

## Summary of Outreach Activities

The Transformation Team solicited and gathered transformative ideas through internal and external outreach efforts. Interactions with internal U.S. Nuclear Regulatory Commission (NRC) stakeholders included presentations at regional, office- and-division-level meetings. The team also solicited feedback from NRC employees via a resource e-mail address, anonymously to the Transformation Team mailbox, via “table talks” set up at headquarters, in town hall meetings open to all staff, and at all supervisors’ meetings. In addition to general employee inquiries, the Transformation Team met with individual staff members and small teams of staff with specific expertise in the areas being considered. Participants in these meetings discussed the viability of ideas raised and internal experts made recommendations in the areas of rulemaking and advanced reactors.

NRC offices contacted include the following:

- Committees and Boards: Advisory Committee on Reactor Safeguards, Advisory Committee on the Medical Uses of Isotopes, Atomic Safety and Licensing Board Panel.
- Commission Staff Offices: Office of Commission Appellate Adjudication, Office of Congressional Affairs, Office of the General Counsel, Office of International Programs, Office of Public Affairs, Office of the Secretary, Office of the Chief Financial Officer, Office of the Executive Director for Operations.
- Executive Director for Operations Offices: Office of New Reactors, Office of Nuclear Material Safety and Safeguards, Office of Nuclear Reactor Regulation, Office of Nuclear Regulatory Research, Office of Enforcement, Office of Investigations, Office of Nuclear Security and Incident Response, Region I, Region II, Region III, Region IV, Office of the Chief Information Officer, Office of Administration, Office of the Chief Human Capital Officer, Office of Small Business and Civil Rights.

External outreach included representatives of the nuclear industry such as the Nuclear Energy Institute, utility companies, nuclear industry vendors, other Federal agencies, nongovernmental representatives such as the Union of Concerned Scientists, former government officials, and innovative private entities. The Transformation Team also met with international regulators to discuss how they use risk information to regulate and how they have integrated new technologies into their regulations, particularly in the areas of digital instrumentation and control and advanced reactors. Finally, the Transformation Team hosted a discussion session at the 2018 Regulatory Information Conference that was open to all conference attendees and was also streamed on the Web.

Although there were many cross-cutting themes, the Transformation Team tailored the specific initial questions and followup interactions to the individual experience and expertise of each external entity. External stakeholders contacted on various focus areas included the following:

- Industry: NuScale, Nuclear Innovation Alliance, TerraPower, Terrestrial Energy, Nuclear Energy Institute, Dominion, Oklo, Inc., Rock Creek Tech, Lockheed Martin, Technology Resources, General Electric Hitachi, Westinghouse, Curtis-Wright/Scientech, NewClear Day, AREVA-Framatome, Electric Power Research Institute

- Federal Government: Department of Transportation, General Services Administration, National Aeronautics and Space Administration, Food and Drug Administration, Department of Defense, Department of Energy, Federal Energy Regulatory Commission, Federal Aviation Administration, Naval Reactors
- Non-Governmental Organizations: Union of Concerned Scientists
- Former Government Officials: William Ostendorff
- States: Organization of Agreement States, Conference of Radiation Control Program Directors
- Innovative Organizations: Apollo Fusion, Defense Innovation Unit Experimental
- International Regulators and Organizations: Finland, Japan, France, United Kingdom, Nuclear Energy Agency