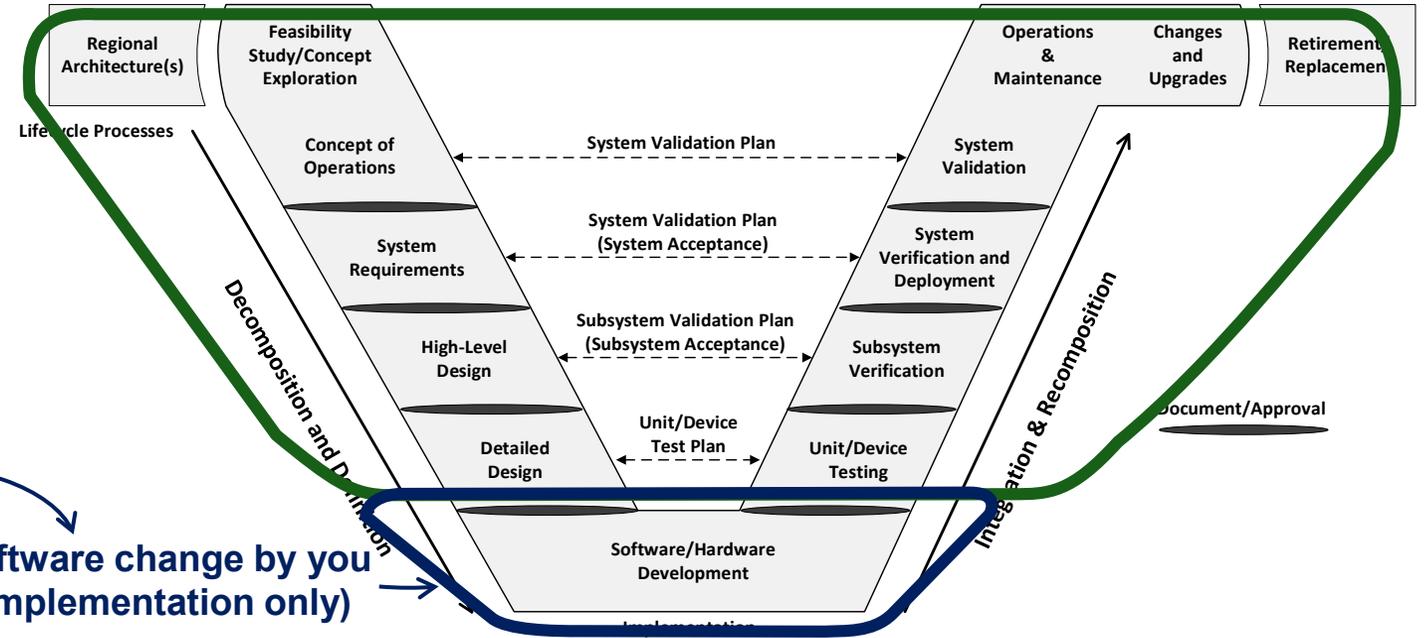
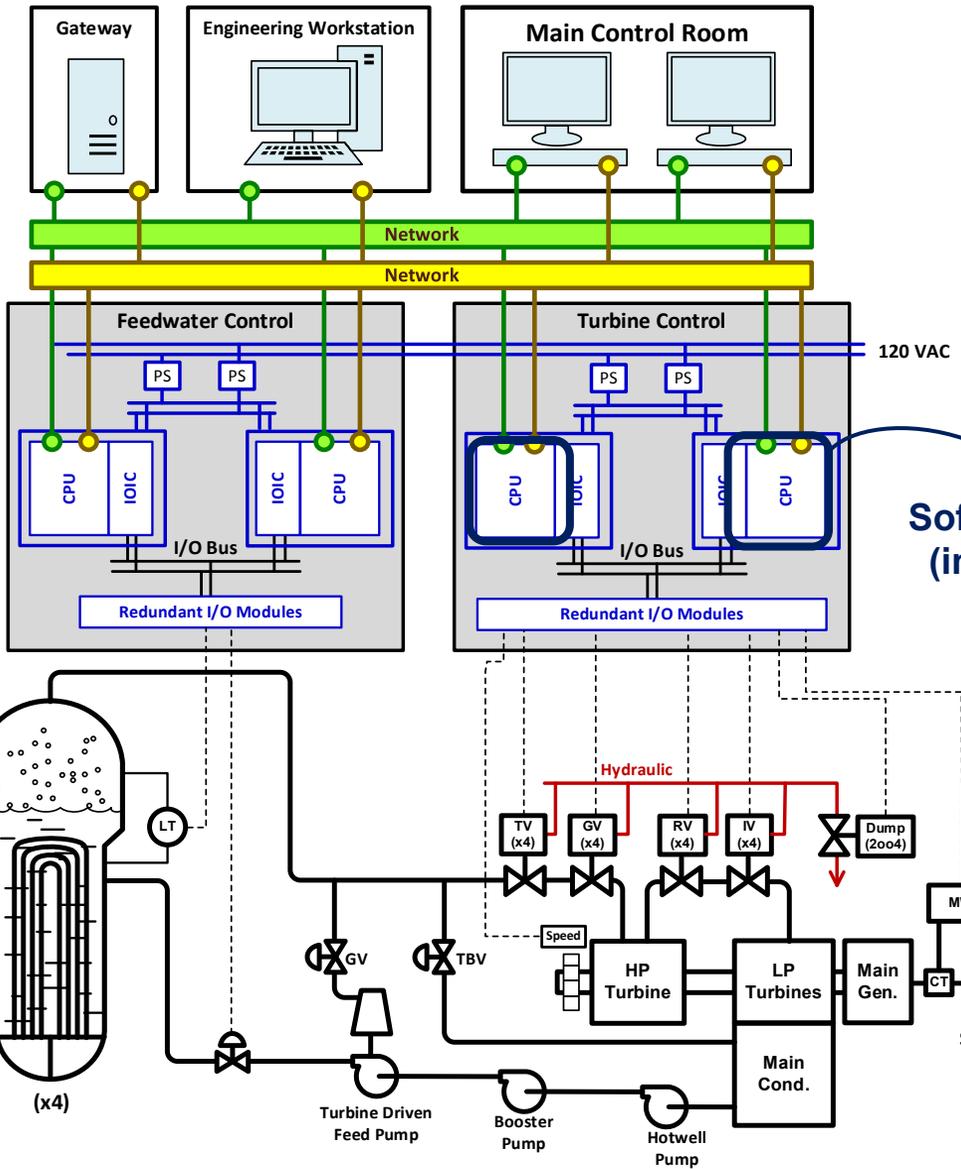


By you and your integrator

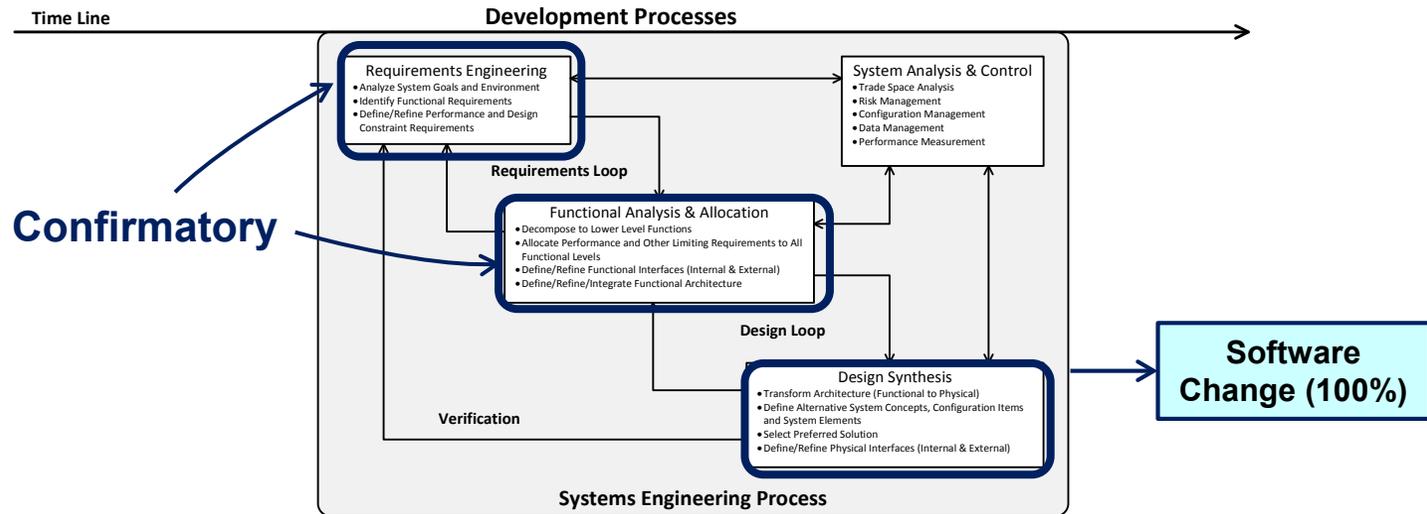


# SE Process Example 3

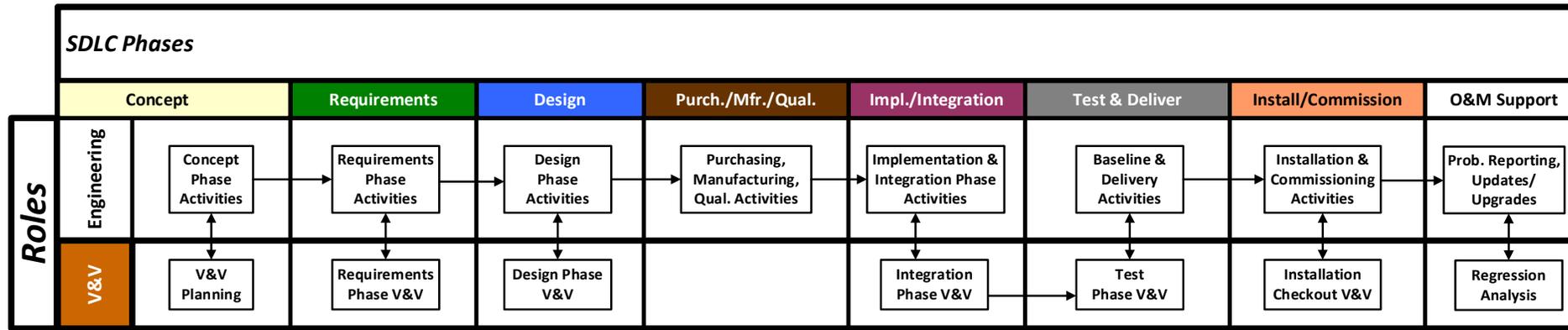
Predetermined by the plant, plant system, and I&C system designs.



Software change by you (implementation only)



# Systems Engineering Model evolves SQA

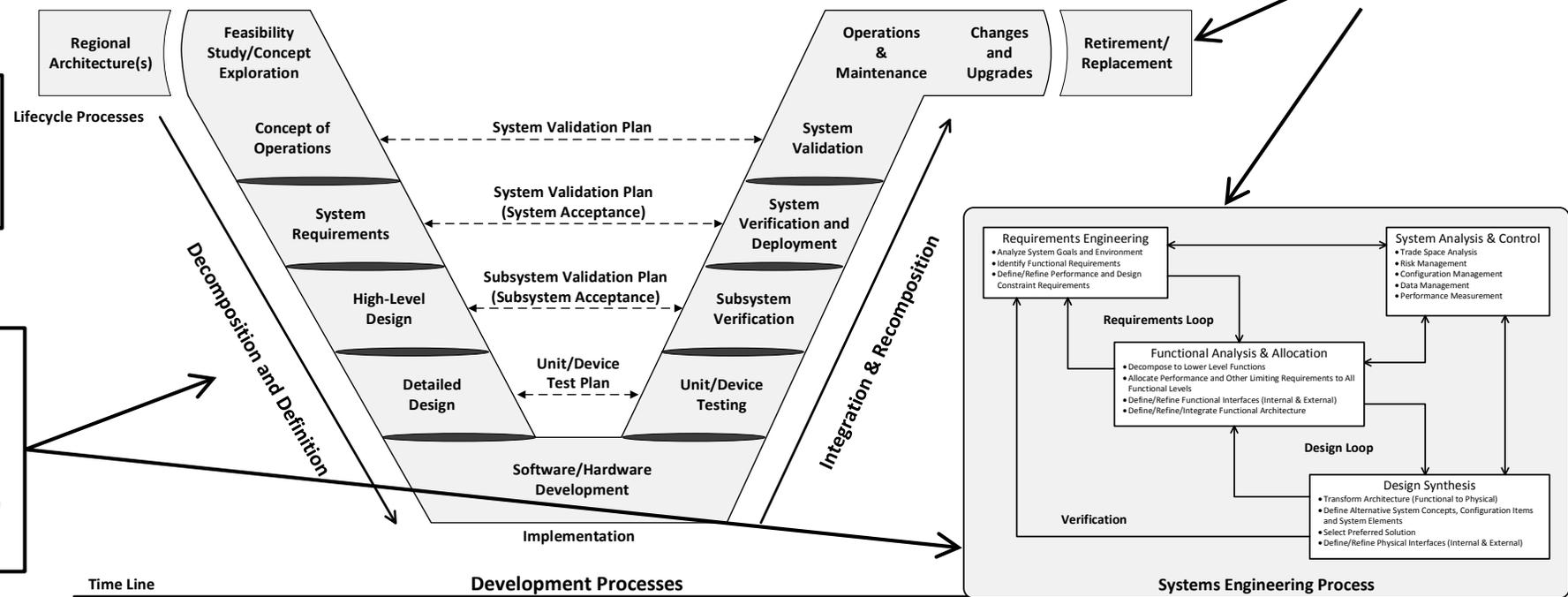


**Traditional SDLC Only**

**Systems Engineering**

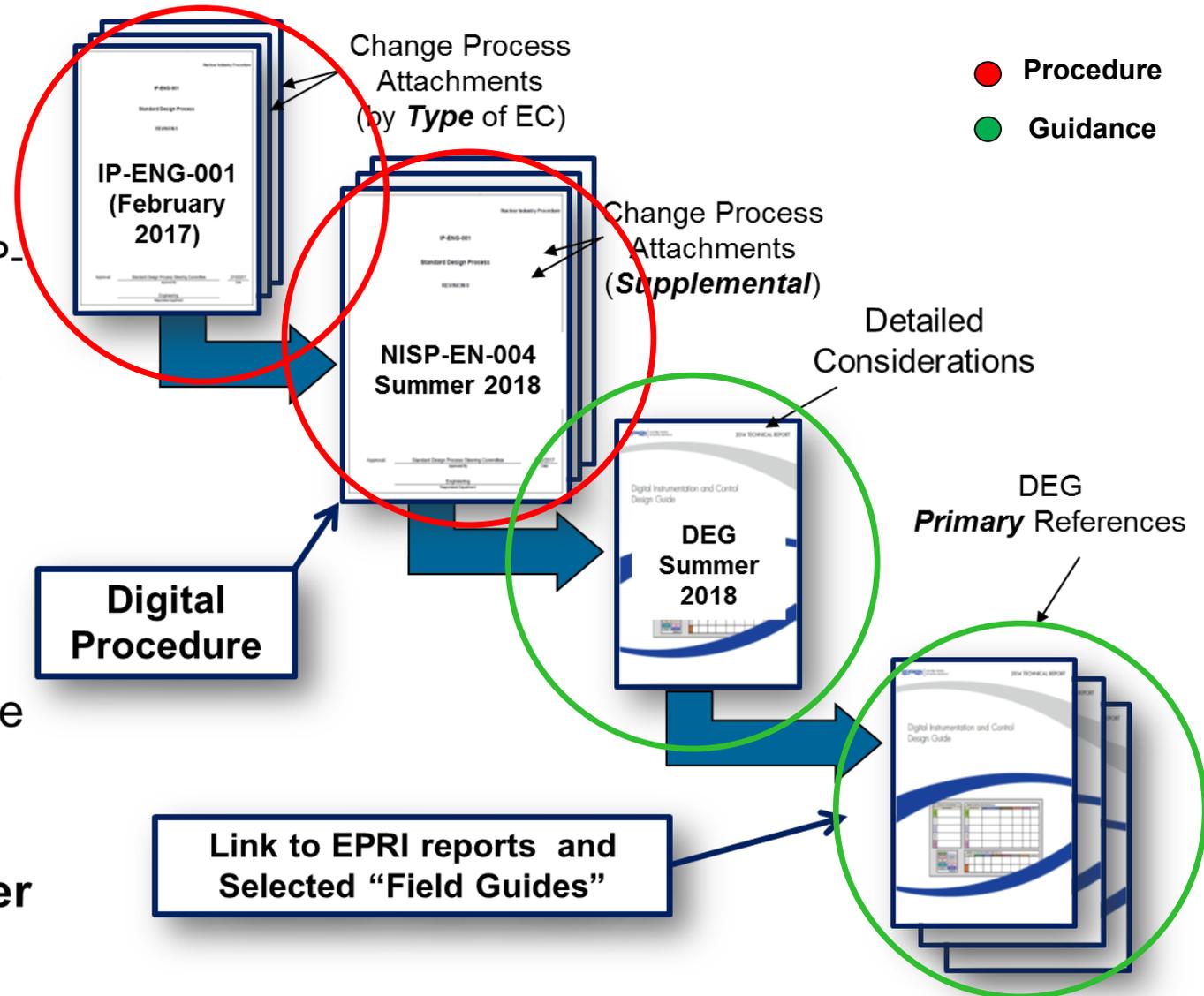
A linear, gate-driven system development lifecycle (SDLC) process described in IEEE Std.

An iterative process that promotes system architecting, decomposition, discovery, refinement, and recomposition, described in EPRI 3002008018

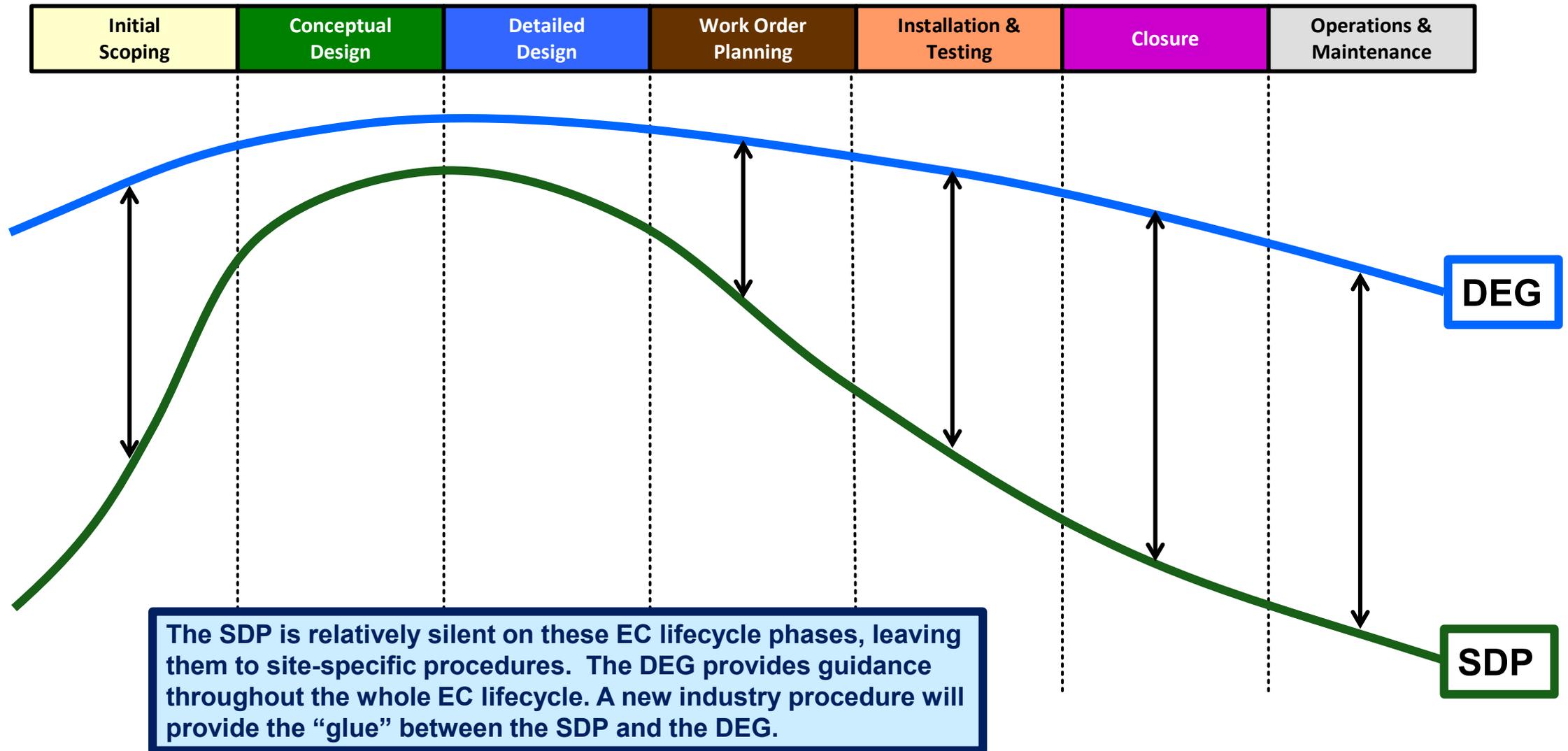


# US Industry Plan to Use the DEG

- IP-ENG-001 remains the Package Development Process
  - But revised (a little) to recognize NISP-EN-004 activities
- NISP-EN-004 is the Digital Specific Topical Procedure
  - Same process attachments as IP-ENG-001, tailored with DEG-specific supplemental information
  - Provides the user with “what to do”
- DEG still provides detailed guidance on design considerations, “skill of the craft”, and primary reference
- **Digital Training and Tech Transfer completes the framework**



# Relative Depths of SDP and DEG Guidance



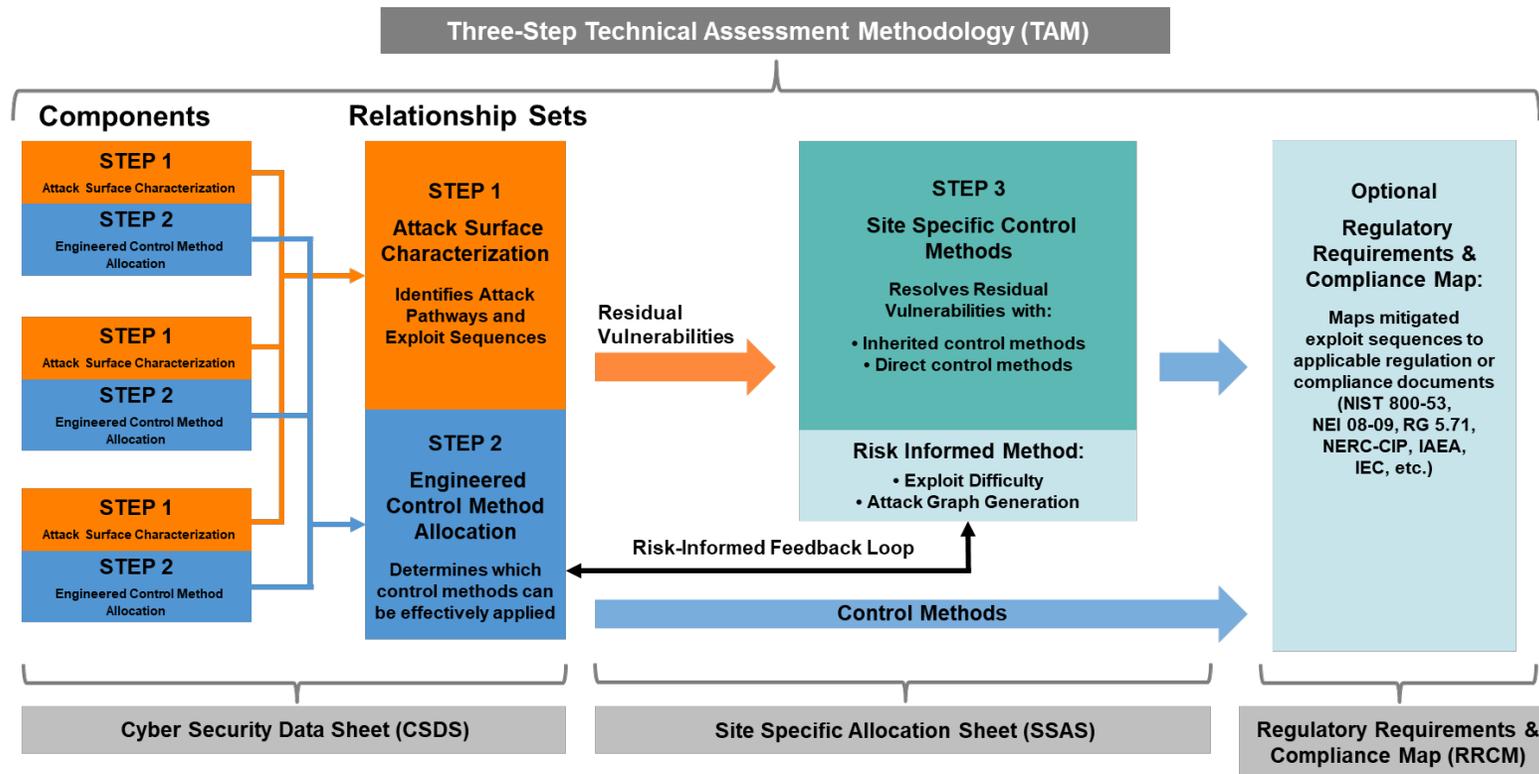
# Topical Area Perspectives

**Cyber Security/Engineering Integration**  
**Risk and Reliability/Engineering Integration**

# EPRI Technical Assessment Methodology (TAM)

- TAM published Oct 2016
- Early Utility adopters
  - Vogtle 3&4
  - Barakah(UAE)
  - Horizon (UK- under consideration)

- Revision 1 scheduled for August 2018
  - EPRI Product ID: 3002012752
  - Compatible with most existing standards and regulation including IEC 62443
  - **Integration with Supply Chain Fall 2018**



▪ **Designed to integrate into the overall engineering and design processes, including the DEG.**

- Leads the transition to sustainable engineering-based cyber assessment and mitigation methodologies.
- Standardizes the assessment methodology and documentation

# EPRI Technical Assessment Methodology (TAM)

## ■ Key Features

### ■ Efficient and complete

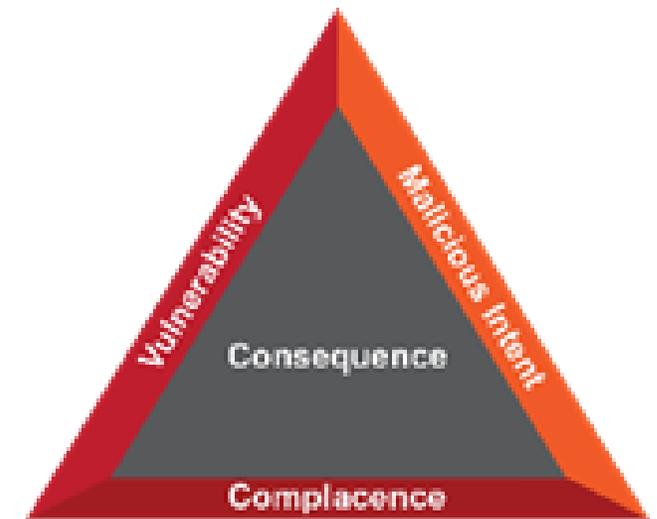
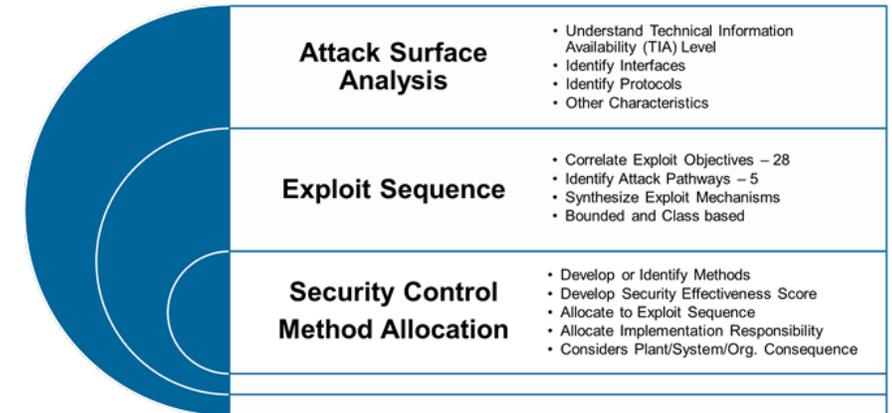
- Identifies actual vulnerabilities and exploit sequences via data flow and control flow analysis
- Identifies the most effective mitigation
- Scores the exploit difficulty for use with consequence and risk methods becoming risk informed

### ■ Leverages non-traditional control methods

- Identifies normal system features that can be used for security functions ( e.g. Maintenance Logs)

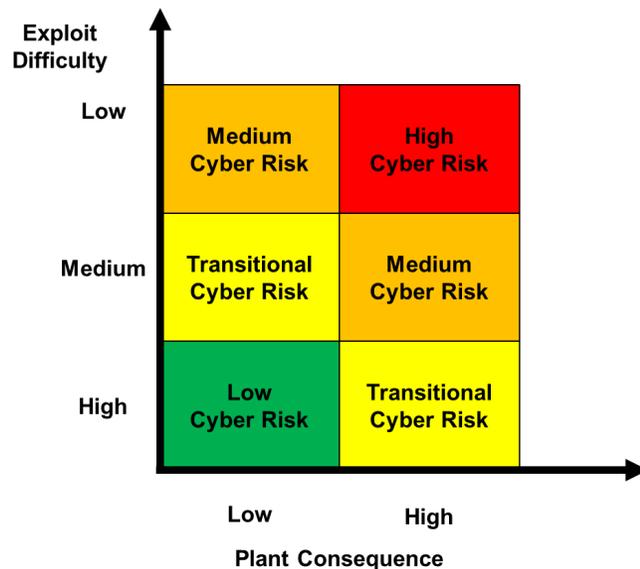
### ■ Modular

- Can be executed by different organizations, in different places, and at different times.
- Modular results can be combined through Relationship Sets to achieve holistic outcomes.
- Can be used anywhere. From within the supply chain through operational commissioning, Including the construction phase.
- Can be used to assess services as well.



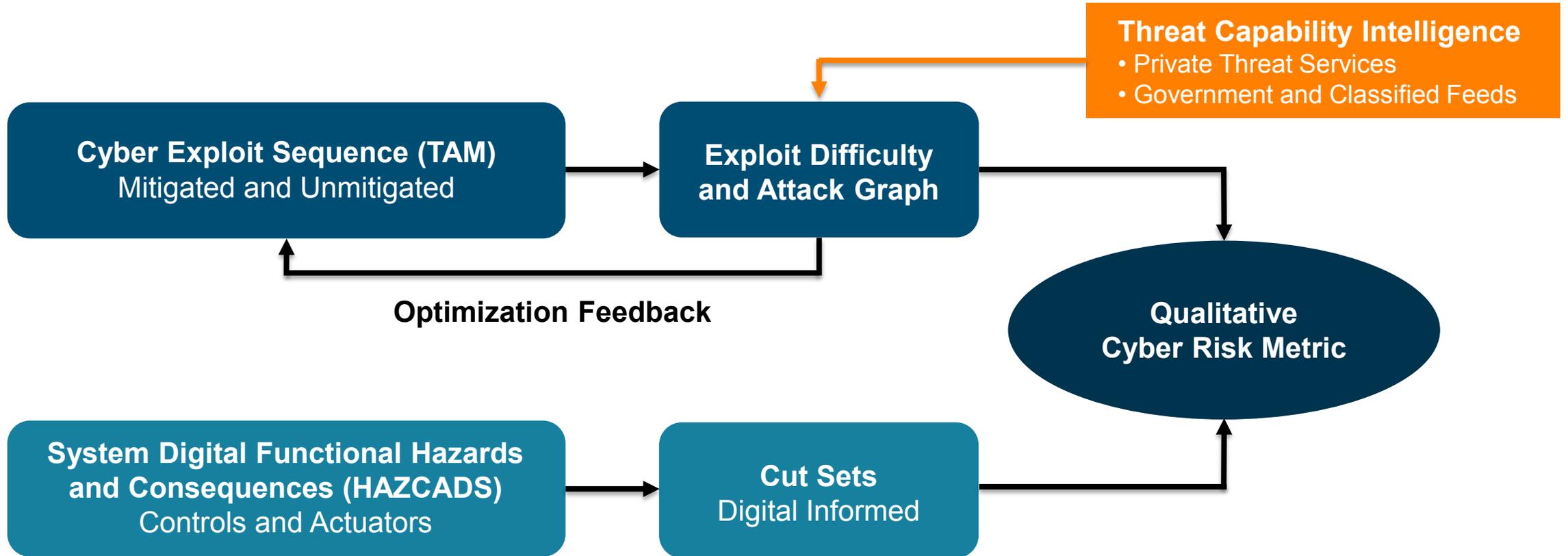
# Risk Informed Cyber Security Methods

- A qualitative approach is needed given the software based nature of cyber vulnerabilities and threat variabilities.
- Method uses exploit difficulty vs. equipment failure probabilities
- Traditional PRA approaches lack the insight and completeness required to provide an accurate or complete cyber risk.



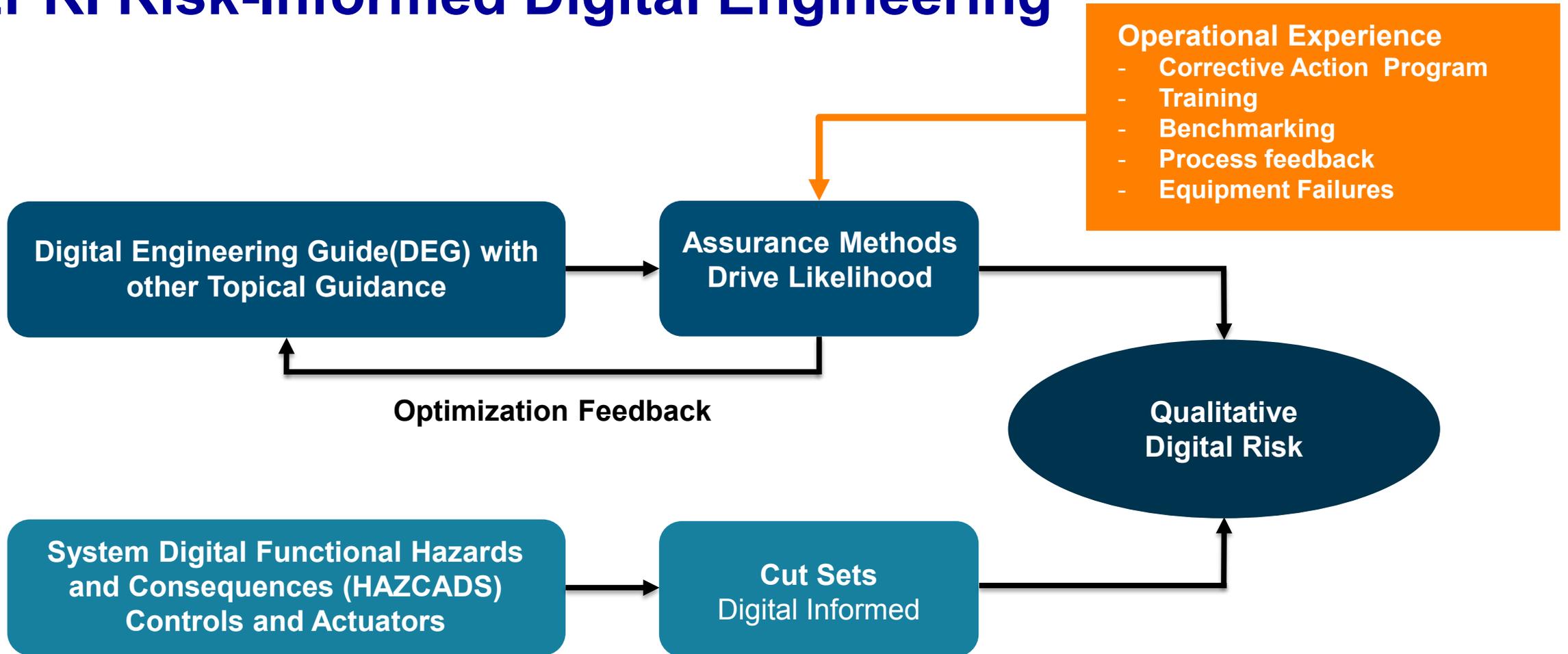
- **Industry Benefits include the ability to:**
  - aligns resources with actual risk
  - reduce cyber vulnerability mitigation cost
  - limit cyber mitigation to a sustainable but effective scope
  - provide consistent cyber risk determinations
  - improve digital risk insights generally
  - Integrates with broader Risk Informed Initiatives, (i.e. 10CFR50.69)

# EPRI Risk-Informed Cyber Security Process Model



**Effective vulnerability mitigation based on analyzed consequences informed by threat capability intelligence can dramatically REDUCE THE SENSITIVITY of a nuclear facility to changes in the threat environment.**

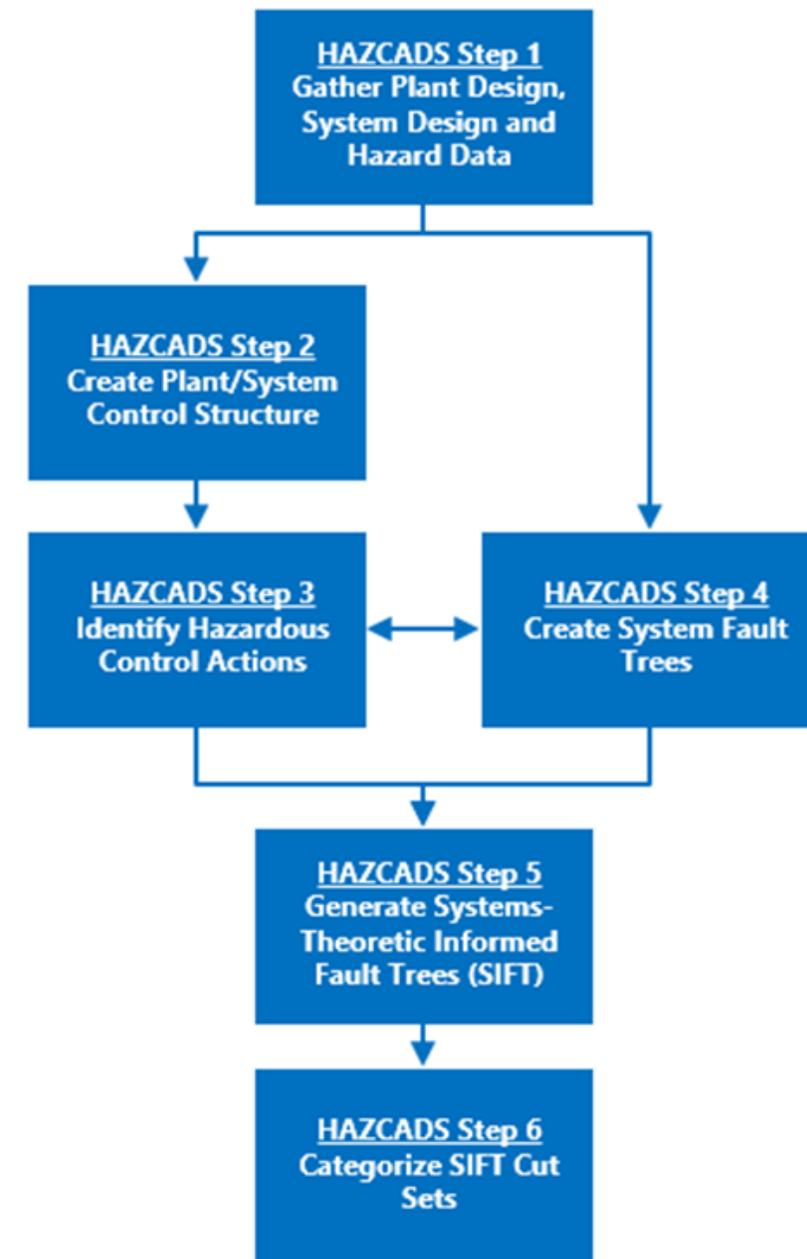
# EPRI Risk-Informed Digital Engineering



**Effective Digital Hazard Identification and Mitigation can dramatically REDUCE THE SENSITIVITY of a nuclear facility to problems with Digital Technology introduction.**

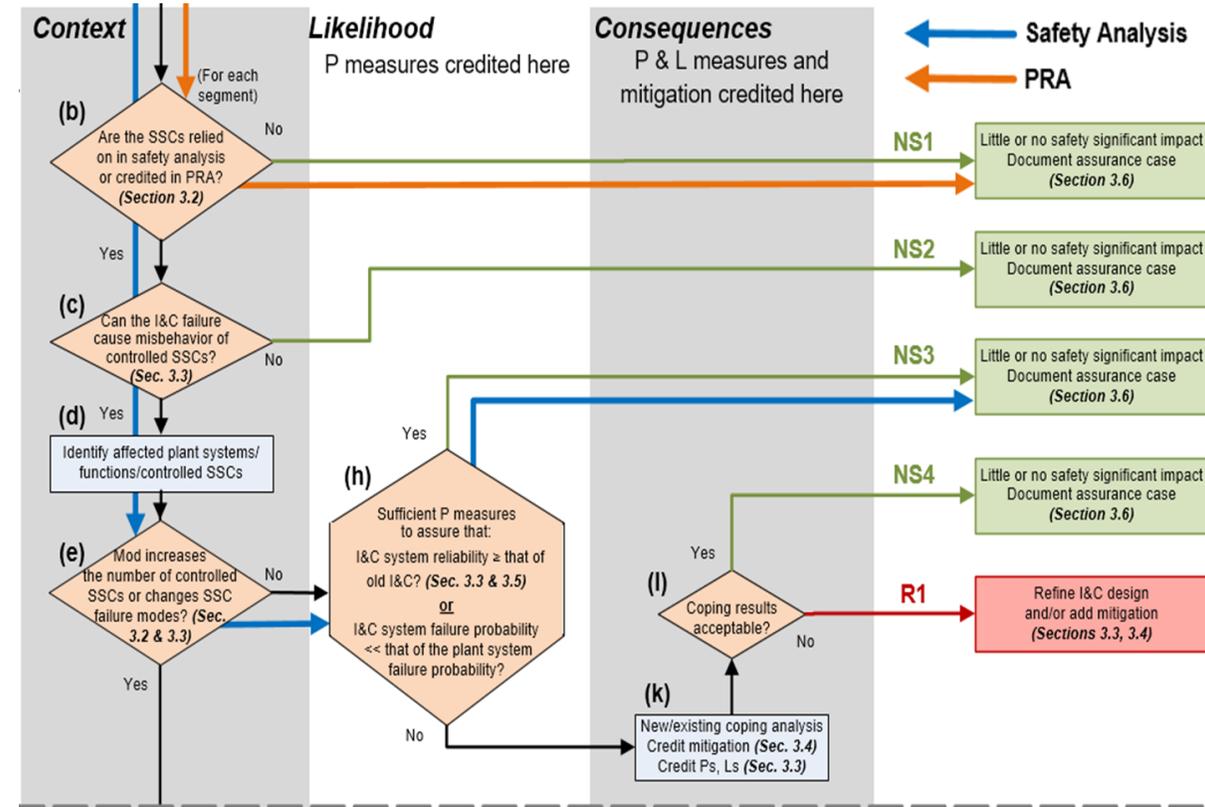
# HAZCADS (Dec 2018 > 3002012755)

- Hazard and Consequence Analysis for Digital Systems(HAZCADS)
- **Derivative of Hazard Analysis Methods for Digital Instrumentation and Control Systems -3002000509**
- Uses System Theoretic Process Analysis(STPA) and Fault Tree Analysis(FTA)
- Discovers and Analyzes Plant/System Level Hazards that are related to digital technology
- Qualitatively informs mitigating design and operational features and controls
- **Used for:**
  - Cyber
  - Common Cause Failure
  - Single Point Vulnerability
  - Safety Analysis
  - EMI/RFI



# Common Cause Failure Guide (CCF) Update

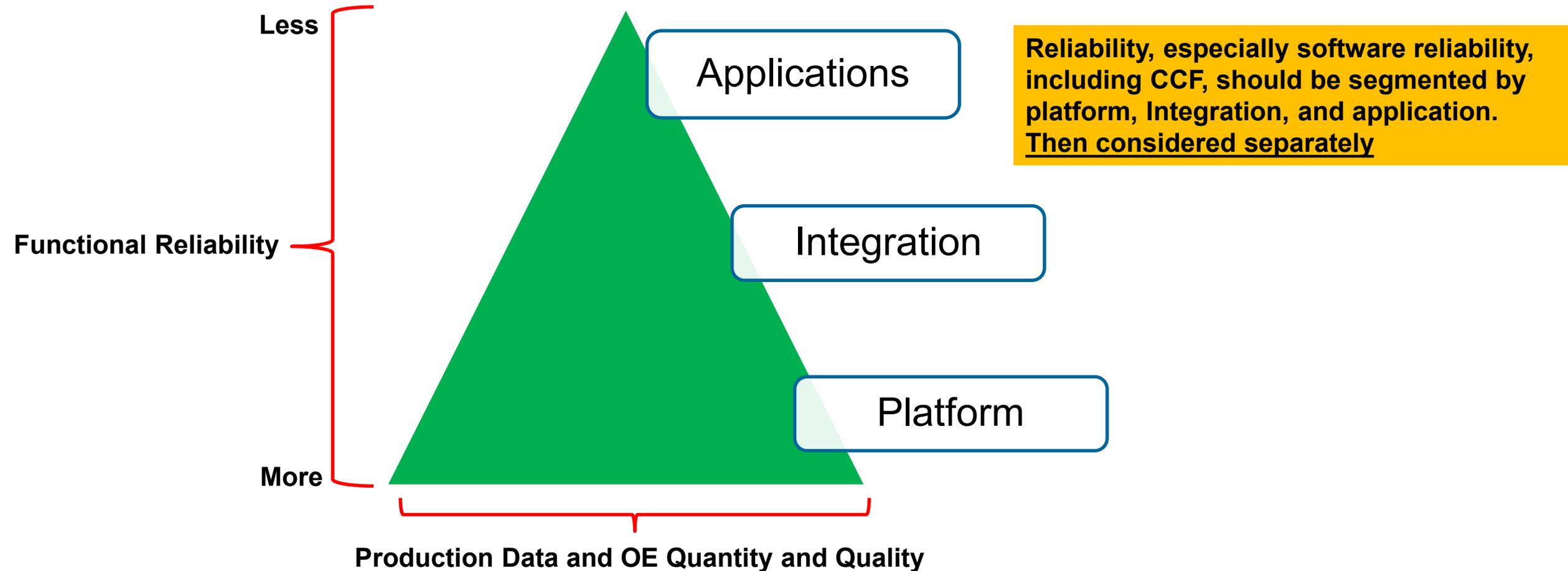
- **EPRI 3002005326 - Methods for Assuring Safety and Dependability when Applying Digital Instrumentation and Control Systems** (June 2016)
  - Realization that the complete risk informed CCF method should be refined and utilized.
  - Potential to become a key element in risk Informing Digital I&C.
  - Revision 1 planned for 2018/2019
    - Shift to a Hazard Based Risk Method
    - P&L measures will become prototypes
    - Update Terminology to match IEC 61508
    - Integrated into Digital Engineering Guide



- **Integration of Hazard/Risk methods**
- **Develop to a field usable Methodology**

# Platform vs. Integration vs. Application Reliability

- Emphasis on Platform issues likely misplaced.





# Questions



# Together...Shaping the Future of Electricity