

Public Service Electric and Gas Company P.O. Box 236 Hancocks Bridge, New Jersey 08038-0236

#### **Nuclear Business Unit**

# APR 1 3 1998

LR-N98176

United States Nuclear Regulatory Commission Document Control Desk Washington, DC 20555

GUARANTEED RETROSPECTIVE PREMIUMS
FOLLOWING A NUCLEAR ACCIDENT
SALEM AND HOPE CREEK GENERATING STATIONS
DOCKET NOS. 50-272, 50-311 & 50-354
FACILITY OPERATING LICENSE NOS. DPR-70, -75 AND NPF-57

#### Gentlemen:

Pursuant to the 1975 Amendments to the Price-Anderson Act (Public Law 94-197), the owners of Salem Generating Station, Unit Nos. 1 and 2, and the Hope Creek Generating Station submit the following statements and supporting documents to satisfy guarantee requirements as provided under 10CFR140.21(e):

- 1. 1997 Stockholders' Annual Report of each owner.
- 2. Individual certified Internal Cash Flow Statements showing 1997 Actual and 1998 Projected with Explanation of Significant Variations.

Should you have any questions regarding this request, we will be pleased to discuss them with you.

Sincerely,

David R. Powell

Divil R. Powell

Director -

Licensing/Regulation & Fuels

Enclosures (8)

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C All w/o 1997 Stockholders' Annual Reports

Mr. H. Miller, Administrator - Region I U. S. Nuclear Regulatory Commission 475 Allendale Road King of Prussia, PA 19406

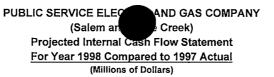
Mr. R. Ennis Licensing Project Manager - Hope Creek (Acting) U. S. Nuclear Regulatory Commission One White Flint North Mail Stop 14E21 11555 Rockville Pike Rockville, MD 20852

Mr. P. Milano
Licensing Project Manager - Salem
U. S. Nuclear Regulatory Commission
One White Flint North
Mail Stop 14E21
11555 Rockville Pike
Rockville, MD 20852

USNRC Resident Inspector Office (X24)

Mr. K. Tosch, Manager IV Bureau of Nuclear Engineering P. O. Box 415 Trenton, NJ 08625

Mr. Robert Wood U. S. Nuclear Regulatory Commission One White Flint North 11555 Rockville Pike Mail Stop 12E4 Rockville, MD 20852



	1997 <u>Actual</u>	1998 <u>Projected</u>	Explanation of Significant Variations
Net Income	\$ 528	\$ 502	Primarily higher O&M expense due to SFAS 106, Other Postretirement Benefits, and increased information technology expenses for Year 2000 readiness.
Less: Dividends Paid	535	511	Lower funding requirements of parent and redemption of certain series of PSE&G preferred stock in 1997.
Retained in Business	(7)_	(9)	or olde protested stock in 1997.
Adjustments:			
Depreciation and Amortization	616	616	
Amortization of Nuclear Fuel	60	103	Due to restart of Salem 2 in August 1997 and anticipated restart of Salem 1 early in 1998.
Deferred Income Taxes and			or salam reary in 1999.
Investment Tax Credits  Statement of Financial Accounting Standards No. 90 - Regulated	19	(32)	Primarily deferred taxes associated with depreciation differences for Federal and State purposes. PSE&G became subject to the New Jersey Corporate Business Tax effective January 1, 1998 as a result of energy tax reform legislation.
Enterprises - Accounting for			
Abandonments and Disallowance			
of Plant Costs (SFAS 90)	(3)	(2)	
Allowance for Funds Used During Construction	(15)	(18)	Higher construction expenditures in 1998.
Total Adjustments	677	667_	
Internal Cash Flow	\$ 670	\$658_	
Average Quarterly Cash Flow	\$168_	\$ <u>165</u>	

As indicated by this statement, the Average Quarterly Cash Flow covers the maximum contingent liability, which amounts to \$18.0 million annually, of Public Service Electric and Gas Company as defined under the Price Anderson Act. The presentation of this statement is consistent with that of prior years' filings.

PUBLIC SERVICE ELECTRIC AND GAS COMPANY

Patricia A. Rado

Vice President and Controller

DATE: april 7,1888

# PECO ENERGI COMPANY Projected Internal Cash Flow Statement For Year 1998 Compared to 1997 Actual (Thousands of Dollars)

# (Thousands of Dollars)

	Actual 1997	Projected 1998	Explanation of Significant Variations (1)
Net Income Less: Dividends Paid Retained in Business	\$ 336,558 417,383 (80,825)	\$ 481,164 222,504 258,660	1997 Net Income before extraordinary item loss of \$ 1,833,664. Reduction in dividend rate for 1998.
Adjustments: Depreciation	558,710	572,812	Plant additions
Deferred Income Taxes and Investment Tax Credits	(17,228)	(16,816)	
Allowance for Other Funds Used During Construction	(11,575)	(8,471)	
Nuclear Fuel - Limerick	83,699	79,650	
Deferred Fuel Expense	(7,961)	(403)	
Total Adjustments	605,645	626,772	
Internal Cash Flow	\$ 524,820	\$ 885,432	•
Average Quarterly Cash Flow	\$ 131,205	\$ 221,358	

<sup>(1)</sup> Significant variation equals \$10 million and 10 percent.

The Company has sufficient cash flow to ensure that its respective premiums would be available for payment.

Certified by:

Vice President and Controller

Date: 4-7-9

#### ATLANTIC CITY ELECTRIC COMPANY PROJECTED INTERNAL CASH FLOWS STATEMENT FOR YEAR 1998 - COMPARED TO 1997 ACTUAL (Thousands of Dollars)

	Actual 1997	Projected 1998	Explanation of Significant Variations
Net Income Less Dividends Retained in Business	\$ 85,747 85,677 70	\$ 87,964 85,062 2,902	
Major Adjustments: Depreciation and Amortization Levelized Energy Clause - Net Deferred Income Taxes and Investment Tax Credits Unrecovered Purchased Power Costs Allowance for Funds Used During Construction Unrecovered State Excise Tax Other Total Adjustments	83,276 6,105 796 17,136 (1,818) 9,560 (28,884)	89,340 23,811 (15,875) 19,422 (209) 9,560 14,969	Projected reflects increases in depreciation of Distribution and General Plant Assets.  Projected reflects increased rates to recover deferred costs.  Projected primarily reflects the recovery of deferred LEC costs noted above.  Primarily reflects changes in working capital components.
Average Quarterly Cash Flow  Nuclear Generating Station  Percentage Ownership	\$ 86,241 \$ 21,560	\$ 143,920 \$ 35,980	
Salem Unit #1 Salem Unit #2 Hope Creek #1	7.41% 7.41% 5.00%		

As indicated by this statement, the Average Quarterly Cash Flow fully covers the maximum liability of Atlantic City Electric Company which amounts to \$1,982,000 as shown above.

\$1,982

Maximum Contingent Liability

(SEVERALLY AND NOT JOINTLY)

James P. Lavin

Controller, Conectiv, Inc.

# Delmarva Po & Light Company

Projected Internal Cash Flow Statement For Year 1998 Compared to 1997 Actual (\$000)

	1998	1997	
	Projected	Actual	Explanation of Significant Variances
Net Income	\$119,233	\$105,709	1997 weather was milder than normal.
Common & Preferred Dividends Paid	(98,968)	(98,044)	
Retained in Business	20,265	7,665	
Adjustments:			
Depreciation	132,411	135,921	
Deferred Income Taxes	8,364	7,169	
Investment Tax Credits	(2,664)	(2,560)	
Allowance for Funds Used During Construction	(2,058)	(4,333)	
Gains on sales of nonutility assets		(22,896)	Cash received from 1997 sale is reflected as an investing activity.
Other non-cash expense (income)	2,278	(15,982)	Projected increase in net fuel revenues.
Total Adjustments	138,331	97,319	
Internal Cash Flow	\$158,596	\$104,984	
Average Quarterly Cash Flow	\$39,649	\$26,246	

The Company has sufficient cash flow to ensure that its respective premiums would be available for payment.

Date April 6, 1998

James P. Lavin

1

Comptroller and
Chief Accounting Officer

# SECURITIES AND EXCHANGE COMMISSION Washington, D.C. 20549

# Form 8-K

# Current Report Pursuant to Section 13 or 15 (d) of the Securities Exchange Act of 1934

Date of Report March 3, 1998

Commission File No.	Registrant; State of Incorporation Address and Telephone No.	IRS Employer Identification No.
1-9760	Atlantic Energy, Inc. (New Jersey) 6801 Black Horse Pike Egg Harbor Township, NJ 08234 (609) 645-4500	22-2871471
1-3559	Atlantic City Electric Company (New Jersey) 6801 Black Horse Pike Egg Harbor Township, NJ 08234 (609) 645-4100	y 21-0398280

# ITEM 5 Other Events.

This report on Form 8-K includes the financial information listed below for:

# Atlantic Energy, Inc.

Selected Financial Data (1997-1993)

Management's Discussion and Analysis of Financial Condition and Results of Operations (for the three years ended December 31, 1997, 1996 and 1995)

Report of Management

Report of Audit Committee

Independent Auditors' Report

Consolidated Statements of Income for the three years ended December 31, 1997, 1996 and 1995

Consolidated Balance Sheets as of December 31, 1997 and 1996 Consolidated Statements of Cash Flows for the three years ended December 31, 1997, 1996 and 1995

Consolidated Statements of Changes in Common Stockholders' Equity for the three years ended December 31, 1997, 1996 and 1995
Notes to Consolidated Financial Statements

## Atlantic City Electric Company

Independent Auditors' Report.

Consolidated Statements of Income for the three years ended December 31, 1997, 1996 and 1995

Consolidated Balance Sheets as of December 31, 1997 and 1996 Consolidated Statements of Cash Flows for the three years ended December 31, 1997, 1996 and 1995

Consolidated Statements of Changes in Common Stockholders' Equity for the three years ended December 31, 1997, 1996 and 1995 Notes to Consolidated Financial Statements

# ITEM 5. Other Events

# SELECTED FINANCIAL DATA

Selected financial data for the Company and ACE for each of the last five years is listed below.

<u> 1997</u>

Atlantic Energy, Inc.

		<u> 1337</u>		1330		1995		12	94	2	1993
		(	Tho	usands of I	Dolla	rs)					
0											
Operating Revenue	ėз	102,360	ė	997,038*		050 05	- 1 -	÷ 0	17 070+		865,675*
•		74,405	-		-	-		-	•	-	95,297
Net Income	Ş	74,405	ş	58,767	Ş	81,76	8	Þ	/6,113	Ş	95,297
Basic and Diluted											
Earnings per Average		7 40						_	- 4-	_	
Common Share	•	1.42		\$ 1.12		-		\$			
Total Assets (Year-end)	\$2	,723,884		\$2,670,762		\$2,617,8	888	\$2,	542,385	Ş.	2,487,508
Long Term Debt and											
Redeemable Preferred				44 054 04	_	4- 4		_			
Securities (Year-end) (b)	Ş	1,131,260		\$1,051,945	,	\$1,032,	103	Ş	940,788	Ş	952,101
Capital Lease											
Obligations		20 520								_	
(Year-end) (b)	\$	39,730		39,914	•	\$ 40,8	86	Ş	42,030	Ş	45,268
Common Dividends											
Declared	\$	1.54	5	1.54		\$ 1.	54	\$	1.54	Ŝ	1.535
Atlantic City Electric Com	many										
-		1997		1996		1995		19	94	3	1993
			Thou	sands of D	olla:						
Operating	•										
Revenues	\$1	,084,890	\$	989,647*	\$ 9	54,783*	\$	913	,226	\$	865,799
Net Income	\$	85,747	\$	75,017	\$ :	98,752	\$	93	,174	\$	109,026
Earnings for Common											
Shareholder (a)	\$	80,926	\$	65,113	\$	84,125	\$	76	,458	\$	91,621
Total Assets (Year-end)	\$2	,436,755	\$2,	460,741	\$2,4	459,104	\$2	,418	,784	\$2,	363,584
Long Term Debt and											
Redeemable Preferred											
Securities (Year-end) (b)	\$	937,694	\$	926,370	\$	951,603	\$	924	,788	\$	937,101
Capital Lease		1				-	·				
Obligations											
(Year-end) (b)	\$	39,730	\$	39,914	\$	40,877	\$	42	,030	\$	45,268
Common Dividends	•	-	-	•	•	•	•		-	-	-
Declared (a)	\$	80,857	\$	82,163	\$ .	81,239	\$	83	,482	\$	81,347

<u> 1996</u>

1995

1994

1993

<sup>(</sup>a) Amounts shown as total, rather than on a per-share basis, since ACE is a wholly-owned subsidiary of the Company.

<sup>(</sup>b) Includes current portion.

<sup>\*</sup>Prior year amounts have been reclassified to conform to current year reporting

# Management's Discussion and Analysis of Financial Condition and Results of Operations

Atlantic Energy, Inc. (the Company, AEI or parent) merged with Delmarva Power & Light Company (DP&L) into a new company named Conectiv, Inc. (Conectiv) effective March 1, 1998. AEI is the parent of Atlantic City Electric Company (ACE), Atlantic Energy Enterprises, Inc. (AEE) and Atlantic Energy International, Inc. (AEII) which are wholly-owned subsidiaries. In October 1997, the Company and DP&L entered into an agreement to form Conectiv Solutions, LLC., a limited liability corporation to market and sell offerings of energy, energy related services and other value-added services to large customers.

# Financial Summary

Consolidated operating revenues for 1997, 1996 and 1995 were \$1,102 million, \$997 million and \$958 million, respectively. The increase in 1997 revenues over 1996 is mostly due to increases in Wholesale Market Sales and Other Services revenues. The increase in 1996 revenues over 1995 reflects an increase in kilowatt hour sales and in annual Levelized Energy Clause (LEC) revenues. These increases were offset in part by a \$13.0 million revenue credit recorded as a result of stipulation agreements. Prior years consolidated operating revenues have been reclassified to conform to current year presentation. (See Operating Revenues under Results of Operations).

Consolidated basic and diluted earnings per share for 1997 were \$1.42 on net income of \$74.4 million compared to \$1.12 on net income of \$58.8 million in 1996 and \$1.55 on net income of \$81.8 million in 1995. The 1997 earnings primarily reflect reduced Operations and Maintenance expenses associated with the Salem outages which were offset by termination of employee benefit plan costs in anticipation of the merger and losses from nonutility investments. The 1996 earnings reflect charges resulting from provisions for rate refunds, write-downs of nonutility property, losses from nonutility investments and higher operations and maintenance expenses associated with the continuing outage at the Salem Station.

The quarterly dividend paid on Common Stock was \$.385 per share, or an annual rate of \$1.54 per share. Information with respect to Common Stock is as follows:

	<u> 1997</u>	<u> 1996</u>	<u> 1995</u>
Dividends Paid Per Share	\$ 1.54	\$ 1.54	\$ 1.54
Book Value Per Share	\$14.95	\$15.00	\$15.42
Annualized Dividend Yield	7.3%	9.0%	8.0%
Return on Average Common Equity	9.5%	7.4%	9.9%
Total Return (Dividends paid			
plus change in share price)	32.7%	(3.0)%	18.0%
Market to Book Value	142%	114%	125%
Price/Earnings Ratio	15	15	12
Year End Closing Price-NYSE	\$21.19	\$17.13	\$19.25

# Merger

On August 12, 1996, the Boards of Directors of AEI and DP&L jointly announced an agreement to merge the companies into a new company named Conectiv. Conectiv, a newly formed Delaware corporation, became the parent of AEI's subsidiaries and the parent of DP&L and its subsidiaries effective March 1, 1998. See discussion on approvals below.

DP&L is predominately a public utility engaged in electric and gas service. DP&L provides retail and wholesale electric service to customers located in about a 6,000 square mile territory located in Delaware, eastern shore counties in Maryland and the eastern shore area of Virginia. DP&L provides gas service to retail and transportation customers in an area consisting of about 275 square miles in Northern Delaware, including the City of Wilmington.

The merger is to be a tax-free, stock-for-stock transaction accounted for under the purchase method of accounting with DP&L as the acquirer. Under the terms of the agreement, DP&L shareholders will receive one share of Conectiv's common stock for each share of DP&L common stock held. AEI shareholders will receive 0.75 shares of Conectiv's common stock and 0.125 shares

of Conectiv's Class A common stock for each share of AEI common stock held.

On January 30, 1997, the merger was approved by the shareholders of both companies. Approvals have since been obtained from the Federal Energy Regulatory Commission (FERC), Delaware and Maryland Public Service Commissions, the Virginia State Corporate Commission, the Pennsylvania Public Utilities Commission, the Board of Public Utilities (BPU), and the Nuclear Regulatory Commission (NRC). The last and final approval was received from the Securities and Exchange Commission (SEC) on February 25, 1998. The merger became effective March 1, 1998.

Under the terms of the BPU's approval of the merger, approximately 75 percent or \$15.75 million of ACE's total average projected annual merger savings will be returned to ACE's customers for an overall merger-related reduction of 1.7 percent.

The total consideration to be paid to the Company's common stockholders, measured by the average daily closing market price of the Company's common stock for the three trading days immediately preceding and the three days immediately following public announcement of the merger, is \$921.0 million. The consideration paid plus estimated acquisition costs and liabilities assumed in connection with the merger are expected to exceed the net book value of the Company's net assets by approximately \$200.5 million, which will be recorded as goodwill by Conectiv. The actual amount of goodwill recorded will be based on the Company's net assets as of the merger date and, accordingly, will vary from this estimate which is based on the Company's net assets as of December 31, 1997. The goodwill will be amortized over 40 years.

On June 26, 1997, the Company and DP&L jointly announced an enhanced retirement offer and separation program that will be utilized to achieve workforce reductions as a result of the merger. The Company and DP&L initially anticipated a combined loss of approximately 400 positions to accomplish the merger-related rate reductions to customers. This initial level of reductions will be achieved primarily through the DP&L early

retirement and the Company's enhanced retirement programs. Additional reductions are also anticipated to better align staffing requirements to skill and work process needs. The combined additional reductions could range between 250 to 350 positions. The total cost to the Company for these programs, as well as the cost of executive severance, employee relocation and facilities integration is estimated to range from \$38 million to \$43 million. ACE is required to recognize these costs through expense in accordance with GAAP. The actual cost to the Company and ACE will depend on a number of factors related to the employee mix as well as the actual number of employees who will be eligible for the enhanced retirement or separation programs.

In the fourth quarter of 1997, the Company recorded an expense of \$23.6 million as a result of terminating certain benefit programs of the Company in anticipation of the merger. Termination of the plans resulted in charges of \$10.0 million for a supplemental executive retirement plan, \$6.3 million due to a pension plan curtailment, \$3.8 million from the Equity Incentive Plan (EIP) and \$3.5 million from other benefit plans and executive contract terminations. Refer to Note 5. in the Notes to the Consolidated Financial Statements for discussion of the effects on the defined benefit pension plan and the EIP.

# Electric Utility Industry Restructuring and Stranded Costs

In April 1997, the BPU issued its Final Report containing findings and recommendations on the electric utility industry restructuring in New Jersey to the Governor and the State Legislature for their consideration. The recommendation for phase-in of retail choice to electric consumers calls for choice to 10% of all customers beginning October 1, 1998 and to 100% by July 1, 2000. The Report required each electric utility in the state to file complete restructuring plans, stranded cost filings and unbundled rate filings by July 15, 1997. The Report would allow utilities the opportunity to recover stranded costs on a case-by-case basis, with no guarantee of 100 percent recovery of eligible stranded costs.

ACE filed its response to the BPU on July 15, 1997. ACE's restructuring plan met the BPU's recommendations for phase-in of retail electric access based on a first-come, first-served basis, proposing choice to 10% of all customers beginning October 1, 1998 and to 100% by July 1, 2000. Customers remaining with ACE will be charged a market-based electricity price beginning October 1, 1998. The restructuring plan included a two-phased approach to future rate reductions.

In an October 31, 1997 letter to the BPU, ACE added specificity to the framework set out in the restructuring plan with regard to steps ACE anticipates taking to meet the BPU's rate reduction and restructuring goals. First, specific, definable cost reductions of approximately 4% after 1998 were outlined. Further, ACE offered that an appropriate resolution of the merger proceedings will allow ACE to reduce its rates, due to the merger, approximately 1.25% upon consummation of the change in control. In addition, ACE's current estimate showed that, through the use of securitized debt for the full amount of stranded costs associated with its own generation assets, a further rate decrease of up to 2% was possible based on appropriate legislation and orders of the BPU with respect to securitization. Finally, ACE estimates that the results of good-faith negotiations with the nonutility generators could provide a reduction of up to an additional 1.75%. In summary, ACE outlined a total rate reduction of 9% by the end of the transition. January 28, 1998, the BPU issued its Order establishing the procedural schedule regarding the restructuring plan. Under that order, hearings on the restructuring plan are to be completed by mid-May 1998. It is anticipated that the BPU will issue its final order during the summer of 1998.

Under the stranded cost filing, ACE specified its total stranded cost estimated to be approximately \$1.3 billion, of which \$911 million is attributable to above-market nonutility generation (NUG) contracts. The remaining amount, approximately \$415 million, is related to wholly- and jointly-owned generation investments. The stranded cost filing supports full recovery of stranded costs, which ACE believes is necessary to move to a

competitive environment. On February 5, 1998, the Company filed rebuttal testimony in the stranded cost filing. As part of the filing, the Company updated its stranded cost estimates for the effects of tax law changes in the State of New Jersey and to modify certain assumptions made in estimating the stranded costs. The total stranded costs in the rebuttal filing are approximately \$1.2 billion with \$812 million attributable to contracts and \$397 million related to wholly- and jointly-owned generation investments. Determination of the stranded cost filing will be heard by the Office of Administrative Law. The Administrative Law Judge is expected to render a decision in May 1998. If ACE is required to recognize amounts as unrecoverable, ACE may be required to write down asset values, and such writedowns could be material.

ACE continues to meet the criteria set forth in SFAS 71 and has presented these financial statements in accordance therewith. (See Note 1 - Regulation - ACE). The Financial Accounting Standards Board (FASB), through the Emerging Issue Task Force (EITF), has recently set forth guidance intended to clarify the accounting treatment of specific issues associated with the restructuring of the electric utility industry through EITF Issue No. 97-4, "Deregulation of the Pricing of Electricity - Issues Related to the Application of FASB Statements No. 71, Accounting for the Effects of Certain Types of Regulation, and No. 101 Regulated Enterprises-Accounting for the Discontinuation of application of FASB Statement No. 71" (EITF No. 97-4)". consensus reached in EITF No. 97-4 as to when an enterprise should stop applying SFAS 71 to a separable portion of its business whose pricing is being deregulated, is defined as "when deregulatory legislation or a rate order (whichever is necessary to effect change in the jurisdiction) is issued that contains sufficient detail for the enterprise to reasonably determine how the transition plan will effect the separable portion of its business" (e.g. generation).

Consensus was also reached "that the regulatory assets and regulatory liabilities that originated in the separable portion of an enterprise to which Statement 101 (SFAS 101," Regulated Enterprises-Accounting for the Discontinuance of Application of

FASB Statement No. 71") is being applied should be evaluated on the basis of where (that is, the portion of the business in which) the regulated cash flows to realize and settle them, respectively, will be derived." Additionally, the "source of the cash flow approach adopted in the consensus should be used for recoveries of all costs and settlements of all obligation (not just for regulatory assets and regulatory liabilities that are recorded at the date Statement 101 is applied) for which regulated cash flows are specifically provided in the deregulatory legislation or rate order".

At this time ACE cannot predict, with certainty when it will stop applying SFAS 71 for its generation business. ACE also cannot predict the impacts for its generation business nor can it predict the impacts on its financial condition as a result of applying SFAS 101. The outcome will be dependent upon when a plan is approved and the level of recovery of stranded costs allowed by the BPU. If assets require a write-down as a result of the application of SFAS 101, ACE may need to record an extraordinary noncash charge to operations that could have a material impact on the financial position and results of operations of ACE.

# Liquidity and Capital Resources

# Atlantic Energy, Inc.

The Company's cash flows are dependent on the cash flows of its subsidiaries, primarily ACE. Principal cash inflows of the Company were dividends from ACE and proceeds from the Company's credit facility. Dividends from ACE were \$80.9 million, \$82.2 million and \$81.2 million for the years 1997, 1996 and 1995, respectively. Cash inflows from the Company's credit facility amounted to \$15.9 million, \$3.1 million and \$34.5 million during the years 1997, 1996 and 1995, respectively.

The Company has a \$75 million revolving credit and term loan facility. The revolver is comprised of a 364-day senior revolving credit facility in the amount of \$35 million and a

three-year senior revolving credit facility in the amount of \$40 million. Interest rates are based on senior debt ratings and on the borrowing option selected by the Company. As of December 31, 1997 and 1996, AEI had \$53.5 million and \$37.6 million outstanding, respectively, from this credit facility. This facility can be used to fund further reacquisitions of Company Common Stock and other general corporate purposes up until the effective date of the merger. At that time, a credit facility under Conectiv will provide financing for general corporate purposes.

Principal cash outflows of the Company are dividends to shareholders and disbursements to subsidiaries and affiliated companies in the form of capital contributions, loans and advances. Dividends to shareholders amounted to \$80.9 million in 1997 and \$81.2 million in 1996 and 1995. Net Disbursements to subsidiaries and affiliated companies amounted to \$12.8 million, \$1.2 million and \$.5 million for the years ended 1997, 1996 and 1995, respectively.

During 1995, the Company reacquired and cancelled 1,625,000 shares for a total cost of \$29.6 million with prices ranging from \$17.625 to \$18.875 per share. At December 31, 1996 and 1995, the Company has reacquired and cancelled a total of 1,846,700 shares of its common stock at a cost of \$33.5 million. The Company did not reacquire and cancel any shares under this program during 1996 and 1997. The Company's program to reacquire up to three million shares of the it's common stock outstanding will expire with the merger.

Agreements between the Company and its subsidiaries provide for allocation of tax liabilities and benefits generated by the respective subsidiaries. Credit support agreements exist between the Company and ATE and AGI.

# Atlantic City Electric Company

ACE is a public utility primarily engaged in the generation, purchase, transmission, distribution and sale of electric energy. ACE's service territory encompasses approximately 2,700 square

miles within the southern one-third of New Jersey with the majority of customers being residential and commercial. Cash construction expenditures for 1995-1997 amounted to \$268.6 million and included expenditures for upgrades to existing transmission and distribution facilities and compliance with provisions of the Clean Air Act Amendments of 1990. ACE's current estimate of cash construction expenditures for 1998-2000 is \$207.6 million. These estimated expenditures reflect necessary improvements to generation, transmission and distribution facilities.

On an interim basis, ACE finances construction costs and other capital requirements in excess of internally generated funds through the issuance of unsecured short term debt, consisting of commercial paper and notes from banks. As of December 31, 1997, ACE had authority to issue \$150 million of short term debt, comprised of \$100 million of committed lines of credit and \$50 million on a when offered basis. At December 31, 1997, ACE had \$77.9 million of unused short-term borrowing capacity. Short-term debt at December 31, 1997 decreased \$9.3 million compared to December 31, 1996 and was used for general corporate purposes. This decrease is net of \$16.4 million reclassified to noncurrent long-term debt due to the January 1998 issuance of medium term notes discussed below.

Permanent financing by ACE is undertaken through the issuance of long term debt and preferred stock, and from capital contributions by AEI. ACE's nuclear fuel requirements associated with its jointly-owned units have been financed through arrangements with a third party.

A summary of the issue and sale of ACE's long term debt and preferred securities for 1995-1997 is as follows:

(millions)	<u> 1997</u>	<u> 1996</u>	<u> 1995</u>
Medium Term Notes	\$65	-	\$105
Pollution Control Bonds	22.6	-	-
Cumulative Quarterly Income			
Preferred Securities	-	\$70	_

The proceeds from these financings were used to refund higher cost debt, preferred stock, and for construction purposes. ACE may issue up to \$150 million in long term debt to be used for construction, refundings and repayment of short term debt up through 2000. The provisions of ACE's charter, mortgage and debenture agreements can limit, in certain cases, the amount and type of additional financing which may be used. At December 31, 1997, ACE estimates additional funding capacities of \$264.3 million of First Mortgage Bonds, or \$489 million of preferred stock, or \$110.8 million of unsecured debt. These amounts are not necessarily additive.

On July 30, 1997, ACE issued \$22.6 million aggregate principal amount of variable rate, tax-exempt pollution control bonds in two separate series: \$18.2 million Pollution Control Revenue Refunding Bonds, 1997 Series A due April 15, 2014 (Series A) and \$4.4 million Pollution Control Revenue Refunding Bonds, 1997 Series B due July 15, 2017 (Series B). The Series A and the Series B bonds paid an initial weekly rate of 3.4% and 3.5%, respectively. Each subsequent rate is determined by the remarketing agent. The proceeds from the sale of the Series A and Series B bonds were applied to the September 2, 1997 redemption of \$18.2 million aggregate principal amount of 7 3/8% Pollution Control Revenue Bonds of 1984, Series A and \$4.4 million aggregate principal amount of 8 1/4% Pollution Control Revenue Bonds of 1987, Series B. Aggregate premiums paid for the September 2, 1997, redemption were \$546,000 and \$88,000, respectively.

During 1997, ACE issued and sold \$65 million aggregate principal amount of unsecured Medium Term Notes. Primarily, the notes were sold to cover the December 1, 1997, redemption of \$20 million principal amount of 7.5% First Mortgage Bonds due April 1, 2002 and \$29.976 million principal amount of 7.75% First Mortgage Bonds due June 1, 2003. Aggregate premiums paid for the redemption of these bonds were \$240,000 and \$440,647, respectively.

On January 12, 1998, ACE issued \$85 million of Secured Medium Term Notes, Series D maturing at January 2003 and January 2006. The Notes paid fixed interest rates of 6.0%, 6.2% and 6.2%. The net proceeds to be received by the Company from the issuance and sale of the Medium Term Notes will be applied to the repayment of outstanding short-term and long-term indebtedness, including the redemption of certain series of First Mortgage Bonds, Preferred Stock and unsecured short-term debt due in 1998.

Listed below is a schedule of redemptions of Preferred Stock and long term debt redeemed, acquired and retired or matured for the period 1995-1997.

# Preferred Stock:

,		Shares		•
	1997	<u> 1996</u>	<u> 1995</u>	Redemption
				<u> Price</u>
(Series)				
\$8.20	200,000	200,000		\$100.00
\$8.53		120,000		101.00
7.52%		100,000		101.88
\$8.25		50,000		104.45
\$7.80		460,500		111.00
\$8.53			240,000	100.00
\$8.25			5,000	100.00
Aggregate	Amount ·			
(000)	\$20,000	\$98,87 <b>6</b> *	\$24,500	

<sup>\*</sup>includes commissions and premiums

# Long Term Debt:

<u>Date</u>	<u>Series</u>	Principal <u>Amount</u>	Redemption Price %
•			(000)
September 1997	7-3/8% due	\$18,200	103.00
September 1997	8-1/4% due	4,400	102.00
December 1997	7-1/2% due 2002	20,000	101.20
December 1997	7-3/4% due 2003	29,976	101.47
February 1996	5-1/8% due 1996	9,980	100.00
February 1996	5-1/4% due 1996	2,267	100.00
October 1995	9-1/4% due 2019	53,857	105.15
October 1995	10-1/2% due 2014	850	101.00

On May 1, 1997, ACE satisfied the sinking fund requirements of \$100,000 for its 7-1/4% Debentures and on December 1, 1997 satisfied the sinking fund requirement of \$75,000 of its 6 3/8% Pollution Control Series due December 1, 2006. Scheduled maturities and sinking fund requirements for long term debt and preferred stock aggregate \$199.3 million for 1998-2002.

On April 1, 1997 ACE and other New Jersey utilities were required to pay excise taxes to the State of New Jersey. ACE paid \$91.1 million funded through the issuance of short term debt with repayment of such debt occurring during the second and third quarters.

# Atlantic Energy Enterprises, Inc.

AEE is a holding company which is responsible for the management of the investments in the nonutility companies consisting of: Atlantic Generation, Inc. (AGI); Atlantic Southern Properties, Inc. (ASP); ATE Investment, Inc. (ATE); Atlantic Thermal Systems, Inc. (ATS); CoastalComm, Inc. (CCI) and Atlantic Energy Technology, Inc. (AET). Also, AEE has a 50% equity interest in Enerval, LLC, (Enerval) a company which provides energy management services, including natural gas supply, transportation and marketing.

As a service to Enerval, the other 50% owner enters into futures contracts on Enerval's behalf. As of December 31, 1997, this owner entered into natural gas futures contracts on behalf of Enerval for 9.3 million DTH at a price range of \$1.90 to \$3.20, through March 2000 in the notional amount of \$21.2 million. The original contract terms range from one month to two years. Enerval's futures contracts hedge \$21.7 million in anticipated natural gas sales. The counterparties to the futures contracts are the New York Mercantile Exchange and major over the counter market traders. The Company believes the risk of nonperformance by these counterparties is not significant. If the contracts had been terminated at December 31, 1997, \$0.6 million would have been payable by Enerval for the natural gas price fluctuations.

AEE obtains funds for its investments and operating needs through advances from AEI and notes payable to ATE. Funds for AEE capital investments will be provided through issuance of ATE long term debt and equity investments by AEI up to the effective merger date.

#### Atlantic Generation, Inc.

AGI is engaged in the development, acquisition, ownership and operation of cogeneration power projects. AGI's activities through its subsidiaries are primarily represented by partnership interests in cogeneration facilities located in New Jersey. At December 31, 1997, total investments in these partnerships amounted to \$18.7 million.

# Atlantic Southern Properties, Inc.

ASP owns and manages two commercial office buildings and a warehouse facility located in Atlantic County, New Jersey with a net book value of \$9.2 million at December 31, 1997. In 1996 a write-down of the carrying value of a facility of \$0.8 million, net of tax was recorded to reflect the recognition of the diminished value due to the excess vacancy and a decline in the local commercial real estate market. This investment has been funded by capital contributions from AEI and borrowings under a loan agreement with ATE.

# ATE Investment, Inc.

ATE provides financing to affiliates and manages a portfolio of investments in leveraged leases. ATE has invested \$80.4 million in leveraged leases of three commercial aircraft and two containerships. ATE along with an unaffiliated company joined together to create an equity limited partnership, EnerTech Capital Partners, L.P., (Enertech). Enertech invests in and support a variety of energy related technology growth companies. At December 31, 1997 ATE had invested \$10.2 million in this partnership. Enertech accounts for its investment under the investment method of accounting. ATE obtained funds for its business activities and loans to affiliates through capital contributions from AEI and external borrowings. These borrowings

include \$15 million principal amount of 7.44% Senior Notes due 1999 and a revolving credit and term loan facility of up to \$25 million. At December 31, 1997, \$5.0 million was outstanding under this facility. ATE's cash flows are provided from lease rental receipts and realization of tax benefits generated by the leveraged leases. ATE has notes receivable, including interest, outstanding with ASP which totaled \$10.3 million at December 31, 1997. ATE has established credit arrangements with AEE, of which \$8.3 million was a receivable, including interest, at December 31, 1997.

# Atlantic Thermal Systems, Inc.

ATS and its wholly-owned subsidiaries are engaged in the development and operation of thermal heating and cooling systems. ATS plans to make \$125 million in capital expenditures related to district heating and cooling systems to serve the business and casino district in Atlantic City, New Jersey and has invested \$84.8 million as of December 31, 1997. Construction for the Midtown Energy Center is complete and has been in a testing phase since October 1997. Commercial operation began January 1, 1998. ATS has obtained funds for its project development through a revolving credit agreement and term loan. ATS's \$100 million credit facility was amended and restated to \$143 million in October 1997. Up to \$50 million of the available credit commitment can be used to establish letters of credit. As of December 31, 1997, \$89.1 million was outstanding under this facility. Additional funding for the project came from \$12.5 million from the proceeds of special, limited obligation bonds issued by the New Jersey Economic Development Authority (NJEDA). Proceeds from the sale were placed in escrow. The proceeds may be released to the ATS partnership and used to pay certain "qualified costs" subject to satisfaction of certain conditions. In November 1997, ATS satisfied the escrow release conditions and remarketed, through underwriters, \$12.5 million principal amount, Series 1995 Thermal Energy Facilities Revenue Bonds due December 1, 2009 at variable rates of interest. Since issuance, the interest rates to the ATS partnership have ranged from 2.5% to In addition, the NJEDA issued an additional \$18.5 million in limited obligation bonds which were sold, through underwriters, as Series 1997 Thermal Energy Facilities Revenue

Bonds due December 1, 2031 at variable rates which have ranged from 2.5% to 4.1%. ATS applied \$20.0 million of bond proceeds to reimburse it for certain qualifying costs incurred during construction of the Midtown Energy Center in Atlantic City, New Jersey. Proceeds of \$11.0 million remained in escrow at December 31, 1997 pending verification of compliance with NJEDA qualifications.

ATS has agreements with six casinos in Atlantic City, New Jersey to operate their heating and cooling systems. As part of these agreements, ATS has paid \$27.5 million in license fees for the right to operate and service such systems for a period of 20 years. ATS recorded \$1.2 million in expense for these license fees which are recorded on the Consolidated Balance Sheet as License Fees and are being amortized to expense over the life of the contracts.

# RESULTS OF OPERATIONS

Operating results of AEI as a consolidated group are dependent upon the performance of its subsidiaries, primarily ACE.

# Operating Revenues

Operating revenues increased 10.6% and 4.1% in 1997 and 1996, respectively. Electric revenues increased 8.1% and 3.0% in 1997 and 1996, respectively. Components of the overall operating revenue changes are shown as follows:

	<u> 1997</u>	<u> 1996</u>
(millions)		
Base Revenues	\$ 1.0	\$ (8.9)
Refund Credits	-	(13.0)
Levelized Energy Clause	15.3	29.3
Kilowatt-hour Sales	(4.1)	32.2
Unbilled Revenues	11.8	(17.6)
Wholesale Market Sales	70.2	1.9
Sales for Resale	(16.9)	6.0
Other Services	25.4	10.0
Other	<u>2.6</u>	<u>    ( . 9</u> )
Total	\$ <u>105.3</u>	\$ <u>39.0</u>

The increase in Base Revenues for the current year reflects the \$13.0 million refund to customers recorded in 1996 as the result of a stipulation agreement which was offset by the effects of ACE's BPU approved Off-Tariff Rate Agreements (OTRAs). OTRAs are special reduced rates offered by ACE to at-risk customers which aggregated \$10.5 million and \$3.5 million for the years ended December 31, 1997 and 1996, respectively. At-risk customers are customers who may choose to leave ACE's energy system because they have alternative energy sources available. The Refund Credits are the result of the October 22, 1996 stipulations for the \$13.0 million settlement concerning the outages of the Salem Units and the alleged overrecovery of capacity costs from nonutility generation facilities. See Note 3 of the consolidated financial statements for further details regarding the stipulations.

LEC revenues increased in 1997 due to a rate increase of \$27.6 million in July 1996. Changes in kilowatt-hour sales are discussed under "Billed Sales to Ultimate Utility Customers." Overall, the combined effects of changes in rates charged to customers and kilowatt-hour sales resulted in increases of 2.4% and 0.9% in revenues per kilowatt-hour in 1997 and 1996, respectively. The changes in Unbilled Revenues are a result of the amount of kilowatt-hours consumed by, but not yet billed to, ultimate customers at the end of the respective periods, which are affected by weather and economic conditions, and the corresponding price per kilowatt-hour.

Wholesale Market Sales represent bulk power sales, which are not subject to price regulation. ACE began making such sales in July 1996. Wholesale Market Sales and the related expenses were previously included in Other-Net, within Other Income on the Consolidated Statement of Income. (See Note 1 - Reclassification). The increase in 1997 sales represent an increase in bulk power sales due to a full year's operation as well as a result of ACE's strategy and development of a business opportunity.

The changes in Sales for Resale are a function of ACE's energy mix strategy, which in turn is dependent upon ACE's needs for energy, the energy needs of other utilities participating in the

regional power pool of which ACE is a member, and the sources and prices of energy available. The decrease in the 1997 Sales for Resale is primarily due to a change in ACE's energy mix strategy, using Wholesale Market Sales to service previous Sales for Resale customers.

Other Services Revenues represent non-regulated energy services of ACE and revenues of AEE which were previously included in Other-Net, within Other Income on the Consolidated Statement of Income. Other Services Revenues increased significantly primarily reflecting ATS's casino heating and cooling service contracts and the growth of ACE's energy services programs.

# Billed Sales to Ultimate Utility Customers

Changes in kilowatt-hour sales are generally due to changes in the average number of customers and average customer use, which is affected by economic and weather conditions. Energy sales statistics, stated as percentage changes from the previous year, are shown as follows:

	<u>1997</u>			<u>1996</u>		
		Avg	Avg#		Avg	Avg #
<u>Customer Class</u>	<u>Sales</u>	<u>Use</u>	<u>of Cust</u>	<u>Sales</u>	<u>Use</u>	<u>of Cust</u>
Residential	(3.7)%	(4.6)%	1.0%	3.2%	2.4 %	0.8%
Commercial	1.3	(0.5)	1.8	3.0	2.0	1.0
Industrial	.3.2	2.6	0.6	7.1	5.5	1.5
Total	(0.6)	(1.7)	1.1	3.6	2.8	0.8

The 1997 decrease in actual billed sales was due to unfavorable weather in 1997 and a lesser number of billing days in 1997 compared to 1996. The decrease in 1997 Residential sales was a result of above normal temperatures in the first quarter of 1997 and cooler than normal weather in late August and early September 1997. Casino expansions and construction around Atlantic City, New Jersey were significant contributors to commercial sales growth in 1997. The increased 1997 Industrial sales were primarily due to the impact of two customers that had previously been supplied by an independent power producer.

In 1996, the growth rate of actual billed sales increased significantly from 1995 due to an increase in the number of billing days and more favorable weather conditions. Sales growth was offset by cooler than normal summer weather conditions in 1996. Casino expansions and construction around Atlantic City, New Jersey were significant contributors to commercial sales growth in 1996. The increase in 1996 Industrial sales was primarily due to the impact of two customers, which began service in late 1996, that had previously been supplied by an independent power producer.

#### Costs and Expenses

Total Operating Expenses for the Company increased 8.9% and 9.1% in 1997 and 1996, respectively. Operating expenses for ACE increased 8.5% in both 1997 and 1996. Included in these expenses are the costs of energy, purchased capacity, operations, maintenance, depreciation, state excise taxes and taxes other than income tax.

# Operating Expenses

Energy expense reflects costs incurred for energy needed to meet load requirements, various energy supply sources used, wholesale market purchases and operation of the LEC. Changes in costs reflect the varying availability of low-cost generation from ACEowned and purchased energy sources, and the corresponding unit prices of the energy sources used, as well as changes in the needs of other utilities participating in the Pennsylvania-New Jersey-Maryland Interconnection Power Pool. The cost of energy, except for the nonregulated purchases, is recovered from customers primarily through the operation of the LEC. Generally, earnings are not affected by recoverable energy costs because these costs are adjusted to match the associated LEC revenues. However, ACE had voluntarily foregone recovery of certain amounts of otherwise recoverable fuel costs through its Southern New Jersey Economic Initiative (SNJEI), thereby, reducing earnings through May 1996, as indicated below. Otherwise, in any period, the actual amount of LEC revenue recovered from customers may be greater or less than the actual amount of recoverable energy cost incurred in that period. Such respective overrecovery or

underrecovery of energy costs is recorded on the Consolidated Balance Sheet as a liability or an asset as appropriate. Amounts from the balance sheet are recognized in the Consolidated Statement of Income within Energy expense during the period in which they are subsequently recovered through the LEC. ACE was underrecovered by \$27.4 million and by \$33.5 million at December 31, 1997 and 1996, respectively.

Energy expense increased 30.3% in 1997 primarily due to expenses associated with the first full year of activity in Wholesale Market Sales. Energy expense increased 17.4% in 1996 primarily due to the changes in the LEC effective July 17, 1996, permitting ACE to begin recovering over \$35.3 million in previously deferred energy costs. Production related energy costs for 1996 increased 5.3% due to increased sales. As a result of implementing the SNJEI, after tax net income has been reduced by \$2.7 million for 1996.

Purchased Capacity expense reflects entitlement to generating capacity owned by others. Purchased Capacity expense increased 2.7% in 1996. The increase reflects additional contract capacity supplied by nonutility power producers.

Operations expenses decreased 3.4% in 1997 and increased 9.9% in 1996. The decrease in 1997 reflects reductions in operations expense relating to the Salem outages. The 1996 increase reflects additional costs associated with Salem Station restart activities offset in part by a credit for the estimated 1995 Nuclear Performance Penalty.

Maintenance expense decreased 26.2% in 1997. This decrease reflects reductions in maintenance expenses relating to the Salem outage. Maintenance expense increased 28.8% in 1996 as a result of additional cost associated with the Salem Station restart activities, and increased maintenance initiatives.

Termination of Employee Benefits represents amounts recorded in December 1997 for the cost to terminate various pension and compensation plans in anticipation of the merger.

Other-Net within Other Income increased 20.6% in 1997, this was primarily due to a gain on the sale of property. Other-net decreased 29.5% in 1996 due to the net after-tax impacts of the write-down of the carrying value of ASP's commercial property of \$1.2 million, the contingency loss for the sale of Binghamton Cogeneration facility of \$2.5 million. Also included is a loss of \$1.6 million from AEE's investment in Enerval due to a combination of unhedged gas sales agreements and higher spot market prices for gas.

Interest expense increased 2.2% in 1997 and 4.6% in 1996 due primarily to increased short-term debt borrowings.

Preferred Securities Dividend Requirements decreased 6.5% and 22.5% in 1997 and 1996, respectively, as a result of mandatory and optional redemptions.

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#### Income Taxes

Federal Income Taxes increased 33.1% in 1997 and decreased 28.5% in 1996 as a result of the level of taxable income during those periods.

# Salem Nuclear Generating Station

ACE is an owner of 7.41% of Salem Units 1 and 2, which are operated by PS. The Salem units represent 164 MWs of ACE's total installed capacity of 2,415.7 MWs. Salem Unit 1 has been out of service since May 16, 1995. Salem Unit 2, out of service since June 7, 1995 returned to service on August 30, 1997 and reached 100% power on September 23, 1997.

PS has advised ACE that the installation of Salem Unit 1 steam generators has been completed. The cost of purchasing and installing the steam generators, as well as the disposal of the old generators is \$186 million, of which ACE's share is \$13.8 million. The unit is currently expected to return to service near the end of the first quarter of 1998. Restart of Salem Unit 1 is also subject to NRC approval.

The Salem Station outages has caused ACE to incur replacement power costs of approximately \$700 thousand per month per unit. As previously discussed, ACE's replacement power costs for the

current and recent outage, up to the agreed-upon return-to-service date of June 30, 1997 for Salem Unit 1 and December 31, 1996 for Salem Unit 2, will be recoverable in rates in ACE's 1997 LEC proceeding. Replacement power costs incurred after the agreed-upon return-to-service date for the Salem Station will not be recoverable in rates. ACE has incurred \$10.2 million in non-recoverable replacement power costs to date related to Salem.

ACE entered into an agreement with PS for the purpose of limiting ACE's exposure to Salem's 1997 operation and maintenance (O&M) expenses. Pursuant to the terms of the agreement, ACE was obligated to pay to PS \$10 million of O&M expense, as a fixed charge payable in twelve equal installments beginning February 1, 1997. ACE's obligation for any contributions, above the \$10 million, to Salem 1997 O&M expenses up to ACE's estimated share of \$21.8 million, is based on performance and directly related to the timely return and operation of the units. As a result of this Agreement, ACE agreed to dismiss the complaint filed in the Superior Court of New Jersey in March 1996 alleging negligence and breach of contract.

On February 27, 1996, the Salem co-owners filed a Complaint in United States District Court for the District of New Jersey against Westinghouse Electric Corporation, the designer and manufacturer of the Salem steam generators, under Federal and state statutes alleging fraud, negligent misrepresentation and breach of contract. The litigation is continuing in accordance with the schedule established by the court.

# Other

The Energy Policy Act of 1992 permits the Federal government to assess investor-owned electric utilities that have ownership interests in nuclear generating facilities for the decontamination and decommissioning of Federally operated nuclear enrichment facilities. Based on its ownership in five nuclear generating units, ACE has a liability of \$4.6 million and \$5.3 million at December 31, 1997 and 1996, respectively, for its obligation to be paid over the next 12 years. ACE has an associated regulatory asset of \$5.0 million and \$5.7 million at December 31, 1997 and 1996, respectively. Amounts are currently being recovered in rates for this liability and the regulatory asset is concurrently being amortized to expense based on the annual assessment billed by the Federal government.

ACE is subject to a performance standard for its five jointlyowned nuclear units. This standard is used by the BPU in
determining recovery of replacement energy costs when output from
the nuclear units is reduced or not available. Underperformance
results in penalties which are not permitted to be recovered from
customers and are charged against income. According to a
December 1996 stipulation agreement, the performance of Salem
Units 1 and 2 shall not be included in the calculation of a
nuclear performance penalty for the period each unit was taken
out of service up to each unit's respective return-to-service
date. The parties to the stipulation agreed that for the years
1995 and 1996, there will be no penalty under the nuclear
performance standard. Additionally, ACE will not incur a nuclear
performance penalty for 1997.

# Year 2000 Disclosure

The Company's Information Technology Department (IT), through a Conectiv project team, has developed a strategy to address and correct the year 2000 problem (Y2K). An inventory of the Company's computer applications, hardware and system software and infrastructure has been completed. An initial assessment of these systems has been made as they relate to the Y2K. The project team's goal is to resolve Y2K related problems associated with core systems by the close of 1998. The Company has also contacted major vendors to review remediation of their Y2K issues. The Company estimates that approximately \$3 million is necessary for IT to complete the scope of their responsibilities. The Company has not estimated the expected cost to complete this project in all other areas. The Company believes that it is taking the necessary steps to minimize the risk of an interruption of service to it's operations and customers.

#### Outlook

With the merger of AEI into a new company known as Conectiv the Company is focusing on the objectives of Conectiv which will be carried out by three strategic business units- Regulated Delivery, Energy Supply and Retail Businesses. The business units will provide services to the competitive regional marketplace aligning Conectiv's organization with the changing needs of its customers and markets. Regulated Delivery will focus on providing high value utility delivery service to customers. Energy Supply will maximize the value of generation,

while managing the transition to a competitive generation market. The goal of the Retail businesses is to become a regional full-service company providing value-added products and services for the retail energy consumer which create customer loyalty and satisfaction.

The utility business will continue to be the primary factor influencing Conectiv's overall financial performance. For ACE, legislative changes in the regulated electric utility industry in New Jersey will have a significant impact on ACE's economic viability and ability to compete in the energy marketplace. ACE's restructuring filing, which proposes customer choice starting October 1998, outlines a plan that could ultimately reduce rates by 9%. Achievement of such goals will depend upon the success of ACE's commitment to good-faith negotiations with independent power producers, as well as legislation to support securitization for the full amount of its stranded costs.

ACE's restructuring filing supports full recovery of stranded costs, which it believes is also necessary to move to a competitive environment. If ACE is required to recognize amounts as unrecoverable, ACE may be required to write down asset values, and such writedowns could be material.

ACE's generation business will be faced with the effects of competition in the very near term. ACE's retail prices are expected to be critical success factors in a competitive marketplace. At this time ACE cannot predict, with certainty when it will stop applying SFAS 71 for its generation business and cannot predict the impacts for its generation business or predict the impacts on its financial condition as a result of applying SFAS 101.

ACE's utility business will continue to be affected by regional economic trends and social initiatives, as well as the impacts of abnormal weather and inflation. Such regional economic trends are favorable and include the growth of Atlantic City and the gaming industry. Ongoing requirements for service reliability, and compliance with existing and new environmental regulations, will continue to cause additional capital investments to be made by ACE. ACE's planned construction budget is \$324.8 million for the five year period beginning in 1998. ACE's ability to generate cash flows or access the capital markets may be affected by competitive pressures on revenues and income.

As of January 1, 1998 ATS's Midtown Energy Center began operations servicing casino-hotels within the city of Atlantic City. These operations are for phase 1 of a 5 phase plan to service customers in the "Midtown" section of the city. As of January 1, 1998, 78% of the capitalized costs for the Midtown Energy Center are in operation. ATS arose out of a business opportunity resulting from the combination of casino growth and expansion and state environmental and regulatory changes. ATS has undertaken additional projects and continues to explore opportunities locally and throughout the United States. All of AEE's businesses will be blended into Conectiv's strategic plans and current businesses and investments will be evaluated to support corporate objectives.

The merger is part of a wider trend in the utility industry toward consolidation and strategic partnerships in order to create larger, stronger companies for the onset of competition. The opportunities which will be derived from increased financial strength, improved management, efficiencies of operations and better utilization and coordination of existing and future facilities will provide Conectiv the strategic and operational opportunities to better meet the coming competitive environment.

#### Inflation

Inflation affects the level of operating expenses and also the cost of new utility plant placed in service. Traditionally, the rate making practices that have applied to ACE have involved the use of historical test years and the actual cost of utility plant. However, the ability to recover increased costs through rates, whether resulting from inflation or otherwise, depends upon both market circumstances and the frequency, timing and results of rate case decisions.

#### Other

The Private Securities Litigation Reform Act of 1995 (the Act) provides a new "safe harbor" for forward-looking statements to encourage such disclosures without the threat of litigation providing those statements are identified as forward-looking and are accompanied by meaningful, cautionary statements identifying important factors that could cause the actual results to differ materially from those projected in the statement. Forward-

looking statements have been and will be made in written documents and oral presentation of AEI and its subsidiaries. Such statements are based on managements beliefs as well as assumptions made by and information currently available to management. When used in AEI and subsidiary documents or oral presentation, the words "anticipate", "estimate", "expect", "objective" and similar expressions are intended to identify such forward-looking statements. In addition to any assumptions and other factors referred to specifically in connection with such forward-looking statements, factors that could cause actual results to differ materially from those contemplated in any forward-looking statements include, among others, the following: deregulation, and the unbundling of energy supplies and services; an increasingly competitive energy marketplace; sales retention and growth potential in a mature service territory and a need to contain costs; ability to obtain adequate and timely rate relief, cost recovery, including the potential impact of stranded costs, and other necessary regulatory approvals; federal and state regulatory actions; costs of construction; operating restrictions, increased cost and construction delays attributable to environmental regulations; controversies regarding electric and magnetic fields; nuclear decommissioning and the availability of reprocessing and storage facilities for spent nuclear fuel; licensing and regulatory approval necessary for nuclear and other operating station; and credit market concerns with these issues. AEI and its subsidiaries undertake no obligation to publicly update or revise any forward-looking statements, whether as a result of new information, future events or otherwise. foregoing review of factors pursuant to the Act should not be construed as exhaustive or as any admission regarding the adequacy of disclosures made by AEI and its subsidiaries prior to the effective date of the Act.

# ATLANTIC CITY ELECTRIC COMPANY AND SUBSIDIARY

The information required by this item is incorporated herein by reference from the following portions of AEI's Management's Discussion and Analysis of Financial Condition and Results of Operations, insofar as they relate to ACE and its subsidiary: Financial Summary, Liquidity and Capital Resources - Atlantic City Electric Company, Results of Operations, Salem Nuclear Generating Station, Competition, Outlook, Inflation and Other.

## REPORT OF MANAGEMENT-Atlantic Energy, Inc.

The management of Atlantic Energy, Inc. and its subsidiaries (the Company) is responsible for the preparation of the consolidated financial statements presented in this Annual Report. The financial statements have been prepared in conformity with generally accepted accounting principles. In preparing the consolidated financial statements, management made informed judgments and estimates, as necessary, relating to events and transactions reported.

Management has established a system of internal accounting and financial controls and procedures designed to provide reasonable assurance as to the integrity and reliability of financial reporting. In any system of financial reporting controls, inherent limitations exist. Management continually examines the effectiveness and efficiency of this system, and actions are taken when opportunities for improvement are identified. Management believes that, as of December 31, 1997, the system of internal accounting and financial controls over financial reporting is effective. Management also recognizes its responsibility for fostering a strong ethical climate in which the Company's affairs are conducted according to the highest standards of corporate conduct. This responsibility is characterized and reflected in the Company's code of ethics and business conduct policy.

The consolidated financial statements have been audited by Deloitte & Touche LLP, Certified Public Accountants. Deloitte & Touche LLP provides objective, independent audits as to management's discharge of its responsibilities insofar as they relate to the fairness of the financial statements. Their audits are based on procedures believed by them to provide reasonable assurance that the financial statements are free of material misstatement.

The Company's internal auditing function conducts audits and appraisals of the Company's operations. It evaluates the system of internal accounting, financial and operational controls and compliance with established procedures. Both the external auditors and the internal auditors periodically make recommendations concerning the Company's internal control structure to management and the Audit Committee of the Board of Directors. Management responds to such recommendations as appropriate in the circumstances. None of the recommendations made for the year ended December 31, 1997 represented significant deficiencies in the design or operation of the Company's internal control structure.

#### /s/ J. L. Jacobs

J. L. Jacobs

Chairman and Chief Executive Officer

# /s/ M. J. Barron

M. J. Barron

Senior Vice President and Chief Financial Officer February 2, 1998

#### REPORT OF THE AUDIT COMMITTEE

The Audit Committee of the Board of Directors is comprised solely of independent directors. The members of the Committee are: Matthew Holden, Jr., Kathleen MacDonnell, Bernard J. Morgan and Harold J. Raveché. The Committee held four meetings during 1997.

The Committee oversees the Company's financial reporting process on behalf of the Board of Directors. In fulfilling its responsibility, the Committee recommended to the Board of Directors, subject to shareholder ratification, the selection of the Company's independent auditors, Deloitte & Touche LLP. The Committee discussed with the Company's internal auditors and Deloitte & Touche LLP, the overall scope of and specific plans for their respective activities concerning the Company. The Committee meets regularly with the internal and external auditors, without management present, to discuss the results of their activities, the adequacy of the Company's system of accounting, financial and operational controls and the overall quality of the Company's financial reporting. The meetings are designed to facilitate any private communication with the Committee desired by the internal and external auditors. No significant actions by the . Committee were required during the year ended December 31, 1997 as a result of any communications conducted.

/s/ Matthew Holden, Jr.
Matthew Holden, Jr.
Chairman, Audit Committee

February 2, 1998

# INDEPENDENT AUDITORS' REPORT

To the Shareholders and the Board of Directors of Atlantic Energy, Inc.:

We have audited the accompanying consolidated balance sheets of Atlantic Energy, Inc. and subsidiaries as of December 31, 1997 and 1996 and the related consolidated statements of income, changes in common shareholders' equity, and cash flows for each of the three years in the period ended December 31, 1997. These financial statements are the responsibility of the Company's management. Our responsibility is to express an opinion on these financial statements based on our audits.

We conducted our audits in accordance with generally accepted auditing standards. Those standards require that we plan and perform the audits to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audits provide a reasonable basis for our opinion.

In our opinion, such consolidated financial statements present fairly, in all material respects, the financial position of Atlantic Energy, Inc. and subsidiaries at December 31, 1997 and 1996 and the results of their operations and their cash flows for each of the three years in the period ended December 31, 1997 in conformity with generally accepted accounting principles.

/s/ Deloitte & Touche LLP
Deloitte & Touche LLP

February 2, 1998 (March 1, 1998 as to Note 4) Parsippany, New Jersey

Atlantic Energy, Inc. and Subsidiaries CONSOLIDATED BALANCE SHEETS (Dollars, in Thousands)

December 31, 1996 ASSETS ELECTRIC UTILITY PLANT In Service: Production \$1,242,049 \$1,212,380 Transmission 383,577 373,358 Distribution 763,915 731,272 General <u>191,210</u> 2,508,220 195,745 Total In Service 2,585,286 Less Accumulated Depreciation <u>934,235</u> <u>871,531</u> Utility Plant in Service-Net 1,651,051 1,636,689 Construction Work in Progress 95,120 117,188 Land Held for Future Use 5,604 5,604 39,730 Leased Property-Net 39,914 <u>1,791,505</u> 1,799,395 INVESTMENTS AND NONUTILITY PROPERTY Investment in Leveraged Leases 80,448 79,687 Nuclear Decommissioning Trust Fund 81,650 71,120 Nonutility Property and Equipment-Net 105,356 46,147 Other Investments and Funds <u>53,859</u> <u>53,550</u> 321,313 250,504 CURRENT ASSETS Cash and Temporary Investments 17,224 15,278 Accounts Receivable: Utility Service 64,511 64,432 Miscellaneous 42,034 32,54 Allowance for Doubtful Accounts (3,500)(3,5007 Unbilled Revenues 36,915 33,315 Fuel (at average cost) 29,242 29,682 Materials and Supplies (at average cost) 20,893 23,815 Working Funds 15,126 15,517 Deferred Energy Costs 27,424 33,529 Prepaid Excise Tax 3,804 7,125 Other 14,349 11,354 268,022 <u>263.094</u> DEFERRED DEBITS Unrecovered Purchased Power Costs 66,264 83,400 Recoverable Future Federal Income Taxes 85,858 85,858 Unrecovered State Excise Taxes 45,154 54,714 Unamortized Debt Costs 44,947 44,423 Deferred Other Post Employee Benefit Costs 37,476 32,609 Other Regulatory Assets 24,637 26,966 License Fees 26,081 17,733 12,066 Other 12,627 343,044 <u>357,769</u> \$2,723,884 \$2,670,762 TOTAL ASSETS

The accompanying Notes to Consolidated Financial Statements are an integral part of these statements.

Atlantic Energy, Inc. and Subsidiaries CONSOLIDATED BALANCE SHEETS (Dollars, in Thousands)

•	December 31,		
	1997	<u> 1996</u>	
LIABILITIES AND CAPITALIZATION		<del></del>	
CAPITALIZATION			
COMMON SHAREHOLDERS' EQUITY			
Common Stock, no par value; 75,000,000			
shares authorized; issued and outstanding:			
1997 - 52,504,479; 1996 - 52,502,479	\$ 563,460	\$ 562,746	
Retained Earnings	221,623	227,630	
Unearned Compensation	,	<u>(2,982</u> )	
Total Common Shareholders' Equity	785,083	787,394	
Preferred Securities of ACE:	, 00, 000	,	
Not Subject to Mandatory Redemption	30,000	30,000	
Subject to Mandatory Redemption	33,950	43,950	
ACE-Obligated Mandatorily Redeemable	33,330	13,350	
Preferred Securities of Subsidiary Trust			
Holding Solely Junior Subordinated			
Debentures of ACE	70,000	70,000	
Long Term Debt	879,744	829,745	
nong rerm beat	$\frac{373,744}{1,798,777}$	1,761,089	
CURRENT LIABILITIES	<u> 1,190,111</u>	<u>1,701,002</u>	
Preferred Stock Redemption Requirement	_	10,000	
Capital Lease Obligation-Current Portion	653	702	
Long Term Debt-Current Portion	147,566	98,250	
	55,675	64,950	
Short Term Debt	65,369	66,508	
Accounts Payable	6,049	7,504	
Taxes Accrued	20,116	20,241	
Interest Accrued	21,215	21,701	
Dividends Declared		3,190	
Deferred Income Taxes	1,888		
Provision for Rate Refunds	22 005	13,000	
Other	<u>23,995</u>	20,853 326,899	
	<u>342,526</u>	320,033	
DEFERRED CREDITS AND OTHER LIABILITIES			
	439,267	434,108	
Deferred Income Taxes	44,043	46,577	
Deferred Investment Tax Credits	39,077	39,212	
Capital Lease Obligations	39,077	39,214	
Accrued Other Post Retirement Employee	37,476	32,609	
Benefit Costs		30,268	
Other	22,718	<u>582,774</u>	
	<u>582,581</u>	502,774	
Commitments and Contingencies (Note 11)			
TOTAL LIABILITIES AND CAPITALIZATION	\$ <u>2,723,884</u>	\$ <u>2,670,762</u>	

The accompanying Notes to Consolidated Financial Statements are an integral part of these statements.

Atlantic Energy, Inc. and Subsidiaries CONSOLIDATED STATEMENTS OF INCOME (Dollars, in Thousands, except per share amounts)

(Dollars, in Thousands, except per			
	For the Year:	s Ended Decem	ber 31,
	<u> 1997 </u>	<u> 1996</u>	1995
OPERATING REVENUES	<del></del>	<del></del>	
Electric	\$1,061,986	\$982,123	\$953,137
Other Services	40,374	14,915	4,917
Ocher Berviees	1,102,360	997,038	958,054
	1,102,300	991,030	<u>938,034</u>
ODDDAMING EVDENGEG			
OPERATING EXPENSES	202 457	205 705	
Energy	293,457	225,185	191,766
Purchased Capacity	197,386	195,699	190,570
Operations	170,340	176,326	160,503
Maintenance	32,858	44,534	34,564
Termination of Employee Benefit			
Plans	23,559	_	-
Depreciation and Amortization	83,950	81,595	79,232
State Excise Taxes	103,991	104,815	102,811
Taxes Other Than Income	7,616	10,207	8,977
Taxes Other Than Income	913,157		
	913,157	<u>838,361</u>	<u>768,423</u>
	100 000	150 655	
OPERATING INCOME	<u>189,203</u>	<u>158,677</u>	<u>189,631</u>
OTHER INCOME AND EXPENSE			
Allowance for Equity Funds Used			
During Construction	815	879	817
Other-Net	14,598	12,100	_17,155
	15,413	12,979	17,972
-			
INTEREST CHARGES			
Interest Expense	70,619	69,116	66,049
Allowance for Borrowed Funds	70,619	03,110	00,045
	(1 000)	(07.6)	(7 670)
Used During Construction	<u>(1,003</u> )	<u>(976</u> )	<u>(1,678</u> )
	<u>69,616</u>	<u>68,140</u>	<u>64,371</u>
LESS PREFERRED SECURITIES DIVIDEND	S		
REQUIREMENTS OF SUBSIDIARY	<u> 10,596</u>	<u>11,332</u>	<u>14,627</u>
INCOME BEFORE INCOME TAXES	124,404	92,184	128,605
			<del></del>
INCOME TAXES	49,999	33,417	46,837
INCOME TAKES	<u> </u>	<u> </u>	<del>_ ±0,037</del>
ATTEL TATCOME	Ċ 74 40E	ė E0 767	Ċ 01 7C0
NET INCOME	\$ <u>74,405</u>	\$ <u>58,767</u>	\$ <u>81,768</u>
COMMON STOCK			•
Average Basic Shares			
Outstanding(000)	52,281	52,299	52,595
Average Diluted Shares			
Outstanding(000)	52,492	52,299	52,595
Basic and Diluted Earnings Per Sha		\$1.12	\$1.55
Dividends Declared Per Share	\$ 1.54	\$1.54	\$1.54
Dividends Paid Per Share	\$ 1.54	\$1.54	\$1.54
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The accompanying Notes to Consolidated Financial Statements are an integral part of these statements.  $\cdot$ 

Atlantic Energy, Inc. and Subsidiaries CONSOLIDATED STATEMENTS OF CASH FLOWS	3		
(Dollars, in Thousands)	For the Yea 1997	rs Ended De 1996	cember 31, <u>1995</u>
CASH FLOWS OF OPERATING ACTIVITIES			
Net Income	\$ 74,405	\$ 58,767	\$ 81,768
Unrecovered Purchased Power Costs	17,136	16,417	15,721
Deferred Energy Costs	6,105	(2,095)	(20,435)
Depreciation and Amortization	83,950	81,595	79,232
Deferred Income Taxes-Net	993	6,192	25,946
Unrecovered State Excise Taxes	9,560	9,560	9,560
Employee Separation Costs	(308)	(7,179)	(19,112)
Net Changes Working Capital Component		( , , = , = ,	· / /
Accounts Receivable & Unbilled	•		
Revenues	(13,166)	(5,004)	(24,400)
Accounts Payable	(1,139)	5,651	(5,222)
Inventory	3,362	(2,602)	4,960
Other	(6,178)	11,503	(20,125)
			(20,125)
Rate Refunds	(13,000)	13,000	
Other-Net	<u>6,055</u>	<u>(2,653</u> )	<u>5,841</u>
Net Cash Provided by Operating			100 501
Activities	<u>167,775</u>	<u>183,152</u>	133,734
CASH FLOWS OF INVESTING ACTIVITIES			
Utility Construction Expenditures	(80,849)	(86,805)	(100,904)
Leased Nuclear Fuel Material	(9,105)	(6,833)	(10,446)
Nonutility Construction Expenditures	(59,879)	(25,451)	(5,226)
Other-Net	(15,210)	(14,783)	(23,794)
Net Cash Used by Investing Activities		(133,872)	(140,370)
CASH FLOWS OF FINANCING ACTIVITIES	•		
	160 001	4E 07E	160 004
Proceeds from Long Term Debt	169,091	45,075	168,904
Retirement/Maturity of Long Term Debt	(87,566)	(12,266)	(57,489)
Issuance of Preferred Securities of		70.000	
Subsidiary Trust	-	70,000	-
Increase in Short Term Debt	7,150	34,405	21,945
Repurchase of Common Stock		<u>-</u>	(29,626)
Redemption of Preferred Stock-ACE	(20,000)	(98,876)	(24,500)
Dividends Declared on Common Stock	(80,856)	(81,163)	(81,088)
Proceeds-Capital Lease Obligations	9,105	6,833	10,466
Other-Net	2,290	<u>(3,701)</u>	<u>(1,399</u> )
Net Cash (Used) Provided by Financing			
Activities	<u>(786</u> )	<u>(39,693</u> )	7,213
Net Increase in Cash and	,	<del></del> ,	
Temporary Investments	1,946	9,587	577
Cash and Temporary Investments:	2/220	2,20.	,
Beginning of Year	15,278	<u>5,691</u>	5,114
End of Year			. —
Bild OI 16al	\$ <u>17,224</u>	\$ <u>15,278</u>	\$ <u>5,691</u>
Supplemental Schedule of Payments:			
Interest	\$ 73,859	\$ 68,551	\$ 61,160
Income taxes	\$ 49,072	\$ 28,101	\$ 30,769

The accompanying Notes to Consolidated Financial Statements are an integral part of these statements.

Atlantic Energy, Inc. and Subsidiaries CONSOLIDATED STATEMENTS OF CHANGES IN COMMON SHAREHOLDERS' EQUITY (Dollars, in Thousands, except share data)

	<u>Shares</u>	Common Stock	Retained Earnings	Unearned Compensation
Balance, December 31, 1994 Net Income Dividends on Common Stock	54,155,245	\$ <u>593,475</u>	\$249,181 81,768 (81,208)	\$( <u>3,170</u> )
Common Stock Issued:			,,	
Equity Incentive Plan ACE Plan	9,234 (7,601)	(163)	)	162
Common Stock Expenses	/a	(106)		
Reacquired Shares	<u>(1,625,000</u> )			(2 . 6 . 2 . )
Balance, December 31, 1995	<u>52,531,878</u>	<u>563,436</u>		( <u>3,008</u> )
Net Income Dividends on Common Stock			58,767 (81,163)	
Common Stock Issued:			(01,163)	
Equity Incentive Plan	(555)	(29)	285	26
ACE Plan	(28,844)			20
Common Stock Expenses	(20,044)	(94)		•
Balance, December 31, 1996	52,502.479			(2,982)
Net Income			74,405	, <u>=,==</u> /
Dividends on Common Stock			(80,856)	
Common Stock Issued:			. , ,	
Equity Incentive Plan	2,000	794	588	2,982
Employee Stock Purchase				
Plan			(144)	
Common Stock Expenses		(80)		
Balance, December 31, 1997	52,504,479	\$ <u>563,460</u>	\$ <u>221,623</u>	\$ <u>    -                                </u>

The accompanying Notes to Consolidated Financial Statements are an integral part of these statements.

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

# NOTE 1. ORGANIZATION AND SIGNIFICANT ACCOUNTING POLICIES

### Organization

Atlantic Energy, Inc. (the Company, AEI or parent) plans to merge with Delmarva Power & Light Company (DP&L) into a new company named Conectiv, Inc. (Conectiv) effective March 1, 1998. The Company is the parent of Atlantic City Electric Company (ACE), Atlantic Energy Enterprises, Inc. (AEE) and Atlantic Energy International, Inc. (AEII), which are wholly-owned subsidiaries. In October 1997, the Company and DP&L entered into an agreement to form Conectiv Solutions, LLC, a limited liability corporation to market and sell offerings of energy and energy-related and other value-added services to large energy users.

ACE is a public utility primarily engaged in the generation, purchase, transmission, distribution and sale of electric energy. Sales of electric energy include sales at regulated retail and unregulated wholesale levels. ACE's service territory encompasses approximately 2,700 square miles within the southern one-third of New Jersey with the majority of customers being residential and commercial. ACE is the principal subsidiary within the consolidated group.

AEE is a holding company which is responsible for the management of the investments in the following nonutility companies: Atlantic Generation, Inc. (AGI) is engaged in the development, acquisition, ownership and operation of cogeneration power projects. AGI's activities are represented by partnership interests in cogeneration facilities in New Jersey. Atlantic Southern Properties, Inc. (ASP) owns and manages commercial offices and warehouse facilities located in Atlantic County, New Jersey. ATE Investment, Inc. (ATE) provides financing to affiliates and manages a portfolio of investments in leveraged leases for equipment used in the airline and shipping industries. ATE joined with an unaffiliated company to create EnerTech Capital Partners, L.P. (Enertech), a limited partnership that invests in a variety of energy-related technology growth companies. Atlantic Thermal Systems, Inc. (ATS) is engaged in the development and operation of thermal heating and cooling systems. CoastalComm, Inc. (CCI) is engaged in fiberoptic network development, construction, and site services. AEE also has a 50% equity interest in Enerval, LLC (Enerval) which provides energy management services, including natural gas supply, transportation and marketing.

AEII was organized to pursue utility consulting services and equipment sales to international markets. The Company is in the process of dissolving AEII.

### Principles of Consolidation

The consolidated financial statements include the accounts of the Company and its subsidiaries. All significant intercompany

accounts and transactions have been eliminated in consolidation. ACE, and AEE consolidate their respective subsidiaries. Ownership interests in other entities, between 20% and 50%, where control is evident, are accounted for using the equity method of accounting.

### Use of Estimates

The preparation of financial statements in conformity with GAAP requires management at times to make certain judgments, estimates and assumptions that affect amounts and matters reported at the year end dates and for the annual periods presented. Actual results could differ from those estimates. Any change in the judgments, estimates and assumptions used, which in management's opinion would have a significant effect on the financial statements, will be reported when management becomes aware of such changes.

### Reclassification

Certain prior year amounts have been reclassified to conform to the current year reporting of these items. The most notable reclassification, with no effect on net income, pertains to the Company's nonutility activities previously reported in the Other Income line on the Consolidated Statement of Income. The revenues, operating expenses and income taxes from those operations are now reflected on the appropriate line items.

# Regulation - ACE

The accounting policies and rates of service for ACE are subject to the regulations of the New Jersey Board of Public Utilities (BPU) and in certain respects to the Federal Energy Regulatory Commission (FERC). ACE follows generally accepted accounting principles (GAAR and financial reporting requirements employed by all industries as specified by the Financial Accounting Standards Board (FASB) and the Securities and Exchange Commission (SEC). However, accounting for rate regulated industries may depart from GAAP as permitted by Statement of Financial Accounting Standards No. 71 "Accounting for the Effects of Certain Types of Regulation" (SFAS No. 71). SFAS No. 71 provides guidance on circumstances where the economic effect of a regulator's decision warrants different applications of GAAP as a result of the rate making process. In setting rates, a regulator may provide recovery of an incurred cost in a year or years other than the year the cost was incurred. As permitted by SFAS No. 71, costs ordered by a regulator to be deferred or capitalized for future recovery are recorded as a regulatory asset because the regulator's rate action provides reasonable assurance of future economic benefits attributable to these costs. In a non-rate regulated industry, such costs are charged to expense in the year incurred. SFAS No. 71 further specifies that a regulatory liability is recorded when a regulator orders a refund to customers of revenues previously collected, or when existing rates provide for recovery of future costs not yet incurred. Such treatment is not afforded to non-rate regulated companies. When collection of regulatory assets or relief of regulatory liabilities is no longer probable, the assets and liabilities are applied to income in the year that the assessment is made. (See Note 12-Electric Utility Industry Restructuring and Stranded Costs for further discussion about the effects of regulation in a competitive environment). Specific regulatory assets and liability that have been recorded are discussed in Note 13.

# Operating Revenues

ACE'S electric operating revenues are recognized when electric energy services are rendered, and include estimates for amounts unbilled at the end of the period for energy used by customers subsequent to the last bill rendered for the calendar year. ACE also records revenues for non-regulated wholesale energy market sales transactions as they occur.

Other services revenues primarily represent revenues of ATS which are recognized when heating and cooling services are rendered and include estimates for amounts consumed by but not yet billed to customers at the end of the period.

### Nuclear Fuel - ACE

Fuel costs associated with ACE's participation in jointly-owned nuclear generating stations, including spent nuclear fuel disposal costs, are charged to Energy expense based on the units of thermal energy produced.

# Electric Utility Plant

Property is stated at original cost. Generally, Utility Plant is subject to a first mortgage lien. The cost of property additions, including replacement of units of property and betterments, are capitalized. Included in certain property additions is an Allowance for Funds Used During Construction (AFDC), which is defined in the applicable regulatory system of accounts as the cost, during the period of construction, of borrowed funds used for construction purposes and a reasonable rate on other funds when so used. AFDC has been calculated using a semi-annually compounded rate of 8.25% for all periods.

# Nonutility Property and Equipment

Nonutility Property and Equipment are generally stated at cost and includes project development costs and construction work in progress, including capitalized interest, related to the development and construction of thermal heating and cooling systems of ATS. ASP's commercial sites, including the cost of improvements and certain preacquisition costs are stated at the lower of cost or fair market value. Capitalized interest related to nonutility expenditures was \$3.7 million for 1997.

### Depreciation

ACE provides for straight-line depreciation based on the following: transmission and distribution property - estimated remaining life; nuclear property - remaining life of the related plant operating license in existence at the time of the last base rate case; other depreciable property - estimated average service life. ACE's overall composite rate of depreciation was 3.3% for the last three years. Accumulated depreciation is charged with the cost of depreciable property retired together with removal costs less salvage and other recoveries.

ASP's facilities are being depreciated over a thirty-one and one-half year life using the straight-line method. Land improvements are being depreciated using an accelerated method over a fifteen year life. Furniture and equipment are depreciated over lives ranging from three

to seven years. ATS's Midtown Energy Center and its components will be depreciated on a straight-line basis over their respective useful lives starting in January 1998.

Nuclear Plant Decommissioning Reserve - ACE

A reserve for decommissioning costs is presented as a component of accumulated depreciation and amounted to \$80.7 million and \$70.2 million at December 31, 1997 and 1996, respectively. The Securities and Exchange Commission (SEC) has questioned certain accounting practices employed by the electric utility industry concerning decommissioning costs for nuclear generating facilities. In 1996, the FASB issued a Proposed Statement of Financial Accounting Standard "Accounting for Certain Liabilities Related to Closure or Removal of Long-lived Assets" which would establish accounting standards for certain obligations that are incurred for the closure and removal of long-lived assets. In January 1998, the FASB changed the title of its project to "Accounting for Obligations Related to the Retirement of Long-Lived Assets", which continues to include nuclear plant decommissioning costs. Under the original proposed statement a regulated utility would recognize a regulatory asset or liability for differences, if any, in the timing of recognition of the costs of closure and removal of assets for financial reporting purposes and rate making treatment. The Company cannot predict when the FASB will issue a final accounting standard or the outcome of this matter at this time.

Deferred Energy Costs - ACE

As approved by the BPU, ACE has a Levelized Energy Clause (LEC) through which energy and energy-related costs (energy costs) are charged to customers. LEC rates are based on projected energy costs and prior period underrecoveries or overrecoveries. Generally, energoets are recovered through levelized rates over the period of projection, which is usually a 12-month period. In any period, the actual amount of LEC revenues recovered from customers may be greater or less than the recoverable amount of energy costs incurred in that period. Energy expense is adjusted to match the associated LEC revenues. Any underrecovery (an asset representing energy costs incurred that are to be collected from customers) or overrecovery (a liability representing previously collected energy costs to be returned to customers) of costs is deferred on the Consolidated Balance Sheet as Deferred Energy Costs. These deferrals are recognized in the Consolidated Statement of Income as Energy expense during the period in which they are subsequently included in the LEC.

### License Fees

ATS has entered into agreements with six hotel casino's in Atlantic City, New Jersey to operate their heating and cooling systems. As part of these agreements, ATS has paid \$27.5 million in fees to date, for the right to operate and service such systems for a period of 20 years. These fees are recorded on the balance sheet as License Fees and are being amortized over the life of the agreements.

# Income Taxes

Deferred Federal and state income taxes are provided on all significant temporary differences between book bases and tax bases assets and liabilities, transactions that reflect taxable income in

year different than book income and tax carryforwards. Investment tax credits previously used for income tax purposes have been deferred on the Consolidated Balance Sheet and are recognized in book income over the life of the related property. The Company and its subsidiaries file a consolidated Federal income tax return. Income taxes are allocated to each of the companies within the consolidated group based on the separate return method.

### Cash & Temporary Investments

AEI and ACE consider all highly liquid investments and debt securities purchased with a maturity of three months or less to be cash equivalents.

### Earnings Per Common Share

The FASB issued Statement No. 128, "Earnings Per Share" (SFAS No.128) which specifies the computation, presentation and disclosure requirements of earnings per share for entities with publicly held common stock and potential common stock. Earnings per share (EPS) presented on the face on the consolidated income statement has been calculated to reflect the adoption of SFAS No. 128 by the Company. Basic EPS is computed based upon the weighted average number of common shares, excluding contingently issuable shares, outstanding during the year. Diluted EPS is computed based upon the weighted average number of common shares including contingently issuable shares and other dilutive items. The difference between the 1997 basic and diluted EPS reflects the effects of the EIP shares which are considered to be outstanding throughout 1997 for the diluted EPS calculation. Contingently issuable shares existed for all periods but were not included in the diluted EPS computation for 1996 and 1995 because the restrictions were determined to not be met at the end of the period. Options existed for 1996 and 1995 but were not included as common stock equivalents in the dilutive calculation because they were antidulitve. See Note 5 - Benefits for further discussion of the EIP.

#### Other

Debt premium, discount and expense of ACE are amortized over the life of the related debt. Premiums associated with the 1996 Preferred Stock redemptions are being deferred and amortized over the life of the related ACE Obligated Mandatorily Redeemable Preferred Securities of Subsidiary Trust Holding Solely Junior Subordinated Debentures of ACE in accordance with BPU approval.

In June 1997, the FASB issued Statement No. 130 "Reporting Comprehensive Income" and Statement No. 131 "Disclosure About Segments of an Enterprise and Related Information". These statements are effective for fiscal years beginning after December 15, 1997. Since these statements are primarily disclosure related, the Company currently believes that they will not have a significant effect on the Consolidated Financial Statements.

# NOTE 2. INCOME TAXES

The components of Federal income tax expense for the years ended December 31 are as follows:

(000)	<u> 1997</u>	<u> 1996</u>	<u> 1995</u>
Current	\$48,739	\$27,061	\$ 20,483
Deferred	1,217	6,587	25,993
Investment Tax Credits Recognized			
on Leveraged Leases	<u>(136</u> )	<u>(78</u> )	(28)
Total Federal Income Tax Expense	\$49,820	\$33,570	\$46,448

A reconciliation of the expected Federal income taxes compared to the reported Federal income tax expense computed by applying the statutory rate for the years ended December 31 follows:

	<u> 1997</u>	<u> 1996</u>	<u> 1995</u>
Statutory Federal Income Tax Rate	35%	35%	35%
(000)			
Income Tax Computed at the			
Statutory Rate	\$45,166	\$36,058	\$49,995
Plant Basis Differences	4,952	3,096	1,307
Amortization of Investment Tax			
Credits	(2,670)	(2,612)	(2,562)
Other-Net	2,372	<u>(2,972</u> )	<u>(2,292</u> )
Total Federal Income Tax Expense	\$ <u>49,820</u>	\$ <u>33,570</u>	\$ <u>46,448</u>
Effective Federal Income Tax Rate	39%	33%	33%

The increase in the effective Federal income tax expense rate is due primarily to permanently non-deductible merger and merger related expenses. State income tax expense is not significant.

Items comprising deferred tax balances as of December 31 are as follows:

(000)	<u> 1997</u>	1996
Deferred Tax Liabilities:		
Plant Basis Differences	\$332,288	\$326,673
Leveraged Leases	76,362	76,671
Unrecovered Purchased Power Costs	16,813	22,630
State Excise Taxes	16,326	20,141
Other	<u>38,481</u>	<u>33,192</u>
Total Deferred Tax Liabilities	480,270	<u>479,307</u>
Deferred Tax Assets:		
Deferred Investment Tax Credits	23,775	25,143
Other	<u> 15,797</u>	<u>16,866</u>
Total Deferred Tax Assets	<u>39,572</u>	42,009
Total Deferred Taxes-Net	\$ <u>440,698</u>	\$ <u>437,298</u>

At December 31, 1997 and 1996, deferred tax assets exist for cumulative state income tax net operating loss (NOL's) carryforwards. At December 31, 1997 unexpired state NOL's amount to approximately \$60.6 million, with expiration dates from 1998 through 2004. As of December 31, 1997, deferred state tax assets of \$5.5 million offset by a valuation allowance of \$4.0 million have been recorded.

On July 14, 1997 the Governor signed a bill into law eliminating the Gross Receipts and Franchise Tax (GR & FT) paid by the electric, natural gas and telecommunication public utilities. In its place, utilities will be subject to the state's corporate

business tax. In addition, the state's existing sales and use tax will be expanded to include retail sales of electric power and natural gas, and a transitional energy facility assessment tax (TEFA) will be applied for a limited time on electric and natural gas utilities and will be phased-out over a five year period. The law took effect January 1, 1998 and on January 1 of each of the years thereafter, the TEFA will be reduced by 20%. By the year 2003, the TEFA will be fully phased-out and the savings will be passed through to ACE's customers. As a result of this law, ACE will record deferred state taxes beginning in 1998 for state tax basis versus book basis differences.

# NOTE 3. RATE MATTERS OF ACE

Energy Clause Proceedings

Changes in Levelized Energy Clause Rates 1995 - 1997

Date Filed	Amount Requested (millions)	Amount Granted (millions)	Date Effective
4/95	\$37.0	\$37.0	7/95
3/96	49.7	27.6	7/96
2/97	20.0	<b></b>	

ACE's LEC is subject to annual review by the BPU.

In July 1995, the BPU approved a provisional increase of \$37 million in annual LEC revenues for the period June 1, 1995 through May 31, 1996. The BPU approved a continuance of the provisional increase in March 1996.

In March 1996, ACE requested a \$49.7 million increase in 19961997 annual revenues effective June 1, 1996. Through a
stipulation reached and approved in July 1996 among ACE, the New
Jersey Division of the Ratepayer Advocate (Ratepayer Advocate)
and the Staff of the BPU (collectively, the parties), ACE
implemented provisional rates reflecting an increase of annual
LEC revenues of \$27.6 million. The BPU approved a continuance of
the provisional rates in December 1996 when the Salem Station
replacement power issues, among others, were resolved.

In December 1996, the BPU issued an Order approving a stipulation of settlement reached among the parties settling the issues regarding replacement power costs related to an extended Salem Nuclear Generating station (Salem) outage and a 1994 Salem Unit 1 outage. The stipulations provided that ACE's replacement power costs for the Salem Station outage, up to each Unit's agreed-upon return-to-service date (June 30, 1997 for Unit 1 and December 31, 1996 for Unit 2), and the 1994 Salem Unit 1 outage would be recoverable in LEC rates implemented in ACE's next LEC filing.

In February 1997, ACE filed a petition with the BPU requesting an increase in 1997-1998 annual LEC revenues of \$20.0 million to be

made effective for service rendered on and after June 1, 1997. The increase requested is primarily the result of ACE seeking recovery of previously deferred costs, which includes recovery of the Salem Station replacement power costs in accordance with the Orders issued in December 1996. In April 1997, ACE's filing was transferred to the Office of Administrative Law and evidentiary hearings have been completed. The administrative Law Judge's (ALJ) initial decision is expected in the first quarter of 1998.

ACE expects to file a petition with the BPU during the first quarter of 1998 requesting an increase in 1998-1999 annual LEC revenues.

# Other Rate Proceedings

On July 15, 1997, ACE filed its electric industry restructuring plan with the BPU, as required by the Energy Master Plan, proposing ACE's plans to move to retail access and the possible effect on rates. (See Note 12 - ACE's Electric Utility Restructuring and Stranded Costs).

In 1996, the BPU declared base rates associated with ACE's 7.41% ownership in Salem interim and subject to refund. In December 1996, the BPU issued an Order approving a stipulation of settlement reached among the parties regarding the issue of base rates. In January and February 1997, in accordance with the stipulation, ACE provided credits to customers totaling \$12 million. An additional credit of \$1 million resolved an allegation previously made by the Ratepayer Advocate that ACE, along with other New Jersey electric utility companies, were recovering cogeneration capacity costs concurrently in base rates and LEC rates.

In December 1997, the BPU approved an increase in annual base rate revenues of \$5.0 million for recovery of expenses associated with post-retirement benefits other than pensions (OPEB). Also in a related action to this matter, the BPU approved the request for a change in ownership to merge AEI into Conectiv and found that an annual rate decrease of \$15.8 million should be provided to ACE's customers effective with the merger. The BPU ordered a pre-merger credit of \$5.0 million to offset the increase in rates associated with OPEB. This increase was effective on January 1, 1998. See Notes 5 and 13 for further information regarding OPEB expenses and the corresponding regulatory asset and Note 4 for further information regarding the merger.

### NOTE 4. MERGER

On August 12, 1996, the Boards of Directors of AEI and Delmarva Power & Light Company (DP&L) jointly announced an agreement to merge the companies into a new company named Conectiv, Inc. (Conectiv). Conectiv, a newly formed Delaware corporation, became the parent of AEI's subsidiaries and the parent of DP&L and its subsidiaries effective March 1, 1998. See discussions on approvals below.

DP&L is predominately a public utility engaged in electric and gas service. DP&L provides retail and wholesale electric service to customers located in about a 6,000 square mile territory located in Delaware, eastern shore counties in Maryland and the eastern shore area of Virginia. DP&L provides gas service to retail and transportation customers in an area consisting of about 275 square miles in Northern Delaware, including the City of Wilmington.

The merger is to be a tax-free, stock-for-stock transaction accounted for under the purchase method of accounting with DP&L as the acquirer. Under the terms of the agreement, DP&L shareholders will receive one share of Conectiv's common stock for each share of DP&L common stock held. AEI shareholders will receive 0.75 shares of Conectiv's common stock and 0.125 shares of Conectiv's Class A common stock for each share of AEI common stock held.

On January 30, 1997, the merger was approved by the shareholders of both companies. Approvals have since been obtained from the FERC, Delaware and Maryland Public Service Commissions, the Virginia State Corporate Commission, the Pennsylvania Public Utilities Commission, the BPU and the Nuclear Regulatory Commission (NRC). The last and final approval was received from the SEC on February 25, 1998. The merger became effective March 1, 1998.

Under the terms of the BPU's approval of the merger, approximately 75 percent or \$15.75 million of ACE's total average projected annual merger savings will be returned to ACE's customers for an overall merger-related reduction of 1.7 percent.

The total consideration to be paid to the Company's common stockholders, measured by the average daily closing market price of the Company's common stock for the three trading days immediately preceding and the three trading days immediately following the public announcement of the merger, is \$921.0 million. The consideration paid plus estimated acquisition costs and liabilities assumed in connection with the merger are expected to exceed the net book value of the Company's net assets by approximately \$200.5 million, which will be recorded as goodwill by Conectiv. The actual amount of goodwill recorded will be based on the Company's net assets as of the merger date and, accordingly, will vary from this estimate which is based on the Company's net assets as of December 31, 1997. The goodwill will be amortized over 40 years.

year then ended is shown below (in thousands, except for number of customers):

,	AEI	DP&L (Unaudited)
Operating Revenues	\$1,102,360	\$1,423,502
Net Income	\$ 74,405	\$ 105,709
Assets	\$2,723,884	\$3,015,481
Electric Customers	480,960	448,323
Gas Customers	-	103,248

Combination of the above amounts would not necessarily be reflective of the amounts that would result from a consolidation of the companies.

On June 26, 1997, the Company and DP&L jointly announced an enhanced retirement offer and separation program that will be utilized to achieve workforce reductions as a result of the merger. The Company and DP&L initially anticipated a combined loss of approximately 400 positions to accomplish the mergerrelated rate reductions to customers. This initial level of reductions will be achieved primarily through the DP&L early retirement and the Company's enhanced retirement programs. Additional reductions are also anticipated to better align staffing requirements to skill and work process needs. combined additional reductions could range between 250 to 350 positions. The total cost to the Company for these programs, as well as the cost of executive severance, employee relocation and facilities integration is estimated to range from \$38 million to \$43 million. ACE is required to recognize these costs through expense in accordance with GAAP. The actual cost to the Company and ACE will depend on a number of factors related to the employee mix as well as the actual number of employees who will be eligible for the enhanced retirement or separation programs.

In the fourth quarter of 1997, the Company recorded an expense of \$23.6 million as a result of terminating certain benefit programs of the Company in anticipation of the merger. Termination of the plans resulted in charges of \$10.0 million for a supplemental executive retirement plan, \$6.3 million due to a pension plan curtailment, \$3.8 million from the EIP and \$3.5 million from other benefit plans and executive contract terminations. See Note 5. below for discussion of the effects on the defined pension plan and the EIP.

### NOTE 5. BENEFITS

Retirement Benefits - ACE

### Pension

ACE has a noncontributory defined benefit pension plan covering substantially all of its employees. Benefits are based on an employee's years of service and average final pay. ACE's policy is to fund pension costs within the range of the minimum required by the Employee Retirement Income Security Act and the maximum allowable as a tax deduction.

Net periodic pension costs include:				
(000)		<u> 1997</u>	<u> 1996</u>	<u> 1995</u>
Service cost-benefits earned				
during the period	\$	6,763	\$ 6,870	\$ 6,363
Interest cost on projected benefit				
obligation		15,840	14,569	14,794
Actual return on plan assets	(	(39,394)	(36,443)	(44,067)
Other-net	_	25,611	19,123	<u> 28,379</u>
Net periodic pension costs	\$_	8,820	\$ <u>4,119</u>	\$ 5,469

Of these costs for 1997, \$6.3 million was due to a curtailment as a result of the lump-sum payments to certain plan participants who will terminate employment effective with the consummation of the merger or shortly then after. This amount is included in the Termination of Employee Benefit Plans line item of the Consolidated Statement of Income. Of the remaining net periodic payment costs, \$1.9 million was charged to operating expense in 1997. In 1996 and 1995 \$3.0 million annually was charged to operating expense. The remaining costs, which are associated with construction labor, were charged to the cost of new utility plant. Actual return on plan assets and Other-net for 1997 and 1996 primarily reflect the favorable market conditions from the investment of plan assets and expected returns.

A reconciliation of the funded status of the plan as of December 31 is as follows:

(000)	1997	1996
Fair value of plan assets	\$259,500	\$236,000
Projected benefit obligation	239,000	207,340
Plan assets in excess of projected		
benefit obligation	20,500	28,660
Unrecognized net transition asset	(1,532)	(1,377)
Unrecognized prior service cost	232	259
Unrecognized net gain	<u>(10,810</u> )	<u>(18,958</u> )
Prepaid pension cost	\$ <u>8,390</u>	\$ <u>8,584</u>
Accumulated benefit obligation:		
Vested benefits	\$207,102	\$170,751
Nonvested benefits	<u>1,487</u>	<u>2,023</u>
Total	\$ <u>208,589</u>	\$ <u>172,774</u>

At December 31, 1997, approximately 66% of plan assets were invested in equity securities, 27% in fixed income securities and 7% in other investments. The assumed rates used in determining the actuarial present value of the projected benefit obligation at December 31 were as follows:

,	<u> 1997</u>	<u> 1996</u>	<u> 1995</u>
Weighted average discount	7.0%	7.5%	7.0%
Anticipated increase in compensation	3.5%	3.5%	3.5%
Assumed long term rate of return	9.0%	8.5%	8.5%

Other Postretirement Employee Benefits (OPEB)

ACE provides certain health care and life insurance benefits for retired employees and their eligible dependents. Substantially

all employees may become eligible for these benefits if they reach retirement age while working for ACE. Benefits are provided through insurance companies and other plan providers whose premiums and related plan costs are based on the benefits paid during the year. ACE has a tax-qualified trust to fund these benefits.

Net periodic other postretirement be	nefit cost	s include	e:
(000)	<u> 1997</u>	<u> 1996</u>	<u> 1995</u>
Service cost-benefits attributed to			
service during the period	\$ 2,531	\$ 2,688	\$ 2,891
Interest cost on accumulated			
postretirement benefits obligation	6,843	7,482	8,107
Actual return on plan assets	(800)	(771)	(1,437)
Amortization of unrecognized			
transition obligation	2,768	2,768	3,893
Other-net	<u>(475</u> )	215	404
Net periodic other postretirement			
costs	\$ <u>10,867</u>	\$ <u>12,382</u>	\$ <u>13,858</u>

These costs were allocated as follows:			
(millions)	<u> 1997</u>	<u> 1996</u>	<u> 1995</u>
Operating expense	\$3.0	\$3.6	\$3.1
New utility plant-associated with			
construction labor	3.0	2.4	2.5
Regulatory asset	4.9	6.4	8.3

The regulatory asset represents the amount of annual costs in excess of the amount of cost currently recovered in rates. These excess costs were deferred as authorized by an accounting order of the BPU pending future recovery through rates. ACE will begin to recover these costs over a 15 year period beginning in 1998. See Note 3 and Note 13 for additional information.

A reconciliation of the funded status of the plan as of December 31 is as follows:

31 IS AS IOIIOWS:		
(000)	<u> 1997</u>	1996
Accumulated benefits obligation:		<del></del>
Retirees	\$ 51,786	\$ 63,095
Fully eligible active plan participants	6,075	4,038
Other active plan participants	<u>45,963</u>	<u> 39,972</u>
Total accumulated benefits obligation	103,824	107,105
Less fair value of plan assets	<u> 20,100</u>	<u> 18,000</u>
Accumulated benefits obligation in		
excess of plan assets	83,724	89,105
Unrecognized net loss	(4,727)	(12,207)
Unamortized unrecognized transition		
obligation	<u>(41,521</u> )	<u>(44,289</u> )
Accrued other postretirement benefits	•	
cost obligation	\$ <u>37,476</u>	\$ <u>32,609</u>

At December 31, 1997, approximately 73% of plan assets were invested in fixed income securities and 27% in other investments.

The assumed health care costs trend rate for 1998 is 7% and is assumed to evenly decline to an ultimate constant rate of 5% in

the year 2001 and thereafter. If the assumed health care costs trend rate was increased by 1% in each future year, the aggregate service and interest costs of the 1997 net periodic benefits cost would increase by \$1.2 million, and the accumulated postretirement benefits obligation at December 31, 1997 would increase by \$10.8 million. The weighted average discount rate assumed in determining the accumulated benefits obligation was 7.0%, 7.5% and 7.0% for 1997, 1996 and 1995, respectively. The assumed long term return rate on plan assets was 7% for each of the three year periods.

### Other

Savings and Investment Plans A and B (401(k))

ACE has two 401(k) plans one for union and another for non-union employees that match plan contributions up to 6% of a participating employee's base pay. The rate at which Company contributions are made is 50%. All full and part-time employees are eligible to participate. The cost of the plans for 1997, 1996 and 1995 was \$2.0 million, \$1.9 million and \$1.9 million, respectively.

Equity Incentive Plan(EIP) - AEI

Eligible participants of the EIP are officers, general managers and nonemployee directors of the Company and its subsidiaries. Under the EIP, nonemployee director participants are entitled to receive a grant of 1,000 shares of restricted stock. Restrictions on these grants expire over a five-year period. Employee participants may be awarded shares of restricted common stock, stock options and other common stock-based awards. Actual awards of restricted shares are based on attainment of certain Company performance criteria within a three-year period. Restrictions lapse upon actual award at the end of the three-year performance period. Shares not awarded are forfeited. Dividends earned on restricted stock issued through the EIP are invested in additional restricted stock under the EIP which is subject to the same award criteria.

Restricted stock activity of the EIP was as follows:

		Weighted Average
	Restricted	Fair Value
	Shares	<u> </u>
Balance, December 31, 1994	175,712	20.975
Issued/Granted	24,435	
Forfeited	<u>(7,587</u> )	
Balance, December 31, 1995	192,560	20.697
Issued/Granted	237,782	
Forfeited	( <u>207,805</u> )	
Balance, December 31, 1996	222,537	19.160
Issued/Granted	22,255	· 17.376
Awarded	( <u>244,792</u> )	•
Balance, December 31, 1997		
		_

The 1997, 1996 and 1995 restricted shares granted include 20,255 shares, 13,786 shares and 7,614 shares, respectively, purchased on the open market from reinvestment of dividends on EIP shares outstanding. On November 13, 1997, the Board of Directors of the

Company in accordance with the EIP provisions with respect to a potential change in control declared that the restrictions applicable to any of the Restricted Stock removed and shares deemed fully vested. Distribution of the awards could be either in cash or common stock, based on the election of the The change in control price was established at participant. \$19.50 per share. In the fourth quarter the Company recognized \$3.7 million in expense due to the termination of the plan with respect to the restricted shares. Compensation expense for 1996 and 1995 for the restricted stock has been measured based on the intrinsic value of the stock. The total compensation expense for the years 1996 through 1995 amounted to less than \$.7 million and reflect an adjustment for the restricted shares associated with the first three-year period that were not awarded and were forfeited.

# Option information is as follows:

	1997 Weighted Average Exercise		1996 Weighted Average Exercise		1995 Weighted Average Exercise	
	Shares	Price	Shares	Price	Shares	Price
<u>Options</u>						
Beginning						
Balance	371,437	20.105	166,987	\$21.125	167,300	\$21.125
Granted			207,250	19.296	6,387	21.125
Forfeited	(371,437)		(2,800)	21.125	(6,700)	21.125
Ending						
Balance	-0-		371,437	20.105	166,987	21.125
Weighted			-		•	•
Average Fa:	ir				•	
value-each			\$1.33		N/A	

In addition, the Board took appropriate action with respect to the Stock Options issued pursuant to the EIP. The Company recognized \$.1 million in expense due to the termination of the plan with respect to the options forfeited under phase II of the EIP. The options associated with phase 1 of the EIP Plan were forfeited because grant price exceeded the established change in control price.

The combined effects of accounting for restricted shares and options under the EIP plans consistent with the fair value disclosure requirements of SFAS No. 123 upon the net income of the Company would have been a reduction in expense of \$.4 million in 1997 and an increase in expense of less than \$.2 million in

1996. The effect of the application of SFAS No. 123 on basic and diluted earnings per share for both 1997 and 1996 is less than one cent.

### NOTE 6. JOINTLY-OWNED GENERATING STATIONS - ACE

ACE owns jointly with other utilities several electric generating facilities. ACE is responsible for its pro-rata share of the costs of construction, operation and maintenance of each facility.

The amounts shown represent ACE's share of each facility at, or for the year ended, December 31, including AFDC as appropriate.

Energy Source Company's	<u>Keystone</u> Coal	Conemaugh Coal	Peach <u>Bottom</u> Nuclear	<u>Salem</u> Nuclear	Hope <u>Creek</u> Nuclear
Share (%/MWs)	2.47/42.3	3.83/65.4	7.51/164.0	7.41/164.0	5.00/52.0
(000) Electric Plant 1997 1996	in Service \$13,559 13,275	; \$34,304 34,489	\$135,775 130,011	\$237,281 218,603	\$240,612 240,079
Accumulated Dep 1997 1996	preciation: \$ 3,840 3,609	\$ 7,791 7,333	\$ 58,501* 54,854*	\$ 78,189* 79,635*	\$ 74,108* 68,286*
Construction Wo 1997 1996	ork in Progr \$ 209 300	ress: \$ 266 270	\$ 8,714 12,992	\$ 11,754 27,015	\$ 1,281 1,321
Operations and 1997 1996 1995	Maintenance \$ 5,145 5,626 5,143	Expenses \$ 7,654 7,507 7,252	(including fu \$ 28,520 29,337 29,647	el): \$ 14,146 34,403 28,306	\$ 10,593 10,899 10,360
Working Funds: 1997 1996	\$ 44 44	\$ 69 69	\$ 3,693 3,833	\$ 6,977 7,252	\$ 3,617 3,545

<sup>\*</sup> Excludes Nuclear Decommissioning Reserve.

ACE provides financing during the construction period for its share of the jointly-owned facilities and includes its share of direct operations and maintenance expenses in the Consolidated Statement of Income. Additionally, ACE provides an amount of working funds to the operators of the facilities to fund

operational needs. The decrease in Operations and Maintenance for Salem reflects the effects of the December 31, 1996 agreement ACE entered into with Public Service Electric & Gas (PS) in its capacity as operator of Salem for the purpose of limiting ACE's exposure to operation and maintenance expenses to be incurred during calendar year 1997. See Note 11 for further information concerning Salem Nuclear Generating Station.

### NOTE 7. NONUTILITY COMPANIES

Principal assets of each of the subsidiary companies of AEE at December 31, 1997 were: AGI - investments of approximately \$18.7 million in cogeneration facilities; ASP - commercial real estate properties with a net book value of \$9.2 million; ATE - leveraged lease investments of \$80.4 million and \$10.2 million invested in EnerTech Capital Partners, L.P.; ATS - construction costs in thermal heating and cooling projects of \$84.8 million.

Other financial information regarding the subsidiary companies is as follows:

	Net N	Worth	Opera	ating Re	evenues	Net :	Income (	Loss)
	any <u>1997</u>	<u> 1996</u>	1997	<u> 1996</u>	<u> 1995</u>	<u> 1997</u>	<u> 1996</u>	<u> 1995</u>
(000	•							
AGI	\$22,000	\$21,361	\$1,471	\$1,683	\$1,578	\$1,640	\$ 979	\$2,513
ASP	(99)	561	998	758	687	(660)	(1,773)	(841)
ATE	17,010	11,139	683	707	772	231	71	(50)
ATS	10,394	2,498	19,816	6,845	1,315	1,896	311	(213)
CCI	948	544	806	_	-	126	(18)	-

AGI's results in each year primarily reflect the equity in earnings of cogeneration facilities in which AGI has an ownership interest. AGI's 1996 results reflect the contingency of a \$1.6 million net of tax loss from the sale of a cogeneration facility located in New York.

ASP's results in each year reflect the vacancy in its commercial site due to generally poor market conditions in commercial real estate. Additionally, 1996 includes a net after tax write-down of the carrying value of the commercial site of \$0.8 million.

ATE's 1997 net income reflects reductions in interest expense and an income tax benefit offset in-part by a \$0.9 million after tax loss in ATE's investment in Enertech Capital Partners, L.P.

ATS's 1997 results reflect earnings generated from the operation and maintenance of customer heating and cooling facilities, offset in-part by increased amortization and interest expense related to the license fees. ATS's 1996 results primarily reflect administrative and general costs for business development and construction of heating and cooling systems. See Note 1 - License Fees for further discussion.

AEI and AEE parent-only operations, excluding equity in the results of subsidiary companies, generally reflect administrative and general expenses for management of their respective subsidiaries.

AEI incurred losses of \$4.1 million and \$3.6 million in 1997 and 1996, respectively. AEI's 1997 results reflect increased interest expense in addition to a \$.5 million after tax loss from the investment in Conectiv Solutions, LLC. AEI's 1996 results reflect the impact of merger-related costs and interest charges. The interest charges which affect all three years of operation are associated with a line of credit established to fund certain affiliated capital needs, the repurchase of common stock and general corporate purposes.

AEE incurred losses of \$4.9 million and \$1.7 million in 1997 and 1996, respectively. AEE's 1997 results include an after-tax loss of \$2.2 million from its equity investment in Enerval and a \$0.9 million charge for the Termination of Employee Benefit Plans. AEE's 1996 activity reflects an after tax loss of \$1.1 million from its investment in Enerval due to a combination of unhedged gas sales agreements and higher spot market prices.

# NOTE 8. CUMULATIVE PREFERRED SECURITIES OF ACE

The embedded cost of ACE Preferred Securities as of December 31, 1997, 1996 and 1995 was 7.5%, 7.4% and 7.4%.

At December 31, 1997, the minimum annual sinking fund requirements of the Cumulative Preferred Stock Subject to Mandatory Redemption over the next five years are \$10 million for 1998 and \$11.5 million for 2001 and 2002.

### Cumulative Preferred Stock

ACE has authorized 799,979 shares of Cumulative Preferred Stock, \$100 Par Value, two million shares of No Par Preferred Stock and three million shares of Preference Stock, No Par Value. Information relating to outstanding shares at December 31 is shown in the table below.

	Dom	7.0	07		1006	Optional
	Par	19	<del></del>		1996	<pre> Redemption</pre>
Series	<u> Value</u>	Shares	(000)	Shares	(000)	Price
Not Sub	ject to	Mandatory	Redemption	on:		·
4%	\$100	77,000 \$	7,700	77,000	\$ 7,700	\$105.50
4.10%	100	72,000	7,200	. 72,000	7,200	101.00
4.35%	100	15,000	1,500	15,000	1,500	101.00
4.35%	100	36,000	3,600	36,000	3,600	101.00
4.75%	100	50,000	5,000	50,000	5,000	101.00
5%	100	50,000	<u>5,000</u>	50,000	5,000	100.00
Total		\$	<u>30,000</u>		\$ <u>30,000</u>	
Subject	to Mano	datory Red	emption:			
\$8.20	None 10	00,000	10,000	300,000	30,000	-
\$7.80	None 23	39,500 .	<u>23,950</u>	239,500	<u>23,950</u>	_
Total			33,950		53,950	
Current	Portion	n .			10,000	
Total		\$	<u>33,950</u>		\$ <u>43,950</u>	

Cumulative Preferred Stock Not Subject to Mandatory Redemption is redeemable solely at the option of ACE. If preferred dividends are in arrears for at least a full year, preferred stockholders have the right to elect a majority of directors to the Board of Directors until all dividends in arrears have been paid.

On August 1, 1997 ACE redeemed 200,000 shares of its \$8.20 Series No Par Preferred Stock. Under a mandatory sinking fund requirement 100,000 shares were required to be redeemed and ACE elected to redeem an optional 100,000 additional shares for a total of \$20.0 million using short term debt.

Beginning May 1, 2001, 115,000 shares of the remaining \$7.80 No Par Preferred Stock must be redeemed annually through the operation of a sinking fund at a redemption price of \$100 per share. ACE has the option to redeem up to an additional 115,000 shares without premium on any annual sinking fund date.

ACE reclassified to long term \$10.0 million of preferred stock due in 1998 due to the January 12, 1998 issuance of Medium Term Notes that will, in part, be used to redeem the balance of it's \$8.20 Series No Par Preferred Stock in May 1998. (See Note 9)

ACE Obligated Mandatorily Redeemable Preferred Securities of Subsidiary Trust Holding Solely Junior Subordinated Debentures of ACE.

Atlantic Capital I, a grantor trust, is the issuer of \$70 million (2,800,000 shares) of 8.25% Cumulative Quarterly Income ACE Obligated Mandatorily Redeemable Preferred Securities with a stated liquidation preference of \$25 each outstanding at December 31, 1997 and 1996. Atlantic Capital's sole investment is ACE's 8.25% Junior Subordinated Deferrable Interest Debentures (Junior Debentures). ACE reserves the right to defer payment of interest on the debentures for up to 20 consecutive quarters. During such a deferral period, certain dividend restrictions would apply to ACE's Common and Preferred stock. The transactions of the trust are consolidated into the financial statements of ACE, the Junior Debentures are eliminated in consolidation.

# NOTE 9. DEBT

<u>Series</u>	Maturity		ıber 31,
(000)	<u>Date</u>	<u> 1997</u>	<u> 1996</u>
SECURED DEBT:	- 1. 1		
Medium Term Notes Series B (6.28%)	2/1/1998		\$ 56,000
Medium Term Notes Series A (7.52%)	1999	30,000	30,000
Medium Term Notes Series B (6.83%)	2000	46,000	46,000
Medium Term Notes Series C (6.86%)	2001	40,000	40,000
7-1/2% First Mortgage Bond	4/1/2002		20,000
Medium Term Notes Series C (7.02%)	2002	30,000	30,000
Medium Term Notes Series B (7.18%)	2003	20,000	20,000
7-3/4% First Mortgage Bonds	6/1/2003		29,976
Medium Term Notes Series A (7.98%)	2004	30,000	30,000
Medium Term Notes Series B (7.125%)	2004	28,000	
Medium Term Notes Series C (7.15%)			28,000
Medium Term Notes Series B (6.45%)	2004	9,000	9,000
	2005	40,000	40,000
6-3/8% Pollution Control Series	12/1/2006	2,425	2,500
Medium Term Notes Series C (7.15%)	2007	1,000	1,000
Medium Term Notes Series B (6.76%)	2008	50,000	50,000
Medium Term Notes Series C (7.25%)	2010	1,000	1,000
6-5/8% First Mortgage Bonds	8/1/2013	75,000	75,000
7-3/8% Pollution Control Series A	4/15/2014	-	18,200
Variable Rate Pollution Control			•
Series A	2014	18,200	-
Medium Term Notes Series C (7.63%)	2014	7,000	7,000
Medium Term Notes Series C (7.68%)	2015	15,000	15,000
Medium Term Notes Series C (7.68%)	2016	2,000	2,000
8-1/4% Pollution Control Series A	7/15/2017	_,	4,400
Variable Rate Pollution Control	,, 25, 252,		4,400
Series B	2017	4,400	_
6.80% Pollution Control Series A	3/1/2021	38,865	38,865
7% First Mortgage Bonds	9/1/2023		
5.60% Pollution Control Series A	11/1/2025	75,000	75,000
		4,000	4,000
7% First Mortgage Bonds	8/1/2028	75,000	75,000
6.15% Pollution Control Series A	6/1/2029	23,150	23,150
7.20% Pollution Control Series A	11/1/2029	25,000	25,000
7% Pollution Control Series B	11/1/2029	<u>6,500</u>	<u>6,500</u>
		752,540	<u>802,591</u>
UNSECURED DEBT:			
6.46% Medium Term Notes Series A	4/1/2002	20,000	_
6.63% Medium Term Notes Series A	6/2/2003	30,000	_
7.52% Medium Term Notes Series A	4/2/2007	5,000	_
7.50% Medium Term Notes Series A	4/2/2007	10,000	<u>-</u>
	-, -,	65,000	_
DEBENTURES:			
7-1/4%	5/1/1998	2,500	2,600
	•	2,500	2,600
Amortized Premium and Discount-Net		(2,721)	<u>(2,771</u> )
Total Long Term Debt-ACE		817,319	802,420
Add Short Term Debt to be Refinanced		16,425	-
Less Current Portion		<u> </u>	(175)
Long Term Debt-ACE		\$833,744	\$802,245
		<del></del>	

<u>Series</u>	Decem	ber 31,
(000)	<u> 1997</u>	<u> 1996</u>
Long Term Debt-ACE	\$833,744	\$802,245
Long Term Debt-AEI	53,500	37,575
Long Term Debt-ATE	20,000	33,500
Long Term Debt-ATS	<u>120,066</u>	<u>54,500</u>
Less Portion Due within One Year	<u>147,566</u>	<u>98,075</u>
Total AEI Noncurrent Long-Term Debt	\$ <u>879,744</u>	\$ <u>829,745</u>

Secured Medium Term Notes have varying maturity dates and are shown with the weighted average interest rate of the related issues within the year of maturity. Substantially all of ACE's utility plant is subject to the lien of the Mortgage and Deed of Trust dated January 15, 1937, as amended and supplemented, collateralizing ACE's First Mortgage Bonds.

### ACE

ACE had authority to issue \$150 million in short term debt, comprised of \$100 million of committed lines of credit and \$50 million on a when offered basis. At December 31, 1997 ACE had \$77.9 million of unused short-term borrowing capacity. ACE's weighted daily average interest rate on short term debt was 5.8% for 1997 and 5.6% for 1996.

On May 1, 1997, ACE satisfied the sinking fund requirements of \$100,000 for its 7-1/4% Debentures and on December 1, 1997 satisfied the sinking fund requirement of \$75,000 for its 6 3/8% Pollution Control Series due December 1, 2006.

On July 30, 1997, ACE issued \$22.6 million aggregate principal amount of variable rate, tax-exempt pollution control bonds in two separate series: \$18.2 million Pollution Control Revenue Refunding Bonds, 1997 Series A due April 15, 2014 (Series A) and \$4.4 million Pollution Control Revenue Refunding Bonds, 1997 Series B due July 15, 2017 (Series B). The Series A and the Series B bonds paid an initial weekly rate of 3.4% and 3.5%, respectively. Each subsequent rate is determined by the remarketing agent. The proceeds from the sale of the Series A and Series B bonds were applied to the September 2, 1997 redemption of \$18.2 million aggregate principal amount of 7 3/8% Pollution Control Revenue Bonds of 1984, Series A and \$4.4 million aggregate principal amount of 8 1/4% Pollution Control Revenue Bonds of 1987, Series B. Aggregate premiums paid for the September 2, 1997 redemption were \$546,000 and \$88,000, respectively.

During 1997, ACE issued and sold \$65 million aggregate principal amount of Unsecured Medium Term Notes. Primarily, the notes were sold to cover the December 1, 1997 redemption of \$20 million principal amount of 7.5% First Mortgage Bonds due April 1, 2002

and \$29.976 million principal amount of 7.75% First Mortgage Bonds due June 1, 2006. Aggregate premiums paid for the redemption of these bonds were \$240,000 and \$440,647 respectively.

On January 12, 1998, ACE issued \$85 million of Secured Medium Term Notes, Series D maturing in January 2003 and January 2006. The Bonds paid a fixed interest rate of 6.0%, 6.2% and 6.2%. The net proceeds to be received by the Company from the issuance and sale of the Medium Term Notes will be applied to the repayment of outstanding short-term and long-term indebtedness, including the redemption of certain series of First Mortgage Bonds and Debentures (\$58.575 million), Preferred Stock (\$10 million) and unsecured short-term debt (\$16.425 million) due in 1998.

At December 31, 1997, 1996 and 1995, ACE's embedded cost of long term debt was 7.3%, 7.5% and 7.5%, respectively.

### AEE

Long term debt of ATE includes \$15 million of 7.44% Senior Notes due 1999. ATE also has a revolving credit and term loan agreement which provides for borrowings of up to \$25 million during successive revolving credit and term loan periods through June 1998. There were \$5 million and \$18.5 million in borrowings outstanding under this agreement at December 31, 1997 and 1996, respectively. Interest rates on borrowings are determined by reference to periodic pricing options available under the facility. Interest on the borrowings outstanding during 1997 ranged from 5.9% to 6.5%. This credit facility will be available up until the effective date of the merger.

In December 1995, ATS through a partnership, arranged for the issuance of \$12.5 million of special, limited obligation bonds of the New Jersey Economic Development Authority (NJEDA). Proceeds from the sale of the bonds were placed in escrow. The proceeds may be released to the ATS partnership and used to pay certain "qualified costs" subject to satisfaction of certain conditions. In November 1997, ATS satisfied the escrow release conditions and remarketed, through underwriters, \$12.5 million principal amount, Series 1995 Thermal Energy Facilities Revenue Bonds due December 1, 2009 at variable rates of interest. Since issuance, the interest rates to the ATS partnership have ranged from 2.5% to In addition, the NJEDA issued an additional \$18.5 million in limited obligation bonds which were sold, through underwriters, as Series 1997 Thermal Energy Facilities Revenue Bonds due December 1, 2031 at variable rates which have ranged from 2.5% to ATS applied \$20.0 million of bond proceeds to reimburse it for certain qualifying costs incurred during construction of the Midtown Energy Center in Atlantic City, New Jersey. Proceeds of

\$11.0 million remained in escrow at December 31, 1997 pending verification of compliance with NJEDA qualifications.

ATS's \$100 million revolving credit and term loan facility, was amended and restated to \$143 million in October 1997. Up to \$50 million of available credit commitment can be used to establish letters of credit. As of December 31, 1997 and 1996, \$89.1 million and \$42.0 million was outstanding under this facility, respectively. Interest rates on borrowings are based on periodic pricing options selected by ATS. Interest rates on the borrowings outstanding ranged from 5.8% to 8.5% in 1997. This facility has been primarily used for construction of the Midtown Energy Center, which began commercial operation in January 1998. Aggregate commitment fees on unused credit lines of revolving AEE credit agreements were not significant. This credit facility will be available up until the effective date of the merger.

### AEI

Under AEI's \$75 million revolving credit and term loan facility, AEI had \$53.5 million and \$37.6 million outstanding in borrowings at December 31, 1997 and 1996, respectively. Interest rates are based on periodic pricing options selected by AEI. Interest on the borrowings outstanding during 1997 ranged from 5.79% to 8.62%. This facility, has been used to fund acquisitions of Company common stock and other general corporate purposes and will continue to be used for corporate purposes up until the effective date of the merger.

		Lon	g Term Debt		
	Maturit	ies and S	inking Fund	Requirements	3
	ACE .	ATE	<u>AĒI</u>	ATS	TOTAL
(000)			<del></del>		
1998	_ *	\$ 5,000	\$53,500	\$89,066	\$147,566
1999	\$30,075	15,000	-	-	45,075
2000	46,075	_	-	-	46,075
2001	40,075	-	-	-	40,075
2002	50,075	-	-	-	50,075

<sup>\*</sup> Excludes amounts refinanced in 1998.

# NOTE 10. COMMON SHAREHOLDERS' EQUITY

In addition to public offerings, Common Stock may be issued through the Dividend Reinvestment and Stock Purchase Plan (DRP), ACE benefit plans (ACE plans), the EIP and the Employee Stock Purchase Plan (ESPP). The number of shares of Common Stock issued (forfeited) during the year ended December 31, and the number of shares reserved for issuance at December 31, 1997, were as follows:

	<u> 1997</u>	<u> 1996</u>	<u> 1995</u>	Reserved
ACE Plans	-	(28,844)	(7,601)	177,483
EIP	2,000	(555)	9,234	-
ESPP	51,133			348,867
Total	53,133	(29,399)	1,633	

In April 1996, the shareholders of AEI approved the ESPP. Under this plan, eligible employees can purchase shares of common stock at a 15% discount. The offering periods begin on August 15 in each of the years 1996-1999 and end August 14 of the following year. The maximum number of shares that shall be issued under this plan shall be 100,000 in each of the offering periods plus unissued shares from the prior offering period up to a total of 400,000 shares. On August 14, 1997 in lieu of issuing shares the Company bought 51,133 shares at a market price ranging from \$17.625 to \$18.00 per share, for \$.9 million. This plan will terminate at the effective date of the merger.

The Company's program to reacquire up to three million shares of it's common stock outstanding will expire with the merger. During 1995, the Company reacquired and cancelled 1,625,000 shares for a total cost of \$29.6 million with prices ranging from \$17.625 to \$18.875 per share. As of December 31, 1997, the Company has reacquired and cancelled 1,846,700 shares of its common stock at a total cost of \$33.5 million. The Company did not reacquire and cancel any shares under this program during 1997 or 1996.

Pursuant to ACE's certificate of incorporation, ACE is subject to certain limitations on the payment of dividends to the Company, which is the holder of all of ACE's common stock. When full dividends have been paid on the Preferred Stock Securities of ACE for all past quarterly-yearly dividend periods, dividends may be declared and paid by ACE on its common stock, as determined by the Board of Directors of ACE, out of funds legally available for the payment of dividends.

# NOTE 11. COMMITMENTS AND CONTINGENCIES

# Construction Program

ACE cash construction expenditures for 1998 are estimated to be approximately \$68 million. Nonutility capital expenditures for 1998 are estimated to be \$49 million.

# Purchased Capacity and Energy Arrangements - ACE

ACE arranges with various providers of bulk energy to obtain sufficient supplies of energy to satisfy current and future energy requirements of the Company. Arrangements may be for generating capacity and associated energy or for energy only. Terms of the arrangements vary in length to enable ACE to optimally manage its supply portfolio in response to changing market conditions. At December 31, 1997, ACE has contracted for 2,416 megawatts (MWs) of purchased capacity with terms remaining of 1 to 27 years and additionally, 125 MWs commencing in 1998 for 2 years and 175 MWs commencing in 1999 for 10 years. Information regarding these arrangements relative to ACE was as follows:

	<u> 1997</u>	<u> 1996</u>	<u> 1995</u>
As a % of Capacity (year end)	29%	30%	30%
As a % of Generation · ·	54%	55%	52%
Capacity charges (millions)	\$197.4	\$195.7	\$190.6
Energy charges (millions)	\$136.8	\$145.1	\$135.4

Amounts for purchased capacity are shown on the Consolidated Statement of Income as Purchased Capacity. Of these amounts, charges of certain nonutility providers are recoverable through the LEC, which amounted to \$165 million, \$165.3 million and \$162.7 million in 1997, 1996 and 1995, respectively. Minimum future payments for purchased capacity and energy under contract for the years 1998 through 2002 are performance driven and cannot be reasonably estimated.

# Environmental Matters - ACE

The provisions of Title IV of the Clean Air Act Amendments of 1990 (CAAA) require, among other things, phased reductions of sulfur dioxide (SO<sub>2</sub>) emissions by 10 million tons per year, a limit on SO<sub>2</sub> emissions nationwide by the year 2000 and reductions in emissions of nitrogen oxides (NOx) by approximately 2 million tons per year. ACE's wholly-owned B.L. England Units 1 and 2 and its jointly-owned Conemaugh Units 1 and 2 are in compliance with Phase I requirements as the result of installation of scrubbers at each station. All of ACE's fossil-fuel steam generating units are affected by Phase II (2000) of the CAAA. A compliance plan for

these units currently reflects capital expenditures of approximately \$8.5 million in 1998 through 2002. The jointly-owned Keystone Station is impacted by the  $SO_2$  and NOx provisions of Title IV of the CAAA during Phase II. The Keystone owners plan to primarily rely on emission allowances to comply with the CAAA through the year 2000.

On August 1, 1997, the New Jersey Department of Environmental Protection (NJDEP) announced that it intended to introduce rules to reduce NOx emissions by 90% from the 1990 levels by the year 2003. On September 15, 1997 the NJDEP filed its proposal with the Office of Administrative Law. In its proposal, entitled "NOx Budget Program", the NJDEP prescribed participation of New Jersey's large combustion sources in a regional cap and trade program designed to significantly reduce emissions of NOx. In effect, the proposed regulation would require New Jersey to become the first northeastern state to require NOx reductions of 90% from the 1990 levels, by the year 2003. Both ACE's B.L. England and Deepwater generating stations will be affected by the NJDEP's proposal. On October 24, 1997 ACE testified in opposition to the proposal. ACE cannot predict the ultimate outcome of this matter or the costs of compliance.

### Other

AEE provides payment guarantees to certain natural gas suppliers and transporters of Enerval. These payment guarantee notifications provide that if Enerval does not make timely payment as specified in an agreement with the supplier or transporter, the Guarantor (AEE) will pay the amount due. The amounts due vary from month to month with respect to purchases from and payments to these suppliers and transporters. The exposure to AEE at December 31, 1997 was approximately \$5.5 million.

The Company is party to various other claims, legal actions and complaints arising in the ordinary course of business. In management's opinion, the ultimate disposition of these matters will not have a material adverse effect on its financial condition or results of operations.

### Nuclear - ACE

Nuclear Plant Decommissioning - ACE

ACE has a trust to fund the future costs of decommissioning each of the five nuclear units in which it has an ownership interest. The current annual funding amount, as authorized by the BPU, totals \$6.4 million and is provided for in rates charged to customers. The funding amount is based on estimates of the future cost of decommissioning each of the units, the dates that

decommissioning activities are expected to begin and return to be earned by the assets of the fund. The present value of ACE's nuclear decommissioning obligation, based on costs adopted by the BPU in 1991 and restated in 1997 dollars, is \$164.8 million. Decommissioning activities as approved by the BPU are expected to begin in 2006 and continue through 2032. The total estimated value of the trust at December 31, 1997, inclusive of the present value of future funding, based on current annual funding amounts and expected decommissioning dates approved by the BPU, is approximately \$147 million, without earnings on or appreciation of the fund assets. In accordance with BPU regulations, updated site-specific studies based on 1995 costs were completed in September 1996 and submitted to the BPU for review by the Staff of the BPU and the Ratepayer Advocate. The updated site specific studies support that the current level of funding is sufficient. As such, ACE will not seek to increase the recovery of decommissioning in its rates.

# Salem Nuclear Generating Station

ACE is an owner of 7.41% of Salem Units 1 and 2, which are operated by PS. The Salem units represent 164 MWs of ACE's total installed capacity of 2,415.7 MWs. Salem Unit 1 has been out of service since May 16, 1995. Salem Unit 2, out of service since June 7, 1995 returned to service on August 30, 1997 and reached 100% power on September 23, 1997.

PS has advised ACE that the installation of Salem Unit 1 steam generators has been completed. The cost of purchasing and installing the steam generators, as well as the disposal of the old generators is \$186 million, of which ACE's share is \$13.8 million. The unit is currently expected to return to service near the end of the first quarter of 1998. Restart of Salem Unit 1 is also subject to NRC approval.

The Salem Station outages has caused ACE to incur replacement power costs of approximately \$700 thousand per month per unit. As previously discussed, ACE's replacement power costs for the current and recent outage, up to the agreed-upon return-to-service date of June 30, 1997 for Salem Unit 1 and December 31, 1996 for Salem Unit 2, will be recoverable in rates in ACE's 1997 LEC proceeding. Replacement power costs incurred after the agreed-upon return-to-service date for the Salem Station will not be recoverable in rates. ACE has incurred \$10.2 million in non-recoverable replacement power costs to date related to Salem.

ACE entered into an agreement with PS for the purpose of limiting ACE's exposure to Salem's 1997 operation and maintenance (O&M) expenses. Pursuant to the terms of the agreement, ACE was obligated to pay to PS \$10 million of O&M expense, as a fixed

charge payable in twelve equal installments beginning February 1, 1997. ACE's obligation for any contributions, above the \$10 million, to Salem 1997 O&M expenses up to ACE's estimated share of \$21.8 million, is based on performance and directly related to the timely return and operation of the units. As a result of this Agreement, ACE agreed to dismiss the complaint filed in the Superior Court of New Jersey in March 1996 alleging negligence and breach of contract.

On February 27, 1996, the Salem co-owners filed a Complaint in United States District Court for the District of New Jersey against Westinghouse Electric Corporation, the designer and manufacturer of the Salem steam generators, under Federal and state statutes alleging fraud, negligent misrepresentation and breach of contract. The litigation is continuing in accordance with the schedule established by the court.

### Other

The Energy Policy Act of 1992 permits the Federal government to assess investor-owned electric utilities that have ownership interests in nuclear generating facilities for the decontamination and decommissioning of Federally operated nuclear enrichment facilities. Based on its ownership in five nuclear generating units, ACE has a liability of \$4.6 million and \$5.3 million at December 31, 1997 and 1996, respectively, for its obligation to be paid over the next 12 years. ACE has an associated regulatory asset of \$5.0 million and \$5.7 million at December 31, 1997 and 1996, respectively. Amounts are currently being recovered in rates for this liability and the regulatory asset is concurrently being amortized to expense based on the annual assessment billed by the Federal government.

ACE is subject to a performance standard for its five jointly-owned nuclear units. This standard is used by the BPU in determining recovery of replacement energy costs when output from the nuclear units is reduced or not available. Underperformance results in penalties which are not permitted to be recovered from customers and are charged against income. According to a December 1996 stipulation agreement, the performance of Salem Units 1 and 2 shall not be included in the calculation of a nuclear performance penalty for the period each unit was taken out of service up to each unit's respective return-to-service date. The parties to the stipulation agreed that for the years 1995 and 1996, there will be no penalty under the nuclear performance standard. Additionally, ACE will not incur a nuclear performance penalty for 1997.

### Insurance Programs - ACE

### Nuclear

ACE is a member of certain insurance programs that provide coverage for contamination and property damage to members' nuclear generating plants. Facilities at the Peach Bottom, Salem and Hope Creek stations are insured against property damage losses up to \$2.75 billion per site under these programs.

In addition, ACE is a member of an insurance program which provides coverage for the cost of replacement power during prolonged outages of nuclear units caused by certain specific conditions. The insurer for nuclear extra expense insurance provides stated value coverage for replacement power costs incurred in the event of an outage at a nuclear unit resulting from physical damage to the nuclear unit. The stated value coverage is subject to a deductible period of the first 21 weeks of any outage. Limitations of coverage include, but are not limited to, outages 1) not resulting from physical damage to the unit, 2) resulting from any government mandated shutdown of the unit, 3) resulting from any gradual deterioration, corrosion, wear and tear, etc. of the unit, 4) resulting from any intentional acts committed by an insured and 5) resulting from certain war risk conditions. Under the property and replacement power insurance programs, ACE could be assessed retrospective premiums in the event the insurers' losses exceed their reserves. As of December 31, 1997, the maximum amount of retrospective premiums ACE could be assessed for losses during the current policy year was \$4.4 million under these programs.

The Price-Anderson provisions of the Atomic Energy Act of 1954, as amended by the Price-Anderson Amendments Act of 1988, govern liability and indemnification for nuclear incidents. All nuclear facilities could be assessed, after exhaustion of private insurance, up to \$79.275 million each reactor per incident, payable at \$10 million per year. Based on its ownership share of nuclear facilities, ACE could be assessed up to an aggregate of \$27.6 million per incident. This amount would be payable at an aggregate of \$3.48 million per year, per incident.

### Other

ACE's comprehensive general liability insurance provides pollution liability coverage, subject to certain terms and limitations for environmental costs incurred in the event of bodily injury or property damage resulting from the discharge or release of pollutants into or upon the land, atmosphere or water. Limitations of coverage include any pollution liability 1) resulting subsequent to the disposal of such pollutants, 2)

resulting from the operation of a storage facility of such pollutants, 3) resulting in the formation of acid rain, 4) caused to property owned by an insured and 5) resulting from any intentional acts committed by an insured.

# NOTE 12. ACE'S ELECTRIC UTILITY INDUSTRY RESTRUCTURING AND STRANDED COSTS

In April 1997, the BPU issued its Final Report containing findings and recommendations on the electric utility industry restructuring in New Jersey to the Governor and the State Legislature for their consideration. The recommendation for phase-in of retail choice to electric consumers calls for choice to 10% of all customers beginning October 1, 1998 and to 100% by July 1, 2000. The Report required each electric utility in the state to file complete restructuring plans, stranded cost filings and unbundled rate filings by July 15, 1997. The Report would allow utilities the opportunity to recover stranded costs on a case-by-case basis, with no guarantee of 100 percent recovery of eligible stranded costs

ACE filed its response to the BPU on July 15, 1997. ACE's restructuring plan met the BPU's recommendations for phase-in of retail electric access based on a first-come, first-served basis, proposing choice to 10% of all customers beginning October 1, 1998 and to 100% by July 1, 2000. Customers remaining with ACE will be charged a market-based electricity price beginning October 1, 1998. The restructuring plan included a two-phased approach to future rate reductions.

In an October 31, 1997 letter to the BPU, ACE added specificity to the framework set out in the restructuring plan with regard to steps ACE anticipates taking to meet the BPU's rate reduction and restructuring goals. First, specific, definable cost reductions of approximately 4% after 1998 were outlined. Further, ACE offered that an appropriate resolution of the merger proceedings will allow ACE to reduce its rates, due to the merger, approximately 1.25% upon consummation of the change in control. In addition, ACE's current estimate showed that, through the use of securitized debt for the full amount of stranded costs associated with its own generation assets, a further rate decrease of up to 2% was possible based on appropriate legislation and orders of the BPU with respect to securitization. Finally, ACE estimates that the results of good-faith negotiations with the nonutility generators could provide a reduction of up to an additional 1.75%. In summary, ACE outlined a total rate reduction of 9% by the end of the transition. On January 28, 1998, the BPU issued its Order establishing the procedural schedule regarding the restructuring plan. Under that order, hearings on the

restructuring plan are to be completed by mid-May 1998. It is anticipated that the BPU will issue its final order during the summer of 1998.

Under the stranded cost filing, ACE specified its total stranded cost estimated to be approximately \$1.3 billion, of which \$911 million is attributable to above-market nonutility generation The remaining amount, approximately \$415 (NUG) contracts. million, is related to wholly- and jointly-owned generation investments. The stranded cost filing supports full recovery of stranded costs, which ACE believes is necessary to move to a competitive environment. On February 5, 1998, the Company filed rebuttal testimony in the stranded cost filing. As part of the filing, the Company updated its stranded cost estimates for the effects of tax law changes in the State of New Jersey and to modify certain assumptions made in estimating the stranded costs. The total stranded costs in the rebuttal filing are approximately \$1.2 billion with \$812 million attributable to NUG contracts and \$397 million related to wholly- and jointly-owned generation investments. Determination of the stranded cost filing will be heard by the Office of Administrative Law. The ALJ is expected to render a decision in May 1998. If ACE is required to recognize amounts as unrecoverable, ACE may be required to write down asset values, and such writedowns could be material.

ACE continues to meet the criteria set forth in SFAS 71 and has presented these financial statements in accordance therewith. (See Note 1 - Regulation - ACE). The FASB, through the Emerging Issue Task Force (EITF), has recently set forth guidance intended to clarify the accounting treatment of specific issues associated with the restructuring of the electric utility industry through EITF Issue No. 97-4, "Deregulation of the Pricing of Electricity -Issues Related to the Application of FASB Statements No. 71, Accounting for the Effects of Certain Types of Regulation, and No. 101, Regulated Enterprises-Accounting for the Discontinuation of application of FASB Statement No. 71" (EITF No. 97-4)". The consensus reached in EITF No. 97-4 as to when an enterprise should stop applying SFAS 71 to a separable portion of its business whose pricing is being deregulated, is defined as "when deregulatory legislation or a rate order (whichever is necessary to effect change in the jurisdiction) is issued that contains sufficient detail for the enterprise to reasonably determine how the transition plan will effect the separable portion of its business" (e.g. generation).

Consensus was also reached "that the regulatory assets and regulatory liabilities that originated in the separable portion of an enterprise to which Statement 101 (SFAS 101, "Regulatory Enterprises - Accounting for the Discontinuation of Application of FASB Statement No. 71") is being applied should be evaluated on the basis of where (that is, the portion of the business in which) the regulated cash flows to realize and settle them, respectively, will be derived." Additionally, the "source of the cash flow approach adopted in the consensus should be used for recoveries of all costs and settlements of all obligation (not just for regulatory assets and regulatory liabilities that are recorded at the date Statement 101 is applied) for which regulated cash flows are specifically provided in the deregulatory legislation or rate order".

At this time ACE cannot predict, with certainty when it will stop applying SFAS 71 for its generation business. ACE also cannot predict the impacts for its generation business nor can it predict the impacts on its financial condition as a result of applying SFAS 101. The outcome will be dependent upon when a plan is approved and the level of recovery of stranded costs allowed by the BPU. If assets require a write-down as a result of the application of SFAS 101, ACE may need to record an extraordinary noncash charge to operations that could have a material impact on the financial position and results of operations of ACE.

ACE has entered into BPU approved Off-Tariff Rate Agreements (OTRA's) with at-risk customers which provide for special rates for customers who may choose to leave ACE's energy system because they have alternative energy sources available. The aggregate amount of such reduced rate agreements has been a reduction to revenues of \$10.5 million for 1997 and \$3.5 million for 1996.

#### NOTE 13. REGULATORY ASSETS AND LIABILITIES - ACE

Costs incurred by ACE that have been permitted, or are expected to be permitted, by the BPU to be deferred for recovery in rates in more than one year, or for which future recovery is probable, are recorded as regulatory assets. Regulatory assets are amortized to expense over the period of recovery.

Total regulatory assets at December 31 are as follows:

(000)	<u> 1997</u>	1996	Remaining Recovery Period*
Recoverable Future Federal	<del></del>		
Income Taxes	\$85,858	\$85,858	(A)
Unrecovered Purchased Power Costs	:	• • •	
Capacity Cost	48,038	64,658	3 years
Contract Renegotiation Costs	18,226	18,742	17 years
Unrecovered State Excise Taxes	45,154	54,714	5 years
Unamortized Debt Costs-Refundings	30,002	29,878	1-29 years
Deferred Energy Costs (See Note 1)	27,424	33,529	(B)
Other Regulatory Assets:	•		
Postretirement Benefits Other			
Than Pensions (See Notes 3&5)	37,476	32,609	15 years
Asbestos Removal Costs	8,816	9,086	32 years
Decommissioning/Decontaminating			
Federally-owned Nuclear Units			
(See Note 11)	5,032	5,726	11 years
Other	<u>10,789</u>	<u>12,154</u>	
•.	¢216 015	\$ <u>346,954</u>	
	\$ <u>316,815</u>	4 <u>340,334</u>	

\*From December 31, 1997

(A) Pending future recovery

(B) Recovered over annual LEC period

Recoverable Future Federal Income Taxes is the amount of revenue expected to be collected from ratepayers for deferred tax costs to be paid in future years. Unrecovered Purchased Power Capacity Costs represent deferrals of prior capacity costs then in excess of levelized revenues associated with a certain long term capacity arrangement. Levelized revenues have since been greater than costs, permitting the deferred costs to be amortized to expense. Contract Renegotiation Costs were incurred through renegotiation of a long term capacity and energy contract with a certain independent power producer. Unrecovered State Excise Taxes represent additional amounts paid as a result of prior legislative changes in the computation of state excise taxes. Unamortized Debt Costs associated with debt reacquired by refundings are amortized over the life of the related new debt. FASB Statement of Financial Accounting Standard No. 106 -"Employers Accounting for Post-retirement Benefits Other Than Pensions" (SFAS 106) required companies to recognize an obligation composed of the present value of OPEB obligations for retirees and current employees incurred as of the date of adoption. In December 1992, ACE adopted SFAS 106, applied deferred accounting to these OPEB costs and began to record a regulatory asset consistent with SFAS 71. In December 1997, the BPU approved an increase in annual base rate revenues of \$5.0 million for recovery of expenses associated with OPEB costs. This amount included recovery of the regulatory asset over a 15 year period beginning in January 1998. Asbestos Removal Costs were incurred to remove asbestos insulation from a wholly-owned generating

station. Included in Other are certain amounts being recovered over period of one to five years.

#### NOTE 14. LEASES

ACE leases from others various types of property and equipment for use in its operations. Certain of these lease agreements are capital leases consisting of the following at December 31:

(000)	<u> 1997</u>	<u> 1996</u>
Production plant	\$ 6,642	\$ 6,642
Less accumulated amortization	<u>5,707</u>	<u>5,005</u>
Net	935	1,637
Nuclear fuel	<u>38,795</u>	<u>38,277</u>
Leased property-net	\$39,730	\$39,914

ACE has a contractual obligation to obtain nuclear fuel for the Salem, Hope Creek and Peach Bottom stations. The asset and related obligation for the leased fuel are reduced as the fuel is burned and are increased as additional fuel purchases are made. No commitments for future payments beyond satisfaction of the outstanding obligation exist. Operating expenses for 1997, 1996 and 1995 include leased nuclear fuel costs of \$9.8 million, \$8.7 million and \$11.2 million, respectively, and rentals and lease payments for all other capital and operating leases of \$2.7 million, \$2.6 million and \$3.9 million, respectively. Future minimum rental payments for all noncancellable lease agreements are less than \$2.5 million per year for each of the next 5 years.

ATE is the lessor in five leveraged lease transactions consisting of three aircraft and two containerships with total respective costs of approximately \$168 million and \$76 million. Remaining lease terms for all leases approximate 13 to 14 years. The Company's equity participation in the leases range from 22% to 32%. Funding of the investment in the leveraged lease transactions is comprised of equity participation by ATE and financing provided by third parties as long term debt without recourse to ATE. The lease transactions provide collateral for such third parties, including a security interest in the leased equipment.

Net investment in leveraged leases at December 31 was as follows:

(000)	<u> 1997</u>	<u> 1996</u>
Rentals receivable (net of principal		
and interest on nonrecourse debt)	\$50,841	\$50,898
Estimated residual values	53,435	53,435
Unearned and deferred income	( <u>23,828</u> )	( <u>24,646</u> )
Investment in leveraged leases	80,448	79,687
Deferred taxes arising from leveraged		
leases	( <u>76,362</u> )	( <u>76,671</u> )
Net investment in leveraged leases	\$ <u>4,086</u>	\$ <u>3,016</u>

#### NOTE 15. FINANCIAL INSTRUMENTS AND RISK MANAGEMENT

The Company does not use derivative financial instruments in its investment portfolio or for trading purposes. ACE and AEE are exposed to market changes in certain energy commodity prices (natural gas and electricity). To minimize the risk of market fluctuations associated with the purchase and sale of energy commodities both ACE and Enerval enter into various transactions involving derivative financial instruments for hedging purposes.

ACE enters into agreements to buy and sell electricity at a predetermined price for future periods. ACE utilizes purchased and written options to purchase or sell a predetermined amount of electricity at a predetermined price in an effort to limit ACE's risk related to those agreements. Gains or losses associated with derivative transactions are recognized in operations in the period the derivative instrument is terminated or extinguished or ceases to be qualified as a hedge. ACE has established risk management policies and procedures to minimize the level of risk associated with electric marketing transactions. At December 31, 1997, ACE's unhedged outstanding commitments to sell energy were immaterial.

AEE through Enerval enters into fixed-priced contracts which commit the company to sell, up to a predetermined volume, natural gas at a fixed price. To meet the physical gas supply delivery requirements under these gas sales contracts, Enerval enters into natural gas physical purchase contracts based on market price. In order to hedge its price risk relative to its fixed price sales commitments, Enerval utilizes natural gas futures contracts to reduce its exposure relative to the volatility of market prices. Enerval records the gain or loss resulting from changes in the market value of the futures contract as an increase or decrease to fuel costs when the corresponding sale is made.

As a service to Enerval, the other 50% owner enters into futures contracts on Enerval's behalf. As of December 31, 1997, this owner entered into natural gas futures contracts on behalf of Enerval for 9.3 million DTH at a price range of \$1.90 to \$3.20, through March 2000 in the notional amount of \$21.2 million. The original contract terms range from one month to two years. Enerval's futures contracts hedge \$21.7 million in anticipated natural gas sales. The counterparties to the futures contracts are the New York Mercantile Exchange and major over the counter market traders. The Company believes the risk of nonperformance by these counterparties is not significant. If the contracts had been terminated at December 31, 1997, \$0.6 million would have been payable by Enerval for the natural gas price fluctuations.

A number of items within Current Assets and Current Liabilities on the Consolidated Balance Sheet are considered to be financial instruments because they are cash or are to be settled in cash. Due to their

short-term nature, the carrying values of these items approximate their fair market values. Accounts Receivable - Utility Service and Unbilled Revenues are subject to concentration of credit risk because they pertain to utility service conducted within a fixed geographic region. Investments in Leveraged Leases are subject to concentration of credit risk because they are exclusive to a small number of parties within two industries. The Company has recourse to the affected assets under lease. These leased assets are of general use within their respective industries.

ACE's long term debt and preferred securities and ATE's long term debt securities are not widely held and generally trade infrequently. The estimated aggregate fair value of debt securities has been determined based on quoted market prices for the same or similar debt issues or on securities of companies with similar credit quality, coupon rates and maturities. The aggregate fair value of preferred securities has been determined using market information available from actual trades

or of trades of similar instruments of companies with similar credit quality. At December 31 the amounts are as follows:

Long Term Debt and Preferred Securities (in millions)

	1997		1996	
	Carrying	Fair	Carrying	Fair
	<u>Value</u>	<u> Value</u>	<u> </u>	<u> Value</u>
ACE Long Term Debt	\$833.7	\$859.5	\$802.4	\$828.8
ACE Preferred Stock	64.0	60.1	74.0	77.1
Preferred Securities*	70.0	72.3	70.0	69.3
AEI Long Term Debt	53.5	53.5	37.6	37.6
ATS Long Term Debt	120.1	120.1	54.5	54.5
ATE Long Term Debt	20.0	20.3	33.5	34.0

<sup>\*</sup> ACE Obligated Mandatorily Redeemable Preferred Securities of Subsidiary Trust Holding Solely Junior Subordinated Debentures of ACE

## NOTE 16. QUARTERLY FINANCIAL RESULTS (UNAUDITED)

Quarterly financial data, reflecting all adjustments necessary in the opinion of management for a fair presentation of such amounts, are as follows:

	Operating	Operating	Net	Basic Earnings	Diluted Earnings	Dividends Paid
<u>Ouarter</u>	<u>Revenues</u>	Income	Income	<u>Per Share</u>	Per Share	<u>Per Share</u>
1997	(000)	(000)	(000)			
1st	\$ 245,529	\$ 47,172	\$18,631	.35	\$ .35	\$.385
2nd	244,338	44,659	16,845	.32	.32	.385
3rd	340,623	89,456	46,466	.89	.88	.385
4th	<u>271 870</u>	<u>7,916</u>	<u>(7,537</u> )	<u>(.14</u> )	<u>(.14</u> )	<u>.385</u>
Annual	\$ <u>1,102,360</u>	\$ <u>189,203</u>	\$ <u>74,405</u>	\$ <u>1.42</u>	\$ <u>1.42</u>	\$ <u>1.54</u>
1996						
lst	\$246,911	\$ 39,853	\$15,535	.30	\$ .30	\$.385
2nd	228,321	32,476	10,250	.20	.20	.385
3rd	286,273	67,631	32,567	.62	.62	.385
4th	<u>235,533</u> ·	18,717	<u>415</u>	<u>.01</u>	01	<u>.385</u>
Annual	\$ <u>997,038</u>	\$158,677	\$ <u>58,767</u>	\$ <u>1.12</u>	\$ <u>1.12</u>	\$ <u>1.54</u>

Certain prior year amounts have been reclassified to conform to the current year reporting of these items. The most notable reclassification, with no effect on net income, pertains to the Company's nonutility activities previously reported in the Other Income line on the Consolidated Statement of Income. The revenues, operating expenses and income taxes from those operations are now reflected on the appropriate line items.

Third quarter results generally exceed those of other quarters due increased sales and higher residential rates for ACE. Individual quarters may not add to the total due to rounding.

The fourth quarter 1997 Net Income reflects a charge of \$16.5 million, after tax of \$7.1 million recorded in December 1997 for the termination of various pension and compensation plans in anticipation of the merger. (See Note 4. - Merger). These expenses are included in operations expense and are classified as Termination of Employee Benefit Plans on the consolidated income statement.

The fourth quarter 1996 Net Income reflects an increase in ACE's electric sales offset in part by the increase in energy expense due to increased sales, recovery of previously deferred energy costs and an increase in operations and maintenance expense related to Salem. During the fourth quarter of 1996 nonutility operations recorded a \$1.6 million net of tax loss contingency for the sale of the Binghamton Cogeneration Facility by AGI, \$0.8 million net of tax write-down of the carrying value of ASP's commercial building and \$1.1 million net of tax loss for AEE's investment in Enerval.

REPORT OF MANAGEMENT-Atlantic City Electric Company

The management of Atlantic City Electric Company and its subsidiary (the Company) is responsible for the preparation of the consolidated financial statements presented in this Annual Report. The financial statements have been prepared in conformity with generally accepted accounting principles. In preparing the consolidated financial statements, management made informed judgments and estimates, as necessary, relating to events and transactions reported.

Management has established a system of internal accounting and financial controls and procedures designed to provide reasonable assurance as to the integrity and reliability of financial reporting. In any system of financial reporting controls, inherent limitations exist. Management continually examines the effectiveness and efficiency of this system, and actions are taken when opportunities for improvement are identified. Management believes that, as of December 31, 1997, the system of internal accounting and financial controls over financial reporting is effective. Management also recognizes its responsibility for fostering a strong ethical climate in which the Company's affairs are conducted according to the highest standards of corporate conduct. This responsibility is characterized and reflected in the Company's code of ethics and business conduct policy.

The consolidated financial statements have been audited by Deloitte & Touche LLP, Certified Public Accountants. Deloitte & Touche LLP provides objective, independent audits as to management's discharge of its responsibilities insofar as they relate to the fairness of the financial statements. Their audits are based on procedures believed by them to provide reasonable assurance that the financial statements are free of material misstatement.

The Company's internal auditing function conducts audits and appraisals of the Company's operations. It evaluates the system of internal accounting, financial and operational controls and compliance with established procedures. Both the external auditors and the internal auditors periodically make recommendations concerning the Company's internal control structure to management and the Audit Committee of the Board of Directors. Management responds to such recommendations as appropriate in the circumstances. None of the recommendations made for the year ended December 31, 1997 represented significant deficiencies in the design or operation of the Company's internal control structure.

# /s/ M. J. Chesser

M. J. Chesser

President and Chief Operating Officer

#### /s/ M. J. Barron

M. J. Barron

Senior Vice President and Chief Financial Officer February 2, 1998

#### INDEPENDENT AUDITORS' REPORT

To Atlantic City Electric Company:

We have audited the accompanying consolidated balance sheets of Atlantic City Electric Company and subsidiary as of December 31, 1997 and 1996 and the related consolidated statements of income, changes in common shareholder's equity, and cash flows for each of the three years in the period ended December 31, 1997. These financial statements are the responsibility of the Company's management. Our responsibility is to express an opinion on these financial statements based on our audits.

We conducted our audits in accordance with generally accepted auditing standards. Those standards require that we plan and perform the audits to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audits provide a reasonable basis for our opinion.

In our opinion, such consolidated financial statements present fairly, in all material respects, the financial position of Atlantic City Electric Company and subsidiary at December 31, 1997 and 1996 and the results of their operations and their cash flows for each of the through the period ended December 31, 1997 in conformity with generally accepted accounting principles.

/s/ Deloitte & Touche LLP
Deloitte & Touche LLP

February 2, 1998 (March 1, 1998 as to Note 4) Parsippany, New Jersey

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Atlantic City Electric Company and Subsidiary CONSOLIDATED BALANCE SHEETS (Dollars, in Thousands)

(DOLLALD) III IIIoabanab,	December 31,		
·	<u> 1997</u>	<u> 1996</u>	
<u>ASSETS</u>			
ELECTRIC UTILITY PLANT			
In Service:			
	\$1,242,049	\$1,212,380	
Transmission	383,577	373,358	
Distribution	763,915	731,272	
General	<u> 195,745</u>	<u> 191,210</u>	
Total In Service	2,585,286	2,508,220	
Less Accumulated Depreciation	934,235	<u>871,531</u>	
Utility Plant in Service-Net	1,651,051	1,636,689	
Construction Work in Progress	95,120	117,188	
Land Held for Future Use	5,604	5,604	
Leased Property-Net	<u>39,730</u>	<u>39,914</u>	
	1,791,505	<u>1,799,395</u>	
INVESTMENTS AND NONUTILITY PROPERTY			
Nuclear Decommissioning Trust Fund	81,650	71,120	
Other	<u>10,853</u>	9,750	
	92,503	80,870	
CURRENT ASSETS			
Cash and Temporary Investments	5,640	7,927	
Accounts Receivable:			
Utility Service	64,511	64,432	
Miscellaneous	23,507	21,650	
Allowance for Doubtful Accounts	(3,500)	· (3,500)	
Unbilled Revenues	36,915	33,315	
Fuel (at average cost)	29,159	29,603	
Materials and Supplies (at average cost	20,893	23,815	
Working Funds	15,125	15,517	
Deferred Energy Costs	27,424	33,529	
Prepaid Excise Tax	3,804	7,125	
Other Prepayments	<u>16,273</u>	10,089	
	<u>239,751</u>	<u>243,502</u>	
DEFERRED DEBITS			
Unrecovered Purchased Power Costs	66,264	83,400	
Recoverable Future Federal Income Taxes	85,858	85,858	
Unrecovered State Excise Taxes	45,154	54,714	
Unamortized Debt Costs	43,418	43,579	
Deferred Other Post Retirement Employee			
Benefit Costs	37,476	.32,609	
Other Regulatory Assets	24,637	26,966	
Other	10,189	9,848	
	312,996	336,974	
TOTAL ASSETS	\$2,436,755	\$2,460,741	

Atlantic City Electric Company and Subsidiary CONSOLIDATED BALANCE SHEETS (Dollars, in Thousands)

		er 31,
	<u> 1997</u>	1996
LIABILITIES AND CAPITALIZATION	<del></del>	
CAPITALIZATION		
Common Shareholder's Equity:		
Common Stock	\$ 54,963	\$ 54,963
Premium on Capital Stock	231,081	231,081
	263,617	259,078
Contributed Capital	(1,537)	(1,645)
Capital Stock Expense	234,909	234,948
Retained Earnings	783,033	778,425
Total Common Shareholder's Equity	<u> </u>	1,10, 123
Preferred Securities:	20 000	20.000
Not Subject to Mandatory Redemption	30,000	30,000
Subject to Mandatory Redemption	33,950	43,950
Company-Obligated Mandatorily		
Redeemable Preferred Securities of		
Subsidiary Trust Holding Solely		
Junior Subordinated Debentures of		
the Company	70,000	70,000
Long Term Debt	<u>833,744</u>	<u>802,245</u>
	<u>1,750,727</u>	<u>1,724,620</u>
CURRENT LIABILITIES		
Preferred Stock Redemption Requirement	_	10,000
Capital Lease Obligations-Current	653	702
Long Term Debt-Current	-	175
Short Term Debt	55,675	64,950
Accounts Payable	56,672	63,644
Federal Income Taxes Payable-Affiliate	_	7,398
Other Taxes Accrued	5,922	7,494
Interest Accrued	19,562	19,619
Dividends Declared	21,215	21,701
	1,888	3,190
Deferred Income Taxes	-	13,000
Provision for Rate Refunds		19,137
Other	20,293	231,010
	181,880	231,010
	•	
DEFERRED CREDITS AND OTHER LIABILITIES	262 212	257 500
Deferred Income Taxes	362,213	357,580
Deferred Investment Tax Credits	44,043	46,577
Capital Lease Obligations	39,077	39,212
Accrued Other Post Retirement Employee		
Benefit Costs	37,476	32,609
Other	<u>21,339</u>	29,133
	504,148	505,111
		•
Commitments and Contingencies (Note 11)		
TOTAL LIABILITIES AND CAPITALIZATION	\$ <u>2,436,755</u>	\$ <u>2,460,741</u>

Atlantic City Electric Company and Subsidiary CONSOLIDATED STATEMENTS OF INCOME (Dollars, in Thousands)

	For the Yea 1997	rs Ended D 1996	ecember 31 <u>1995</u>
OPERATING REVENUES Electric Other Services	\$1,068,534 <u>16,356</u> 1,084,890		\$953,779 1,004 954,783
OPERATING EXPENSES Energy Purchased Capacity Operations Maintenance Termination of Employee Benefit	293,457 197,386 154,556 32,634	225,185 195,699 163,633 44,462	191,766 190,570 153,397 34,414
Plans Depreciation and Amortization State Excise Taxes Taxes Other Than Income	22,246 83,276 103,991 7,292 894,838	80,845 104,815 9,888 824,527	78,461 102,811 <u>8,677</u> 760,096
OPERATING INCOME	190,052	165,120	194,687
OTHER INCOME Allowance for Equity Funds Used During Construction Other-Net	815 14,595 15,410	879 11,275 12,154	817 12,725 13,542
INTEREST CHARGES Interest Expense Allowance for Borrowed Funds Used During Construction	64,501 (1,003) 63,498	64,847 (976) 63,871	62,879 (1,679) 61,200
LESS PREFERRED SECURITIES DIVIDEND OF TRUST	5,775	1,428	
INCOME BEFORE INCOME TAXES	136,189	111,975	147,029
FEDERAL INCOME TAXES	50,442	36,958	48,277
NET INCOME	85,747	75,017	98,752
LESS PREFERRED STOCK DIVIDEND REQUIREMENTS	4,821	9,904	<u>14,627</u>
INCOME AVAILABLE FOR COMMON STOCK	\$ 80,926	\$ <u>65,113</u>	\$ <u>84,125</u>

Atlantic City Electric Company and Subsidiary CONSOLIDATED STATEMENTS OF CASH FLOWS (Dollars, in Thousands) For the Years Ended December 31, <u> 1997</u> <u> 1996</u> <u> 1995</u> CASH FLOWS OF OPERATING ACTIVITIES \$ 85,747 \$ 98,752 Net Income \$ 75,017 Unrecovered Purchased Power Costs 17,136 16,417 15,721 Deferred Energy Costs 6,105 (2,095)(20,435)Preferred Securities Dividends of Trust 5,775 1,428 83,276 Depreciation and Amortization 80,845 78,461 Deferred Income Taxes-Net 796 1,448 15,694 Unrecovered State Excise Taxes 9,560 9,560 9,560 Changes-Net Working Capital Components: Accounts Receivable and Unbilled Revenues (5,536)5,795 (22,565)Accounts Payable & Federal Income Taxes Payable - Affiliate (14,370)2,814 (4,801)(2,523)3,365 4,960 Inventory Other (6,532)6 (9,838)13,000 Rate Refunds (13,000)Employee Separation Costs (308)(7,179)(19,112)(1,744) Other-Net <u> 18,139</u> <u>11,266</u> Net Cash Provided by Operating Activities <u>170,270</u> 212,672 157,663 CASH FLOWS OF INVESTING ACTIVITIES Construction Expenditures (80,849)(86,805)(100,904) Leased Nuclear Fuel Material (9,105)(6.,833)(10,446)(2,109)Plant Removal Costs (47)(4,525)(3,508)<u>(15,707</u>) Other-Net 892 Net Cash Used by Investing Activities <u>(93,509</u>) (111,454)(114,983)CASH FLOWS OF FINANCING ACTIVITIES Issuance of Preferred Securities 70,000 Proceeds from Long Term Debt 87,600 104,404 Retirement and Maturity of Long Term Debt (74,066)(12,266)(57,489)Increase in Short Term Debt 7,150 34,405 21,945 Proceeds from Nuclear Fuel Capital Lease Obligations 9,105 6,833 10,446 (20,000)Redemption of Preferred Stock (98,876)(24,500)Capital Stock Dividends Declared (85,678)(92,066)(95,866)Preferred Securities of Trust (5,775)(1,428)Capital Contributions from Parent (net) 4,539 . (567) (223)(1,923)(3,313)(869)Other-Net Net Cash Used by Financing Activities <u>(79,048</u>) <u>(97,278</u>) (42,152) Net Increase in Cash and (2,287)3,940 528 Temporary Investments Cash and Temporary Investments: 7,927 3,987 3,459 Beginning of Year 5,640 7,927 End of Year Supplemental Schedule of Payments: 64,966 \$ 65,269 \$ 58,274 Interest \$ \$ 36,937 \$ 31,999 Federal Income Taxes 48,400

Atlantic City Electric Company and Subsidiary CONSOLIDATED STATEMENTS OF CHANGES IN COMMON SHAREHOLDER'S EQUITY (Dollars, in Thousands)

(DOLLAIS, III IIIOUS	ands)				
		Premium		Capital	
	Common	On Capital	Contrib.	Stock	Retained
	<u>Stock</u>	Stock_	<u> Capital</u>	<u>Expense</u>	Earnings
Balance,					
December 31, 1994	\$54,963	\$231,081	\$259,868	\$(2,300)	\$249,767
Net Income					98,752
Capital Stock					
Expense				169	(169)
Capital Contrib.					
from Parent (net)			(223)		
Less Dividends					
Declared:				•	
Preferred					(14,627)
Common					<u>(81,239</u> )
Balance,					
December 31, 1995	54,963	231,081	259,645	(2,131)	252,484
Net Income					75,017
Capital Stock Exper	ıse			486	(486)
Capital Contrib.					
from Parent (net)			(567)		
Less Dividends					
Declared:					
Preferred					(9,904)
Common					(82,163)
Balance,		<del></del>			·
December 31, 1996	54,963	231,081	259,078	(1,645)	234,948
Net Income	•	•	•		85,747
Capital Stock Exper	ise			108	(108)
Capital Contrib.					
from Parent (net)			4,539		
Less Dividends			-		
Declared:					
Preferred	•				(4,821)
Common					(80,857)
Balance,		<del></del>	<del></del>	<del></del>	<del></del> ,
December 31, 1997	\$54,963	\$231,081	\$ <u>263,617</u>	\$ <u>(1,537</u> )	\$ <u>234,909</u>
•			· <del></del>	·	-

As of December 31, 1997, the Company had 25 million authorized shares of Common Stock at \$3 par value. Shares outstanding at December 31, 1997, 1996 and 1995 were 18,320,937.

# ATLANTIC CITY ELECTRIC COMPANY AND SUBSIDIARY Notes to Consolidated Financial Statements

Except as modified below, Notes 1 through 16, excluding Note 7 and Note 10, to the Consolidated Financial Statements of Atlantic Energy Inc. (AEI) are incorporated herein by reference insofar as they relate to Atlantic City Electric Company (ACE) and its subsidiary:

#### Note 1. Principles of Consolidation

The consolidated financial statements include the accounts of ACE and Deepwater Operating Company (Deepwater) its wholly-owned subsidiary. On January 1, 1998, Deepwater was merged into ACE with no financial effect on financial position or results of operations of ACE. All significant intercompany accounts and transactions have been eliminated in consolidation.

#### Reclassification

Certain prior year amounts have been reclassified to conform to the current year reporting of these items. The most notable reclassification, with no effect on net income, pertains to the Company's nonutility activities previously reported in the Other Income line on the Consolidated Statement of Income. The revenues, operating expenses and income taxes from those operations are now reflected on the appropriate line items.

Related Party Transactions - ACE has a contract for a total of 116 megawatts of capacity and related energy from a cogeneration facility that is 50% owned by a wholly-owned subsidiary of Atlantic Energy Enterprises, Inc. (AEE). Capacity costs totaled \$28.6 million in 1997, \$27.8 million in 1996 and \$23.8 million in 1995. ACE sells electricity to subsidiaries of AEE. The electric sales totaled \$6.5 million for 1997, \$2.2 million for 1996 and \$0.6 million for 1995. ACE also rents office space from a wholly-owned subsidiary of AEE which amounts are not significant. The amounts receivable from and payable to affiliates were not significant at December 31, 1997 and 1996.

#### Note 2. Income Taxes

The components of Federal income tax expense for the years ended December 31 are as follows:

(000)					<u> 1997</u>	<u> 1996</u>	1995
Curren	it				\$49,646	\$35,510	\$32,457
Deferr	ed				<u> </u>	1,448	<u>15,820</u>
Total	Federal	Income	Tax	Expense	\$50,442	\$ <u>36,958</u>	\$48,277

A reconciliation of the expected Federal income taxes compared to the reported Federal income tax expense computed by applying the statutory rate for the years ended December 31 follows:

	<u> 1997</u>	<u> 1996</u>	<u> 1995</u>
Statutory Federal Income Tax Rate (000)	35%	35%	35%
Income Tax Computed at the			
Statutory Rate	\$47,666	\$39,191	\$51,417
Plant Basis Differences	4,952	3,096	1,307
Amortization of Investment Tax			
Credits	(2,534)	(2,534)	(2,534)
Other-Net	358	(2,795)	(1,913)
Total Federal Income Tax Expense	\$50,442	\$ <u>36,958</u>	\$ <u>48,277</u> 33%
Effective Federal Income Tax Rate	<del>37</del> %	33%	33%

The increase in the effective Federal income tax expense rate is due primarily to permanently non-deductible merger and merger related expenses. State income tax expense is not significant.

Items comprising deferred tax balances as of December 31 are as follows:

(000)	<u> 1997</u>	1996
Deferred Tax Liabilities:		<del></del>
Plant Basis Differences	\$332,288	\$326,673
Unrecovered Purchased		
Power Costs	16,813	22,630
State Excise Taxes	16,326	20,141
Other .	34,190	29,344
Total Deferred Tax		-
Liabilities	<u>399,617</u>	<u>398,788</u>
Deferred Tax Assets:		•
Deferred Investment		
Tax Credits	23,775	25,143
Other	<u>11,741</u>	12,875
Total Deferred Tax Assets	<u>35,516</u>	<u>38,018</u>
Total Deferred Taxes-Net	\$ <u>364,101</u>	\$ <u>360,770</u>

On July 14, 1997 the Governor signed a bill into law eliminating the Gross Receipts and Franchise Tax (GR & FT) paid by the electric, natural gas and telecommunication public utilities. In its place, utilities will be subject to the state's corporate business tax. In addition, the state's existing sales and use tax will be expanded to include retail sales of electric power and natural gas, and a transitional energy facility assessment tax (TEFA) will be applied for a limited time on electric and natural gas utilities and will be phased-out over a five year period. The law took effect January 1, 1998 and on January 1 of each of the years thereafter, the TEFA will be reduced by 20%. By the year 2003, the TEFA will be fully phased-out and the savings will be passed through to ACE's Customers. As a result of this law, ACE will record deferred state taxes beginning in 1998 for state tax basis versus book basis differences.

Note 16. Quarterly Financial Results (Unaudited).

Quarterly financial data of ACE, reflecting all adjustments
necessary in the opinion of management for a fair presentation of
such amounts, are as follows:

Quarter 1997 1st 2nd 3rd 4th Annual	Operating Revenues (000) \$ 243,443 242,567 338,070 260,810 \$1,084,890	Operating Income (000) \$ 47,350 45,028 89,123 8,551 \$190,052	Net Income (000) \$20,371 18,676 47,541 (841) \$85,747	Earnings for Common Stock (000) \$18,961 17,266 46,541 (1,842) \$80,926
1996 1st 2nd 3rd 4th Annual	\$245,656 226,858 284,506 232,627 \$989,647	\$ 40,716 33,658 68,766 21,980 \$165,120	\$19,316 13,464 35,611 <u>6,627</u> \$75,017	\$16,307 10,455 33,154 5,197 \$65,113

Individual quarters may not add to the total due to rounding.

Certain prior year amounts have been reclassified to conform to the current year reporting of these items. The most notable reclassification, with no effect on net income, pertains to the Company's nonutility activities previously reported in the Other Income line on the Consolidated Statement of Income. The revenues, operating expenses and income taxes from those operations are now reflected on the appropriate line items.

Third quarter results generally exceed those of other quarters due to increased sales and higher residential rates for ACE.

The fourth quarter 1997 Net Income reflects a charge of \$15.6 million, after tax of \$6.6 million recorded in December 1997 for the termination of various pension and compensation plans in anticipation of the merger. (See AEI Note 4. - Merger). These expenses are included in operations expense and are classified as Termination of Employee Benefit Plans on the consolidated income statement.

The fourth quarter 1996 Net Income reflects an increase in ACE's electric sales offset in part by the increase in energy expense due to the increased sales, recovery of previously deferred energy costs and an increase in operations and maintenance expense related to Salem.

Atlantic Energy, Inc. and Subsidiaries

ITEM 7. FINANCIAL STATEMENTS AND EXHIBITS

See Exhibit Index Attached.

\*\*\*\*\*\*\*

#### SIGNATURE

Pursuant to the requirements of the Securities Exchange Act of 1934, the Registrant has duly caused this report to be signed on its behalf by the undersigned hereunto duly authorized.

Atlantic Energy, Inc.
Atlantic City Electric Company
(Registrant)

By: /s/J. E. Franklin II

J. E. Franklin II

Vice President, Secretary and
General Counsel of Atlantic Energy, Inc.
Senior Vice President, Secretary and
General Counsel of Atlantic City
Electric Company

Date: March 3, 1998

#### EXHIBIT INDEX

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- 27 Financial Data Schedules for Atlantic Energy, Inc. and Atlantic City Electric Company for periods ended December 31, 1997.

# SECURITIES AND EXCHANGE COMMISSION WASHINGTON, D.C. 20549

# **FORM 10-K**

# **Delmarva Power & Light Company**

(Exact name of registrant as specified in its charter)

ther jurisdictions of incorporation or organization) (I.R.S. Employer Identification No.) 800 King Street, P. O. Box 231

Wilmington, Delaware
(Address of principal executive offices)

19899 (Zip Code)

51-0084283

Registrant's telephone number, including area code: 302-429-3114

Securities registered pursuant to Section 12(b) of the Act:

Title of each class

Name of each exchange on which registered

First Mortgage Bonds (Series issued prior to 1968)

Preferred Stock, Cumulative, Par Value \$100.00 (Series issued prior to 1978) 8.125% Cumulative Trust Preferred Capital Securities of Delmarya Financing I

(Liquidation Value of \$25.00)

New York Stock Exchange and Philadelphia Stock Exchange Philadelphia Stock Exchange

i iniaucipina Stock Exchange

New York Stock Exchange

Securities registered pursuant to Section 12(g) of the Act:
None

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes X No\_

Indicate by check mark if disclosure of delinquent filers pursuant to Item 405 of Regulation S-K is not contained herein, and will not be contained, to the best of the registrant's knowledge, in definitive proxy or information statements incorporated by reference in Part III of this Form 10-K or any amendment to this Form 10-K.

The aggregate market value of the voting stock held by non-affiliates of the registrant as of March 1, 1998 was \$0.

As of March 1, 1998, there were issued and outstanding 1,000 shares of the registrant's common stock, Par Value \$2.25.

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# GLOSSARY

The following glossary lists the abbreviations used in this report.

Term	Definition
ACE	Atlantic City Electric Company
ACT	Telecommunications Act of 1996
	Atlantic Energy Enterprises, Inc.
AELDC	Allowance For Funds Used During Construction
AFUDC	<del>-</del>
APB	Accounting Principles Board
APBO	Accumulated Postretirement Benefit Obligation
Atlantic	Atlantic Energy, Inc.
ATS	Atlantic Thermal Systems
BCF	Billion Cubic Feet
BPU	Board of Public Utilities
CAM	Cost Accounting Manual
CCI	Conectiv Communications, Inc.
CLEC	Competitive Local Exchange Carrier
Code	Code of Conduct
Company	Delmarva Power & Light Company
Competition Act	Pennsylvania Electricity Generation Consumer Choice and Competition
•	Act
Conectiv Solutions	Conectiv Solutions LLC
COPCO	Conowingo Power Company
CSI	Conectiv Services, Inc.
CT	Combustion Turbine
CTS	Conectiv Thermal Systems, Inc.
D&D Fund	Decontamination & Decommissioning Fund
DAAEP	Delaware Association of Alternative Energy Providers Inc.
DCI	Delmarva Capital Investments, Inc.
Debentures	8.125% Junior Subordinated Debentures
DOE	United States Department of Energy
DPSC	Delaware Public Service Commission
DRIP	Dividend Reinvestment and Common Share Purchase Plan
DSM	Demand-Side Management
Enterprise	Public Service Enterprise Group, Inc.
ERO	Enhanced Retirement Offers
FASB	Financial Accounting Standards Board
FERC	Federal Energy Regulatory Commission
FGD	Flue Gas Desulfurization
HVAC	Heating, ventilation, and air conditioning
ILEC	Incumbent Local Exchange Carrier
ISO	Independent System Operator
ITC	Investment Tax Credits
kWh	Kilowatt-hour
Litigation Reform Act	The Private Securities Litigation Reform Act of 1995
LLRW	Low Level Radioactive Waste
LTIP	Long-Term Incentive Plan
Mcf	Thousand Cubic Feet
MD&A	Managements Discussion and Analysis of Financial Condition and
21,222,200,2,1,1,1,1,1,1,1,1,1,1,1,1,1,1	Results of Operations
Merger	The merger of the Company and Atlantic
Mortgage	Mortgage and Deed of Trust
1,101,000	

<u>Term</u>	<u>Definition</u>				
MPSC	Maryland Public Service Commission				
MW	Megawatt				
MWh	Megawatt-hour				
NAAQS	National Ambient Air Quality Standards				
NOTR	Northeast Ozone Transport Region				
NOx	Oxides of Nitrogen				
NRC	Nuclear Regulatory Commission				
NWPA	Nuclear Waste Policy Act of 1982				
ODEC	Old Dominion Electric Cooperative				
Peach Bottom	Peach Bottom Atomic Power Station				
PECO	PECO Energy Company				
PJM Interconnection	Pennsylvania—New Jersey—Maryland Interconnection Association				
PPPP	Power Plant Performance Program				
PRP	Potentially Responsible Party				
PSE&G	Public Service Electric and Gas Company				
RACT	Reasonably Available Control Technology				
RATI	Readiness Assessment Team Inspection				
RTP	Real Time Pricing				
Salem	Salem Nuclear Generating Station				
SALP	Systematic Assessment of Licensee Performance				
SEC	Securities and Exchange Commission				
SFAS	Statement of Financial Accounting Standards				
SO <sub>2</sub>	Sulfur Dioxide				
Star	Star Enterprise				
USEPA	United States Environmental Protection Agency				
VRDB	Variable Rate Demand Bonds				
VSCC	Virginia State Corporation Commission				
Westinghouse	Westinghouse Electric Corporation				
1935 Act	Public Utility Holding Company Act of 1935				

#### PART I

#### Item 1. Business

#### The Company

4

Overview

Delmarva Power & Light Company (the Company) was incorporated in Delaware in 1909 and in Virginia in 1979. The Company's primary businesses include producing, purchasing, delivering, and selling electricity; purchasing, transporting, and selling natural gas; and providing other services which are primarily energy-related. In 1997, the Company's revenues were earned from the following sources: 77% from electricity sales and delivery; 14% from the sale and transportation of natural gas; and 9% from other services.

The Company provides regulated electric service (supply and delivery) to approximately 448,300 customers located on the Delmarva Peninsula and also sells electricity off-system in markets which are not subject to price regulation. The Company's traditional electric service territory on the Delmarva Peninsula, which includes Delaware, ten primarily Eastern Shore counties in Maryland, and the Eastern Shore of Virginia, encompasses an area consisting of about 6,000 square miles with a population of approximately 1.2 million. The Company provides regulated gas service (supply and/or delivery) to approximately 103,200 customers located in an area consisting of about 275 square miles with a population of approximately 480,000 in northern Delaware, including the City of Wilmington. The Company also sells gas off-system in markets which are not subject to price regulation.

In addition to selling competitive electricity and natural gas, the Company also sells other non-regulated/nonutility products and services which include the following: local and long-distance telephone service; heating, ventilation, and air-conditioning (HVAC) products, installation and services; power plant operating services; and certain other services. For additional information on nonutility businesses, see "Business Plans" on page I-2 and "Nonutility Businesses" on page I-13.

For information concerning the Company's business segments, see Note 21 to the Company's 1997 Consolidated Financial Statements included in Item 8 of Part II.

#### Atlantic Merger

On August 12, 1996, the Company announced plans for a merger with Atlantic Energy, Inc. (Atlantic), an investor-owned holding company located in southern New Jersey, which owned Atlantic City Electric Company (ACE) and nonutility subsidiaries. The final required regulatory merger approval was received from the Securities and Exchange Commission (SEC) on February 27, 1998. On March 1, 1998, a series of merger transactions were consummated. These merger transactions (the Merger) formed Conectiv, a new holding company, and merged Atlantic out of existence. As a result of the Merger, Conectiv owns the Company, the Company's subsidiaries, ACE, and the nonutility subsidiaries formerly held by Atlantic. ACE serves approximately 481,000 customers in a 2,700 square mile area in southern New Jersey. Atlantic's 1997 operating revenues and net income were \$1,102.4 million and \$74.4 million, respectively, and its total assets were \$2,723.9 million as of December 31, 1997.

Conectiv is a registered holding company under the Public Utility Holding Company Act of 1935, as amended (1935 Act). The 1935 Act imposes certain restrictions on the operations of registered holding company systems. In particular, new lines of businesses not otherwise approved under generally applicable regulations cannot be undertaken without prior approval from the SEC.

For additional information about the Merger, refer to Management's Discussion and Analysis of Financial Condition and Results of Operations (MD&A) in Item 7 of Part II, Note 4 to the Company's 1997 Consolidated Financial Statements included in Item 8 of Part II, and the registration statement on Form S-4 dated December 26, 1996.

#### Utility Regulation and Industry Restructuring

To date, the Company's regulated electric and gas public utility operations have provided the predominant share of the Company's net earnings. Delaware, Maryland, and Virginia regulate the Company's retail electric sales within areas for which the Company holds retail franchises (see "Retail Franchises" on page I-18). Delaware also regulates the Company's retail gas sales within the State. The Federal Energy Regulatory Commission (FERC) regulates the transmission of electricity, the wholesale sale of electricity, and interchange and other purchases and sales of electricity involving other utilities.

Prices charged to electric utility customers have historically been a "bundled" price which includes the electricity production (supply) cost and the delivery cost (transmission and distribution). State regulatory commissions and legislatures throughout the country are considering or have approved changes to laws and regulations governing the sale and pricing of electricity. Generally, the supply component of the price charged to a customer for electricity would be deregulated, and electric suppliers would compete to supply electricity to customers. Competition is expected to reduce gross margins earned from the supply of electricity. Customers would continue to pay the local utility a regulated price for the delivery of the electricity over the transmission and distribution system.

In Delaware, the Delaware Public Service Commission (DPSC) submitted a report to the Delaware House of Representatives on January 27, 1998, recommending that Delaware customers be able to choose their electricity supplier beginning twelve months after restructuring legislation is enacted. On March 13, 1998, the DPSC sent draft legislation to the Delaware legislature which would provide all Delaware electric retail customers the ability to choose their electric supplier beginning on August 1, 1999. The draft legislation also includes a provision that would allow the DPSC to delay the start date of electric retail competition by up to 12 months. In Maryland, the Maryland Public Service Commission (MPSC) issued an order on December 31, 1997, providing for the phase-in of electric retail competition over a three-year period beginning July 1, 2000.

In Virginia, the Virginia State Corporation Commission (VSCC) Staff advised lawmakers that electric competition should be studied and tested over a five-year period before deciding if retail competition should be implemented. Under restructuring plans in New Jersey and Pennsylvania, all retail customers in those states will be able to choose their electric suppliers by July 1, 2000 and January 1, 2001, respectively. See the MD&A in Item 7 of Part II for additional information about the status of deregulation of the electric utility industry in Delaware, Maryland, Virginia, New Jersey (which regulates ACE's retail electric utility business), and Pennsylvania.

The electric resale (wholesale) market is highly competitive due to federal legislation enacted in 1992 which provided electric resale customers with a choice of electric suppliers and gave the FERC the authority to order local utilities to provide transmission service to other resale electricity suppliers. In 1996, the FERC issued Order No. 888 which required electric utilities to provide open access to their transmission systems under non-discriminatory tariffs available to all wholesale sellers and buyers of electricity. For information on the Company's resale business, refer to the MD&A in Item 7 of Part II.

For a discussion of deregulation of the Company's gas business, refer to "Gas Business" on page I-10.

#### **Business Plans**

1 !

As deregulation of the electric utility industry continues to unfold, the Company is moving ahead with its plan to become a prominent regional player by being first into new markets that complement its utility business and by enhancing its ability to serve additional customers outside of its traditional borders. The Company is growing its businesses by building long-term customer relationships, establishing the Conectiv brand name, marketing products and services that complement the Company's core energy business, and serving more customers in a larger geographic area. To accomplish these goals, the Company has increased investments in marketing/branding programs, new businesses, and infrastructure systems.

On June 30, 1997, the Company launched a campaign to introduce the new Conectiv brand and Conectiv's products and services. The campaign explained that Conectiv is offering energy, telecommunications, heating and cooling, and related services for homes and businesses. Customer response to the new Conectiv brand name has been positive, as evidenced by name recognition and the Company's success in gaining new customers in retail energy pilot programs. The Company is marketing an array of products and services—energy, local and long-distance telephone service, HVAC services, and other services—under the Conectiv name. The Company plans to continue its advertising campaigns and other support of the Conectiv brand name.

Over the next year or two, the Company's earnings are expected to be constrained by on-going start-up costs for new businesses, including telecommunications and HVAC. After this start-up period, these investments are expected to contribute to long-term consolidated earnings growth exceeding the utility industry average.

Conectiv's business plans will be carried out by its three business groups; Conectiv Energy Delivery, Conectiv Energy Supply, and Conectiv Enterprises. The business groups are aligned with customers' needs, markets, and the future structure of the utility industry. The business groups are discussed below.

#### Conectiv Energy Delivery

Conectiv Energy Delivery will deliver electricity and gas to retail and wholesale customers within its service territory. These delivery services are structured into various forms of price-regulated offers, some including energy supply, so that customers may choose the combination that provides the best value. Customer satisfaction and loyalty is expected to remain high due to the Company's reliable delivery systems, superior customer service, and competitive cost and pricing structures.

#### Conectiv Energy Supply

Conectiv Energy Supply will manage the generating assets, bulk energy marketing and trading activities, and the transition of those assets and activities from a regulated to a competitive environment. Its principal products are electric power and natural gas, supplemented by other fuels and related energy management services. Its customers are bulk energy users and retail aggregators in the region stretching from the Delmarva peninsula north through New England and west to Ohio.

#### Conectiv Enterprises

Conectiv Enterprises is comprised of the following five start-up businesses: Conectiv Communications, Inc. (CCI)—provides local and long distance telephone services; Conectiv Energy—primarily sells energy in competitive retail markets; Conectiv Services, Inc. (CSI)—provides a full range of HVAC services; Conectiv Solutions LLC—provides customized solutions to customers' energy needs; and Conectiv Thermal Systems, Inc. (currently Atlantic Thermal Systems, Inc.)—provides custom thermal heating and cooling systems. These businesses provide an opportunity to grow Conectiv's customer base throughout the Mid-Atlantic region and strengthen its relationship with customers in its traditional service territory. Conectiv Enterprises expects to incur operating losses for the first year or two after the Merger due to start-up costs.

For more detailed information about Conectiv Enterprises' businesses and other nonutility businesses, refer to "Nonutility Businesses" on page I-13.

#### **Electric Business**

#### Installed Capacity

The megawatts (MW) of net installed summer electric generating capacity available to the Company to serve its peak load as of December 31, 1997 is presented below.

Installed Summer Capacity	MW	% of Total
Coal-Fired	1,145	34
Oil-Fired	599	18
Combustion Turbines/Combined Cycle	511	15
Nuclear	328	10
Peaking Units	186	6
Purchased Capacity	212	6
Customer-owned Capacity	57	2
Subtotal	3,038	91
Purchased PJM Interconnection Capacity Credit	_290	_9
Total	3,328	100

The net generating capacity available for operations at any time may be less than the total net installed generating capacity due to generating units being temporarily out of service for inspection, maintenance, repairs, or unforeseen circumstances. See "Item 2—Properties" on page I-20 for a listing of net installed generating capacity by station.

#### Energy Supply Plan

The objective of the Company's energy supply plan is to provide an adequate, reliable, and competitively priced supply of electricity to customers, in compliance with environmental laws and regulations. This plan, which is updated annually, is based on forecasts of customers' demand for electricity and reserve requirements of the Pennsylvania-New Jersey-Maryland Interconnection Association (PJM Interconnection). (See page I-5 for information on the PJM Interconnection.) The plan emphasizes balance and flexibility, and may be accelerated, slowed, or altered in response to changing energy demands, fluctuating fuel prices, and emerging technologies. The current plan closely matches customers' electricity requirements and relies primarily on short-term power purchases to satisfy incremental needs. Customer-oriented load management and conservation programs and new or renovated power plants are also evaluated as incremental energy supply sources.

#### Reserve Margin

The Company's peak load in 1997 was 2,852 MW on July 15th, compared to the Company's previous historical peak demand of 2,602 MW which occurred on August 4, 1995. Because adequate generation was available at the time, these peaks do not reflect full implementation of the Company's demand-side programs, including the curtailment of large interruptible customers. The Company's PJM Interconnection capacity obligation, including a reserve margin, is based on normal weather conditions and full implementation of its demand-side programs, which the Company estimates would have resulted in a peak of 2,706 MW in 1997. Based upon this estimated peak and the Company's installed generating capacity of 3,162 MW at the time of the peak, the Company's reserve margin would have been 17%. The Company's reserve obligation varies from year to year, but typically is around 18%. As discussed under "Purchased Power," the Company uses short-term capacity-only purchases to satisfy any temporary capacity deficiencies related to obligations under the PJM Interconnection agreement.

#### Pennsylvania-New Jersey-Maryland Interconnection Association

As a member of the PJM Interconnection, the Company's generation and transmission facilities are operated on an integrated basis with other electricity suppliers in Pennsylvania, New Jersey, Maryland, and the District of Columbia. This power pool improves the reliability and operating economies of the systems in the group and provides capital economies by permitting shared reserve requirements on a group basis. The PJM Interconnection's installed capacity as of December 31, 1997 was 57,216 MW. The PJM Interconnection peak demand during 1997 was 49,408 MW on August 15th, which resulted in a summer reserve margin of 14.8% (based on installed capacity of 56,731 MW on that date).

On November 25, 1997, the FERC approved a restructuring plan for the PJM Interconnection. The approved restructuring plan recognizes the PJM Interconnection as an Independent System Operator (ISO) and provides open access transmission service on a pool-wide basis.

The FERC generally was satisfied that the PJM Interconnection restructuring proposal met the governing and operational standards concerning formation of an ISO, which were established by FERC in Order No. 888. The ISO will be responsible for the system operations and regional transmission planning. In addition, the FERC also approved operation of the PJM Interconnection's Power Exchange by the PJM Interconnection.

The FERC Order approved the plan's use of single transmission rates based on the costs of the transmission system where the point of delivery is located. There are eight such transmission systems within the PJM Interconnection system. The FERC Order also approved locational marginal pricing for transmission congestion costs. The price of transmission constrained interfaces will be based on price differences on opposite sides of the constraint.

The PJM Interconnection ISO went into operation as of January 1, 1998. Changes to the PJM Interconnection Open Access Transmission Tariff become effective April 1, 1998.

#### Purchased Power

The Company makes economic short-term electricity purchases from several sources in an effort to replace higher-cost generation. During 1997, purchases were made from 46 utilities and power marketers.

Long-term purchased power contracts also provide a portion of the Company's electric capacity and energy. The Company has a contract to purchase 48 MW of peaking capacity through May 2018 from the Delaware City Power Plant owned by Star Enterprise (Star). The capacity obligations of Star and the Company under the contract were suspended from October 1, 1996 until June 1, 2000. Delmarva continues to purchase energy under the Star contract. In conjunction with its acquisition of Conowingo Power Company (COPCO) in 1995, the Company is purchasing from PECO Energy Company (PECO) 212 MW of base-load capacity and associated energy, which increases to 279 MW by 2006 when the contract expires. The Company is currently purchasing 155 MW of capacity under one-year contracts from various suppliers. In addition, capacity-only purchases with a term of less than one-year (135 MW as of December 31, 1997) are also made from time-to-time to meet continuing PJM Interconnection capacity obligations.

#### Demand Side Management Programs

As of the end of 1997, the Company had enrolled in its demand-side programs about 103,400 residential customers and about 1,800 commercial and industrial customers who, in the aggregate, provide the Company with the ability to reduce its peak by approximately 272 MW. The Company's portfolio of demand-side management (DSM) programs has been restructured to address concerns about the cost effectiveness and appropriateness of demand-side management resources given the availability and cost of supply-side options and the various uncertainties surrounding restructuring of the electric industry. The DPSC, the MPSC, and the VSCC have all addressed the Company's concerns by approving modifications to the Company's existing DSM programs.

#### Nuclear Power Plants

The Company's nuclear capacity is provided by Peach Bottom Atomic Power Station (Peach Bottom) Units 2 and 3 and by Salem Nuclear Generating Station (Salem) Units 1 and 2. The Company jointly owns these units, as tenants in common, with PECO, ACE and Public Service Electric and Gas Company (PSE&G). The Peach Bottom units are operated by PECO and have a combined summer capacity of 2,186 MW, of which the Company is entitled to 164 MW (7.51%). The Salem units are operated by PSE&G and have a combined summer capacity of 2,212 MW, of which the Company is entitled to 164 MW (7.41%).

The operation of nuclear generating units is regulated by the Nuclear Regulatory Commission (NRC). Such regulation requires that all aspects of plant operation be conducted in accordance with NRC safety and environmental requirements and that continuous demonstrations be made to the NRC that plant operations meet applicable requirements. The NRC has the ultimate authority to determine whether any nuclear generating unit may operate.

For a discussion of the cycle of production, use and disposal of nuclear fuel, see "Fuel Supply for Electric Generation" on page I-7.

For a discussion of the Company's funding of its share of the estimated future cost of decommissioning the Peach Bottom and Salem nuclear reactors, see Note 7 to the Company's 1997 Consolidated Financial Statements included in Part II, Item 8.

As by-products of their operations, nuclear generating units, including the Peach Bottom and Salem units, produce low level radioactive waste (LLRW). LLRW is accumulated at on-site interim storage facilities with five-year storage capacities and then shipped to a federally licensed disposal facility. Peach Bottom and Salem are currently shipping LLRW to the disposal site located in Barnwell, South Carolina.

PECO has informed the Company that Pennsylvania is pursuing development of its own LLRW disposal site via a volunteer plan option. PSE&G also has informed the Company that New Jersey has introduced a volunteer siting process to establish a LLRW disposal facility by the year 2000. To date, no volunteers have been identified in either state. In New Jersey, the state agency responsible for the volunteer siting program recommended to the Governor that this effort be abandoned due to the lack of volunteer sites.

#### Peach Bottom Units

PECO has informed the Company that on July 17, 1997, the NRC issued its periodic Systematic Assessment of Licensee Performance (SALP) Report on the performance of activities at Peach Bottom for the period October 15, 1995 to June 7, 1997. SALP reports rate licensee performance in four assessment areas: Operations, Maintenance, Engineering and Plant Support. Ratings range from a high of "1" to a low of "3". Peach Bottom received a rating of "1" in the areas of Operations, Maintenance, and Plant Support, and "2" in Engineering. PECO has informed the Company that the NRC observed excellent performance at Peach Bottom during the assessment period. The NRC noted that station management provided excellent oversight and control of engineering activities throughout the period. The NRC also noted that while overall engineering performance was good, there were several instances where operating procedures, surveillances, and tests were not consistent with the design and licensing bases.

On October 3, 1997, Peach Bottom Station completed an all-time record 206 days of continuous dual unit operation.

The Company was informed by PECO of crack indications that were found in certain reactor vessel internal piping during the Fall 1997 refueling outage for Peach Bottom Unit 3. PECO further advised that Unit 3 is being limited to 94% of normal electric output until permanent repairs are made during a March 1998 outage.

#### Salem Units

Salem Units 1 and 2 were removed from operation by PSE&G in the second quarter of 1995 due to operational problems, and maintenance and safety concerns. After receiving NRC authorization, PSE&G returned Unit 2 to service on August 30, 1997. Due to degradation of a significant number of tubes in the Unit 1 steam generators, PSE&G replaced the Unit 1 steam generators. The Company has been informed by PSE&G that the NRC's Readiness Assessment Team Inspection (RATI) of Salem Unit No. 1 was completed on February 20, 1998. The inspection team concluded that Salem Unit 1 was ready to return to operation. PSE&G expects Unit 1 will return to service in the second quarter of 1998, subject to final NRC approval.

On June 25, 1997, the NRC met to discuss, and update, its "Watch List" plants. Salem Units 1 and 2 remained on the Watch List as a Category 2 plant. A Category 2 plant is identified as having weaknesses that warrant increased NRC attention until the licensee demonstrates a period of improved performance.

See Note 18 to the Company's 1997 Consolidated Financial Statements included in Part II, Item 8, for information concerning (i) the Company's lawsuit against Westinghouse Electric Corporation, the designer and manufacturer of the Salem steam generators, (ii) settlement of the Company's lawsuit against PSE&G with respect to Salem operations, (iii) the ratemaking treatment of the PSE&G lawsuit settlement proceeds and replacement power costs incurred during the outage, and (iv) the financial impact of the outages. Also see Item 3, Legal Proceedings, for additional information concerning settlement of the Company's lawsuit against PSE&G with respect to Salem operations.

PSE&G has informed the Company that it is implementing the 1994 New Jersey Pollutant Discharge Elimination System permit issued for Salem which requires, among other things, water intake screen modifications and wetlands restoration. In 1999, PSE&G must apply to renew the permit.

#### Cost of Output for Load

The following table sets forth the Company's annual generation output, fuel cost per megawatt hour (MWh), and generation mix by unit fuel type for all Company-owned facilities. Coal is the Company's predominant fuel. Corresponding values for purchased power and for net interchange (purchases less sales) as a member of the PJM Interconnection are also listed.

	1997		1996			1995			
Generation Unit Fuel Type	1,000 MWh	\$/ MWh	_%	1,000 MWh	\$/ MWh	_%	1,000 MWh	\$/ MWh	_%
Coal-fired	4,872	17	35	5,135	17	38	5,086	18	40
Oil-fired	950	33	7	1,246	34	9	1,191	28	9
Nuclear	1,458	7	10	1,270	7	9	1,567	8	12
Natural Gas	1,788	_27	_13	2,656	_27	_20	2,953	_20	_23
Total Company Generation .	9,068	19	65	10,307	20	76	10,797	18	84
Purchases/Interchange									
Purchases	4,756	23	34	5,785	22	42	3,156	21	24
Net Interchange	74		1	(2,444)	(26)	(18)	(1,040)	(29)	_(8)
Total Output for Load	13,898	<u>19</u>	100	13,648	<u>20</u>	100	12,913	18	100

#### Fuel Supply for Electric Generation

The Company's electric generating capacity by fuel type is shown under "Electric Business—Installed Summer Capacity," on page I-4. To facilitate the purchase of adequate amounts of fuel at reasonable prices, the

Company contracts with various suppliers of coal, oil, and natural gas on both a long- and short-term basis. The Company's long-term coal contracts generally contain provisions for periodic and limited price adjustments, which are based on current market prices. Oil and natural gas contracts generally are of shorter term with prices determined by market-based indices.

Coal

Edge Moor Units 3 and 4, and the Indian River, Keystone and Conemaugh generating stations are coal-fired. During 1997, 10% of the Company's coal supply was purchased under short-term contracts (less than three years), 78% under long-term contracts (up to ten years), and the balance on the spot market. As of December 31, 1997, a maximum of 74% of the Company's coal requirements were under supply contracts. The Company does not anticipate any difficulty in obtaining adequate amounts of coal at reasonable prices.

Oil

Currently, 80% to 100% of the residual oil used in Edge Moor Unit 5 is supplied under a two-year contract which expires in 1998. Any amount over 80% of requirements may be purchased in the spot market. Natural gas is utilized when economically feasible. The residual oil supply contract for the Vienna Generating Station provides 90% to 100% of that station's requirements under a two year contract that expires in 1999. Any amount over 90% of requirements may be purchased in the spot market.

Gas

Natural gas, which is the primary fuel for the three combustion turbines (CTs) at the Company's Hay Road site and a secondary fuel at Edge Moor Unit 5, is supplied partly through contracts described under "Gas Operations" on page I-11. Additional natural gas is purchased on a firm or interruptible basis from suppliers such as marketers, producers, and utilities. The secondary fuel for the Hay Road CTs is kerosene, which is purchased on the spot market.

#### Nuclear

The supply of fuel for nuclear generating units involves the mining and milling of uranium ore to uranium concentrate, conversion of the uranium concentrate to uranium hexaflouride gas, enrichment of the uranium hexaflouride gas, conversion of the enriched gas to fuel pellets, and fabrication of fuel assemblies. After spent fuel is removed from a nuclear reactor, it is placed in temporary storage for cooling in a spent fuel pool at the nuclear station site. The federal government has an obligation for the transportation and ultimate disposal of the spent fuel, as discussed below.

PSE&G has informed the Company that it has several long-term contracts with uranium ore operators, converters, enrichers and fabricators to process uranium ore to uranium concentrate to meet the currently projected requirements for Salem. The Company has also been advised by PECO that it has similar contracts to satisfy the fuel requirements of Peach Bottom 2 and 3. Currently, there is an adequate supply of nuclear fuel for Salem and Peach Bottom.

In conformity with the Nuclear Waste Policy Act of 1982 (NWPA), PECO and PSE&G have entered into contracts with the United States Department of Energy (DOE) on behalf of the joint owners providing that the federal government shall for a fee take title to, transport, and dispose of spent nuclear fuel and high level radioactive waste from the Peach Bottom and Salem reactors. In accordance with the NWPA, the Company pays the DOE one-tenth of one cent per kWh of nuclear generation (net of station use) for the future cost of spent nuclear fuel disposal. Under the NWPA, the DOE was to begin accepting spent fuel for permanent off-site storage no later than January 1998. However, no such repositories are in service or under construction. The DOE has stated that it would not be able to open a permanent, high level nuclear waste storage facility until 2010, at the earliest. On November 14, 1997, the U.S. Court of Appeals ruled that the plaintiffs in Northern States Power

Co., et al vs. U.S. Department of Energy and the United States of America "have a clear right to relief, and the Department has a clear duty to act." The plaintiffs include 42 nuclear utilities and 61 states, state agencies and municipal governments. The U.S. House of Representatives and the U.S. Senate passed separate bills in 1997 authorizing construction of a temporary storage facility which could accept spent nuclear fuel from utilities beginning in 2003. The Company cannot predict when or if the DOE will accept nuclear fuel as no repository or other storage facility currently exists or is under construction.

In 1990, the NRC determined that spent nuclear fuel generated in any reactor can be stored safely and without significant environmental impact in reactor facility storage pools or in independent spent nuclear fuel storage installations located at or away from reactor sites for at least 30 years beyond the licensed life for operation (which may include the term of a revised or renewed license). PECO has advised the Company that Peach Bottom has adequate on-site temporary spent fuel storage capability until 2000 for Peach Bottom Unit 2 and 2001 for Unit 3. PECO has also advised the Company that it is constructing an on-site dry storage facility which is expected to be operational in 2000 to provide additional storage capacity. PSE&G also has advised the Company that, as a result of replacing the existing high density racks in the spent fuel storage pools of Salem Units 1 and 2 with maximum density racks, the availability of adequate spent fuel storage capacity is conservatively estimated through 2012 for Unit 1 and 2016 for Unit 2.

The Energy Policy Act of 1992 provided for creation of a Decontamination & Decommissioning (D&D) Fund to pay for the future clean-up of DOE gaseous diffusion enrichment facilities. Domestic utilities and the federal government are required to make payments to the D&D Fund until 2008 or \$2.25 billion, adjusted annually for inflation, is collected. The liability accrued for the Company's share of the D&D Fund was \$5.9 million as of December 31, 1997. The Company is recovering this cost through fuel adjustment clause revenues which are discussed below.

#### Electric Regulatory Matters

There were no electric or gas base rate increases in 1997. See Note 4 to the Company's 1997 Consolidated Financial Statements included in Part II, Item 8, for information concerning expected base rate decreases related to the Company's Merger with Atlantic.

For information concerning regulatory matters associated with restructuring of the electric utility industry, refer to the MD&A in Item 7 of Part II.

#### Delaware Depreciation Filing

On December 15, 1995, the Company filed an electric depreciation study in Delaware based on 1994 plant balances. The Company requested an increase in depreciation rates of \$868,499 or a 0.18% revenue increase on a Delaware retail basis. On April 28, 1997, the DPSC approved a settlement, which had a de minimis effect on depreciation in the aggregate, but shifted \$1 million of Delaware retail electric depreciation expense from transmission and distribution to production. Comparable treatment was obtained from the MPSC in 1996. A filing was made late in 1997 and is pending before the FERC to obtain a comparable result for FERC wholesale electric depreciation expense.

#### Electric Fuel Adjustment Clauses

The Company's electric tariffs generally include fuel adjustment clauses that permit the collection of the costs of fuel burned in generating stations and the variable (energy) costs of purchased and net interchange power from the Company's retail and resale electric customers. Fuel and energy costs are deferred and charged to operations based on costs billed to customers under the Company's electric tariffs. For the Delaware, Virginia, and FERC jurisdictional customers, the clauses are based upon estimated annual fuel costs. For the Maryland jurisdictional customers, the clause is based on historical average costs. Supporting data is filed with and audited by the various commissions and formal hearings are held at periodic intervals as required by law. Fixed costs

(capacity or demand charges) associated with purchased power transactions entered into for reliability reasons generally are subject to base rate recovery. The present status or results of significant fuel rate issues are discussed below. As of December 31, 1997, the Company had accrued fuel disallowance reserves that adequately provide for disallowances of fuel costs and penalties related to the issues discussed below.

Both Delaware and Maryland have programs that assess the overall performance of the Company's 15 major generating units. Under the DPSC's Power Plant Performance Program (PPPP), the Company can receive financial rewards or penalties, which will not exceed an estimated cap of \$1.7 million in 1998. The 1996 and 1997 PPPP results are not material to the Company's financial position or results of operations. If the Company does not meet an overall system performance standard set by Maryland's Generating Unit Performance Program, the MPSC can disallow certain fuel costs of units that operated below their individual performance standards. The Company did not meet the 1996 or 1997 overall system standards due principally to the Salem outage.

In May 1996 and May 1997, the Company filed applications with the VSCC for revised fuel rates to be effective July 1996 and July 1997, respectively. Similarly, the Company filed applications with the MPSC in June 1996, May 1997, and November 1997 for revised fuel rates to become effective in August 1996, July 1997, and January 1998. In all five filings, the Company proposed that 50% of the replacement power costs associated with the Salem outage be permitted on an interim basis until a full review of the outage occurs at a future time. For all five filings the Company has received commission approvals to collect the proposed interim rates. The rates are collected subject to refund. The November 1997 MPSC filing is still progressing through the standard Maryland fuel rate hearing process.

In August 1997, the DPSC approved a settlement regarding the ratemaking treatment of replacement power costs attributable to the Salem outages and \$12 million of proceeds received from PSE&G for settlement of the Company's lawsuit concerning Salem operations. The DPSC settlement provided for recovery of approximately one-half of the replacement power costs and retention of two-thirds of the PSE&G settlement payment by the Company's stockholders. The Company's results of operations and financial position reflect the financial impact of the Delaware settlement and comparable future settlements anticipated in the Company's other jurisdictions. Under the terms of the Delaware settlement, the Company will credit Delaware jurisdictional customers' fuel rates by approximately \$15.6 million. Comparable settlements in the Company's other jurisdictions would result in an additional credit to customer fuel rates of approximately \$9.6 million. Deferred energy costs on the Company's balance sheet were reduced by these anticipated credits to customer fuel rates. In 1998, the Company expects approximately \$25,000 per day (total of all jurisdictions) of additional fuel expense disallowances for each day Salem Unit 1 remains out of service. The Company currently expects Salem Unit 1 to return to service in the second quarter of 1998.

As the utility industry is restructured, fuel adjustment clauses are expected to be eliminated, and any differences between energy costs and related revenues will impact future earnings. To manage the price risk associated with its unregulated, off-system energy sales, the Company is currently engaging in commodity hedging activities, through both physical transactions and energy derivatives. When energy sales are deregulated in the Company's service territory, price risk is expected to be managed similarly for these sales. As discussed, under "Gas Regulatory Matters" the Company has proposed to the DPSC a gas price hedging/risk management program with respect to gas supply for regulated customers.

#### **Gas Business**

#### Deregulation

Effective April 1, 1996, natural gas pricing and service options offered to customers within the Company's service territory were restructured under a DPSC-approved settlement. The settlement unbundled and separately priced several services, enabling large and medium volume commercial and industrial customers to purchase only the services that they need. These customers may purchase gas from the Company, or directly from other suppliers and make arrangements for transportation to their facilities. The Company's transportation customers

pay a fee, which may be either fixed or negotiated, for the use of the Company's gas transmission and distribution facilities.

The settlement mentioned above also authorized off-system gas sales and other "nonjurisdictional merchant sales services." Earnings from gas sales which are off the Delmarva Peninsula and do not use the Company's gas system assets benefit the Company's stockholders. For other off-system gas sales and nonjurisdictional merchant sales services, the Company's stockholders retain 20% of the margin (revenues net of fuel costs) earned, and the remaining 80% reduces fuel rates charged to firm customers.

On July 18, 1997, the Delaware Association of Alternative Energy Providers, Inc. ("DAAEP") filed a complaint with the DPSC seeking to require the Company to open the balance of its retail natural gas supply market to competition. The Company has entered into discussions with the parties to the complaint case, and anticipates that such discussions may result in a proposal to begin the availability of gas supplier choice to the Company's residential customers and the balance of its commercial and industrial customers.

# Gas Operations

The Company purchases gas supplies from marketers and producers under spot market, short-term, and long-term agreements. As shown in the table below, the Company's maximum 24-hour system capability, including natural gas purchases, storage deliveries, and the emergency sendout capability of its peak shaving plant, is 206,960 thousand cubic feet (Mcf).

	Number of Contracts	Expiration Dates	Daily Mef
Supply	3	1998-2001	33,816
Transportation	4	2004	83,786
Storage	4	1998-2004	44,358
Local Peak Shaving (emergency capability)			45,000
Total			206,960

The Company experienced an all-time daily peak in combined firm sales and transportation sendout of 158,810 Mcf on January 17, 1997 during milder weather than system design weather conditions of 0° Fahrenheit. The Company's peak shaving plant liquefies, stores, and re-gasifies natural gas in order to provide supplemental gas in the event of pipeline supply shortfalls or system emergencies.

During 1997, the average production cost of all gas sold to on-system customers was \$4.30 per Mcf, compared with \$3.59 and \$2.95 per Mcf in 1996 and 1995, respectively.

#### Gas Regulatory Matters

Similar to the Company's Delaware electric fuel adjustment clause, a gas cost rate clause provides for the billing of gas costs to the Company's regulated gas customers based on estimated annual gas costs. Gas costs for regulated, on-system customers are deferred and charged to operations based on costs billed to customers under the gas cost rate clause.

In accordance with the terms of a settlement agreement with the DPSC, the Company has proposed a gas price hedging/risk management program with respect to gas supply for regulated customers. The program would seek to limit regulated customers exposure to commodity price uncertainty. The Company expects the DPSC will approve its proposal, or modified version thereof, during the second quarter of 1998. The Company proposed that any costs or benefits of the program be included in the gas cost rate clause, resulting in no effect on the Company's earnings.

#### **Other Regulatory Matters**

Special Contract Rate Tariffs

As previously reported, the Company has the ability to enter into negotiated contracts with retail electric customers in Maryland, and retail electric and natural gas customers in Delaware. In addition, in late 1996 and early 1997, the Company received approval of "Real Time Pricing" (RTP) tariffs in Maryland and in Delaware, respectively. The Company currently has an approved experimental RTP tariff in Virginia. Such RTP tariffs provide additional flexibility in providing pricing and service to certain large customers.

# Cost Accounting Manual/Code of Conduct

The Company has cost allocation and direct charging mechanisms in place to ensure that there is no cross-subsidization of its competitive activities by regulated utility activities. At the end of February 1997, the Company filed an application requesting the DPSC to approve a Cost Accounting Manual (CAM), which describes these accounting procedures. The Company's CAM filing also included a proposed Code of Conduct (Code) governing the Company's regulated utility activities and its competitive activities.

In response to Joint Resolutions passed by the General Assembly in mid-1997, the DPSC issued an order on January 27, 1998 in the CAM and Code proceeding. The DPSC adopted both the CAM and Code, with certain modifications, conditioned upon the parties agreeing to auditing procedures and submitting them to the DPSC by March 16, 1998. The major recommendations of the DPSC were as follows: no structural or operational separation required; no ban on shared resources; no ban of, or fees on, employee transfers at this time; no capital restrictions; no prohibition on use of a common brand name or on disclosures of affiliation with the utility; and no prohibition on sales leads, joint offerings and promotions (all of which will be accompanied by proper disclosures and recordkeeping to monitor compliance with proper disclosures). No utility customer information may be used for any nonutility purpose by the Company's competitive businesses or by third parties without the customer's express written consent. Telephone numbers for regulated and competitive activities must be separate and, starting July 1, 1998, competitive businesses cannot include charges in the utility bill unless access is also provided to third parties. Extensive reporting and compliance procedures were adopted and additional internal and external auditing will be required. The issuance of this order also terminates the prior limitation imposed by the General Assembly on the growth in new employees in the energy services businesses.

In response to a claim brought by the Delaware Alliance for Fair Competition during the pendency of that proceeding, on November 18, 1997 the DPSC issued an order finding that the Company was in violation of the Code filed in February 1997 (the interim Code the Company was operating under until the proceeding was completed). The DPSC directed the Company to require employees to notify customers of the existence of third-party competitors regardless of how the interaction between the customer and employee arose. This meant that even when in contact with a customer on nonutility business, employees had to inform customers that other competitors could provide the same service. The Company filed an appeal and request to stay the order with Kent County Superior Court on November 25, 1997. The Court denied the motion for a stay on December 22, 1997. The appeal is proceeding in the normal course. The interim Code has been superseded by the Code adopted in the DPSC's January 27, 1998 order, and the third-party competitor notification requirement imposed by the Commission in its November 1997 order has been eliminated. The outcome of the appeal is not expected to have a material effect on the Company's results of operations or financial position.

On January 24, 1997, the MPSC instituted an investigation, in the form of a quasi-legislative proceeding, into "affiliated transactions and affiliated standards of conduct" for all companies providing gas or electric service in Maryland, including the Company. On February 23, 1998, the MPSC issued an order, the implications of which have not yet been fully analyzed. The order provides for two sets of Code of Conduct provisions applying to Maryland utilities and their competitive businesses: one applying to energy merchant activities, and

one applying to all other competitive activities. For affiliated companies that are not selling electricity or natural gas, the Code provisions adopted by the MPSC impose few requirements, primarily involving non-discriminatory and non-preferential provision of utility services to the competitive business affiliated with the utility and that business's customers. For affiliated companies that are selling electricity or natural gas on a competitive basis to customers (*i.e.*, the energy merchant function), the Code adopted by the MPSC imposes additional requirements, including restricting joint sales calls to circumstances where the customer has made a request for a joint call; prohibiting joint promotions unless such promotions are offered to other competitors on the same terms and conditions; prohibiting the provision of sales leads from the utility to the merchant affiliate, and prohibiting the use of utility customer information without the informed written consent of the customer (although the MPSC order does seem to allow the use of mailing lists obtained from the utility information database). While the MPSC found that full structural separation between a utility and its competitive businesses is not necessary, the order requires separation of the utility's and its affiliates' operational and managerial employees, and prior MPSC approval of other types of employees which will provide services to both utility and competitive businesses. Furthermore, the MPSC order did not prohibit the use of a common name or logo, but requires a prominent disclaimer anytime a common name or logo is used, stating that the affiliate and utility are separate entities.

The full financial implications of this MPSC order are uncertain. However, some general observations about its potential consequences can be made. The requirement that separate operational and managerial employees be maintained could have several impacts, including implications about the way the Company and the Conectiv system of companies are organized, and the ability of the Company to capture economies of common management and efficient deployment of personnel without needlessly duplicating personnel functions to meet a "separation" requirement. The prohibition on joint promotions may impact the Company's one-stop-shopping Conectiv brand campaign. Moreover, the Company is trying to determine the implications of the Order regarding the Conectiv brand campaign and the use of the Conectiv logo on utility vehicles arising from the requirement that a disclaimer be prominently displayed any time a common name or logo are used.

One or more parties to the case may request rehearing or appeal the order and the ultimate outcome cannot be predicted. The Company has not yet determined what, if any, such action to take.

#### Virginia Affiliates Act

In Virginia, certain types of transactions between the Company and its affiliates may require the prior approval of the VSCC under the Virginia Affiliates Act. Exemptions from this approval requirement are available pursuant to a recently-enacted Affiliates Act amendment, but none, to the Company's knowledge, have yet been granted by the VSCC. The Company has filed applications with the VSCC under the Affiliates Act for exemption from the approval requirement, or approval of transactions between the Company and its affiliates, and, except for applications covering the service company for Conectiv, post-Merger and certain past transactions, all of these applications have been approved.

#### **Nonutility Businesses**

The Company's principal current and planned nonutility businesses are discussed below. These nonutility businesses are conducted through wholly owned subsidiaries, a joint venture, and operating divisions of the Company.

#### Conectiv Communications, Inc.

Enactment of the Telecommunications Act of 1996 (the Act) provided an opportunity for CCI to become a full service telecommunications company, marketing local and long distance services as well as carrier, network, and data services. The Act was designed to bring the benefits of competition to the local telephone market that residential and business customers already enjoyed for long distance service. In effect, the law is intended to put an end to the long history of monopoly service in the local telephone market. The law requires an incumbent local exchange carrier (ILEC), such as Bell Atlantic, to interconnect its local network with the equipment of a

competitive local exchange carrier (CLEC) such as CCI; provide CLECs access to any elements of the ILEC network that a CLEC needs to provide service; resell retail ILEC services to CLECs at a wholesale rate; and permit CLECs to locate telecommunications equipment on the ILEC's premises.

During 1997, CCI took a variety of steps toward becoming a full-service telecommunications provider in the region which includes the State of Delaware, Southeastern Pennsylvania, Southern New Jersey and the Eastern Shore of Maryland. The Company negotiated an interconnection agreement with Bell Atlantic and applied for necessary regulatory approvals. To fulfill its business plan of being a facilities-based telecommunications provider, CCI began construction of telecommunications facilities to connect the existing fiber optic network (acquired from Delmarva Power & Light Company) with Bell Atlantic central offices. To date CCI has built to eight Bell Atlantic central offices in Delaware, and has physically collocated its own telecommunications equipment in those Bell Atlantic facilities. On November 17, 1997, CCI began providing local, regional, and long distance service to business and residential customers in Delaware and Southeastern Pennsylvania. This service is provided initially by reselling Bell Atlantic service obtained at a wholesale discount. These customers will migrate to facilities-based CCI service as soon as facilities are constructed. Service in Southern New Jersey and the Eastern Shore of Maryland will commence in 1998.

CCI's strategy of providing facilities-based telecommunications service will require capital expenditures to further expand CCI's existing fiber optic network over the next several years. For information concerning the assets owned by CCI as of December 31, 1997, see Item 2, Properties.

CCI currently operates in a duopoly local service environment with Bell Atlantic. Competition may increase from other telecommunications companies seeking to establish a local service presence in the region.

The regulations within each state under which CCI operates requires the filing of a general tariff detailing the pricing and descriptions of each service offering. These tariffs are based on a market pricing system rather than the traditional cost-of-service based regulation model. Telecommunications tariff filings have been made in and approved by the states of Delaware and Pennsylvania for the provision of local telephone services. Tariff filings have also been made with the Federal Communications Commission for the provision of domestic and international long distance services. These tariff filings have been approved, authorizing CCI to provide retail local and long distance phone services. In the first quarter of 1998, the Company will file tariffs for similar local retail authority in the states of New Jersey and Maryland. The New Jersey filing is considered an informational filing and does not require any action prior to offering service in the state.

#### Conectiv Energy

Conectiv Energy currently sells competitive natural gas, electricity, and energy related products and services to residential and commercial customers in the Mid-Atlantic region. (Conectiv Energy was operated as a division of the Company as of December 31, 1997.) Retail customers' favorable response to the Conectiv brand has been a key to acquiring new retail customers in competitive markets. In 1997, Conectiv Energy obtained approximately 7,700 gas customers and 32,200 electric customers. The costs associated with acquiring new customers, timing of market entry, gross margins on sales, and regulations governing the transition to competition are factors critical to this business.

#### Conectiv/CNE Energy Services, LLC

In September 1997, the Company announced that through its Conectiv Energy Supply group it formed a joint venture with Connecticut Energy Corporation to sell natural gas, electricity, fuel oil, and other energy-related products and services in New York and New England. The new energy marketing and sales company is operating under the name Conectiv/CNE Energy Services, LLC.

#### Conectiv Services, Inc.

CSI is a full-service HVAC business operating in the Mid-Atlantic region. CSI provides commercial customers with mechanical HVAC/piping construction and installation, design services, sheet metal fabrication,

preventative maintenance and repair services. Residential offerings include HVAC installation, maintenance, repair and related plumbing services. The regional HVAC and plumbing industry is highly competitive, fragmented, and rapidly consolidating. The sales and earnings of HVAC businesses are affected by weather conditions. CSI originated through acquisitions of established businesses, and its future growth will be impacted by the availability of acquisition candidates and any regulatory limits imposed on market access.

#### Conectiv Solutions LLC

The Company and Atlantic established Conectiv Solutions LLC (Conectiv Solutions), in order to jointly conduct the business activities described herein. Conectiv Solutions is building close customer relationships by understanding individual customers' energy-related needs, and meeting those needs with customized, turnkey solutions. Conectiv Solutions provides large commercial and industrial customers, primarily within the Delaware Valley region, with energy and energy-related products and services. These products and services are built around occupant comfort, reliability of systems, and cost containment and reduction. Conectiv Solutions provides energy efficiency services, power systems consulting, custom on-site energy systems' services and construction, telecommunication services, and energy procurement. In addition, Conectiv Solutions offers the HVAC and telecommunications services provided by CSI and CCI.

#### Conectiv Thermal Systems, Inc.

Atlantic Thermal Systems (ATS), owned by Atlantic prior to the Merger, will become Conectiv Thermal Systems, Inc. (CTS) shortly after the Merger. CTS will provide products and services offered by ATS prior to the Merger, including heating, cooling and related energy services to large commercial and industrial customers. In conjunction with these services, ATS develops, finances, constructs, owns and operates thermal energy production and distribution plants. Targeted customer groups include gaming/hotel resort complexes, colleges and universities, health care facilities and industrial complexes. ATS offers a highly customized service tailored to meet each customer's specific energy needs. Through ATS' energy outsourcing programs, customers are able to reduce their capital expenditures on non-strategic assets, realize energy cost savings, and free themselves from energy matters, which are incidental to their principal business activities.

#### Delmarva Capital Investments, Inc.

Delmarva Capital Investments, Inc. (DCI) is primarily involved in power plant operating services, real estate activities, and leveraged equipment leases. As part of the Company's intent to divest of non-strategic assets, a subsidiary of DCI sold its landfill and waste-hauling operations in 1997, as discussed in Note 5 to the Consolidated Financial Statements included in Item 8 of Part II.

#### Atlantic Energy Enterprises, Inc.

The nonutility businesses owned before the Merger by Atlantic Energy Enterprises, Inc. (AEE—previously a nonutility subsidiary of Atlantic) are now held by Conectiv. These nonutility businesses include cogeneration power projects, real estate, leveraged leases, investments in energy-related technology growth companies, telecommunications, and gas marketing.

# **Capital Spending and Financing Program**

For financial information concerning the Company's capital spending and financing program, refer to "Liquidity and Capital Resources" in the MD&A included in Item 7 of Part II and Notes 10 to 13 to the Company's 1997 Consolidated Financial Statements, included in Item 8 of Part II.

The issuance of First Mortgage Bonds by the Company is limited by a covenant in its Mortgage and Deed of Trust dated October 1, 1943, as supplemented and amended (the Mortgage), with The Chase Manhattan Bank, as successor Trustee, requiring the pro forma ratio of consolidated earnings to interest on First Mortgage Bonds

for any twelve consecutive months within the fifteen months preceding such issuance to be not less than 2.00. This ratio for the twelve months ended December 31, 1997 was 6.02. The issuance of First Mortgage Bonds also is limited by the Mortgage to 60% of the bondable value of property additions.

Certain provisions in the Company's Restated Certificate and Articles of Incorporation limit the issuance of preferred stock. The most restrictive of these provisions requires that the pro forma ratio of consolidated earnings to fixed charges and preferred stock dividend requirements combined for any twelve consecutive months within the fifteen months preceding such issuance of preferred stock be 1.50 or greater. This ratio was 2.03 for the twelve months ended December 31, 1997.

The Company's ratios of earnings to fixed charges and earnings to fixed charges and preferred stock dividends under the SEC Methods for 1993-1997 are shown below.

	Year Ended December 31,				
	1997	1996	1995	1994	1993
Ratio of Earnings to Fixed Charges (SEC Method)	2.83	3.33	3.54	3.49	3.47
Ratio of Earnings to Fixed Charges and Preferred Stock Dividends					
(SEC Method)	2.63	2.83	2.92	2.85	2.88

Under the SEC Method, earnings, including AFUDC, have been computed by adding income taxes and fixed charges to net income. Fixed charges include gross interest expense, the estimated interest component of rentals, and dividends on preferred securities of a subsidiary trust. For the ratio of earnings to fixed charges and preferred stock dividends, preferred stock dividends represent annualized preferred stock dividend requirements multiplied by the ratio that pre-tax income bears to net income.

#### **Environmental Matters**

The Company and its subsidiaries are subject to various federal, regional, state, and local environmental regulations, including air and water quality control, oil pollution control, solid and hazardous waste disposal, and limitation on land use. Permits are required for the Company's construction projects and existing facilities. The Company and its subsidiaries have incurred, and expect to continue to incur, capital expenditures and operating costs because of environmental considerations and requirements. The Company and its subsidiaries are engaged in a continuing program to assure compliance with the environmental standards adopted by various regulatory authorities.

#### Construction Expenditures

During the years 1998-2002, construction expenditures for compliance with environmental regulations, primarily air quality regulations, are estimated at \$116 million for Conectiv, of which \$105 million pertains to the Company. These amounts are included in the estimated capital requirements shown in "Liquidity and Capital Resources" of the MD&A included in Item 7 of Part II.

#### Air Quality Regulations

The federal Clean Air Act requires utilities and other industries to significantly reduce emissions of air pollutants such as sulfur dioxide ( $SO_2$ ) and oxides of nitrogen ( $NO_x$ ). Title IV of the Clean Air Act, the acid rain provisions, established a two-phase program which mandated reductions of  $SO_2$  and  $NO_x$  emissions from certain utility units by 1995 (Phase I) and required other utility units to begin reducing  $SO_2$  and  $NO_x$  emissions in the year 2000 (Phase II). Emission reductions at the jointly-owned Conemaugh Power Plant (a Phase 1 unit), have been achieved through installation and operation of flue gas desulfurization (FGD) systems and low- $NO_x$  burners. The remainder of the Company's wholly- and jointly-owned fossil-fuel units are expected to meet phase II emission limits through a combination of fuel switching, and  $SO_2$  allowance trading.

In addition to complying with Title IV, as major sources of NO<sub>x</sub> emissions, Company facilities must comply with Title I of the Clean Air Act, the ozone nonattainment provisions, which require states to promulgate Reasonably Available Technology (RACT) regulations for existing sources located within ozone nonattainment areas or within the Northeast Ozone Transport Region (NOTR). The Company's facilities in Delaware and Maryland are in the NOTR. As part of the Company's original RACT Proposals submitted to Delaware and Maryland in 1993 and 1994, low NO<sub>x</sub> burner technology on four major generating units have been installed. In December 1996, the Company amended its Delaware NO<sub>x</sub> control plans to include installation of low NO<sub>x</sub> burner technology in 1998 and 1999 on two additional units (Indian River Units 1 and 2) to meet both Title I and Title IV NO<sub>x</sub> control requirements. The Company's RACT proposals have yet to receive final regulatory approval by Delaware and Maryland. Consequently, costs in addition to those already expended and budgeted, may be incurred in order to comply with the RACT Regulations.

Additional "post-RACT" NO<sub>x</sub> emission limitation regulations are being pursued by states in the NOTR. On February 1, 1998, Delaware promulgated post-RACT NO<sub>x</sub> control regulations on certain sources, including the Company's major generating facilities. Attainment of summer seasonal emission reductions of up to 65% below 1990 levels is required by May 1999 through reduced emissions (e.g. through the installation of control technology, operating changes, or fuel switches) or the procurement of NO<sub>x</sub> emission allowances. Primarily due to the short time period in which compliance is required, the Company has appealed the final Delaware regulations. The Company is preparing a compliance plan which is expected to include the procurement of NO<sub>x</sub> allowances and/or installation of control technology on certain generating units. The Company has budgeted anticipated capital costs of approximately \$14 million for installing such technology. Maryland has yet to adopt a post-RACT regulation, but it is anticipated that the imposition of controls on the Company's Delaware units, and the availability of an allowance trading program, will provide relief to ensure compliance at the Company's Maryland facilities.

In addition to the implementation of RACT and post-RACT controls, additional summer seasonal  $NO_x$  controls, commensurate with reductions up to 85% below baseline years, are presently being considered by the NOTR states and the United States Environmental Protection Agency (USEPA), for implementation in the 2003 time frame. As draft regulations have yet to be considered for these proposals, the Company cannot predict the additional potential operating and capital cost impacts that may be associated with these initiatives.

On July 16, 1997, the USEPA promulgated final regulations which would amend the National Ambient Air Quality Standards (NAAQS) for particulate matter and ozone. The proposal calls for changing the concentration limits, averaging times, and form of the health-based and welfare-based ozone standards as well as the establishment of a new fine particulate matter standard (PM<sub>2.5</sub>-particulate matter with a mean particle diameter of 2.5 microns). Following a period of several years to measure and gather air quality monitoring data, the USEPA may need to reclassify certain air quality control regions. Existing sources that cause or contribute to nonattainment regions will likely be subject to additional regulatory requirements, including possible emission reductions. New sources in nonattainment areas will also be subject to additional control requirements and will be required to offset their emissions. Because power plants emit certain air pollutants which could contribute to the formation of ambient ozone and PM<sub>2.5</sub>, the Company's power plants may be required to be retrofitted with additional air pollution controls in the future. A number of affected parties, including several that represent the Company's interests, are litigating the standards. It is not presently possible to predict the potential impacts associated with implementation of these standards on the Company's facilities.

# Water Quality Regulations

The federal Clean Water Act requires that the cooling water intake and discharge systems at the Edge Moor and Indian River Power Plants minimize adverse environmental impact. In addition, in 1993, DNREC promulgated increased restrictions on thermal discharge. Between 1976 and 1979 the Company submitted to DNREC the results of environmental impact studies which demonstrated compliance with the Clean Water Act. DNREC is in the process of requiring the Company to update these studies to determine if the intake and

discharge systems continue to be in compliance. The studies are expected to take one to two years and begin in spring 1998 and 1999 for the Indian River and Edgemoor plants, respectively. If it should be determined that the systems are not in compliance with the Clean Water Act and/or the revised Delaware thermal limits, construction expenditures to modify the systems could cost up to approximately \$46 million.

#### Hazardous Substances

The disposal of Company-generated hazardous substances can result in costs to clean up facilities found to be contaminated due to past disposal practices. Federal and state statutes authorize governmental agencies to compel responsible parties to clean up certain abandoned or uncontrolled hazardous waste sites. The Company's exposure is minimized by adherence to environmental standards for Company-owned facilities and through a waste disposal contractor screening and audit process.

As of December 31, 1997, the Company's other accrued liabilities included \$2 million for clean-up and other potential costs related to federal and state superfund sites. The Company does not expect future costs to have a material effect on the Company's financial position or results of operations.

#### Other Environmental Matters

Another environmental issue with potential impact on the electric utility industry is the emission of "greenhouse gases" such as carbon dioxide, released as a byproduct of the combustion of fossil fuels in the electric generating process. The release of such substances has been associated with the potential for global warming. In December 1997, delegates from more 160 countries adopted a treaty that commits industrialized countries to binding targets for greenhouse gas reductions (Kyoto Protocol). According to the terms of the Kyoto Protocol, the U.S. would reduce emissions by 7% relative to 1990 levels by the 2008 to 2012 time period. The Kyoto Protocol is only binding on individual countries after it is ratified by their governments. The Company cannot predict whether or not the U.S. will ratify the Kyoto Protocol, or if related regulations affecting the utility industry will be written and implemented.

#### **Retail Franchises**

The franchises discussed below could be impacted by legislation restructuring the electric utility industry. For information concerning restructuring of the electric utility industry see "Utility Regulation and Industry Restructuring" in Part I and the MD&A in Item 7 of Part II.

The Company holds franchises, which for the most part are perpetual, for providing retail electric and gas service in certain designated areas and municipalities in the State of Delaware, pursuant to legislative enactments of the General Assembly and to consents, orders, and permits from various public bodies and municipal authorities.

The Company holds franchises, which for the most part are perpetual, for providing retail electric service in all of its assigned territories in the State of Maryland, pursuant to Maryland law and appropriate orders of the MPSC.

The Company holds perpetual franchises for providing retail electric service in certain designated areas of the Commonwealth of Virginia, pursuant to appropriate orders of the VSCC under the Virginia Public Utility Facilities Act. It also has franchises for the rendition of retail electric service within other municipalities which are not perpetual, but which are expected to be renewed at their expiration dates.

In Pennsylvania, the Company holds limited certificates of public convenience from the Pennsylvania Public Utility Commission to own and exercise rights with respect to its interests in certain electric generating stations and transmission lines located in the state.

#### **Number of Employees**

The number of full time employees of the Company at December 31, 1997 was 3,196.

A total of 1,373 employees are represented by the International Brotherhood of Electrical Workers Locals 1238 (Northern) and 1307 (Southern) whose contracts with the Company expire on February 1, 2000 and June 25, 1998, respectively.

### **Executive Officers of the Registrant**

The names, ages, and positions of all of the executive officers of the Company as of December 31, 1997, are listed below, along with their business experiences during the past five years. Officers are elected annually by the Board of Directors at the meeting of directors immediately following the Annual Meeting of Stockholders. There are no family relationships among these officers, nor any arrangement or understanding between any officer and any other person pursuant to which the officer was selected.

# Executive Officers of the Registrant (As of December 31, 1997)

**Business Experience** 

Name, Age and Position	During Past 5 Years
Howard E. Cosgrove, 54, Elected 1992 Chairman of the Board, President, and Chief Executive Officer and Director	Elected 1992
Barry R. Elson, 56	Elected 1997. Executive Vice President, Cox Communications, Inc., Atlanta, Georgia, from 1995 to 1996. Senior Vice President, Cox Enterprises/Cox Communications, Inc., Atlanta Georgia, from 1984 to 1995.
Thomas S. Shaw, 50  Executive Vice President	Elected 1997. Senior Vice President from 1992 to 1997.
Joseph W. Ford, 52 Senior Vice President	Elected 1995. Director Corporate Re-Engineering, Sales & Marketing Worldwide, Digital Corporation.
	Boston Massachusetts, from 1993 to 1994. Director Business Development United States, Digital Corporation, Boston, Massachusetts from 1992 to 1993.
Barbara S. Graham, 49	Elected 1996. Senior Vice President, Treasurer and Chief Financial Officer from 1994 to 1997. Vice President and Chief Financial Officer from 1992 to 1994.
Ralph E. Klesius, 55	Elected 1992.
James P. Lavin, 50	Elected 1993. Comptroller-Corporate and Chief Accounting Officer from 1989 to 1993.

# Item 2. Properties

Substantially all utility plants and properties of the Company are subject to the lien of the Mortgage under which the Company's First Mortgage Bonds are issued.

The Company's electric properties are located in Delaware, Maryland, Virginia, Pennsylvania, and New Jersey. The following table sets forth the net installed summer electric generating capacity available to the Company to serve its peak load as of December 31, 1997.

Station	Location	Net Installed Capacity (kilowatts)
Coal-Fired	<del></del>	<del></del>
Edge Moor Indian River Conemaugh Keystone	Wilmington, DE. Millsboro, DE. New Florence, PA. Shelocta, PA.	252,000 767,000 63,000(A) 63,000(A) 1,145,000
Oil-Fired		
Edge Moor	Wilmington, DE	446,000 153,000 599,000
Combustion Turbines/Combined Cycle		<del></del>
Hay Road	Wilmington, DE	511,000
Nuclear		
Peach Bottom	Peach Bottom Twp., PA Lower Alloways Creek Twp., NJ.	164,000(A) 164,000(A)
Peaking Units		328,000
Christiana	Wilmington DE	45,000
Edge Moor	Wilmington, DE	45,000
Madison Street	Wilmington, DE	13,000 11,000
West	Marshallton, DE	15,000
Delaware City	Delaware City, DE	16,000
Indian River	Millsboro, DE	17,000
Vienna	Vienna, MD	17,000
Tasley	Tasley, VA	26,000
Salem	Lower Alloways Creek Twp., NJ.	3,000(A)
Crisfield	Crisfield, MD	10,000
Bayview	Bayview, VA	12,000
Keystone	Shelocta, PA	400(A)
Conemaugh	New Florence, PA	400(A)
Customer-Owned Capacity	Delaware City, DE	185,800 57,000(B)
Capacity Purchased From PECO	***************************************	212,000
Subtotal		3,037,800
Purchased PJM Interconnection Capacity Ca	redits	290,000
Total		3,327,800

<sup>(</sup>A) Company portion of jointly-owned plants.

<sup>(</sup>B) Represents capacity owned by a refinery customer which is available to the Company to serve its peak load.

The Company's electric transmission and distribution system includes 1,391 transmission poleline miles of overhead lines, 5 transmission cable miles of underground cables, 6,931 distribution poleline miles of overhead lines, and 5,540 distribution cable miles of underground cables.

The Company has a liquefied natural gas plant located in Wilmington, Delaware with a storage capacity of 3.045 million gallons and an emergency sendout capability of 45,000 Mcf per day.

The Company also owns four natural gas city gate stations at various locations in its gas service territory. These stations have a total sendout capacity of 125,000 Mcf per day.

The following table sets forth the Company's gas pipeline miles:

Transmission Mains	114*
Distribution Mains	
Service Lines	1,104

<sup>\*</sup> Includes 11 miles of joint-use gas pipeline that is used 10% for gas and 90% for electric.

As of December 31, 1997, CCI, the Company's telecommunications subsidiary, owned the assets listed and described below.

(\$ in millions)	
Central office equipment	\$11.7
Cable, wiring and conduit	25.0
Other equipment	5.8
Leasehold improvements and other	4.0
	\$46.5
	===

"Central office equipment" consists of switching equipment, transmission equipment and related facilities. "Cable, wiring and conduit" consists primarily of aerial cable, underground cable, conduit and wiring. "Other equipment" consists of circuit equipment and radio systems.

The Company owns and occupies office buildings in Wilmington and Christiana, Delaware and Salisbury, Maryland, and also owns elsewhere in its service area a number of properties that are used for office, service, and other purposes.

#### Item 3. Legal Proceedings

On February 6, 1997, a major customer of the Company filed a lawsuit in the Delaware Superior Court alleging negligence and breach of contract against the Company in relation to the electric system outages that occurred on March 28, 1996, and May 14, 1996. The complaint asked for actual damages in excess of \$41 million and for special and punitive damages in unspecified amounts. This lawsuit was settled before trial. The result of the settlement was not material to the Company's financial position or results of operations.

See Note 18 to the Company's 1997 Consolidated Financial Statements included in Part II, Item 8 for information concerning the Company's lawsuit against Westinghouse Electric Corporation, the designer and manufacturer of the Salem steam generators.

In March 1996, the Company and PECO filed a complaint in the United States District Court for the Eastern District of Pennsylvania against Public Service Enterprise Group, Inc. (Enterprise) and PSE&G seeking damages for breach of contract and negligence concerning Salem operations. The suit asked for compensatory damages for breach of contract and negligence and unspecified punitive damages. On May 12, 1997, it was announced that PSE&G settled the suit with the Company and PECO. Under the settlement, PSE&G paid the Company approximately \$12 million on December 31, 1997, in settlement of all claims related to the lawsuit.

The parties to the settlement also agreed to operating performance standards through December 31, 2011 for Salem, and similar standards through December 31, 2007 for the Peach Bottom Atomic Power Station operated by PECO. Under these standards, the Company is entitled to receive payments from the nuclear plant operator as follows: (a) if the three-year capacity factor determined annually falls below 40 percent but is equal to or above 20 percent, the operator will pay the Company \$1.5 million for each year that the historical capacity factor is below 40 percent; and (b) if the historical capacity factor is below 20 percent, the operator will pay the Company \$3.7 to \$3.8 million for each such year. The initial three-year period will begin on the date Unit 1 returns to service, which is expected to be in the second quarter of 1998.

The parties have further agreed to forego litigation in the future, except for very limited cases in which the operator would be responsible for no more than \$5 million per year.

# Item 4. Submission of Matters to a Vote of Security Holders

No matter was submitted during the fourth quarter of the fiscal year covered by this report to a vote of security holders, through the solicitation of proxies or otherwise.

#### PART II

# Item 5. Market for Registrant's Common Equity and Related Stockholder Matters

The Company's common stock was listed on the New York and Philadelphia Stock Exchanges and had unlisted trading privileges on the Cincinnati, Midwest, and Pacific Stock Exchanges and had the following dividends declared and high/low prices by quarter for the years 1997 and 1996.

	1997			1996						
	Dividend	ividend Price leclared High Low		ividend Price Dividend		Dividend Price		Price		
	Declared			Declared	High	Low				
First Quarter	\$.381/2	\$20%	\$183/8	\$.381/2	\$235/8	\$21				
Second Quarter	.381/2	19%	16%	.381⁄2	211/2	191⁄8				
Third Quarter	.381/2	19	17¾16	.381/2	211/4	20				
Fourth Quarter	.381⁄2	237/16	18%16	.381/2	211/2	191⁄8				

The Company had 47,187 registered holders of common stock as of December 31, 1997.

For information concerning common dividends, see the MD&A in Item 7 of Part II.

ITEM. 6 Selected Financial Data

	Year Ended December 31,								
	1997		1996		1995		1994	19	993
		(Dolla	rs in The	usand	ls, Except Pe	r SI	hare Amoun	ts)	
Operating Results and Data									
Operating Revenues (1)	\$ 1,423,5	02 \$	1,175,5	75 \$	1,055,725	\$	1,033,442	\$1,00	07,851
Operating Income (1)	\$ 234,4	29 \$	257,3	00 \$	254,425	\$	233,244(	2)\$ 23	33,091
Net Income	\$ 105,7	09 \$	116,1	87 \$	117,488	\$	108,310(2	2)\$ 1:	11,076
Basic and Diluted Earnings Applicable to Common Stock	\$ 101,2	18 \$	107,2	51 \$	107,546	\$	98,940(2	2)\$ 10	01,074
On System Electric Sales (kWh 000) (3)	13,231,7	66	12,925,7	16	12,310,921		12,505,082	12,28	80,230
On System Gas Sold and Transported (mcf 000)	22,8	55	22,4	24	21,371		20,342		19,605
Common Stock Information									
Basic and Diluted Earnings Per Share of Common Stock	\$ 1	66 \$	\$ 1.	77 \$	1.79	\$	1.67(	2)\$	1.76
Dividends Declared Per Share of Common Stock	\$ 1	54	1.	54 \$	1.54	\$	1.54	\$	1.54
Average Shares Outstanding (000)	61,2	22	60,6	98	60,217		59,377	:	57,557
Year-End Common Stock Price		231/16		20%	223	3/4	189	64	235/
Book Value Per Common Share	\$ 15	59 \$	15.	41 \$	15.20	\$	14.85	\$	14.66
Return on Average Common Equity	1	0.6%	1:	1.4%	11.79	%	11.19	6	12.0%
Capitalization									
Variable Rate Demand Bonds (VRDB) (4)	\$ 71,5	00 5	85,0	00 \$	86,500	\$	71,500	\$ 4	41,500
Long-Term Debt	983,6	72	904,0	33	853,904		774,558	7:	36,368
Company Obligated Mandatorily Redeemable Preferred					•		•		
Securities of Subsidiary Trust Holding Solely Company									
Debentures	70,0	00	70,0	00 ·	_		_		_
Preferred Stock	89,	03	89,7	03	168,085		168,085	10	68,085
Common Stockholders' Equity	954,4	96	934,9	13	923,440		884,169	80	62,195
Total Capitalization with VRDB	\$ 2,169,3	71 5	\$ 2,083,6	49 \$	2,031,929	\$	1,898,312	\$1,80	08,148
Other Information		== =		= =		Ξ			
Total Assets	\$ 3,015,4	81 5	\$ 2,931,8	55 <b>\$</b>	2,868,685	\$	2,669,785	\$2.5	92,479
Long-Term Capital Lease Obligation	\$ 19.8		\$ 20.5			\$			23,335
Capital Expenditures	\$ 173,0		\$ 169,0		,	\$	,		66,222
	,-,		,0	4	1 .2,555	4	200,250	Ψ	,

<sup>(1)</sup> Beginning in 1997 operating revenues and operating income include the results of non regulated with prior years reclassified for comparative purposes.

<sup>(2)</sup> An early retirement offer decreased earnings net of income taxes and earnings per share by \$10.7 million and \$0.18, respectively.

<sup>(3)</sup> Excludes interchange deliveries.

<sup>(4)</sup> Although Variable Rate Demand Bonds are classified as current liabilities, the Company intends to use the bonds as a source of long-term financing as discussed in Note 13 to the Consolidated Financial Statements.

# Item 7. Management's Discussion and Analysis of Financial Condition and Results of Operations

#### Merger With Atlantic

Effective March 1, 1998, Delmarva Power & Light Company (the Company) and Atlantic Energy, Inc. (Atlantic) consummated merger transactions (the Merger) which formed a new company named Conectiv and merged Atlantic out of existence. Additional information about the Merger is included in Note 4 to the Consolidated Financial Statements and in the registration statement on Form S-4 dated December 26, 1996.

Prior to the Merger, Atlantic owned Atlantic City Electric Company (ACE), an electric utility, and subsidiaries engaged in nonutility businesses. As a result of the Merger, Conectiv owns ACE, nonutility subsidiaries formerly held by Atlantic, the Company, and the Company's subsidiaries. ACE serves approximately 481,000 customers in a 2,700 square mile area in southern New Jersey. Atlantic's 1997 operating revenues and net income were \$1,102.4 million and \$74.4 million, respectively, and its total assets were \$2,723.9 million as of December 31, 1997.

The benefits expected from the Merger include increased scale, cost savings, competitive prices and services, a more balanced customer base, and increased financial flexibility. The companies expect cost savings from Merger synergies of approximately \$500 million over 10 years.

Approximately 50% to 75% of estimated cost savings from the Merger with Atlantic will serve to reduce customers' rates and the balance of the cost savings realized will benefit Conectiv stockholders. Pursuant to settlement agreements approving the Merger, the Company will decrease retail customer non-fuel (base) rates by an aggregate total of \$13 million in Delaware, Maryland, and Virginia. In New Jersey, ACE will share approximately 75% of the Merger savings with its customers through a \$15.75 million electric rate reduction.

Concurrent with the Merger, the Company and Atlantic plan to achieve workforce reductions through enhanced retirement offers (ERO) and other employee separation programs. The cost of the Company's employee separation programs and other Merger related costs are currently estimated to be \$55 million to \$60 million before income taxes (\$33 million to \$36 million after income taxes).

Each outstanding share of the Company's common stock, par value \$2.25 per share, is being exchanged for one share of Conectiv's common stock, par value \$0.01 per share. Each share of Atlantic's common stock, no par value per share, is being exchanged for 0.75 of one share of Conectiv's common stock and 0.125 of one share of Conectiv's Class A common stock, par value \$0.01 per share. Class A common stock gives holders of Atlantic common stock a proportionately greater opportunity to share in the growth prospects of, and a proportionately greater exposure to the uncertainties associated with the electric utility business of ACE. Earnings applicable to Class A common stock will be equal to 30% of the net of (1) earnings attributable to ACE's regulated electric utility business, as the business existed on August 9, 1996, less (2) \$40 million per year. Earnings applicable to Conectiv common stock will be the consolidated earnings of Conectiv less earnings applicable to Class A common stock.

# **Earnings Results Summary**

The Company's earnings per share for 1997 were \$1.66 compared to \$1.77 for 1996. Earnings from the Company's traditional, regulated utility operations were relatively flat, and the \$0.11 per share earnings decrease was primarily attributed to expenses of non-regulated activities, as discussed below. For the utility business, the positive effects of higher net electric revenues and lower outage expenses for the Salem nuclear generating units were offset by anticipated higher capital costs. Net electric revenues grew despite milder weather due to customer growth and a strong economy.

The earnings decrease from non-regulated activities resulted from planned cost increases associated with investments in new businesses, branding, and other expenditures which are positioning the Company to compete in deregulated energy markets. Part of the Company's strategy for competition (in deregulated markets) involves

the divestiture of non-strategic assets. A \$0.22 per share gain from the Company's sale of Pine Grove, Inc., which owned a landfill and related waste-hauling company, mitigated the earnings decrease. This sale freed up capital invested in a non-strategic asset and enabled the Company to absorb additional investments to grow new businesses.

Earnings per share for 1996 were \$1.77, a \$0.02 decrease from 1995. Excluding the adverse impact of the Salem outages, earnings rose \$0.08 per share in 1996, primarily due to additional revenues from customer growth, partly offset by higher depreciation and other expenses, including marketing expenses for new value-added (energy-related) services.

#### **Dividends**

On December 11, 1997, the Board of Directors declared a dividend on common stock of \$0.38½ per share for the fourth quarter or \$1.54 on an annualized basis. The Company's growth strategy will require increased reinvestment of earnings into new businesses. The business growth from these investments and the payment of dividends on common stock are expected to maximize stockholder value on a long-term basis. Following the Merger, dividends on Conectiv common stock are expected to be paid at the rate of \$1.54 per year, subject to periodic evaluation of Conectiv's results of operations, financial condition, capital requirements and other relevant considerations. Dividends on Class A common stock are expected to be paid at the rate of \$3.20 per share for three years following the Merger subject to periodic evaluation of Conectiv's results of operations, financial condition, capital requirements and other relevant considerations. After the three-year period, dividends on Class A common stock are expected to be equal to approximately 90% of earnings available for Class A common stock. However, if dividends on Class A common stock exceed earnings available for Class A common stock during the three year period, that may influence the Board's determination of the amount of Class A common stock dividends to be paid after the three-year period.

#### **Electric Utility Industry Restructuring**

Prices charged to electric utility customers have historically been a "bundled" price which includes the electricity production (supply) cost and the delivery cost (transmission and distribution). State regulatory commissions and legislatures throughout the country are considering or have approved changes to laws and regulations governing the sale and pricing of electricity. Generally, the supply component of the price charged to a customer for electricity would be deregulated, and electric suppliers would compete to supply electricity to customers. Competition is expected to reduce gross margins earned from the supply of electricity. Customers would continue to pay the local utility a regulated price for the delivery of the electricity over the transmission and distribution system. Discussed below are proposals concerning deregulation of the electric utility industry in Delaware, Maryland, and Virginia (which have jurisdiction over the Company's retail electric utility business), New Jersey (which regulates ACE's retail electric utility business), and Pennsylvania.

#### **Delaware**

In response to a request from the Delaware House of Representatives, on January 27, 1998, the Delaware Public Service Commission (DPSC) submitted its report on electric utility industry restructuring to the Delaware General Assembly. The report included the following recommendations:

- All customers in Delaware would be able to choose their electricity supplier beginning twelve months after the restructuring legislation is signed into law.
- The incumbent utility would serve as the default electricity supplier during a DPSC-determined transition period. During this period, the retail generation rates for default customers would be market-based, but would continue to be regulated.
- Each utility would have an opportunity to recover all DPSC-approved non-mitigated stranded costs (or costs which would not be recovered under competitive pricing). Stranded cost recovery would occur through a separate, non-bypassable charge, which would be applied to all transmission and distribution

- customers. A "true-up" process would be established to adjust for fluctuations in stranded cost recovery due to sales volumes.
- Utilities would file their estimates of potential, non-mitigated stranded costs with the DPSC approximately three months after the restructuring was enacted. The estimates would be reviewed in a proceeding before the DPSC to determine the level of stranded cost recovery.
- A legal divestiture of generation assets would not be required; however, the generation business would have to be functionally separated from the remaining regulated utility business.
- The distribution and transmission services provided to retail customers by utilities, as well as some customer service functions, would continue to be regulated by the DPSC. Distribution services would continue to be priced based on cost-of-service. The DPSC also recommends that it oversee pricing of retail transmission services for some period; however, the Federal Regulatory Energy Commission (FERC) has indicated that it has jurisdiction over pricing of such transmission services.
- The DPSC recognized that alternative plans should be considered without necessitating changes to the
  restructuring legislation. Accordingly, the DPSC recommended that it be authorized to consider such
  alternatives and implement them, if they achieve the same customer choice goals and are in the public
  interest.

On March 13, 1998, the DPSC sent draft legislation to the Delaware legislature which would provide all Delaware electric retail customers the ability to choose their electric supplier beginning on August 1, 1999. The draft legislation also includes a provision that would allow the DPSC to delay the start date of electric retail competition by up to 12 months. Restructuring legislation may be considered by the Delaware legislature during this session, which ends on June 30, 1998.

# Maryland

On December 3, 1997, the Maryland Public Service Commission (MPSC) issued an order concluding that retail electric competition is in the public interest and should be phased-in over a three-year period, one-third of the customers per year, beginning April 1, 1999. The order established a schedule for filing of additional information, roundtables, and proceedings. Enabling legislation and resolution of complex issues such as stranded costs and utility taxation will be necessary for implementation of retail electric competition in Maryland.

On December 31, 1997, the MPSC ordered a delay in the start of the three-year phase in period from April 1, 1999 to July 1, 2000 and also suspended all mandated filing dates. The MPSC subsequently adopted a revised schedule for this proceeding. The Company and other Maryland utilities supported the adoption of this schedule.

Certain key provisions of the MPSC's order are as follows:

- A price cap would be in effect during the three-year phase-in period.
- Utilities would be given the opportunity to recover their verifiable and prudently incurred stranded
  costs subject to full mitigation. Securitization of stranded costs would be permitted. Utilities are to file
  with the MPSC their estimates of stranded costs and proposed recovery mechanisms.
- Cost-of-service regulation of electric generation would be discontinued at the end of the three-year period, while distribution service would remain subject to cost-of-service regulation.
- The local utility will supply customers who do not select alternate suppliers during the three-year period.
- Reciprocity from out-of-state suppliers will not be required.

Restructuring legislation is being considered by the Maryland legislature.

### Virginia

On November 7, 1997, the Virginia State Corporation Commission (VSCC) Staff report recommended that electric competition should be studied and tested over a five-year period before determining if retail competition should be implemented.

Restructuring legislation is being considered by the Virginia legislature.

#### **New Jersey**

In New Jersey, the Board of Public Utilities (BPU) has recommended that retail choice begin with 10% of customers on October 1, 1998 and be available to 100% of the customers by July 1, 2000. New Jersey electric utilities, as directed by the BPU, have filed complete restructuring plans, stranded cost estimates and unbundled rates. Proceedings are currently underway to address restructuring issues.

#### Pennsylvania

In December 1996, the Pennsylvania legislature enacted the Pennsylvania Electricity Generation Customer Choice and Competition Act (Competition Act) which provides for the restructuring of the electric industry in Pennsylvania, including retail competition beginning in 1999. The Competition Act requires that all customers be allowed to choose their suppliers by January 1, 2001. In accordance with the Competition Act, pilot programs, open to 5% of each customer class, began on November 1, 1997. The Company is currently selling electricity under the Conectiv Energy brand name in the pilot programs and has acquired approximately 32,200 new customers. The Company plans to continue to evaluate market opportunities in Pennsylvania.

In December 1997, the Pennsylvania Public Utility Commission approved a restructuring plan for PECO Energy Company (PECO) under which two-thirds of PECO's customers can choose their energy supplier on January 2, 1999, and the remaining PECO customers can choose as of January 1, 2000. Starting in 1999, PECO's residential customers who purchase electricity from another supplier will receive a credit of 5.2 cents per kilowatt hour. This credit will allow electricity suppliers, such as the Company, a better opportunity than under previous terms to earn a profit from electricity sales to PECO's existing customers.

#### **Stranded Costs**

The transition to a competitive market could result in "stranded costs" for a utility. Stranded costs are generally costs which may not be recoverable in a competitive market due to market-based pricing or customers choosing different energy suppliers. Potential stranded costs could include (i) above-market costs associated with generation facilities or long-term power purchase agreements and (ii) regulatory assets (see Note 9 to the Consolidated Financial Statements) if cost recovery does not continue under a transition plan.

Authoritative accounting guidance issued in 1997 prescribes that a utility should cease to apply Statement of Financial Accounting Standards (SFAS) No. 71, "Accounting for the Effects of Certain Types of Regulation," for any separable portion of the business, such as the electricity production (supply) portion of its business, no later than the date that a specific deregulation plan is finalized. Stranded costs and regulatory assets attributed to electricity supply would continue to be recognized to the extent that a transition plan provides for their recovery through cash flows from the regulated transmission and distribution business.

As previously discussed, proposals concerning deregulation of the electric utility industry are being considered in Delaware, Maryland, and Virginia, but no deregulation plan has yet been finalized. Due to the uncertainty surrounding the outcome of the restructuring plans, the Company cannot currently predict if or when it would cease applying SFAS No. 71. To the extent stranded cost recovery is not provided for, the Company would be required to write down asset values, and such write-downs could be material.

#### **Business Plans**

As deregulation of the electric utility industry continues to unfold, the Company is moving ahead with its plan to become a prominent regional player by being first into new markets that complement its utility business and by enhancing its ability to serve additional customers outside of its traditional borders. The Company is growing its businesses by building long-term customer relationships, establishing the Conectiv brand name, marketing products and services that complement the Company's core energy business, and serving more customers in a larger geographic area. To accomplish these goals, the Company has increased investments in marketing/branding programs, new businesses, and infrastructure systems.

On June 30, 1997, the Company launched a campaign to introduce the new Conectiv brand and Conectiv's products and services. The campaign explained that Conectiv is offering energy, telecommunications, heating and cooling, and related services for homes and businesses. Customer response to the new Conectiv brand name has been positive, as evidenced by name recognition and the Company's success in gaining new customers in retail energy pilot programs. The Company is marketing an array of products and services—energy, local and long-distance telephone service, heating, ventilation, and cooling (HVAC) services, and other services—under the Conectiv name. The Company plans to continue its advertising campaigns and other support of the Conectiv brand name.

Over the next year or two, the Company's earnings are expected to be constrained by on-going start-up costs for new businesses, including telecommunications and HVAC. After this start-up period, these investments are expected to contribute to long-term consolidated earnings growth which exceeds the utility industry average.

Conectiv's business plans will be carried out by its three business groups: Conectiv Energy Delivery; Conectiv Energy Supply; and Conectiv Enterprises. The business groups are aligned with customers' needs, markets, and the future structure of the utility industry. The business groups are discussed below. For financial information concerning the Company's business segments and the expected impact of SFAS No. 131, "Disclosure About Segments of an Enterprise and Related Information", see Note 21 to the Consolidated Financial Statements.

#### **Conectiv Energy Delivery**

Conectiv Energy Delivery will deliver electricity and gas to retail and wholesale customers within its service territory. These delivery services are structured into various forms of price-regulated offers, some including energy supply, so that customers may choose the combination that provides the best value. Customer satisfaction and loyalty is expected to remain high due to the Company's reliable delivery systems, superior customer service, and competitive cost and pricing structures.

#### **Conectiv Energy Supply**

Conectiv Energy Supply will manage the generating assets, bulk energy marketing and trading activities, and the transition of those assets and activities from a regulated to a competitive environment. Its principal products are electric power and natural gas, supplemented by other fuels and related energy management services. Its customers are bulk energy users and retail aggregators in the region stretching from the Delmarva peninsula north through New England and west to Ohio.

#### **Conectiv Enterprises**

Conectiv Enterprises is comprised of the following five start-up businesses: Conectiv Communications, Inc. (CCI)—provides local and long distance telephone services; Conectiv Energy—primarily sells energy in competitive retail markets; Conectiv Services, Inc. (CSI)—provides a full range of HVAC services; Conectiv Solutions LLC—provides customized solutions to customers' energy needs, and Conectiv Thermal Systems, Inc. (currently Atlantic Thermal Systems, Inc.)—provides custom thermal heating and cooling systems. These businesses provide an opportunity to grow Conectiv's customer base throughout the Mid-Atlantic region and

strengthen its relationship with customers in its traditional service territory. Conectiv Enterprises expects to incur operating losses for the first year or two after the Merger due to start-up costs.

### Conectiv Communications, Inc.

CCI is a full range facilities based telecommunications company initially operating in the region that includes Delaware, Southeastern Pennsylvania, Southern New Jersey, and Eastern Maryland. CCI's product and service offerings include all local and long distance services as well as carrier, network, and data services. CCI is marketing its products and services to business, residential, and carrier customers. CCI will focus on providing a facilities-based solution to its customers, and will also resell Bell Atlantic service. This strategy requires capital expenditures for further expansion of CCI's existing fiber optic network over the next several years. CCI currently operates in a duopoly local service environment with Bell Atlantic. Competition may increase from other telecommunications companies seeking to establish a local service presence in the region.

#### Conectiv Energy

Conectiv Energy currently sells competitive natural gas, electricity, and energy related products and services to residential and commercial customers in the Mid-Atlantic region. Retail customers' favorable response to the Conectiv brand has been a key to acquiring new retail customers in competitive markets. In 1997, Conectiv Energy obtained approximately 7,700 gas customers and 32,200 electric customers. The costs associated with acquiring new customers, timing of market entry, gross margins on sales, and regulations governing the transition to competition are factors critical to this business.

#### Conectiv Services, Inc.

CSI is a full-service HVAC business operating in the Mid-Atlantic region. CSI provides commercial customers with mechanical HVAC/piping construction and installation, design services, sheet metal fabrication, preventative maintenance and repair services. Residential offerings include HVAC installation, maintenance, repair and related plumbing services. The regional HVAC and plumbing industry is highly competitive, fragmented, and rapidly consolidating. The sales and earnings of HVAC businesses are affected by weather conditions. CSI originated through acquisitions of established businesses, and its future growth will be impacted by the availability of acquisition candidates and any regulatory limits imposed on market access.

#### Conectiv Solutions LLC

Conectiv Solutions LLC (Conectiv Solutions) is building close customer relationships by understanding individual customers' energy-related needs, and meeting those needs with customized, turnkey solutions. Conectiv Solutions provides large commercial and industrial customers, primarily within the Delaware Valley region, with energy and energy-related products and services. These products and services are built around occupant comfort, reliability of systems, and cost containment and reduction. Conectiv Solutions provides energy efficiency services, power systems consulting, custom on-site energy systems' services and construction, telecommunication services, and energy procurement. In addition, Conectiv Solutions offers the HVAC and telecommunications services provided by CSI and CCI.

# Conectiv Thermal Systems, Inc.

Atlantic Thermal Systems, Inc. (ATS), owned by Atlantic prior to the Merger, will become Conectiv Thermal Systems, Inc. (CTS) shortly after the Merger. CTS will provide products and services offered by ATS prior to the Merger, including heating, cooling and related energy services to large commercial and industrial customers. In conjunction with these services, ATS develops, finances, constructs, owns and operates thermal energy production and distribution plants. Targeted customer groups include gaming/hotel resort complexes, colleges and universities, health care facilities and industrial complexes. ATS offers a highly customized service

tailored to meet each customer's specific energy needs. Through ATS' energy outsourcing programs, customers are able to reduce their capital expenditures on non-strategic assets, realize energy cost savings, and free themselves from energy matters, which are incidental to their principal business activities.

#### **Price Regulation of Energy Revenues**

Through 1997, customer rates for non-fuel costs represented a "bundled" price, including production costs and delivery costs, and have been set in past base rate proceedings before utility regulatory commissions. Changes in non-fuel (or base rate) revenues due to volume, or rate changes, generally affect the earnings of the Company.

Energy costs, including fuel and purchased energy, are currently billed to customers located within the Company's service territory under regulated fuel adjustment clause rates. These rates are adjusted periodically for cost changes and are subject to review by utility regulatory commissions. "Fuel revenues", or energy costs billed to customers, do not generally affect net income, because the amount of under- or over-recovered fuel costs is generally deferred until it is subsequently recovered from or returned to utility customers.

As the utility industry is restructured, fuel adjustment clauses are expected to be eliminated, and any differences between energy costs and related revenues will impact future earnings. The Company is currently managing the price risk associated with its unregulated, off-system energy sales through commodity hedging activities as discussed in Note 6 to the Consolidated Financial Statements. When energy sales are deregulated in the Company's service territory, price risk is expected to be managed similarly for these sales.

Electric revenues also include interchange delivery revenues, which result primarily from the sale of electricity to other electricity suppliers in the Pennsylvania-New Jersey-Maryland (PJM) Interconnection, which is an electric power pool. Interchange delivery revenues are currently reflected in the calculation of rates charged to customers under fuel adjustment clauses and, thus, do not affect net income. The future deregulation of the generation function will cause the margins from interchange delivery revenues to impact earnings.

Merchant revenues result from off-system energy sales in competitive markets outside the Company's traditional service territory. These sales are not subject to price regulation and include retail competition pilot programs and bulk commodity sales.

#### **Electric Revenues And Sales**

The Company's sources of electric revenues as a percentage of total electric revenues are shown below.

	1997	1996	1995
Retail revenues	81.0%	85.7%	88.3%
Resale revenues	6.3%	6.7%	6.5%
Interchange delivery revenues	3.3%	7.6%	5.2%
Merchant revenues	9.4%		

Electric retail revenues provide the highest gross margin (revenues less fuel and purchased energy costs) of the revenue categories shown above and are currently subject to price regulation. The electric resale and electric merchant businesses' gross margins, as a percent of revenue, are lower due to product differences, greater volume per customer, and competitive/unregulated pricing. However, the Company's new electric merchant business contributed an incremental amount of gross margin in 1997, which enhanced the Company's overall profitability.

In 1997, the percentage of electric retail revenues contributed by the various retail customer classes were as follows: residential—42.6%; commercial—33.9%; industrial—19.6%; and other—3.9%.

Details of the changes in the various components of electric revenues are shown below.

### Comparative Increase (Decrease) from Prior Year in Electric Revenues

	1997		1996
	(Dollars	in M	illions)
Retail and Resale Revenues			
Non-fuel (Base Rate) Revenues	\$ 8.9	\$	27.2
Fuel Revenues	32.7		26.8
Interchange Delivery Revenues	(38.8	)	28.0
Merchant Revenues	102.4		
	\$105.2		\$82.0
		:	===

For 1997 compared to 1996, electric non-fuel revenues increased \$8.9 million mainly due to a 2.6% increase in total retail kilowatt-hour (kWh) sales. The sales increase was due to a 1.4% increase in the number of regulated retail customers and favorable economic conditions, partly offset by milder weather's unfavorable effect on sales. For 1996 compared to 1995, electric non-fuel revenues increased \$27.2 million due to a 4.5% increase in total retail kWh sales which was attributed primarily to a full year of Conowingo District sales in 1996 versus a half year in 1995. As discussed in Note 4 to the Consolidated Financial Statements, the Company acquired Conowingo Power Company (COPCO) in June 1995.

In 1997 and 1996, electric fuel revenues increased \$32.7 million and \$26.8 million, respectively, due to higher average fuel rates and increased kWh sales.

In 1997, more output was sold off-system through the Company's merchant program (discussed below), reducing kWh deliveries to and revenues from the PJM Interconnection. In 1996, interchange delivery revenues increased \$28.0 million principally due to increased energy purchases which enabled the Company to sell more of its higher-cost peaking unit output to utilities in the PJM Interconnection.

Electric merchant revenues, which are not subject to price regulation, increased \$102.4 million due to the start-up of the Company's new merchant group which sells power in competitive markets outside the Company's traditional service territory.

#### **Electric Resale Business**

With electric resale customers free to choose their electric supplier, the electric resale business continues to be highly competitive. If a supplier other than the local utility is selected, then the local utility receives a fee for delivering the electricity to the resale customer. The status of the Company's contract with its largest electric resale customer, Old Dominion Electric Cooperative (ODEC), is discussed below. Other electric resale customers of the Company have electricity supply contracts with the Company which expire in 2001 to 2004.

Under notice provisions in its electricity supply contract, ODEC informed the Company in August 1996 that it will reduce its load of approximately 200 megawatts (MW) by 60 MW on September 1, 1998, and will further reduce its load to zero on September 1, 2001. The Company and ODEC have signed a new contract under which the Company will supply part of the 60 MW. Due to lower pricing and capacity supplied under this new contract beginning September 1, 1998, annualized earnings per share will decrease by \$0.04 to \$0.05 based on historical common shares outstanding, which equates to about \$0.03 based on pro forma Conectiv common shares outstanding. If ODEC further reduces its load to zero on September 1, 2001, then annualized earnings per share would decrease by an additional \$0.04 to \$0.05 based on historical common shares outstanding, or about \$0.03 to \$0.04 based on pro forma Conectiv common shares outstanding. These projected earnings decreases are net of the expected savings from avoided capacity costs, which are expected to rise in price substantially during 1998-2000.

#### Gas Revenues, Sales And Transportation

The Company earns gas revenues from gas sales on-system and off-system (merchant sales) and from the transportation of gas for customers. Transportation customers may purchase gas from the Company or other suppliers.

Details of the changes in the various components of gas revenues are shown below.

#### Comparative Increase (Decrease) from Prior Year in Gas Revenues

	1997	1996
	(Dollars in	Millions)
Non-fuel (Base Rate) Revenues	\$ (1.2)	\$ 3.7
Fuel Revenues	8.8	10.5
Merchant Revenues	82.2	4.6
	\$89.8	\$18. <u>8</u>

The total number of on-system gas customers served by the Company increased by 2.3% in 1997 and 2.5% in 1996.

Gas non-fuel revenues decreased \$1.2 million in 1997 principally due to a 9.8% decline in residential gas sales from milder winter weather, partly offset by sales to new customers. In 1996, gas non-fuel revenues increased \$3.7 million mainly due to customer growth and a colder heating season.

Gas fuel revenues increased \$8.8 million in 1997 primarily due to higher fuel rates. In 1996, gas fuel revenues increased \$10.5 million due to a prior year refund of over-recovered fuel costs, higher sales, and higher average rates.

The Company launched its gas merchant business in 1996 and ramped-up operations in 1997. Gas merchant revenues increased \$82.2 million in 1997 primarily due to higher off-system gas sales. Similar to electric merchant revenues, the margin provided by gas merchant revenues in excess of related purchased gas costs is relatively small due to the competitive nature of bulk commodity sales.

#### **Other Services Revenues**

Other service revenues were comprised of the following:

	1997	1996	1995
	(Dollars in millions)		
HVAC	\$ 62.8	\$ 7.1	
Operation of power plants (1)	23.5	21.5	26.6
Landfill and waste hauling	12.7	14.1	13.5
Other (2)	28.3	31.7	15.3
Total	<u>\$127.3</u>	\$74.4 ====	\$55.4

<sup>(1)</sup> Primarily the Company's operation of the Delaware City power plant which supplies power to Star Enterprises' oil refinery.

HVAC revenues increased \$55.7 million and \$7.1 million in 1997 and 1996, respectively, due to acquisitions by CSI of companies which provide HVAC and plumbing services. (For information concerning CSI, see "Business Plans.") Revenues classified above as "Landfill and waste hauling" were earned by Pine

<sup>(2)</sup> Other includes real estate activities, value-added (energy-related) services, leveraged leasing, telecommunications and other miscellaneous services.

Grove, Inc. which was sold in the fourth quarter of 1997, as discussed in Note 5, to the Consolidated Financial Statements. In 1996, "Other" revenues increased \$16.4 million due to increased revenues from real estate activities and value-added (energy-related) services.

#### **Electric Fuel and Purchased Energy Expenses**

In 1997, electric fuel and purchased energy expenses increased \$89.2 million compared to 1996 primarily due to greater volumes of energy sold and lower amounts of energy expenses deferred under fuel adjustment clauses.

In 1996, electric fuel and purchased energy expenses increased \$59.6 million mainly due to higher kWh sales and interchange deliveries, and higher fuel and purchased energy prices. Lower energy expense recognition due to higher amounts deferred under fuel adjustment clauses mitigated the increase.

For information concerning the Salem outage's impact on electric fuel and purchased energy expenses, see Note 18 to the Consolidated Financial Statements.

The kWh output required to serve load within the Company's service territory is substantially equivalent to total output less interchange deliveries and off-system sales. In 1997, the Company's output for load within its service territory was provided by 35% coal generation, 35% net purchased power, 20% oil and gas generation, and 10% nuclear generation.

#### **Gas Purchased**

In 1997, gas purchased increased \$91.8 million due primarily to larger volumes of gas purchased for resale off-system. In 1996, gas purchased increased \$12.6 million principally due to higher prices for purchased gas and less purchased gas costs deferred under the fuel adjustment clause.

#### Other Services' Cost Of Sales

Other services' cost of sales increased to \$85.2 million in 1997 from \$55.3 million in 1996 due to acquisitions of HVAC service companies, partly offset by decreased volume in real estate activities and landfill/waste hauling operations. In 1996, other services' cost of sales increased by \$16.3 million primarily due to acquisitions of HVAC service companies and higher volume of real estate activities and value-added (energy-related) services.

#### **Operation And Maintenance Expenses**

Operation and maintenance expenses increased to \$331.8 million in 1997 from \$277.9 million in 1996. The \$53.9 million increase was mainly due to the start-up of the HVAC, telecommunications, retail energy, and merchant businesses, and costs associated with establishing the Conectiv brand name and gaining new customers. Lower pension cost and Salem outage expenses partly reduced the total increase in operation and maintenance expenses.

In 1996, operation and maintenance expenses increased \$12.5 million primarily due to marketing expenses for value-added (energy-related) services, increased costs associated with the Salem outages, and a full year's operation of the Conowingo District.

#### Year 2000

A Conectiv project team has been formed to address the issue of computer programs not properly recognizing the Year 2000. The project team is identifying, analyzing, correcting and reporting on all systems, equipment, and processes suspected of putting Conectiv's businesses or customers at risk. The Year 2000 project team has developed a detailed plan to address the problem. The project team's goal is to resolve Year 2000

related problems associated with all core systems by the close of 1998. The recent implementation of a new management information system has resolved a substantial portion of the "Year 2000" problem. The Company has also contacted major vendors to review remediation of their Year 2000 issues. The Company believes it will successfully resolve its Year 2000 issues in a timely manner and does not expect related costs to be material to the Company's results of operations or financial position.

#### **Depreciation Expense**

Depreciation expense increased \$7.8 million in 1997 due to completion of on-going construction projects and installation of new systems. Depreciation expense increased \$9.2 million in 1996 due to the completion of on-going construction projects and the acquisition of COPCO in mid-1995.

#### Other Income

In 1997, other income increased to \$28.2 million from \$7.6 million in 1996 primarily due to a \$22.9 million pre-tax gain on the sale of the Pine Grove landfill and waste-hauling operations. On an after-tax basis, the gain was \$13.7 million or \$0.22 per common share.

#### **Financing Costs**

Financing costs reflected in the consolidated income statement include interest charges, allowance for funds used during construction (AFUDC), dividends on preferred securities of a subsidiary trust, and dividends on preferred stock. In 1997, financing costs increased \$9.9 million primarily due to higher interest charges from the issuance of \$124.2 million of Medium-Term Notes in February 1997 and \$42.0 million of Medium-Term Notes in the fourth quarter of 1997, partly offset by savings from the refinancing of \$78.4 million of preferred stock in the fourth quarter of 1996. In 1996, financing costs increased \$3.2 million primarily due to debt issued in mid-1995 to finance the acquisition of COPCO.

#### **Liquidity And Capital Resources**

The Company's primary capital resources are internally generated funds (net cash provided by operating activities less common and preferred dividends) and external financings. These resources provide capital for utility construction expenditures, expansion of new business lines and other capital requirements, such as repayment of maturing debt and capital lease obligations. Utility construction expenditures are the Company's largest on-going capital requirement and are affected by many factors including growth in demand for electricity. In the foreseeable future, the Company expects that incremental demand for electricity will be supplied with purchased power. This expectation, and the Company's strategy to grow new businesses, has shifted a larger proportion of the Company's capital resources into new businesses.

Capital expenditures increased \$4.0 million in 1997 and \$26.2 million in 1996. The 1997 increase was principally due to \$35 million of capital expenditures to expand CCI's fiber optic network, partially offset by a \$30 million decrease in utility construction expenditures, including deferred Merger-related costs. In 1996, capital expenditures increased \$26.2 million primarily due to higher utility construction.

The Company's cash expenditures for business acquisitions of \$17.6 million and \$4.9 million in 1997 and 1996, respectively, were due to CSI's acquisition of HVAC and related businesses. In 1995, the Company acquired COPCO for \$157.0 million, net of cash acquired, with \$125.8 million of long-term debt and the balance with short-term debt.

Operating activities provided net cash inflows of \$221.3 million in 1997, \$222.7 million in 1996, and \$239.4 million in 1995. In 1997, increased cash flows from higher regulated fuel revenues, net of amounts paid for fuel and purchased energy, were offset by planned cost increases associated with investments in new businesses. In 1996, net cash flow from operating activities decreased \$16.7 million due to lower electric fuel revenues, net of amounts paid for electric fuel and purchased energy.

After deducting common and preferred dividend payments of \$98.0 million in 1997, \$102.4 million in 1996, and \$102.0 million in 1995, internally generated funds were \$123.2 million in 1997, \$120.3 million in 1996, and \$137.4 million in 1995. Internally generated funds provided 110%, 79%, and 101% of the cash required for utility construction in 1997, 1996, and 1995, respectively.

"Sales of nonutility assets" under cash flows from investing activities includes \$33.4 million of pre-tax proceeds from the 1997 sale of Pine Grove Inc.'s landfill and waste-hauling operations. The principal effects of the sale on the consolidated balance sheet were a \$23.7 million decrease in nonutility property and an \$11.7 million decrease in variable rate demand bonds.

Long-term financings during 1995-1997, net of long-term refinancings and redemptions, raised \$292.8 million of net capital. Sources of cash from long-term financings, net of refinancings and redemptions, included the following: \$28.9 million of common stock; \$260.6 million of long-term debt; \$11.7 million of variable rate demand bonds; and \$70.0 million of Company obligated mandatorily redeemable preferred securities issued by the Company's subsidiary trust (as discussed below). Preferred stock outstanding was reduced by \$78.4 million during this period.

Depending on its financing needs, the Company periodically raises cash by issuing common stock through its Dividend Reinvestment and Common Share Purchase Plan (DRIP). Alternatively, the Company at times provides DRIP shares to investing stockholders by purchasing its common shares in the open market.

In February 1997, the Company issued \$124.2 million of unsecured Medium-Term Notes with maturities of 10 to 30 years and interest rates of 7.06% to 7.72%. The proceeds were used to repay short-term debt. On the consolidated balance sheet as of December 31, 1996, \$77.0 million of short-term debt was reclassified to long-term debt to recognize the amount of short-term debt refinanced with the Medium-Term Notes.

In September 1997, \$25.0 million of 6\%% First Mortgage Bonds were redeemed at maturity. In June 1998, \$25 million of 5.69%, Medium-Term Notes are scheduled to mature.

In the fourth quarter of 1997, the Company repaid short-term debt with proceeds from the issuance of \$42 million of unsecured Medium-Term Notes with maturities of 5 to 9 years and interest rates of 6.6% to 6.8%.

In January 1998, the Company issued \$33.0 million of 6.81% Medium-Term Notes, which mature in 20 years, and used \$25.4 million of the proceeds to repay short-term debt. In recognition of this refinancing, \$25.4 million of short-term debt was reclassified to long-term debt on the consolidated balance sheet as of December 31, 1997.

In October 1996, a subsidiary trust of the Company issued \$70 million of 8.125% Company obligated mandatorily redeemable preferred securities and loaned the proceeds to the Company. On a consolidated basis, this financing vehicle results in a tax benefit which is equivalent to the tax effect of a deduction for distributions on the preferred securities. The proceeds from the issuance of the preferred securities and additional short-term debt were used to retire \$78.4 million of the Company's preferred stock, which had an average dividend rate of 6.9%. On an after-tax basis, the refinancing lowers financing costs by approximately \$1.5 million annually.

The Company's capital structure as of December 31, 1997 and 1996, expressed as a percentage of total capitalization, is shown below.

	1997	1990
Long-term debt and variable rate demand bonds	48.7%	47.5%
Mandatorily redeemable preferred securities	3.2%	3.3%
Preferred stock	4.1%	4.3%
Common stockholders' equity	44.0%	44.9%

Presented below are Conectiv's estimated capital requirements, including anticipated expenditures for business acquisitions.

	1998	1999	2000	2001	2002
		(Dollars in Millions)			
Conectiv Enterprises					
Conectiv Communications, Inc	\$ 32.8	\$ 34.2	\$ 38.6	\$ 36.6	\$ 25.1
Conectiv Energy	0.9	0.5	0.1	0.2	
Conectiv Services, Inc	31.5	27.7	2.9	1.2	1.2
Conectiv Solutions	7.3	40.2	28.3	31.7	36.0
Conectiv Thermal Systems	25.3		16.5	12.3	
	97.8	102.6	86.4	82.0	62.3
Conectiv Energy Delivery	131.1	142.2	148.0	136.3	134.6
Conectiv Energy Supply	54.0	82.7	59.3	96.1	61.7
Subtotal	282.9	327.5	293.7	314.4	258.6
Debt Maturities and Other	111.5	69.9	56.2	62.6	118.2
Consolidated Conectiv	\$394.4	\$397.4	\$349.9	\$377.0	\$376.8

Over the five-year forecast period, Conectiv's capital requirements, exclusive of maturing debt, are expected to be funded by internally generated funds. External financing, during the five-year period, is anticipated only for the refunding of maturing debt.

#### **Nonutility Subsidiaries**

For summarized financial information on the Company's nonutility subsidiaries, please refer to Note 20 to the Consolidated Financial Statements.

#### **Forward-looking Statements**

The Private Securities Litigation Reform Act of 1995 (Litigation Reform Act) provides a "safe harbor" for forward-looking statements to encourage such disclosures without the threat of litigation, provided those statements are identified as forward-looking and are accompanied by meaningful, cautionary statements identifying important factors that could cause the actual results to differ materially from those projected in the statement. Forward-looking statements have been made in this report. Such statements are based on management's beliefs as well as assumptions made by and information currently available to management. When used herein, the words "will," "anticipate," "estimate," "expect," "objective," and similar expressions are intended to identify forward-looking statements. In addition to any assumptions and other factors referred to specifically in connection with such forward-looking statements, factors that could cause actual results to differ materially from those contemplated in any forward-looking statements include, among others, the following: deregulation and the unbundling of energy supplies and services; an increasingly competitive energy marketplace; sales retention and growth; federal and state regulatory actions; future litigation results; costs of construction; operating restrictions; increased costs and construction delays attributable to environmental regulations; nuclear decommissioning and the availability of reprocessing and storage facilities for spent nuclear fuel; and credit market concerns. The Company undertakes no obligation to publicly update or revise any forward-looking statements, whether as a result of new information, future events or otherwise. The foregoing review of factors pursuant to the Litigation Reform Act should not be construed as exhaustive or as any admission regarding the adequacy of disclosures made by the Company prior to the effective date of the Litigation Reform Act.

#### Item 8. Financial Statements and Supplementary Data

## **Report of Management**

Management is responsible for the information and representations contained in the Company's financial statements. Our financial statements have been prepared in conformity with generally accepted accounting principles, based upon currently available facts and circumstances and management's best estimates and judgments of the expected effects of events and transactions.

Delmarva Power & Light Company maintains a system of internal controls designed to provide reasonable, but not absolute, assurance of the reliability of the financial records and the protection of assets. The internal control system is supported by written administrative policies, a program of internal audits, and procedures to assure the selection and training of qualified personnel.

Coopers & Lybrand L.L.P., independent accountants, are engaged to audit the financial statements and express their opinion thereon. Their audits are conducted in accordance with generally accepted auditing standards which include a review of selected internal controls to determine the nature, timing, and extent of audit tests to be applied.

The Audit Committee of the Board of Directors, composed of outside directors only, meets with management, internal auditors, and independent accountants to review accounting, auditing, and financial reporting matters. The independent accountants are appointed by the Board on recommendation of the Audit Committee, subject to stockholder approval.

/s/ Howard E. Cosgrove

Howard E. Cosgrove Chairman of the Board, President and Chief Executive Officer

March 1, 1998

/s/ BARBARA S. GRAHAM

Barbara S. Graham Senior Vice President and Chief Financial Officer

#### REPORT OF INDEPENDENT ACCOUNTANTS

To the Board of Directors and Stockholders Delmarva Power & Light Company Wilmington, Delaware

We have audited the accompanying consolidated balance sheets of Delmarva Power & Light Company and Subsidiary Companies as of December 31, 1997 and 1996, and the related consolidated statements of income, changes in common stockholders' equity, and cash flows for each of the three years in the period ended December 31, 1997. These financial statements are the responsibility of the Company's management. Our responsibility is to express an opinion on these financial statements based on our audits.

We conducted our audits in accordance with generally accepted auditing standards. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audits provide a reasonable basis for our opinion.

In our opinion, the financial statements referred to above present fairly, in all material respects, the consolidated financial position of Delmarva Power & Light Company and Subsidiary Companies as of December 31, 1997 and 1996, and the consolidated results of their operations and their cash flows for each of the three years in the period ended December 31, 1997, in conformity with generally accepted accounting principles.

#### /s/ Coopers & Lybrand L.L.P.

Coopers & Lybrand L.L.P. 2400 Eleven Penn Center Philadelphia, Pennsylvania February 6, 1998, except as to the information presented in Note 4 under Merger with Atlantic Energy, Inc., for which the effective date of the merger is March 1, 1998

# DELMARVA POWER & LIGHT COMPANY CONSOLIDATED STATEMENTS OF INCOME

	Year Ended December 31,			
	1997	1995		
OPERATING REVENUES	(Dollars in Thousands)			
Electric	¢1 000 144	Φ 006 001	Φ 004004	
Gas	\$1,092,144	\$ 986,921	\$ 904,904	
Other services	204,057	114,284	95,441	
Charles services	127,301	74,370	55,380	
	1,423,502	1,175,575	1,055,725	
OPERATING EXPENSES				
Electric fuel and purchased power	416,640	327,464	267,885	
Gas purchased	153,027	61,208	48,615	
Other services' cost of sales	85,192	55,276	38,970	
Purchased electric capacity	28,470	32,126	29,116	
Operation and maintenance	331,770	277,893	265,400	
Depreciation	136,340	128,571	119,393	
Taxes other than income taxes	37,634	35,737	31,921	
•	1,189,073	918,275	801,300	
OPERATING INCOME	234,429	257,300	254,425	
OTHER INCOME				
Allowance for equity funds used during construction	1,337	1,338	708	
Other income	28,187	7,595	4,716	
	29,524	8,933	5,424	
INTEREST EXPENSE			<del></del>	
Interest charges	83,398	74,242	69,191	
Allowance for borrowed funds used during construction and capitalized interest	(2,996)	(3,926)	(2.270)	
			(2,370)	
DIVIDENDO ON PROPERTADOS OF COMPANY	80,402	70,316	66,821	
DIVIDENDS ON PREFERRED SECURITIES OF A SUBSIDIARY TRUST				
ARY TRUST	5,687	1,390		
INCOME BEFORE INCOME TAXES	177,864	194,527	193,028	
INCOME TAXES	72,155	78,340	75,540	
NET INCOME	105,709	116,187	117,488	
DIVIDENDS ON PREFERRED STOCK	4,491	8,936	9,942	
EARNINGS APPLICABLE TO COMMON STOCK	\$ 101,218	\$ 107,251	\$ 107,546	
Common Stock				
Average Shares of Common Stock Outstanding (000) Basic and Diluted Earnings Per Average Share of Common	61,122	60,698	60,217	
Stock	\$ 1.66	\$ 1.77	\$ 1.79	
Dividends Declared Per Share of Common Stock	\$ 1.54	\$ 1.54	\$ 1.54	

# DELMARVA POWER & LIGHT COMPANY CONSOLIDATED BALANCE SHEETS

	As of December 31,		
	1997	1996	
	(Dollars in	Thousands)	
ASSETS			
Current Assets	ф 25.22O	¢ 26.522	
Cash and cash equivalents	\$ 35,339	\$ 36,533	
Accounts receivable	197,561	142,431	
Inventories, at average cost	37,425	36,584	
Fuel (coal, oil and gas)	40,518	41,292	
Materials and supplies	11,255	20,233	
Prepayments	18,017	31,127	
Deferred energy costs	776	51,127	
Deferred income taxes, net		200,200	
	340,891	308,200	
Investments			
Investment in leveraged leases	46,375	46,961	
Funds held by trustee	48,086	38,923	
Other investments	9,500	4,155	
	103,961	90,039	
Description Digital and Equipment			
Property, Plant and Equipment  Electric utility plant	3,010,060	2,961,940	
Gas utility plant	241,580	229,362	
Common utility plant	154,791	136,897	
Common dumby plants	3,406,431	3,328,199	
Less: Accumulated depreciation	1,373,676	1,296,513	
-			
Net utility plant in service	2,032,755	2,031,686	
Utility construction work-in-progress	93,017 31,031	118,208 31,513	
Leased nuclear fuel, at amortized cost	74,811	55,408	
Nonutility property, net	92,602	83,505	
Goodwill, net			
	2,324,216	2,320,320	
Deferred Charges and Other Assets			
Prepaid employee benefits costs	58,111	35,146	
Unamortized debt expense	12,911	13,858	
Deferred debt refinancing costs	18,760	21,366	
Deferred recoverable income taxes	88,683	90,263	
Other	67,948	52,663	
	246,413	213,296	
Total Assets	\$3,015,481	\$2,931,855	
A CHIA I ADDREC			

# DELMARVA POWER & LIGHT COMPANY CONSOLIDATED BALANCE SHEETS

	As of December 31,				
	1997			1996	
		(Dollars in	Tho	usands)	
CAPITALIZATION AND LIABILITIES					
Current Liabilities			_		
Short-term debt	\$	23,254	\$	74,355	
Long-term debt due within one year		33,318		27,676	
Variable rate demand bonds		71,500		85,000	
Accounts payable		103,607		81,628	
Taxes accrued		10,723		_	
Interest accrued		19,902		16,193	
Dividends payable		23,775		23,265	
Current capital lease obligation		12,516		12,598	
Deferred income taxes, net				7,276	
Other		35,819		31,489	
		334,414		359,480	
Deferred Credits and Other Liabilities					
Deferred income taxes, net		492,792		479,151	
Deferred investment tax credits		39,942		42,501	
Long-term capital lease obligation		19,877		20,552	
Other		30,585		31,522	
		583,196	_	573,726	
Capitalization	_		_		
Common stock, \$2.25 par value; 90,000,000 shares authorized; shares					
outstanding: 1997—61,210,262, 1996—60,682,719		139,116		136,765	
Additional paid-in capital		526,812		508,300	
Retained earnings		300,757		293,604	
Retained Carmings	_		_	-	
The same of same		966,685		938,669	
Treasury shares, at cost:		(11 (07)		(0.100)	
1997—619,237 shares, 1996—101,831 shares		(11,687)		(2,138)	
Unearned compensation	_	(502)	_	(1,618)	
Total common stockholders' equity		954,496		934,913	
Cumulative preferred stock		89,703		89,703	
Company obligated mandatorily redeemable preferred securities of subsidiary					
trust holding solely Company debentures		70,000		70,000	
Long-term debt		983,672		904,033	
	2	,097,871	_	1,998,649	
Commitments and Contingencies (Notes 15 and 19)			_		
· · · · · · · · · · · · · · · · · · ·	<u>фа</u>	015 401	Ф.	021 955	
Total Capitalization and Liabilities	\$3 ==	,015,481	<b>3</b>	2,931,855	

# DELMARVA POWER & LIGHT COMPANY CONSOLIDATED STATEMENTS OF CASH FLOWS

	Year	er 31,	
	1997	1996	1995
	(Do	llars in Thousar	nds)
Cash Flows From Operating Activities	£ 105 700	¢ 116 107	¢ 117 400
Net income	\$ 105,709	\$ 116,187	\$ 117,488
Adjustments to reconcile net income to net cash provided by operating activities	142,734	134,109	127,268
Depreciation and amortization	(1,337)	(1,338)	(708)
Allowance for equity funds used during construction		(2,560)	(2,516)
Investment tax credit adjustments, net	(2,560)	•	15,992
Deferred income taxes, net	7,169	33,218	13,992
Net change in:	(52.011)	(5.020)	(14,022)
Accounts receivable	(53,911)	(5,030)	
Inventories	4,763	(4,489)	18,590
Accounts payable	16,394	18,418	3,269
Other current assets & liabilities(1)	43,450	(48,383)	(14,349)
Gains on sales of nonutility assets	(22,896)	(380)	(3,420)
Other, net	(18,250)	(17,100)	(8,164)
Net cash provided by operating activities	221,265	222,652	239,428
Cash Flows From Investing Activities			
Acquisition of businesses, net of cash acquired	(17,594)	(4,884)	(157,014)
Capital expenditures	(173,008)	(169,012)	(142,833)
Change in working capital for construction	55	(4,880)	1,102
Sales of nonutility assets	34,880	793	4,970
Decrease in bond proceeds held in trust funds	2,002	7,163	2,658
Deposits to nuclear decommissioning trust funds	(4,240)	(4,238)	(3,612)
Other, net	1,132	1,195	(351)
Net cash used by investing activities	(156,773)	(173,863)	(295,080)
Cash Flows From Financing Activities			
Dividends: Common	(93,811)	(93,290)	(92,221)
Preferred	(4,233)	(9,102)	(9,813)
Issuances: Long-term debt(2)	166,200	_	125,800
Variable rate demand bonds	_	_	15,000
Common stock	17,807	486	24,693
Preferred securities(3)	_	70,000	
Redemptions: Long-term debt(2)	(28,540)	(1,504)	(1,388)
Variable rate demand bonds	(1,800)	(1,500)	_
Common stock	(7,323)	(5,466)	(1,253)
Preferred stock	_	(78,383)	· — ·
Principal portion of capital lease payments	(6,813)	(5,538)	(7,875)
Net change in term loan(4)	` <u> </u>		(45,000)
Net change in short-term debt	(102,671)	86,498	53,154
Cost of issuances and refinancings	(4,502)	(3,408)	(1,523)
Net cash used by financing activities	(65,686)	(41,207)	59,574
Net change in cash and cash equivalents	(1,194)	7,582	3,922
Beginning of year cash and cash equivalents	36,533	28,951	25,029
End of year cash and cash equivalents	\$ 35,339	\$ 36,533	\$ 28,951

<sup>(1)</sup> Other than debt and deferred income taxes classified as current.

<sup>(2)</sup> Excluding net change in term loan.

<sup>(3)</sup> Company obligated mandatorily redeemable preferred securities of subsidiary trust holding solely Company debentures.

<sup>(4)</sup> As of December 31, 1994, the Company had a \$45.0 million term loan which was classified as long-term debt.

# DELMARVA POWER & LIGHT COMPANY CONSOLIDATED STATEMENTS OF CHANGES IN COMMON STOCKHOLDERS' EQUITY

	Common Shares Outstanding	Par Value(1)	Additional Paid-in Capital	Retained Earnings	Treasury Stock	Unearned Compen- sation	Total
Balance as of January 1, 1995	59,542,006	\$133,970	\$484,377	\$267,002	\$ —	\$(1,180)	\$884,169
Net income  Cash dividends declared				117,488			117,488
Common stock (\$1.54 per share)				(92,686) (9,942)			(92,686) (9,942)
Issuance of common stock DRIP(2)	1 210 040	0.700	21.006				
Stock options	1,210,048 3,900	2,723 9	21,806				24,529
Other issuance	4,731	11	63 82				72
Reacquired common shares	(63,370)	11	02		(1,253)	10	93
LTTP(3)	62,050				1,223	19 (1,223)	(1,234)
Amortization of unearned compensation					1,223	951	951
Balance as of December 31, 1995	60,759,365	136,713	506,328	281,862	(30)	(1,433)	923,440
Net income				116,187		, , ,	116,187
Common stock (\$1.54 per share)				(93,294)			(93,294)
Preferred stock				(8,936)			(8,936)
Business acquisitions	212,350				4,396		4,396
DRIP(2)	21,465	47	388		1,220		435
Stock options	2,400	5	45				50
Expenses			(72)				(72)
Reacquired common stock	(312,861)		532		(6,504)	363	(5,609)
Amortization of unearned compensation			687			(548)	139
Refinancing of preferred stock	<del>- ,</del>		392	(2,215)			(1,823)
Balance as of December 31, 1996	60,682,719	136,765	508,300	293,604	(2,138)	(1,618)	934,913
Net income				105,709	.,,	( ) ,	105,709
Common stock (\$1.54 per share)				(94,065)			(94,065)
Preferred stock				(4,491)			(4,491)
Issuance of common stock							. , ,
DRIP(2)	965,655	2,173	15,485				17,658
LTIP(3)	71,103	160	1,200			(1,360)	_
Stock options	5,450	12	88				100
Other issuance	2,741	6	47				53
Reacquired common stock	(517,406)		230		(9,549)	2,162	(7,157)
Amortization of unearned compensation			1,462			314	1,776
Balance as of December 31, 1997	61,210,262	\$139,116	\$526,812	\$300,757	\$(11,687)	\$ (502)	\$954,496 

<sup>(1)</sup> The Company's common stock has a par value of \$2.25 per share and 90,000,000 shares are authorized.

<sup>(2)</sup> Dividend Reinvestment and Common Share Purchase Plan (DRIP)—As of December 31, 1997, 3,742,677 shares remained available under the Company's registration statement filed with the Securities and Exchange Commission for issuance of shares through the DRIP.

<sup>(3)</sup> Shares of restricted common stock granted under the Company's Long-Term Incentive Plan.

## DELMARVA POWER & LIGHT COMPANY NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

#### 1. Significant Accounting Policies

#### **Nature of Business**

As discussed in Note 4 to the Consolidated Financial Statements, effective March 1, 1998, Delmarva Power & Light Company (the Company) and Atlantic Energy, Inc. (Atlantic) consummated a series of merger transactions (the Merger) which formed a new company named Conectiv, and merged Atlantic out of existence.

In 1997, the Company's revenues were earned from the following sources: 77% from the sale and delivery of electricity, 14% from the sale and transportation of gas, and 9% from other services.

The Company provides regulated electric service (supply and delivery) to approximately 448,300 customers located on the Delmarva Peninsula and also sells electricity off-system in markets which are not subject to price regulation. The Company's traditional electric service territory on the Delmarva Peninsula, which includes Delaware, ten primarily Eastern Shore counties in Maryland, and the Eastern Shore of Virginia, encompasses an area consisting of about 6,000 square miles with a population of approximately 1.2 million.

The Company provides regulated gas service (supply and/or transportation) to approximately 103,200 customers located in an area consisting of about 275 square miles with a population of approximately 480,000 in northern Delaware, including the City of Wilmington. The Company also sells gas off-system in markets which are not subject to price regulation.

"Other services," which are not subject to utility regulation, are sold by the Company and its wholly owned subsidiaries. As of December 31, 1997, other services' business activities were conducted primarily by three subsidiaries: Conectiv Services, Inc., which provides heating, ventilation, and air-conditioning (HVAC) sales, installation and services; Conectiv Communications, Inc., which provides local and long-distance phone service; and Delmarva Capital Investments, Inc., which is involved in power plant operating services, real estate activities, and leveraged equipment leases. Delmarva Capital Investments, Inc. sold its landfill and waste-hauling operations in 1997 as discussed in Note 5 to the Consolidated Financial Statements.

#### **Regulation of Utility Operations**

The Company is subject to regulation with respect to its retail utility sales by the Delaware and Maryland Public Service Commissions (DPSC and MPSC, respectively) and the Virginia State Corporation Commission (VSCC), which have powers over rate matters, accounting, and terms of service. Gas sales are subject to regulation by the DPSC. The Federal Energy Regulatory Commission (FERC) exercises jurisdiction with respect to the Company's accounting systems and policies, the transmission of electricity, the wholesale sale of electricity, and interchange and other purchases and sales of electricity involving other utilities. The FERC also regulates the price and other terms of transportation of natural gas purchased by the Company. Excluding off-system sales not subject to price regulation, the percentage of electric and gas utility operating revenues regulated by each Commission for the year ended December 31, 1997, was as follows: DPSC, 64.0%; MPSC, 27.0%; VSCC, 2.7%; and FERC, 6.3%.

Refer to Note 9 to the Consolidated Financial Statements for a discussion of regulatory assets arising from the financial effects of rate regulation.

#### **Consolidation Policy**

The consolidated financial statements include the accounts of the Company's wholly owned subsidiaries. All significant intercompany accounts and transactions are eliminated in consolidation. Certain reclassifications, not affecting net income, have been made to conform amounts previously reported to the current presentation.

#### NOTES TO CONSOLIDATED FINANCIAL STATEMENTS—(Continued)

Primarily, the operating results of nonutility subsidiaries were reclassified from "Other income" into other classifications within the income statement.

#### Use of Estimates

The preparation of financial statements in conformity with generally accepted accounting principles requires management to make certain estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates.

#### **Utility Revenues**

At the end of each month, there is an amount of electric and gas service rendered from the last meter reading to the month-end which has not yet been billed to customers. The non-fuel (base rate) revenues associated with such unbilled services are accrued by the Company.

When interim rates are placed in effect subject to refund, the Company recognizes revenues based on expected final rates.

#### **Fuel Expense**

Fuel costs charged to the Company's results of operations generally are adjusted to match fuel costs included in customer billings (fuel revenues). The difference between fuel revenues and actual fuel costs incurred is reported on the Consolidated Balance Sheets as "Deferred energy costs." The deferred balance is subsequently recovered from or returned to utility customers.

The Company's share of nuclear fuel at the Peach Bottom Atomic Power Station (Peach Bottom) and the Salem Nuclear Generating Station (Salem) is financed through a contract which is accounted for as a capital lease. Nuclear fuel costs, including a provision for the future disposal of spent nuclear fuel, are charged to fuel expense on a unit-of-production basis.

#### **Financial Instruments**

The Company's Energy Supply business group (currently known as Conectiv Energy Supply) uses futures, options and swap agreements to hedge firm commitments or anticipated transactions of commodities associated with the energy sector (natural gas and electricity). In order to qualify for hedge accounting a derivative, at its inception and on an ongoing basis, must be expected to substantially offset adverse price movements in the firm commitment or anticipated transaction that it is hedging. Gains and losses related to qualifying hedges are deferred and are recognized in income when the underlying transaction occurs. If subsequent to being hedged, underlying transactions are no longer likely to occur or the hedge is no longer effective, the related derivatives gains or losses are recognized currently in income. Gains and losses on derivatives that do not qualify as hedges are recognized currently in revenues. Premiums paid for options are included as current assets in the consolidated balance sheet until they are exercised or expire. Margin requirements for futures contracts are also recorded as current assets. Unrealized gains and losses on all futures contracts are deferred on the consolidated balance sheet as either current assets or deferred credits. The cash flows from derivatives are included in the cash flows from operations section of the cash flow statement.

#### **Depreciation Expense**

The annual provision for depreciation on utility property is computed on the straight-line basis using composite rates by classes of depreciable property. The relationship of the annual provision for depreciation for

#### NOTES TO CONSOLIDATED FINANCIAL STATEMENTS—(Continued)

financial accounting purposes to average depreciable property was 3.7% for 1997 and 3.6% for 1996 and 1995. Depreciation expense includes a provision for the Company's share of the estimated cost of decommissioning nuclear power plant reactors based on amounts billed to customers for such costs. Refer to Note 7 to the Consolidated Financial Statements for additional information on nuclear decommissioning.

#### Income Taxes

Refer to Note 3, for the Company's accounting policy on income taxes and investment tax credits.

#### **Debt Refinancing Costs**

Costs of refinancing debt are deferred and amortized over the period during which the refinancing costs are recovered in utility rates.

#### Interest Expense

The amortization of debt discount, premium, and expense, including refinancing expenses, is included in interest expense.

#### Allowance for Funds Used During Construction

Allowance for Funds Used During Construction (AFUDC) is included in the cost of utility plant and represents the cost of borrowed and equity funds used to finance construction of new utility facilities. In the Consolidated Statements of Income, the borrowed funds component of AFUDC is reported as a reduction of interest expense and the equity funds component of AFUDC is reported as other income. AFUDC was capitalized on utility plant construction at the rates of 7.5% in 1997, 6.7% in 1996, and 7.1% in 1995.

#### **Stock-based Employee Compensation**

Refer to Note 10 to the Consolidated Financial Statements for the Company's accounting policy on stock-based employee compensation.

#### Goodwill

The Company amortizes goodwill arising from business acquisitions over the shorter of the estimated useful life or 40 years.

#### **Leveraged Leases**

As of December 31, 1997, the Company's portfolio of leveraged leases, held by a nonutility subsidiary, consisted of five aircraft leased to three separate airlines. The Company's investment in leveraged leases includes the aggregate of rentals receivable (net of principal and interest on nonrecourse indebtedness) and estimated residual values of the leased equipment less unearned and deferred income (including investment tax credits). Unearned and deferred income is recognized at a level rate of return during the periods in which the net investment is positive.

#### **Funds Held By Trustee**

Funds held by trustee are stated at fair market value and generally include deposits in the Company's external nuclear decommissioning trusts and unexpended, restricted, tax-exempt bond proceeds.

# DELMARVA POWER & LIGHT COMPANY NOTES TO CONSOLIDATED FINANCIAL STATEMENTS—(Continued)

#### **Earnings Per Share**

Earnings per share has been computed in accordance with Statement of Financial Accounting Standards (SFAS) No. 128, "Earnings Per Share." Under SFAS No. 128, basic earnings per share is computed based on earnings applicable to common stock (net income less preferred dividends) divided by the weighted average number of common shares outstanding for the period. Diluted earnings per share is computed based on earnings applicable to common stock divided by the weighted average number of shares of common stock outstanding during the period after giving effect to securities considered to be dilutive common stock equivalents. The effect of dilutive common stock equivalents was not significant, consequently for 1997, 1996, and 1995, the Company's basic and diluted earnings per share were the same amounts.

#### Cash Equivalents

In the consolidated financial statements, the Company considers highly liquid marketable securities and debt instruments purchased with a maturity of three months or less to be cash equivalents.

#### 2. Supplemental Cash Flow Information

#### Cash Paid During the Year

	1997	1996	1995
	(Dol	lars in Thousa	ınds)
Interest, net of capitalized amount	\$73,211	\$67,596	\$62,660
Income taxes, net of refunds	\$53,550	\$56,582	\$66,764

#### 3. Income Taxes

The Company files a consolidated federal income tax return which includes its wholly owned subsidiaries. Income taxes are allocated to the Company's subsidiaries based upon the taxable income or loss of each subsidiary.

Deferred income tax assets and liabilities represent the tax effects of temporary differences between the financial statement and tax bases of existing assets and liabilities and are measured using presently enacted tax rates. The portion of the Company's deferred tax liability applicable to utility operations that has not been reflected in current customer rates represents income taxes recoverable through future rates and is reflected on the Consolidated Balance Sheets as "Deferred recoverable income taxes." Deferred recoverable income taxes were \$88.7 million and \$90.3 million as of December 31, 1997 and 1996, respectively.

Deferred income tax expense represents the net change during the reporting period in the net deferred tax liability and deferred recoverable income taxes.

Investment tax credits (ITC) from regulated operations are being amortized over the useful lives of the related utility plant. ITC associated with leveraged leases are being amortized over the lives of the related leases during the periods in which the net investment is positive.

#### NOTES TO CONSOLIDATED FINANCIAL STATEMENTS—(Continued)

#### **Components of Consolidated Income Tax Expense**

	1997	1996	1995
	(Dollars in Thousands)		
Federal:			
Current	\$58,737	\$40,953	\$51,780
Deferred	6,589	26,131	12,766
State:			
Current	8,810	6,729	10,284
Deferred	579	7,087	3,226
Investment tax credit adjustments, net	(2,560)	(2,560)	(2,516)
	\$72,155	\$78,340	\$75,540

#### **Reconciliation of Effective Income Tax Rate**

The amount computed by multiplying income before tax by the federal statutory rate is reconciled below to the total income tax expense.

	1997		1996		1995	
	Amount	Rate	Amount	Rate	Amount	Rate
		— (I	Oollars in Th	ousands)		
Statutory federal income tax expense	\$62,252	35%	\$68,084	35%	\$67,560	35%
Increase (decrease) due to State income taxes,						
net of federal tax benefit	6,102	4	8,980	5	8,792	5
Other, net	3,801	_2	1,276		(812)	<u>(1)</u>
Total income tax expense	\$72,155	41% ==	\$78,340	<u>40</u> %	\$75,540	39% ==

#### **Components of Deferred Income Taxes**

The tax effect of temporary differences that give rise to the Company's net deferred tax liability are shown below.

	As of Dec	ember 31,
	1997	1996
	(Dollars in	Thousands)
Deferred Tax Liabilities		
Utility plant basis differences		
Accelerated depreciation	\$300,558	\$275,230
Other	109,303	111,891
Leveraged leases	38,288	41,604
Deferred recoverable income taxes	41,061	42,556
Deferred energy costs	7,054	13,240
Other	81,482	75,332
Total deferred tax liabilities	577,746	559,853
Deferred Tax Assets		
Deferred ITC	14,815	15,902
Other	70,915	57,524
Total deferred tax assets	85,730	73,426
Total deferred taxes, net	\$492,016	\$486,427

Valuation allowances for deferred tax assets were not material as of December 31, 1997 and 1996.

#### NOTES TO CONSOLIDATED FINANCIAL STATEMENTS—(Continued)

#### 4. Mergers and Acquisitions

#### Merger with Atlantic Energy, Inc.

On August 12, 1996, the Company announced plans to merge with Atlantic Energy, Inc. (Atlantic). On March 1, 1998, the two companies consummated merger transactions (the Merger) which formed a new company named Conectiv, and merged Atlantic out of existence. Prior to the Merger, Atlantic owned Atlantic City Electric Company (ACE), an electric utility, and subsidiaries engaged in nonutility businesses. ACE serves approximately 481,000 customers in a 2,700 square mile area in southern New Jersey. For financial information about Atlantic and ACE, see the tables presented at the end of this note.

Under the Merger approval settlement agreements with the DPSC, MPSC, and VSCC, the Company will reduce retail base rates in order to share with utility customers a portion (ranging from approximately 50% to 60%) of the net cost savings expected to result from the Merger. The annualized amounts of the retail base rate decreases are as follows:

Jurisdiction	Annualized Base Rate Decrease	Effective Date
Delaware retail electric	\$7.5 million (1.5%)	March 1, 1998
Delaware retail electric	\$0.6 million (0.1%)	March 1, 1999
Delaware retail electric	\$0.4 million (0.1%)	March 1, 2000
Delaware gas	\$0.5 million (0.5%)	March 1, 1999
Maryland retail electric	\$3.5 million (1.3%)	March 1, 1998
Virginia retail electric	\$0.5 million (1.5%)	March 1, 1998

Under the Merger order of the Board of Public Utilities (BPU) in New Jersey, ACE will share approximately 75% of the estimated Merger savings with its customers through a \$15.75 million (on an annualized basis) electric rate reduction.

On June 26, 1997, the Company and Atlantic announced that enhanced retirement offers (ERO) and other employee separation programs were expected to be utilized to achieve workforce reductions concurrent with the Merger of the two companies. As of December 31, 1997, the ERO and other employee separation programs were contingent on consummation of the Merger. Employee separation costs and other Merger costs related to Delmarva will be expensed and are estimated to be approximately \$55 million to \$60 million before taxes (\$33 million to \$36 million after taxes).

Conectiv, a corporation formed to accomplish the Merger, holds the common stock of the Company and ACE and is a registered holding company under the Public Utility Holding Company Act of 1935. Each outstanding share of the Company's common stock, par value \$2.25 per share, is being exchanged for one share of Conectiv's common stock, par value \$0.01 per share. Each share of Atlantic's common stock, no par value per share, is being exchanged for 0.75 of one share of Conectiv's common stock and 0.125 of one share of Conectiv's Class A common stock, par value \$0.01 per share. Class A common stock gives holders of Atlantic common stock a proportionately greater opportunity to share in the growth prospects of, and a proportionately greater exposure to the uncertainties associated with the electric utility business of ACE. Earnings applicable to Class A common stock will be equal to 30% of the net of (1) earnings attributable to ACE's regulated electric utility business, as the business existed on August 9, 1996, less (2) \$40 million per year. Earnings applicable to Conectiv common stock will be the consolidated earnings of Conectiv less earnings applicable to Class A common stock.

The Merger is being accounted for under the purchase method of accounting, with the Company as the acquirer. The total consideration to be paid to Atlantic's common stockholders, measured by the average daily

#### NOTES TO CONSOLIDATED FINANCIAL STATEMENTS—(Continued)

closing market price of Atlantic's common stock for the three trading days immediately preceding and the three trading days immediately following the public announcement of the Merger, is \$921.0 million. The consideration paid plus estimated acquisition costs and liabilities assumed in connection with the Merger are expected to exceed the net book value of Atlantic's net assets by approximately \$200.5 million, which will be recorded as goodwill. The actual amount of goodwill recorded will be based on Atlantic's net assets as of the Merger date and, accordingly, will vary from the preceding estimate which is based on Atlantic's net assets as of December 31, 1997. The goodwill will be amortized over 40 years.

Pro forma unaudited financial information for Conectiv on a consolidated basis, giving effect to the Merger as if it had occurred on January 1, 1997, and actual reported financial information for Atlantic and ACE is presented below. The pro forma information excludes expected one-time charges related to the Merger such as the ERO and other employee separation costs. The pro forma information is not necessarily indicative of the results that would have occurred in 1997, or that will occur in the future.

#### **Summarized Income Statement Information (unaudited)**

	Year Ended December 31, 1997					997
	_	ro Forma Conectiv		Atlantic		ACE
				Thousands are amount		pt
Operating Revenues	\$2	2,525,862	\$1	,102,360	\$1	,084,890
Net Income	\$	185,923	\$	74,405	\$	85,747
Earnings Applicable to Common Stock:						
Common stock	\$	170,005	\$	74,405	\$	80,926
Class A common stock(1)	\$	15,918				
Average common shares outstanding (000)						
Common stock		100,500		52,281		
Class A common stock		6,563				
Basic and Diluted Earnings per average share outstanding of:						
Common stock	\$	1.69	\$	1.42		
Class A common stock	\$	2.43				

<sup>(1)</sup> The calculation of pro forma 1997 earnings applicable to Class A common stock is shown below.

	(Dollars in Thousands)
ACE earnings applicable to common stock	\$ 80,926
Add: Termination of employee benefit plans due to Merger	15,600
Less: Net earnings of nonutility activities specifically excluded	(3,466)
Less: Fixed amount of \$40 million per year	(40,000)
Subtotal	53,060
Percentage applicable to Class A common stock	30%
Earnings applicable to Class A common stock	\$ 15,918

#### NOTES TO CONSOLIDATED FINANCIAL STATEMENTS—(Continued)

#### **Summarized Balance Sheet Information (unaudited)**

	As of December 31, 1997				
	Pro Forma Conectiv Atlantic		ACE		
	(Dollars in Thousands except per share amounts)				
Current assets	\$ 599,747	\$ 268,022	\$ 239,751		
Noncurrent assets	5,329,687	2,455,862	2,197,004		
Total assets	\$5,929,434	\$2,723,884	\$2,436,755		
Current liabilities	\$ 774,458	\$ 342,526	\$ 181,880		
Noncurrent liabilities	3,033,099	1,472,325	1,347,892		
Preferred stock and securities	283,653	123,950	123,950		
Common shareholders' equity	1,838,224	785,083	783,033		
Total capitalization and liabilities	\$5,929,434	\$2,723,884	\$2,436,755		

#### **Acquisition of Conowingo Power Company**

On June 19, 1995, the Company acquired Conowingo Power Company (COPCO), the Maryland retail electric subsidiary of PECO Energy Company (PECO), for \$158.2 million (\$157.0 million net of cash acquired). The Company financed the acquisition with \$125.8 million of long-term debt and the balance with short-term debt. COPCO was merged into the Company and is operated as the Conowingo District. Approximately 37,500 electric retail customers were added to the Company's customer base. The acquisition was accounted for as a purchase and, accordingly, the operating results of the Conowingo District since June 19, 1995 are included in the Consolidated Statements of Income. The purchase price included \$76 million of goodwill which is being amortized on a straight-line basis over 40 years.

Assuming that the COPCO acquisition had occurred at the beginning of 1995, the Company's pro forma operating results for 1995 would not have been materially different from the operating results reported.

#### **Acquisition of Other Service Companies**

The Company's expenditures for HVAC and other service companies acquired in 1997 and 1996 were \$17.6 million and \$9.3 million (including non-cash consideration), respectively.

#### 5. Sale of Pine Grove Landfill and Waste Hauling Companies

In the fourth quarter 1997, a subsidiary of the Company sold the Pine Grove Landfill and its related waste-hauling company. The subsidiaries which were sold had a net book value of approximately \$11.3 million and reported revenues in 1997 of approximately \$12.7 million. Pre-tax proceeds received from the sale were \$34.2 million (\$33.4 million net of cash sold), resulting in a pre-tax gain of \$22.9 million (\$13.7 million after income taxes) or \$0.22 per common share.

#### 6. Commodity Hedging Activities

The Company's Energy Supply business group (currently known as Conectiv Energy Supply) engages in commodity hedging activities to minimize the risk of market fluctuations associated with the purchase and sale of energy commodities (natural gas and electricity). Some hedging activities are conducted using energy derivatives. Most of the Company's hedging activity is conducted by backing physical transactions with offsetting physical positions. Currently, commodity hedging activities using derivatives are only conducted in

#### NOTES TO CONSOLIDATED FINANCIAL STATEMENTS—(Continued)

conjunction with transactions that are not subject to price regulation. The hedging objectives include the assurance of stable and known minimum cash flows and the fixing of favorable prices and margins when they become available. Under internal guidelines, risk exposure is mitigated to acceptable risk tolerance levels.

Energy Supply utilizes futures, options and swap agreements to manage risk. Futures help manage commodity price risk by fixing purchase or sales prices. Options provide a floor or ceiling on future purchases or sales prices while allowing the Company to benefit from favorable price movements. Swaps are structured to provide the same risk protection as futures and options. Basis swaps are used to manage risk by fixing the basis differential that exists between a delivery location index and the commodity futures price.

At December 31, 1997, there were 220 open futures contracts and 30 open options contracts to purchase natural gas, representing a notional quantity of 2.5 billion cubic feet (Bcf) through October of 1999, at an average price of \$2.35 per thousand cubic feet (Mcf), and 60 open options contracts, to sell natural gas, representing a notional quantity of 0.6 Bcf through July of 1998 at an average price of \$2.38 per Mcf. At December 31, 1997, there was 1 swap contract to sell electricity, representing a notional quantity of 68,000 megawatt-hours (MWh), through August of 1998 at an average price of \$31.91 per MWh. These open contracts were entered into to hedge the gas and electric marketing activities of the Energy Supply business group through October 1999. A total of \$0.3 million of unrealized losses were deferred on the consolidated balance sheet as of December 31, 1997.

The Company is exposed to credit losses in the event of nonperformance by counterparties to its various hedging contracts. Management has evaluated and implemented policies and procedures to monitor such risk and believes that the overall business risk is minimized as a result.

#### 7. Nuclear Decommissioning

The Company records a liability for its share of the estimated cost of decommissioning the Peach Bottom and Salem nuclear reactors over the remaining lives of the plants based on amounts collected in rates charged to electric customers. For utility rate-setting purposes, the Company estimates its share of future nuclear decommissioning costs based on Nuclear Regulatory Commission (NRC) regulations concerning the minimum financial assurance amount for nuclear decommissioning. The Company is presently recovering, through electric rates in the Delaware and Virginia jurisdictions, nuclear decommissioning costs based on the current NRC minimum financial assurance amount of approximately \$130 million. In the Maryland and FERC jurisdictions, the Company is presently recovering nuclear decommissioning costs based on the 1990 NRC minimum financial assurance amount of approximately \$50 million.

The Company's accrued nuclear decommissioning liability, which is reflected in the accumulated reserve for depreciation, was \$48.8 million as of December 31, 1997. The provision reflected in depreciation expense for nuclear decommissioning was \$4.2 million in 1997, \$4.2 million in 1996, and \$3.6 million in 1995. External trust funds established by the Company for the purpose of funding nuclear decommissioning costs had an aggregate book balance of \$46.5 as of December 31, 1997. Earnings on the trust funds are recorded as an increase to the accrued nuclear decommissioning liability, which, in effect, reduces the expense recorded for nuclear decommissioning.

The ultimate cost of nuclear decommissioning for the Peach Bottom and Salem reactors may exceed the NRC minimum financial assurance amount, which is updated annually under a NRC prescribed formula.

The staff of the Securities and Exchange Commission has questioned certain of the current accounting practices of the electric utility industry, including the Company, regarding the recognition, measurement and classification of decommissioning costs for nuclear generating stations in the financial statements of electric utilities. In February 1996, the Financial Accounting Standards Board (FASB) issued the Exposure Draft,

#### NOTES TO CONSOLIDATED FINANCIAL STATEMENTS—(Continued)

"Accounting for Certain Liabilities Related to Closure or Removal of Long-Lived Assets," which proposed changes in the accounting for closure and removal costs of long-lived assets, including the recognition, measurement, and classification of decommissioning costs for nuclear generating stations. If the proposed changes were adopted: (1) annual provisions for decommissioning would increase, (2) the estimated cost for decommissioning would be recorded as a liability rather than as accumulated depreciation, and (3) trust fund income from the external decommissioning trusts would be reported as investment income rather than as a reduction of decommissioning expense. The FASB is uncertain when it will issue a final Statement or a revised Exposure Draft.

#### 8. Jointly Owned Plant

The Company's Consolidated Balance Sheets include its proportionate share of assets and liabilities related to jointly owned plant. The Company's share of operating and maintenance expenses of the jointly owned plant is included in the corresponding expenses in the Consolidated Statements of Income. The Company is responsible for providing its share of financing for the jointly owned facilities. Information with respect to the Company's share of jointly owned plant as of December 31, 1997 was as follows:

	Ownership Share	Megawatt Capability Owned	Plant in Service	Accumulated Depreciation	Construction Work in Progress
	<del></del>	(I	Oollars in Thou	isands)	
Nuclear					
Peach Bottom	7.51%	164 MW	\$133,598	\$ 83,708	\$11,487
Salem	7.41%	164 MW	237,597	105,367	10,558
Coal-Fired					
Keystone	3.70%	63 MW	20,582	8,924	112
Conemaugh	3.72%	63 MW	33,295	11,009	176
Transmission Facilities	Various		4,567	2,306	—
Other Facilities	Various		1,791	233	2,534
Total			\$431,430	\$211,547	\$24,867

#### 9. Regulatory Assets

In conformity with generally accepted accounting principles, the Company's accounting policies reflect the financial effects of rate regulation and decisions issued by regulatory commissions having jurisdiction over the Company's utility business. In accordance with the provisions of SFAS No. 71, "Accounting for the Effects of Certain Types of Regulation," the Company defers expense recognition of certain costs and records an asset, a result of the effects of rate regulation. Except for deferred energy costs, which are classified as a current asset, these "regulatory assets" are included on the Company's Consolidated Balance Sheets under "Deferred Charges and Other Assets." As of December 31, 1997, the Company had \$156.5 million of regulatory assets, which included the following: deferred energy costs—\$18.0 million; deferred debt refinancing costs—\$18.8 million; deferred recoverable income taxes—\$88.7 million (refer to Note 3, to the Consolidated Financial Statements); deferred recoverable plant costs—\$7.8 million; deferred costs for decontamination and decommissioning of United States Department of Energy gaseous diffusion enrichment facilities—\$6.3 million; deferred demand-side management costs—\$6.2 million; and other regulatory assets—\$10.7 million. The costs of these assets are either being recovered or are probable of being recovered through customer rates. Generally, the costs of these assets are recognized in operating expenses over the period the cost is recovered from customers.

Prices charged to electric utility customers have historically been a "bundled" price which includes the electricity production (supply) cost and the delivery cost (transmission and distribution). Various state regulatory

#### NOTES TO CONSOLIDATED FINANCIAL STATEMENTS—(Continued)

commissions and legislatures, as well as federal legislators, are considering or have approved changes to laws and regulations governing the pricing of electricity. These changes would generally deregulate the supply component of the price charged to a customer for electricity. Under existing plans, the transmission and distribution of electricity would continue to be regulated. Authoritative accounting guidance issued in 1997 prescribes that a utility should cease to apply SFAS No. 71 for any separable portion of the business, such as the electricity supply portion of the business no later than the date that a specific deregulation plan is finalized. Stranded costs and regulatory assets attributed to electricity supply would continue to be recognized to the extent that a transition plan provides for their recovery through cash flows from the regulated transmission and distribution business.

Proposals concerning deregulation of the electric utility industry are being considered in Delaware, Maryland, and Virginia (the states which have jurisdiction over the Company's retail electric utility business), but no deregulation plan has yet been finalized. Thus, at this time, the Company cannot predict if or when it would cease applying SFAS No. 71, and the related financial impacts of discontinuing SFAS No. 71.

#### 10. Common Stock

For information concerning issuances and redemptions of common stock during 1995-1997, please refer to the Consolidated Statements of Changes in Common Stockholders' Equity.

Through the effective date of the Company's Merger with Atlantic (March 1, 1998), the Company's Long-Term Incentive Plan (LTIP) provided long-term incentives to key employees through contingent awards of performance-based restricted stock. The restricted stock is earned over a four-year period to the extent that performance targets are satisfied. Restrictions on shares contingently granted in 1994-1996 will lapse upon the earlier of March 1, 1998 or the end of the four-year vesting period. Restrictions on shares contingently granted in 1997 do not lapse on March 1, 1998. During 1997, 1996, and 1995, the number of restricted shares contingently granted and their fair values as of grant date was as follows: 1997—110,670 shares, \$19½ per share fair value; 1996—48,750 shares, \$22¾ per share fair value; 1995—62,050 shares, \$18%4 per share fair value.

Changes in stock options granted under the LTIP are summarized below.

		1997 1996		1995		
	Number of Shares	Weighted Average Price	Number of Shares	Weighted Average Price	Number of Shares	Weighted Average Price
Beginning-of-year balance	43,950	\$20.19	46,350	\$20.16	53,050	\$20.03
Options exercised	5,450	\$17.61	2,400	\$19.69	3,900	\$17.85
Options forfeited				_	2,800	\$20.98
End-of-year balance	38,500	\$20.55	43,950	\$20.19	46,350	\$20.16
Exercisable	38,500	\$20.55	43,950	\$20.19	46,350	\$20.16

For options outstanding as of December 31, 1997, the range of exercise prices was \$17.50 to \$21.25 and the weighted average remaining contractual life was 2.8 years.

The Company recognizes compensation costs for its stock-based employee compensation plans based on the accounting prescribed by Accounting Principles Board (APB) Opinion No. 25, "Accounting for Stock Issued to Employees." Stock-based employee compensation costs charged to expense were \$2.2 million in 1997, \$0.3 million in 1996, and \$1.3 million in 1995. Pro forma net income, based on the application of SFAS No. 123, "Accounting for Stock-Based Compensation," would have changed by \$0.5 million or less in 1997, 1996, and 1995, and earnings per share would have changed by less than \$0.01 per share in each year.

#### NOTES TO CONSOLIDATED FINANCIAL STATEMENTS—(Continued)

### 11. Company Obligated Mandatorily Redeemable Preferred Securities of Subsidiary Trust Holding Solely Company Debentures

A wholly owned subsidiary trust (Delmarva Power Financing I) was established in 1996 as a financing subsidiary of the Company for the purposes of issuing common and preferred trust securities and holding 8.125% Junior Subordinated Debentures (the Debentures). The Debentures held by the trust are its only assets. The trust uses interest payments received on the Debentures it holds to make cash distributions on the trust securities.

The combination of the obligations of the Company pursuant to the Debentures, agreements to pay the expenses of the trust and the Company's guarantee of distributions with respect to trust securities, to the extent the trust has funds available therefor, constitute a full and unconditional guarantee by the Company of the obligations of the trust under the trust securities the trust has issued. The Company is the owner of all of the common securities of the trust, which constitute approximately 3% of the liquidation amount of all of the trust securities issued by the trust.

In October 1996, the trust issued \$70 million in aggregate liquidation amount of 8.125% Cumulative Trust Preferred Capital Securities (representing 2,800,000 preferred securities at \$25 per security). At the same time, \$72,165,000 in aggregate principal amount of 8.125% Junior Subordinated Debentures, Series I, due 2036 were issued to the trust. For consolidated financial reporting purposes, the Debentures are eliminated in consolidation against the trust's investment in the Debentures. The preferred trust securities are subject to mandatory redemption upon payment of the Debentures at maturity or upon redemption. The Debentures are subject to redemption, in whole or in part at the option of the Company, at 100% of their principal amount plus accrued interest, after an initial period during which they may not be redeemed and at any time upon the occurrence of certain events.

In October 1996, the Company used part of the proceeds received from the trust to purchase and retire \$32,087,500 of its \$25 par value, 7.75% series preferred stock, and \$31,295,200 of various series of its \$100 par value preferred stock which had an average dividend rate of 5.68%. In December 1996, the Company used the balance of the proceeds and cash from short-term debt to fund the redemption of its entire 7.52% preferred stock series which had a total par value of \$15,000,000.

#### NOTES TO CONSOLIDATED FINANCIAL STATEMENTS—(Continued)

#### 12. Cumulative Preferred Stock

The Company has \$1, \$25, and \$100 par value per share preferred stock for which 10,000,000; 3,000,000; and 1,800,000 shares are authorized, respectively. No shares of the \$1 par value per share preferred stock are outstanding. Shares outstanding for each series of the \$25 and \$100 par value per share preferred stock are listed below. Redemptions of preferred stock in 1996 are discussed in Note 11 to the Consolidated Financial Statements.

		Shares Outstanding		Amount (Dollars in Thousands)	
Series	Current Redemption Price	1997	1996	1997	1996
\$25 per share par value 7¾%	(1)	316,500	316,500	\$ 7,913	\$ 7,913
\$100 per share par value					
3.70%-5%	\$103.00-\$105.00	181,698	181,698	18,170	18,170
63/4%	(2)	35,000	35,000	3,500	3,500
Adjustable rate(3)	\$ 100	151,200	151,200	15,120	15,120
Auction rate(4)	\$ 100	450,000	450,000	45,000	45,000
				\$89,703	\$89,703

- (1) Redeemable beginning September 30, 2002, at \$25 per share.
- (2) Redeemable beginning November 1, 2003, at \$100 per share.
- (3) Average rates were 5.5% during 1997 and 1996.
- (4) Average rates were 4.1% during 1997 and 1996.

#### 13. Debt

Substantially all utility plant of the Company is subject to the lien of the Mortgage and Deed of Trust collateralizing the Company's First Mortgage Bonds.

As of December 31, 1997, the Company had \$200 million of bank lines of credit available for borrowing except for amounts supporting outstanding short-term debt. Two separate revolving credit facilities aggregating to \$500 million have been arranged for Conectiv effective on March 1, 1998. The Conectiv credit facilities are comprised of a \$300 million credit facility which expires five years after becoming effective and a \$200 million credit facilities will replace the Company's and Atlantic's credit lines and certain other short-term credit facilities which existed as of December 31, 1997.

The weighted average interest rates on short-term debt outstanding as of December 31, 1997 and 1996 were 6.6% and 5.6%, respectively.

Maturities of long-term debt and sinking fund requirements during the next five years are as follows: 1998—\$33.3 million; 1999—\$35.7 million; 2000—\$2.7 million; 2001—\$3.6 million; 2002—\$49.2 million.

In February 1997, the Company issued \$124.2 million of unsecured Medium-Term Notes with maturities of 10 to 30 years and interest rates of 7.06% to 7.72%. The proceeds were used to refinance short-term debt. On the consolidated balance sheet as of December 31, 1996, \$77.0 million of short-term debt was reclassified to long-term debt in order to recognize the amount of short-term debt which had been refinanced with Medium-Term Notes.

# DELMARVA POWER & LIGHT COMPANY NOTES TO CONSOLIDATED FINANCIAL STATEMENTS—(Continued)

In September 1997, the Company redeemed \$25 million of 63/8% First Mortgage Bonds at maturity through the issuance of short-term debt.

In October 1997, the Company initiated a public offering of up to \$75 million of unsecured Medium-Term Notes. Through December 31, 1997, the Company had issued \$42 million of unsecured Medium-Term Notes with maturities of 5 to 9 years and interest rates of 6.6% to 6.8%. The proceeds were used to refinance short-term debt

In January 1998, the Company issued \$33.0 million of 6.81% unsecured Medium-Term Notes which mature in 20 years. The Company used \$25.4 million of the proceeds to refinance short-term debt. In recognition of this refinancing \$25.4 million of short-term debt has been reclassified to long-term debt on the consolidated balance sheet as of December 31, 1997.

#### NOTES TO CONSOLIDATED FINANCIAL STATEMENTS—(Continued)

Long-term debt outstanding as of December 31, 1997 and 1996 is presented below:

Long-term debt outstanding as of December	Interest Rates	Due Due	1997	1996
		(Dollars in Thou	sands)	
First Mortgage Bonds	6%%	1997	\$ —	\$ 25,000
	6.95%	2002	30,000	30,000
	6.40%	2003	90,000	90,000
	7.30%-8.15%	2014-2015	81,000	81,000
	5.90%-8.50%	2018-2022	208,200	208,200
	7.71%	2025	100,000	100,000
	6.05%	2032	15,000	15,000
Amortizing First Mortgage Bonds	6.95%	1998-2008	25,103	25,800
Total First Mortgage Bonds			549,303	575,000
Other Bonds	7.15%-7.50%	2011-2017	54,500	54,500
Pollution Control Notes:				
Series 1973	5.75%	1998	6,000	6,125
Series 1976	7.125%-7.25%	1998-2006	2,900	3,000
Medium-Term Notes:	5.69%	1998	25,000	25,000
	7.50%	1999	30,000	30,000
	6.59%-9.29%	2002	16,000	4,000
	8.30%	2004	35,000	35,000
	6.84%	2005	10,000	
	6.75%	2006	20,000	
	7.06%-8.125%	2007	91,500	81,000
	7.54%-7.62%	2017	40,700	10,000
	6.81%	2018	25,430	
	7.61%-9.95%	2019-2021	73,000	67,000
	7.72%	2027	30,000	30,000
Other Obligations:	6.00%-9.50%	1998-2002	232	1,502
	8.00%	1999(1)	3,660	3,970
	9.65%	2002(2)	5,354	6,184
Unamortized premium and discount, net			(1,589)	(572)
Current maturities of long-term debt			(33,318)	(27,676)
Total long-term debt			983,672	904,033
Variable Rate Demand Bonds (3)			71,500	85,000
Total long-term debt and Variable Rate				
Demand Bonds			<u>\$1,055,172</u>	\$989,033

<sup>(1)</sup> Repaid through monthly payments of principal and interest using a 15-year principal amortization, with the unpaid balance due in September 1999.

(2) Repaid through monthly payments of principal and interest over 15 years ending November 2002.

<sup>(3)</sup> The Company's debt obligations included Variable Rate Demand Bonds (VRDB) in the amounts of \$71.5 million as of December 31, 1997 and \$85.0 million as of December 31, 1996. The VRDB are classified as current liabilities because the VRDB are due on demand by the bondholder. However, bonds submitted to the Company for purchase are remarketed by a remarketing agent on a best efforts basis. The Company expects that bonds submitted for purchase will continue to be remarketed successfully due to the Company's credit worthiness and the bonds' interest rates being set at market. The Company also may utilize one of the fixed rate/fixed term conversion options of the bonds. Thus, the Company considers the VRDB to be a source of long-term financing. The \$71.5 million balance of VRDB outstanding as of December 31, 1997, matures in 2017 (\$26 million), 2028 (\$15.5 million), and 2029 (\$30 million). Average annual interest rates on the VRDB were 3.8% in 1997 and 3.6% in 1996.

#### 14. Fair Value of Financial Instruments

The year-end fair values of certain financial instruments are listed below. The fair values were based on quoted market prices of the Company's securities or securities with similar characteristics.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS—(Continued)

	1997		1996		
	Carrying Amount	Fair Value	Carrying Amount	Fair Value	
·		(Dollars in T	'housands)		
Funds held by trustee	\$ 48,086	\$ 48,086	\$ 38,923	\$ 38,923	
Company Obligated Mandatorily Redeemable Preferred					
Securities of Subsidiary Trust Holding Solely Company					
Debentures	\$ 70,000	\$ 72,464	\$ 70,000	\$ 71,064	
Long-Term Debt	\$983,672	\$1,053,810	\$904,033	\$944,670	

#### 15. Commitments

The Company's expected capital and acquisition expenditures are estimated to be approximately \$187 million in 1998.

The Company has a 26-year agreement with Star Enterprise effective through May 2018, to purchase 48 MW of capacity supplied by the Delaware City Power Plant. By mutual agreement, the capacity portion of the contract has been suspended from October 1, 1996 until June 1, 2000. In conjunction with the COPCO acquisition, the Company agreed to purchase capacity and energy from PECO effective June 19, 1995, through May 31, 2006. The base amount of the capacity purchase, which is subject to certain possible adjustments, started at 205 MW, is currently 212 MW, and increases annually to 279 MW in 2006. The Company also has a contract with Electric Clearinghouse to purchase 100 MW of energy from January 1, 1998 to December 31, 2005. Under the terms of these agreements, the Company's expected commitments for capacity and energy charges are as follows: 1998—\$79.5 million; 1999—\$87.4 million; 2000—\$95.7 million; 2001—\$99.2 million; 2002—\$103.1 million; after 2002—\$410.3 million; total—\$875.2 million.

The Company's share of nuclear fuel at Peach Bottom and Salem is financed through a nuclear fuel energy contract, which is accounted for as a capital lease. Payments under the contract are based on the quantity of nuclear fuel burned by the plants. The Company's obligation under the contract is generally the net book value of the nuclear fuel financed, which was \$31.0 million as of December 31, 1997.

The Company leases an 11.9% interest in the Merrill Creek Reservoir. The lease is considered an operating lease and payments over the remaining lease term, which ends in 2032, are \$150.5 million in aggregate. The Company also has long-term leases for certain other facilities and equipment. Minimum commitments as of December 31, 1997 under the Merrill Creek Reservoir lease and all other noncancelable lease agreements (excluding payments under the nuclear fuel energy contract which cannot be reasonably estimated) are as follows: 1998—\$6.7 million; 1999—\$6.6 million; 2000—\$5.4 million; 2001—\$5.3 million; 2002—\$4.6 million; after 2002—\$133.9 million; total—\$162.5 million. Approximately 93% of the minimum lease commitments shown above are payments due under the Merrill Creek Reservoir lease.

#### NOTES TO CONSOLIDATED FINANCIAL STATEMENTS—(Continued)

#### **Rentals Charged To Operating Expenses**

The following amounts were charged to operating expenses for rental payments under both capital and operating leases.

	1997	1996	1995	
	(Do	(Dollars in Thousands)		
Interest on capital leases	\$ 1,548	\$ 1,628	\$ 1,773	
Amortization of capital leases	6,499	5,653	8,044	
Operating leases	11,590	13,795	13,619	
	\$19,637	\$21,076	\$23,436	

#### 16. Pension Plan

The Company currently has a defined benefit pension plan covering all regular employees. The benefits are based on years of service and the employee's compensation. The Company's funding policy is to contribute each year the net periodic pension cost for that year; however, contributions have not been necessary during 1995-1997 due to the pension expense credit and the plans' funding status.

Based on fair values as of December 31, 1997, pension plan assets were comprised of the following: publicly traded equity securities (\$466.5 million or 60%), U.S. government obligations (\$121.5 million or 16%), and primarily investment grade corporate and other fixed income obligations (\$183.3 million or 24%).

The following schedules show the funded status of the plan, the components of pension cost, and assumptions.

#### Reconciliation of Funded Status of the Plan

	As of December 31,		
	1997	1996	
	(Dollars in	Thousands)	
Accumulated benefit obligation			
Vested	\$ 365,698	\$ 330,639	
Nonvested	36,015	24,869	
	401,713	355,508	
Effect of estimated future compensation increases	113,877	95,132	
Projected benefit obligation	515,590	450,640	
Plan assets at fair value	771,257	676,189	
Excess of plan assets over projected benefit obligation	255,667	225,549	
Unrecognized prior service cost	26,945	28,980	
Unrecognized net gain	(205,732)	(196,496)	
Unrecognized net transition asset	(23,199)	(26,513)	
Prepaid pension cost	\$ 53,681	\$ 31,520	

#### NOTES TO CONSOLIDATED FINANCIAL STATEMENTS—(Continued)

Components of Net Pension Cost			
	1997	1996	1995
	(Dollars in Thousands)		
Service cost-benefits earned during period	\$ 12,779	\$ 13,172	\$ 9,719
Interest cost on projected benefit obligation	34,173	32,531	30,654
Actual return on plan assets	(115,982)	(82,488)	(135,850)
Net amortization and deferral	46,869	22,164	83,981
Net pension cost	\$ (22,161)	\$ (14,621)	\$ (11,496)
Assumptions			
	1997	1996	1995
Discount rates used to determine projected benefit obligation as of			
December 31	7.00%	7.50%	7.00%
Rates of increase in compensation levels	5.00%	5.00%	5.00%
Expected long-term rates of return on assets	9.00%	9.00%	8.75%

The Company maintains a 401(k) savings plan for its employees. The plan provides for employee contributions up to 15% of pay and for \$0.50 in matching contributions by the Company for each dollar contributed up to 5% of employee pay. The Company's matching contributions charged to expense were \$3.0 million in 1997, \$2.4 million in 1996, and \$2.3 million in 1995.

#### 17. Postretirement Benefits Other Than Pensions

The Company provides health-care and life insurance benefits to its retired employees and substantially all of the Company's employees may become eligible for these benefits upon retirement. The Company's policy is to fund its obligation to the extent that costs are reflected in customer rates, including amounts which are capitalized. Based on fair values as of December 31, 1997, the plan's assets consisted of \$35.7 million (73%) of equity securities, including mutual funds and directly owned publicly traded securities, and \$12.9 million (27%) of intermediate term investment grade bond mutual funds.

The following schedules show the funded status of the plan, the components of the cost of postretirement benefits other than pensions, and assumptions.

#### Reconciliation of Funded Status of the Plan

	As of Dece	ember 31,
	1997	1996
	(Dollars in T	Thousands)
Accumulated postretirement benefit obligation (APBO)		
Active employees fully eligible for benefits	\$ 6,361	\$ 4,568
Other active employees	26,365	23,900
Current retirees	47,774	45,373
	80,500	73,841
Plan assets at fair value	48,591	36,075
APBO in excess of plan assets	(31,909)	(37,766)
Unrecognized prior service cost	317	370
Unrecognized net gain	(18,238)	(16,855)
Unrecognized transition obligation	54,259	57,876
Prepaid postretirement benefit cost	\$ 4,429	\$ 3,625
	<del></del>	

#### NOTES TO CONSOLIDATED FINANCIAL STATEMENTS—(Continued)

1007

9.00%

7.50%

1004

9.00%

8.00%

1005

8.75%

10.50%

#### **Annual Cost of Postretirement Benefits Other than Pensions**

Expected long-term rates of return on assets.....

	1997	1990	1995
	(Dollars in Thousands) \$ 2 393		
Service cost-benefits earned during period	\$ 2,393	\$ 2,512	\$ 2,152
Interest cost on projected benefit obligation	5,547	5,213	6,601
Actual return on plan assets	(9,108)	(4,241)	(1,008)
Amortization of the unrecognized transition obligation	3,617	3,617	3,617
Other, net	5,869	2,072	149
Net postretirement benefit cost	\$ 8,318	\$ 9,173	\$ 11,511 ————
Assumptions			***
	1997	1996	1995
Discount rates used to determine APBO as of December 31	7.00%	7.50%	7.00%
Rates of increase in compensation levels	5.00%	5.00%	5.00%

The health-care cost trend rate, or the expected rate of increase in health-care costs, is assumed to decrease to 7.0% in 1998 and gradually decrease to 5.4% by 2002. Increasing the health-care cost trend rates of future years by one percentage point would increase the accumulated postretirement benefit obligation by \$5.1 million and would increase annual aggregate service and interest costs by \$0.5 million.

#### 18. Salem Nuclear Generating Station

The Company owns 7.41% of the Salem Nuclear Generating Station (Salem), which consists of two pressurized water nuclear reactors operated by Public Service Electric & Gas Company (PSE&G). Salem Units 1 and 2 were removed from operation by PSE&G in the second quarter of 1995 due to operational problems, and maintenance and safety concerns. After receiving NRC authorization, PSE&G returned Unit 2 to service on August 30, 1997. Due to degradation of a significant number of tubes in the Unit 1 steam generators, PSE&G replaced the Unit 1 steam generators. The Company has been informed by PSE&G that the NRC's Readiness Assessment Team has concluded that Unit 1 is ready to return to operation. PSE&G expects Unit 1 will return to service in the second quarter of 1998, subject to final NRC approval.

In May 1997, the Company settled its lawsuit against PSE&G concerning Salem operations. Under the settlement's primary provision, PSE&G paid the Company \$12 million in settlement of all claims related to the lawsuit. In August 1997, the DPSC approved a settlement regarding the ratemaking treatment of the PSE&G settlement payment and the replacement power costs attributable to the Salem outages. The DPSC settlement provided for recovery of approximately one-half of the replacement power costs from electric customers and retention of two-thirds of the PSE&G settlement payment by the Company's stockholders. Based on expected similar ratemaking treatment in other regulatory jurisdictions and the terms of these settlements, the Company charged \$3.1 million, net of the stockholder portion of the PSE&G settlement payment, to fuel expenses in 1997. In 1996 and 1995, approximately \$10.1 million and \$4.1 million, respectively, were charged to fuel expenses for replacement power costs and capacity deficiency charges owed to the Pennsylvania-New Jersey-Maryland (PJM) Interconnection. (Utilities which are parties to the PJM Interconnection agreement are required to pay capacity deficiency charges if capacity levels are lower than the level committed to by the PJM utility.) The aforementioned fuel-related expenses decreased earnings for 1997, 1996, and 1995 because these amounts were not expected to be recovered through customers' fuel rates. The Company also estimates that operation and maintenance costs were higher than normal by \$4 million, \$9 million, and \$5 million in 1997, 1996, and 1995, respectively, because of the Salem outages.

#### NOTES TO CONSOLIDATED FINANCIAL STATEMENTS—(Continued)

As previously reported, on February 27, 1996, the co-owners of Salem, including the Company, filed a complaint in the United States District Court for New Jersey against Westinghouse Electric Corporation (Westinghouse), the designer and manufacturer of the Salem steam generators. The complaint, which seeks to recover from Westinghouse the costs associated with and resulting from the cracks discovered in Salem's steam generators and with replacing such steam generators, alleges violations of federal and New Jersey Racketeer Influenced and Corrupt Organizations Acts, fraud, negligent misrepresentation and breach of contract. The estimated replacement cost of such generators is between \$150 million and \$170 million. On October 1, 1997, Westinghouse filed a motion for summary judgment. The parties argued the summary judgment motion and a decision on the motion is expected after March 1, 1998. No trial date has been set. The Company cannot predict the outcome of this lawsuit.

#### 19. Contingencies

#### **Environmental Matters**

The Company is subject to regulation with respect to the environmental effects of its operations, including air and water quality control, solid and hazardous waste disposal, and limitation on land use by various federal, regional, state, and local authorities. The disposal of Company-generated hazardous substances can result in costs to clean up facilities found to be contaminated due to past disposal practices. Federal and state statutes authorize governmental agencies to compel responsible parties to clean up certain abandoned or uncontrolled hazardous waste sites. The Company is currently a potentially responsible party (PRP) at three federal superfund sites and is alleged to be a third-party contributor at three other federal superfund sites. The Company also has two former coal gasification sites in Delaware and one former coal gasification site in Maryland, each of which is a state superfund site. The Company's current liabilities included \$2 million as of December 31, 1997 and 1996, respectively, for clean-up and other potential costs related to the federal and state superfund sites. The Company does not expect such future costs to have a material effect on the Company's financial position or results of operations.

#### **Nuclear Insurance**

In the event of an incident at any commercial nuclear power plant in the United States, the Company could be assessed for a portion of any third-party claims associated with the incident. Under the provisions of the Price Anderson Act, if third-party claims relating to such an incident exceed \$200 million (the amount of primary insurance), the Company could be assessed up to \$23.7 million for such third-party claims. In addition, Congress could impose a revenue-raising measure on the nuclear industry to pay such claims.

The co-owners of Peach Bottom and Salem maintain property insurance coverage in the aggregate amount of \$2.8 billion for each unit for loss or damage to the units, including coverage for decontamination expense and premature decommissioning. The Company is self-insured, to the extent of its ownership interest, for its share of property losses in excess of insurance coverages. Under the terms of the various insurance agreements, the Company could be assessed up to \$3.2 million in any policy year for losses incurred at nuclear plants insured by the insurance companies.

The Company is a member of an industry mutual insurance company, which provides replacement power cost coverage in the event of a major accidental outage at a nuclear power plant. The premium for this coverage is subject to retrospective assessment for adverse loss experience. The Company's present maximum share of any assessment is \$1.3 million per year.

#### NOTES TO CONSOLIDATED FINANCIAL STATEMENTS—(Continued)

#### 20. Nonutility Subsidiaries

The following presents summarized financial information about the Company's nonutility wholly owned subsidiaries. Common general and administrative costs are allocated to the Company's nonutility subsidiaries on the basis of cost causative factors. The Company's management believes the cost allocations are reasonable.

Excluding non-regulated energy sales conducted by operating divisions of the Company, as of December 31, 1997, the following three subsidiaries conducted substantially all of the Company's nonutility business: Conectiv Services, Inc., which provides HVAC sales, installation and services; Conectiv Communications, Inc., which provides local and long-distance phone service; and Delmarva Capital Investments, Inc. (DCI), which is involved in power plant operating services, real estate activities, and leveraged equipment leases. Delmarva Capital Investments, Inc. sold its landfill and waste-hauling operations in 1997 as discussed in Note 5 to the Consolidated Financial Statements.

	1997		As of December 31, 1997	
	Operating Revenues	Net Income/(loss)	Total Assets	Stockholders Equity
Conectiv Services, Inc.	\$62,755	\$ (6,330)	\$53,208	\$41,529
Conectiv Communications, Inc.	\$ 1,670	\$ (5,671)	\$46,486	\$37,843
Delmarva Capital Investments, Inc	\$49,557	\$21,481	\$76,469	\$14,501

DCI's net income was \$6.3 million in 1996 and \$4.1 million in 1995. DCI's total assets were \$101.1 million and \$117.1 million at December 31, 1996 and 1995, respectively. Conectiv Services, Inc. and Conectiv Communications, Inc. started operations in late 1996.

#### 21. Segment Information

In 1997, the FASB issued SFAS No. 131, "Disclosure About Segments of an Enterprise and Related Information." SFAS No. 131 will supersede SFAS No. 14, "Financial Reporting for Segments of a Business Enterprise," and become effective for the Company's annual financial statements in 1998. Under SFAS No. 131, operating segments will be based on the manner in which management operates the business. The Company expects that its operating segments will be Conectiv Energy Delivery, Conectiv Energy Supply, and Conectiv Enterprises, as described in Management's Discussion and Analysis of Financial Condition and Results of Operations. In brief, the businesses of these operating segments are as follows: Conectiv Energy Supply—produces and purchases energy, and sells bulk energy in competitive markets; Conectiv Energy Delivery—delivers energy to customers at regulated prices over transmission and distribution systems; Conectiv Enterprises—sells retail energy, HVAC services, local and long distance telephone service, and other services in competitive markets.

The operating segments presented below are based on the criteria of SFAS No. 14. For a description of the Electric, Gas, and Other Services' businesses, refer to Note 1 to the Consolidated Financial Statements. Under SFAS No. 131, the energy and delivery businesses embedded within both the Electric and Gas businesses will be unbundled and reported under Conectiv Energy Supply and Conectiv Energy Delivery, respectively. Unregulated retail electric and gas sales will be reported within Conectiv Enterprises. The businesses in Other Services will primarily be included in Conectiv Enterprises.

#### NOTES TO CONSOLIDATED FINANCIAL STATEMENTS—(Continued)

	1997	1996	1995
	(Dol	ds)	
Operating Revenues			
Electric—service territory	\$ 953,356	\$ 911,620	\$ 857,633
Electric—interchange deliveries	36,430	75,301	47,271
Electric—off-system merchant	102,358		
Total electric	1,092,144	986,921	904,904
Gas—service territory	117,190	109,658	95,441
Gas—off-system merchant	86,867	4,626	
Total gas	204,057	114,284	95,441
Other services	127,301	74,370	55,380
Total	\$1,423,502	\$1,175,575	\$1,055,725
Operating Income			
Electric	\$ 223,164	\$ 231,144	\$ 233,430
Gas	20,801	24,092	18,537
Other services	(9,536)	2,064	2,458
Total	\$ 234,429	\$ 257,300	\$ 254,425
Depreciation Expense			
Electric	\$ 119,877	\$ 115,448	\$ 105,780
Gas	8,795	7,726	7,242
Other services	7,668	5,397	6,371
Total	\$ 136,340	\$ 128,571	\$ 119,393
Capital Expenditures			
Electric	\$ 113,922	\$ 137,886	\$ 120,535
Gas	15,310	20,874	17,145
Other services	43,776	10,252	5,153
Total	\$ 173,008	\$ 169,012	\$ 142,833
Identifiable assets, net			
Electric	\$2,537,796	\$2,490,212	\$2,493,797
Gas	250,596	217,586	189,339
Other Services	161,432	135,482	119,098
Unallocated	65,657	88,575	<u>64,451</u>
Total	\$3,015,481	\$2,931,855	<u>\$2,866,685</u>

# DELMARVA POWER & LIGHT COMPANY NOTES TO CONSOLIDATED FINANCIAL STATEMENTS—(Continued)

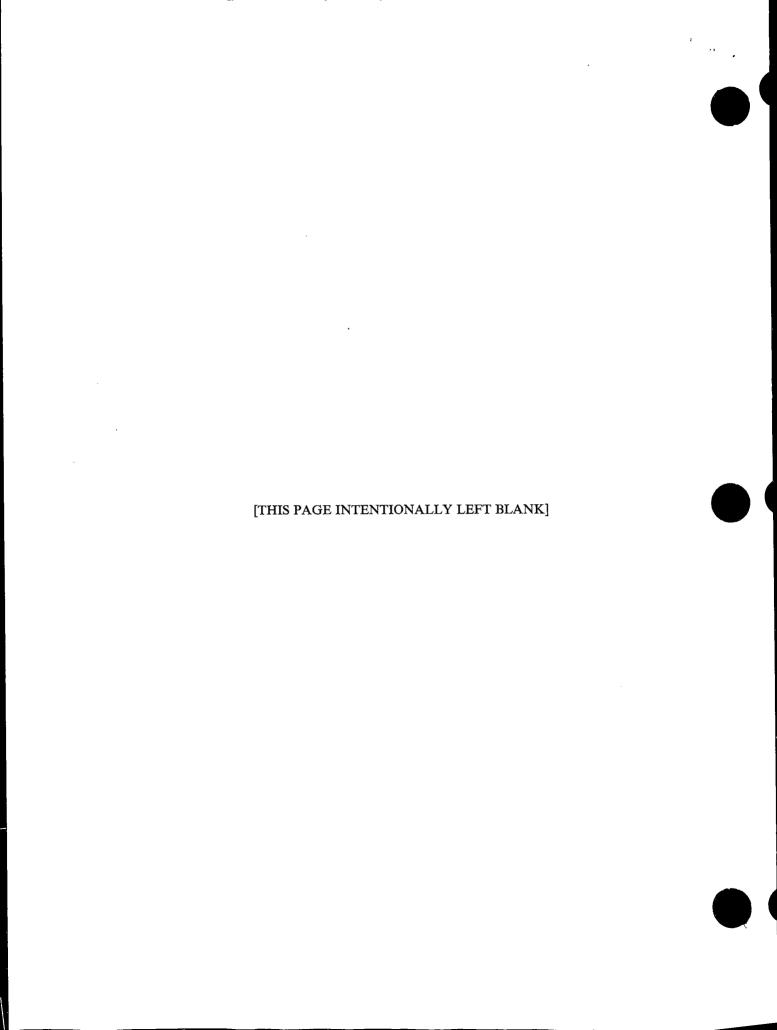
#### 22. Quarterly Financial Information (Unaudited)

The quarterly data presented below reflect all adjustments necessary in the opinion of the Company for a fair presentation of the interim results. Quarterly data normally vary seasonally because of temperature variations, differences between summer and winter rates, the timing of rate orders, and the scheduled downtime and maintenance of electric generating units.

As discussed in Note 5 to the Consolidated Financial Statements, in the fourth quarter of 1997, net income was increased by \$13.7 million (\$0.22 per average common share) due to the sale of the Pine Grove Landfill and its related waste-hauling company.

Quarter Ended	Operating Revenue	Operating Income (Dollars in	Net Income Thousands)	Applicable to Common Stock	Average Shares Outstanding (In Thousands)	Earnings per Average Share
1997		<b>(</b>			,,	
March 31	\$ 346,079	\$ 63,150	\$ 25,793	\$ 24,578	60,856	\$0.40
June 30	310,968	51,376	17,997	16,913	61,177	0.28
September 30	400,502	85,509	39,411	38,319	61,247	0.63
December 31	365,953	34,394	22,508	21,408	61,207	0.35
	\$1,423,502	\$234,429	\$105,709	\$101,218	61,122	\$1.66
1996						
March 31	\$ 308,619	\$ 75,620	\$ 35,143	\$ 32,703	60,759	\$0.54
June 30	267,783	52,316	22,325	19,902	60,703	0.33
September 30	308,340	77,536	37,035	34,605	60,667	0.57
December 31	290,833	51,828	21,684	20,041	60,665	0.33
	\$1,175,575	\$257,300	\$116,187	<u>\$107,251</u>	60,698	\$1.77

Item 9. Changes in and Disagreements with Accountants on Accounting and Financial Disclosure None.



#### PART III

#### Item 10. Directors and Executive Officers of the Registrant

#### **Directors**

The following were the Directors of the Company on February 28, 1998, prior to consummation of the Merger:

#### Class I Directors with Terms Expiring in 2000—

- **R. Franklin Balotti,** age 55. Director since 1995. Member of the law firm of Richards Layton & Finger, Wilmington, Delaware. Mr. Balotti is a past President of the Delaware Bar Association and serves as a member of the Board of Overseers of Widener University School of Law.
- **Michael B. Emery**, age 59. Director since 1994. Retired, Former Senior Vice President of E.I. duPont deNemours & Company (a diversified chemical, energy, and specialty products company), Wilmington, Delaware. Mr. Emery serves as Chairperson of the Development Council of Delaware Technical and Community College.
- **Sarah I. Gore,** age 62. Director since 1990. Human Resources Associate, W. L. Gore & Associates, Inc. (a high technology manufacturing company), Newark, Delaware. Member of the Delaware Advisory Board of CoreStates Bank, Wilmington, Delaware. Mrs. Gore and her family created the I Have a Dream Foundation of Delaware for which she serves as a director.

#### Class II Directors with Terms Expiring in 1998—

- **Howard E. Cosgrove,** age 54. Director since 1986. Chairman, President and Chief Executive Officer of the Company. Mr. Cosgrove also is a director of the Federal Reserve Bank of Philadelphia and is a Trustee of The University of Delaware.
- Audrey K. Doberstein, age 65. Director since 1992. President of Wilmington College, New Castle, Delaware. Director of Mellon Bank Delaware (N.A.), Wilmington, Delaware. Dr. Doberstein also serves as a member of the Board of Directors of Blue Cross/Blue Shield of Delaware.
- James C. Johnson, age 62. Director since 1992. Retired, Former President and Chief Executive Officer of Loyola Federal Savings Bank, Baltimore, Maryland. Mr. Johnson is a member of the Board of Directors of the Chesapeake Bay Trust.
- Weston E. Nellius, age 61. Director since 1995. President, Nellius Management Associates, Inc. (an information technology, financial, management and government relations consulting firm), Dover, Delaware. Director of Nations Bank of Delaware (N.A.), Dover, Delaware. Mr. Nellius also serves as a member of the Board of Directors of The Delaware Family Foundation and the Board of the Delaware Region of the National Conference of Christians and Jews.

#### Class III Directors with Terms Expiring in 1999—

- Michael G. Abercrombie, age 58. Director since 1993. President of Cato, Inc. (a petroleum distributorship), Salisbury, Maryland. Mr. Abercrombie is a past President of The Community Foundation of the Eastern Shore and is a past Chairman of the Greater Salisbury Committee.
- Robert D. Burris, age 53. Director since 1993. President of Burris Foods, Inc. (a refrigerated food distribution company), Milford, Delaware. Mr. Burris also is a director of the Federal Reserve Bank of Philadelphia and is a member of the Board of BayHealth, Inc.

#### **Executives**

Information about the executive officers of the registrant is included under Item 1.

#### Item 11. Executive Compensation

The summary compensation table below (along with important explanatory notes on the next page) provides information about salary and other compensation. Following the summary compensation table are tables about long-term incentive plan awards and pension benefits, a performance graph that compares the Company's common stockholder return to both the S&P 500 Index and the Dow Jones Electric Utilities Index, and a report by the Compensation Committee about executive compensation.

#### SUMMARY COMPENSATION TABLE

						Long Term Compensation			
			Annu	al Compens	ation	Aw	ards	Payouts	
Name an	d Principal Position	Year	Salary(\$)	Bonus(\$)	Other Annual Comp- ensation \$	Restricted Stock Award(s) \$(1)	Securities Underlying Options (#)	LTIP Payouts (\$)	All Other Comp- ensation (\$)(2)
H. E. Cosgrove	Chairman of the Board,	1997	400,000	0	0	0	0	0	18,981
	President and Chief	1996	400,000	0	0	0	0	0	18,115
	Executive Officer	1995	345,000	73,500	0	0	0	0	19,498
T. S. Shaw	Executive Vice President	1997	219,249	27,100	0	0	0	0	6,563
		1996	180,000	52,300	0	0	0	0	6,333
		1995	165,000	34,400	0	0 .	0	0	8,179
B. S. Graham	Senior Vice President and	1997	184,000	27,100	0	. 0	0	0	3,390
	Chief Financial Officer	1996	180,000	92,300	0	0	0	0	5,529
		1995	165,000	33,500	0	0	0	0	6,793
J. W. Ford (3)	Senior Vice President	1997	184,000	23,400	0	0	0	0	3,960
		1996	180,000	32,300	0	0	0	0	3,767
		1995	125,461	32,500	0	0	0	0	145
R. E. Klesius	Senior Vice President	1997	168,000	24,700	0	0	0	0	4,792
		1996	165,000	24,600	0	0	0	0	5,994
	•	1995	157,000	31,100	0	0	0	0	7,978

<sup>#</sup> Number of units \$-Dollar amounts

<sup>(1)</sup> Dividends on shares of performance-based restricted stock are accrued at the same rate as that paid to all holders of Common Stock. Restricted stock awards are reported in the Long-Term Incentive Plan Table on page III-4. As of December 31, 1997: Mr. Cosgrove held 62,750 shares of restricted stock with a value of \$1,275,606.25 (6,070, 11,570, 9,590, and 35,520 shares with a grant-date market price of \$22.00, \$19.50, \$22.875, and \$19.625 per share respectively); Mr. Shaw held 14,810 shares of restricted stock with a value of \$301,878.75 (1,350, 2,870, 2,580, and 8,010 shares with a grant-date market price of \$22.00, \$19.50, \$22.875, and \$19.625 per share respectively); Mrs. Graham held 14,530 shares of restricted stock with a value of \$295,718.75 (1,070, 2,870, 2,580, and 8,010 with a grant-date market price of \$22.00, \$19.50, \$22.875, and \$19.625 respectively); Mr. Ford held 13,460 shares of restricted stock with a value of \$272,178.75 (2,870, 2,580 and 8,010 shares with a grant-date market price of \$19.50, \$22.785, and \$19.625 per share respectively); and Mr. Klesius held 14,070 shares of restricted stock with a value of \$287,356.25 (1,350, 2,870, 2,580, and 7,270 shares with a grant-date market price of \$22.00, \$19.50, \$22.875, and \$19.625 per share respectively). During 1997, all the shares granted in 1993 were forfeited because the Company's Total Stockholder Return was 65th out of 87 companies in its Peer Group over the four-year performance period.

<sup>(2)</sup> The amounts of All Other Compensation for each of the named executive officers for fiscal year 1997 include the following: for Mr. Cosgrove, \$2,083 in Company matching contributions to the Company's Savings & Thrift Plan, and \$16,688 in Company matching contributions under the Company's Deferred Compensation Plan Thrift Fund; for Mr. Shaw, \$2,458 in Company matching contributions to the Company's Savings & Thrift Plan, and \$3,895 in Company matching contributions under the Company's Deferred Compensation Plan Thrift Fund; for Mrs. Graham, \$2,483 in Company matching contributions to the Company's Savings & Thrift Plan, and \$697 in Company matching contributions under the Company's Deferred Compensation Plan Thrift Fund; for Mr. Ford, \$3,750 in Company matching contributions to the Company's Savings & Thrift Plan, and \$2,138 in Company matching contributions under the Company's Deferred Compensation Plan Thrift Fund. In addition, the amounts of All Other Compensation for each of the five named executive officers includes \$210 in term life insurance premiums paid by the Company on such officer's behalf (which insurance is provided on an equal basis to all employees of the Company).

<sup>(3)</sup> Mr. Ford joined the Company on March 13, 1995.

#### Option Exercises During 1997 and Year-End Option Values

The following table provides information related to options held by the named executive officers at fiscal year-end 1997. The Board of Directors, at its January 1993 meeting, approved an amendment to the Company's Long-Term Incentive Plan eliminating awards of Common Stock options and dividend rights effective fiscal year 1993. The Company does not grant stock appreciation rights.

#### AGGREGATED OPTION EXERCISES IN LAST FISCAL YEAR AND FY-END OPTION VALUES

Number of

	Shares Acquired	Value	Securities Underlying Unexercised Options at FY-End(#)	Value of Unexercised In-the-Money Options at FY-End(\$)
Name	on Exercise (#)	Realized (\$)(*)	Exercisable	Exercisable(*)
H. E. Cosgrove	_		14,400	\$30,525
T. S. Shaw			_	_
B. S. Graham				
J. W. Ford	_			
R. E. Klesius	_		4,400	8,950

<sup>(\*)</sup> The closing price for the Company's Common Stock as reported by the New York Stock Exchange on December 31, 1997, was \$23.0625. The value is calculated on the basis of the difference between the exercise price of the options and \$23.0625, which difference is multiplied by the number of options. For Mr. Cosgrove, 8,500 of the exercisable options have an exercise price of \$21.25, and 5,900 have an exercise price of \$20.50. For Mr. Klesius, 3,100 of the exercisable options have an exercise price of \$21.25, and 1,300 have an exercise price of \$20.50. The options all are exercisable currently. No options were exercised in 1997 by the named executive officers.

#### Performance-based Restricted Stock Grants Chart

The following table shows the number of shares of performance-based restricted stock that were granted to the named executive officers as part of the Company's Long-Term Incentive Plan in 1997. It also shows the number of shares of Common Stock that would be awarded if the threshold, target or maximum performance is achieved at the end of the four-year performance period.

#### LONG-TERM INCENTIVE PLANS AWARDS IN LAST FISCAL YEAR

Name	Number of Shares, Units or	Performance or	Payouts under Non-Stock Price-Based Plans			
	Other Rights (#)(*)	Other Period Until Maturation or Payout	Threshold (#)	Target (#)	Maximum (#)	
H. E. Cosgrove	35,520	4 yrs.	8,880	35,520	53,280	
T. S. Shaw	8,010	4 yrs.	2,003	8,010	12,015	
B. S. Graham	8,010	4 yrs.	2,003	8,010	12,015	
J. W. Ford	8,010	4 yrs.	2,003	8,010	12,015	
R. E. Klesius	7,270	4 yrs.	1,818	7,270	10,905	

<sup>(\*)</sup> Shares of performance-based restricted stock were granted as a part of the Company's Long-Term Incentive Plan. Actual awards are made after the end of a four-year performance cycle and are based on a comparison of the combination of the Company's performance prior to the Merger, and Conectiv's performance after the Merger, as measured by Total Stockholder Return (stock appreciation and dividends paid), to the Peer Group. The target number of shares (100% of the shares originally granted) will be awarded if the Total Stockholder Return (four year cumulative as compared to the Peer Group) is in the 55th percentile (up to 149.9% to be awarded for Total Stockholder Return up to the 84.9th percentile). The threshold number of shares (25% of the shares originally granted) will be awarded if the Total Stockholder Return (four year cumulative as compared to the Peer Group) is in the 40th percentile (up to 99.9% to be awarded for Total Stockholder Return up to the 54.9th percentile). The maximum number of shares (150% of the shares originally granted) will be awarded if the Total Stockholder Return (four year cumulative as compared to the Peer Group) is in the 85th percentile or greater. The actual percentage of the originally granted shares to be awarded will be determined by interpolation of a straight line within the percentile ranges.

#### PENSION PLAN TABLE

#### Annual Retirement Benefits to Persons in Specified Remuneration and Years of Service Classifications

Average Annual Earnings for the 5 Consecutive Years of Earnings that	Credited Years of Service					
result in the Highest Average	15 Yrs.(1)	20 Yrs.	25 Yrs.	30 Yrs.	35 Yrs.	
\$125,000	\$21,735	\$ 38,132	\$ 47,665	\$ 57,198	\$ 66,732	
200,000(2)	35,415	62,132	77,665	93,198	108,732	
300,000(2)	53,655	94,132	117,665	141,198(3)	164,732(3)	
400,000(2)	71,895	126,132(3)	157,665(3)	189,198(3)	220,732(3)	
500,000(2)	90,135	158,132(3)	197,665(3)	237,198(3)	276,732(3)	

- (1) Represents reduced early retirement benefit payable at age 55.
- (2) Effective January 1, 1998, annual compensation recognized in computing Average Annual Earnings under the Retirement Plan may not exceed \$160,000 as limited by Section 401(a)(17) of the Internal Revenue Code of 1986, as amended (the "Internal Revenue Code"). With the exception of this limitation, and the exclusion of compensation paid under the Company's Long-Term Incentive Plan and Company contributions under the Savings & Thrift Plan and Supplemental Executive Retirement Plan ("SERP"), Average Annual Earnings include substantially all cash compensation shown in the Summary Compensation Table on page III-2. Compensation in excess of the limitation of Section 401(a)(17) is recognized in computing the benefit payable under the SERP.
- (3) For 1998, the limit on annual benefits payable under qualified, defined benefit plans is \$130,000. The amount in excess of \$130,000 in the above table would be payable under the Company's SERP.

The Company has a trusteed, noncontributory Retirement Plan covering all regular employees. Directors who are not employees of the Company do not participate in the Plan. Subject to the maximum limitation on benefits imposed by Section 415(b) of the Internal Revenue Code, the Retirement Plan provides management employees, including all officers, a retirement income equal to years of service times the sum of (1) plus (2) where (1) is 1.30% of the Average Annual Earnings (for the five consecutive years of earnings that result in the highest annual average) up to the Average Social Security Earnings Base (\$31,128 in 1998), and where (2) is 1.60% of such Average Annual Earnings above the Average Social Security Earnings Base. Effective January 1, 1996, a second formula was added (i.e., 1.50% of Average Annual Earnings times years of service). Management employees will receive a pension computed under this second formula if it results in a greater pension amount. Normal retirement is age 65; however, employees may retire as early as age 55 with an actuarial reduction in benefits and also at age 60 without such reduction, provided they have completed the requisite number of years of service with the Company. Aside from the integration feature of the above-described benefit formula, retirement benefits are not subject to any reduction for Social Security benefits or other offset amounts.

Annual benefits payable upon retirement will be in the form of a joint and 50% survivor annuity for married individuals and a straight life annuity for single individuals. Both the straight life and joint and survivor forms are paid to management employees in specified remuneration and years of service classifications, as illustrated in the Pension Plan Table.

Mr. Cosgrove, Mrs. Graham, and Messrs. Shaw, Ford and Klesius have, respectively, 31, 14, 26, 3 and 32 credited years of service under the Company's Retirement Plan.

In the event of a change in control of the Company, as defined in the Retirement Plan, the Plan's surplus assets are to be allocated to the extent available to (1) satisfy all Plan liabilities, (2) fund certain post-retirement medical benefits and death benefits and (3) subject to certain limitations, increase the benefits payable to employees who were active participants on the date of such change in control by crediting each such participant with an additional five years of deemed credited service and five years of deemed salary increases at 5% per year. If the Plan is terminated or merged or benefits are reduced within five years of such change in control, any remaining surplus assets would be allocated to the extent available to (1) provide a 2% cost of living increase for retirees for each year of retirement and (2) subject to certain limitations, increase the benefits payable to employees who were active participants on the date of such termination, merger or benefit curtailment by crediting each such participant with additional years of deemed credited service for the ten-year period following such change in control together with salary increases at 5% per year for such period. The Retirement Plan requires that the obligations described above that are assumed following such a change in control must be funded by the purchase of a guaranteed annuity contract.

#### **Directors' Compensation**

Directors who are not officers of the Company receive an annual retainer of \$12,000, plus \$700 for each Board meeting attended and \$600 for each Committee of the Board meeting attended. Chairpersons of the Audit, Compensation, and Nuclear Oversight Committees receive an additional annual retainer of \$1,000. There have been no changes in the amounts of Directors' compensation since May 1, 1992. Beginning on June 1, 1997, the \$12,000 annual retainer paid to each Director and the \$1,000 annual retainer paid to Chairpersons of the Committees previously mentioned were paid in Common Stock of the Company.

#### Severance Agreements and Other Provisions Relating to Possible Change of Control

The Company has entered into severance agreements with each of the five named executive officers. The severance agreements are intended to encourage the continued dedication of members of the Company's management. These agreements provide potential benefits for such persons upon actual or constructive termination of employment (other than for cause) following a change of control of the Company, as defined in such agreements. Each affected employee would receive a severance payment equal to 2.99 times base salary (as defined in Section 280G of the Internal Revenue Code), and entitlement to Company-paid life, disability, medical and dental benefits for 24 months following termination, as well as an amount in cash equal to the actuarial equivalent value of accrued retirement pension credits equal to 24 months following termination; provided, however, that if any payments under such agreements would not be deductible by the Company as a result of Section 280G of the Internal Revenue Code, the amounts payable under such agreements will be reduced until the entire payment is deductible. The Merger comes within the definition of "change of control" under the severance agreements. Mr. Ford has terminated employment in connection with the Merger, and has received the severance payment and will receive the other benefits under the severance agreement. Although Mr. Klesius will remain with Conectiv for a transition period, he also has terminated employment in connection with the Merger, and will receive both the severance payment and the other benefits under the severance agreement.

The Company has the following additional benefit plans containing "change in control" provisions. These plans, for which the five named executive officers are eligible, were established by the Board of Directors. In the event of a change in control: The SERP provides for the Company to satisfy the liabilities accrued under the SERP through the purchase of fully-paid annuity or life insurance contracts; the Company's Management Incentive Compensation Plan provides that, at the option of the participant, the Company will pay all Incentive Awards earned but not distributed; the Company's Management Life Insurance Plan provides for the Company to prepay all premiums to any life insurance policy under this Insurance Plan; and the Company's Long-Term Incentive Plan provides that all restrictions on shares of performance-based restricted stock will lapse immediately, without regard to performance criterion, and shares will be issued to all participants, and all dividends in each Dividend Rights Account will be paid or, at the employee's option, the ongoing obligation to make such payments will continue. Mr. Ford has terminated employment in connection with the Merger, and has received the severance payment. He also will receive the other benefits under his severance agreement and the

benefit plans described above. Although Mr. Klesius will remain with Conectiv for a transition period, he also has terminated employment in connection with the Merger, and will receive the severance payment, the other benefits under his severance agreement and the benefit plans mentioned above.

#### **Board Compensation Committee Report**

### DELMARVA POWER & LIGHT COMPANY BOARD COMPENSATION COMMITTEE REPORT

#### PRINCIPLES OF EXECUTIVE COMPENSATION PROGRAM

#### **Overall Objectives**

This will be the last Board Compensation Committee Report for the Company. Effective March 1, 1998, a series of merger transactions were consummated, involving the Company and Atlantic Energy, Inc. (the "Merger"). A new holding company, named Conectiv, was formed as a result of the Merger, and the shares of the Company's Common Stock were exchanged for shares of Conectiv common stock. The next Compensation Committee Report will be contained in the 1999 proxy statement for Conectiv.

The Company's executive compensation program was designed to motivate its senior executives to achieve the Company's goals of providing the Company's stockholders with a competitive return on their investment and its customers with high quality service at a competitive price.

Toward that end, the Company's program was designed to provide total compensation that emphasizes long-term performance which increases stockholder value and reflects market conditions for executive talent. This program has included the following elements:

- Long-term incentive compensation based on long-term performance which increases stockholder value;
- Annual incentive compensation that varies based on corporate and individual performance; and
- Base salary levels related to position and individual performance.

In its role as administrator of the executive compensation program, the Compensation Committee has placed particular emphasis on long-term compensation as a critical element of total compensation. The Compensation Committee's objective has always been to provide incentives which have a direct link to increased stockholder value.

#### **Total Compensation**

Total compensation (base salary, annual incentive, and long-term incentive) opportunities were developed for Company executives utilizing the Edison Electric Institute ("EEI") Executive Compensation Survey Report and other general competitive industry surveys, as well as counsel with the Company's outside consulting firm, Towers Perrin. In general, the total compensation structure for executives was targeted to the median of a blend of utility and general competitive industry peers contained in the EEI Executive Compensation Survey Report (the "Peer Group") and other general competitive industry surveys with individual reward levels varying based on contribution and performance. The targets for each component of the executive compensation program have been reviewed on an annual basis to ensure alignment with the Company's compensation philosophy and to ensure a proper balance between short- and long-term objectives. Annual base salary increases reflect the individual's performance and contribution over several years in addition to the results for a single year. Year-to-year changes in annual incentive awards have varied with the performance results of the individual as well as

The compensation Peer Group includes some, but not all, of the same companies as the published industry index in the Comparison of Five Year Cumulative Total Return graph included in this Proxy Statement.

the Company. The Company's base salary level for the five named executive officers as a group was below the median of the salary levels defined by the Peer Group.

The Company has examined the IRS regulation pertaining to the \$1,000,000 compensation deductibility cap for each of the five named executive officers and has determined that the regulation is not applicable to the Company, since the total compensation for any one individual is significantly below the cap.

#### **Annual Incentive Compensation**

The Company's Management Incentive Compensation Plan was designed to motivate participants to accomplish stretch financial and individual goals. The corporate financial goals relate to both customer and stockholder measurements. Two criteria must be met before there were any awards under this plan: (1) at least half of specified corporate goals must have been met; and (2) actual earnings per share ("EPS") for the year must have met or exceeded 95% of the Company's EPS goal.

The awards, upon satisfaction of these criteria, contained two components: corporate performance and individual performance. For the senior executives, award targets for both performance components were set annually by the Compensation Committee and have varied among individuals. Approximately 75% of the maximum incentive opportunity for the Company's senior executives, including those named in the compensation tables in this Proxy Statement, arose out of corporate performance, which was measured by (1) the Company's EPS as compared with the Company's EPS goal, and (2) the Company's net change in electric rates per kilowatt hour as compared against the net change in the electric rates of the average of a regional survey² over a three-year period. Generally, the payout in connection with corporate performance was determined in the following manner. The base multiplier of 1.00 was adjusted at year-end based upon corporate performance. This adjustment could not exceed 150% and was based upon the EPS and Rates performance at the corporate level. EPS Adjustment: If actual EPS was higher than the goal, the multiplier was increased by 5% for each 1% above the goal. If actual EPS was lower than the goal, the multiplier was decreased by 20% for each 1% below the goal. Rates Adjustment: If the Company's rates decreased more, or increased less, than the regional survey average, the multiplier was increased by 5% for each 1% positive deviation. If the Company's rates increased more, or decreased less, than the regional survey average, the decrease was 2% for each 1% negative deviation.

The remaining approximately 25% of the maximum incentive opportunity for senior executives arose out of individual performance, with a particular focus on achievement of individual goals, as evaluated at each year-end merit review.

#### **Long-Term Incentive Compensation**

The Company's Long-Term Incentive Plan has reinforced the importance of providing investors with a competitive return on their investment. Awards granted under this Plan in 1997 consisted entirely of shares of performance-based restricted stock. Participants in the Plan were granted shares of the Company's stock, subject to forfeiture if performance criteria are not met over a four-year performance period. After the end of the four-year performance cycle, a combination of the Company's performance prior to the Merger, and Conectiv's performance after the Merger, as measured by Total Stockholder Return (stock appreciation and dividends paid), will be compared to the Peer Group to determine the number of shares of unrestricted Conectiv common stock to be paid out to participants. Upon consummation of the Merger, the restricted Common Stock of the Company held in the Long-Term Incentive Plan were converted to shares of Conectiv common stock, as required by the merger agreement. For grants made under the Plan in prior years, for which the performance cycle had not yet run (1995 and 1996 grants), 100% of the shares originally granted were awarded as unrestricted shares of Company Common Stock upon consummation of the Merger, pursuant to the "change in control provisions"

<sup>&</sup>lt;sup>2</sup> The regional survey includes some, but not all, of the same companies as the Peer Group and the published industry index in the Comparison of Five Year Cumulative Total Return graph included in this Proxy Statement.

contained in the Plan. The grants made in 1993 and 1994 did not meet the performance criteria and were forfeited.

For the 1997 grants, the following amounts of shares of Conectiv common stock will be awarded at the end of the four-year performance cycle if the combination of the Total Stockholder Return for the Company prior to the Merger, and Conectiv after the Merger, over the four-year cycle as compared to the Peer Group falls in the following percentile ranges: no award for Total Stockholder Return less than the 40th percentile; 25%—99.9% of the shares originally granted for Total Stockholder Return in the 40th percentile to the 54.9th percentile; 100%—149.9% of the shares originally granted for Total Stockholder Return in the 55th percentile to the 84.9th percentile; and 150% of the shares originally granted for Total Stockholder Return in the 85th percentile or greater. The actual percentage of the originally granted shares to be awarded will be determined by interpolation of a straight line within the percentile ranges.

#### SUMMARY OF ACTIONS TAKEN BY THE COMPENSATION COMMITTEE

The Compensation Committee of the Company, which has consisted entirely of outside directors, has reviewed and approved each of the transactions with the Company's officers under the Company's executive compensation plans, and has assessed the effectiveness of the program as a whole. This included activities such as reviewing the design of the Company's various incentive plans and assessing the reasonableness of the overall executive compensation program.

In addition, the Committee has administered key aspects of the Company's salary program and incentive plans, such as approving the annual salary increase budget, setting the targets used in the annual incentive plan, approving the size of the annual incentive pool and approving the grants under the annual and long-term incentive plans. With respect to the annual incentive pool, individual awards were not limited by the size of the total pool, but were limited to maximum amounts annually determined by the Compensation Committee. For 1997 performance, within the senior executive group, these maximum amounts have varied among individuals.

Finally, the Committee has implemented the Company's executive compensation program, which includes the Chief Executive Officer and the Company's four other most highly-compensated executives—*i.e.*, the five "named executive officers."

Significant actions by the Committee for fiscal year 1997 included setting salaries and reviewing criteria for and approving the grants of annual incentive awards and long-term incentive opportunities. For 1997, total compensation opportunities for the named executive officers were consistent with the compensation levels in the evolving utility and general industry markets for executive talent. The Committee believes these compensation levels to be appropriate, since having the ability to attract and retain high-quality executives from both within and outside the utility industry is increasingly important in an environment where competition is increasing and predicted to become more intense. In 1997, the Compensation Committee made its senior management team's compensation opportunities more sensitive to the long-term performance of the Company (and Conectiv, after the Merger) and increased value to the Company's and Conectiv's stockholders. The Committee's purpose in doing so was to keep management interests in line with the long-term stockholder interests. Accordingly, more of the total compensation of the Company's management team was granted in the form of incentive awards tied to long-term corporate performance. The targets to achieve those incentives were also set at higher levels than in the past.<sup>3</sup> Thus, the potential for reward at the end of the four-year performance cycle is greater, but higher levels of performance, measured based on the Company's performance prior to the Merger, and Conectiv's performance

<sup>&</sup>lt;sup>3</sup> The only exception is that the target for the maximum level was decreased from 90% to 85%. The 90% target had proven unrealistic based on an evaluation of the companies that have achieved this level of performance. Most of these companies have had an extraordinary event over the performance cycle which enabled them to reach the maximum target level. The 85% level still represents a significant challenge but has the potential to be achieved, while ensuring that management's interests continue to be aligned with stockholders.

thereafter, will be required to achieve that potential. Consistent with the intention to tie more compensation opportunity to long-term corporate performance, the base salaries for the senior management team were increased slightly, with lower annual incentive awards than in the past.

#### CHIEF EXECUTIVE OFFICER COMPENSATION

#### **Salary Action**

Chief Executive Officer, Howard E. Cosgrove's salary remained the same as in 1996, at \$400,000. This salary placed Mr. Cosgrove at approximately 97% of the median for Chief Executive Officers in comparably-sized utilities.

Consistent with the Compensation Committee's goal to tie more of its executives' total compensation opportunity to corporate performance, the Compensation Committee decided to freeze Mr. Cosgrove's base salary for the 1997 fiscal year and not to grant any annual incentive award. This decision was not intended as a negative reflection on Mr. Cosgrove's performance. On the contrary, the Committee commends Mr. Cosgrove's leadership and supports the direction the Company is taking in this increasingly competitive and uncertain environment. As an expression of confidence in Mr. Cosgrove's ability to drive the Company's, and now Conectiv's, success in the long term, increases in Mr. Cosgrove's total compensation will be earned in long-term incentives which are tied to the Company's and Conectiv's long-term performance.

#### **Annual Incentive Award**

In lieu of an annual incentive award, a greater long-term incentive opportunity was granted to Mr. Cosgrove in 1997 than otherwise would have been granted, to allow Mr. Cosgrove to share in corporate success if stockholder value is increased through better long-term corporate performance.

#### **Long-Term Incentive Plan**

Long-term incentive grants represent an increasingly important component of the compensation opportunity for the Chief Executive Officer. Consistent with the Company's Long-Term Incentive Plan, the Committee determined the 1997 grants of performance-based restricted stock (reflected in the compensation tables contained in this Proxy Statement) made to Mr. Cosgrove. The initial award of performance-based restricted stock is targeted at providing total compensation, including a long-term opportunity, consistent with similar awards made to other executives from the Peer Group. The number of shares actually earned, if any, will be awarded in the year 2001 based on a comparison of the combination of the Company's performance prior to the Merger, and Conectiv's performance thereafter, as measured by Total Stockholder Return compared to the Peer Group over the four-year period 1997-2000, as discussed under "Long-Term Incentive Compensation" on page III-8. As discussed above, Mr. Cosgrove's 1997 base salary was not increased and he received no annual incentive award; instead, all of Mr. Cosgrove's opportunity to increase his total compensation in 1997 was in the form of long-term incentives tied to corporate performance over the four-year period.

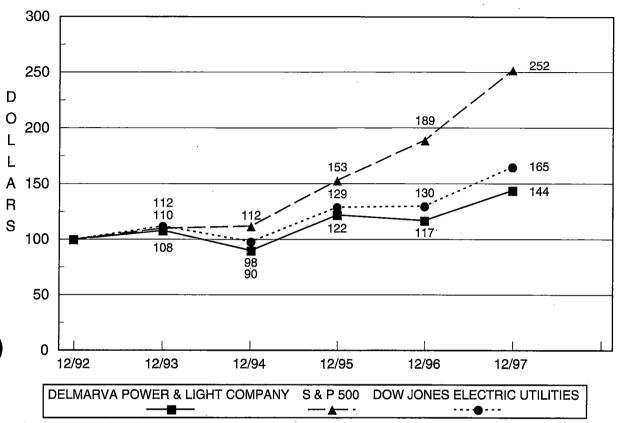
#### COMPENSATION COMMITTEE INTERLOCKS AND INSIDER PARTICIPATION

The Compensation Committee is comprised solely of non-officer directors. There are no Compensation Committee interlocks.

#### COMPENSATION COMMITTEE

S. I. Gore, Chairperson M. B. Emery J. C. Johnson

# COMPARISON OF FIVE YEAR CUMULATIVE TOTAL RETURN \* AMONG DELMARVA POWER & LIGHT COMPANY, THE S & P 500 INDEX AND THE DOW JONES ELECTRIC UTILITIES INDEX



★ \$100 INVESTED ON 12/31/92 IN STOCK OR INDEX-INCLUDING REINVESTMENT OF DIVIDENDS. FISCAL YEAR ENDING DECEMBER 31.

#### Item 12. Security Ownership of Certain Beneficial Owners and Management

Security Ownership of Directors and Executive Officers as of December 31, 1997:

	Shares of Common Stock(1)(2)
Directors	
Class I Directors with Terms Expiring in 2000—	
R. Franklin Balotti	1,894
Michael B. Emery	1,728
Sarah I. Gore	1,753
Class II Directors with Terms Expiring in 1998—	
Howard E. Cosgrove	79,703(3)(4)
Audrey K. Doberstein	1,728
James C. Johnson	1,809
Weston E. Nellius	1,228
Class III Directors with Terms Expiring in 1999—	
Michael G. Abercrombie	1,789(5)
Robert D. Burris	1,195
Other Executive Officers	
Barbara S. Graham	18,493(3)
Thomas S. Shaw	21,293(3)
Joseph W. Ford	13,863(3)
Ralph E. Klesius	22,329(3)(4)

As of December 31, 1997, all current executive officers and directors as a group (14 persons) owned beneficially 168,805 shares of Common Stock, representing 0.27% of the shares of Common Stock outstanding.

- (1) Each of the individuals listed beneficially owned less than 1% of the Company's outstanding common stock.
- (2) Includes shares owned beneficially by Mr. Cosgrove and Other Executive Officers of the Company pursuant to the Company's Savings & Thrift Plan, Payroll-Based Employee Stock Ownership Plan, and Deferred Compensation Plan Thrift Fund.
- (3) Includes 62,750, 14,530, 14,810, 13,460, and 14,070 shares, of performance-based restricted stock for Mr. Cosgrove, Mrs. Graham, and Messrs. Shaw, Ford and Klesius respectively, which were granted as a part of the Company's Long-Term Incentive Plan. The number of shares actually earned will depend on the Company's performance, as measured by Total Stockholder Return (stock appreciation and dividends paid), relative to the Peer Group at the end of a four-year period.
- (4) Does not include 14,400 and 4,400 shares of Common Stock which Messrs. Cosgrove and Klesius respectively, are deemed to have beneficial ownership. These shares may be acquired upon the exercise of stock options granted under the Company's Long-Term Incentive Plan.
- (5) Does not include 300 shares of Common Stock owned by Mr. Abercrombie's wife, beneficial ownership of which he disclaims.

#### Security Ownership Of Certain Beneficial Owners

The following table provides information with respect to the only person who is known to Delmarva Power & Light Company to be the beneficial owner of more than 5% of the outstanding shares of Common Stock of the Company.

Name and Address of Beneficial Owner	Shares Beneficially Owned(1)	Percent of Class
Franklin Resources, Inc	5,801,750	9.5%
P.O. Box 7777 San Mateo, California 94403		

<sup>(1)</sup> The share ownership shown above is based on Amendment No. 5 to a Form 13G, dated January 16, 1998 filed with the Securities and Exchange Commission.

#### Item 13. Certain Relationships and Related Transactions

None.

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#### PART IV

#### Item 14. Exhibits, Financial Statement Schedules, and Reports on Form 8-K

- (a) The following documents are filed as part of this report:
  - 1. Financial Statements—The following financial statements are contained in Item 8 of Part II.

	Page No.
Report of Independent Accountants	П-17
Consolidated Statements of Income for the three years ended December 31, 1997	П-18
Consolidated Balance Sheets as of December 31, 1997 and 1996	II-19
Consolidated Statements of Cash Flows for the three years ended December 31, 1997	II-21
Consolidated Statements of Changes in Common Stockholders' Equity for the three years	
ended December 31, 1997	II-22
Notes to Consolidated Financial Statements	

- 2. Financial Statement Schedules—No financial statement schedules have been filed since the required information is not present in amounts sufficient to require submission of the schedule or because the information required is included in the respective financial statements or the notes thereto.
- 3. Schedule of Operating Statistics for the three years ended December 31, 1997 can be found on page IV-4 of this report.
  - 4. Exhibits

#### Exhibit Number

- Amended and Restated Agreement and Plan of Merger, dated as of December 26, 1996, between the Company, Atlantic Energy, Inc., Conectiv, Inc. and DS Sub, Inc. (Filed with Registration Statement No. 333-18843.)
- 3-A Copy of the Restated Certificate and Articles of Incorporation effective as of April 12, 1990. (Filed with Registration Statement No. 33-50453.)
- 3-B Copy of the Company's Certificate of Designation and Articles of Amendment establishing the 7¾% Preferred Stock—\$25 Par. (Filed with Registration Statement No. 33-50453.)
- 3-C Copy of the Company's Certificate of Designation and Articles of Amendment establishing the 6¾% Preferred Stock. (Filed with Registration Statement No. 33-53855.)
- 3-D A copy of the Company's Certificate of Amendment of Restated Certificate and Articles of Incorporation, filed with the Delaware Secretary of State, effective as of June 7, 1996. (Filed with Registration No. 333-07281.)
- 3-E A copy of the Company's Articles of Amendment of Restated Certificate and Articles of Incorporation, filed with the Virginia State Corporation Commission, effective as of June 7, 1996. (Filed with Registration No. 333-07281.)
- 3-F A copy of the Company's Certificate and Articles of Amendment of Restated Certificate and Articles of Incorporation, filed with the Delaware Secretary of State, effective as of March 2, 1998 (filed with the Company's Current Report on Form 8-K dated March 4, 1998; File No. 1-1405).
- 3-G A copy of the Company's Articles of Amendment of Restated Certificate and Articles of Incorporation, filed with the Virginia State Corporation Commission, effective as of March 2, 1998 (filed with the Company's Current Report on Form 8-K dated March 4, 1998; File No. 1-1405).
- 3-H Certificate of Merger of DS Sub, Inc., a Delaware Corporation with and into the Company, filed with the Delaware Secretary of State, effective as of March 1, 1998 (filed with the Company's Current Report on Form 8-K dated March 4, 1998; File No. 1-1405).

#### Exhibit Number

- 3-I Certificate of Merger of DS Sub, Inc., a Delaware Corporation with and into the Company, filed with the Virginia State Corporation Commission, effective as of March 1, 1998 (filed with the Company's Current Report on Form 8-K dated March 4, 1998; File No. 1-1405).
- Copy of the Company's By-Laws as amended March 2, 1998 (filed with the Company's Current Report on Form 8-K dated March 4, 1998; File No. 1-1405).
- 4-A Copy of the Mortgage and Deed of Trust of Delaware Power & Light Company to the New York
  Trust Company, Trustee, (the Chase Manhattan Bank, successor Trustee) dated as of October 1, 1943
  and copies of the First through Sixty-Eighth Supplemental Indentures thereto. (Filed with Registration
  Statement No.33-1763.)
- 4-B Copy of the Sixty-Ninth Supplemental Indenture. (Filed with Registration Statement No. 33-39756.)
- 4-C Copies of the Seventieth through Seventy-Fourth Supplemental Indentures. (Filed with Registration Statement No. 33-24955.)
- 4-D Copies of the Seventy-Fifth through the Seventy-Seventh Supplemental Indentures. (Filed with Registration Statement No. 33-39756.)
- 4-E Copies of the Seventy-Eighth and Seventy-Ninth Supplemental Indentures. (Filed with Registration Statement No. 33-46892.)
- 4-F Copy of the Eightieth Supplemental Indenture. (Filed with Registration Statement No. 33-49750.)
- 4-G Copy of the Eighty-First Supplemental Indenture. (Filed with Registration Statement No. 33-57652.)
- 4-H Copy of the Eighty-Second Supplemental Indenture. (Filed with Registration Statement No. 33-63582.)
- 4-I Copy of the Eighty-Third Supplemental Indenture. (Filed with Registration Statement No. 33-50453.)
- 4-J Copies of the Eighty-Fourth through Eighty-Eighth Supplemental Indentures. (Filed with Registration Statement No. 33-53855.)
- 4-K Copies of the Eighty-Ninth and Ninetieth Supplemental Indentures. (Filed with Registration Statement No. 333-00505.)
- 4-L A copy of the Indenture between the Company and The Chase Manhattan Bank (ultimate successor to Manufacturers Hanover Trust Company), as Trustee, dated as of November 1, 1988. (Filed with Registration Statement No. 33-46892.)
- 4-M A copy of the Indenture (for Unsecured Subordinated Debt Securities relating to Trust Securities) between the Company and Wilmington Trust Company, as Trustee, dated as of October 1, 1996. (Filed with Registration Statement No. 333-20715.)
- 4-N A copy of the Officer's Certificate dated October 3, 1996, establishing the 8.125% Junior Subordinated Debentures, Series I, Due 2036. (Filed with Registration Statement No. 333-20715.)
- 4-O A copy of the Guarantee Agreement between the Company, as Guarantor, and Wilmington Trust Company, as Trustee, dated as of October 1, 1996. (Filed with Registration Statement No. 333-20715.)
- 4-P A copy of the Amended and Restated Trust Agreement between the Company, as Depositor, and Wilmington Trust Company, Barbara S. Graham, Edric R. Mason and Donald P. Connelly, as Trustees, dated as of October 1, 1996. (Filed with Registration Statement No. 333-20715.)
- 4-Q A copy of the Agreement as to Expenses and Liabilities dated as of October 1, 1996, between the Company and Delmarva Power Financing I. (Filed with Registration Statement No. 333-20715.)
- 10-A Copy of the Management Incentive Compensation Plan amended and restated as of January 1, 1996. (Filed with Form 10-K for the year ended December 31, 1996, File No. 1-1405.)
- 10-B Copy of the Supplemental Executive Retirement Plan, revised as of October 29, 1991.

#### Exhibit Number

- 10-C Copies of amendments to the Supplemental Executive Retirement Plan, effective June 15, 1994, and November 1, 1994. (Filed with Form 10-K for the year ended December 31, 1994, File No. 1-1405.)
- 10-D Copy of the Long Term Incentive Plan amended and restated as of January 1, 1996. (Filed with Form 10-K for the year ended December 31, 1996, File No. 1-1405.)
- 10-E Copies of amendments to the Long Term Incentive Plan, effective January 1, 1997, and January 30, 1997. (Filed with Form 10-K for the year ended December 31, 1996, File No. 1-1405.)
- 10-F Copy of the severance agreement with members of management. (Filed with Form 10-K for the year ended December 31, 1994, File No. 1-1405.)
- 10-G Copy of the current listing of members of management who have signed the severance agreement. (Filed with Form 10-K for the year ended December 31, 1996, File No. 1-1405.)
- 10-H Copy of the Management Life Insurance Plan amended and restated as of January 1, 1992. (Filed with Form 10-K for the year ended December 31, 1996, File No. 1-1405.)
- 10-I Copy of the Deferred Compensation Plan, effective as of January 1, 1996. (Filed with the Form 10-K for the year ended December 31, 1995, File No. 1-1405.)
- 10-J Copy of amendment to the Deferred Compensation Plan, effective December 12, 1996. (Filed with Form 10-K for the year ended December 31, 1996, File No. 1-1405.)
- 12-A Computation of ratio of earnings to fixed charges.
- 12-B Computation of ratio of earnings to fixed charges and preferred dividends.
- 23 Consent of Independent Accountants.
- 27 Financial Data Schedule.

#### (b) Reports on Form 8-K:

On October 27, 1997, the Company filed a Form 8-K which reported an agreement for the sale of a landfill and waste-hauling company owned by a subsidiary of the Company.

### SCHEDULE OF OPERATING STATISTICS FOR THE THREE YEARS ENDED DECEMBER 31, 1997

The table below sets forth selected financial and operating statistics for the Company's electric and gas businesses for the three years ended December 31, 1997.

	1997	1996	1995
ELECTRIC:			
Electricity generated and purchased (MWh):			
Generated	9,067,236	10,307,299	10,797,547
Purchased	5,908,796	6,195,720	3,977,867
Interchange deliveries	(1,078,471)	(2,855,109)	(1,862,467)
Total system output for load	13,897,561	13,647,910	12,912,947
Nonregulated purchases	4,201,619		
Total output	18,099,180	13,647,910	12,912,947
Electric sales (MWh):			
Residential	4,097,773	4,262,710	3,829,807
Commercial	4,091,636	4,018,120	3,744,879
Industrial	3,598,006	3,331,175	3,351,834
Resale	1,335,226	1,333,268	1,213,459
Other sales (1)	109,124	(19,557)	170,942
Total service territory sales	13,231,765	12,925,716	12,310,921
Merchant sales (2)	4,201,619		
Total sales excluding interchange	17,433,384	12,925,716	12,310,921
Losses and miscellaneous system uses	665,796	722,194	602,026
Total disposition of energy	18,099,180	13,647,910	<u>12,912,947</u>
Operating revenue (thousands):			
Residential	\$ 377,528	\$ 378,520	\$ 344,351
Commercial	299,649	286,438	267,239
Industrial	173,413	156,329	155,108
Resale	68,315	65,989	58,680
Miscellaneous revenues (3)	34,451	24,344	32,255
Total service territory	953,356	911,620	857,633
Interchange deliveries	36,430	75,301	47,271
Merchant sales (2)	102,358		
Total revenues	\$ 1,092,144	\$ 986,921	\$ 904,904
Number of customers (end of period):			
Residential	396,798	391,611	386,948
Commercial	50,216	49,165	48,345
Industrial	672	683	704
Resale	12	12	12
Other	624	645	641
Total customers (4)	448,322	442,116	436,650

(Table continued on next page)

#### **SCHEDULE OF OPERATING STATISTICS—(Continued)** FOR THE THREE YEARS ENDED DECEMBER 31, 1997

	1997	1996	1995
GAS:			
Gas Sales and Gas Transported (Mcf):			
Residential	7,844	8,692	7,328
Commercial	5,313	5,724	4,809
Industrial	2,772	2,696	3,935
Interruptible, transportation and other	6,926	5,312	5,299
Total service territory	22,855	22,424	21,371
Merchant sales	27,216	1,733	
Total	50,071	<u>24,157</u>	21,371
Operating revenue (thousands):			
Residential	\$ 63,937	\$ 60,017	\$ 47,135
Commercial	34,895	32,191	24,458
Industrial	12,582	12,349	14,588
Interruptible, transportation and other	5,776	5,085	9,260
Total service territory	117,190	109,642	95,441
Merchant revenues	86,867	4,642	
Total	\$ 204,057	\$ 114,284	<u>\$ 95,441</u>
Number of customers (end of period):			
Residential	95,295	93,149	90,890
Commercial	7,793	7,615	7,369
Industrial	128	139	146
Interruptible and other		1	12
Total customers (4)	103,216	100,904	98,417

Includes unbilled sales.
 Offsystem, competitive sales and other services.
 Includes unbilled revenues and other miscellaneous revenues.
 Service territory only.

#### **SIGNATURES**

Pursuant to the requirements of Section 13 or 15(d) of the Securities Exchange Act of 1934 the Registrant has duly caused this report to be signed on its behalf by the undersigned, thereunto duly authorized, on March 27, 1998.

DELMARVA POWER & LIGHT COMPANY (REGISTRANT)

/s/ Barbara S. Graham

(Barbara S. Graham, Senior Vice President and Chief Financial Officer)

Pursuant to the requirements of the Securities Exchange Act of 1934, this report has been signed below by the following persons on behalf of the Registrant and in the capacities, on March 27, 1998.

Signature	<u>Title</u>
/s/ Howard E. Cosgrove  (Howard E. Cosgrove)	Chairman of the Board, Chief Executive Officer and Director
/s/ Barbara S. Graham (Barbara S. Graham)	Senior Vice President, Chief Financial Officer and Director
/s/ JAMES P. LAVIN (James P. Lavin)	Controller and Chief Accounting Officer
/s/ Meredith I. Harlacher, Jr.  (Meredith I. Harlacher, Jr.)	Director
/s/ THOMAS S. SHAW (Thomas S. Shaw)	Director
/s/ BARRY R. ELSON (Barry R. Elson)	Director
/s/ AUDREY K. DOBERSTEIN (Audrey K. Doberstein)	Director
/s/ Jerrold L. Jacobs (Jerrold L. Jacobs)	Director